August 07, 2026

BSE Limited
Corporate Relationship Dept.,
14th floor, P. J. Tower,
Dalal Street, Fort
Mumbai - 400 001

Scrip Code – 543664

National Stock Exchange of India Limited
Exchange Plaza, Plot no. C/1, G Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051

Scrip Symbol – KAYNES

Dear Sir/Madam,

Subject: Investors/ Earnings Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

With reference to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investors/ Earnings Presentation for the Quarter ended June 30, 2026. The Company will use this presentation for any meeting scheduled with analysts or institutional investors up to September 30, 2026.

The above information will also be available on the website of the Company at www.kaynestechnology.co.in.

Request to kindly take this intimation on record.

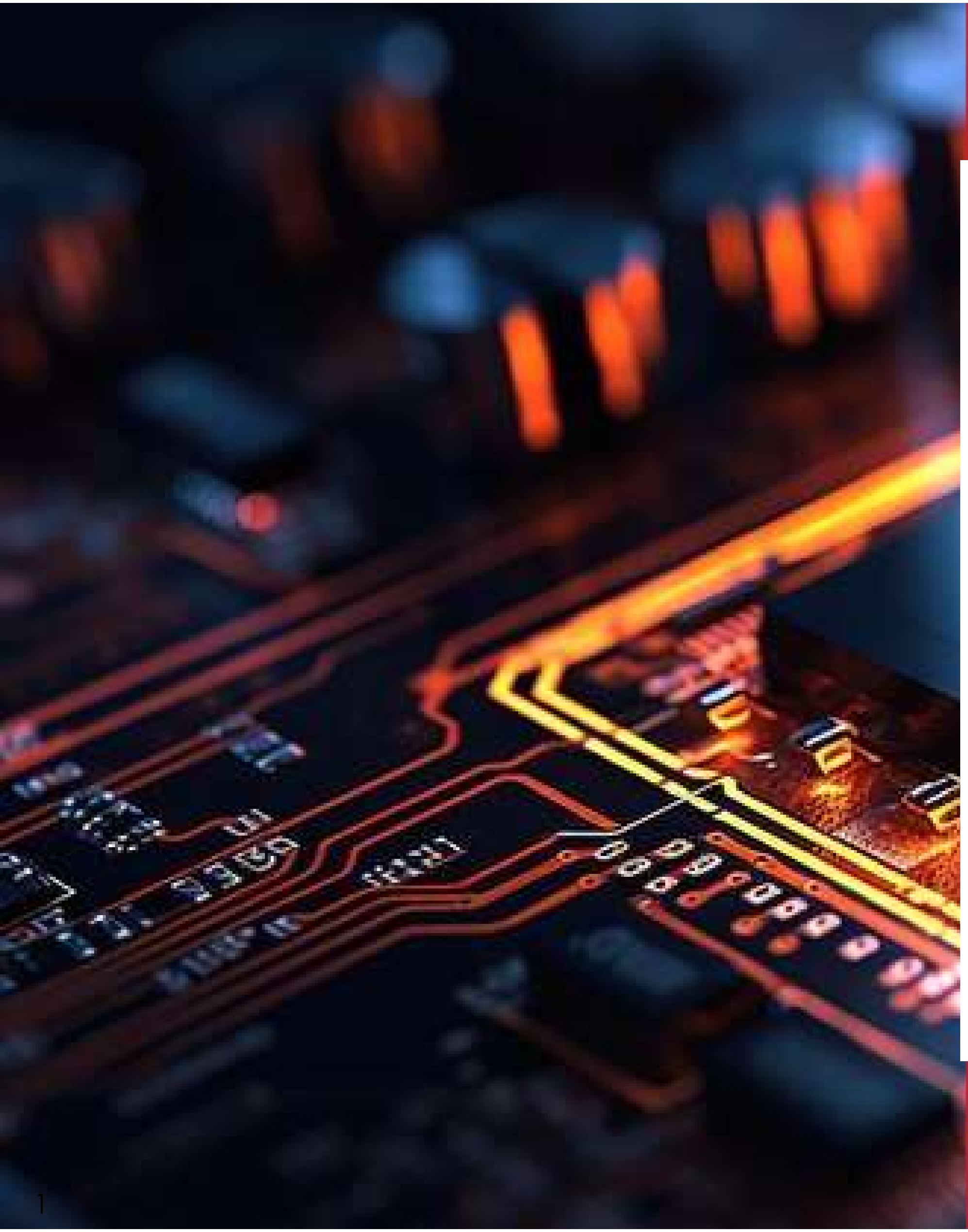
Thanking You,

Yours faithfully,
For **Kaynes Technology India Limited**

ADDEPALLI SUDHASRI
Digitally signed by ADDEPALLI SUDHASRI
Date: 2026.08.07 20:37:00 +05'30'

Sudhasri Addepalli
Company Secretary and Compliance Officer
ICSI Membership No: ACS 79832

Enclosed: As above



KAYNES

Investor Presentation

August 2026

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Macro Economic Conditions

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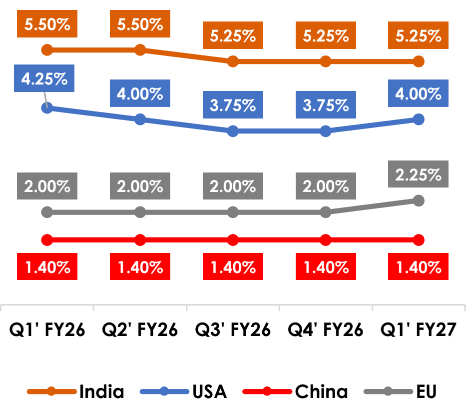
Trade Policy Uncertainties

West Asia Conflict

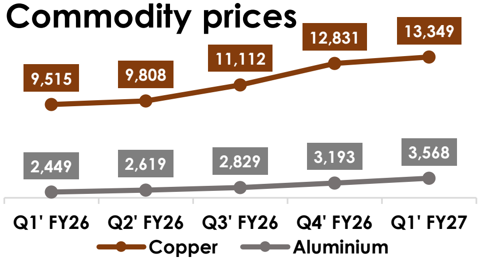
Global Growth Moderation

Policy Rate Trends

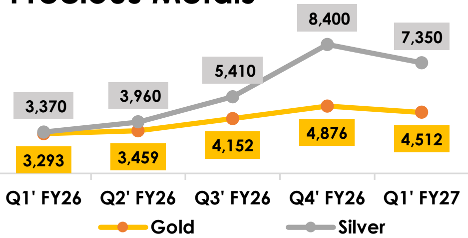


Source
India: RBI Repo Rate
USA: Federal Reserve
China: PBoC 7-day Reverse Repo Rate
EU: ECB Deposit Facility Rate

Commodity prices



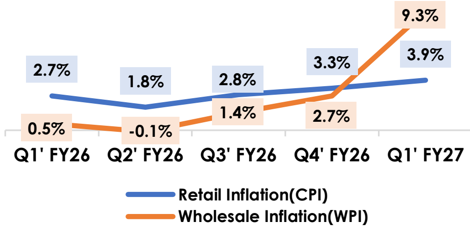
Precious Metals



Source
Pink Sheet, World Bank

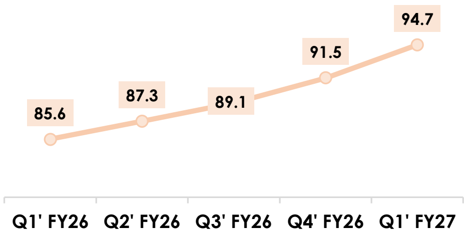
UoM:
Copper. Aluminium - $/mt
Gold - $/toz, Silver - $/toz*100

Inflation Trends



*Average Inflation taken on Quarterly basis

Rupee Depreciation



Macro Factors

- Rupee came down from ~85 in Jun 25 to ~96 in Jul 26. Down almost ~11%.
- A weaker rupee and higher imported inflation make capital goods, spares and technology imports more expensive, complicating supply-chain modernization and cost-control efforts.
- WPI in India jumped to 9.68% in May 2026, with petroleum and natural gas prices up 61.5% YoY
- Even without physical shortages, fear of sustained high prices leads to capacity tightening
- Repeated energy shocks embed a higher baseline for logistics and energy costs
- El Niño-type rainfall stress can lift food inflation by 30–50 bps, and because food has a large weight in CPI
- A meaningful hit to agricultural GVA drags down overall GDP directly and via weaker rural demand spillovers into manufacturing and services

