ARIS

CIN: L51909MH2021PLC354997

Tel: 022 69112000
Email: legal@aris.in
Web: www.aris.in

August 05, 2026

To
The Compliance Manager
BSE Limited
Corporate Relationship Dept.,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai 400001.

Scrip Code: 544419

To
The Manager, Listing Department
National Stock Exchange of India Ltd
Exchange Plaza, Plot No. C/1, G Block,
Bandra-Kurla Complex, Bandra (East),
Mumbai 400 051.

Symbol: ARIS

Sub: Investor Presentation

Dear Sir/ Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we hereby enclose the Investor Presentation, that will be presented during Earnings Conference Call of Arisinfra Solutions Limited which is scheduled on August 06, 2026 with Analysts and Investors in connection with the Unaudited Financial Results (Standalone and Consolidated) of the Company for the Quarter ended June 30, 2026.

The same is also available on the Company's website at https://aris.in/pages/investor-relations-financial-results

You are requested to take the above information on record.

Thanking you,

Yours sincerely,
For Arisinfra Solutions Limited

KHARA BHAVIK JAYESH
Digitally signed by KHARA BHAVIK JAYESH
Date: 2026.08.05 19:36:29 +05'30'

Bhavik Jayesh Khara
Whole-time director and CFO
DIN: 09095925

Place: Mumbai
Encl.: As mentioned above

ARIS

EARNINGS PRESENTATION

AUGUST 2026

India's Construction Material Market Landscape

Dynamics of Indian Construction Materials Market

~50%
Urban Share by 2047

~13%
Real Estate Sector Contribution to

INR 11.11 Lakh Cr
Infra Capex Budget

INR 1.59 Lakh Cr
PMAY (Urban) Capex Budget

~13,100+
Projects under National Infra Pipeline

~29 Km/Day
Road Construction 2024

~INR 1.5 Lakh Cr
REIT AUM

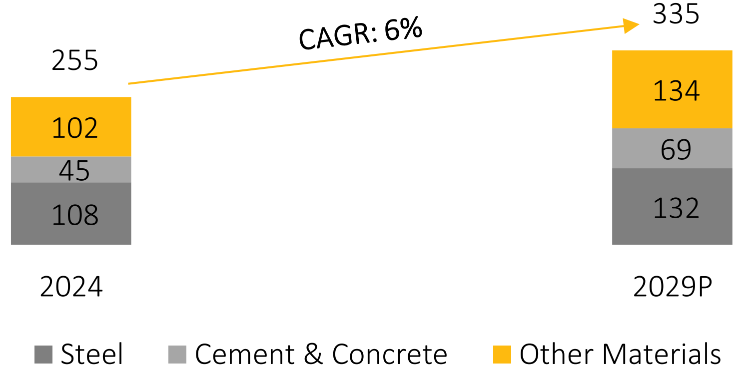
~50-60%
Share of Construction Materials in Project Cost

Growth Drivers:

- RERA mandating project disclosures and completion timelines.
- GST simplifying taxation and formalizing the business ecosystem.
- Government-Led Infrastructure Expansion under National Infra Pipeline
- 'Housing for All' under PMAY driving residential construction demand.
- Urban Infrastructure Fund accelerating Tier 2 & Tier 3 city growth.
- Digital adoption in construction materials market is still in early stages.

Source: Redseer research and analysis

Indian Construction Material Market (USD Bn)



Fragmented Structure of India's Construction Materials Industry

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Segment	Organised	Unorganised
Aggregates (Sand, Gravel, Crushed Stone) ~12,000+ quarry operators	<20%	>80%
Walling Solutions (Bricks, AAC blocks) ~250 bn bricks produced annually	~13%	~87%
Ready Mix Concrete ~4,350+ RMC plants across India	~40-45%	~55-60%
Steel ~150+ MTPA steel production	~60-65%	~35-40%
Cement ~700 MTPA installed capacity	~85-90%	~10-15%

A fragmented supply ecosystem creates a large platform opportunity for ArisInfra to digitize and organize construction procurement.

Source: Indian cement review, beeindia, rentechdigital, IBEF, cmaindia, marketreportanalytics, company estimates

INR 50 lakh Crore Industry. Nobody has solved it!

ARIS

No technology. No organisation. No operating layer. The opportunity is entirely open.

