एन बी सी सी
NBCC
A Navratna CPSE

भारत 2023 INDIA
वसुधैव कुटुम्बकम्
ONE EARTH • ONE FAMILY • ONE FUTURE

An IS/ISO 9001:2015
Certified Company
(For Providing Project Management
Consultancy and Execution of the Projects)

एन बी सी सी (इंडिया) लिमिटेड
(भारत सरकार का उद्यम)
NBCC (INDIA) LIMITED
(A Government of India Enterprise)

Ref. No: NBCC/BSENSE/2026-27 August 11, 2026

नेशनल स्टॉक एक्सचेंज ऑफ़ इंडिया लिमिटेड **एक्सचेंज प्लाजा,** **प्लॉट नंबर सी/1, जी ब्लॉक,** **बांद्रा-कुर्ला कॉम्प्लेक्स** **बांद्रा (ई)** **मुंबई 400051** **एनएसई प्रतीक: एनबीसीसी/EQ** **National Stock Exchange of India Ltd.** **Exchange Plaza,** **Plot No C/1, G Block,** **Bandra –Kurla Complex** **Bandra (E), Mumbai-400051**	**बीएसई लिमिटेड** **फिरोज जीजीभोय टॉवर,** **दलाल स्ट्रीट,** **मुंबई -400001** **स्क्रिप कोड: 534309** **BSE Ltd.** **Phiroze Jeejeebhoy Tower,** **Dalal Street,** **Mumbai-400001**

Sub: Intimation of Presentation for Conference/Earning Call & Investor Conference at Mumbai

Sir,

This is in reference to our previous intimations dated Aug 08, 2026, regarding the Investors Conference /Earnings Call at NBCC Bhawan, New Delhi and Investor Meet at Mumbai scheduled for Wednesday, August 12th, 2026, to discuss the unaudited financial results and business for the quarter ended on June 30, 2026.

An Investor/Analyst Presentation is enclosed at **Annexure-1.**

The aforesaid information is also disclosed on the website of the company nbccindia.in/webEnglish/PresentationNTranscript

This is for your record and information.

Thanking You

Yours Sincerely,

For NBCC (India) Limited

Deepti
Gambhir

Digitally signed by Deepti Gambhir
DN: c=IN, o=Personal, title=4954,
pseudonym=p7zodhyxr4nvqc0li356w9fe1mj2bk8g,
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31702d3ebbe9af408f85f80042303d9, cn=Deepti
Gambhir
Date: 2026.08.11 20:05:54 +05'30'

Deepti Gambhir
Company Secretary
F-4984

ENCL: As Above

REGISTERED AND CORPORATE OFFICE
NBCC Bhawan, Lodhi Road, New Delhi-110003
Tel.: 91-11-24367314-17, Fax : 91-11-24366995
E-mail : bdd@nbccindia.com
co.sectt@nbccindia.com
CIN - L74899DL1960GOI003335

www.nbccindia.in

Annexure-1

A Navratna CPSE

NBCC (INDIA) LIMITED

PRESENTATION - ANALYST/INVESTORS

12th August 2026

Disclaimer

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This Presentation includes statements that are, or may be deemed to be, "forward-looking statements". These forward-looking statements can be identified by the use of forward-looking terminology, including the terms "believes", "estimates", "anticipates", "projects", "expects", "intends", ''may", "will", "seeks" or "should" or, in each case, their negative or other variations or comparable terminology, or by discussions of strategy, plans, aims, objectives, goals, future events or intentions. These forward looking statements including those cited from third party sources, contained in this presentation are based on numerous assumptions and include all matters that are not historical facts and are uncertain and subject to risks. They appear in a number of places throughout this Presentation and include statements regarding the Company's intentions, beliefs or current expectations concerning, amongst other things, its results or operations, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. Forward-looking statements are not guarantees of future performance including those relating to general business plans and strategy of the Company, its future outlook and growth prospects, and future developments in its businesses and its competitive and regulatory environment. The Company's actual results of operations, financial condition and liquidity, and the development of the business sector in which the Company operates, may differ materially from those suggested by the forward-looking statements contained in this Presentation. In addition, even if the Company's results of operations, financial condition and liquidity, and the development of the industry in which the Company operates, are consistent with the forward-looking statements contained in this Presentation, those results or developments may not be indicative of results or developments in subsequent periods.

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Company Overview

Income Tax Building, Lucknow

Brief About NBCC's History

1960 | 1977 | 1988 | 2012 | 2014 | 2017 | 2018 | 2022 | 2023 | 2025 | 2026

Incorporation

Footprints In Overseas Market

Diversified Into Real Estate

IPO in April 2012

Navratna Status & NSL Incorporation

HSCL Acquisition

HSCC Acquisition

Started Delivery Of Stalled Real Estate Project - Amrapali

Develop Exemplary Infrastructure "Bharat Mandpam" – G20 Hosted Venue

Hon'ble PM Inaugurated World Trade Centre at Nauroji Nagar & WHO–SEARO Headquarters

Record Historical Financial Performance

Business Overview - Redeveloping Infra & Delivering Dreams

NBCC
A Navratna CPSE

सत्यमेव जयते
Navratna CPSE under MoHUA

One of the Largest Construction CPSE in India

65+
years of experience (Incorporated in 1960)

PAN India & Global Presence

₹
₹1,26,964 Cr
Orderbook (Consolidated as on 30.06.2026)

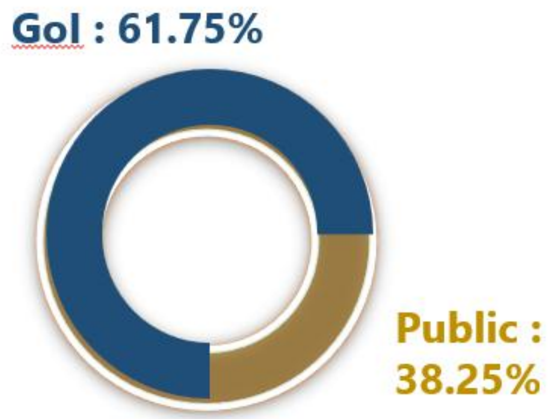
Business Segments

- **Project Management Consultancy (PMC)**
- **Engineering Procurement & Consultancy (EPC)**
- **Real Estate**

Business Model - USP

- **PMC Model**
- **Redevelopment Model**

Shareholding



Subsidiaries

- **HSCC – 100%**
- **HSCL – 51%**
- **NSL – 100%**
- **NBCC Overseas Real Estate LLC – 100%**
- **DWC LLC – 100%**

