Eveready Industries India Ltd.
REGD. OFFICE: 2, Rainey Park, Kolkata - 700 019
CIN: L31402WB1934PLC007993

Date: 8th August 2026

The National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
[Symbol: EVEREADY]

BSE Limited
Phiroze Jeejeebhoy
Towers, Dalal Street
Mumbai - 400 001
[Scrip Code: 531508]

The Calcutta Stock
Exchange Limited
7, Lyons Range
Kolkata - 700 001
[Scrip Code: 000029]

Dear Sirs/Madam,

Sub: Investor Presentation

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed an Investor Presentation – Q1 FY27 on the Unaudited Financial Results (standalone and consolidated) of the Company for the quarter ended 30th June 2026.

The presentation is being made available on the website of the Company i.e. www.eveready.in.

This is for your information and record.

Thanking you,

Yours sincerely,
For Eveready Industries India Limited

SHAMPA GHOSH RAY
Digitally signed by SHAMPA GHOSH RAY

Shampa Ghosh Ray
Company Secretary

Encl: as above

EVEREADY

GIVE ME POWER,
GIVE ME RED

Eveready Industries India Limited

Q1 FY27 Investor Presentation

8th August 2026

POWER UP

ACCELERATE

COLLABORATE

INNOVATE

Contents

Contents

Business Environment

Demand Outlook

- Rural demand remains strong, while urban demand continues its gradual recovery
- A delayed monsoon and a cautious near- term outlook are expected to keep demand under pressure

Operating Environment

- Premiumization continues to support category expansion – competitive intensity remains elevated
- Operating environment may get affected by increased input costs and currency volatility

Trade Channel

- Strengthening distribution and supply chain across General and Modern Trade
- Scaling E-commerce and Quick Commerce channels to drive sustained growth

Improving demand and channel expansion continue to support growth momentum

Contents

Enablers of Core Operational Growth & Sustain Margins

Accelerate

Drive premium portfolio expansion through localized manufacturing at the new 456 million annual capacity Jammu facility

Collaborate

Expanding omnichannel reach across General Trade, Modern Trade, E-commerce and Quick Commerce

