17th November, 2026

The General Manager
The Corporate Relationship Department
BSE Limited
1st floor, New Trading Ring,
Rotunda Building
P J Towers
Dalal Street, Fort
Mumbai 400 001
BSE Scrip Code: 500249

The Manager
Listing Department
National Stock Exchange of India Limited
"Exchange Plaza", C-1, Block G
Bandra-Kurla Complex
Bandra (E)
Mumbai 400 051
NSE Symbol: KSB

Subject: Intimation of Presentation for investors meet.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find enclosed herewith the presentation to be presented in the investors meet scheduled to be held on 17th November, 2026.

Please note that the above will be uploaded on the Company's website www.ksbindia.co.in.

Kindly take the same on records**.**

For KSB Limited

SHRADDHA SHAM KAVATHEKAR
Digitally signed by SHRADDHA SHAM KAVATHEKAR
Date: 2026.11.17 10:52:20 +05'30'

Shraddha Kavathekar
Company Secretary

Encl. as above



KSB

Solutions. For Life.

Institutional Investor’s Meet

17th November 2026

KSB

CAUTIONARY STATEMENT

Cautionary Statement Regarding Forward-Looking Statements

This presentation may contain certain forward-looking statements relating to the Company's future business, developments and economic performance.

Such statements may be subject to a number of risks, uncertainties and other important factors, such as but not limited to:

1) **Competitive pressures**
2) **Legislative and regulatory developments**
3) **Global, macroeconomic and political trends**
4) **Fluctuations in currency exchange rates and general financial market conditions**
5) **Delay or inability in obtaining approvals from authorities**
6) **Technical developments**
7) **Litigation**
8) **Adverse publicity and news coverage**

These could cause actual developments and results to differ materially from the statements made in this presentation. The Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise.



KSB India – Snapshot

Milestones

1960
Established
Industrial Pumps Division
(HQ, Pimpri -Pune)

1974
Inception Of
Foundry- Captive
Ferrous & Non-ferrous Casting (Vambori)

1978
Inception Of
Erstwhile PPD
(Power Pumps Division)
Now SupremeServ
(Chinchwad - Pune)

1987
Inception of
Valves Division
Gate, Globe & Check valves (Coimbatore)

1994
Inception Of
Water Pumps Division,
Standard Pumps (Sinnar)

1997
KSB Group Acquired
MIL Controls Ltd
Control Valves (Kochi)

2005
Founded
KSB Tech Pvt. Ltd,
Technology Center For Group's Design & IT Services (Pune)

2017
Inception Of
Energy Pumps Division (Shirwal)

2023
Acquisition
BP&CL technology
(for reciprocating pumps)

2026
Inception of
New Shed at Shirwal Plant (Shirwal)

KSB Limited At A Glance



Headquarters

KSB Limited, Pimpri, Pune

Figures at a glance

1960 Established in India	**6** Manufacturing Plants	**6** Service Stations
4 Zonal Offices	**14** Branch Offices	**350+** Service Partners
2300+ Employees	**800+** Authorized Dealers	**22** Warehouses

PRESENCE

KSB Limited



Established – 1960

HQ. – Pune, Maharashtra



Bangladesh



HQ. – Dhaka, Bangladesh

Liaison Office.

KSB MIL Controls Limited

Acquired – 1997

HQ.– Meladoor, Kerala

1 Manufacturing Plant – Meladoor, Kerala



KSB Tech Pvt. Ltd.



Established – 2005

HQ. – Pune, Maharashtra

Technology Centre

KSB India - Manufacturing Facilities



Pimpri, Pune (HQ. , Industrial Pump Division)





Shirwal, Satara (Energy Pump Division), 60 km from Pune



Water Pump Division Nashik (Standard Pump)



Vambori (Foundry Division)

KSB India - Manufacturing Facilities



Coimbatore, (Valves Division)



Chinchwad, Pune (SupremeServ Division)



Kochi (HQ & Factory MIL)

BOARD OF DIRECTORS



Mr. Gaurav Swarup, Chairman

- Associated with KSB from FY 2000.
- A mechanical engineer & MBA from Harvard University.
- Chairman & MD of Industrial & Prudential Investment Company Limited and other several bodies corporates in and outside India.