NBCC's Unmatched Excellence – A New Benchmark | **Financial Growth – Powering Ahead with Momentum** | **Building India's Tomorrow**

Social Housing, Maldives

FINANCIAL PERFORMANCE

ROUND UP (Standalone)

Q1 FY 26-27

01

Rs. 1823 Cr Revenue from Operations up by 10%

02

Rs. 150.65 Cr PAT up by 32%

03

New Business secured ₹ 1211 Cr

04

Works Awarded ₹ 1352 Cr

05

Declared Interim Dividend of ₹ 0.15 per share

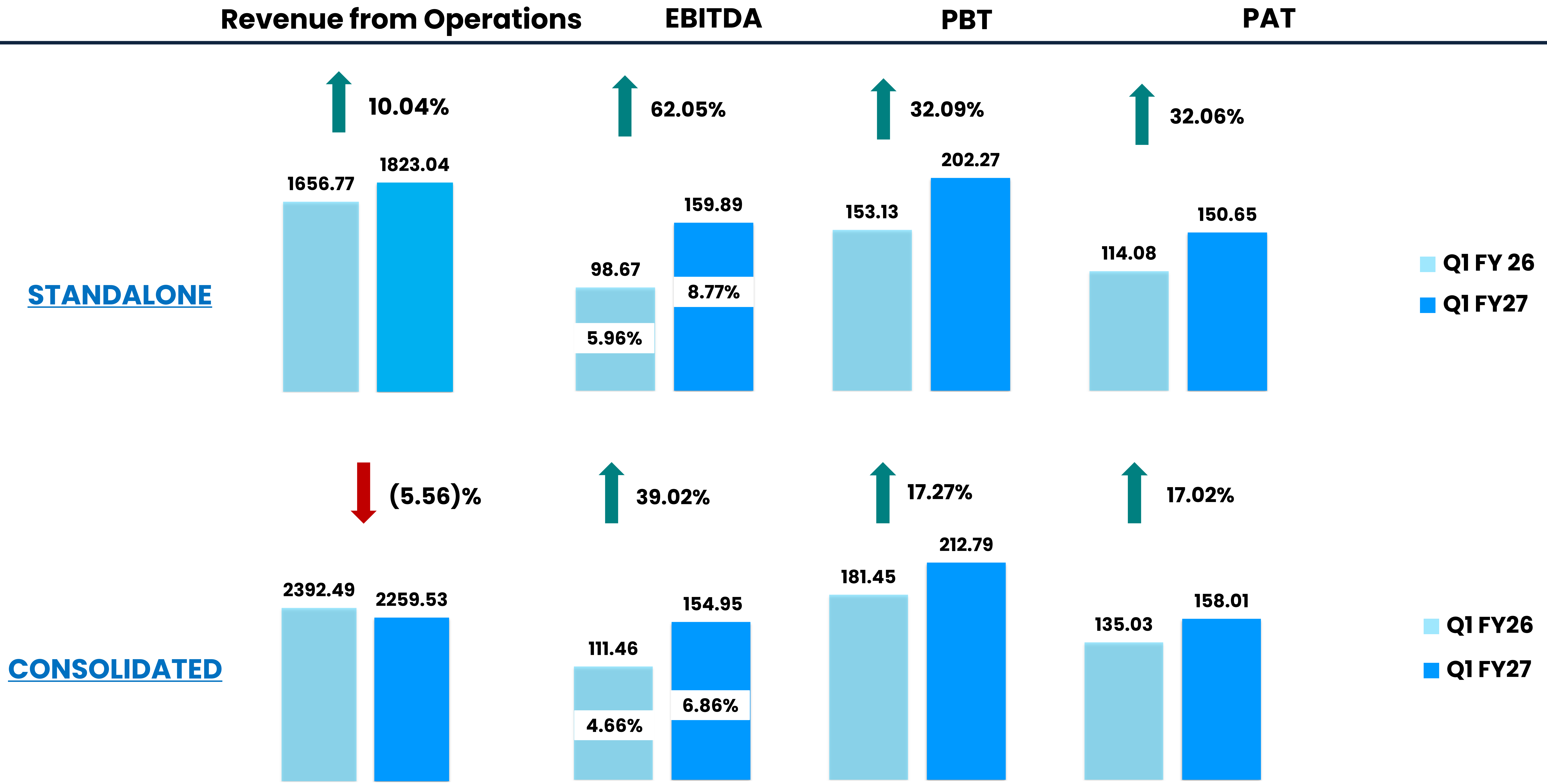
NBCC's Unmatched Excellence – A New Benchmark

