

Date: 05.08.2026

The Secretary
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street Bandra,
Mumbai- 400001
Scrip Code: 544831

The Secretary
The Calcutta Stock Exchange Limited
7, Lyons Range Dalhousie,
Kolkata- 700001
Scrip Code: 23128

Dear Madam/Sir,

Sub: INVESTOR PRESENTATION FOR THE QUARTER ENDED JUNE 30,2026.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investor Presentation for the quarter ended June 30, 2026. This presentation relates to our Earnings Conference Call scheduled for **Friday, August 7, 2026, at 3:00 p.m.**

Thanking You,
Yours faithfully,
For MEENAKSHI (INDIA) LIMITED

KANCHAN RATHI
COMPANY SECRETARY & COMPLIANCE OFFICER



meenakshi
(india) limited

Investor Presentation
Q1FY27



01

Q1FY27 Financial Performance.....05

02

Company Overview.....08

03

Business Overview.....13

04

Textile and Apparel Industry.....22

05

Financial Performance.....24



Table of Content

Disclaimer



This presentation may contain forward-looking statements, which involve risks and uncertainties. All statements, other than statements of historical fact, included herein regarding future performance, business prospects, plans, and objectives of Meenakshi (india) Limited are forward-looking statements. These statements are based on current expectations, assumptions, estimates, and projections, and involve known and unknown risks, uncertainties, and other factors that may cause actual results, performance, or achievements to be materially different from those expressed or implied by such forward-looking statements. The Company does not undertake any obligation to revise or update any forward-looking statement, whether as a result of new information, future events, or otherwise. This presentation is for informational purposes only and does not constitute an offer to sell or solicitation to buy securities.

Executive summary



4

Decades of Industry expertise

03

Manufacturing facilities with state of art machineries

18 Lakhs

Garment stitching capacities

350,000+

organic cotton garments production p.a.