Dr. Stephan Bross, Non Independent and Non-executive Director

- Associated with KSB from FY 2015.
- A mechanical engineer, an MBA and holds a doctorate
- Chief Technology Officer (CTO) of KSB SE & Co. KGaA, Germany
- Director of several other body corporates



Dr. Matthias Schmitz, Non Independent and Non-executive Director

- Associated with KSB Limited from FY 2017.
- A mechanical engineer, MBA and holds a Doctorate
- Chief Financial Officer (CFO) at KSB SE & Co. KGaA
- Director of several other body Corporates



Mr. Rajeev Jain, Managing Director

- Managing Director of KSB Limited from FY 2016 .
- A mechanical engineer and Masters in management sciences
- Has been holding directorships in several KSB group Companies.

BOARD OF DIRECTORS



Mr. Ulhas Yargop , Independent Director

- Associated with KSB since FY 2024
- B.Tech in Mechanical Engineering (IIT Madras) & MBA (Harvard)
- 40+ years' experience in Finance, IT, Sustainability, CSR



Mr. U. C. Muktibodh, Independent Director

- Associated with KSB since FY 2025
- Expert in Nuclear Power expert; ex-Technical Director, NPCIL
- B.Tech (Mech) & Master's in Nuclear Engg (BARC)



Ms. Sharmila Barua Roychowdhury, Independent Director

- Associated with KSB Limited from FY 2018.
- A lawyer by profession and holds bachelor's degree in social studies in human behaviour.



Mr. Vishal Kampani, Independent Director

- Associated with KSB since FY 2024
- Holds Master of Commerce & Master of Science (Finance) from London Business School
- Expertise: Investment Banking, Real Estate, Private Equity
- Director at JM Financial Group

MANAGEMENT TEAM



*Names from Left to Right

Mr. Nitin Patil

– Vice President IPD & EPD Operations & Chief Operating Officer – Nuclear Business for Pumps

Mr. Mohan Patil

– Vice President Human Resource

Mr. Rajeev Jain

– Managing Director

Mr. Mahesh Bhave

– Chief Finance Officer, Vice President Finance, DTC & Procurement

Mr. Sunil Bapat

– Vice President WPD & Foundry Operations & Chief Operating Officer – Solar Business for Pumps