Global Uncertainties Driving Longer Lead Times

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US – Iran Conflict
+
AI / Data Centre Boom
+
High Raw Material Prices

→

Supply Chain Disruption

- **Allocation, not open market:** Suppliers ration scarce inputs to strategic accounts
- **AI / data-centre crowd-out:** Memory & wafer capacity reallocated to higher-margin server demand
- **Higher energy Prices:** Higher electricity and natural gas prices increases plant operating cost, production cost per unit and also utility expenses
- **Chokepoint disruption:** Freight, specialty gases and fab energy costs hit at once
- **Bullwhip effect:** Panic ordering amplifies the shortage further

→

Component Availability Tightens
↓
Production Capacity Booked Earlier
↓
Longer Supplier Lead Times
↓
Higher Procurement Cost

Lead Times Trends

MCU & Power Devices	High Cap & Auto MLCC	Resistors & Inductors	Diodes & MOSFETs	Connectors	Display ICs & TFT/OLED
26 – 52 Weeks	26 – 32 Weeks	Up to 24 Weeks	26 - 40 Weeks	12 - 20 Weeks	12 - 20 Weeks
Infineon, TI; peak SKUs	Murata, Samsung EM, YAGEO high-end series	Extended when demand strengthens by region	SiC automotive-grade the most constrained	TE, Molex, Amphenol; auto/EV/AI-server lines	TE, Molex, Amphenol; auto/EV/AI-server lines

Component	Price Change	Component	Price Change	Component	Price Change
MCU & Power Devices	15-85%	MLCCs & Tantalum Caps	15-60%	Connectors	5-30%
DRAM & NAND	40-105%	Chip Resistors	15-25%	Diodes & MOSFETs	10-20%

Global EMS Market Outlook

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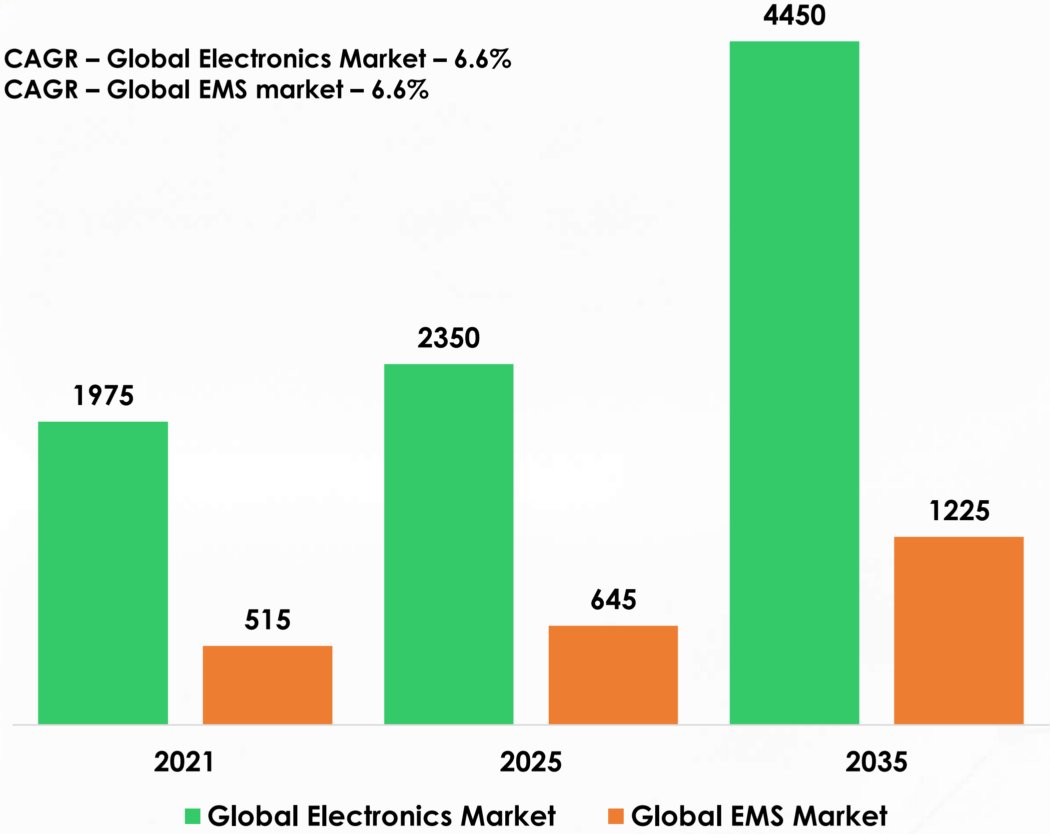
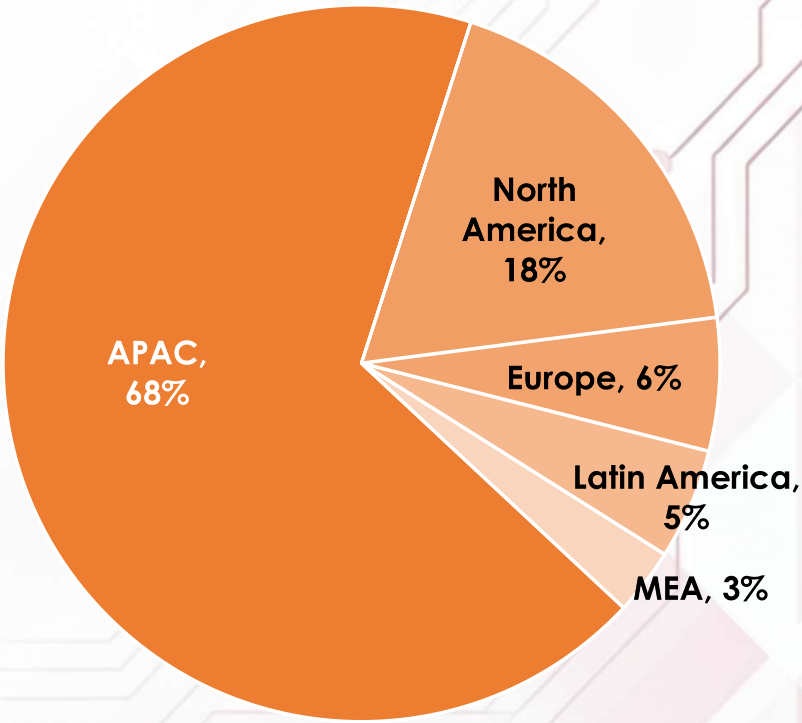
Global Electronics & EMS Market

CAGR – Global Electronics Market – 6.6%
CAGR – Global EMS market – 6.6%



Global EMS Market – Geographical Share (2025)