65%

Capacity Utilization

1,228

ARUP

12

Countries Export Presence

20+

Global and Domestic Brands

83%

Export Contribution

100%

Customer Retention Rate

50%

Solar Energy Contribution

98%

On time delivery

1,200

Skilled Workforce

Nearly Zero

Debt Company

Q1FY27

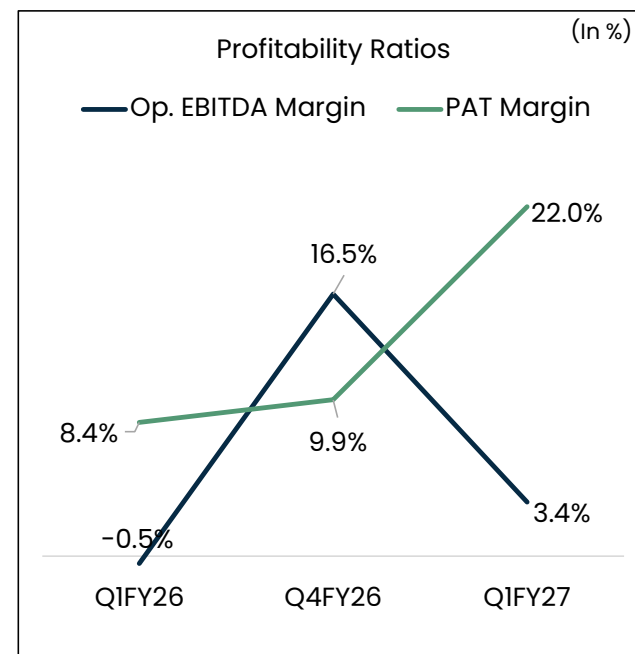
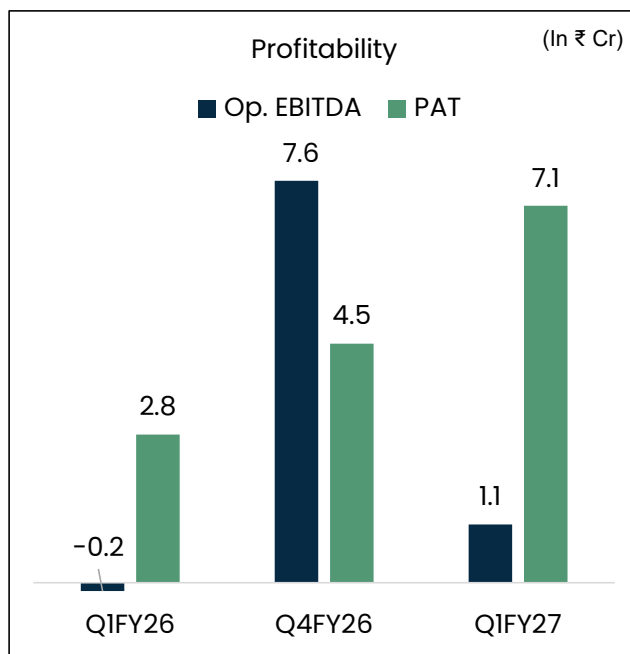
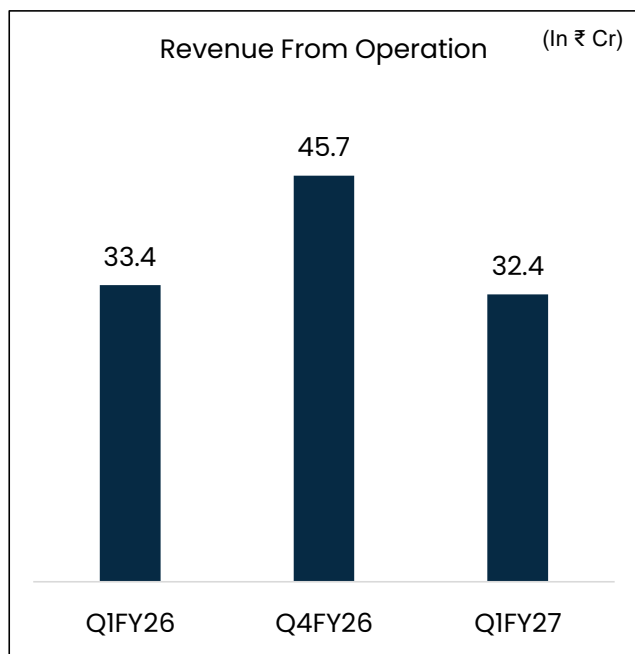
Op. Revenues : ₹32.25 Cr,
Op. EBITDA: ₹1.10 Cr
PAT: ₹7.13 Cr

Meenakshi India Limited is a leading apparel manufacturer specialising in woven bottom wear, serving globally renowned brands with premium quality, craftsmanship, and innovation.



