APOLLO HOSPITALS ENTERPRISE LIMITED

[CIN: L85110TN1979PLC008035]

Regd. Office: No.19, Bishop Gardens, Raja Annamalaipuram, Chennai – 600 028.

Secretarial Dept: Ali Towers, III Floor, No.55, Greams Road, Chennai – 600 006.

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NOTICE TO THE SHAREHOLDERS

Notice is hereby given that the 45th Annual General Meeting (AGM) of the Members of Apollo Hospitals Enterprise Limited will be held on Tuesday, the 25th day of August, 2026 at 10.15 A.M. IST through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following business:

ORDINARY BUSINESS:

ITEM NO. 1:

Adoption of Financial Statements for the financial year ended March 31, 2026.

To receive, consider and adopt:-

i. the audited standalone financial statements of the Company for the financial year ended March 31, 2026 together with the reports of the Board of Directors and Auditors thereon;

ii. the audited consolidated financial statements of the Company for the financial year ended March 31, 2026 together with the report of the Auditors thereon;

and in this regard, to pass the following resolutions as **Ordinary Resolutions:**

(i) **"RESOLVED THAT** the audited standalone financial statements of the Company for the financial year ended March 31, 2026, and the Report of the Board of Directors and Auditors' thereon placed before this meeting, be and are hereby received, considered and adopted."

(ii) **"RESOLVED FURTHER THAT** the audited consolidated financial statements of the Company for the financial year ended March 31, 2026, and the Report of the Auditors thereon placed before this meeting, be and are hereby considered and adopted."

ITEM NO. 2:

Confirmation of Interim Dividend and approval for Declaration of Final Dividend.

To confirm payment of Interim Dividend and to declare final dividend on Equity Shares for the financial year ended March 31, 2026 and, in this regard, to pass the following resolutions as **Ordinary Resolutions:**

"RESOLVED THAT the Interim Dividend of ₹ 10/- per equity share (200%) of face value of ₹ 5/- each for the financial year 2025-26, paid to the shareholders on February 27, 2026 involving a gross amount of ₹ 1,437.85 million be and is hereby ratified."

"RESOLVED FURTHER THAT based on the recommendation of the Board of Directors of the Company a Final Dividend at the rate of ₹ 10/- per equity share (200%) of face value of ₹ 5/- each fully paid up, be and is hereby declared, out of the profits of the Company for the financial year ended March 31, 2026."

ITEM NO. 3:

Re-appointment of Retiring Director.

To appoint a director in place of Smt. Sangita Reddy, (DIN:00006285) who retires by rotation and being eligible offers herself for re- appointment and in this regard, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to Section 152 and other applicable provisions, if any, of the Companies Act, 2013, Smt. Sangita Reddy, (holding DIN: 00006285) who retires by rotation at this meeting and being eligible offers herself for re-appointment, be and is hereby re- appointed as a Director of the Company, liable to retire by rotation."

ITEM NO. 4:

Re-appointment of Retiring Director.

To appoint a director in place of Dr. Prathap C Reddy, (DIN:00003654) who retires by rotation and being eligible offers himself for re- appointment and in this regard, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to Section 152 and other applicable provisions, if any, of the Companies Act, 2013, Dr. Prathap C Reddy, (holding DIN:00003654) who retires by rotation at this meeting and being eligible offers himself for re-appointment, be and is hereby re- appointed as a Director of the Company, liable to retire by rotation."

SPECIAL BUSINESS:

ITEM NO. 5:

Re-appointment of Dr. Prathap C Reddy (DIN: 00003654) as a Whole time Director designated as Executive Chairman for a period of two years.

To consider and, if thought fit, to pass, the following resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 198 and other applicable provisions, if any, read along with Schedule V to the Companies Act, 2013 ('the Act') [including any statutory modification(s) or re-enactment(s) thereof for the time being in force] and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, as amended from time to time and Regulation 17 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("SEBI Listing Regulations), as amended from time to time, consent of the Company be and is hereby accorded for the re-appointment and terms of remuneration of Dr. Prathap C Reddy (holding DIN: 00003654), liable to retire by rotation as a Wholetime Director designated as Executive Chairman of the Company for a further period of two years with effect from June 25, 2026 upto June 24, 2028 as recommended by the Nomination & Remuneration Committee and approved by the Board of Directors, upon the terms and conditions as set out in the Explanatory Statement annexed to this Notice, with authority to the Board of Directors (which shall be deemed to include a Committee of the Board) to alter and vary the terms and conditions of the said re-appointment and remuneration in such manner as may be agreed between the Board of Directors and Dr. Prathap C. Reddy, provided that any material deviation from the terms set out in the Explanatory Statement annexed to this Notice, including any increase in remuneration opportunity, shall be subject to further shareholder approval."

"RESOLVED FURTHER THAT in the event of absence or inadequacy of profits in any financial year during the tenure of office Dr. Prathap C Reddy as whole-time director designated as Executive Chairman be paid minimum remuneration as specified in Section II of Part II of Schedule V to the Companies Act, 2013 as in force in each financial year."

"RESOLVED FURTHER THAT the remuneration approved hereby be paid either monthly or quarterly or half yearly or otherwise as may be agreed to between Dr. Prathap C Reddy, Executive Chairman and the Board of Directors of the Company from time to time."

"RESOLVED FURTHER THAT the Board be and is hereby authorised to do all such acts, deeds and things as may be necessary, proper or expedient to give effect to this resolution including authorising one or more of its directors and the company secretary towards filing of forms, returns if any and issuing of any letters of appointment or signing agreements and to complete other formalities required in this regard."

ITEM NO.6:

Re-appointment of Smt. Rama Bijapurkar (DIN: 00001835) as an Independent Director of the Company.

To consider and, if thought fit, to pass, the following resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152 read with Schedule IV and other applicable provisions, if any, to the Companies Act, 2013 ("the Act"), (including any statutory modification(s) or amendment(s) thereto or re-enactment(s) thereof for the time being in force), the Companies (Appointment and Qualifications of Directors) Rules, 2014 and Regulations 17, 25 and any other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), as amended from time to time and the Articles of Association of the Company, Smt. Rama Bijapurkar (holding DIN:00001835), who was appointed as an Independent Director of the Company for a term of five (5) consecutive years commencing from November 12, 2021 up to November 11, 2026 and being eligible for re-appointment as an Independent Director has given her consent along with the declaration that she meets the criteria for independence as provided in Section 149(6) of the Act along with the rules framed thereunder and Regulation 16(1)(b) of the SEBI Listing Regulations and in respect of whom the Company has received a Notice in writing from a member under Section 160(1) of the Act proposing her candidature for the office of Director and based on the recommendations of the Nomination and Remuneration Committee and the Board of Directors of the Company, be and is hereby re-appointed as an Independent Director of the Company, to hold office for a second term of Five (5) consecutive years commencing from November 12, 2026 to November 11, 2031, and she shall not be liable to retire by rotation."

"RESOLVED FURTHER THAT pursuant to the provisions of Sections 149, 197 and other applicable provisions of the Act read with the Rules made thereunder and Regulation 17(6) of the SEBI Listing Regulations, Smt. Rama Bijapurkar, be paid such fees and remuneration and profit-related commission as the Board may approve from time to time and subject to such limits prescribed from time to time.

"RESOLVED FURTHER THAT the Board of Directors of the Company (including its Committee thereof) be and is hereby authorised to do all such acts, deeds, matters and things as may be necessary, expedient and desirable for the purpose of giving effect to this resolution."

ITEM NO.7:

Issuance of Non-Convertible Debentures on a Private Placement Basis for a sum upto ₹ 7,500 million.