Financial Growth – Powering Ahead with Momentum

Building India's Tomorrow

Performance during Q1 FY27

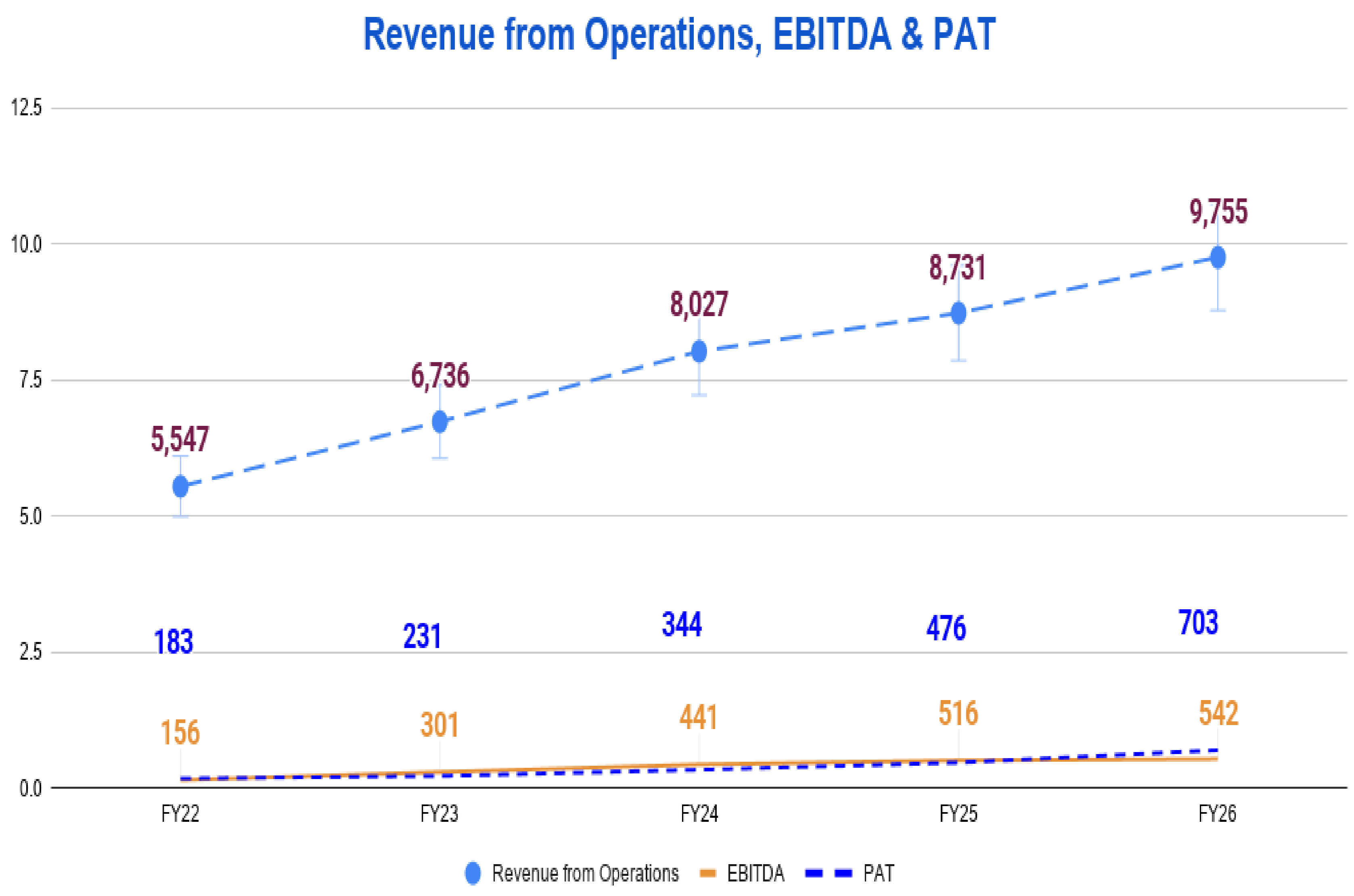
₹ In Crore



EBITDA = PBT + Interest + Depreciation + Amortization – Other Income + Exceptional Item

Strong Financials – Standalone

Growing Revenue & Consistent Profits (Rs. Cr)

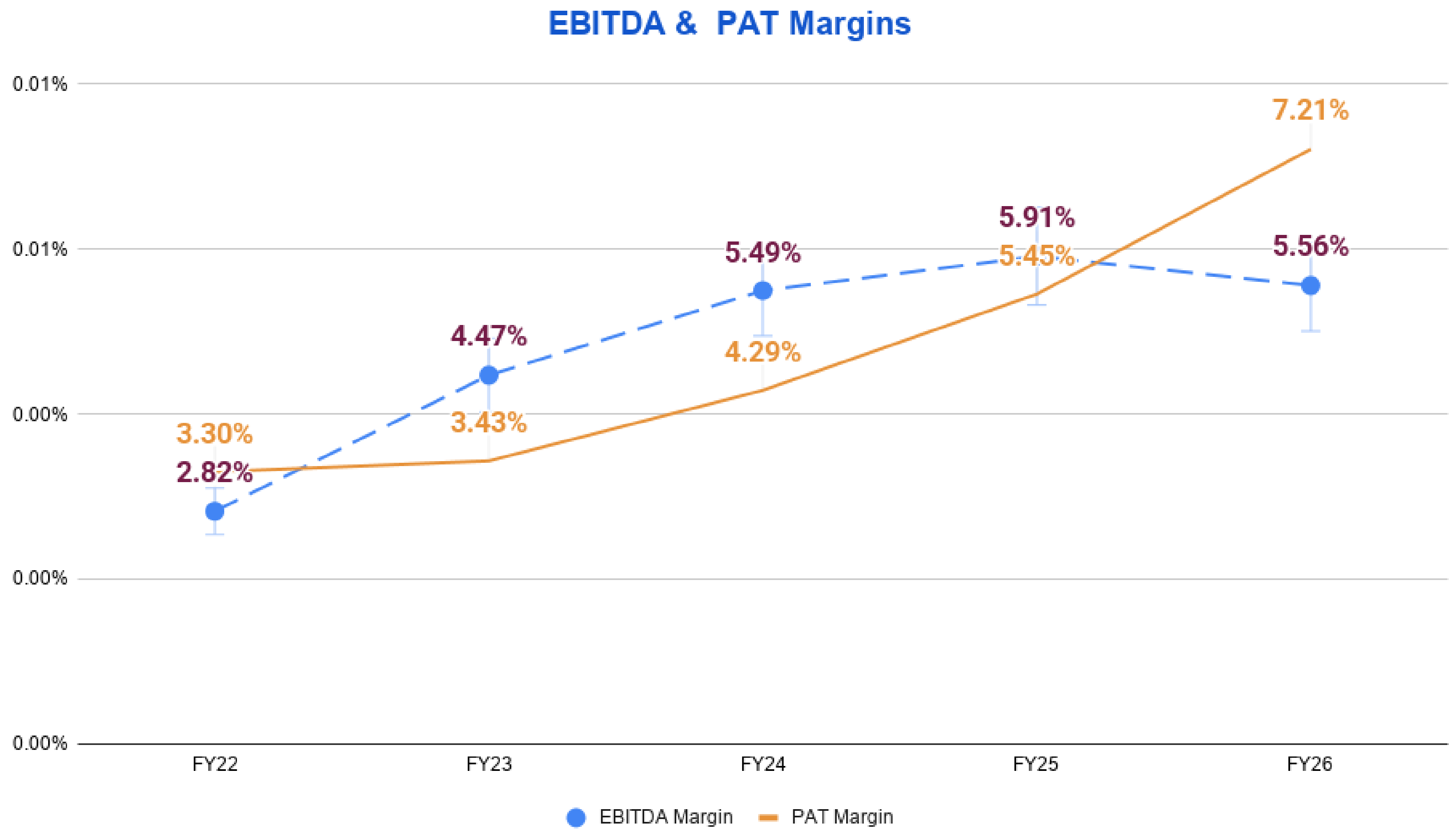


Sustainable growth in Revenue, EBITDA & PAT
CAGR for 5 years:

- Revenue from Operations: 15%
- EBITDA: 36%
- PAT: 40%

EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

EBITDA & PAT Margins (%)