Q1FY27 Financial Performance

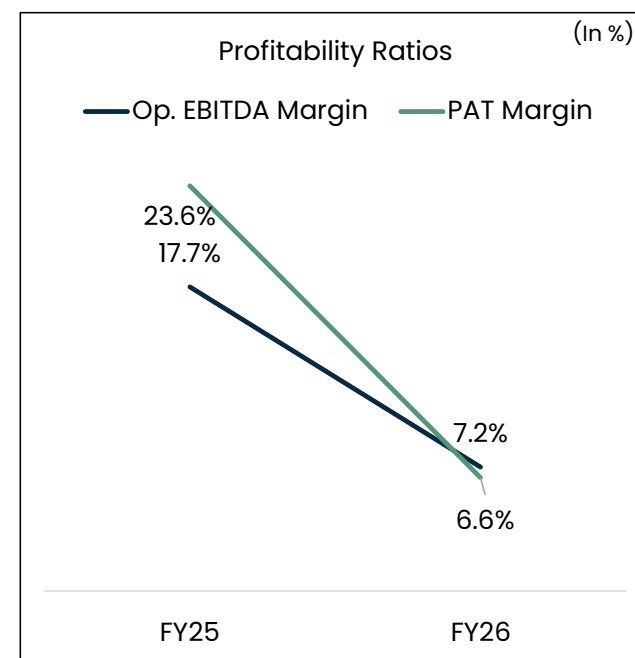
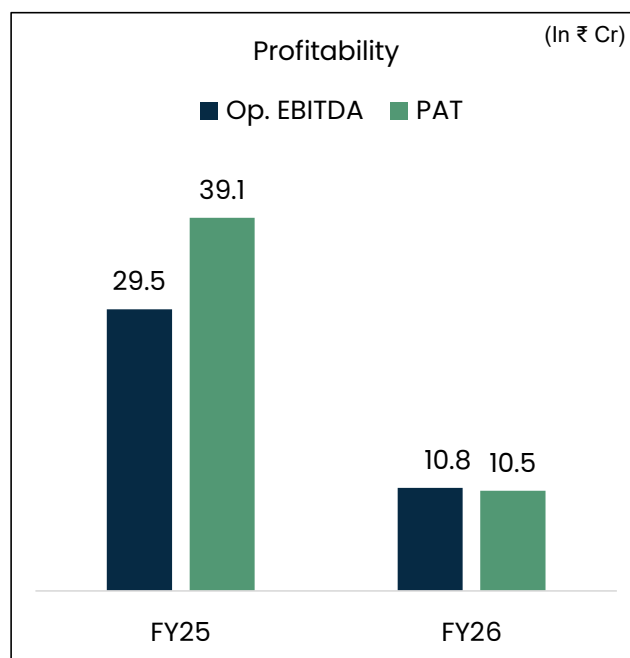
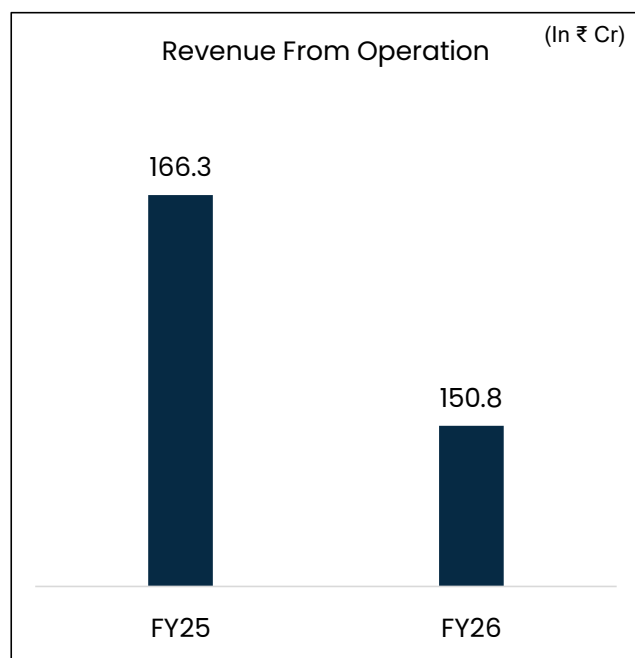
Quarterly Financial Performance



Performance Highlights

- Revenue was influenced by tariff related uncertainty in US and slower demand in Europe.
- Profitability also increased significantly on a year-on-year basis, with the company hopeful of tariff-related disadvantages against neighboring countries to be addressed through trade agreements.

Yearly Financial Performance



Performance Highlights

- FY26 PAT declined primarily due to a one-time exceptional gain of ₹12.5 crore from the sale of plantation land in FY25, which had boosted FY25 revenue and profitability.
- US tariff uncertainty impacted demand, affecting overall business performance during FY26.



40 Years of Excellence



1991

Entry into Manufacturing

Entered the manufacturing business in 1991 with the establishment of the Company's first factory in Ambattur.

1996

Manufacturing Expansion to Salem

Expanded manufacturing operations from Chennai to Salem, Tamil Nadu, to meet growing customer demand and strengthen workforce availability.

2006

Capacity Expansion & Diversification

The company doubles its capacity by establishing Unit 2 in Salem and expands into bottom wear and outerwear markets. Washing Unit Laundry and embroidery facilities are added, enhancing self-sufficiency and vertical integration capabilities.

2013

Milestone of ₹ 50 crore turnover.