To consider and, if thought fit, to pass the following resolution as a **Special Resolution:**

"RESOLVED THAT pursuant to the Sections 42, 71 and other applicable provisions if any, of the Companies Act, 2013 read with the Companies (Prospectus and Allotment of Securities) Rules, 2014 and the Companies (Share Capital and Debentures) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force) SEBI (Issue and Listing of Non-Convertible Securities) Regulations, 2021 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment thereof, for the time being in force) and subject to the provisions of the Articles of Association of the Company, approval of the members, be and is hereby accorded to the Board of Directors of the Company to offer or invite subscriptions for secured/ unsecured redeemable non-convertible debentures, in one or more series/ tranches, aggregating upto ₹ 7,500 million (Rupees Seven thousand and five hundred million only) on a private placement basis, from such persons and on such terms and conditions as may be decided by the Board of Directors of the Company (hereinafter referred to as "the Board" which term shall be deemed to include any Committee which the Board may constitute for this purpose) may from time to time determine and consider proper and most beneficial to the Company including, without limitation, as to when the said Debentures are to be issued, the consideration for the issue, mode of payment, coupon rate, redemption period, utilisation of the issue proceeds and all other matters connected therewith or incidental thereto".

"RESOLVED FURTHER THAT the Board and Company Secretary, be and are hereby severally authorised to do all acts and take all such steps as may be necessary proper or expedient to give effect to above resolution".

"RESOLVED FURTHER THAT all actions taken by the Board in connection with any matter referred to or contemplated in any of the foregoing resolutions are hereby approved, ratified and confirmed in all respects".

ITEM NO.8:

Ratification of the Remuneration Payable to the Cost Auditor.

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or re-enactment thereof for the time being in force), the remuneration payable to M/s. A.N. Raman & Associates, Cost Accountants, Chennai (Firm Registration No. 102111), appointed by the Board of Directors on the recommendation of the Audit Committee, as Cost Auditors of the Company to conduct the audit of the cost records of the Company for the financial year ending March 31, 2027, amounting to ₹ 1.65 million plus statutory levies as applicable, excluding out of pocket expenses incurred in connection with the aforesaid audit, be and is hereby ratified".

"RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution".

By Order of the Board
For APOLLO HOSPITALS ENTERPRISE LIMITED

S.M. Krishnan
Sr. Vice President – Finance &
Company Secretary
Membership No. ACS 12102

Place : Chennai
Date : May 20, 2026

NOTES:

1. The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 ("**the Act**") relating to special business to be transacted at the 45th Annual General Meeting ("**AGM**"), is annexed to the Notice.

2. The Ministry of Corporate Affairs, Government of India ("**MCA**") vide its General Circular Nos. 20/2020, 10/2022, 9/2023, 9/ 2024 and 03/2025 dated May 05, 2020, December 28, 2022, September 25, 2023, September 19, 2024 and September 22, 2025, respectively, and other circulars issued in this respect ("**MCA Circulars**") has allowed, inter-alia, conduct of AGMs through Video Conferencing/ Other Audio-Visual Means ("**VC/ OAVM**") facility, in accordance with the requirements provided in paragraphs 3 and 4 of the MCA General Circular No. 20/2020. In compliance with the provisions of Companies Act, 2013 ("the Act"), Securities and Exchange Board of India ("**SEBI**") also vide its Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 03, 2024 ("**SEBI Circular**") has provided relaxations from compliance with certain provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**"). In compliance with these Circulars, applicable provisions of the Act and the Listing Regulations, the AGM of the Company is being held through VC/OAVM facility, which does not require physical presence of members at a common venue. The deemed venue for the AGM shall be the Registered Office of the Company.

3. Pursuant to the provisions of Section 105 of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/ her behalf and the proxy need not be a Member of the Company. Since this 45th AGM is being held pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the 45th AGM and hence the proxy form and attendance slip are not annexed to this Notice. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.

4. The Members can join the 45th AGM in the VC / OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

5. Members attending the 45th AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.

6. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the EGM/AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorised agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the EGM/AGM will be provided by NSDL.

7. In compliance with the aforesaid circulars issued by MCA and SEBI, notice of the 45th AGM along with the Annual Report 2025-2026 is being sent only through electronic mode to those Members whose email addresses are registered with the Company or Depository Participants. Additionally, in accordance with the Regulation 36(1)(b) of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, the Company is also sending a letter to shareholders whose e-mail addresses are not registered with the Company/Registrar/DP providing the weblink of Company's website from where the Notice of the 45th AGM and Annual Report 2025-2026 can be accessed. The Company shall send the physical copy of the Annual Report 2025-2026 to those members who have made a request for the same. Any member who desires to get a physical copy of the Annual Report may request for the same by sending an email to the Company at investor.relations@apollohospitals.com.

8. The Notice of the 45th AGM along with Annual Report for the financial year 2025-2026 can be accessed on the website of the Company at www.apollohospitals.com and also from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com and on the website of NSDL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. www.evoting.nsdl.com.

9. The Board of Directors at its Meeting held on February 10, 2026 declared an Interim Dividend of ₹ 10/- per equity share of face value of ₹ 5/- each, (200%) on the paid-up equity capital of the Company for the financial year 2025-2026, aggregating to ₹ 1,437.85 million.

   The Interim Dividend on equity shares of the Company as declared by the Board of Directors was paid on February 27, 2026 to the Company's equity shareholders whose names appeared in the Company's Register of Members or as beneficial owners in the records of National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL"), as on February 16, 2026.

10. The Company has fixed **Friday, August 14, 2026 as the "Record Date"** for determining entitlement of Members for final dividend for the financial year ended March 31, 2026, if approved at the 45th AGM.

11. Subject to the provision of the Companies Act, 2013 the final dividend of ₹ 10/- per share of face value of ₹ 5/- each for the financial year ended March 31, 2026, aggregating to ₹ 1,437.85 million, as recommended by the Board of Directors, if declared at the 45th AGM will be paid on or before September 10, 2026 as under:

    a) To all Beneficial Owners in respect of shares held in dematerialised form as per the data as may be made available by the NSDL and CDSL, collectively "Depositories", as of end of the day on August 14, 2026.

    b) To all Members in respect of shares held in physical form after giving effect to valid transmission or transposition requests lodged with the Company as of the close of business hours on August 14, 2026.

    The dividend will be paid to the members after deduction of applicable tax at source, as per the Income Tax Act, 2025.

12. The total dividend for the financial year, including the proposed final dividend, amounts to ₹ 20/- per equity share and will aggregate to ₹ 2,875.70 million.

13. In terms of the provisions of Section 152 of the Act, Smt. Sangita Reddy, (DIN:00006285) and Dr. Prathap C Reddy (DIN:00003654), Directors retire by rotation at this Meeting. The Nomination and Remuneration Committee and the Board of Directors of the Company recommended their re- appointment.

14. Smt. Sangita Reddy, (DIN:00006285) is interested in Item No.3 of the Notice with regard to her re-appointment. Dr. Prathap C Reddy, Smt. Preetha Reddy, Smt. Suneeta Reddy, Executive Directors Smt. Shobana Kamineni, Non-Executive Director, being related to Smt. Sangita Reddy may be deemed to be interested in the resolution set out at Item No.3 of the Notice. Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the Ordinary Business set out under Item Nos.1 to 4 of the Notice.

15. Dr. Prathap C Reddy, (DIN:00003654) is interested in Item No.4 of the Notice with regard to his re-appointment. Smt. Preetha Reddy, Smt. Suneeta Reddy, Smt. Sangita Reddy, Executive Directors, Smt. Shobana Kamineni, Non-Executive Director, being related to Dr. Prathap C Reddy may be deemed to be interested in the resolution set out at Item No.4 of the Notice. Save and except the above, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the Ordinary Business set out under Item Nos.1 to 4 of the Notice.