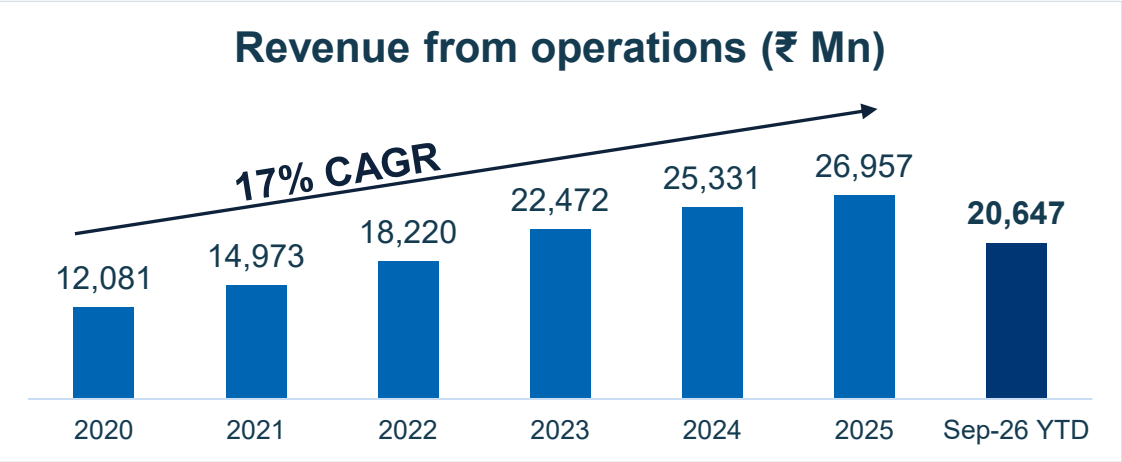
Mr. Prashant Kumar

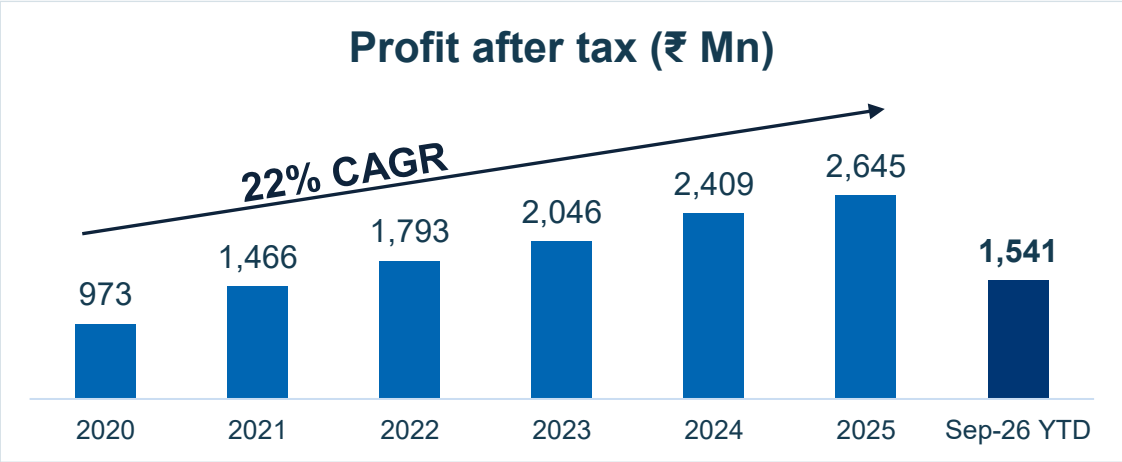
– Vice President Sales & Marketing

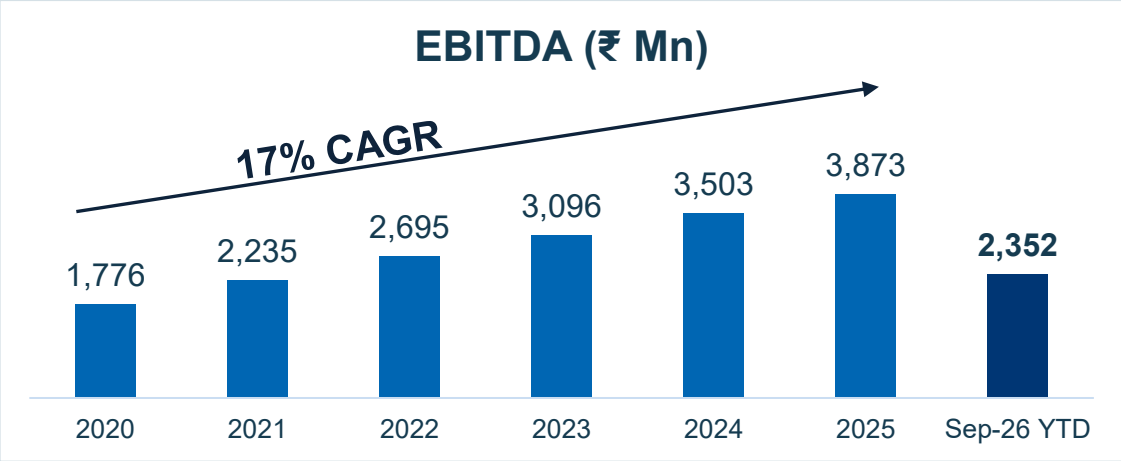


Financial Performance

Financial snapshot:

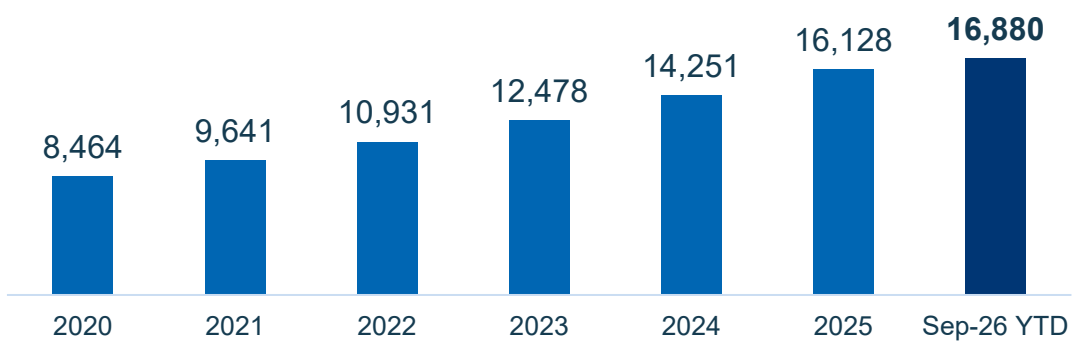




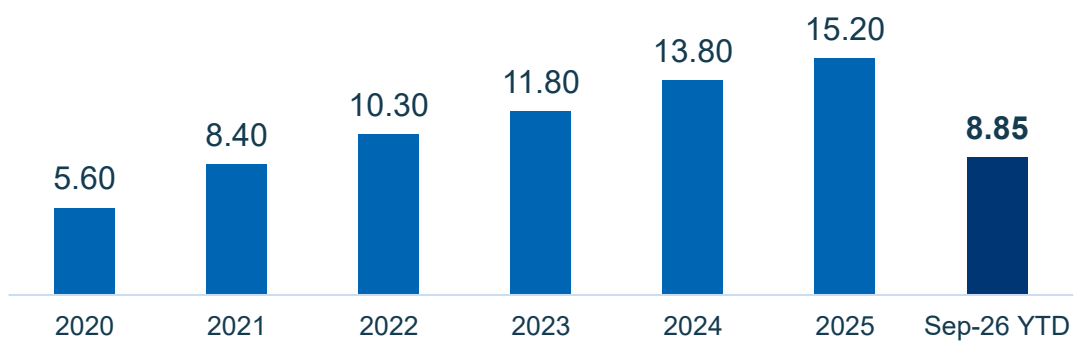


Financial snapshot:

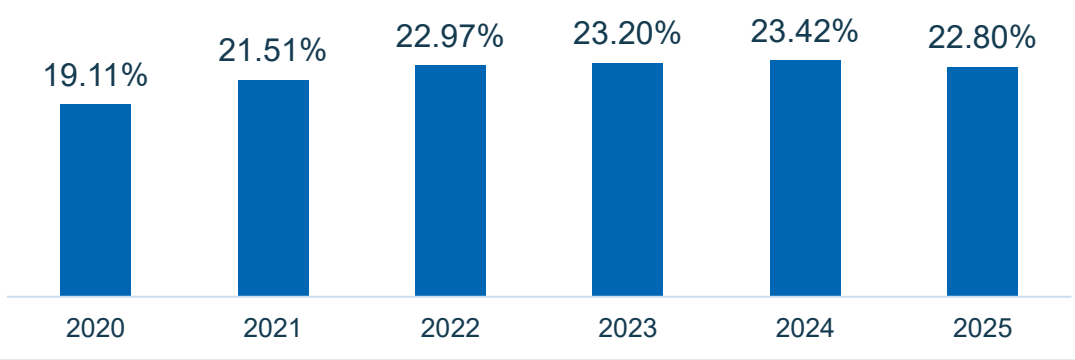
Net Worth (₹ Mn)



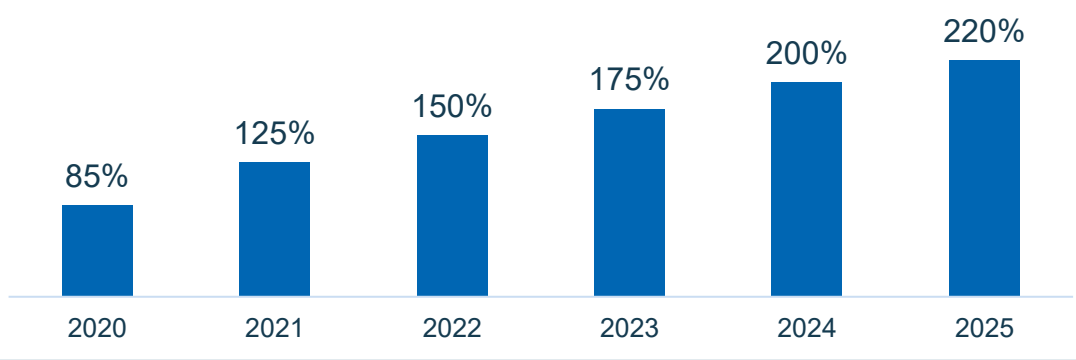
EPS (₹) (Adjusted Post split)



ROCE (%)



Dividend (%)