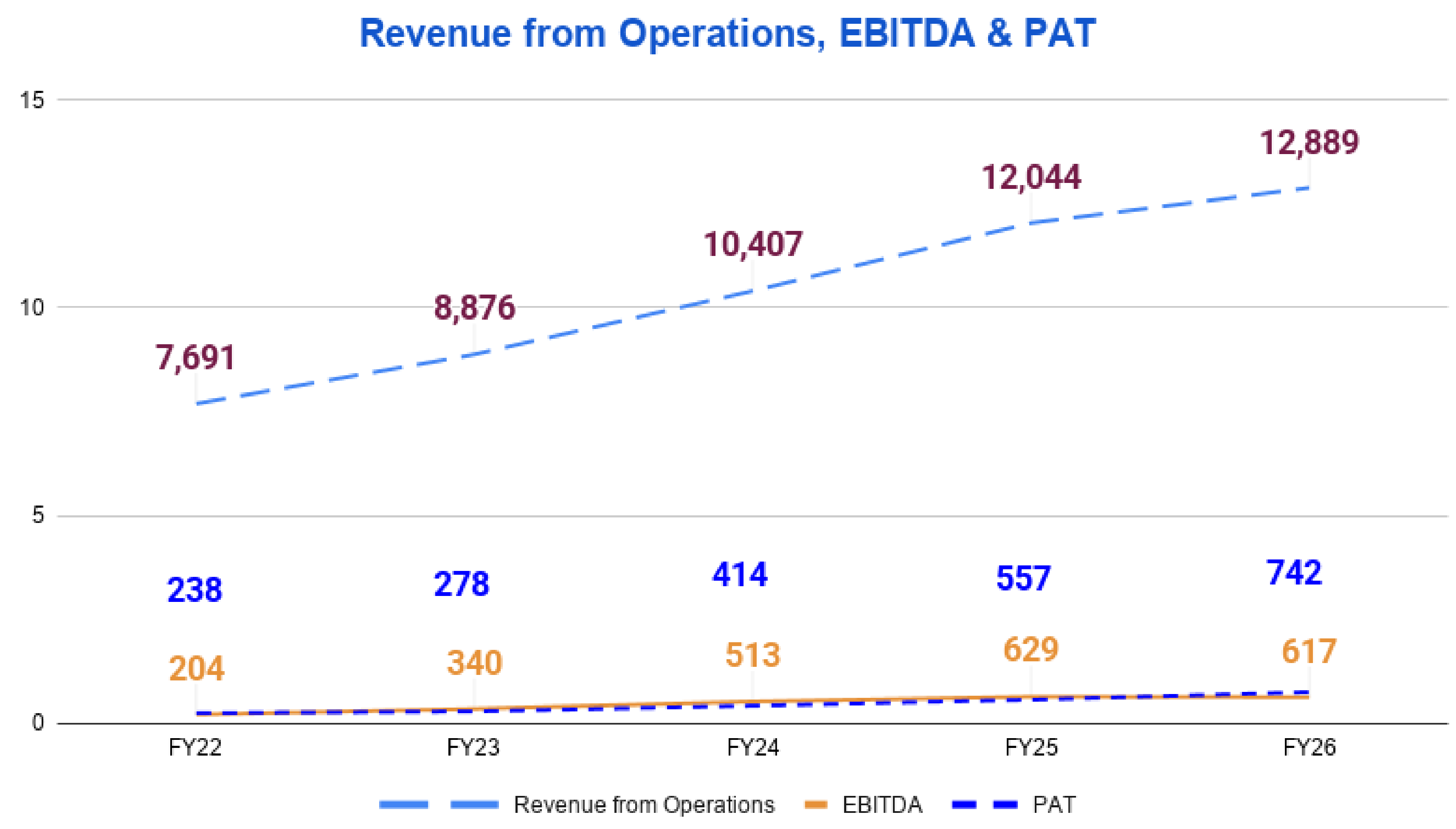


- Sustainable Growth in EBITDA & PAT Margin

**Standalone financials*

Strong Financials - Consolidated

Growing Revenue & Consistent Profits (Rs. Cr)

