

SEC/2026

September 16, 2026

BSE Limited Phiroze Jejeebhoy Towers, Dalal Street, MUMBAI - 400 001 STOCK CODE: 500510	National Stock Exchange of India Limited Exchange Plaza, 5th Floor Bandra-Kurla Complex Bandra (E), Mumbai - 400 051 STOCK CODE: LT
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Dear Sirs,

Sub.: Schedule of Analyst / Institutional Investors' Meet.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we would like to inform you that the Company would be participating in the following Analyst/Institutional Investor meetings:

Sr. No.	Date	Details	Location	Time	Mode	Meeting with
1	21st September 2026	CLSA Investor Forum 2026	Hong Kong	06:30 AM IST	In-Person	Investor Group
2	21st September 2026	J.P. Morgan India Conference	Mumbai	09:00 AM IST	In-Person	Investor Group
3	22nd September 2026	BOFA 2026 Asia Pacific Conference	Hong Kong	06:30 AM IST	In-Person	Investor Group
4	23rd & 24th September 2026	Goldman Sachs Singapore NDR	Singapore	06:30 AM IST	In-Person	Investor Group

In the above meeting(s) the Company will make a presentation on the same lines as the presentation made available on the Company/ Exchange websites. We request you to take note of the same.

Thanking you,

Yours faithfully,
 For **Larsen & Toubro Limited**

Subramanian Narayan
Company Secretary & Compliance Officer
(M. No.: A16354)