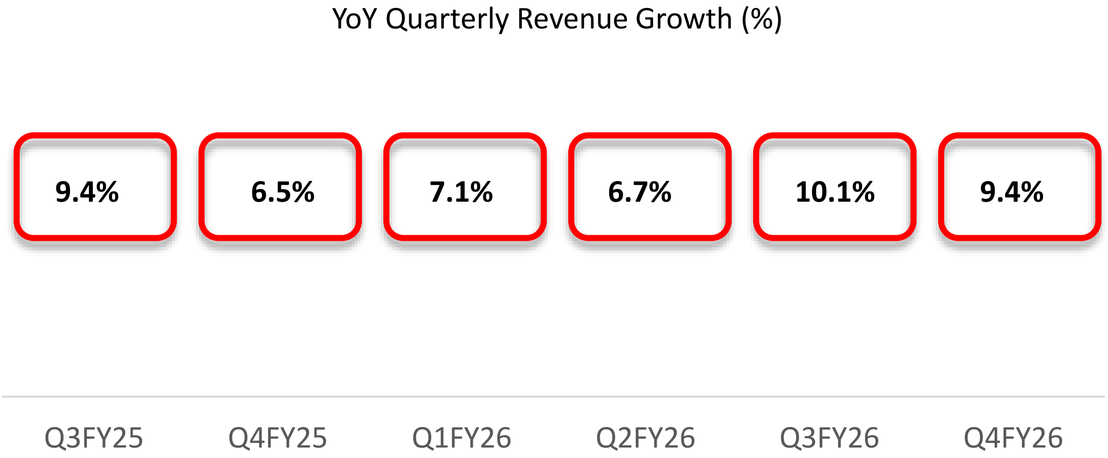
Innovate

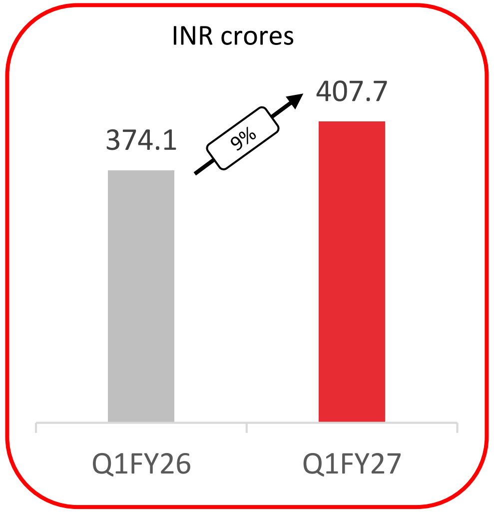
Expanded the innovation pipeline with products - patent-applied portable liquid vaporizer, hybrid flashlights and more

Contents

Key Highlights:Q1 FY27

7th Consecutive Quarter of YoY Revenue Growth at 9.0%





Operational Highlights

- **Commercial operations** of the Jammu plant started on **29th May**
- New product innovation with a first-of-its-kind, patent applied **portable-liquid-vaporizer** with rechargeable lithium-ion battery and **hybrid flashlights** combining battery and rechargeable convenience
- Double-digit growth in batteries, led by **56% alkaline** and **8% Carbon Zinc growth**

Segment-wise Performance Overview – Q1 FY27

Battery Segment

INR 267.6 Crs

64 % Revenue

11.9 % YoY Growth

Flashlight Segment

INR 63.0 Crs

15 % Revenue

(6.7) % YoY Growth

Lighting Segment

INR 87.5 Crs

21 % Revenue

13.7 % YoY Growth

Q1 FY27 – Profit & Loss Statement

INR Crore	Q1 FY27	Q1 FY26	Y-o-Y (%)
Revenue	**407.7**	**374.1**	**9.0%**
EBITDA	61.5	56.1	9.6%
EBITDA Margin (%)	15.1%	15.0%	
Profit before exceptional items and tax	**50.9**	**43.3**	
Exceptional items #		7.1	
Profit before Tax	**50.9**	**36.2**	**40.5%**
Current Tax		6.4	
Deferred Tax	14.0	(0.4)	
Profit after Tax	**37.0**	**30.2**	**22.3%**
PAT Margin (%) of Revenue	9.1%	8.1%	

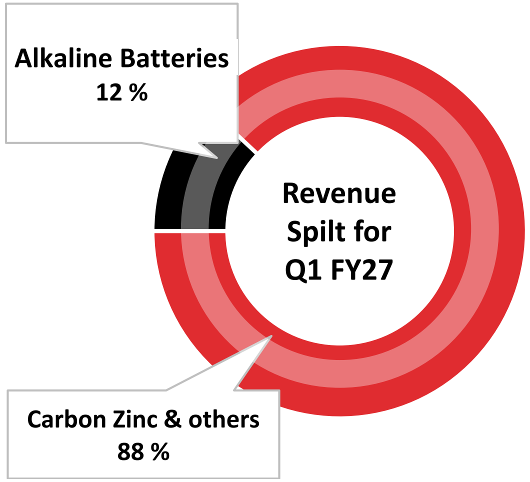
Financials based on consolidated results

Exceptional item includes INR 7.1 Crore for non -recurring ex-gratia paid to workmen on separation – refer published results for more details

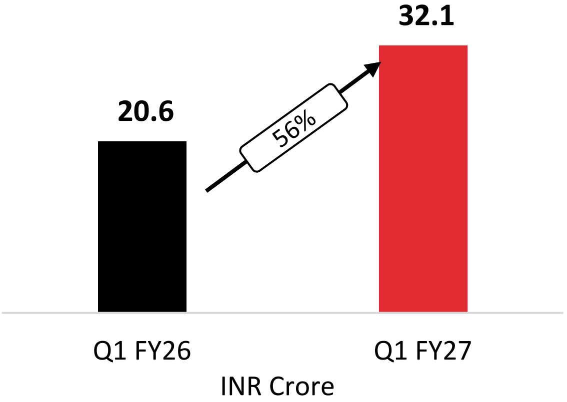
Contents

Segmental Performance - Batteries

Segmental Split



Revenue Growth in Alkaline Segment



Portfolio splits basis value performance

Alkaline

- Delivered ~48% volume growth, strengthening momentum.
- Market share at ~18%, supported by strong consumer acceptance.