Source: KPMG – India's Electronics Manufacturing Services(EMS) Opportunity

Indian EMS Market

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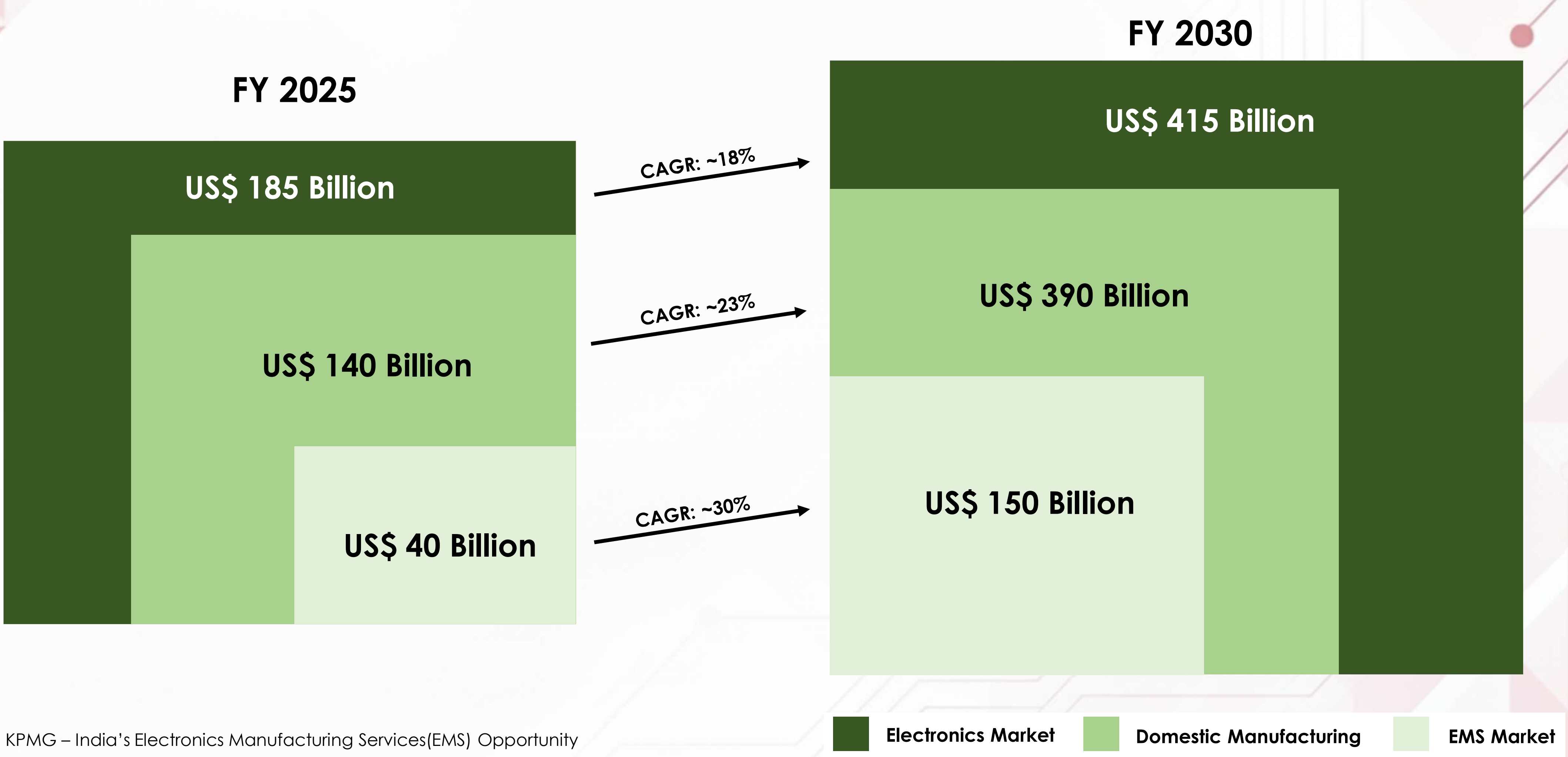


Source: KPMG – India's Electronics Manufacturing Services(EMS) Opportunity

Company Overview

Group Overview

35+ Years
Manufacturing Experience

13
Global Certifications & Accreditations

22
Advanced Manufacturing Facilities Globally

800,000+ Sft.
Shop Floor Area

9K+
Global Workforce

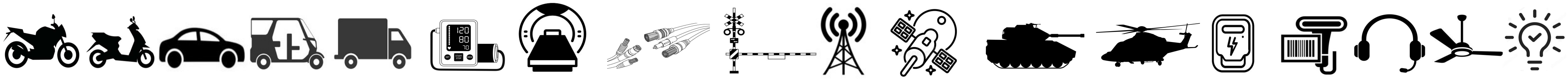
INR 22k Cr.
Market Capitalization (30th Jun 2026)

33% CAGR
5 Year Revenue Growth

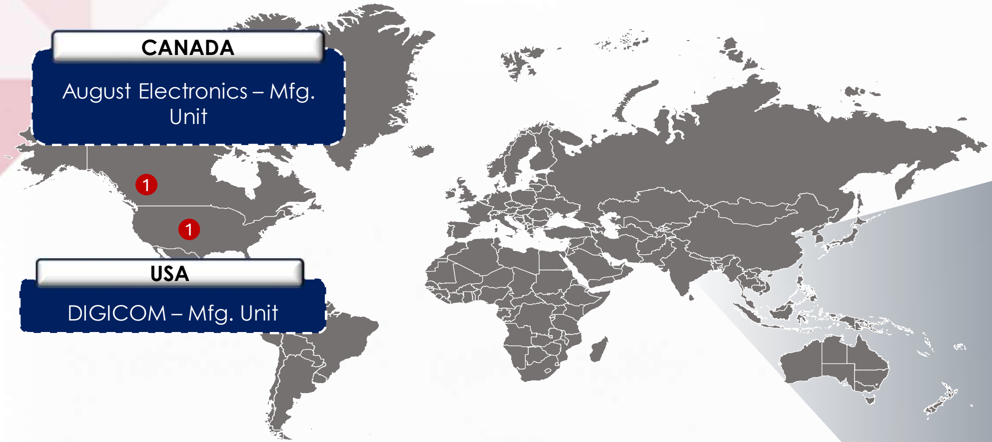
8
Diversified Verticals

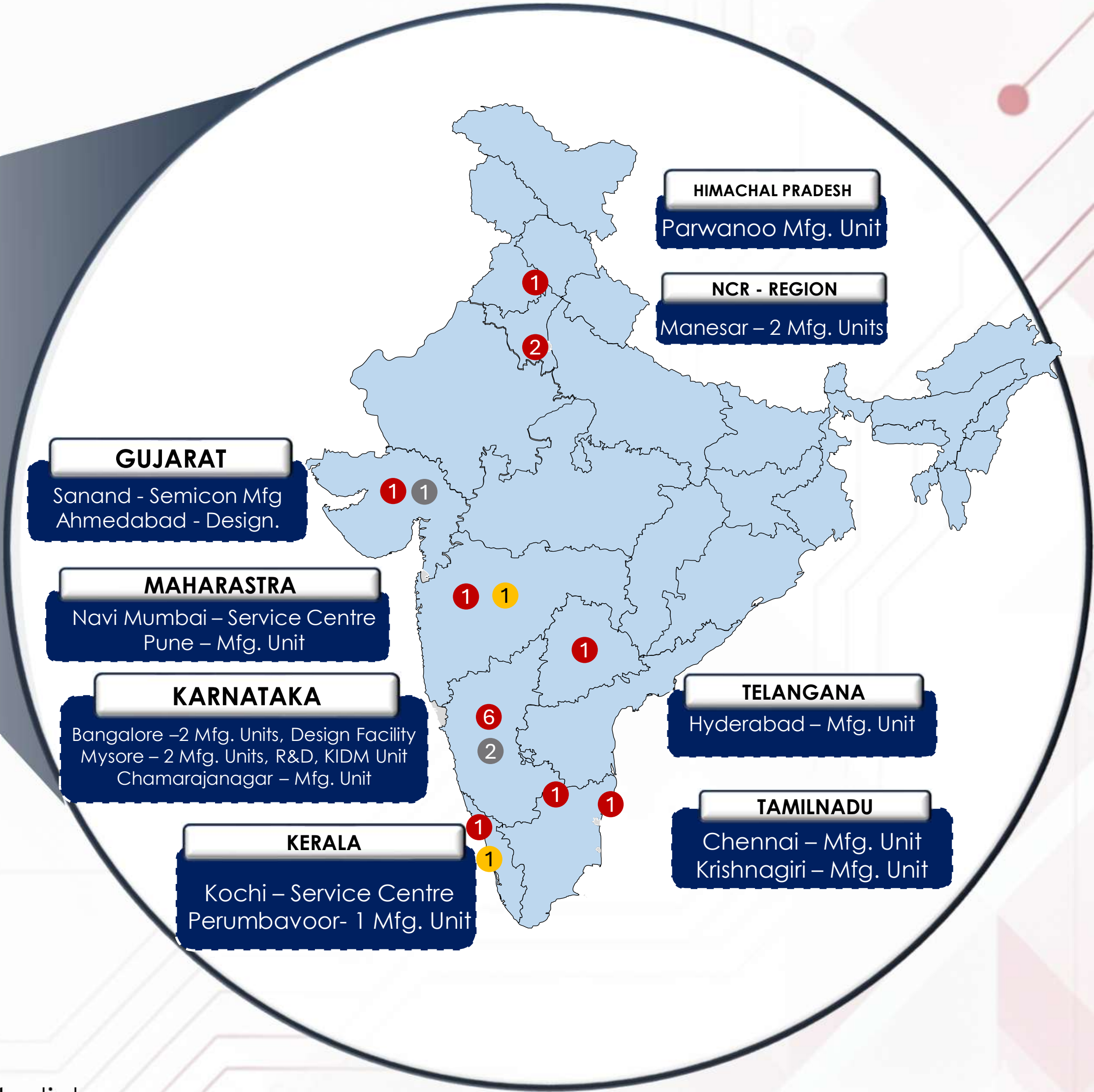
500+
Customers being Served

30+
Nations being catered



Manufacturing Presence





- **26** SMT Lines
- **70** THD Lines
- **26** Cable Harness Lines
- **48** plastic molding machines
- **1k, 10K & 100K** class clean room
- **50+** Patents
- **2** exclusive lines for green manufacturing
- Best in Class R&D Centre
- Expansion in USA (Digicom) & Canada (August)
- Acquisition of Sensonic GmbH (Austrian based company in software for Railway signaling sector)
- OSAT Capabilities with Kaynes Semicon
- Kaynes Circuilts for Backward integration – Bare PCBs