01

1 Mn+ fragmented vendors

No single source. No price transparency. Every project renegotiates from scratch. Margins vanish at every handoff.

02

Broken working capital

Contractors pay upfront, developers pay late. The gap between cash out and cash in destroys otherwise healthy businesses.

03

Zero technology layer

Paper trails. Manual reconciliation. No real-time visibility. Every delivery a manual event. Every invoice a potential dispute.

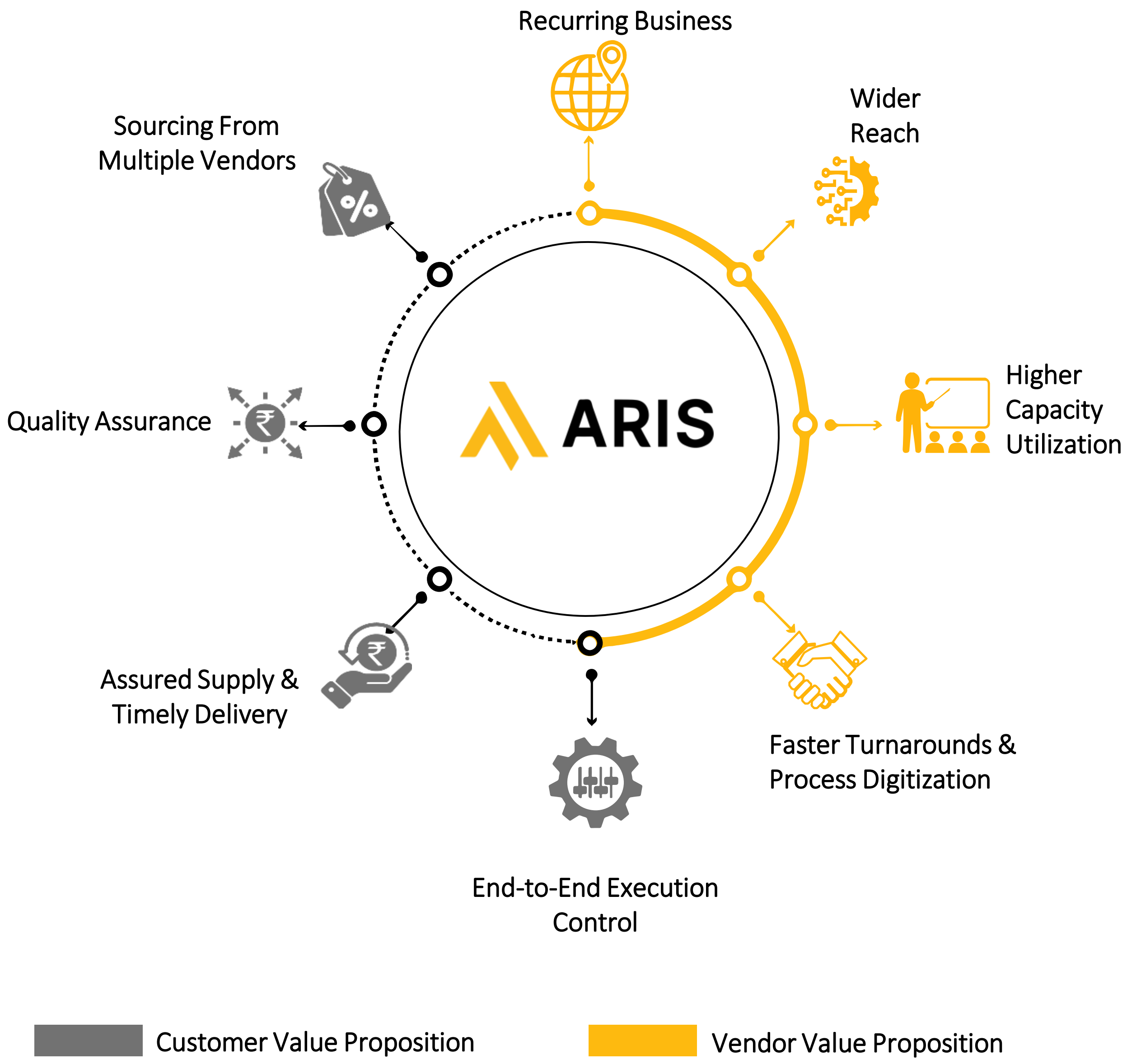
04

Real estate execution gap

Landowners, developers, and funds lack capable operating partners. Projects stall, capital gets trapped, timelines slip. The execution layer is missing.

