TRF LIMITED

August 6, 2026

The Secretary, Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400 001.
Maharashtra, India.
Scrip Code: **505854**

The Manager, Listing Department
National Stock Exchange of India Limited
Exchange Plaza, 5th Floor, Plot No. C/1,
G Block, Bandra-Kurla Complex, Bandra (E),
Mumbai - 400 051.
Maharashtra, India.
Symbol: **TRF**

Dear Madam, Sirs,

Sub: Presentation to be made at the 63rd Annual General Meeting of TRF Limited

Please find enclosed herewith the presentation to be made to the Investors at the 63rd Annual General Meeting of TRF Limited scheduled to be held today, i.e. August 6, 2026, at 11:30 a.m. (IST) over video conferencing/ other audio-visual means.

This presentation is being submitted in compliance with Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

This is for your information and records.

Thanking you.

Yours faithfully,
TRF Limited

Avishek Ghosh Digitally signed by Avishek Ghosh
Date: 2026.08.06 09:59:33 +05'30'

Avishek Ghosh
Company Secretary and Compliance Officer

Encl.: As above

Annual General Meeting 2026
Presentation to Shareholders

August 6, 2026

Safe Harbour Statement

Statements in this presentation describing the Company's performance may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results may differ materially from those directly or indirectly expressed, inferred or implied. Important factors that could make a difference to the Company's operations include, among others, economic conditions affecting demand/supply and price conditions in the domestic and overseas markets in which the Company operates, changes in or due to the environment, Government regulations, laws, statutes, judicial pronouncements and/or other incidental factors

Committed towards excellence in Safety..

Sustained Safety performance maintaining Zero Fatality and no serious reportable accident.
As an ongoing measure, reinforcing human and equipment safety protocols & safeguards, enhanced communication and special focus on working at height, material handling, fire safety and road safety.

