Date: 19th November, 2026

To,
The Manager,
Department of Corporate Services
BSE Limited.
Phirozen Jeejeebhoy Towers,
Dalal Street, Mumbai – 400001.

Scrip Code: 540243
BSE Symbol: NEWLIGHT

Subject: Outcome of the Meeting of the Board of Directors held today i.e. Thursday, 19th November, 2026 pursuant to Regulation 30 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015.

Dear Sir/Madam,

Pursuant to Regulation 30 read with Part A of Schedule III and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), and further to our intimation dated 16th November, 2026 regarding the Board Meeting, we hereby inform you that the Board of Directors of the Company, at its meeting held today, i.e., **Thursday, 19th November, 2026,** at the registered office of the Company, has inter alia considered and approved the following:

1. **Resignation of Mr. Saurabh Agrawal (DIN: 08592095) from the positions of Managing Director and Chief Financial Officer.**

   The Board took on record the resignation of Mr. Saurabh Agrawal (DIN: 08592095) from the positions of Managing Director & Chief Financial Officer (Key Managerial Personnel) of the Company, with effect from 19th November, 2026, due to pre-existing commitments and preoccupation. Mr. Saurabh has confirmed that there are no other material reasons for his resignation other than those stated above.

   The Board placed on record its appreciation for the valuable contribution and guidance rendered by Mr. Saurabh Agrawal (DIN: 08592095) during his tenure.

   The details required under Regulation 30 of the Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated 13 July, 2023 attached below as: ***Annexure A.***

2. **Appointment of Mr. Arpan Dutta (DIN: 10462444) as an Additional Director (Whole-Time Director).**

   Based on the recommendation of the Nomination and Remuneration Committee, the Board approved the appointment of Mr. Arpan Dutta (DIN: 10462444) as an Additional Director in the category of Whole-Time Director of the Company with effect from 19th November, 2026**,** for a term of **five years**, subject to the approval of the shareholders. He shall hold office up to the date of the next general meeting.

   The details required under Regulation 30 read with Schedule III, Part A, Para A, and SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated 13 July, 2023 attached below as: ***Annexure B****.*

3. Resignation of Mr. Anuj Tyagi (DIN: 08261420) from the position of Independent Director.

The Board took on record the resignation of Mr. Anuj Tyagi (DIN: 08261420) from the position of Non-Executive Independent Director of the Company and from all the membership/chairperson held in the Committees of the Company with effect from 19th November, 2026**,** due to other professional commitments. The Board placed on record its sincere appreciation for his contribution during his association with the Company. Mr. Tyagi has confirmed that there are no other material reasons for his resignation other than those stated above.

The details required under Regulation 30 of the Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated 13 July, 2023 attached below as: ***Annexure C****.*

4. Appointment of Mr. Ramesh Chandra Maji (DIN: 11080706) as an Additional Director (Non-Executive Independent Director).

Based on the recommendation of the Nomination and Remuneration Committee, the Board approved the appointment of Mr. Ramesh Chandra Maji (DIN: 11080706) as an Additional Director in the category of Non-Executive Independent Director of the Company with effect from 19th November, 2026, for a term of five consecutive years, subject to the approval of the shareholders.

Mr. Maji has confirmed that he meets the criteria of independence under Section 149(6) of the Companies Act, 2013 and Regulation 16(1)(b) of the SEBI Listing Regulations, and that he is not debarred from holding the office of director by virtue of any SEBI order or any other such authority, in terms of the BSE/NSE circular dated 20th June, 2018.

The details required under Regulation 30 of the Listing Regulations read with SEBI Circular No. SEBI/HO/CFD/CFD-PoD-1/P/CIR/2023/123 dated 13 July, 2023 attached below as: ***Annexure D****.*

5. Reconstitution of various Committees of the Board of Directors

Consequent upon the changes in the composition of the Board, the Board approved the reconstitution of the following Committees, with effect from **19th November, 2026**, in compliance with the Companies Act, 2013 and the SEBI Listing Regulations:

The revised composition of the Committees shall be as follows:

Composition of the Audit Committee			
Sr. No.	**Name of the Director**	**Designation**	**Category**
1.	Mr. Ramesh Chandra Maji	Chairperson	Non-Executive Independent Director
2.	Mr. Aditya Jain	Member	Non-Executive Independent Director
3.	Ms. Dolly Saini	Member	Non-Executive Woman Director