Every one of these is a network problem. ARIS built the network and the intelligence that runs it.

ARIS Value Proposition



Key Differentiators

ARIS

Network Effects Compound: More vendors, better prices. More clients, stronger terms. More data, smarter decisions.

Self Funding Network: High-margin service segment with near-zero working capital enables the business to fund its own growth without external capital.

Difficult to Replicate: Built on 4+ years of transaction data, exclusive plant partnerships, and 5,000+ counterparties where every new node increases network value.

Digital Procurement Platform: End-to-end digitized sourcing, pricing & documentation.

Asset-Light Expansion Model: No heavy capex or inventory ownership.

Execution-Led Operating Model: Controls sourcing, quality & delivery.

COMPANY OVERVIEW

ARIS in a Snapshot

23
States & UTs

1,192+
Pin codes Served

3,412+
Customers Catered

2,229+
Sourcing Vendors

10+
Contract Manufacturing Plants

9 Mn+ MTPA
Reserved Capacity

24+ MMT
Materials Delivered

800+
Daily Deliveries

82%
Repeat Orders

2.5 Mn Sq. Ft.
Services Portfolio Under Execution

56 Days
Net Working Capital Days

0.02x
Net Debt to Equity

13%
3 Year Revenue CAGR

10.6%
ROE

17.2%
ROCE

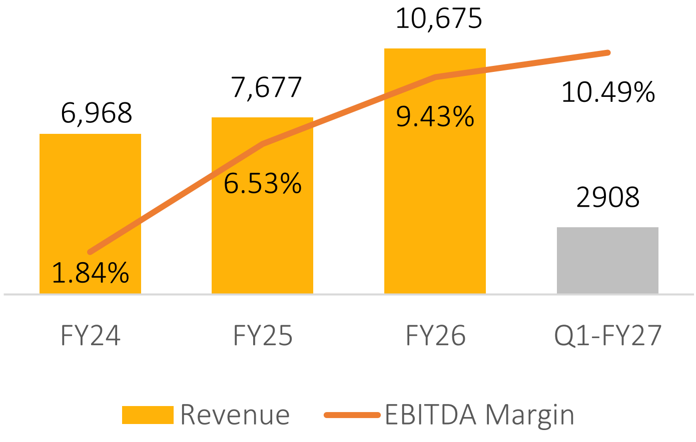
All Figures as of Q1-FY27

About ARIS

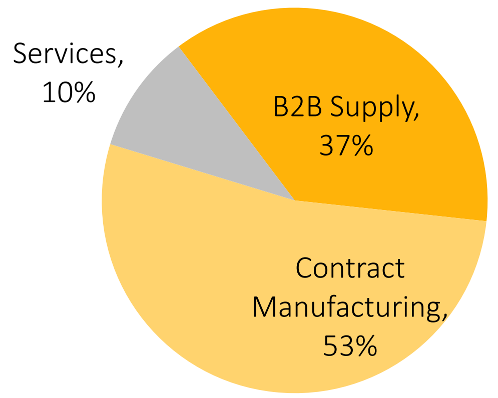
ARIS

- Arisinfra Solutions Limited is a tech-enabled B2B company focused on simplifying procurement of construction materials across India.
- The company operates an asset-light, aggregator-led model with no inventory risk and minimal fixed assets.
- It integrates sourcing, quality control, logistics, and documentation into a unified digital supply-chain network.
- Serving leading infrastructure and real estate developers, backed by a 3,400+ strong client base and ~82% repeat order rate, reflecting high customer stickiness and execution trust.
- Offering a diversified portfolio including aggregates, RMC, steel, cement, construction chemicals, asphalt, and value-added services.
- Operating a 2,200+ vendor network with pan-India reach, enabling seamless delivery across thousands of project locations.
- Its scalable, capacity-reservation model enables efficient growth without heavy capital deployment.
- The company combines on-ground execution with backend intelligence to improve transparency and reduce procurement inefficiencies.

Revenue (INR Mn) & EBITDA Margin (%)



Q1-FY27 Segmental Revenue Mix (%)



Journey

2021

The company was originally incorporated as a private limited company under the name Arisinfra Solutions Private Limited on February 10, 2021, in Mumbai, Maharashtra. The founders aimed to create a "digital orchestration layer" for the construction sector, replacing traditional offline procurement with a tech-enabled B2B platform.

