

Ref. No.: NCCL/Reg 30/2026-27

Date : 13th October 2026

National Stock Exchange of India Ltd

Exchange Plaza, C-1, Block G,
Bandra – Kurla Complex, Bandra (E),
Mumbai - 400 051

Symbol: NCC

BSE Limited

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai – 400 001

Code: 500294

Dear Sir,

Sub: Intimation regarding the demise of Padma Shri Dr. A V S Raju, Founder, Chairman Emeritus and Promoter of the Company.

It is with profound sorrow that we inform you of the sad demise of Padma Shri Dr. A V S Raju, Founder, Chairman Emeritus and Promoter of the Company on 13th October 2026.

Dr. A V S Raju was a visionary leader who laid the foundation of NCC Limited and played an instrumental role in its growth and evolution into one of India's leading construction and infrastructure companies. His exemplary leadership, unwavering commitment to excellence and enduring values have left an indelible mark on the Company and will continue to inspire generations to come. The Company places on record its profound gratitude for his invaluable contributions and enduring legacy.

Further, pursuant to Regulation 31A(6)(c) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Dr. A V S Raju ceases to be classified as a Promoter of the Company consequent to his demise.

Kindly take the above information on record.

Yours faithfully

For NCC Limited

ACHUTHA N KARTHIK
Digitally signed by
ACHUTHAN KARTHIK
Date: 2026.10.13
22:42:50 +05'30'

A Karthik
Company Secretary