



29<sup>th</sup> September 2026

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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| National Stock Exchange of India Ltd<br>Exchange Plaza, 5 <sup>th</sup> Floor,<br>Plot No. C/1, G Block,<br>Bandra Kurla Complex,<br>Bandra(E), Mumbai – 400 051<br>Stock Code : UCAL | BSE Limited<br>Corporate Relationship Department<br>Phiroze Jeejeebhoy Towers,<br>Dalal Street,<br>Mumbai - 400 001<br>Stock Code: 500464 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|

Dear Sir/Madam,

**Subject: Disclosure of events pursuant to Regulation 30(2) read with Schedule III - Part A – Para A(13) of SEBI (Listing Regulations & Disclosure Requirements), 2015 - Proceedings of the 40<sup>th</sup> Annual General Meeting held on Tuesday, September 29, 2026.**

The Fortieth (40<sup>th</sup>) Annual General Meeting (AGM) of the Members of the Company was held on Tuesday, September 29, 2026 at 04.00 p.m (IST) through Video Conferencing or Other Audio Visual Means, as per the Circulars issued by Ministry of Corporate Affairs and Securities and Exchange Board of India.

This is for your information and records.

Thanking you  
Yours faithfully  
For UCAL LIMITED

S. NARAYAN  
COMPANY SECRETARY

**SUMMARY OF THE PROCEEDINGS OF 40<sup>TH</sup> ANNUAL GENERAL MEETING**

The 40<sup>th</sup> Annual General Meeting (AGM) of the Members of Ucal Limited ('the Company') was held on Tuesday, September 29, 2026 at 04.00 p.m (IST) through Video Conferencing (VC) / Other Audio Visual Means (OAVM). The Meeting was conducted through Video Conferencing in compliance with the applicable provisions of the Companies Act, 2013 ("The Act") and the Rules made thereunder, the Circulars & Notifications issued by the Securities and Exchange Board of India ("SEBI") & Ministry of Corporate Affairs ("MCA") and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR")

**DIRECTORS PRESENT**

| <b>Name</b>                 | <b>Designation</b>                                                                                      |
|-----------------------------|---------------------------------------------------------------------------------------------------------|
| Mr.Jayakar Krishnamurthy    | Chairman and Managing Director                                                                          |
| Mr.Ram Ramamurthy           | Whole Time Director                                                                                     |
| Mr.Adithya Srivatsa Jayakar | Deputy Managing Director and Chief Executive Officer                                                    |
| Mr.S.Balasubramanian        | Independent Director & Chairperson of the Audit Committee and Corporate Social Responsibility Committee |
| Mr.I.V Rao                  | Independent Director and Chairperson of Nomination and Remuneration Committee                           |
| Mr.R.Sundar                 | Independent Director and Chairperson of Stakeholders Relationship Committee                             |
| Mr.Abhaya Shankar           | Non-Executive Director                                                                                  |
| Ms. Sandhya Shekhar         | Independent Director                                                                                    |

**IN ATTENDANCE**

|                 |                         |
|-----------------|-------------------------|
| Mr.M.Manikandan | Chief Financial Officer |
| Mr.S.Narayan    | Company Secretary       |

**OTHER REPRESENTATIVES:**

|                          |                                                           |
|--------------------------|-----------------------------------------------------------|
| Mr. R. Kumarasubramanian | R. Subramanian and Company LLP, Statutory Auditors        |
| Mr. P. Muthukumaran      | M/s. P. Muthukumaran and Associates, Secretarial Auditors |



A total of 108 members attended the meeting. The meeting commenced at 04.00 P.M.

Mr. Jayakar Krishnamurthy, Chairman and Managing Director of the Company, occupied the Chair.

Company Secretary confirmed to the chairman that the requisite quorum is present to conduct the proceedings for the 40<sup>th</sup> AGM. He called the meeting to order.