2023

Solar Revolution

A comprehensive 248 KW Solar Power Plant is installed on the rooftop of the largest facility, ensuring 50% of its energy requirements are generated using renewable sources, reinforcing the company's commitment to sustainable manufacturing.

Capacity Enhancement & Product Innovation

The third manufacturing unit is expanded by 50%, increasing monthly capacity to 150,000 garments. The company ventures into athleisure production, diversifying its product portfolio to meet evolving market trends.

2026

Listed on the BSE Mainboard Platform.

1982

Humble Beginnings

Meenakshi India Ltd. is founded as a textile trading company by Mr. Shyam Sunder Goenka, establishing its base in Chennai, Tamil Nadu, India.

1993

Diversification into Agriculture

Ventured into the agricultural business through the acquisition of 280 acres of farmland in Sirumalai, Dindigul, for the cultivation of coffee, pepper, and seasonal fruits.

2001

Strategic Relocation

The company with growing demands, further setup another manufacturing facilities in Salem as Unit 2.

2011

Unit 3 & Scale Achievement

A third manufacturing unit is established with additional sewing capacity added to Unit 2, building total manufacturing capacity to 100,000 garments per month across all three Salem facilities.

2018

Milestone of ₹100 crore turnover.

2025

Corporate Restructuring & Growth

The company issues 75,00,000 bonus equity shares in a 2:1 ratio & increases authorized capital from ₹ 5 crores to ₹15 crore, with paid-up capital growing to ₹11.25crore.

Visionary Leadership



Mr. Shyam Sunder Goenka
Founder & Chairman Emeritus

Mr. Shyam Sunder Goenka established the Company in 1982 as a textile trading business in Chennai and played a pivotal role in transforming it into a leading apparel manufacturer. A respected philanthropist and educationist, he founded the Sreelal Goenka Charitable Trust, Goenka Education Trust, and the Goenka Institute of Education and Research (GIER). His legacy of vision, integrity, and social responsibility continues to shape the Company's growth and values.



MR. ASHUTOSH GOENKA
Chairman & Managing Director

Mr. Ashutosh Goenka has over 30 years of experience in the textile industry. He has driven operational modernization, expanded manufacturing and exports, strengthened the Company's global presence, and led its diversification into sustainable businesses such as solar energy and agriculture. His hands-on leadership has also reinforced governance and compliance standards.



MR. SHUBHANG GOENKA
Whole-time Director

Mr. Shubhang Goenka is a second-generation entrepreneur and Whole-time Director with an MBA from the Saïd Business School and a BSc in Management from the University of Nottingham. He oversees business operations, strategic planning, manufacturing, business development, and global client relations, driving operational excellence, market expansion, product innovation, and sustainability initiatives.

Board of Directors



Mr. Hemal Kiran Shah
Independent Director

Mr. Hemal Kiran Shah holds a Bachelor of Technology and has over 25 years of experience in manufacturing, industrial operations, process optimization, and technology-driven production. He has served as an Independent Director since 2019.



Mr. V. K. Jeyakodi
Independent Director

Mr. V. K. Jeyakodi is a 1984-batch IAS officer (Tamil Nadu cadre) with extensive experience across State and Central Government departments. He holds a B.E. (Hons.) in Electronics & Communication Engineering and an MBA in International Business, bringing strong governance and industry expertise to the Company.



Mrs. Kalpana Maheshwari
Independent Director

Mrs. Kalpana Maheshwari is a practicing Chartered Accountant with over 22 years of experience in finance, audit, taxation, and compliance. Her expertise in financial reporting, risk management, internal controls, and tax advisory strengthens the Company's governance and financial oversight.

Key Managerial Personal



Mr. Vivek Bahety
Chief Financial Officer

Mr. Vivek Bahety is a qualified CA and CS with over 14 years of experience in finance, accounting, taxation, and operations, specializing in financial planning, reporting, working capital management, cost optimization, investor relations, and statutory compliance.



Ms. Kanchan Rathi
Company Secretary

Ms. Kanchan Rathi is a qualified Company Secretary with over 8 years of experience in corporate secretarial, legal, and compliance functions. She has been associated with the Company for four years, strengthening its corporate governance and secretarial operations.