ROCE – excluding impact of labor code is **24.0%.**

Business Highlights

Fields of applications for our products



ENERGY



BUILDING SERVICES



GENERAL INDUSTRY



PETROCHEMICALS / CHEMICALS



MINING



WATER

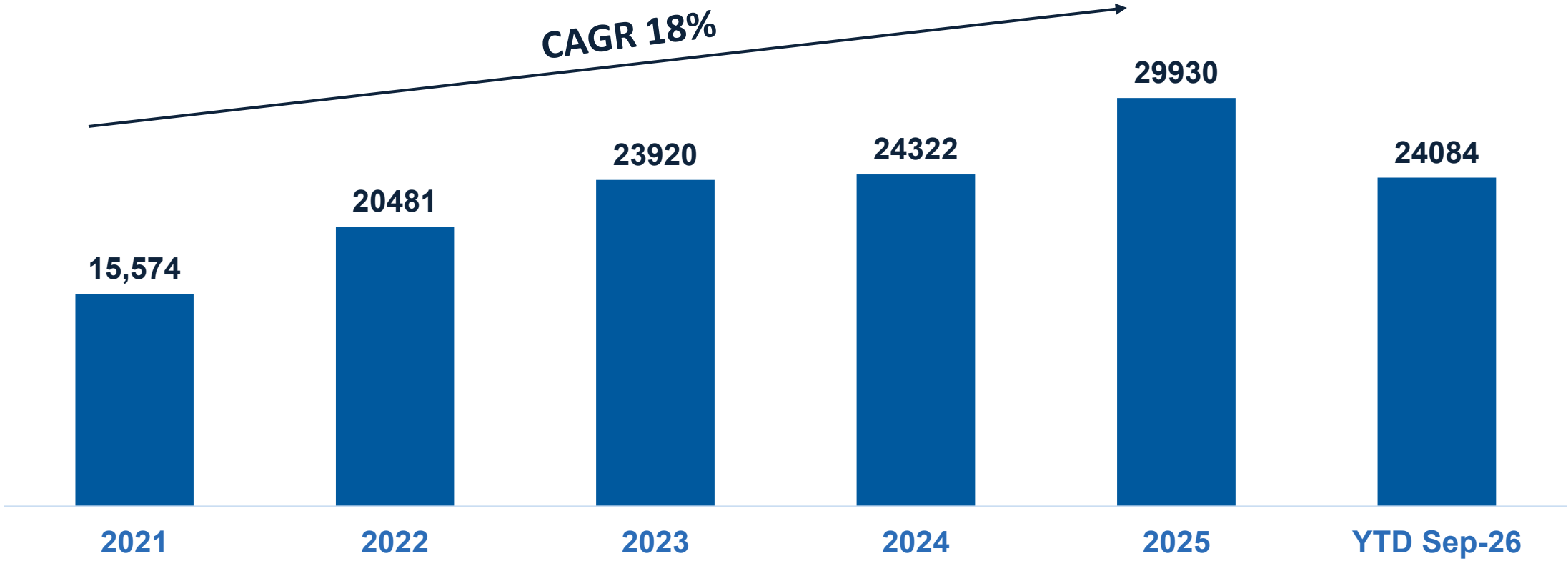
6 market areas **21 submarkets**



Business Performance

Consistent Growth in Order Intake

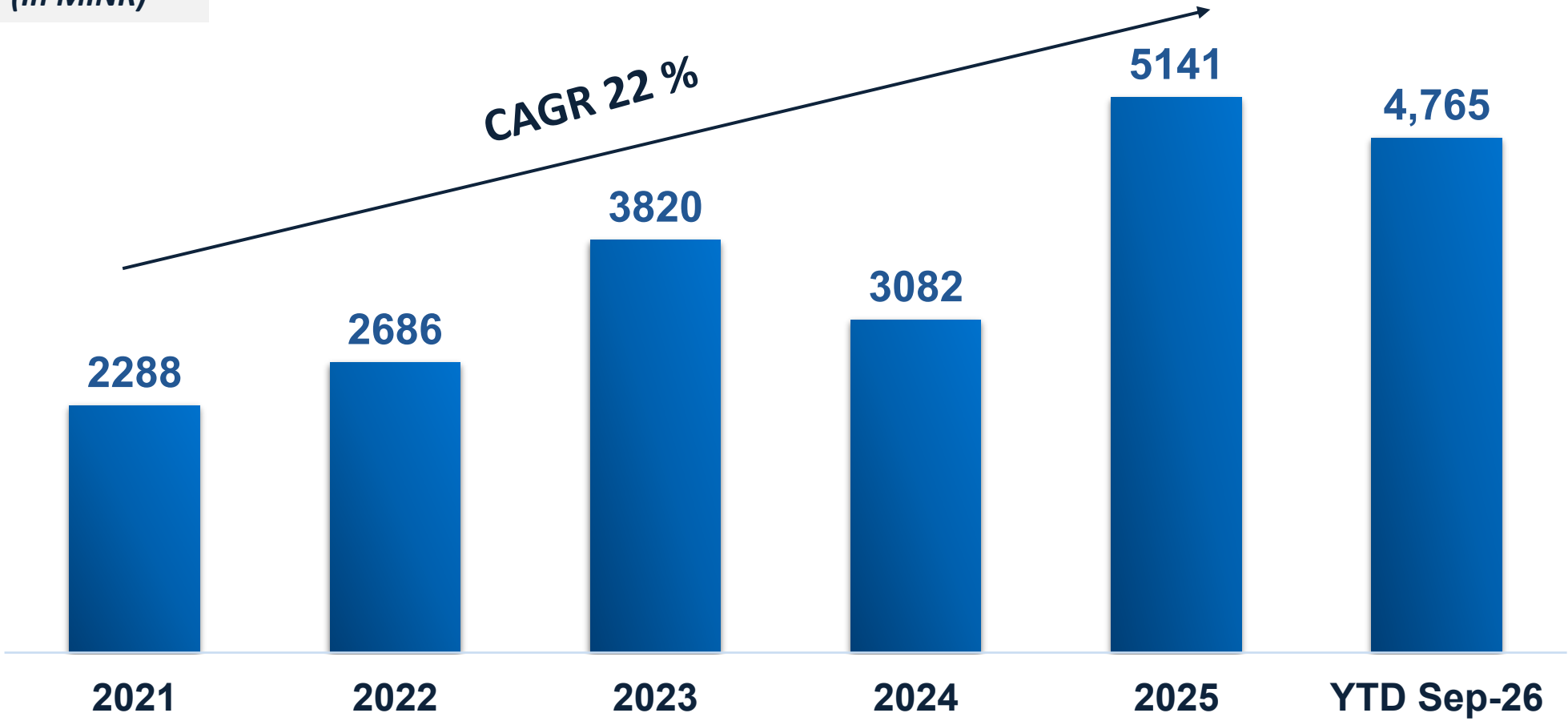
(Domestic + Exports) W/o Nuclear (In MINR)