18 Manufacturing Facilities 2 Service centres 3 Design facilities

Diversified Portfolio

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From Contract Manufacturing to Product Leadership

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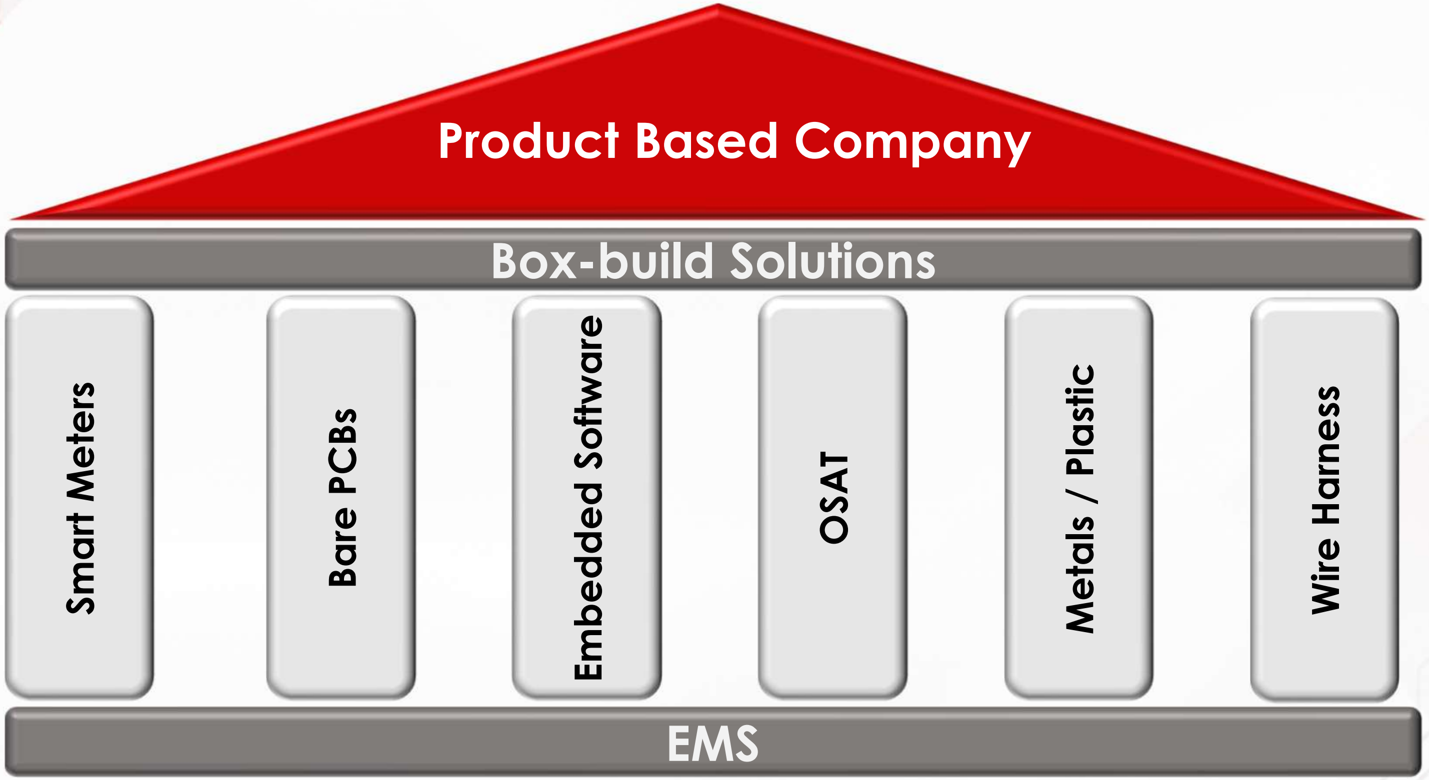


Every investment made over the past couple of years has been aimed at moving Kaynes progressively up the electronics value chain, from manufacturing services to designing, developing and delivering complete technology products

Results:

- Better Returns
- Faster product development
- Greater customer stickiness
- Larger Content with Customer
- Sustainable competitive advantage

Quality – Commitment to Excellence

KAYNES

“Don’ t Flow – Don’t Make; Can’t Flow – Can’t Make”

78 Quality Certifications achieved till date

Quality Tools

- ✓ Total Quality Control(TQC)
- ✓ Statistical Process Control(SPC)
- ✓ Lean Six-Sigma 3C Approach
- ✓ 8D framework
- ✓ 5W – 1H Process
- ✓ Total Productive Maintenance(TPM)
- ✓ Process Surveillance Audits

As Work Philosophy

- ✓ Active SGA & QC Circles
- ✓ Skill Qualification Program
- ✓ 50+ Quality Training Programs
- ✓ Supplier Partnership Programs
- ✓ Customer Training Participation
- ✓ Compliance to International Process Standards

Initiatives

- ✓ BIQ
- ✓ Zero Defect
- ✓ Zero Customer Complaints
- ✓ Adherence & Adequacy Identification
- ✓ 4M Classification

Product Compliance

✓ UL	✓ BIS	✓ EMI	✓ FDA
✓ CSA	✓ CDCSO	✓ EMC	✓ VDE

People Growth Initiatives and Trainings

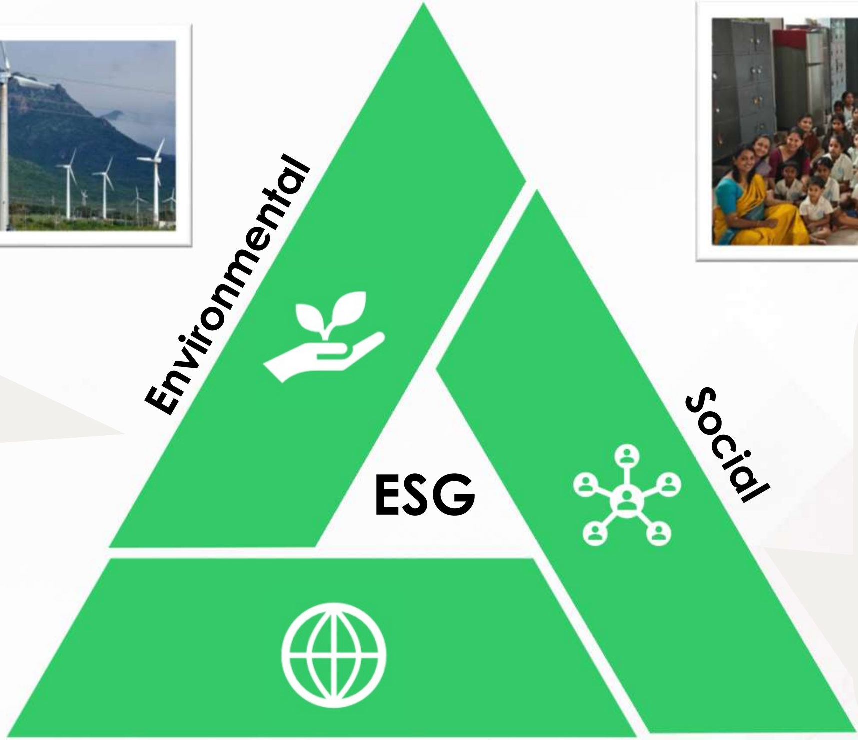
Major Initiatives

- 280+ Trainings across 12 different categories
- 60 Man hours training / annum / employee
- Internal Auditors training
- Sponsored overseas training opportunities
- Corporate Executive MBA
- Graduate Training Program
- NLP training initiative