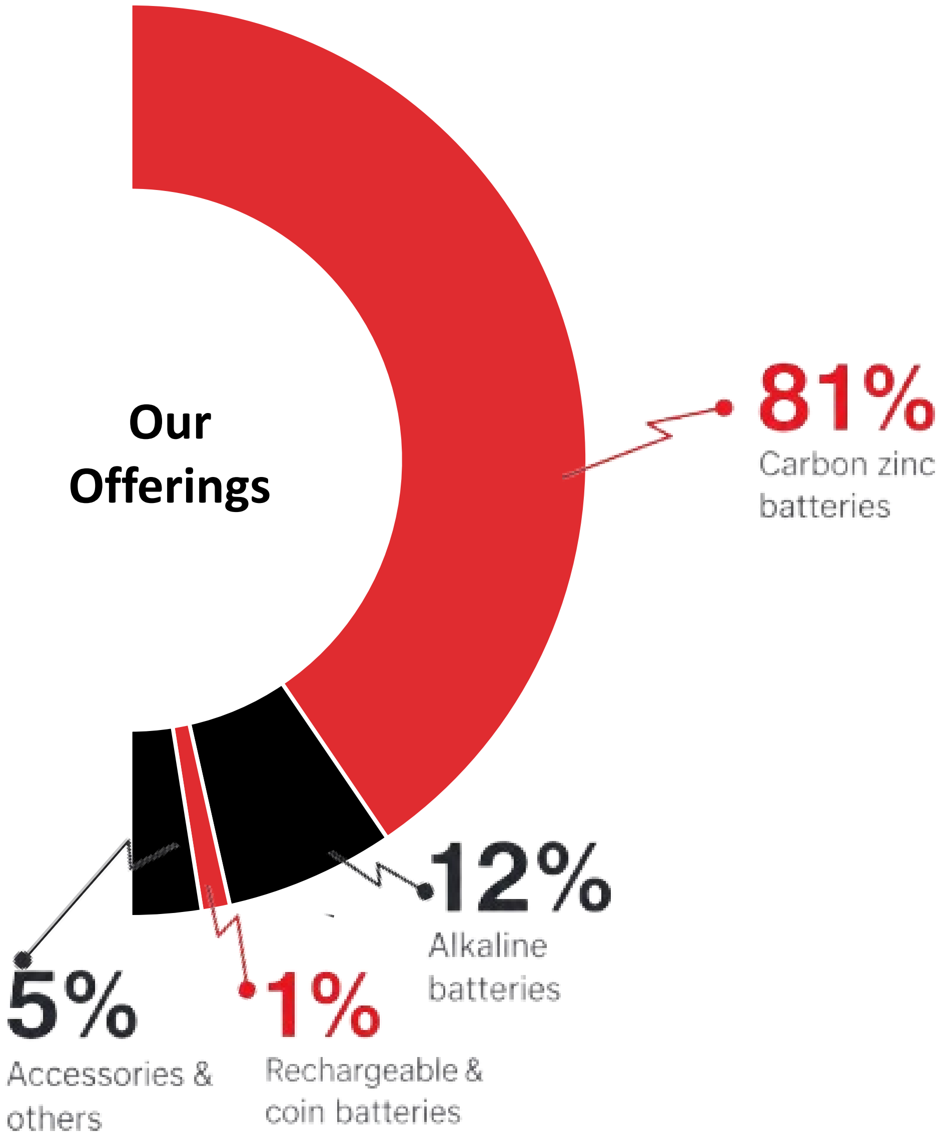
Carbon-Zinc

- Steady volumes and calibrated price increases to protect profitability.
- Scale and distribution strength driving legacy portfolio. Market share at 58%

Overview

- Commenced Alkaline commercial production at Jammu, strengthening operational leverage.
- Recorded exponential digital channel growth, led by Quick Commerce and E-commerce.