Total OI Sep 2026
W/O Nuclear : 24,084
With Nuclear : 24,441

Export Business

Order Intake (In MINR)



Note : Order Intake excludes Nuclear exports

Major Orders received



Export Order- M/s Dangote

₹1180 Mn- 18 Boiler Feed Pumps package

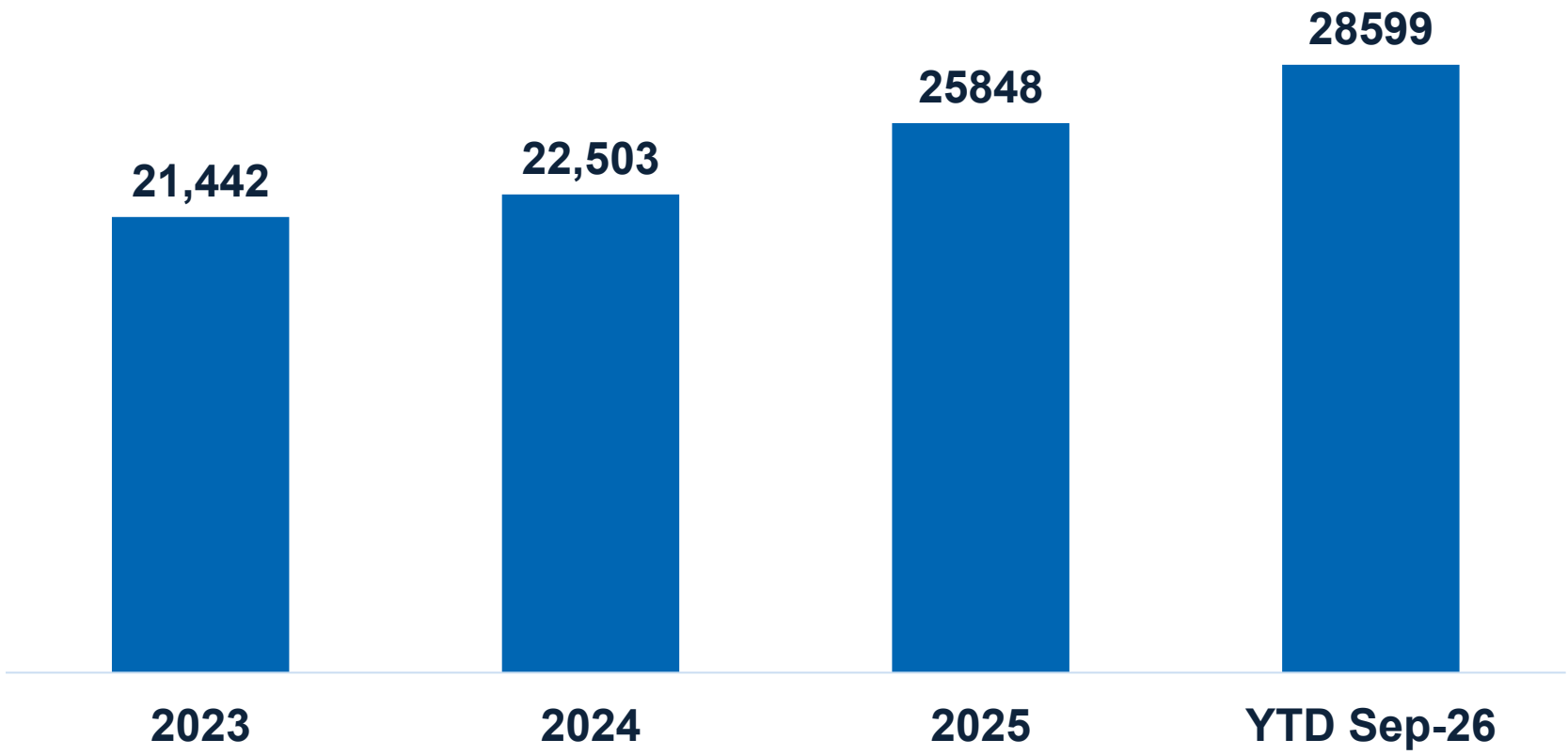


Domestic Order- ONGC

₹850 Mn - Replacement of 7 injection pumps

Strong Orders On Hand, Supporting Future Growth

In (MINR)





Key Growth Drivers

Key Growth Drivers – i. Energy (Conventional)

KEY ORDERS WON

- Israel | Combined-Cycle Power Generation | HG6 & WKTB Pumps
- Malaysia | Waste-to-Energy | HDA Pumps
- Oman | Gas Processing & Transfer | CHTR & RPH Pumps

Product Portfolio

HG / HDA / HGB / HGC





CHTR / OMEGA





LUV / WKTA–WKTB / YNK







Thermal: India opportunity and KSB readiness

INDIA MARKET OUTLOOK

- Thermal power remains important in meeting India’s growing power demand, while supporting **grid reliability** alongside renewable energy growth.
- New capacity and modernization of existing plants are expected to create demand for **critical and energy-efficient pumping solutions**.



KSB READINESS

- **Comprehensive pump portfolio** for critical thermal power applications.
- **Localized capability** for boiler circulation pumps and associated pump packages.
- Established **engineering, manufacturing and service** capabilities in India.

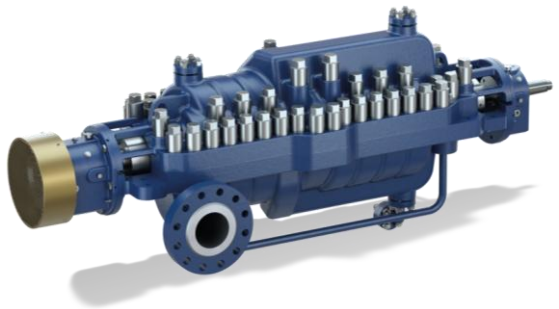
Key Growth Drivers – ii. Petrochemical

KEY ORDERS WON

- Dangote Fertilizers – BFW (Boiler Feed water) pumps for fertilizer plant applications.
- Pumps for LNG applications in the USA.
- Pumps for gas sweetening and sulphur recovery applications in Kuwait.
- Pumps for petrochemical and refinery expansion applications.