Business Overview

Competitive Advantages

Four Decades
of Business
Expertise

State of art
infrastructure
with
automated &
semi-robotic
machines

98% on time
performance

High skill
retention

Strong
relationship
with Marquee
clients
worldwide

In house
washing &
embroidery
capabilities

Best in industry
wash effects

State of Art Facility

1

3 Comprehensive
Treatment Washing
Machine

2

2 Hydra
Extractors

3

4 High-Capacity
Dryers

4

16 Specialized
wash Types

5

Automated
Embroidery Machines

6

A robust
ERP System



We Serve Marquee Global Clients



Marc O'Polo
EST. IN STOCKHOLM

NORDSTROM

john varvatos

ADOLFODOMINGUEZ



Columbia

MANGO

carhartt
WORK IN PROGRESS

ceviMod
Buying and Multi-Brands Office

OXBOW



JACK &
JONES

GAS

zalando

DUNNES
STORES

BURTON
of London

DIESEL

Wrangler



SELECTED
HOMME

EST. 1892
Abercrombie
& Fitch
NEW YORK

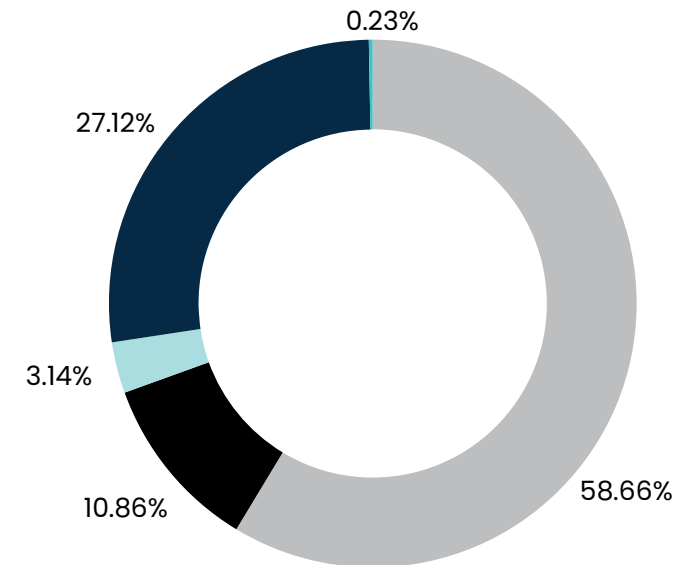
simons

NEWHOUSE

Our Strong Global Presence



Geographic Revenue Mix (FY26)



- Europe
- Asia Pacific
- Oceania
- USA
- Other Markets

- The Company signed an MoU with a Sri Lankan company for contract manufacturing to mitigate risks arising from the current geopolitical environment.
- The Company is evaluating strategic expansion opportunities in Nepal, Vietnam, Sri Lanka, and other markets, with discussions currently at an early stage.

Proudly Associated with Domestic Brands



GO COLORS!



Aligned With Evolving Industry Trends

Texworld Fair



Paris



September 2025

Magic



Las Vegas



August 2025

Premiere Vision



Paris



September 2025

Bharat Tex



Delhi



February 2025

Participating in national and international trade events enables us to connect with global brands, showcase our woven bottom wear expertise, strengthen partnerships, and stay aligned with evolving industry trends.

Future Growth Strategies



Capacity Expansion

Capacity Expansion in
three phases – FY 28, FY29
& FY30

Total Capacity to enhance
from 18 lakh units p.a. to 37.5
lakh units p.a. by **FY 2030(E)**

Projects FY30 Revenues
and PAT to be ~₹500 Cr
and ~₹65 Cr respectively



Expand Manufacturing Presence

Early-stage strategic evaluation
for expansion into Nepal,
Vietnam, and Sri Lanka

Evaluating contract
manufacturing and strategic
partnerships with existing
factories in other countries to
mitigate geopolitical risk



Widening Product portfolio

Expanding beyond premium men's bottom wear into adjacent apparel categories.