Sustainability in action

Eco Vadis Score – 64%

- Wind Power: 2.25M+ Units (Aug'24–Jun'25)
- Solar Power: 3 MW installation across plants (in progress)
- Energy Intensity reduction by 23% in last 2 years
- Transition to electric forklifts
- EVs in logistics



Governance

- Zero Tolerance towards Corruption
- Equitable and Compliant Labor Policies
- Protection of Whistleblowers
- Board Independence
- Insider Trading Prohibition

MSIL Green Supplier Certification

- Employee Welfare & POSH
- Ethical & Responsible Sourcing
- Contributing towards Rural Development Projects
- Promoting Education & Skilling
- Active role in Protection & promotion of National Heritage, Art & Culture
- Participation in animal welfare

Env. Goals

- 5 Lakhs tree plantation by 2030
- CO_2 emission net Zero by 2050
- 30% reduction of GHG by 2035
- Zero discharge to landfill by 2030

CSR & Sustainability Initiatives

Plantation Drive in Madahalli

- Land Extent – 24.71 Acres (10 Hectares)
- Location – Madahalli Research Station
- Total Plantation – 2,050 Ficus Species
- Carbon Absorption –
  - 12.3 MT Co_2/Year (current)
  - 45.10 MT Co_2/Year (After 5 years)

Towards a better society…

Anganwadi Development

Supporting Farming Community

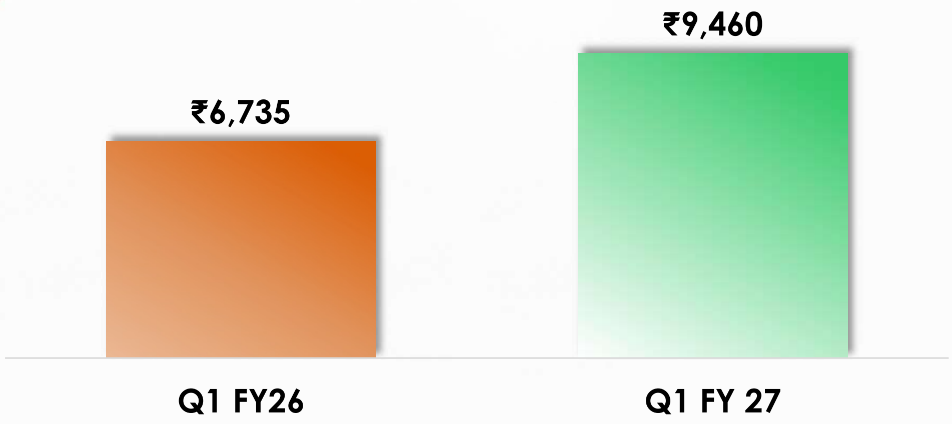
Contribution towards Primary Education

Financial Highlights

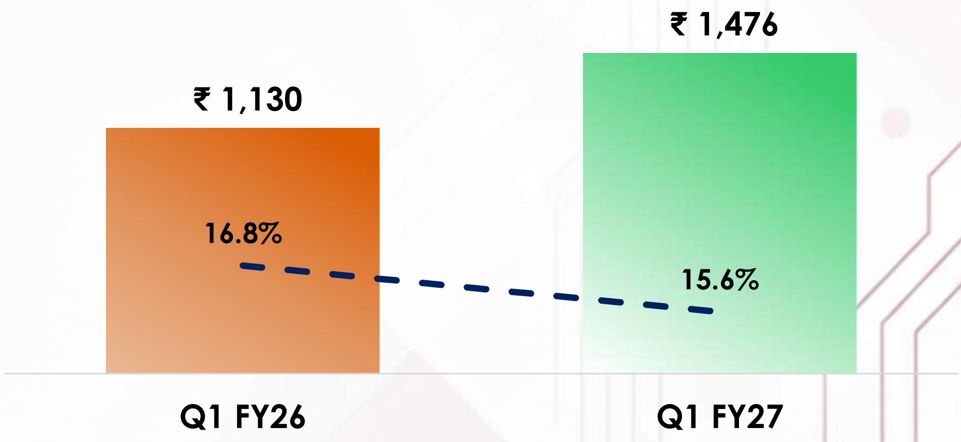
Financial Quarterly Results Summary – Consolidated