16. Details as required under sub-regulation(3) of Regulation 36 of the SEBI Listing Regulations and Secretarial Standards on General Meetings (SS - 2) issued by The Institute of Company Secretaries of India, in respect of the Directors seeking appointment/re-appointment at the AGM, forms an integral part of this notice. Directors seeking appointment/re-appointment have furnished requisite declarations under Section 164(2) and other applicable provisions of the Act including rules framed thereunder.

17. Members desiring any information as regards the financials are requested to write to the Company at least seven days before the meeting so as to enable the management to keep the information available.

18. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and, the Register of Contracts or arrangements on which the directors are interested under Section 189 of the Companies Act, 2013 shall

be made available electronically at the AGM. During the AGM, members may access the scanned copy of these documents, upon Logging into NSDL e-Voting system at https://www.evoting.nsdl.com.

19. Pursuant to the provisions of Section 124 of the Companies Act, 2013, Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 read with the relevant circulars and amendments thereto ("IEPF Rules"), the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund (IEPF), constituted by the Central Government.

    Furthermore, the IEPF Rules mandate Companies to transfer shares of shareholders whose dividend amounts remain unpaid/ unclaimed for a period of 7 consecutive years to the demat account of the IEPF Authority. The said requirement does not apply to shares in respect of which there is a specific order of the Court, Tribunal or Statutory Authority, restraining any transfer of shares.

    The details of the unclaimed dividends and shares transferred to IEPF during 2025-2026 are as follows:

Financial Year	Date of Declaration of Dividend	Amount of Unclaimed Dividend Transferred (₹ in million)	No. of shares transferred
2017-18	September 27, 2018	2.61	38,137

    The Company has been sending reminders to those members having unpaid/unclaimed dividends before transfer of such dividend(s) to the IEPF. Details of the unpaid/ unclaimed dividend are also uploaded as per the requirements, on the Company's website www.apollohospitals.com.

20. Any person whose unclaimed dividend and shares pertaining thereto, has been transferred to the IEPF Authority can claim their due amount and shares from the said Authority by making an electronic application in e-form IEPF-5. Upon submitting the duly completed form, shareholders are required to take a print of the same and send a physical copy duly signed along with requisite documents as specified in the form to the attention of the Company Secretary, Secretarial Department, Ali Towers, III Floor, No. 55 Greams Road, Chennai – 600 006. The e-form can be downloaded from the website of the Ministry of Corporate Affairs at www.mca.gov.in.

21. Members who have not encashed the dividend for the financial year 2018-2019 and for the subsequent financial years, are requested to claim the same from the Company at the Secretarial Department, Ali Towers, III Floor, No. 55 Greams Road, Chennai – 600 006. In case valid claims are not received before the respective due dates, the Company will proceed to transfer the dividends and the respective shares to the IEPF Account in terms of the IEPF Rules. In this regard, the Company has individually informed the shareholders concerned and also published a notice in the newspapers as per the IEPF Rules.

    Information in respect of such unclaimed dividends when due for transfer to the IEPF is given below:-

Financial Year	Date of Declaration of Dividend	Due date for transferring Unclaimed Dividend to IEPF
March 31, 2019	September 27, 2019	October 26, 2026
March 31, 2020 (Interim)	February 13, 2020	March 12, 2027
March 31, 2020 (Final)	September 25, 2020	October 24, 2027
March 31, 2021	August 31, 2021	September 30, 2028
March 31, 2022	August 25, 2022	September 24, 2029
March 31, 2023 (Interim)	February 14, 2023	March 13, 2030
March 31, 2023 (Final)	August 30, 2023	September 29, 2030
March 31, 2024 (Interim)	February 08, 2024	March 07, 2031
March 31, 2024 (Final)	August 30, 2024	September 29, 2031
March 31, 2025 (Interim)	February 10, 2025	March 9, 2032
March 31, 2025 (Final)	August 29, 2025	September 28, 2032
March 31, 2026 (Interim)	February 10, 2026	March 9, 2033

22. To support the 'Green Initiative', members who have not registered their e-mail addresses are requested to register the same with the respective Depository Participants, in case the shares are held by them in electronic form and with the Registrar and Share Transfer Agent, Integrated Registry Management Services Private Limited, (RTA) in case the shares are held by them in physical form. The registered e-mail addresses will be used for sending future communications, electronically.

23. Members are requested to intimate changes, if any, pertaining to their name, postal address, email address, telephone/mobile numbers, Permanent Account Number (PAN), nominations, power of attorney, bank

details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc.

a. For shares held in electronic form: to their Depository Participants (DPs)

b. For shares held in physical form: to the Company/ Registrar and Transfer Agents (RTA) in prescribed Form ISR-1 and other forms pursuant to SEBI Circulars dated March 16, 2023 and November 17, 2023.

Members may please note that as per SEBI Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2021/655 dated November 03, 2021 as amended from time to time, the latest being SEBI/HO/MIRSD/POD-1/P/ CIR/2023/181 dated November 17, 2023, Members, who hold shares in physical form and whose folios are not updated with any of the KYC details [viz., (i) PAN (ii) Choice of Nomination (iii) Contact Details (iv) Mobile Number (v) Bank Account Details and (vi) Signature], shall be eligible to get dividend only in electronic mode with effect from April 01, 2024. Accordingly, payment of final dividend, subject to approval by the Members in the AGM, shall be paid to physical holders only after the above details are updated in their folios.

In compliance with SEBI guidelines, the Company had sent a communication intimating about the requirement to submit the above details to all the Members holding shares in physical form.

24. In terms of Regulation 40(1) of the SEBI Listing Regulations, as amended from time to time, transfer, transmission and transposition of securities shall be effected only in dematerialised form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialisation, Members are advised to dematerialise the shares held by them in physical form. Members can contact the Company or RTA, for assistance in this regard

    Further, Letter of Confirmation ('LOC') will not be issued effective April 2, 2026 and shares will be credited directly to the shareholder's demat account by the Company/RTA, subject to due diligence. Shareholders are requested to provide a Client Master List not older than two months, duly attested by their DPs. Any LOC issued before April 2, 2026, may be submitted by the shareholders to DP for dematerialisation within 120 days from the date of issuance of LOC.

25. Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD/RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated listed companies to issue securities in dematerialised form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/ exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4, the format of which is available on the website of the company http://www.apollohospitals.com and on the website of the Company's Registrar and Transfer Agent, Integrated Registry Management Services Private Limited at https://www. integratedregistry. in/ It may be noted that any service request can be processed only after the folio is KYC Compliant.

    Special Window for Transfer of Physical Securities

    Pursuant to SEBI Circular No. SEBI/HO/MIRSD/ POD-1/P/CIR/2026/13 dated January 30, 2026, the Company has opened a special window from February 5, 2026 to February 4, 2027 for processing transfer requests relating to physical securities where the transfer deeds were executed prior to April 1, 2019.

    This special window is also available for transfer requests that were earlier rejected, returned or not processed due to deficiencies in documents or procedural requirements. Eligible shareholders may submit the requisite documents to the Company or its Registrar and Share Transfer Agent (RTA) on or before February 4, 2027.

    Securities transferred pursuant to this special window shall be credited only in dematerialised form and shall remain locked-in for a period of one year from the date of credit, during which they cannot be transferred, pledged or lien-marked.

26. Members may please note that SEBI vide Circular no. SEBI/HO/OIAE/ OIAE_IAD-1/P/ CIR/2023/131 dated July 31, 2023 (updated as on August 04, 2023) has specified that a shareholder shall first take up his/ her/their grievance with the listed entity by lodging a complaint directly with the concerned listed entity and if the grievance is not redressed satisfactorily, the shareholder may, in accordance with the SCORES guidelines, escalate the same through the SCORES Portal in accordance with the process laid out therein only after exhausting all available options for resolution of the grievance, if the shareholder is not satisfied with the outcome, he/she/they can initiate dispute resolution through the Online Dispute Resolution ("ODR") Portal.

27. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote at the AGM.

28. Members are encouraged to utilise the Electronic Clearing System (ECS) facility for receiving dividends to avoid transfer of unencashed dividend including shares to the Investor Education Protection Fund and ensure a hassle-free process.

29. Members are requested to quote ledger folio numbers in all their correspondences.

30. Pursuant to the Income Tax Act, 2025, dividend income will be taxable in the hands of shareholders and the Company is required to deduct tax at source from dividend paid to shareholders at the prescribed rates. For the prescribed rates for various categories, shareholders are requested to refer to the Income Tax Act, 2025. Shareholders are requested to update their PAN details with the Company/RTA (in case of shares held in physical mode) and depositories (in case of shares held in demat mode).

    A. Resident individual shareholders with PAN who are liable to pay income tax can submit yearly declarations in Form 121 (erstwhile Form 15G or Form 15H), to avail the benefit of non-deductions of tax at source by email to einward@integratedindia.in by 5.00 p.m IST on August 18, 2026. Members are requested to note that in case their PAN is not registered, tax will be deducted at a higher rate of 20%.

    B. Non-resident shareholders can avail beneficial rates under the relevant tax treaties entered into tax between India and their country of residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits by sending an email to einward@integratedindia.in The aforesaid declarations and documents need to be submitted by the shareholders within 5.00 p.m. IST by August 18, 2026. If the requisite documents are not submitted tax would be deducted as per the provisions of the Income Tax Act, 2025.

31. Process for registration of email id for obtaining Annual Report and user ID/password for e-voting

Physical Holding	Send a request to the Registrar and Transfer Agents of the Company, Integrated Registry Management Services Private Limited at einward@integratedindia.in providing Folio No., Name of shareholder, scanned copy of the share certificate (front and back), self-attested copy of the PAN Card, self- attested copy of any document in support of the address of the member (eg; driving license, election identity card, passport, aadhar card etc) for registering email address. Following additional details need to be provided in case of updating bank account details:
	a) Name and Branch of the Bank in which you wish to receive the dividend b) Bank Account type c) Bank Account Number d) 9-digit MICR Number and e) 11-digit IFSC f) Scanned copy of the cancelled cheque
Demat Holding	Please contact your Depository Participant (DP) and register your email address and bank account details in your demat account, as per the process advised by your DP.

32. Instructions for e-voting and joining the AGM are as follows:

A. Voting through Electronic Means:

i. In compliance with the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of the SEBI Listing Regulations and in terms of SEBI Circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 09, 2020 in relation to “e-voting Facility Provided by Listed Entities”, the Members are provided with the facility to cast their vote electronically, through the e-voting services provided by NSDL, on all the resolutions set forth in this Notice. The instructions for e-voting are given herein below.

ii. The remote e-voting period commences on, **Saturday August 22, 2026 (9:00 a.m. IST)** and ends on, **Monday August 24, 2026 (5:00 p.m. IST)**. During this period, Members holding shares either in physical form or in dematerialised form, as on Tuesday, August 18, 2026 i.e. cut-off date, may cast their vote electronically. A person who is not a member as on the cut-off date is requested to treat this Notice for information purpose only.

    The e-voting module shall be disabled by NSDL for voting thereafter. Members have the option to cast their vote on any of the resolutions using the remote e-voting facility, either during the period commencing from August 22, 2026 to August 24, 2026 or e-voting during the AGM. Members who have voted on some of the resolutions during the said voting period are also eligible to vote on the remaining resolutions during the AGM.

iii. The Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM through VC/OAVM but shall not be entitled to cast their vote on such resolution again.

iv. The details of the process and manner for remote e-voting are explained herein below: The way to vote electronically on NSDL e-voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-voting system

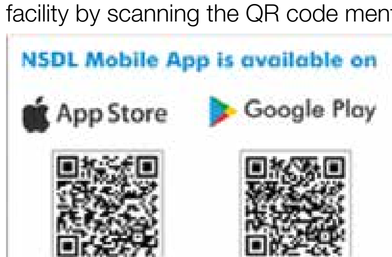
Step 2: Cast your vote electronically on NSDL e-voting system.

Details on Step 1 are mentioned below:

i. **Login method for remote e-voting and joining the virtual meeting for individual shareholders holding securities in dematerialised mode**

Pursuant to SEBI Circular no. SEBI/HO/CFD/CMD/ CIR/P/2020/242 dated December 09, 2020 on "e-voting facility provided by Listed Companies", Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and e-mail ID with their DPs to access e-voting facility

Login method for individual shareholders holding securities in dematerialised mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in dematerialised mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp You will have to enter your 8-digit DP ID,8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS Portal" or click at https://eservices.nsdl.com/ SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. 

Type of shareholders	Login Method
Individual Shareholders holding securities in dematerialised mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

ii. **Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode**

How to Log-in to NSDL e-Voting website?

1. Visit the e-voting website of NSDL. Open web browser by clicking the URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
3. A new screen will open. You will have to enter your User ID, Password/OTP and a verification code as shown on the screen.

4. Alternatively, if you are registered for NSDL eservices i.e. IDeAS, you can log-in at https://eservices.nsdl.com/ with your existing IDeAS login. Once you log-in to NSDL eservices after using your login credentials, click on e-voting and you can proceed to Step 2 i.e. Cast your vote electronically.

5. **Your User ID details are given below:**

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	**Your User ID is:**
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12************** then your user ID is 12**************
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company for example, if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

6. **Password details for shareholders other than Individual shareholders are given below:**
   a. If you are already registered for e-voting, then you can use your existing password to login and cast your vote.
   b. If you are using NSDL e-voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you by NSDL. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
   c. How to retrieve your 'initial password'?
      (i) If your e-mail ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your e-mail ID. Trace the e-mail sent to you from NSDL in your mailbox from evoting@nsdl.com Open the e-mail and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
      (ii) In case you have not registered your e-mail address with the Company/Depository, please follow instructions mentioned below in process for those shareholders whose email IDs are not registered.

7. **If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:**
   a) Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
   b) "Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl. com.
   c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, PAN, name and registered address.
   d) Members can also use the OTP based login for casting the votes on the e-voting system of NSDL.

8. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
9. Now, you will have to click on "Login" button.
10. After you click on the "Login" button, home page of e-voting will open.

Details on Step 2 are given below:

How to cast your vote electronically on NSDL e-voting system and joint General Meeting on NSDL e-voting system

1. After successful login at Step 1, you will be able to see all the companies' "EVEN" in which you are holding shares and whose voting cycle and general meeting is in active status.

2. Select **"EVEN"** of Company, which is **(EVEN - 140076)** for which you wish to cast your vote during the remote e-voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join Meeting".
3. Now you are ready for e-voting as the voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify or modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed and you will receive a confirmation by way of a SMS on your registered mobile number.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to (Company email id).
2. In case shares are held in demat mode, please provide DPID-CLID (16-digit DPID + CLID or 16-digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to (Company email id). If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 09, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

B. The instructions for Members for e-voting on the day of the AGM are as under:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

Instructions for Members for attending the AGM through VC/OAVM are as under:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM link" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.

3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

4. Please note that participants connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

5. Facility of joining the AGM through VC / OAVM shall open 30 minutes before the time scheduled for the AGM and will be available for Members on a first come first served basis.

6. Members who need assistance before or during the meeting, can contact NSDL on evoting@nsdl.com +91 22 48867000 or contact Shri. Amit Vishal, Deputy Vice President – NSDL at amitv@nsdl.com.