Chairman informed that the Notice convening the 40<sup>th</sup> Annual General Meeting of the company was circulated already along with the Annual Report to the shareholders and the same be taken as read.

Chairman informed the members that the Statutory Auditors' Report being unqualified, is not required to be read as per the provisions of Section 145 of the Companies Act, 2013.

Chairman informed that the shareholders who have not voted through Remote e-Voting may cast their vote through the e-voting facility available at the AGM and the said e-Voting facility will be available for fifteen Minutes after the conclusion of the AGM and will be disabled thereafter by NSDL.

Chairman then delivered his speech.

He introduced the Directors and Key Managerial Personnel viz., Mr. S. Balasubramanian, Independent Director (Chairman of Audit Committee and Corporate Social Responsibility Committee), Mr.I.V.Rao, Independent Director (Chairperson of Nomination and Remuneration of Committee), Mr. R.Sundar, Independent Director (Chairman of Stakeholders Relationship Committee) Ms.Sandhya Shekhar, Independent Director, Mr.Abhaya Shankar, Non-Executive Director, Mr. Adithya Srivatsa Jayakar, Deputy Managing Director and Chief Executive Officer, Mr.Ram Ramamurthy, Whole-time Director, Mr.M.Manikandan, Chief Financial Officer and Mr. S. Narayan, Company Secretary.

He also informed that the representatives of the Company's Statutory Auditors and the Secretarial Auditors were present. The Chairman then delivered his speech.

The Company Secretary explained the remote e-voting process to the Shareholders.



Chairman informed the members that pursuant to the provisions of the Companies Act, 2013 and SEBI Listing Regulations, the Company provided remote e-voting facility to the members to cast their votes electronically in respect of the below mentioned items of business listed in the notice of the 40<sup>th</sup> AGM and the remote e-voting was completed on 29<sup>th</sup> September 2026 and informed that e-Voting at AGM will end fifteen minutes after the conclusion of the AGM:

| S.No. | Particulars                                                                                                                                                                                                                                                                                                                                 | Type of Resolution  |
|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| 1     | To receive, consider and adopt the audited financial statements of the company for the year ended March 31, 2026, together with reports of the Board of Directors and the Auditors thereon and the audited consolidated financial statements of the company for the year ended March 31, 2026 together with the report of Auditors thereon. | Ordinary Resolution |
| 2     | Appointment of a Director in the place of Mr.Abhaya Shankar (DIN:00008378), who retires by rotation and being eligible, offers himself for re-appointment.                                                                                                                                                                                  | Ordinary Resolution |
| 3     | Payment of remuneration to Mr. Abhaya Shankar (DIN: 00008378) as Non-Executive Non-Independent Director of the company for the financial year 2027-28.                                                                                                                                                                                      | Special Resolution  |
| 4     | Ratification of remuneration to cost auditor.                                                                                                                                                                                                                                                                                               | Ordinary Resolution |

The Chairman then invited comments and questions from the Members registered as 'Speakers'. Queries raised by the members with respect to the business, technology, new products and performance of the Company and action plan etc., were clarified/answered by the Chairman at the meeting. The Chairman also stated that the Members can contact the Company Secretary for responses to other unanswered queries, if any.

Members who have not voted so far by e-voting were requested to cast their votes through the e-voting platform provided by National Securities Depository Limited. The Chairman informed the Members that the consolidated results of e-voting would be intimated to the Stock Exchanges within two working days of conclusion of the AGM. The same will also be posted on the website of the Company and National Securities Depository Limited.



**UCAL LIMITED**

(Formerly UCAL FUEL SYSTEMS LIMITED)

The Chairman then thanked the Members present and declared the meeting as closed. The meeting concluded at 04.37 p.m. The e-voting at the AGM concluded at 04.52 p.m.

Thanking you

Yours faithfully

**For UCAL LIMITED**

**S. NARAYAN**  
**COMPANY SECRETARY**