2022

Delivered 2 million+ metric tonnes of construction materials in a period of 12 months ended March 31, 2022 Introduced 'ArisFlow' on a pilot basis, to automate and simplify deal closure.

2023

Expanded our footprint into major cities across North and South India, including Bangalore, Nashik, Noida, and Ranchi, broadening our offering of construction materials. Launched AAC Blocks distributed to regular transacting customers. Introduced 'ArisDelivery' to optimize delivery operations Launched a data assisted AI agent in March for real-time data access and comprehensive business analysis from a messaging app integrated with our technology.

2024

The company had scaled its operations to serve customers across more than 18 states in India, utilizing an asset-light model that avoided the need for heavy capital expenditure on manufacturing plants. By the end of FY24, the company reached a revenue of INR 702 crores and delivered over 10 million metric tonnes of material.

2025

The company filed its Prospectus in June 2025 for an IPO of approximately INR 500 crores. The issue was a 100% book-built process, and the company was listed on both the BSE and the NSE. The company introduced several industry-first digital features, including a Live RFQ (Request for Quote) facility and an AI-driven credit assessment tool known as "Cara AI". In late 2025, the company announced its entry into the large-scale asphalt market.

Board of Directors

ARIS

Ronak Morbia

(Chairman and Managing Director)

Co-founder with 20 year's experience scaling construction and infrastructure supply networks; led growth into a tech-enabled execution platform.

Bhavik Khara

(Whole-Time Director and Chief Financial Officer)

Co-founder and Rutgers Business School graduate; leads financial strategy, governance, and capital allocation at Arisinfra, driving discipline and scalable growth.

Siddharth Shah

(Vice Chairman and Non-Executive Director)

Promoter, an engineer from DJ Sanghvi and IIM Ahmedabad PGDM, he was MD & CEO of API Holdings, FICCI E-Commerce Chair (2024), with 8+ years in healthcare leadership.

Ramakant Sharma

(Independent Director)

Founder & CEO of Livspace, he is an IIT Kanpur and ISB alumnus with strong startup and operational experience, including engineering leadership at Myntra and founding Violetbag.com.

Gitanjali Mirchandani

(Independent Director)

A seasoned real estate investment professional, she was Managing Director & Head of Origination at JM Financial, with deep expertise in strategic investments and corporate governance.

Renganathan Bashyam

(Independent Director)

A seasoned corporate law professional with over 33 years of experience, he brings deep expertise in investment banking, corporate governance, NBFCs, M&A, issue management, and regulatory compliance.

Key Managerial Personnel & Senior Management Personnel

Srinivasan Gopalan

(Chief Executive Officer)

Srinivasan leads business development, customer relationships, and credit strategy, leveraging 20+ years in real estate and finance to drive disciplined growth.

Latesh Shah

(Company Secretary and Compliance Officer)

Latesh leads governance, compliance, and regulatory matters, supporting the Board in maintaining strong corporate governance standards.

Jitender Sharan

(CTO and Head of Product)

Jitender heads the company's technology platform and, with prior experience at Walmart, drives digital efficiency, scalability, and competitive advantage.

Onkar Chattoraj

(Senior Vice President - Business Growth & Partnerships)

Onkar leads business expansion and strategic partnerships, working with developers, contractors, and vendors to strengthen relationships and drive market growth.

Divya Iyer

(Vice President - Business Operations)

Divya leads operations, customer engagement, and collections, ensuring seamless execution while driving financial discipline and customer trust.

Suvesh Sinha

(Vice President - Strategy & Credit Risk)

Suvesh drives strategy and oversees credit risk, balancing capital efficiency with growth to enable sustainable expansion.