Expanding into high-growth segments such as women's wear and strategically evaluating entry into athleisure wear

Diversifying product offerings to drive long-term growth and market expansion

Entry into the D2C segment to expand market reach



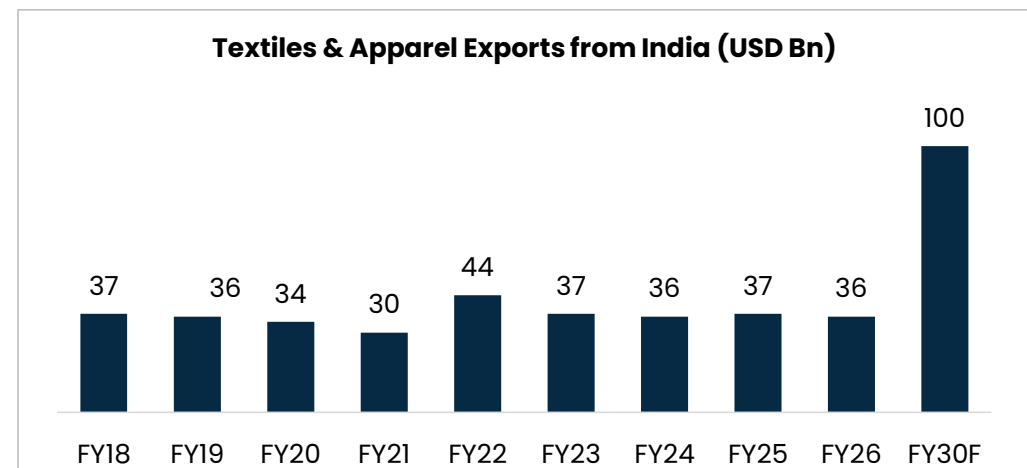
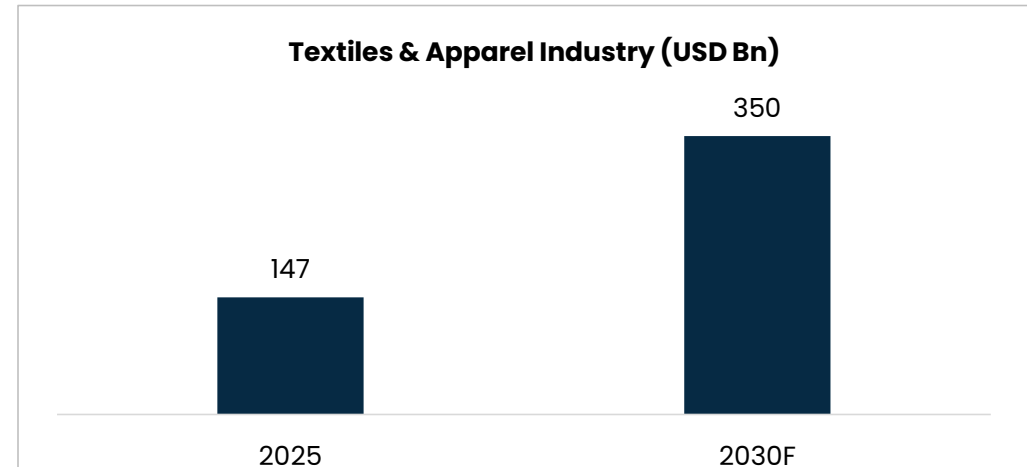


Textile and Apparel Industry

Favourable Industry Dynamics

- India is the world's 2nd-largest producer and 6th-largest textile and apparel exporter
- Indian textiles and apparel industry is projected to grow at a 15%-20% CAGR by 2030, with exports expected to reach US\$ 350 billion
- The sector contributes ~2% to India's GDP, 7%-13% to industrial production, and 12% to total exports
- Union Budget allocation of ₹5,272 Cr for the Ministry of Textiles supports sector growth
- Strong policy support through schemes such as PM MITRA, ELI, and RoSCTL
- 100% FDI permitted under the automatic route in the textile sector