KPIs	FY’24	FY’25	FY’26
FATALITY	0	0	0
LTI	0	1	1
ROAD ACCIDENT	11	8	6
FIRST AID CASES	10	4	2

Safety Audits

Comprehensive Training

Tools Box Talks & MASS Meeting

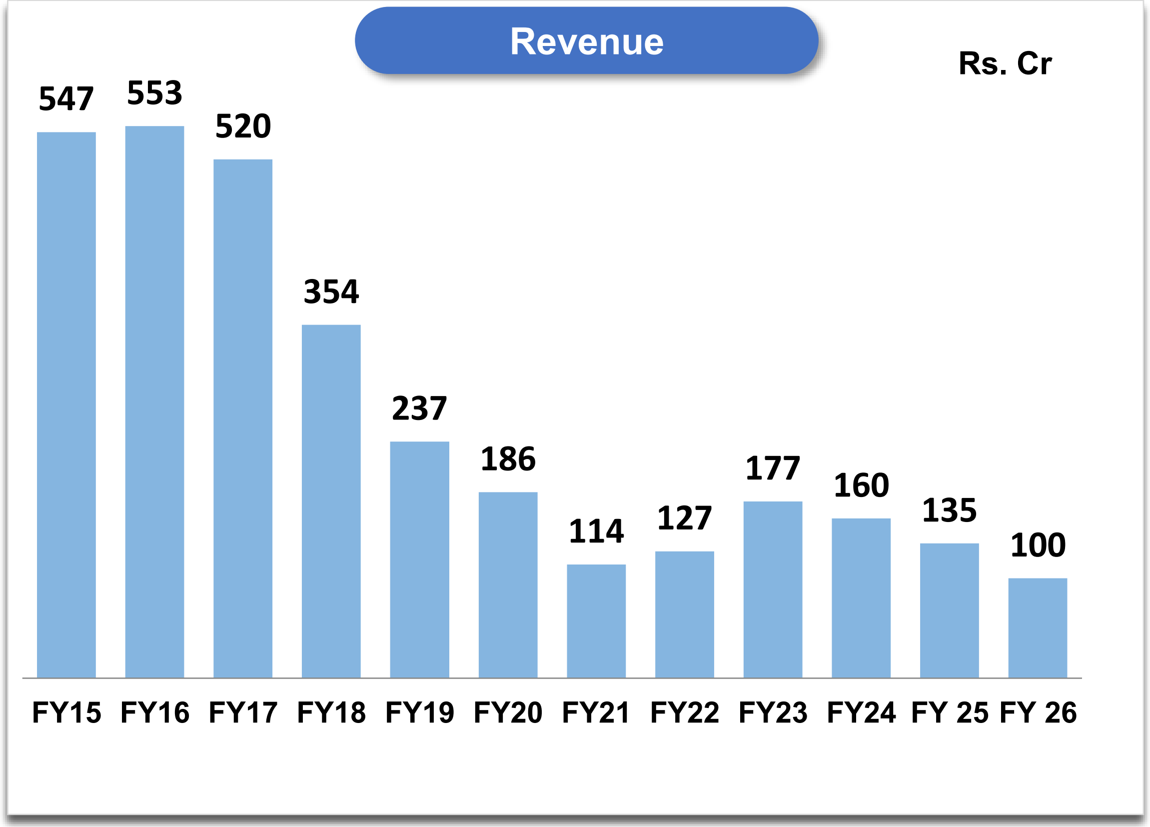
100 % - Work Permit System

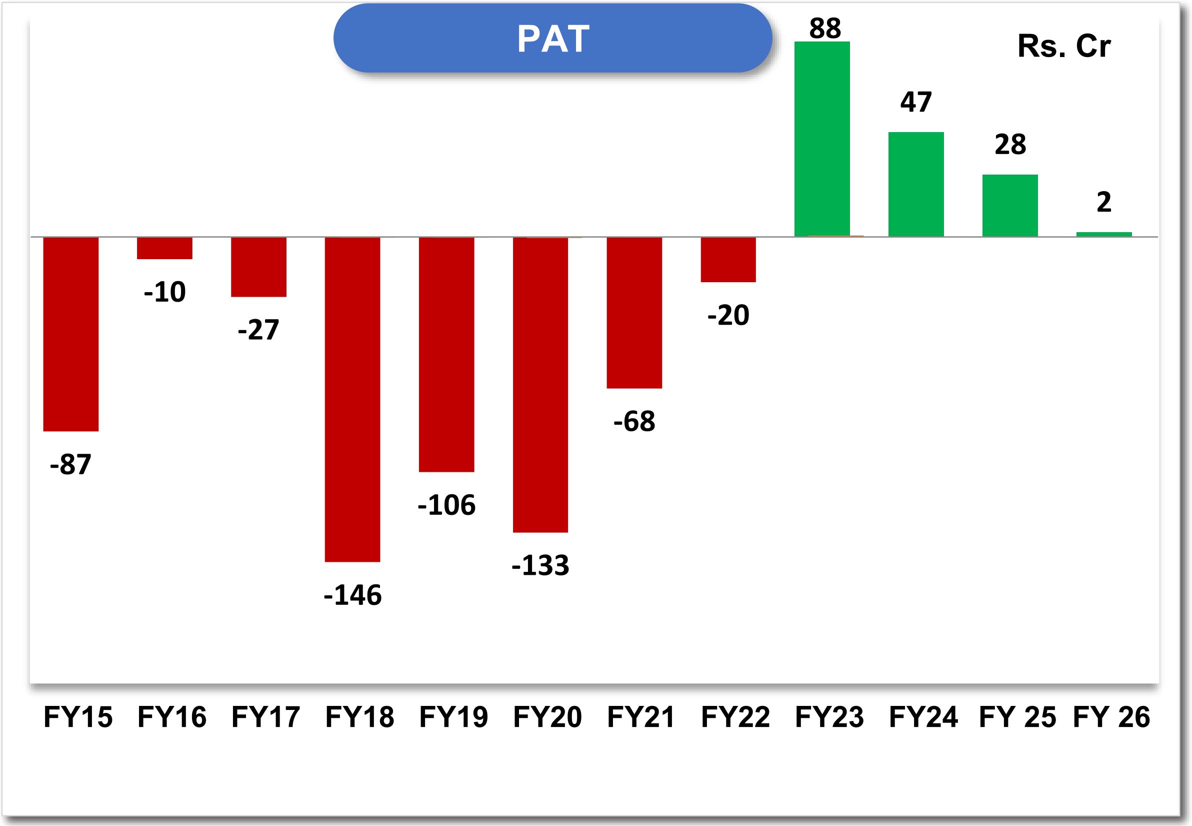
100% - Contractors Safety Management System