Geographical Presence

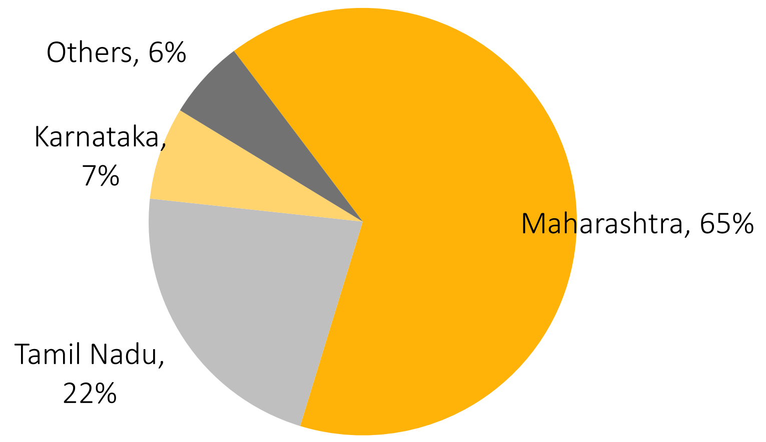
Extensive Operational Footprint

23
States & UTs

1,192+
Pincodes

10+
Contract Manufacturing Plants

Q1-FY27 Geographical Revenue Mix (%)



Marquee Customers

ARIS

Infrastructure Players

AFCONS | CAPACIT'E INFRAPROJECTS LIMITED | EMS | J.KUMAR | LARSEN & TOUBRO | SP Singla Constructions Pvt. Ltd. | TATA PROJECTS

Real Estate Developers

CASAGRAND | SOBHA REALTY | The Wadhwa Group | Transcon | VAISHNAVI RESIDENCES

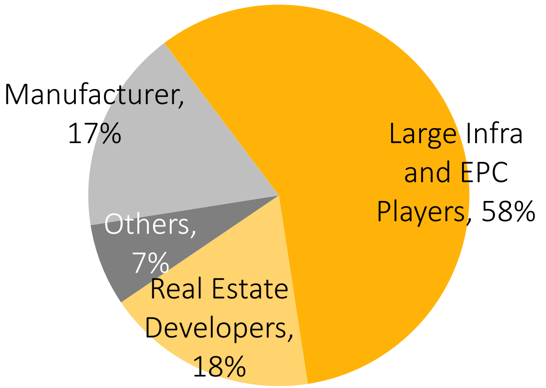
Clients Served Through Advisory & Consultancy Services

ADDRESS MAKER | KNS INFRA | LODHA | Piramal Capital | Valmark

3,412+
Customers

82%
Repeat Customers Count

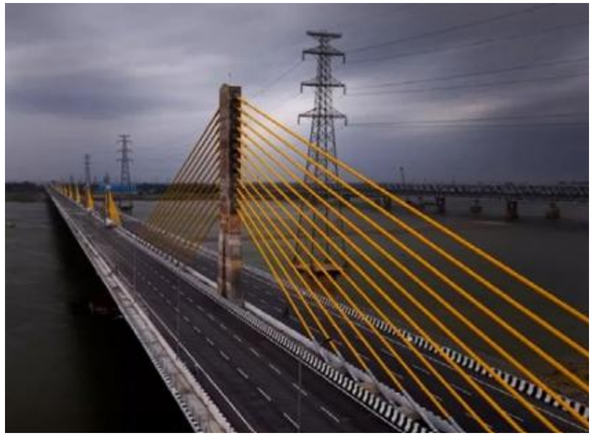
Q1-FY27 Industry Wise Revenue Mix (%)



Key Projects

ARIS

Chennai Peripheral Ring Road
[Aggregate supply]



Ganga Six Lane Bridge, Bihar
[Aggregate supply]

Listed Developer Project, Whitefield Bangalore [Aggregate Supply]

Mumbai Ahmedabad Bullet Train
[Chemicals & Aggregate Supply]

Navi Mumbai Airport
[Chemicals supply]

Branded Developer Project, Chennai
[RMC supply]

Chennai Metro
[RMC supply]

Warehousing in Chennai
[RMC supply]

BUSINESS OVERVIEW

One Network - Three Revenue Streams

ARIS

STREAM 01

B2B Supply

The network's entry point

EBITDA 2–2.5%	Revenue 37%

WHAT IT IS

Direct supply of construction materials to contractors, developers, and project sites.

WHY IT MATTERS

High-volume, relationship-intensive. Every trade client deepens network density — more transactions, more data, more pricing intelligence.

→ *Feeds into — Trade clients convert to higher-margin exclusive supply.*

STREAM 02

Contract Manufacturing

The network's supply engine

EBITDA 9–9.5%	Revenue 53%

WHAT IT IS

ARIS secures 100% of output from partner plants under exclusive long-term agreements. Full plant economics. Zero fixed assets.