Composition of the Nomination and Remuneration Committee			
Sr. No.	**Name of the Director**	**Designation**	**Category**
1.	Mr. Ramesh Chandra Maji	Chairperson	Non-Executive Independent Director
2.	Mr. Aditya Jain	Member	Non-Executive Independent Director
3.	Ms. Dolly Saini	Member	Non-Executive Woman Director

Composition of the Stakeholders Relationship Committee			
Sr. No.	**Name of the Director**	**Designation**	**Category**
1.	Mr. Ramesh Chandra Maji	Chairperson	Non-Executive Independent Director
2.	Mr. Aditya Jain	Member	Non-Executive Independent Director
3.	Ms. Dolly Saini	Member	Non-Executive Woman Director

The revised composition shall be effective from **19th November, 2026**.

6. Shifting of Registered office within the local limits of the same city, town or village.

The Board of Directors has considered and approved the shifting of the registered office of the Company within the local limits of the same city, town or village, pursuant to Sections 12 & 13 of the Companies Act, 2013, as detailed below:

Existing registered office address: **GC-29, BASEMENT, SHIVAJI ENCLAVE, RAJA GARDEN, NEW DELHI, DELHI-110027, INDIA.**

New registered office address: **E-92, BASEMENT, SOUTH EXTENSION, PART-I, NEW DELHI-110049, INDIA.**

The aforesaid change shall be effective from 19th November, 2026, subject to completion of applicable statutory and regulatory formalities.

The Board has also authorised to Mr. Arpan Dutta (DIN: 10462444) Director or/and Mr. Navneet Kumar (M. No. A76321) Company Secretary of the Company to undertake necessary filings with the Registrar of Companies and other statutory authorities.

The meeting of the Board of Directors commenced at 2:30 P.M. and concluded at 04:00 P.M.

You are requested to kindly take the above information on record.

Thanking you,

For and on behalf of
New Light Industries Limited
(Formerly known as New Light Apparels Limited)

SURAJ PARKASH GOEL

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Date: 2026.11.19 16:11:39 +05'30'

Suraj Parkash Goel
Director
DIN: 10700506

The details as required pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with SEBI Circular No.: SEBI/HO/CFD/CFDPoD-1/P/CIR/2023/123 are given herein under:

Annexure A

S.No.	Particulars	Details
1.	Name of Person	Mr. Saurabh Agrawal
2.	Designation	Managing Director &CFO
3.	Reason for change viz. appointment, resignation, removal, death or otherwise	**Resignation** of Mr. Saurabh Agrawal (DIN-08592095) from the position of Managing Director and Chief Financial Officer (CFO) of the Company for reasons as stated in his Resignation Letter attached hereunder.
4.	Date of ~~appointment~~ / cessation (as applicable)	19th November, 2026
5.	Brief profile (in case of appointment)	Not Applicable
6.	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable

Annexure B

S.No.	Particulars	Details
1.	Name of Person	Mr. Arpan Dutta
2.	Designation	Additional Director designed as Whole-Time Director (WTD).
3.	Reason for change viz. appointment, resignation, removal, death or otherwise	**Appointment** of Mr. Arpan Dutta as Additional Director designed as Whole-Time Director (WTD).of the Company.
4.	Date of appointment-/ ~~cessation~~ (as applicable)	19th November, 2026
5.	Brief profile (in case of appointment)	Mr. Arpan Dutta holds a Bachelor of Technology (B.Tech) degree from MCKV Institute of Engineering. He has been associated with SBI ATM infrastructure projects under NCR and CCTV surveillance, server installation and IT infrastructure assignments for BPCL, IOCL and HPCL. His industry experience provides a practical understanding of customer expectations, operational priorities and business relationships. As a Director, Mr. Dutta focuses on business development, strategic partnerships, and organisational capability and growth opportunities. He is committed to responsible leadership, transparency, accountability and the creation of sustainable value for shareholders and other stakeholders.
6.	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable

Annexure C

S. No.	Particulars	Details
1	Name of Person	Mr. Anuj Tyagi
2	Designation	Independent Director.
3	Reason for change viz. appointment, resignation, removal, death or otherwise	**Resignation** of Mr. Anuj Tyagi from the office of Independent Director of the Company for the reasons as mentioned in the Resignation Letter attached to this intimation.
4	Date of ~~appointment~~ / cessation (as applicable)	19th November, 2026
5	Brief profile (in case of appointment)	Not Applicable
6	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable
Additional Information in case of resignation of an Independent Director		
7	Letter of Resignation along with detailed reason for resignation	Enclosed herewith.
8	Names of listed entities in which the resigning director holds directorships, indicating the category of directorship and membership of board committees, if any.	NIL
9	The independent director shall, along with the detailed reasons, also provide confirmation that there is no other material reasons other than those provided.	Mr. Anuj Tyagi has confirmed that there are no material reasons for his resignation other than those mentioned in his resignation letter.

