

Date: August 11, 2026

To,
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C-1 Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai - 400051

Scrip Symbol: FOCUS

Series: EQ

Sub: Disclosure under Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations") – Acquisition

Dear Sir/ Madam,

Pursuant to Regulation 30(6) read with Schedule III of the SEBI LODR Regulations, we hereby inform you that the Board of Directors of the Company at its Meeting held today i.e. Tuesday, August 11, 2026, *inter-alia*, considered and approved the investment in and acquisition of 51% share capital of LightAlive Solutions Private Limited ("LightAlive"), subject to the execution of definitive Agreements, including the Share Subscription Agreement ("SSA") and Shareholders' Agreement ("SHA"), and fulfilment of applicable statutory and regulatory requirements and other customary conditions precedent, as may be applicable, thereby making it its Subsidiary Company of the Company.

The disclosure as required under Regulation 30 of the SEBI LODR Regulations read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, is enclosed herewith as an **Annexure I**.

The Board Meeting commenced at 04:00 P.M. and concluded at 04:50 P.M.

The above information shall also be made available on the Company's website at:
www.focuslightingandfixtures.com

You are requested to take note of the same.

For Focus Lighting And Fixtures Limited

Mohini Sharma
Company Secretary & Compliance Officer

ANNEXURE I

Information required under Regulation 30 of the SEBI LODR Regulations read with SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026

1.	Name of the target entity, details in brief such as size, turnover etc.	LightAlive Solutions Private Limited (“LightAlive”) is a Private Limited Company incorporated under the provisions of the Companies Act, 1956. The Target Company is engaged in the business of dealing in fixtures and lighting solutions, including the development, supply, and distribution of lighting products and related solutions. <u>Details as at March 31, 2026 (Rs. In lakhs):</u> Turnover: 2399.61 PAT: 193.49 Net worth: 1463.52
2.	Whether the acquisition would fall within related party transaction(s)?	No. The transaction does not fall within the related party transaction.
	Whether the promoter/ promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof.	Not Applicable
	Whether the same is done at “arm’s length”?	Not Applicable
3.	Industry to which the entity being acquired belongs.	The Company is in the business of dealing in fixtures and lighting solutions, including the development, supply, and distribution of lighting products and related solutions.
4.	Objects and impact of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the listed entity)	The proposed acquisition of LightAlive Solutions Private Limited is in line with the strategic objectives of Focus Lighting and Fixtures Limited to strengthen its presence in the LED lighting and fixtures segment. The target entity operates in a similar line of business as that of the listed entity, which is expected to create operational synergies, expand the product portfolio, and enable the Company to leverage emerging market opportunities. The acquisition will also support the Company in enhancing its operational capabilities and further strengthening its market position in the lighting and fixtures industry.
5.	Brief details of any governmental or regulatory approvals required for the acquisition.	No government or regulatory approval is required for the acquisition.
6.	Indicative time period for completion of the acquisition.	Within 120 (One-hundred and Twenty) days

7.	Nature of consideration - whether cash consideration or share swap and details of the same.	Cash Consideration								
8.	Cost of acquisition or the price at which the shares are acquired	Rs.5,20,40,800/- (Rupees Five Crore Twenty-Lakh Forty Thousand and Eight Hundred Only)								
9.	Percentage of shareholding / control acquired and / or number of shares acquired	51% (2,60,204 Equity Shares of Rs.200/- each; Face Value Rs.10 and Security Premium Rs.190)								
10.	Brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief).	LightAlive Solutions Private Limited (“LightAlive”) is an existing Private Limited Company incorporated on January 24, 2013. The Company is engaged in the business of LED lighting, fixtures, and lighting solutions, including the supply and distribution of lighting products. The Company primarily operates in India, with business operations in Mumbai and Delhi, and also has a subsidiary in Singapore. Over the past few years, the Company has focused on strengthening its presence in the lighting and fixtures segment and exploring growth opportunities across India, the UK, Australia and Singapore. The Company is also planning to expand its presence into the US market. The turnover of the Company for the last three financial years is as per below: <table><tr><td>Financial Year</td><td>Turnover (INR)</td></tr><tr><td>2025-26</td><td>23,99,61,068</td></tr><tr><td>2024-25</td><td>23,39,76,677</td></tr><tr><td>2023-24</td><td>33,76,84,816</td></tr></table> The proposed acquisition is expected to support the future growth and expansion of the Company in the LED lighting and fixtures business and create strategic synergies with the acquiring entity.	Financial Year	Turnover (INR)	2025-26	23,99,61,068	2024-25	23,39,76,677	2023-24	33,76,84,816
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