WHY IT MATTERS

9 mn+ MT locked. Exclusive. Competitors cannot access this capacity. Every rupee of growth compounds ROCE — capital is never tied to equipment.

→ *Feeds into — Manufacturers anchor exclusive DaaS materials supply.*

STREAM 03

Developer-as-a-Service

The network's highest-yield output

EBITDA 55–60%	Revenue 10%

WHAT IT IS

ARIS takes full ownership of real estate projects — development management, construction, sales execution, and client handover.

WHY IT MATTERS

Zero incremental capital. Works across new developments, landowner JVs, and capital-unlock situations. Every DaaS client is an exclusive materials client — one relationship, two revenue streams.

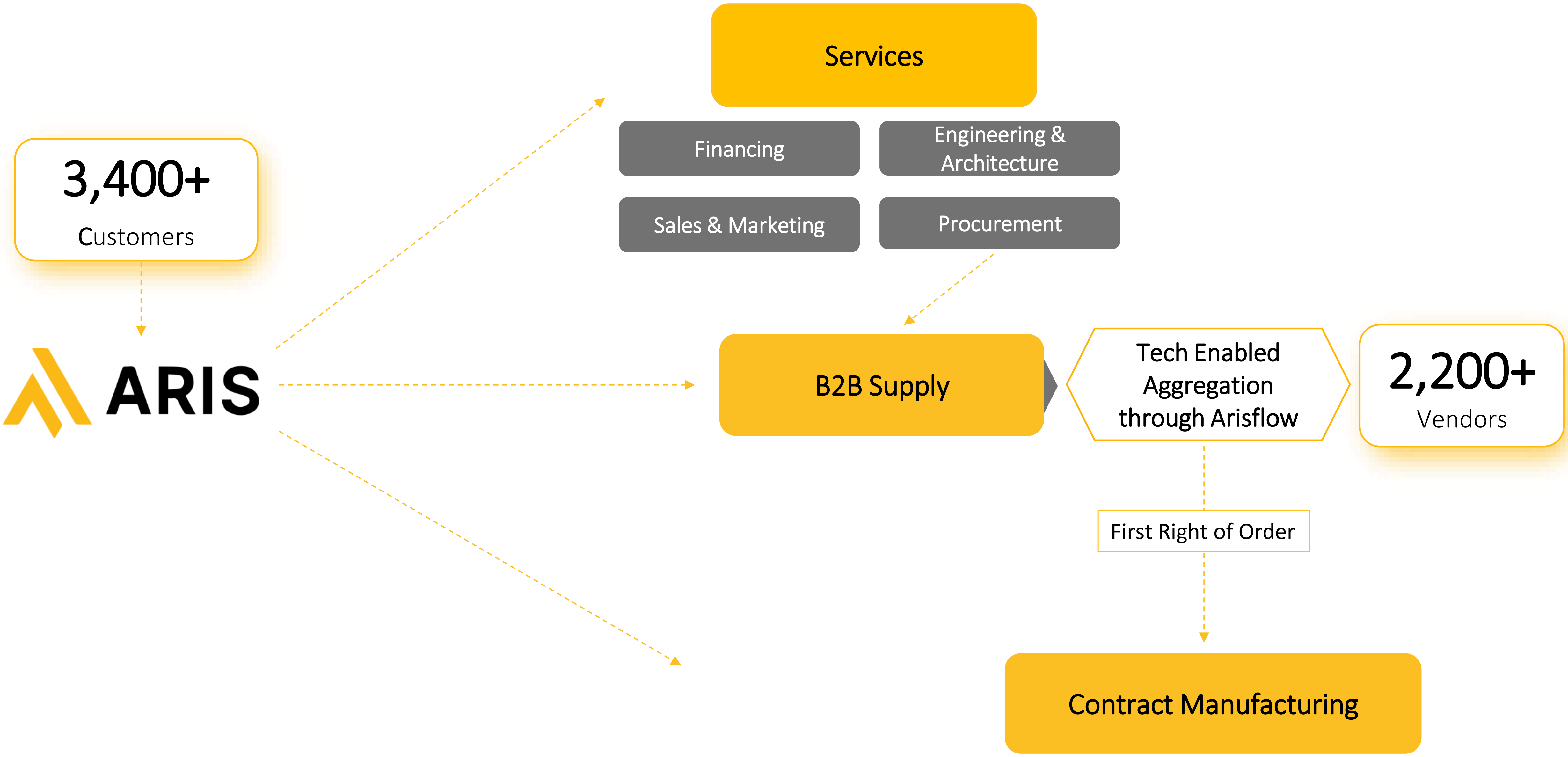
→ *Feeds into — Each project adds contractors and vendors to the network.*