KAYNES
Values in ₹ Million

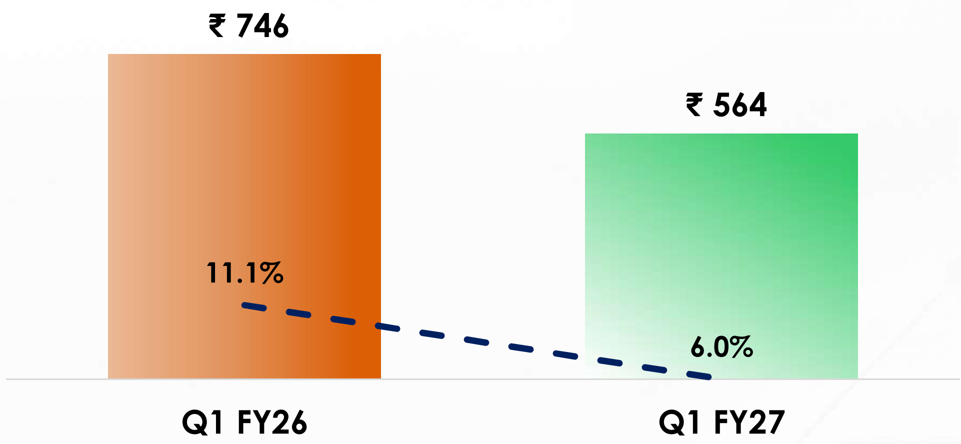
Revenue, INR Million



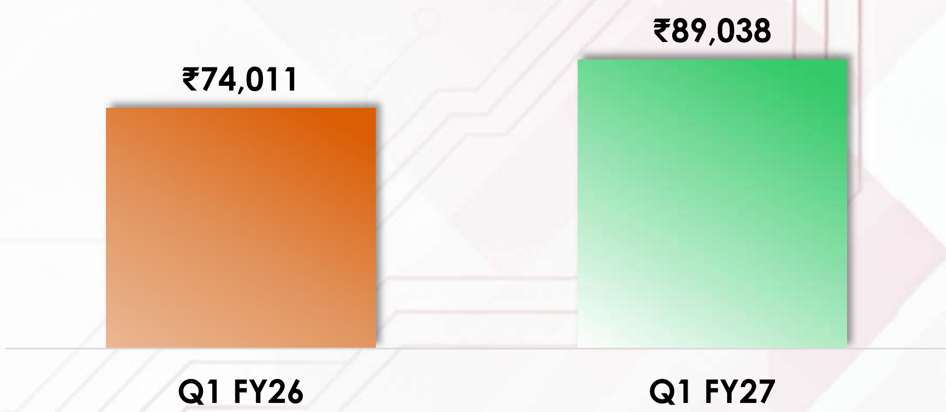
EBITDA & Margin



PAT & Margin



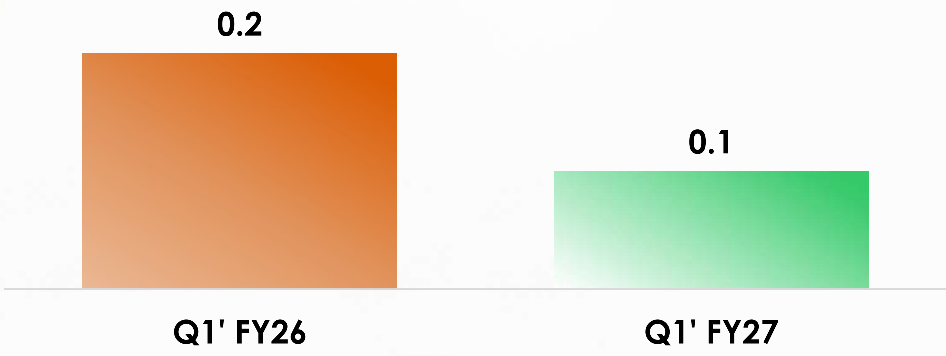
Order Book, INR Million



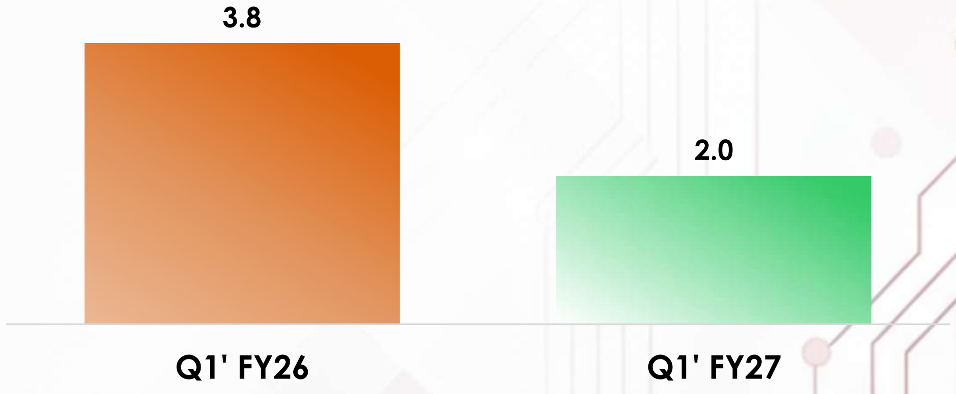
Confidential

Key Ratios - Quarterly

Net Debt to Equity

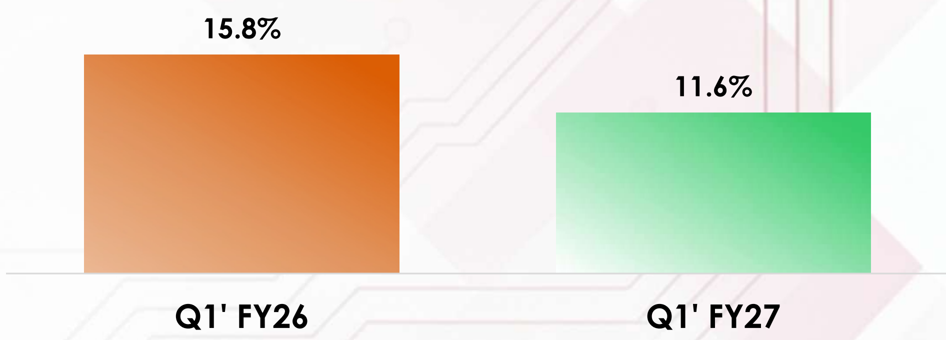


Asset Turnover*



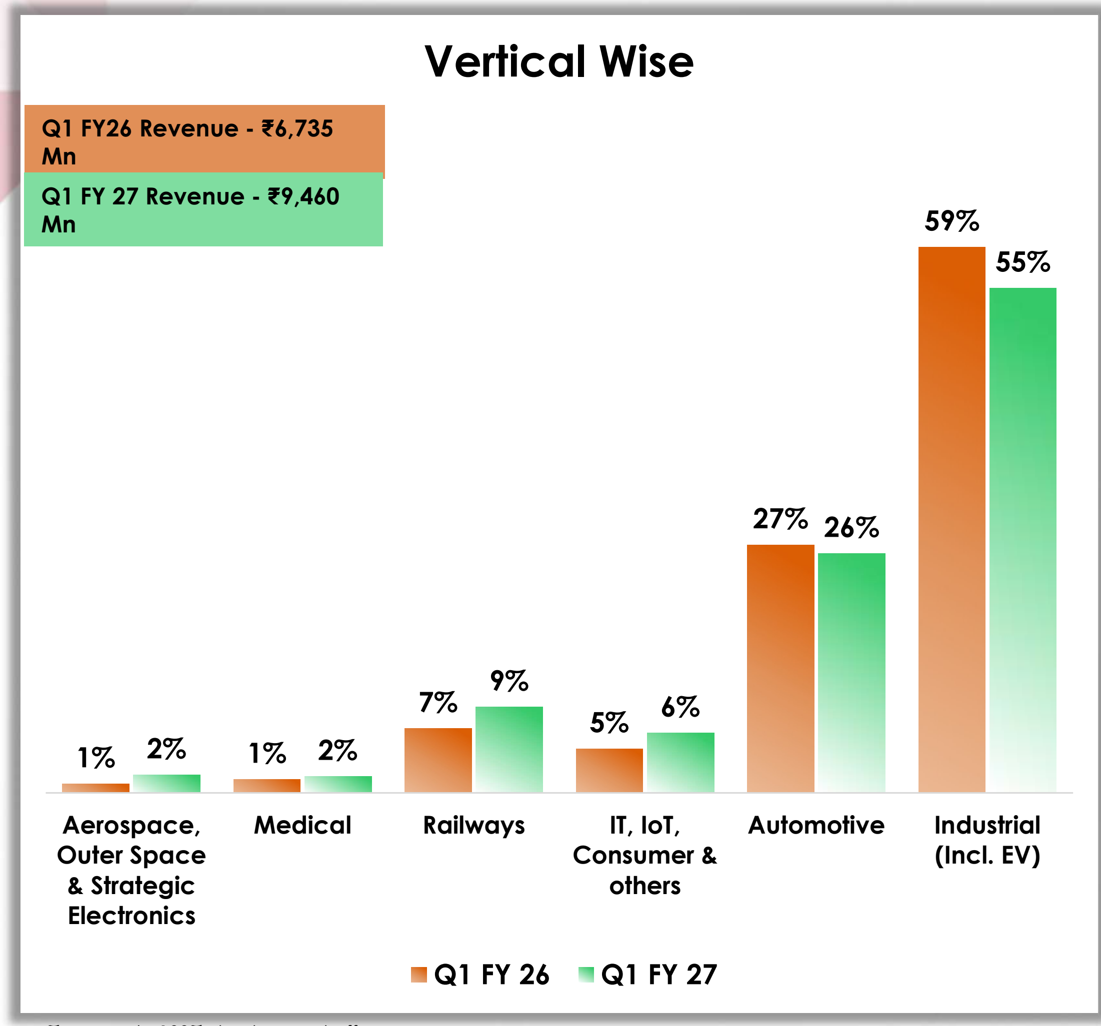
Net Working Capital Days*

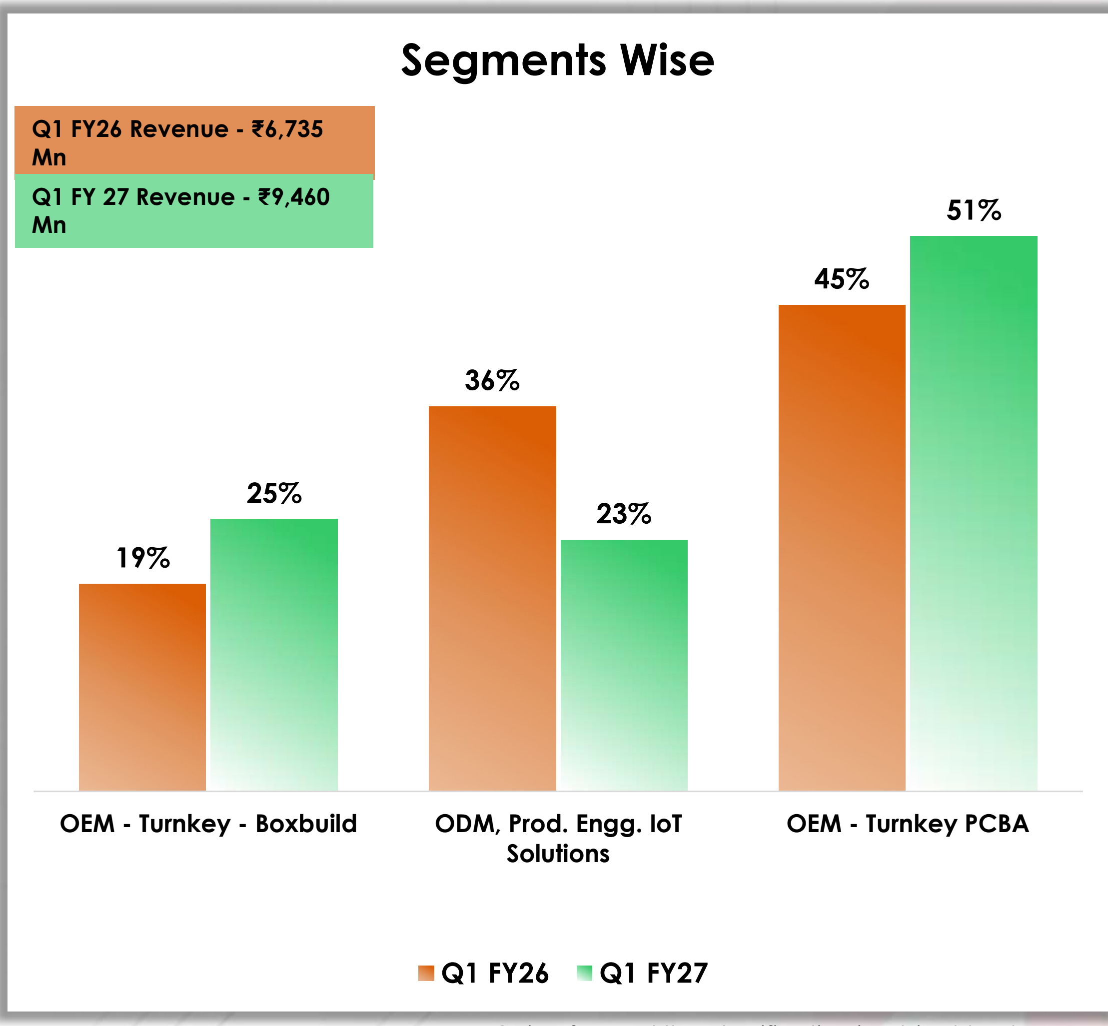
ROCE*



Note: Ratios relating Asset Turnover, Net Working Capital Days and ROCE (adjusted for unutilized IPO & QIP proceeds) have been computed on a rolling 12 months basis.