~ 100 % - Statutory Compliance

Our Focus Areas — **Prevent** — **Prepare** — **Participate** — **Protect**

TRF faced several challenges over the last decade



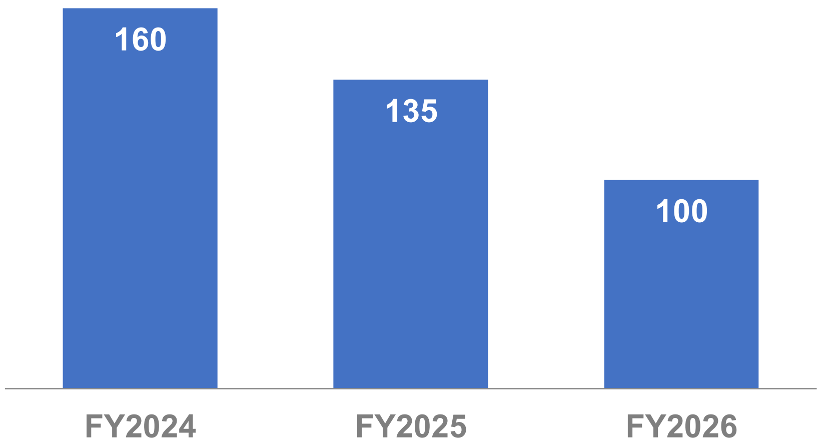


Key Financial Highlights: Stabilizing performance

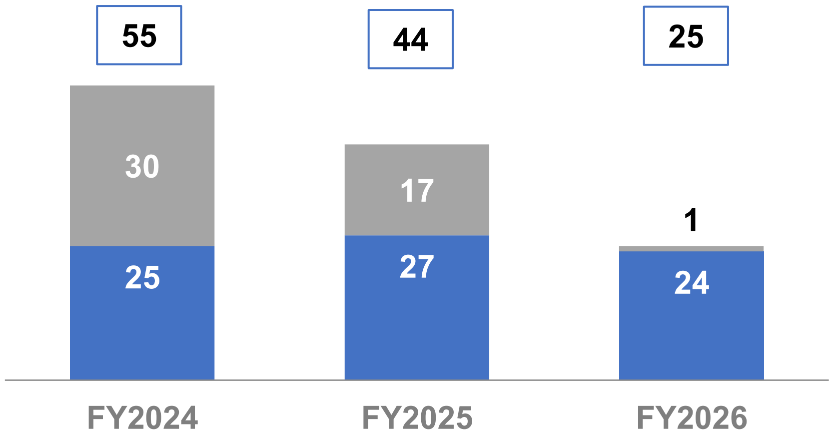
Amount in Rs. Cr

Operating income has remained broadly consistent, supported by disciplined execution.