7. Members who would like to express their views or ask questions during the AGM may register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID/folio number, PAN, mobile number at companysecretary@apollohospitals.com from August 22, 2026 (9:00 a.m. IST) to August 23, 2026 (5:00 p.m. IST). Those members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.

8. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at companysecretary@apollohospitals.com. The same will be replied by the company suitably.

33. General Guidelines for shareholders

Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorised signatory(ies) who are authorised to vote, to the Scrutinizer by e-mail to swetha.s@lsa-india.com with a copy marked to evoting@nsdl.com Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

In case of any queries related to e-voting, you may refer the Frequently Asked Questions ("FAQs") for Shareholders and e-voting user manual for Shareholders available at the download section of https://www.evoting.nsdl.com or call on +91 22 48867000 and +91 22 24997000 or send the request to Smt. Pallavi Mhatre, Senior Manager, NSDL at evoting@nsdl.com.

34. Other Instructions

1. Smt. Swetha Subramanian, Practicing Company Secretary (Membership No.10815) has been appointed as the Scrutinizer to scrutinize the e-voting process and casting vote through the e-voting system during the meeting in a fair and transparent manner.

2. The Scrutinizer shall, immediately after the conclusion of voting at the 45th AGM, first count the votes cast during the AGM, thereafter unblock the votes cast through remote e-voting and make, not later than 48 hours of conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorised by him in writing, who shall countersign the same.

3. The result declared along with the Scrutinizer's Report shall be placed on the Company's website www.apollohospitals.com and on the website of NSDL https://www.evoting.nsdl.com immediately. The Company shall simultaneously forward the results to the National Stock Exchange of India Limited and BSE Limited, where the shares of the Company are listed.

35. All documents referred to in the accompanying Notice and the Explanatory Statement will be available electronically for inspection without any fee by the members from the date of circulation of this Notice upto the date of AGM. Members seeking to inspect such documents can send an email to companysecretary@apollohospitals.com

36. Since the AGM will be held through VC / OAVM, the Route Map is not annexed to this Notice.

STATEMENT PURSUANT TO SECTION 102(1) OF THE COMPANIES ACT, 2013

The following Statement sets out all material facts relating to the Special Business mentioned in the accompanying Notice.

ITEM NO.5:

Dr. Prathap C. Reddy, the visionary founder of Apollo Hospitals, has served as the Company's Chairman since its inception. Under his remarkable leadership, Apollo Hospitals has experienced phenomenal growth. Today, it is not only recognised as one of Asia's leading healthcare service providers, but also stands tall as a constituent of the prestigious NIFTY 50 Index, signifying its position among India's largest companies. This impressive trajectory is a testament to Dr. Reddy's dedication and strategic direction. Further solidifying his leadership, a recent recognition by Business World magazine placed Apollo Hospitals among the top 5 most respected companies within the top 20 of India.

Given this exceptional track record and ongoing commitment to excellence, the Board of Directors strongly endorse the re-appointment of Dr. Prathap C. Reddy as Chairman for a further period of two years up to June 24, 2028.

Apollo Hospitals' journey

The Group, with its network of over 10,900 beds across 78 hospitals in culturally diverse locations in India, employs over 10,000 top class clinicians. It is one of the largest hospital groups in the world, consistently ranked among the best for advanced medical services. These hospitals have served over 200 million patients from 150 countries, with eight receiving the prestigious JCI accreditation.

Dr. Prathap C. Reddy's vision extended beyond hospitals, aiming to create an integrated ecosystem of care. Under his dynamic leadership, the Apollo Hospitals Group has established over 7,200 pharmacies, 2,500 retail touchpoints, and over 47 million registered users on the digital platform Apollo 24/7.

The Apollo Group, initially identified as a healthcare provider, is now a leading provider of comprehensive healthcare solutions, including next-generation healthcare IT services. These efforts have helped establish a modern healthcare network through both in-house and outreach services, reaching millions of people.

Shareholders wealth has increased at a compounded average annual growth rate ("CAGR") of 40% over the last 5 years as compared to 16% CAGR for the Nifty 50 index.

ROCE on a consolidated basis (without reckoning for Capital WIP) increased from 20% in FY 24 to 23.7% in FY 26 Return on Equity on a consolidated basis (without reckoning for AHL where the digital healthcare platform business is still in the start up phase) increased from 15.7% in FY 24 to 19.6% in FY 26. Consolidated EBITDA increased by 25% in FY 26 as compared to FY 25

Rationale for Re-appointment

The Board has decided to re-appoint Dr. Prathap C. Reddy to support the responsible and prudent oversight of the proposed demerger and separate listing of Apollo Healthtech Limited, a significant strategic transformation intended to sharpen the focus of the respective businesses and support long-term value creation. As the founder of Apollo Hospitals, Dr. Reddy has shaped the Group's long-term vision, healthcare delivery model and institutional standing. His deep knowledge of the Group and the strategic direction underpinning its evolution is particularly valuable as the transaction moves from approval into implementation and the two businesses prepare to operate with greater strategic focus.

Dr. Prathap C. Reddy has also developed longstanding relationships and credibility across the wider healthcare and public-policy ecosystem, including with public institutions, medical bodies, industry participants and strategic partners. Following the recommendation of the NRC, which comprises solely Independent Directors, the Board unanimously concluded that his continued leadership, sector standing and institutional network would support effective stakeholder engagement, preserve the vision underpinning the transaction and help ensure that the demerger and separate listing are implemented in an orderly and prudent manner.

This continuity complements, rather than displaces, the Company's established succession framework. The Company maintains clearly defined roles and responsibilities across its executive leadership, together with planned and contingency succession arrangements for the Executive Directors. Accordingly, Dr. Prathap C. Reddy's re-appointment reflects a considered approach to leadership continuity during this period of strategic change, supported by the Company's established succession arrangements.

Dr. Prathap C. Reddy has devoted his full time to the Company since its inception. Since 1997, the members have approved his remuneration for five-year terms, with the most recent approval granted at the Annual General Meeting on August 30, 2024, with close to 95% shareholder support. This approval covered a period of two years, ending on June 24, 2026.

According to the Companies Act, 2013, a whole-time director can be appointed for a tenure not exceeding five years at a time. Therefore, it is proposed to re-appoint Dr. Prathap C. Reddy as a Whole-time director designated as Executive Chairman for a period not exceeding two years.

In re-appointing Dr. Prathap C. Reddy as the Executive Chairman, the NRC consisting entirely of Independent Directors has carefully considered his expertise, background, experience, and substantial contributions during his tenure with the Company.

During the year, under his strategic leadership, the Company delivered strong financial and operational performance, with:

- **Consolidated Revenue** up 16%, to ₹ 252,285 million for the year.
- **EBITDA** up 25%, to ₹ 37,693 million for the year.
- A **robust credit profile** (long-term ratings ICRA AAA, CRISIL AA+ and India Rating AA+), reiterating the Company's prudent capital allocation policy and sound balance sheet management position.
- **Quality and Clinical Excellence standards** achieved during the year being comparable to global healthcare excellence benchmarks. More details are available in the Clinical Governance section.
- **Net Promoter Score / Patient Satisfaction**, recorded during the year was 74 as compared to target of 71 resulting in a 104% achievement.
- **ESG measures**, more specifically efforts relating to Energy Efficiency and Gender Parity Measures, were met. During the period under review, the Company achieved a 10% reduction in energy intensity metrics across KPIs under Scope 1 and Scope 2 emission parameters. With regard to Gender Parity, the Company achieved a gender parity score of 56% which was as per the targeted plan.

