

June 29, 2026

The Secretary,  
Listing Department  
BSE Limited,  
1<sup>st</sup> Floor, Phiroze Jeejeebhoy Towers,  
Dalal Street,  
Mumbai – 400 001  
Scrip Code: 531642

The Manager,  
Listing Department,  
National Stock Exchange of India Limited  
'Exchange Plaza', C-1 Block G,  
Bandra Kurla Complex, Bandra (East),  
Mumbai- 400 051  
Scrip Symbol: MARICO

Dear Sir/ Madam,

**Sub: Update on intra-group restructuring involving integration of business of Zed Lifestyle Private Limited ("Zed"), a wholly owned subsidiary**

We refer to our letters dated January 27, 2026 and April 1, 2026 regarding the intra-group restructuring involving integration of business of Zed by way of voluntary liquidation and distribution of its entire business undertaking to the Company on a going concern basis.

Further to the above, the Liquidator has distributed the business undertaking of Zed to the Company on a going concern basis and issued a Letter of Distribution dated June 29, 2026. Consequently, the business undertaking of Zed stands consolidated with that of the Company effective June 29, 2026. The Liquidator shall in due course initiate requisite steps to obtain approval of the Hon'ble National Company Law Tribunal (NCLT), Ahmedabad for dissolution of Zed in accordance with applicable laws.

For further details regarding this intra-group restructuring, please refer to our disclosure dated January 27, 2026 filed under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Kindly take the above information on record.

Thank you.

**For Marico Limited**

**Vinay M A**  
**Company Secretary & Compliance Officer**