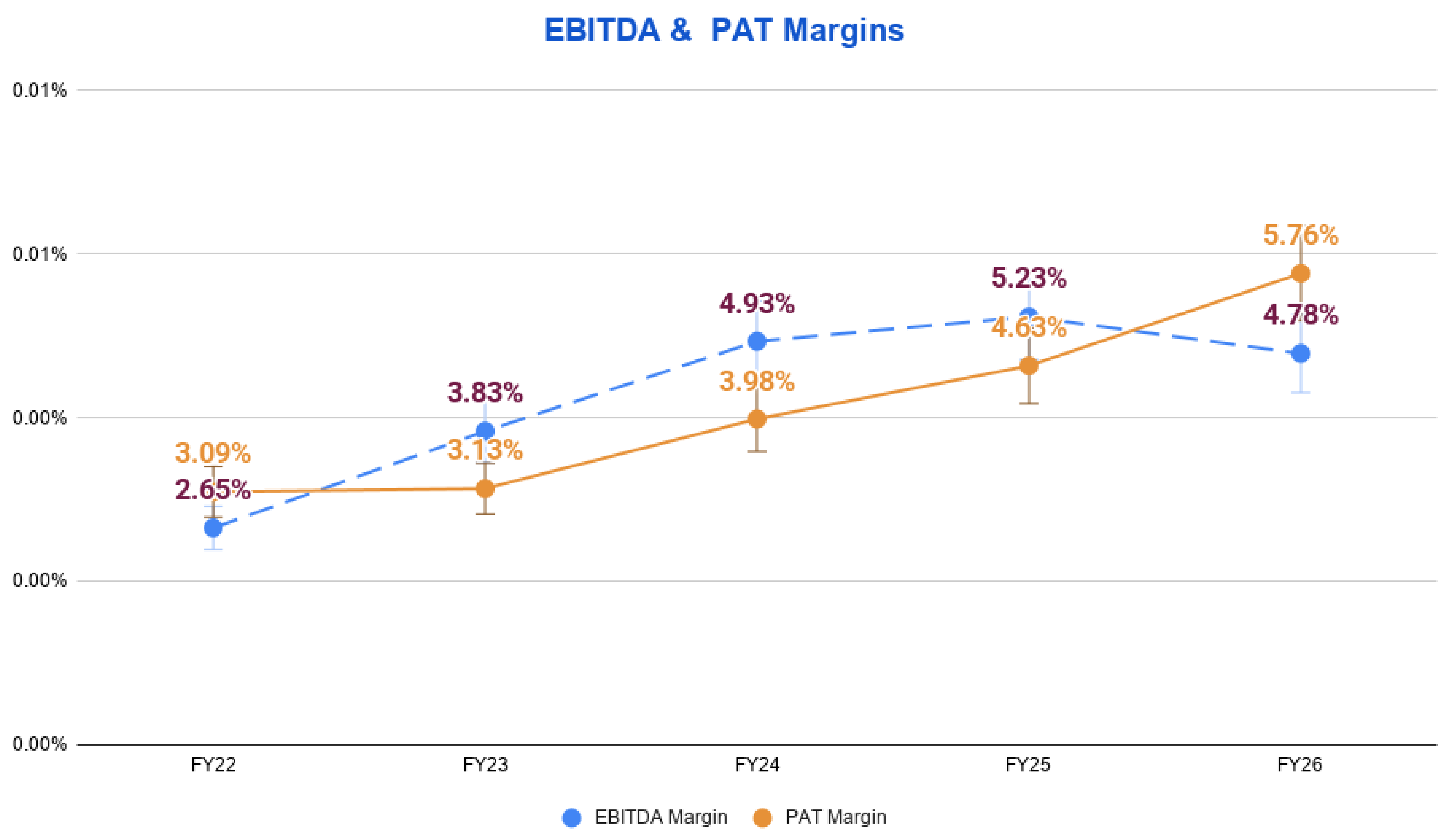


Sustainable growth in Revenue, EBITDA & PAT
CAGR for 5 years:

- Revenue from Operations: 14%
- EBITDA: 32%
- PAT: 33%

*EBITDA = PBT + Interest + Depreciation + Amortization – Other Income

EBITDA & PAT Margins (%)