Dr. Prathap C. Reddy's Profile

Dr. Prathap C. Reddy holds a Bachelor's degree in Medicine and Surgery from Stanley Medical College, Madras, India, and is a Fellow of the Royal College of Surgeons, Edinburgh, United Kingdom. He practiced as a cardiologist in the USA before founding Apollo Hospitals, embarking on an extraordinary journey that revolutionised healthcare and pioneered the private healthcare industry in India. Over the past 50 years, Dr. Reddy's work in Indian healthcare has been driven by a strong sense of purpose-ensuring health and happiness for all.

Dr. Reddy is also passionate about a holistic approach to community development. The Total Health Foundation, an innovative population health model in Aragonda, Andhra Pradesh, aims to uplift individuals physically, mentally, emotionally, financially, and spiritually, building inclusive communities. The program's impressive results have been documented by prestigious institutions like the Harvard School of Public Health.

Awards and Recognitions

Dr. Prathap C. Reddy has received numerous accolades in recognition of his outstanding contributions to healthcare. The Government of India bestowed upon him the Padma Bhushan in 1991 and the Padma Vibhushan, the country's second highest civilian award, in 2010, for his transformative impact on the Indian healthcare industry.

Beyond these national honors, Dr. Reddy has been recognised globally. He was named Citizen of the Year by Mother Teresa in 1993-94 and received the Sir Nilrattan Sircar Memorial Oration Award for medical excellence in 1998 by the Journal of the Indian Medical Association. Business India magazine also included him in their list of fifty most influential personalities who shaped India in its first fifty years since independence.

In 2022, Dr. Reddy was conferred the Lifetime Achievement Award by Forbes India, The Economic Times, and Business Standard for his pioneering work in transforming India's healthcare landscape. The Government of India further acknowledged Apollo Hospitals Group's monumental contributions by issuing a commemorative stamp, a rare honour for a healthcare organisation.

The principal terms and conditions of Dr. Prathap C Reddy's re-appointment as the Executive Chairman are as follows:

1. Period of Re-appointment: Two years, with effect from June 25, 2026 up to June 24, 2028.
2. Duties: As Executive Chairman, Dr Prathap C Reddy shall devote his whole time and attention to the business of the Company, subject to superintendence, control and directions of the Board in connection with and in the best interests of the business of the Company.
3. Remuneration:
    - A. Fixed Pay: ₹ 85.00 million per annum which will remain unchanged during the tenure of his re-appointment
    - B. Variable Pay: Variable Pay would be a maximum of 100% of fixed pay and linked to the performance of the Company as well as being based on evaluation of performance against defined Key Performance Indicators (KPI) as approved by the Nomination and Remuneration Committee.
    - C. Commission: The Executive Chairman is eligible for a commission of up to 1% of the net profits before tax of the Company subject to a maximum monetary limit of ₹ 75 million per annum. This will be determined by the NRC based on a review of the Executive Chairman's performance against defined strategic, corporate and individual objectives.
    - D. Other Perquisites:

      In addition to the above, he shall be entitled only to the perquisites specified in the Remuneration Policy, and no additional perquisites shall be provided.
    - E. Clawback and Malus: The Executive Chairman's Variable Pay and Commission shall be subject to the Company's Clawback and Malus provisions. The NRC may exercise these provisions where it determines that doing so is justified, in accordance with the Remuneration Policy.
    - F. Inadequate Profit: In the event of inadequate profits in any financial year, Dr. Prathap C Reddy shall be paid minimum remuneration as specified in Section II of Part II of Schedule V to the Companies Act, 2013 as in force in each financial year.
4. Overall Remuneration:

   The aggregate of the remuneration including benefits as set out above, payable to Dr. Prathap C Reddy in any financial year shall not exceed the limits prescribed from time to time under sections 196, 197 of the Act read with Schedule V to the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory modification(s) and enactment(s) thereof for the time being in force) and also read with Regulation 17(6)(e) of the SEBI (Listing Obligations and Disclosure Requirements), 2015 ("SEBI Listing Regulations") including any amendments thereto during the tenure of his re-appointment. In addition, the aggregate remuneration payable to Dr Prathap C Reddy and the other Executive Directors for the period FY 2025-2026 to FY 2030-2031 shall be in accordance with the limits as set out in the Remuneration Policy for Executive Directors as approved by the Nomination and Remuneration Committee ("NRC") which can be accessed at the weblink https://www.apollohospitals.com/sites/default/files/2025-08/remuneration-_policy_executive_directors.pdf.

   It may also be noted that the NRC has voluntarily committed to a policy guideline that the aggregate Executive Directors Remuneration , including benefits and perquisites, for any financial year shall not exceed 2.50% of the consolidated profits before tax or 3.00% of the standalone profits before tax respectively.

   Overall Executive Directors Remuneration including the Executive Chairman's pay as a % of Standalone Profits has been witnessing a moderating trend over the past five years. While the Eligible Variable Pay could go upto 100% of the Fixed Pay, in actual practice, the actual Variable Pay has been moderated at 50% of the Fixed Pay even for the year ended March 31, 2026.

   Executive Directors Pay as a % of Consolidated Profits before tax has also been witnessing a moderating trend.
5. Dr. Prathap C Reddy shall not be entitled to any sitting fees for attending meetings of the Board or Committees thereof and any stock-based incentive schemes

6. Dr. Prathap C Reddy has also confirmed that he is not debarred from holding the office of Director by virtue of any SEBI Order or any such authority.
7. Dr.Prathap C Reddy, pursuant to Section 152 of the Act, has given his consent to act as a Director of the Company, subject to the approval of the Members.
8. Dr. Prathap C Reddy satisfies all the conditions set out in Part I of Schedule V to the Act as also conditions set out under Section 196(3) of the Act for being eligible for his re-appointment. In terms of Section 164 of the Act, he is not disqualified from being re-appointed as Director;

Keeping in view Dr. Prathap C Reddy's rich and varied experience in the industry, his involvement in the operations of the Company over a long period of time, and his pioneering role in guiding the Company through more than four decades of growth to emerge as a leader in the Healthcare industry, the Board of Directors is of the opinion that it would be in the interest of the Company to re-appoint him as Executive Chairman for a period of two years with effect from June 25, 2026. Given the founder's instrumental role in its growth and the recent transformative transactions, the Board believes extending the Executive Chairman's tenure for an additional two years is essential for ensuring seamless transition and value maximisation. This continuity will ensure a smooth transition and capitalise on the significant investment made .

The terms and conditions of the appointment of the Executive Chairman may be altered and varied from time to time by the Board as it may, in its discretion deem fit, in such manner as may be agreed to between the Board and the Executive Chairman, subject to such approvals as may be required.

Provided that any material deviation from the terms set out in the Explanatory Statement annexed to this Notice shall be subject to further shareholders approval

Accordingly, the Board recommends the Special Resolution as set out at Item No. 5 of the accompanying Notice in relation to the re appointment of Dr. Prathap C Reddy as a Wholetime Director designated as Executive Chairman w.e.f June 25, 2026 up to June 24, 2028 for approval of the Members pursuant to the provisions of Sections 196 and 197 of the Company Act, 2013 read with Schedule V of the Act and SEBI Listing Regulations.

The above may be treated as a written memorandum setting out the terms of re-appointment of Dr. Prathap C Reddy under Section 190 of the Act.

Except Smt. Preetha Reddy, Smt. Suneeta Reddy, Smt. Sangita Reddy and Smt.Shobana Kamineni, none of the Directors, Key Managerial Personnel of the Company or their relatives are concerned or interested in the proposed resolution. This statement may also be regarded as an appropriate disclosure under the Act and the Listing Regulations.

Disclosures as required under Regulations 36(3) of the SEBI Listing Regulations and Secretarial Standard - 2 on General Meetings issued by the Institute of Company Secretaries of India are annexed to this Notice.

ITEM NO.6:

Smt. Rama Bijapurkar (DIN: 00001835) is currently an Independent Director of the Company, Member of the Nomination and Remuneration Committee and Innovation & Quality Committee.