Diversified Revenue Mix- Quarterly

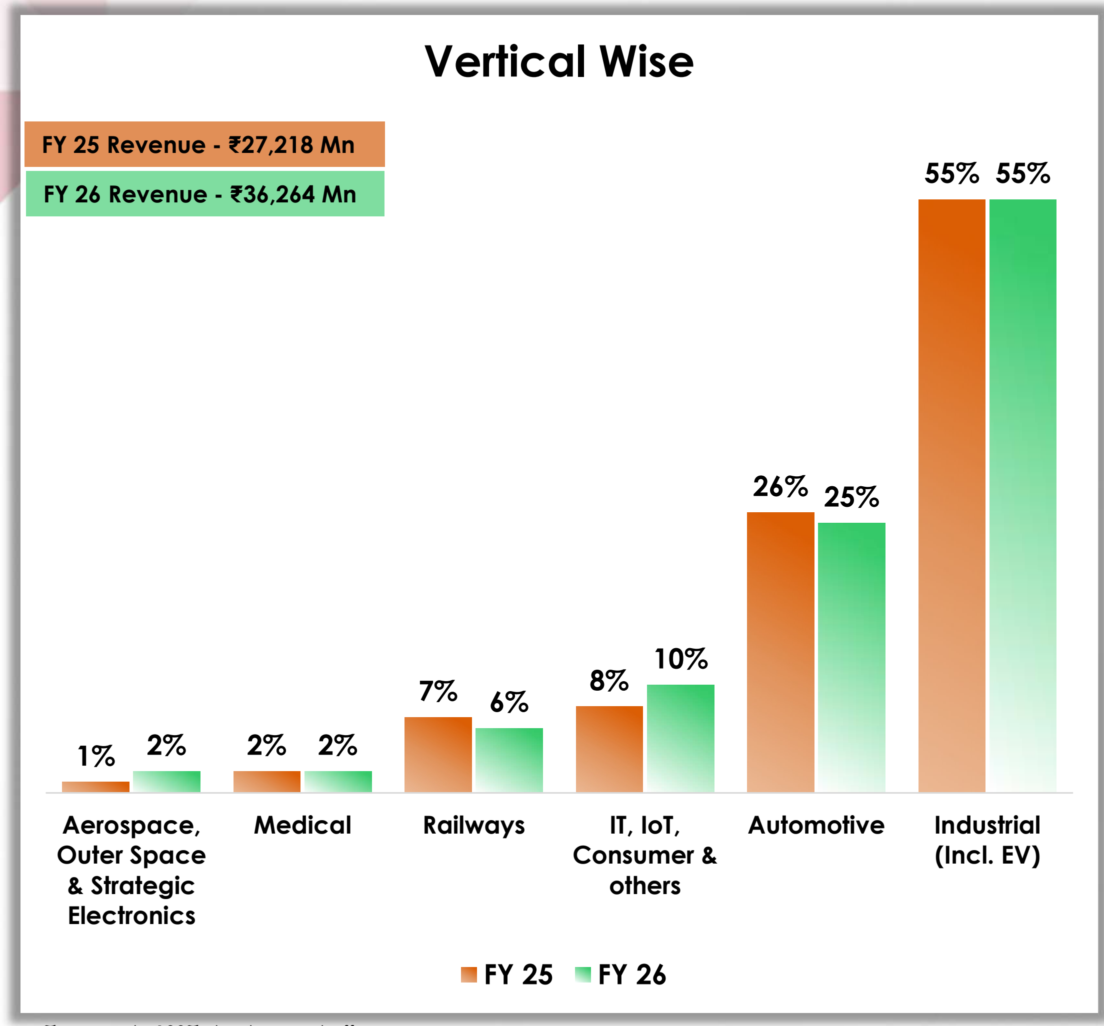


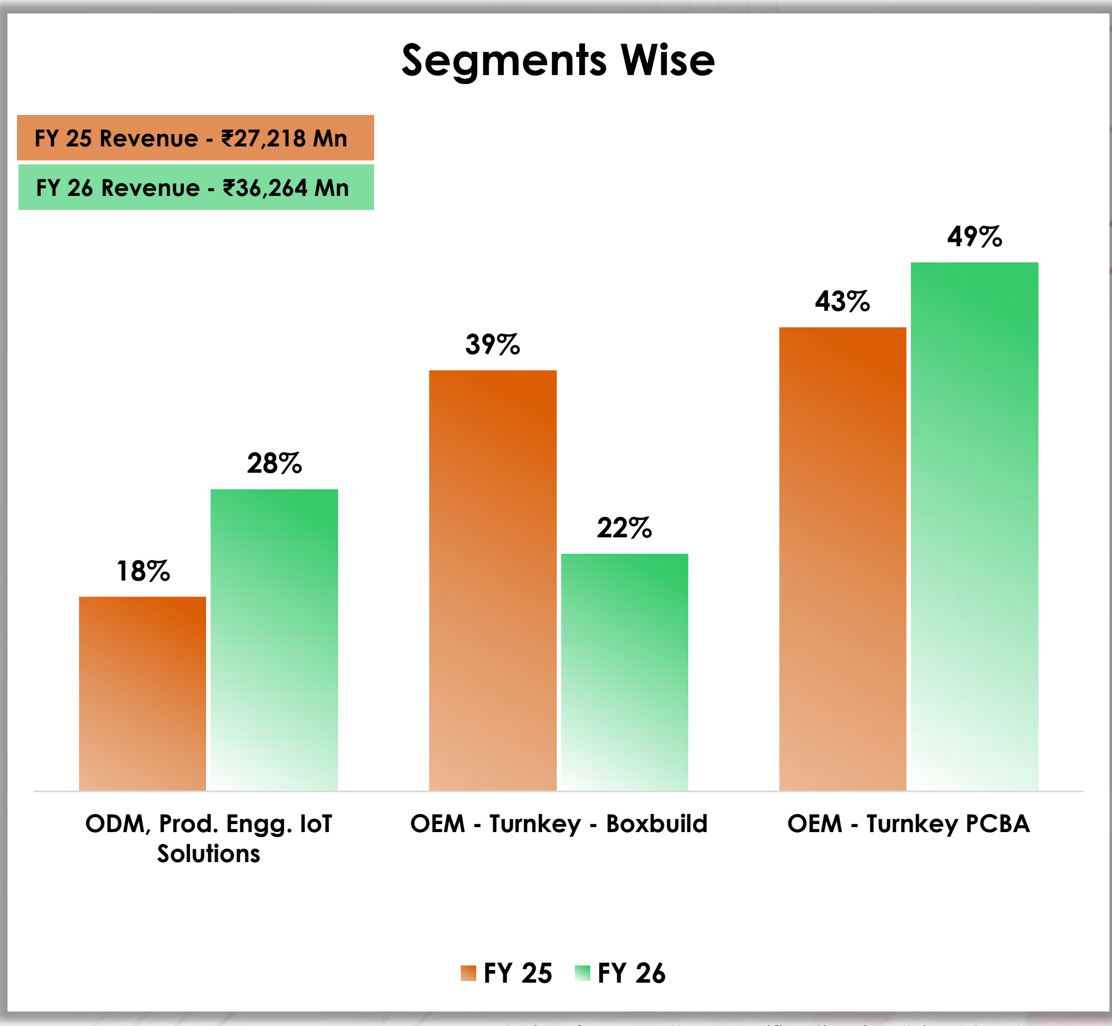


% may not =100% due to round-off

Going forward the classification is subject to change

Diversified Revenue Mix





% may not =100% due to round-off

Going forward the classification is subject to change

Profit & Loss – Q1 FY 27

Particulars (₹ Mn)	Q1' FY 27	Q1' FY 26	YoY Growth
Revenue from operations	**9,460**	**6,735**	40%
Raw material cost	6,205	3,956	57%
Employee expenses	851	589	44%
Other expenses	929	1,059	(12%)
EBITDA	1,476	**1,130**	30%
EBITDA margin (%)	**15.6%**	**16.8%**	**(120 BPS)**
Depreciation and amortization expense	370	156	137%
Other income	144	271	(47%)
Finance cost	371	284	31%
Profit before tax	879	961	(9%)
Total tax expenses	314	215	46%
Net profit after tax	**564**	**746**	32%
Net profit margin (%)	**6.0%**	**11.1%**	**(510 BPS)**

Profit & Loss - Consolidated

Values in ₹ Million

Particulars (₹ Mn)	FY24	FY25	FY26
Revenue from operations	**18,046**	**27,218**	**36,264**
Raw material cost	13,299	18,997	23,719
Employee expenses	1,028	1,781	3,136
Other expenses	1,178	2,333	3,669
EBITDA	**2,542**	**4,107**	5,741
EBITDA margin (%)	**14.1%**	**15.1%**	**15.8%**
Depreciation and amortization expense	251	447	1,071
Other income	559	1070	1,568
Finance cost	534	1013	1,169
Profit before tax	2,316	3,716	5,069
Total tax expenses	483	782	1,404
Net profit after tax	**1,833**	**2,934**	**3,639**
Net profit margin (%)	**10.2%**	**10.8%**	**10.0%**

Balance Sheet - Consolidated

KAYNES
Values in ₹ Million

Particulars (₹ Mn)	FY24	FY25	FY26
Gross Block (tangible assets)	3,276	6,263	13,320
Accumulated Depreciation	682	1,218	2,223
Net Block (tangible assets)	2,594	5,045	11,097
Intangible assets	620	2,381	5,364
Other non-current assets	3,571	12,154	14,006
Total non-current assets	**6,785**	**19,580**	**30,467**
Inventories	5,483	8,144	11,032