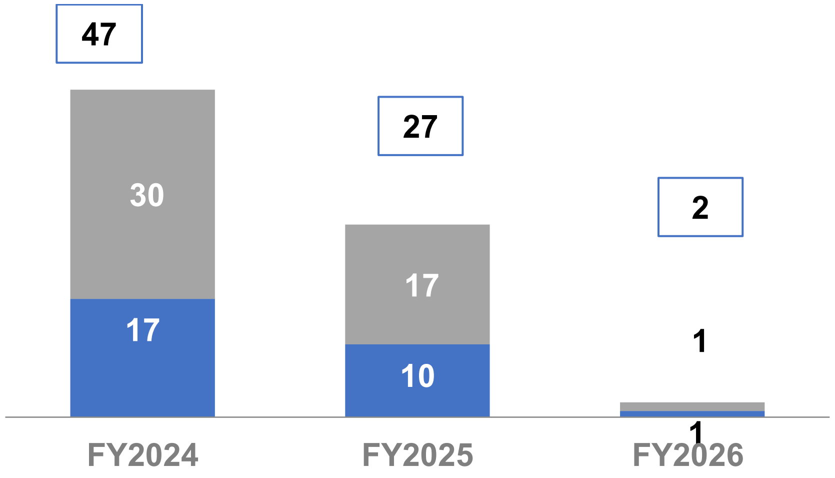
Revenue



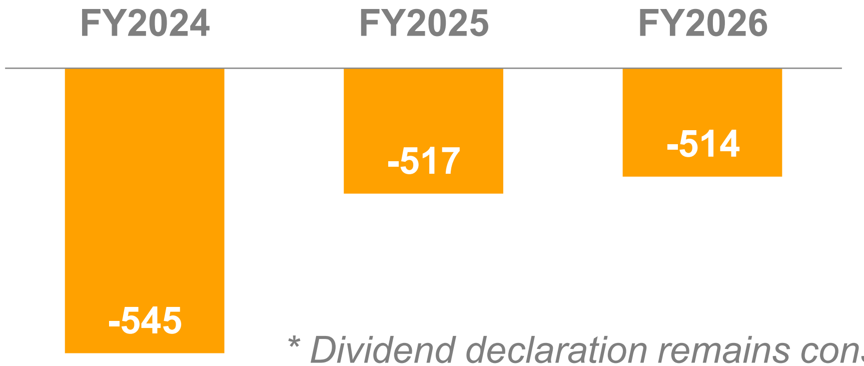
EBITDA



PAT



Retained earnings



** Dividend declaration remains constrained by the Company's negative retained earnings balance.*

Operating Income One-time items

Re-aligned for Efficiency, Positioned to Grow

SAFETY & ENVIRONMENT

- **Training:** ~4,200 Man-hours
- **Facility added:** Safety learning & development center New
- **Campaigns:** Working at Height, Road, Fire Safety, etc.

CO_2 CARBON INTENSITY
0.91 tco2/tonne

TREE PLANTATION
15 Nos.

CYBER SECURITY SPEND
~ Rs. 22 Lakhs

BUSINESS

- **Re-initiated product & spares business [OEM]**
- **Delivering trusted material handling solutions to the industries that power India's industrial and infrastructure growth.**
- **Closure of Loss-making contracts.**

HUMAN RESOURCE


9,400

- **Gender diversity:** ~15 %
- **Skill development:** 9,400 Man-hours training
- **Wellness development:** 12 out of 16-point scale
- **Social volunteering:** 6,700 Man-hours
- **Contract employee statutory compliance:** 100%
- **Productivity:** ~6 ton per employee per year

MODERNIZATION

- **Capex spent:** ~ Rs. 8 Crores
- **New installations:** 3 machines (idler's production)
- **Refurbishment:** 6 critical machines (performance restoration)
- **Roof & side wall sheeting:** Completed 20,000+ Sq meter
- **Civil structure:** Re-enforced across the plant and offices

Zero Harm Our Priority | Strong Business Foundation | People Driving Performance | Investing Today, Building Tomorrow

From Stability to Sustainable Growth: FY'27 and beyond

TATA STEEL

Building tomorrow with TATA Steel

- Strategic integration within Tata Steel ecosystem
- Tailored solutions specific to TATA Steel plant conditions and expansion needs
- Strong order pipeline & execution support
- Enables cash flow stability and operational continuity

TATA GROUP COMPANIES

Leveraging group synergy

- Leverages TRF's core OEM capabilities to deliver standardized, high-quality solutions aligned with TATA benchmarks.
- Lower counterparty risk with trusted ecosystem.

OTHER COMPANIES

Focused on chosen companies for sustainable growth

- OEM-led growth strategy leveraging proprietary offerings.
- Embedding execution learnings with strengthened risk controls.

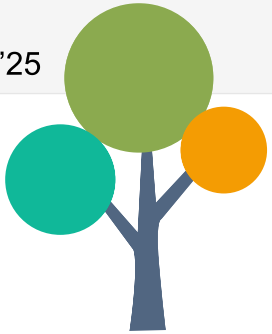
Transforming Lives, Strengthening Communities

Blood Donation Drive

400+ Units of Blood Collected

Supporting critical healthcare needs and emergency medical services, helping save countless lives across the community.

6,726 Volunteering Hours
Highest in Small-Scale Industries | TATA Sustainability Group Recognition FY'25



Free Eye Care Camps

150+ Individuals Benefited

Promoting preventive healthcare through free eye check-ups and early detection initiatives, enhancing community well-being.

Akshar School Initiative

80 Underprivileged Children Educated

Empowering future changemakers by providing quality education, nurturing aspirations, and creating pathways to a brighter future.

THANK YOU

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