Batteries – Portfolio



1.3 billion+ Dry cell batteries sold annually

Batteries – Transformation through innovation

Scaling up with High-Performance Alkaline and adjacent innovation

Core | Engineering Tomorrow's Portfolio | Adjacencies

Strengthening the core while building future-ready adjacencies

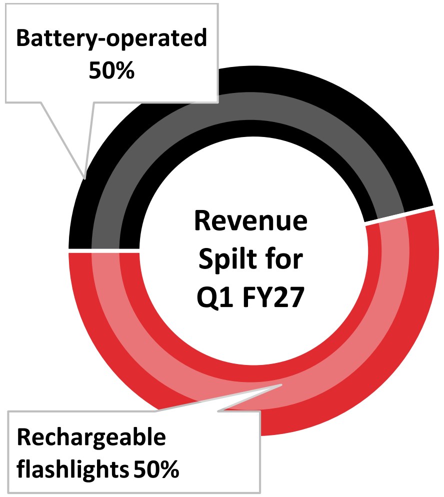
Innovation in Liquid Vapouriser

Pioneering a First-of-Its-Kind Rechargeable Portable Liquid Vaporizer; **Patent Applied**

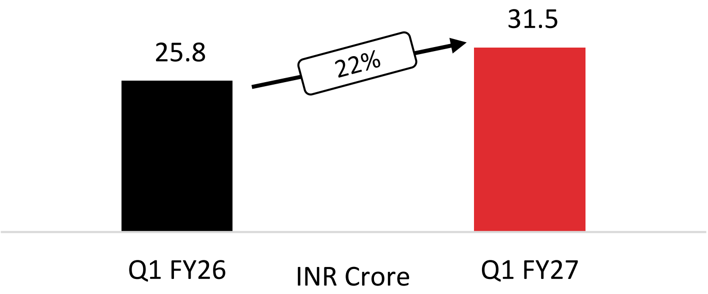
Shaping the Future Portfolio for Maximized Value

Segmental Performance – Flashlights

Segmental Split



Revenue Growth in Rechargeable Segment



Portfolio splits basis value performance

Battery-operated

- Continues to cater to mass-market and replacement demand, supporting consumption base

Rechargeable

- Delivered 20%+ Revenue growth, positions as the primary growth driver
- Benefiting from active product innovation and premium product pricing

Overview

- Rechargeable flashlights serving as a key buffer against declines in traditional segment
- Expanding flashlights beyond traditional rural and seasonal use cases in urban market