Source: www.investindia.gov.in/sector/textiles-apparel

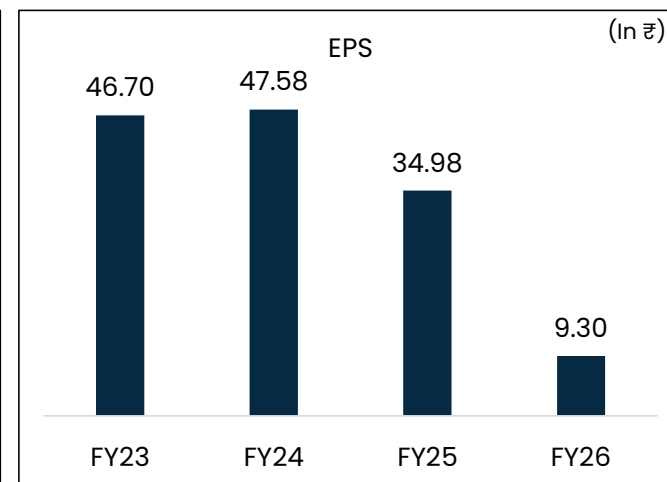
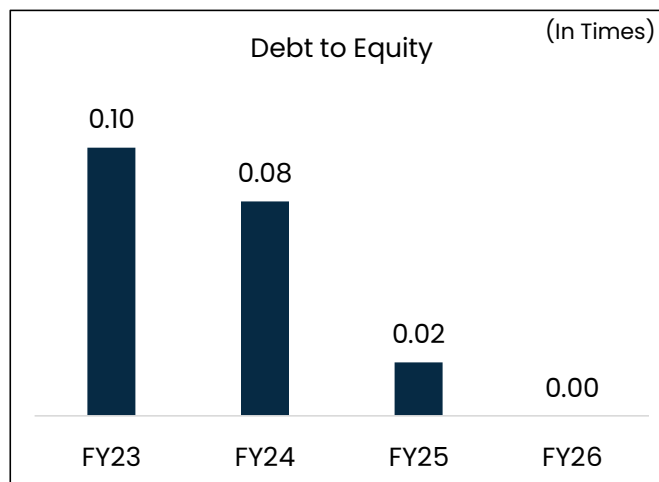
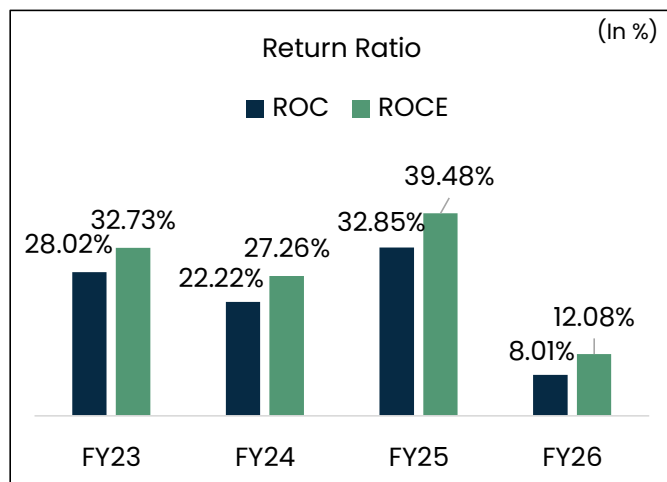
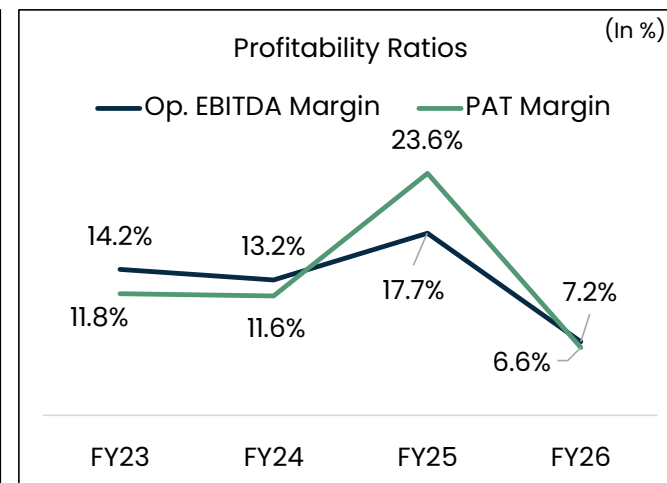
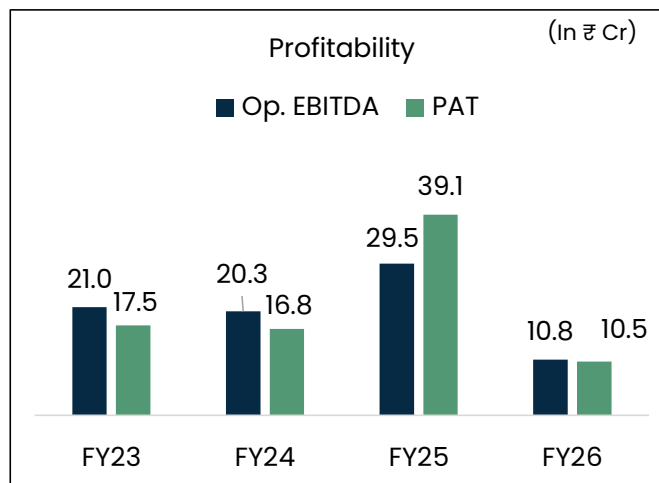
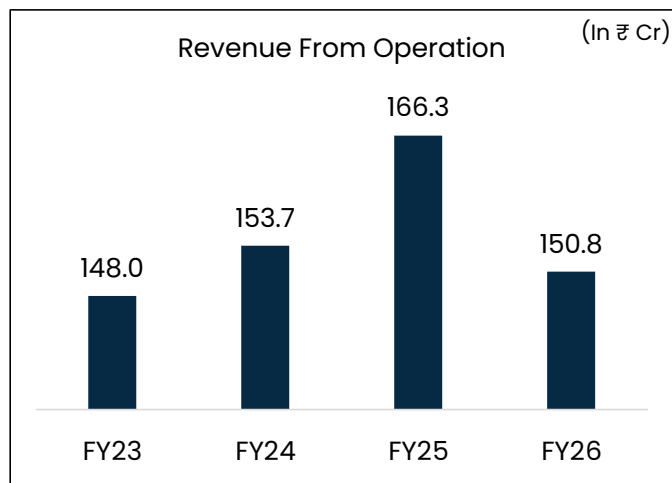