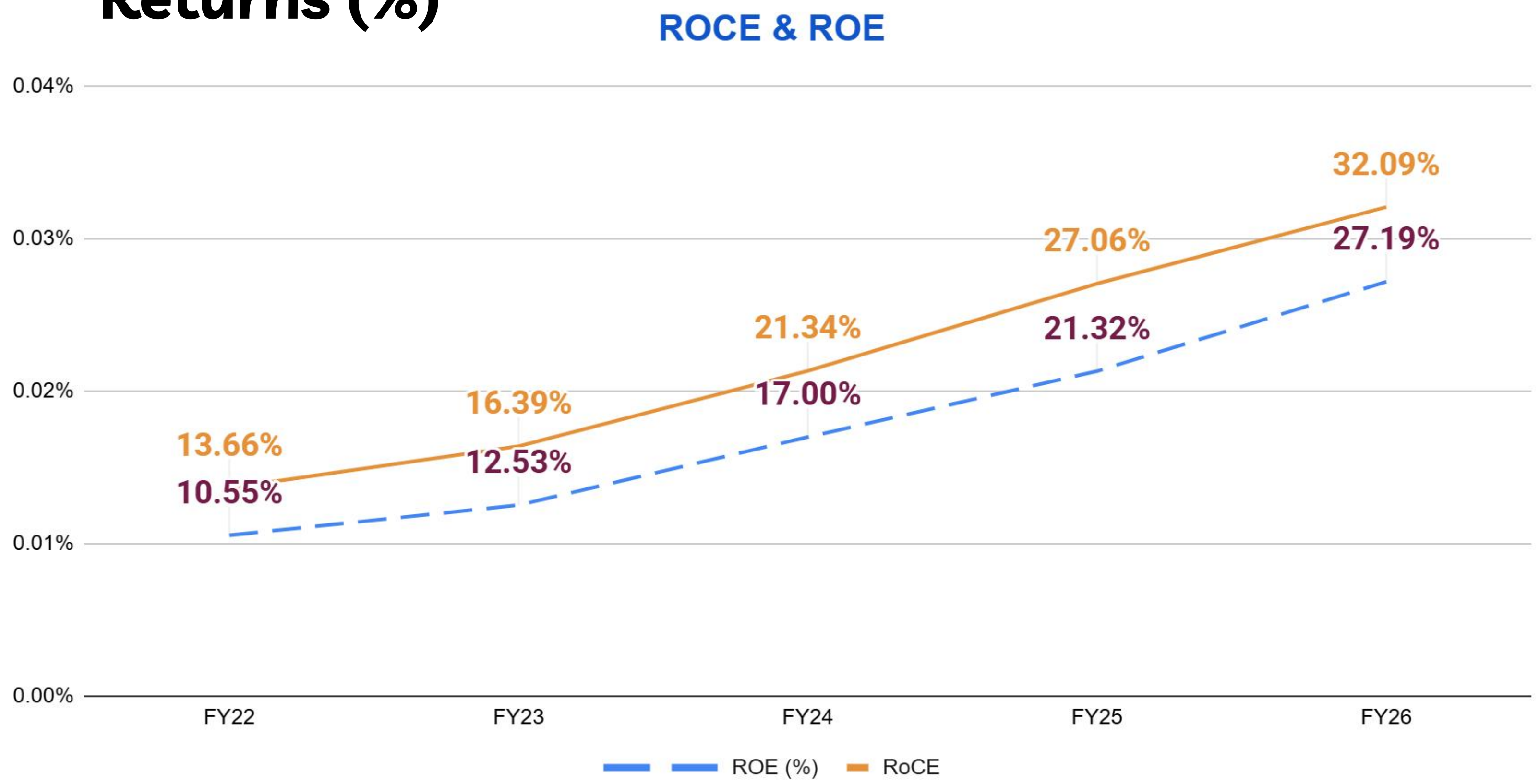


- Sustainable growth in EBITDA & PAT Margin

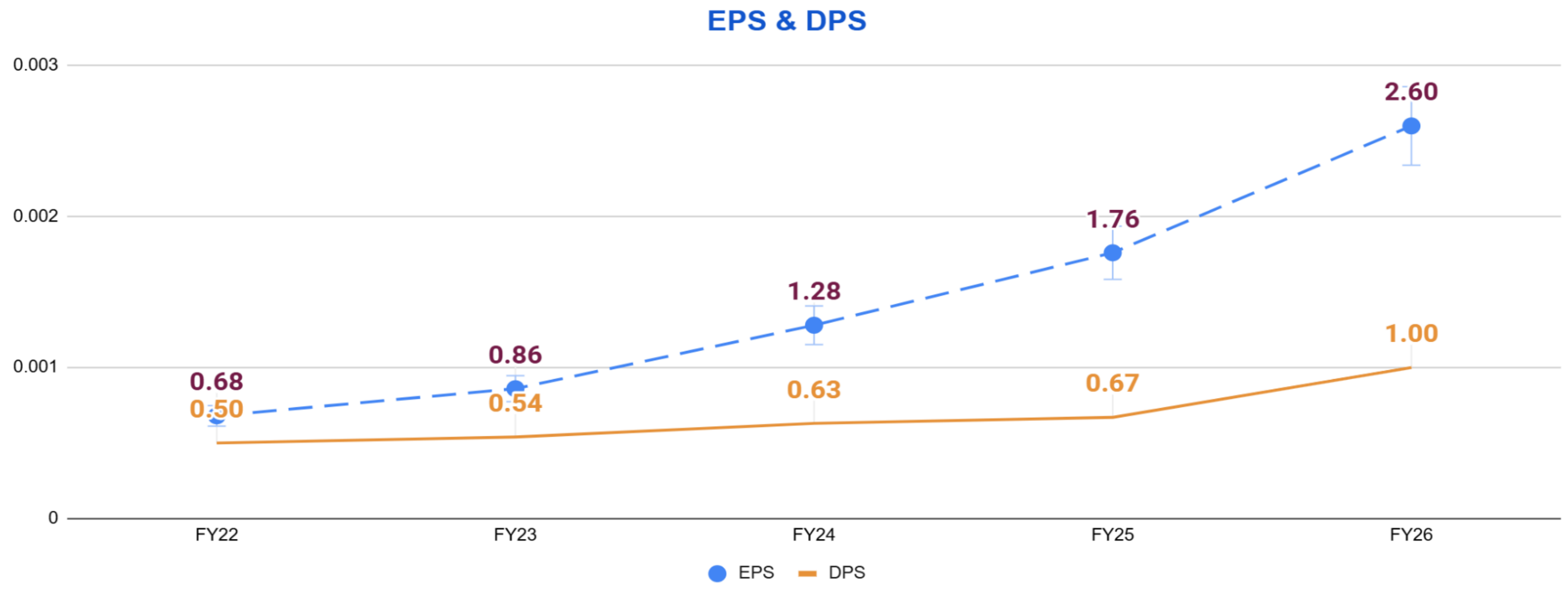
*consolidated financials

Value Creation (INR Crore)

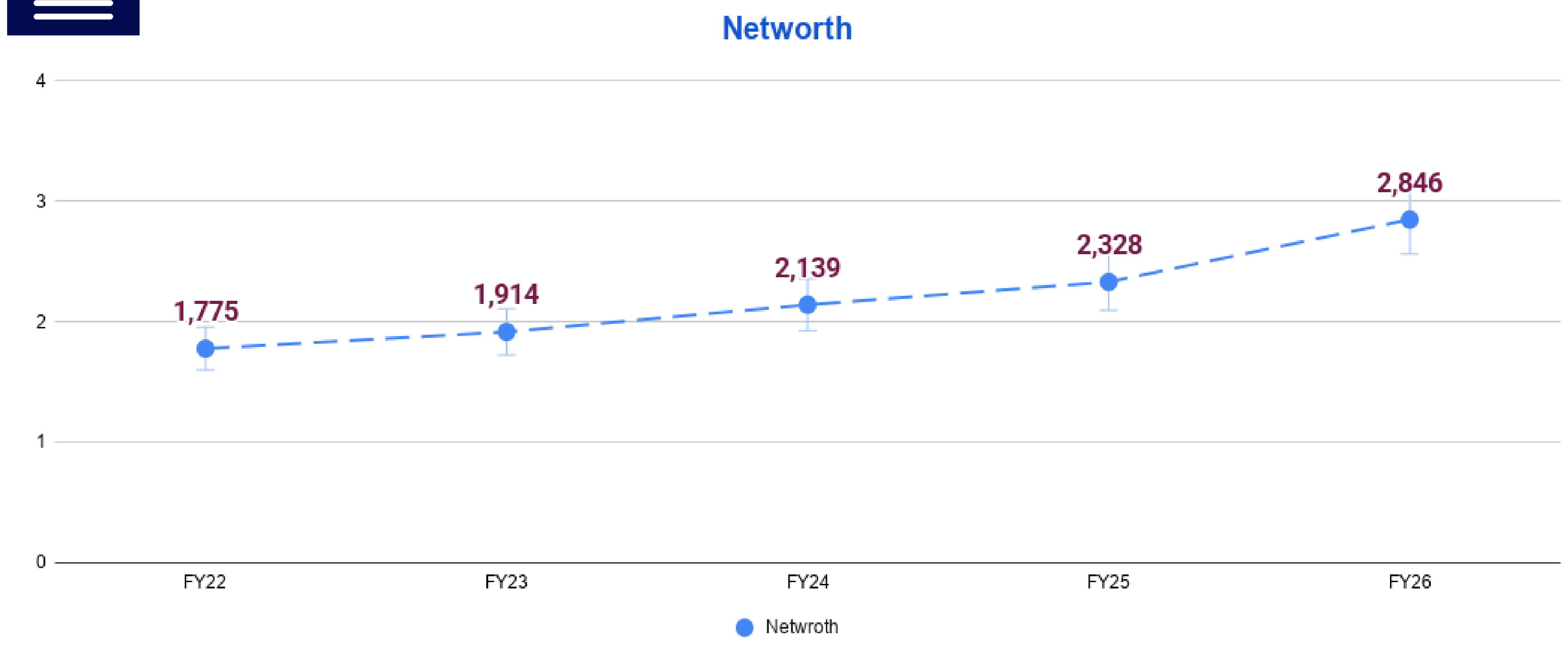
Returns (%)