17 million+ flashlights sold annually

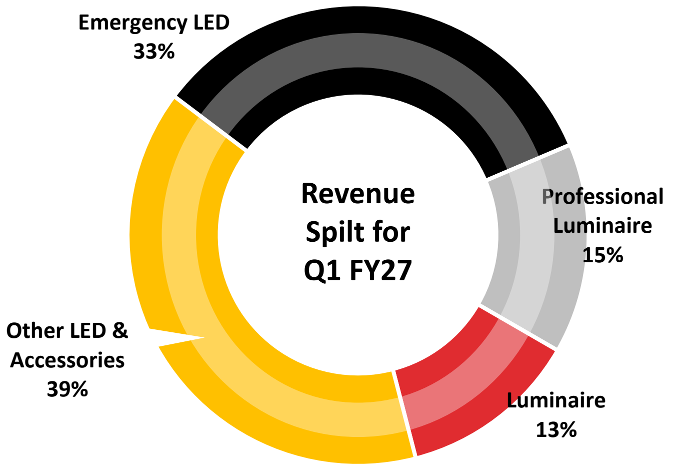
Innovative Leap in Flashlights

Leading the Charge: The Future of the Market is Rechargeable – Now BIS Certified

Shaping the Future Portfolio for Maximized Value

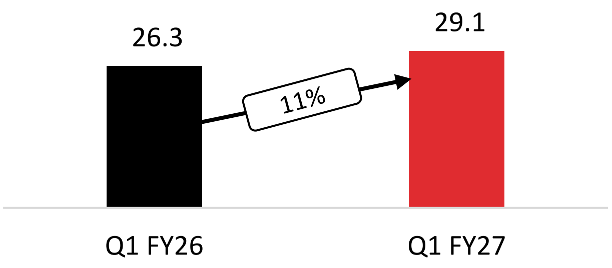
Segmental Performance – Lighting

Segmental Split



Revenue Growth in rechargeable LED's

Revenue: Emergency LED



INR crore

Portfolio splits basis value performance

Overview

- Delivered double-digit revenue growth, led by underlying volume growth in key categories
- Price erosion stabilized, improving revenue visibility and margin resilience
- Tactical price increases in select categories and geographies to offset inflation

Lighting – Portfolio

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Core Lighting

Consumer Lighting

- Bulbs and Battens
- Emergency LED
- Panels and luminaires
- Downlights & Spotlights
- Accessories| MCB | Wire
- Festive Lighting

Our Offerings

Professional Lighting

- Indoor Architectural
- Commercial Lighting
- Industrial Lighting
- Facade Lighting
- Street Lighting
- Flood Lights

Outdoor landscape & Architectural Lighting

36 million+ LED lights sold annually

Delivering Next-Generation Lighting Solutions

Targeting faster revenue growth: focus on premium offerings

Targeted Innovation for Higher Value

Unlocking growth through high-impact consumer campaigns

Kids Movie Campaign

Contents

About Eveready Industries India Limited

Legacy of over 100 years, Eveready Industries India Ltd. (NSE Symbol: EVEREADY, BSE Scrip Code: 531508, CSE Scrip Code 000029) is a household name in batteries and flashlights, with emerging presence in lighting.

Since its inception in 1934, Eveready has been a leader in the dry cell battery market, providing portable energy and lighting solutions to millions. Its iconic tagline, "Give Me Red," has become synonymous with trust and dependability across generations. In 2023, the company unveiled its new infinity logo and the tagline "Give Me Power, Give Me Red," alongside the launch of its Ultima Alkaline battery range. In April 2026, Eveready inaugurated India's only operating alkaline battery facility in Jammu. Today, its portfolio spans carbon-zinc, alkaline, rechargeable, and lithium batteries, making it India's No. 1 battery.

Beyond batteries, Eveready is India's No. 1 torch brand, offering a wide range of flashlights, including the Eveready Siren Torch with a built-in safety alarm and India's First Hybrid Torch with dual rechargeable and battery-powered functionality. The company has also expanded into mobile accessories, mosquito racquets, small appliances, electrical accessories, wires, and MCBs to address evolving consumer needs.

Eveready operates manufacturing facilities at Matia, Lucknow, Haridwar, Maddur, Kolkata, and Jammu, built on globally benchmarked technology platforms and best-in-class operating standards, with certifications including ISO 9000 and ISO 14000. Its innovation pipeline is supported by a Department of Scientific and Industrial Research (DSIR), Ministry of Science and Technology, Government of India-approved Research & Development (R&D) facility.

For more information, please visit www.eveready.in OR contact:

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Disclaimer

Cautionary note concerning forward-looking statement

Certain statements made in this presentation relating to the Company's objectives, projections, outlook, expectations, estimates, among others may constitute 'forward-looking statements' within the meaning of applicable laws and regulations. Actual results may differ from such expectations, projections etc., whether express or implied. These forward-looking statements are based on various assumptions, expectations and other factors which are not limited to, risk and uncertainties regarding fluctuations in earnings, competitive intensity, pricing environment in the market, economic conditions affecting demand and supply, change in input costs, ability to maintain and manage key customer relationships and supply chain sources, new or changed priorities of trade, significant changes in political stability in India and globally, government regulations and taxation, climatic conditions, natural calamity, commodity price fluctuations, currency rate fluctuations, litigation among others over which the Company does not have any direct control. The company cannot, therefore, guarantee that the 'forward-looking' statements made herein shall be realized. The Company, may alter, amend, modify or make necessary corrective changes in any manner to any such forward looking statement contained herein or make written or oral forward-looking statements as may be required from time to time based on subsequent developments and events

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Thank You