Product Portfolio

CHTRa



CHTR / CHTD



CHTD



RPHd / RPHv



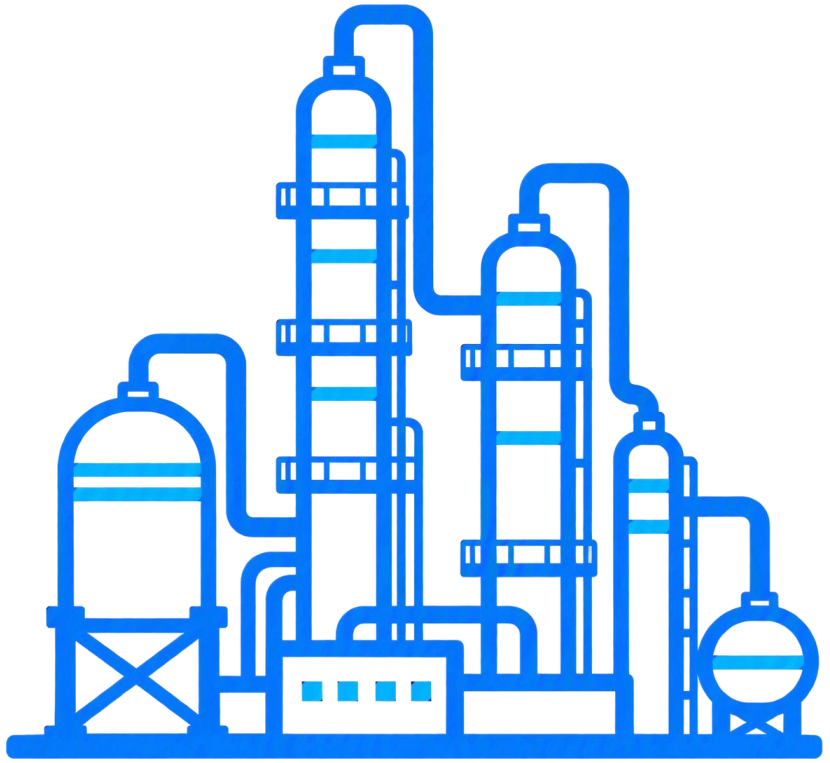
Petrochemicals: India opportunity and KSB readiness

INDIA MARKET OUTLOOK

- India's focus on **reducing import dependence** is supporting expansion in refining and petrochemical capacity.
- Capacity additions and refinery integration are expected to drive demand for **critical process equipment**.

KSB READINESS

- **Broad pump portfolio** for refinery and petrochemical process applications.
- Experience across **critical process and boiler feed water** applications.



Key Growth Drivers – iii. Water/Waste water

KEY ORDERS WON

- Chandigarh | Tertiary Treated Water Supply | KRT Pumps
- Shahlon | CETP / Effluent Treatment | KRT Pumps
- Mirzapur & Mahan | Cooling Water Application | KRT Pumps
- Shimla | Irrigation & Public Water Supply | KRT / WL / WK Pumps

Product Portfolio

Waste Water Application

Submersible





End Suction





Line Shaft Pumps



Water Application

End Suction





Horizontal Split Case





Multi-stage





Water infrastructure: India opportunity and KSB readiness

INDIA MARKET OUTLOOK

- India’s focus on **water security** and wider access to clean water is driving investment in water infrastructure.
- Drinking-water, wastewater treatment and **river-linking initiatives** are supporting continued infrastructure development.



KSB READINESS

- Broad pumping solutions for **water transfer, treatment and wastewater** applications.
- Established capabilities across **irrigation and public-water** infrastructure.

Key Growth Drivers – iv. Commercial Building Service

KEY ORDERS WON

- Dubai Metro – Pumps for metro cooling and HVAC applications.
- Delhi Metro Rail Corporation – Pumps for metro and building services applications.
- Data Centre, Navi Mumbai | Firefighting & HVAC | moviBOOST / KRTK
- Liquid Cooling OEM Orders | Data Centre Cooling | Etabloc CC / Etachrom B

Product Portfolio

Firefighting

Gamma FXF / ETN FXM



ETN FXM : FM and UL Approved.



Pressure Boosting

moviBOOST



HVAC

ETA Series



Smart Building Solutions

IE5 Etaline Pro



Data centres: India opportunity and KSB readiness

INDIA MARKET OUTLOOK

- Rapid growth in **digital infrastructure and cloud adoption** is driving expansion of data-centre capacity in India.
- Increasing computing density is also creating greater demand for **efficient and reliable cooling** infrastructure.



Cooling pump range

KSB READINESS

- Pump portfolio supporting **HVAC, fire-fighting, plumbing and liquid-cooling** applications.
- Developing presence across **conventional and liquid-cooling** solutions for data centres.



Liquid cooling



ESG & CSR

KSB's Sustainability Excellence at NEPC 2026 (CII)



KSB – Green Energy Statistics (Jan-26 to Sept-26)

Renewable Electricity: 9.40 Mn kWh



Grid Electricity – **6.56 Million kWh | 41%**

Total Electricity Consumption – **15.96 Million kWh | 100%**

Driving Social Impact through CSR initiatives













Education

KSB Gurukul : ZP School Vambori Girls ,
Benefitted :160+ Students Annually
CSR Contribution: INR 13.00 Mio

Education

KSB Scholarship and Mentorship
Benefitted :400+ Students
CSR Contribution: INR 15.80 Mio

Skill Development

PCB Assembly Training Course, FY 2023-26,
Benefitted : 1127 Female Students
CSR Contribution: INR 24.16 Mio

KSB

Investors' Meet 17th November 2026 : Answering Your Questions!