Smt. Rama Bijapurkar was appointed as an Independent Director of the Company by the Members through postal ballot dated November 12, 2021 for a period of 5 (five) consecutive years commencing from November 12, 2021 upto November 11, 2026 and is eligible for re-appointment for a second term on the Board of the Company.

The Nomination & Remuneration Committee ('NRC') taking into consideration the skills, expertise and competencies required for the Board in the context of the business of the Company and pursuant to (a) the performance evaluation of Smt. Rama Bijapurkar as a Member of the Board and its Committees; (b) her background, experience and contribution to the Board and Committee deliberations; concluded that her continued association would be of immense benefit to the Company and desirable to continue to avail the services of Smt. Rama Bijapurkar as an Independent Director and recommended accordingly to the Board.

Specifically, the NRC considers Smt. Rama Bijapurkar's expertise in business strategy, consumer behavior, market research and data-led decision-making to be particularly relevant as Apollo Hospitals enters its next phase of development. Following the proposed demerger and separate listing of Apollo Healthtech Limited, the Company will have a sharper focus on its core hospital operations and related growth priorities. Her understanding of India's evolving consumer economy, experience advising businesses on long-term strategy and service on the boards of leading companies will support the Board's oversight of the Company's growth strategy, evolving patient expectations, service delivery and long-term value creation.

Based on the recommendation of the NRC the Board of Directors at its meeting held on May 20, 2026, proposed the re-appointment of Smt. Rama Bijapurkar as an Independent Director of the Company for a second term of 5 (five) consecutive years commencing from November 12, 2026 upto November 11, 2031 not liable to retire by rotation, subject to approval of the Members by way of a Special Resolution.

Smt. Rama Bijapurkar's Profile

Smt. Rama Bijapurkar holds a BSc (Hons) degree in Physics from Delhi University and a post graduate diploma in management from the Indian Institute of Management, Ahmedabad. Her over four decades of work experience in strategy consulting and market research includes her own consulting practice, and employment with McKinsey & Company, MARG (now Nielsen India) and Mode Services (now TNS India).

Smt. Rama Bijapurkar is currently a Professor of Management Practice at Indian Institute of Management, Ahmedabad, and co-founder of think tank and fact tank People Research on India's Consumer Economy, that provides household level data and insights on India's economy, consumption and citizen environment for use in business strategy and public policy. Smt. Rama Bijapurkar is also an experienced independent director and has served on the boards of several of India's bluechip companies across a range of sectors including financial services, Information Technology etc and on advisory groups and governing councils of academic institutions, and regulatory bodies.

The Company has in terms of Section 160(1) of the Companies Act, 2013 ('the Act') received a notice from a Member proposing her candidature for the office of Director.

The Company has received a declaration from Smt. Rama Bijapurkar's confirming that she continues to meet the criteria of independence as prescribed under Section 149(6) of the Act, read with the rules framed thereunder and Regulation 16(1)(b) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'). In terms of Regulation 25(8) of the SEBI Listing Regulations, Smt. Rama Bijapurkar's has confirmed that she is not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact her ability to discharge his duties.

Smt. Rama Bijapurkar has also confirmed that she is not debarred from holding the office of Director by virtue of any SEBI Order or any such authority.

Further, Smt. Rama Bijapurkar has confirmed that she is not disqualified from being appointed as Director in terms of Section 164 of the Act and has given his consent to act as Director in terms of Section 152 of the Act, subject to approval by the Members.

Smt. Rama Bijapurkar has also confirmed that she is in compliance with Rules 6(1) and 6(2) of the Companies (Appointment and Qualifications of Directors) Rules, 2014, with respect to her registration with the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs ('IICA'). Smt. Rama Bijapurkar is exempted from the requirement to undertake the online proficiency self-assessment test conducted by the IICA.

In the opinion of the Board, Smt. Rama Bijapurkar fulfills the conditions specified in the Act, rules thereunder and the SEBI Listing Regulations for re-appointment as an Independent Director and that she is independent of the Management.

The terms and conditions for re-appointment of Smt. Rama Bijapurkar as an Independent Director would be made available for inspection to the Members without any fee by the members at the Registered Office of the Company during the normal business hours on working day until the conclusion of the ensuing Annual General Meeting of the Company.

Pursuant to the provisions of Section 149 and Schedule IV of the Companies Act 2013 ("Act") read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 25(2A) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), an Independent Director shall be re-appointed by the members by passing a special resolution. Further, in terms of the Regulation 17(1C) of the Listing Regulations, a listed entity shall ensure that approval of shareholders for appointment or re-appointment of a person on the Board of Directors is taken at the next general meeting or within a time period of three months from the date of appointment, whichever is earlier.

Additional information pursuant to Regulation 36(3) of the Listing Regulations and the Secretarial Standard on

General Meetings (SS-2) issued by the Institute of Company Secretaries of India and a brief profile of Smt. Rama Bijapurkar are provided as part of the Notice of the Annual General Meeting.

The Board recommends the resolution in relation to the re-appointment of Smt. Rama Bijapurkar as Non-Executive, Independent Director of the Company as set out in Item No.6 of the accompanying Notice for approval of the Members by way of a Special Resolution.

None of the Directors or Key Managerial Personnel ('KMP') of the Company or their respective relatives, except Smt. Rama Bijapurkar, is concerned or interested, financially or otherwise, in the resolution set out at Item No. 6 of the accompanying Notice.

ITEM NO.7-:

In order to augment long term resources for financing, inter alia ongoing capital expenditure, expansion activities of the Company and for general corporate purposes, the Board may at an appropriate time, offer or invite subscription for secured/unsecured redeemable non-convertible debentures in one or more series/ tranches on a private placement basis for a sum aggregating upto ₹ 7,500 million (Rupees Seven Thousand and Five Hundred million Only). This would be within the overall approved borrowing limit of ₹ 38,500 million (Rupees Thirty-Eight Thousand Five Hundred million Only).

Rule 14 of the Companies (Prospectus and Allotment of Securities) Rules, 2014 prescribed inter alia under Section 42 of the Companies Act, 2013 ("the Act") deals with private placement of securities by a Company. Sub-rule (1) of the said Rule 14 states that in case of an offer or invitation to subscribe for non-convertible debentures on a private placement basis, the Company shall obtain the prior approval of its shareholders by means of a special resolution only once in a year for all the offers or invitations for such issuance of non-convertible debentures during the year. Rule 18 of the Companies (Share Capital and Debentures) Rules, 2014 deals with issue of secured debentures.

The Board will decide appropriately whether to issue debentures on a secured or unsecured basis.

Accordingly, consent of the members is being sought for passing a Special Resolution as set out at Item No. 7 of the Notice. This would enable the Board of the Company to offer or invite subscription for unsecured/ secured non-convertible debentures, as may be required by the Company, from time to time, for a period of one year from the date of passing this resolution.

The Board recommends the resolution as set out in Item No.7 of the accompanying Notice for approval of the Members by way of Special Resolution.

None of the Directors and Key Managerial Personnel of the Company and their relatives are in any way concerned or interested, financially or otherwise in the special resolution set out under Item No.7 of the Notice.

ITEM NO.8:

The Board, on the recommendation of the Audit Committee, has approved the appointment of M/s. A.N. Raman & Associates (FRN, 102111). Cost Accountants, as the Cost Auditor to conduct the audit of the cost records of the Company for the financial year ending March 31, 2027 on a remuneration of ₹ 1.65 million plus applicable statutory levies and reimbursement of reasonable out of pocket expenses actually incurred.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor has to be ratified by the shareholders of the Company.

Accordingly, consent of the members is sought for passing an ordinary resolution as set out under Item No.8 of the Notice for ratification of the remuneration payable to the cost auditors for the financial year ending March 31, 2027.