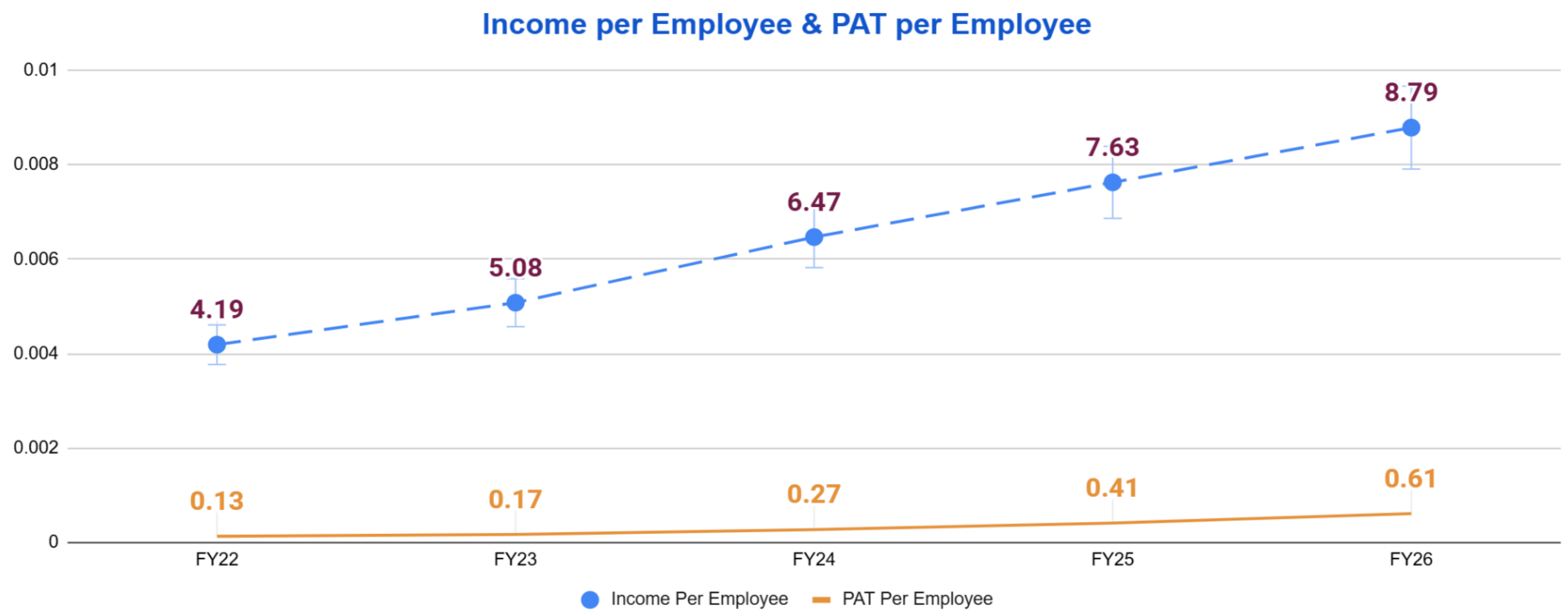
Shareholders Wealth (Rs. INR)



Net Worth (Rs. Cr)



Employee Productivity (Rs. Cr)



**ROE = PAT/Avg. Net Worth & ROCE = EBIT/(Net worth – Notional assets)*

**All numbers are based on standalone financials & DPS and EPS are adjusted. For FY 2025-26 Final proposed dividend also included.*

ORDER BOOK, BUSINESS SECURED & WORKS AWARDED

IIM Sambalpur

Order Book as on 30.06.2026

₹ In Crore

Consolidated Order Book

₹ 1,26,964

	NBCC	HSCC	HSCL	NSL	Consolidated
Order Book	₹ 1,12,305	₹ 7,639	₹ 6,679	₹ 341	
Running Projects	28,270	2287	2409	275	33,241
Projects Yet to Award/Start	84035	5352	4270	66	93723

Note: The amounts mentioned are excluding GST.

New Business Secured & Work Awarded as on 30.06.2026

₹ In Crore

	NBCC	HSCC	HSCL	NSL	Consolidated
New Business Secured					
Total Business Secured in FY 2025-26	15390	229	2632	529	**18780**
Total Business Secured in Q1 FY 2026-27	1211	45	243	81	**1580**
Works Awarded to Contractors					
Awarded in FY 2025-26	9768	549	972	257	**11546**
Total Business Secured in Q1 FY 2026-27	1352	15	253	69	**1689**

Major Projects secured during Q1 FY 27

₹ In Crore

Client Name	Name of Project	Segment/Model	Value of Project (Rs. in Cr.)
Odisha School Education Program Authority, Bhubaneshwar, Odisha	Implementation of Godabarisha Mishra Adarsha Prathamika Vidyalaya (GMAPV) Scheme (Phase-II) in 46 Schools in different districts of Odisha	PMC	252.80
Navodaya Vidyalaya Samiti	Construction of permanent Campus at JNV Dist. (South Salmara & West Karbianglong, Assam, Maharashtra, Odisha & Bihar)	PMC	171.25
Resident Commissioner, Govt. of Andhra Pradesh	Construction of the New Andhra Pradesh Bhavan at New Delhi	PMC	105.50
Power Finance Corporation Ltd.	Various projects under PFC's CSR initiatives.	PMC	103.47
Canara Bank	Construction of Office Building and Residential Quarters (Kochi, Boriwali & Thrissur)	PMC	101.80
SSPZ-SEZ	Demolition of SDF 1 and construction of NEST 3 for carrying out Repair, maintenance and new work in SEEPZ-SEZ	PMC	77.97

Note: The value of project is excluding GST.

NBCC

Major Works Awarded during Q1 FY 27

₹ In Crore

Name of Project	Value of Project (Rs. in Cr.)
Construction of Central University of Kashmir at Tulmulla Campus Ganderbal (Phase-1 works) UT of J&K	283.68
Construction of Integrated township under Raghunathpur Thermal Power Station (RTPS) Ph-!I (2 X 660 MW), Damodar Valley Corporation (DVC) including allied works, Purulia, West Bengal.	169.26
Redevelopment of Circuit house at Altinho, Panaji, Goa including Operation and Maintenance for 5 Years.	83.45
Redevelopment of Government Quarters at St. Inez (Plot-1), Goa: SH - Construction of Type C & D quarters including Operation & Maintenance for five years	73.97
Construction of New multi storied Administrative office Building in premises of Old DCI office- Dr. B R Ambedkar Bhawan for Visakhapatnam Port Authority, Visakhapatnam, Andhra Pradesh- on EPC basis.	64.79
Construction of Permanent Campus of JNV at Noney, Manipur on EPC Mode-II Basis	64.65

Note: The value of project is excluding GST.