Trade receivables	3,556	5,746	15,276
Cash and cash equivalents	15,256	10,563	7,986
Other current assets	1,572	2,379	4,179
Total current assets	**25,867**	**26,832**	**38,473**
Total Assets	**32,652**	**46,412**	**68,940**
Borrowings	112	675	3,370
Other non-current liabilities	293	474	673
Total non-current liabilities	**405**	**1,149**	**4,043**
Short-term borrowings	2,949	8,080	5,379
Trade payables	3,610	6,829	8,508
Other current liabilities	803	1,912	3,386
Total Current Liabilities	**7,362**	**16,821**	**17,273**
Total Equity & Reserves	**24,885**	**28,442**	**47,625**
Total Equity and Liabilities	**32,652**	**46,412**	**68,940**

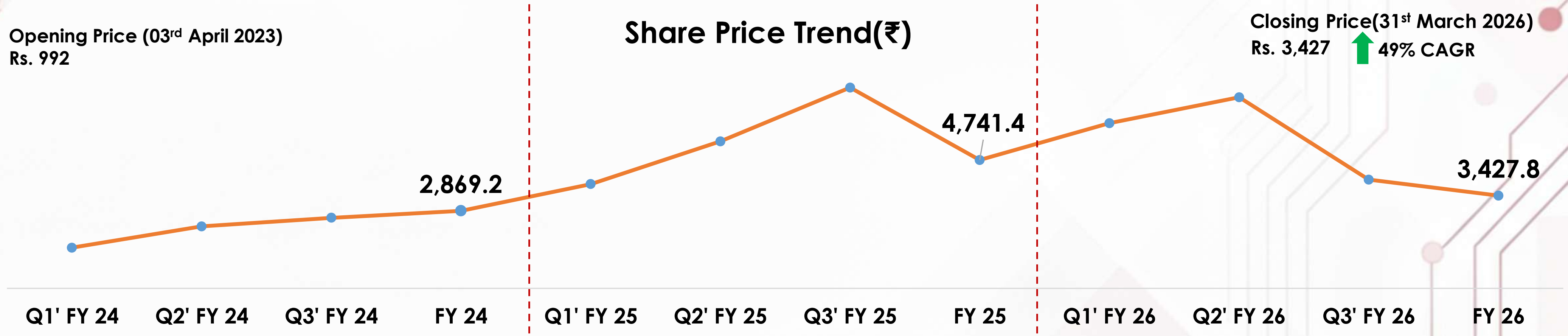
Cash Flow Statement - Consolidated

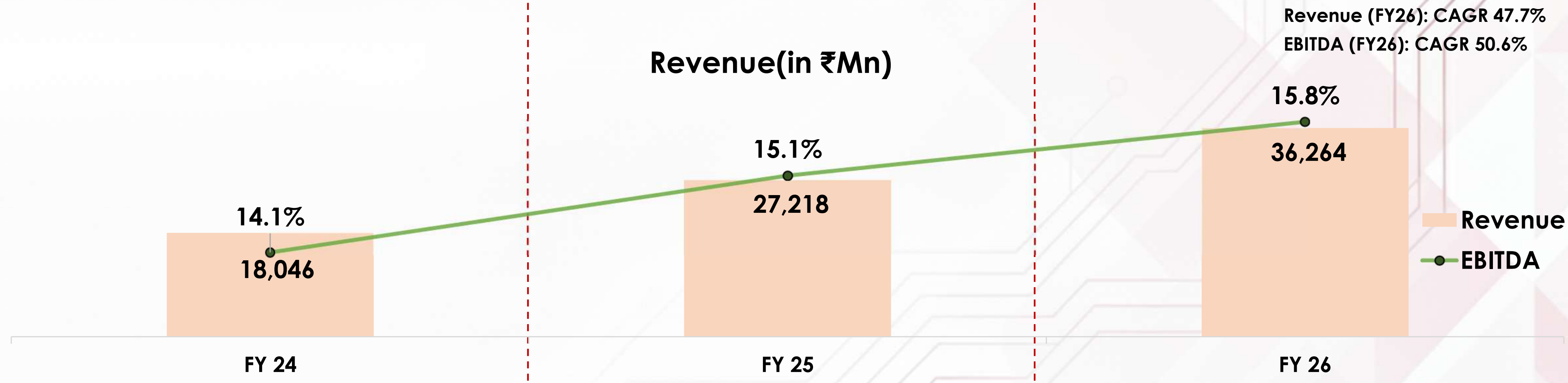
KAYNES

Values in ₹ Million

Particulars (₹ Mn)	FY24	FY25	FY26
Cash flow from operating activities			
Profit before tax	2,316	3,716	5,043
Adjustment for non-operating items	401	626	1,674
Operating profit before working capital changes	**2,717**	**4,343**	**6,717**
(Increase)/ decrease in inventories	(1,352)	(2,661)	(2,888)
(Increase)/decrease in trade receivables	(1,420)	(2,190)	(10,239)
(Increase)/decrease in payables & other adjustments	1,238	4,390	1,804
Cash generated from operations	**1,183**	**(179)**	**(4,605)**
Less: direct taxes paid	(481)	**(644)**	**(1,399)**
Net cash from operating activities	**701**	**(823)**	**(6,004)**
Cash flow from investing activities	**(15,052)**	**(3,547)**	**(9,172)**
Cash flow from financing activities	**14,286**	**4,650**	**15,796**
Net increase/ (decrease) in cash & cash equivalent	**(65)**	**280**	**620**
Add: Cash and cash equivalents as at 1st April	259	194	474
Add: Net effect of exchange gain on cash and cash equivalents	0	0	0
Cash and cash equivalents as at 31st March	**194**	**474**	**1,094**

Market & Financial Performance





Thank You!

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