THE NETWORK — ARIS OS

Price Intelligence	Delivery Automation	Credit & Risk Engine	WC Engine
Real-time, 1,000+ SKUs	1L+ records · AI-enabled	Live limits, all counterparties	56-day NWC · self-funded

Revenue Mix as of Q1-FY27

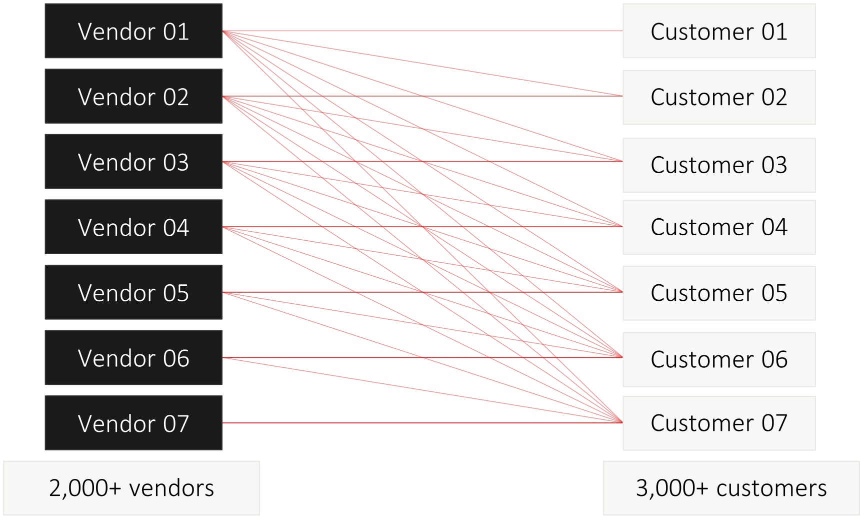
Cross Selling Solutions



Transforming Construction Procurement through Technology

ARIS

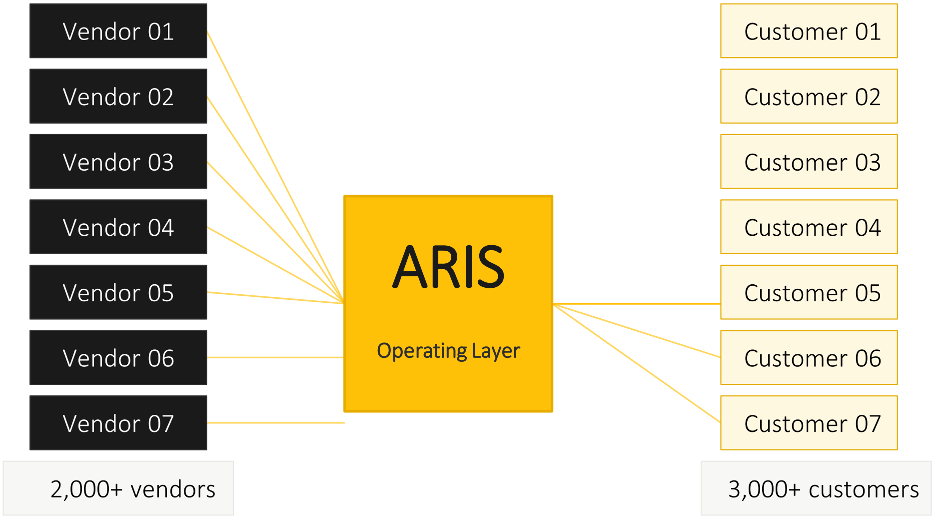
WITHOUT AN OPERATING LAYER



- Reach physically limited to 2-4 local vendors
- Single Vendor for all items
- No pricing visibility across the network
- Verbal offers resulting in days wasted on T&C confusion
- Inaccuracy in deliveries, paperwork and billing
- Credit risk invisible until it becomes a crisis