The Board recommends the resolution as set out in Item No.8 of the accompanying Notice for approval of the Members by way of an Ordinary Resolution.

None of the Directors and Key Managerial Personnel of the Company and their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution set out under Item No.8 of the Notice.

By Order of the Board
For APOLLO HOSPITALS ENTERPRISE LIMITED

S.M. Krishnan
Sr. Vice President – Finance &
Company Secretary
Membership No. ACS 12102

Place : Chennai
Date : May 20, 2026

Details of Directors Seeking Appointment/Re-appointment at the Annual General Meeting

(In pursuance of Regulation 36(3) of the SEBI Listing Regulations and Secretarial Standard – 2 on General Meetings) issued by the Institute of Company Secretaries of India).

Name of the Directors	Dr. Prathap C Reddy	Smt. Sangita Reddy	Smt. Rama Bijapurkar
Director Identification Number (DIN)	00003654	00006285	00001835
Date of Birth	February 05, 1932	July 08, 1962	March 12, 1957
Date of Appointment on Board as Director	February 05, 1979	July 31, 2000	November 12, 2021
Date of Last Reappointment as Whole Time Director	August 30, 2024	August 29, 2025	NA
Expertise in Specific Functional Areas	Health Care	Hospitals Operations, Clinics, CRM, Education, Mobile Health, Clinical Information System, HIS, Digital Technology and Artificial Intelligence	Business Management, Business Strategy and Consumer Behaviour
Qualification	Bachelor's Degree in Medical and Surgery from Stanley Medical College, Chennai	Bachelor of Science degree from Womens Christian College, Chennai	BSc (Hons) degree in Physics from Delhi University
	Fellow of the Royal College of Surgeons, Edinburgh	Post Graduate Courses Studies in Hospital Administration - Rutgers University, Harvard University, and the National University of Singapore	Post graduate Diploma in management from the Indian Institute of Management, Ahmedabad.
Experience	Dr. Prathap C Reddy has over 50 years experience in the Healthcare Industry.	Smt. Sangita Reddy has over 40 years' experience in the Healthcare Industry	Smt. Rama Bijapurkar has over four decades experience in Business Management, Marketing, Strategy Consulting and Market Research
No. of Equity Shares held in Company	245,464	2,432,508	-
Number of Meetings of the Board conducted during the year 2025-2026	8	8	8
Number of Meetings of the Board attended during the year 2025-2026	8	8	7
Terms and Conditions of Appointment or Reappointment along with details of Remuneration sought to be paid and the Remuneration last drawn	Executive Director liable to retire by rotation Remuneration Last Drawn: Please refer Corporate Governance Report	Executive Director liable to retire by rotation Remuneration Last Drawn Please refer Corporate Governance Report	Smt. Rama Bijapurkar is proposed to be re-appointed as an Independent Director of the Company for a second term of five years from November 12, 2026 and is not liable to retire by rotation. She shall be paid sitting fees and reimbursement of expenses for attending the meetings of the Board and its Committees, as well as Commission on profit as approved by the Shareholders.

Name of the Directors	Dr. Prathap C Reddy	Smt. Sangita Reddy	Smt. Rama Bijapurkar
List of outside Directorships in Public/ Private Companies	**Listed Public Company** 1. Indraprastha Medical Corporation Limited, Vice Chairman*	**Listed Public Companies** 1. Bajaj Auto Limited 2. Indraprastha Medical Corporation Limited*	**Listed Public Companies** 1. VST Industries Limited 2. Gokaldas Exports Limited
	Unlisted Public Companies 2. Apollo Hospitals International Limited, Chairman* 3. Apollo Multispeciality Hospitals Limited, Chairman* 4. PCR Investments Limited, Chairman 5. Imperial Hospital and Research Centre Limited, Chairman*	**Unlisted Public Companies** 3. PCR Investments Limited 4. Healthnet Global Limited 5. Apollo Home Healthcare Limited* 6. Apollo Health and Lifestyle Limited* 7. Apollo Healthco Limited* 8. Apollo Knowledge Ventures Limited	**Unlisted Public Companies** Nil
	Private Companies 6. Apollo PET-CT Private Limited, Chairman* 7. Sindoori Management Solutions Private Limited (formerly Faber Sindoori Management Services Private Limited), Chairman 8. AMG Healthcare Destination Private Limited, Director	**Private Companies** 9. Searchlight Health Private Limited 10. Elixir Communities Private Limited 11. AMG Healthcare Destination Private Limited 12. Apollo Telehealth Services Private Limited 13. Bpositive Foods & Beverages Private Limited 14. Greenworksbio Products Private Limited 15. Infinite Care Private Limited 16. Health Axis Private Limited* 17. Apollo Radiology International Private Limited 18. Nexify Health Private Limited*	**Private Companies** Nil
	Section 8 Companies 9. Total Health Chairman*	**Section 8 Companies** Nil	**Section 8 Companies** Nil

Name of the Directors	Dr. Prathap C Reddy	Smt. Sangita Reddy	Smt. Rama Bijapurkar
Listed entity from which Director has resigned in last three years	Nil	Nil	1. Mahindra & Mahindra Financial Services Ltd July 23, 2024 Ceased to be an Independent Director of the Company upon completion of tenure 2. Cummins India Limited June 16, 2025 Ceased to be an Independent Director of the Company upon completion of tenure 3. Sun Pharmaceutical Industries Limited May 20, 2026 Ceased to be an Independent Director of the Company upon completion of tenure 4. Sun Pharma Distributors Limited May 20, 2026 Ceased to be an Independent Director of the Company upon completion of tenure
Chairman/Member of the Committees of the Board of Directors of the Company	**Chairman:** Corporate Social Responsibility & Sustainability Committee	**Member:** 1. Corporate Social Responsibility & Sustainability Committee	**Member:** 1. Nomination and Remuneration Committee 2. Innovation and Quality Committee
Chairperson/Member of the Committees of Board of Directors of other Companies in which he/she is a director:			
Audit Committee	Nil	**Member:** 1. AMG Healthcare Destination Private Limited	**Member:** 1. VST Industries Limited 2. Gokaldas Exports Limited
Stakeholders Relationship Committee	Nil	Nil	**Chairperson:** 1. VST Industries Limited
Nomination and Remuneration Committee	**Member:** Apollo Multispeciality Hospitals Limited	**Member:** 1. Apollo Healthco Limited 2. Indraprastha Medical Corporation Limited **Chairperson:** 3. Apollo Health and Lifestyle Limited	**Chairperson:** 1. Gokaldas Exports Limited **Member:** 2. VST Industries Limited
Corporate Social Responsibility Committee	Nil	**Member:** 1. Apollo Health and Lifestyle Limited 2. Indraprastha Medical Corporation Limited	**Member:** 1. VST Industries Limited 2. Gokaldas Exports Limited

Name of the Directors	Dr. Prathap C Reddy	Smt. Sangita Reddy	Smt. Rama Bijapurkar
Risk Management Committee	Nil	**Member:** 1. Apollo Health and Lifestyle Limited	**Member:** 1. VST Industries Limited
Relationship with other Directors/ Managers/KMP	Father of Smt. Preetha Reddy, Executive Vice Chairperson, Smt. Suneeta Reddy, Managing Director, Smt. Shobana Kamineni, Non-Executive Non Independent and Smt. Sangita Reddy, Joint Managing Director	Daughter of Dr.Prathap C Reddy, Chairman, Sister of Smt. Preetha Reddy, Executive Vice Chairperson, Smt. Suneeta Reddy, Managing Director and Smt. Shobana Kamineni, Non-Executive Director	None

*The above directorships are in the Companies which are part of the Apollo Hospitals Group