Registered Office:
A-1, Corporate House, Shivalik Business Center, Opp. Epic Multi Speciality Hospital, Bh. Rajpath Club, Off S. G. Highway, Ahmedabad -380059
CIN No. : L46909GJ2004PLC044011

079 40091111
info@a1acid.com
info@a-1limited.com
www.a-1limited.com

50 Years of Excellence
A-1 LIMITED
FORMERLY KNOWN AS A-1 ACID LIMITED.

Date: 26.08.2026

To,
BSE LIMITED,
Compliance Department,
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001

SECURITY ID: A1L
SECURITY CODE: 542012

SUB: OUTCOME OF BOARD MEETING HELD ON 26TH AUGUST,2026

Dear Sir/Madam,

This is to inform you that a meeting of the Board of Directors of the Company is held on today Wednesday, 26th August, 2026 started at 02:00 p.m. and concluded at 3:15 p.m. at the registered office of the company considered, approved and took note of the following matters:

1. Recommended final dividend of Rs. 0.05 per equity share of Rs. 1 each subject to approval of Shareholders at Annual General Meeting;

2. Approved Director report for f. y. 2025-26 and annexure for the same;

3. Approved Secretarial Audit report for f. y. 2025-26;

4. Took note of Certificate of Compliance with the Code of Conduct for Board of Directors and Senior Management Personnel given by Mr. Harshadkumar Naranbhai Patel, Managing Director of the company;

5. Took note of certificate of non-disqualification of directors for the year ended on 31st March,2026 given by M/s. Sejal Shah & associates., Secretarial auditor of the company;

6. Took note of Corporate Governance Compliance Certificate for the year ended on 31st March,2026 given by M/s. Sejal Shah & associates., Secretarial auditor of the company;

7. Took note of certificate given by Mr. Himanshu Sunil Thakkar, CFO of the company as per Regulation 17(8) Part B of the Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015;

8. Approved Re-Appointment of Mr. Anant Jitendra Patel as director who is liable for retire by rotation subject to approval of Shareholders at Annual General Meeting; (Enclosed brief details in annexure-A)

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9.Approved Remuneration of Mr. Anant Jitendra Patel subject to approval of Shareholders at Annual General Meeting;

10.Approved Remuneration of Mrs. Krishna Jitendra Patel subject to approval of Shareholders at Annual General Meeting;

11. Approved notice of 22nd Annual General Meeting and the Annual General Meeting of the company will be held on Friday, 25th September, 2026 at 11:00 a.m. through Video Conference /Other Audio-Visual means in accordance with the relevant circulars issued by Ministry of Corporate Affairs and the Securities Exchange Board of India.

12. Approved appointment of Ms. Dhara Patel as Scrutinizer for 22nd Annual General Meeting;

13. The Board took note that at its meeting held on 27th October 2025, it had approved, subject to completion of applicable statutory and regulatory formalities, a proposal to increase the Company's partnership interest in M/s. A-1 Sureja Industries, a partnership firm from 45% to 51%. Also obtained shareholders approval through postal ballot on 21st December,2025.

The Board further noted that the said investment proposal had been evaluated at that time based on a valuation report issued by Bhavin R. Patel & Co. adopting the Discounted Cash Flow (DCF) Method.

Subsequently, in view of the material changes in market conditions, the performance of the electric vehicle (EV) industry, the non-achievement of the projected short-term business milestones by M/s. A-1 Sureja Industries and after a comprehensive review of the commercial viability of the proposed transaction, the Board reassessed the proposal and decided to wait till the time performance of outcome of sales is not as per the expectation.

Further, a new and highly beneficial proposal regarding the sale of the existing land of the firm M/s. A-1 Sureja Industries has been received. Consequent to the same, the firm is proposing expansion and establishment of a new manufacturing facility at a different location. The firm will therefore require reasonable time to shift, re-establish, and commence manufacturing operations at the new premises. In view of the above circumstances, it is humbly requested that the said matter may kindly be postponed / adjourned for a reasonable period.

Accordingly, after due deliberation, the Board has decided not to proceed with the proposed acquisition of the additional 6% partnership interest in M/s. A-1 Sureja Industries as on date. The Company shall continue to hold its existing 45% partnership interest in the said entity.

Further decisions, as may be taken by the Board of Directors in this regard, shall be duly communicated to all stakeholders.

The Board was of the view that the above decision is prudent and in the best interests of the Company and its stakeholders.

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The Company has fixed 18th September, 2026 as the cutoff date/entitlement date for identifying the Shareholders for determining the eligibility to vote in the Meeting and payment of dividend if approved by Shareholders at Annual General Meeting.

Please take the note of the above.
Thanking you.
Yours Faithfully,
For A-1 LIMITED,
(Formerly known as A-1 Acid Limited)

A-1 LIMITED AHMEDABAD

HARSHADKUMAR
NARANBHAI PATEL

Digitally signed by HARSHADKUMAR NARANBHAI PATEL
DN: c=IN, o=Personal,
2.5.4.20=10F5DCCAB2984FDAC51DAE238C303E90ABCB9F30F066BF0C4020B6CE106931A3, postalCode=380058, st=Gujarat,
serialNumber=C65687474C2D3EB3E86E6BB5FE374703A26453E659CBA4370DD740212685B390, cn=HARSHADKUMAR NARANBHAI PATEL
Date: 2026.08.26 15:18:36 +05'30'

Harshadkumar Naranbhai Patel
Chairman & Managing Director
DIN: 00302819

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DETAILS UNDER REGULATION 30 OF THE SEBI (LODR) REGULATIONS, 2015 ALONG WITH SEBI Circular No. SEBI/HO/CFD/CFD-POD-1/P/CIR/2023/123 DATED JULY 13, 2023

ANNEXURE-A

	Mr. Anant Jitendra Patel
Reason for change	Reappointment of Director due to retire by rotation
Date of re-appointment	25.09.2026
Brief profile (in case of appointment)	Annexure-B
Disclosure of relationships between directors (in case of appointment of a director).	Son of Jitendra Naranbhai Patel (Whole time Director)

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ANNEXURE-B

DIN	10671108
Date of Birth	15-10-2000
Age	26 years
Date of First Appointment	29.08.2024
Expertise in specific Functional Areas	Business development department
Qualifications	Master of Business Administration (MBA) and Bachelor of Science in Business Administration (ISBA) and Bachelor of Arts in Economics
Directors in other Public Companies	Nil
Other Positions	Nil
Chairmanship / Membership of Committee (s) of Board of Director of the Company.	Nil
Membership of Committees in other unlisted Public Companies	Nil
Number of Board meeting attended during the year 2025-26	22
Inter Relationship	Son of Jitendra Naranbhai Patel (Wholetime Director)
Last Remuneration drawn	4,59,000 Rs. (f.y. 2025-26)
Shares held in the Company as at 31st March, 2026	--
Names of listed entities in which the person also holds the directorship and the membership of Committees of the board along with listed entities from which the person has resigned in the past three years	Nil

A-1 LIMITED AHMEDABAD