Source: IBEF Industry Report Feb'2026



Financial Performance

Our Performance in Numbers



CSR Initiatives

1

Energy Conservation & Renewable Solutions

1. Solar setup meets 50% of energy requirement
2. Focus on carbon-neutral Manufacturing

2

Water Treatment

1. The state-of-the-art effluent treatment plants treat and recycle water from all washing activities
2. Sewage Treatment Plants further process water for agricultural and domestic reuse

3

Sustainable Material Innovation

1. Sustainable material sourcing from BCI certified farms
2. Organic cotton production – commitment to chemical free agriculture

4

Education (2% of Revenues)

1. The group (www.goenka.ac.in) owned trust runs in the name of GIER runs 5 education institutions on a philanthropic in rural area of Rajasthan benefitting primarily women and children

5

Workplace Health & Safety

1. Manufacturing facilities fully compliant with Directorate of Industrial Safety and Health regulations.
2. Continuous health and safety training programs conducted to strengthen workplace safety awareness.

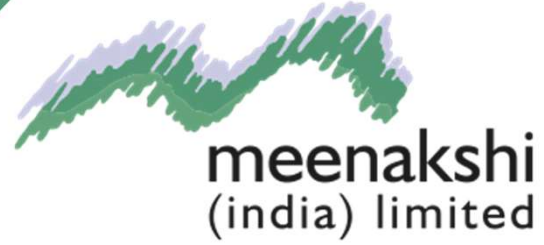


Investor Presentation



Industry Certification





Thank You

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Investor Relation and Public Relation
FORTUNA PR
Fortuna Public Relations Private Limited