Annexure D

S. No.	Particulars	Details
1.	Name of Person	Mr. Ramesh Chandra Maji
2.	Designation	Non-Executive Independent Director
3.	Reason for change viz. appointment, resignation, removal, death or otherwise	**Appointment** of Mr. Ramesh Chandra Maji as Additional (Non-Executive Independent) Director of the Company.
4.	Date of appointment-/ ~~cessation~~ (as applicable)	19th November, 2026
5.	Brief profile (in case of appointment)	Mr. Ramesh Chandra Maji holds a Master of Science (M.Sc.) in Applied Geology. He is an artificial intelligence technology specialist with five years of experience in the field. His expertise in Al technology provides a basis for assessing how Al can be applied

		to business and operational needs. As an Independent Director, he brings an Al technology perspective to board discussions on technology proposals, implementation readiness and operational risks.
6.	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable
7.	Declaration pursuant to NSE Circular No. NSE/ CML/2018/24 dated June 20, 2018	Mr. Ramesh Chandra Maji is not debarred from holding office of the Director by virtue of any order passed by the Securities and Exchange Board of India or any other such authority.

For and on behalf of
New Light Industries Limited
(Formerly known as New Light Apparels Limited)

SURAJ PARKASH GOEL

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Date: 2026.11.19 16:11:22 +05'30'

Suraj Parkash Goel
Director
DIN: 10700506

Resignation Letter

Date: 19.11.2026

To,
The Board of Directors,
New Light Industries Limited
(Formerly known as New Light Apparels Limited)
GC-29, Basement, Shivaji Enclave, Raja Garden, New Delhi, India-110027.

Subject: Resignation from the positions of Managing Director & Chief Financial Officer of the Company.

Dear Sir/ Madam,

I, Saurabh Agrawal (DIN: 08592095), was appointed on the Board of Directors of New Light Industries Limited ('the Company') as the Managing Director and Chief Financial Officer with effect from 23.03.2026.

However, owing to my pre-existing commitments and preoccupation, I find myself unable to continue discharging the responsibilities as the role of Director & Chief Financial Officer. Therefore, I have decided to step down from the Board of Directors of the Company.

I hereby tender my resignation from the office of Director & Chief Financial Officer of the Company with effect from the **close of business hours on 19.11.2026** and request that a notice of my resignation be given to the Registrar of Companies.

I thank the Board of Director for having given me the opportunity and assistance to discharge my duties during my tenure as Director of the Company.

Kindly take this resignation on record and arrange to file the necessary intimations and forms with the Registrar of Companies, the Stock Exchanges and other concerned authorities, as applicable.

Please take my resignation on record.

Thanking you.
Yours faithfully

Saurabh Agrawal
DIN: 08592095

Copy to: Company Secretary and Compliance Officer

Resignation Letter

Date: 19.11.2026

To,
The Board of Directors,
New Light Industries Limited
(Formerly known as New Light Apparels Limited)
GC-29, Basement, Shivaji Enclave, Raja Garden, New Delhi, India-110027.

Subject: Resignation from the position of Non-Executive Independent Director of the Company.

Dear Sir/ Madam,

I, Anuj Tyagi (DIN: 08261420), hereby tender my resignation from the position of Non-Executive Independent Director of **New Light Industries Limited** (Formerly known as New Light Apparels Limited) with effect from **19.11.2026**, due to my other professional commitments.

I was a member/chairperson of the Audit Committee / Nomination and Remuneration Committee / Stakeholders Relationship Committee of the Company, and I cease to hold these positions consequent upon my resignation.

I hereby confirm that there are no other material reasons for my resignation other than those stated herein.

I would like to express my sincere gratitude to the Board of Directors, the management and all the members of the Company for their cooperation, support and guidance during my tenure as an Independent Director.

I wish the Company continued success and growth in all its future endeavours.

Kindly take this resignation on record and arrange to file the necessary intimations and forms with the Registrar of Companies, the Stock Exchanges and other concerned authorities, as applicable.

Please take my resignation on record.

Thanking you.
Yours faithfully

Anuj Tyagi
DIN: 08261420

Copy to: Company Secretary and Compliance Officer