NBCC
A Navratna CPSE

EMPLOYEE PRODUCTIVITY

Kendriya GST Parisar, Mumbai

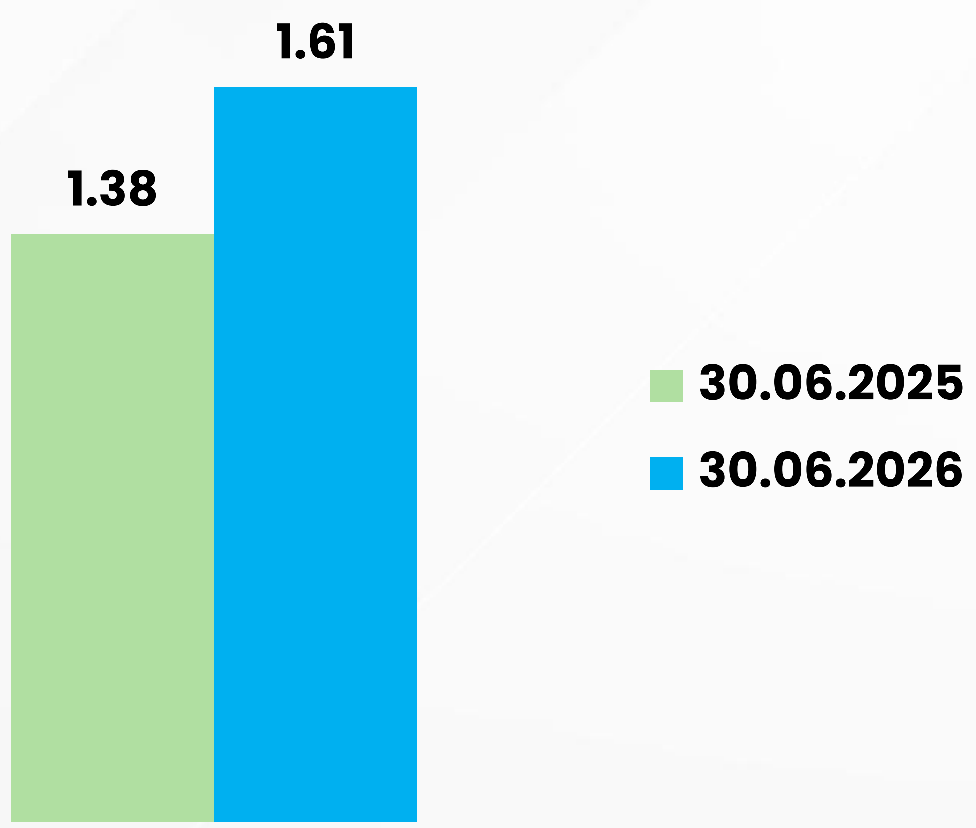
Manpower Status

Engineers (745)	66%
Operative Staff (138)	12%
Finance (130)	12%
HRM/ Others (116)	10%

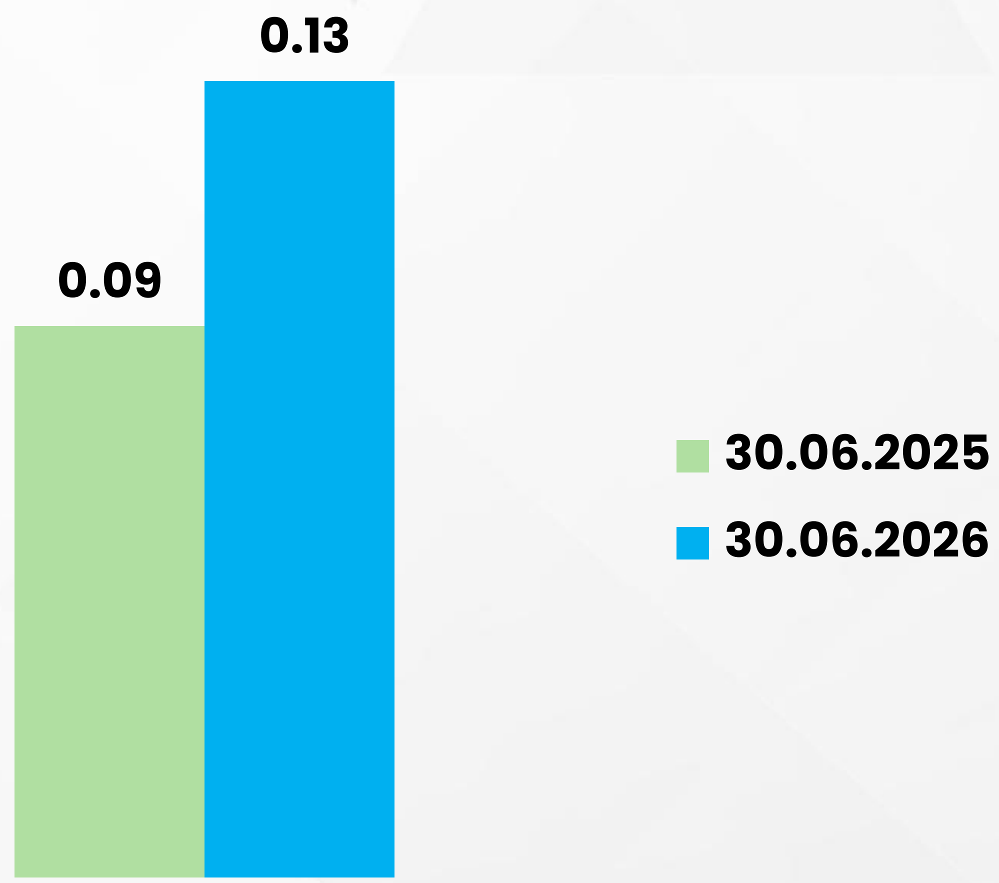
Total: 1133

Employee Productivity

Staff	No. of Employees	
	30.06.2025	30.06.2026
A & B	998	995
Operative Staff	198	138
Total	**1196**	**1133**



Revenue from operation per Employee (Rs. in Cr.)



PAT per Employee (Rs. in Cr.)

***Revenue and Profit per employee is on standalone basis, based on the number of employees as on reporting date.**

Board of Directors

Shri K. P Mahadevaswamy
Chairman & Managing Director

Mr. Mahadevaswamy has vast experience of 32+ years in handling many mega-value, critical, diversified and state-of-art civil engineering projects across the country

Dr. Suman Kumar Director (Commercial)

Dr. Kumar has over three decades of profound expertise in Civil Engineering and Project Management to this esteemed position.

Shri Anjeev Kumar Jain Director (Finance)

Shri Jain has nearly three decades of extensive experience in finance and accounts across various sectors such as Power, Railways infra, Infra Consultancy & renewable energy.

Shri Ravi Kumar Arora Govt. Nominee Director

Shri Ravi Kumar Arora (IAS), Joint Secretary (Land & Estates) in the Ministry of Housing and Urban Affairs (MoHUA), has been appointed as Govt. Nominee Director on the Board of NBCC. Shri Arora is an Indian Administrative Service (IAS) officer of Gujarat cadre and joined the service in 2006.

Shri Sanjeet
Govt. Nominee Director

Shri Sanjeet has around 24 years of rich, varied and multi-disciplinary experience and presently he is serving as Joint Secretary & Financial Advisor in the Ministry of Housing and Urban Affairs, Government of India.

Shri Vishal Puri
Independent Director

Shri Vishal Puri Being a distinguished leader and Ex-Chairman of Chandigarh Branch of ICAI, Mr. Puri has 17 years of experience in Accountancy, Taxation, Audits and Financial Management,.

NBCC (INDIA) LIMITED
(A Government of India Enterprise)

Towards Building a Viksit Bharat

Corporate office: NBCC Bhawan, Lodhi Road ,
New Delhi, INDIA 110003
Phone: 011 - 24367314

Thank You