vs

WITH ARIS AS THE OPERATING LAYER

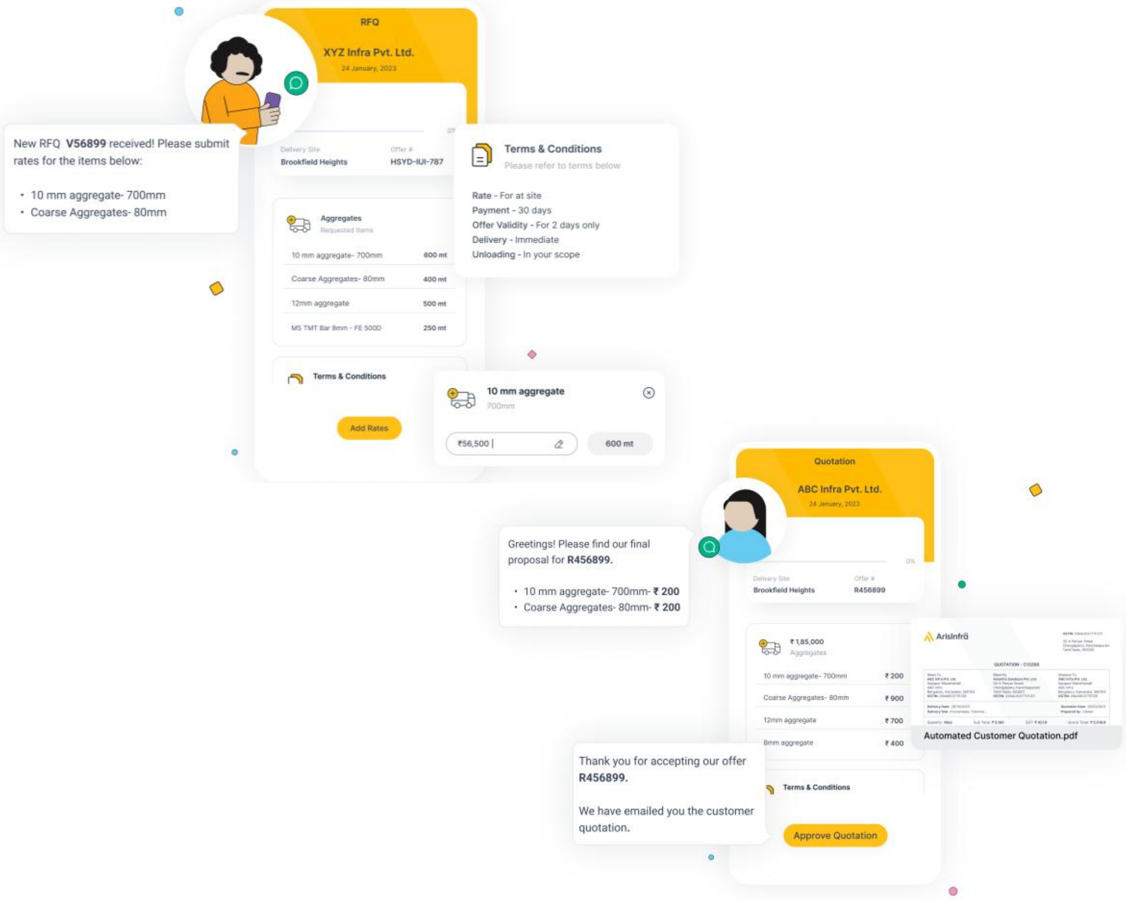


- 100+ vetted vendors evaluated instantly via algorithm
- Optimal Multi-vendor orders finalized
- Price intelligence across every transaction
- Offers are finalized in 15 mins
- Every dispute has a complete audit trail
- Credit monitored in real time across all counterparties

ARIS is rewiring a fragmented ecosystem into a scalable, transparent, accurate and digital network.

Real-Time Vendor Engagement via WhatsApp

	Without Aris	Aris Difference
RFQs	~~15 Days~~	Live
Vendor Onboarding	~~5 Days~~	10 Mins
Order to PO	~~3+ Hours~~	7 Mins
Record Keeping	~~Manual~~	<30 Sec per Record
End-to-End Accuracy	~~< 60%~~	100%



What once took days now happens in minutes through seamless WhatsApp-driven automation

ArisCloud: End-to-End Intelligent Procurement Workflow

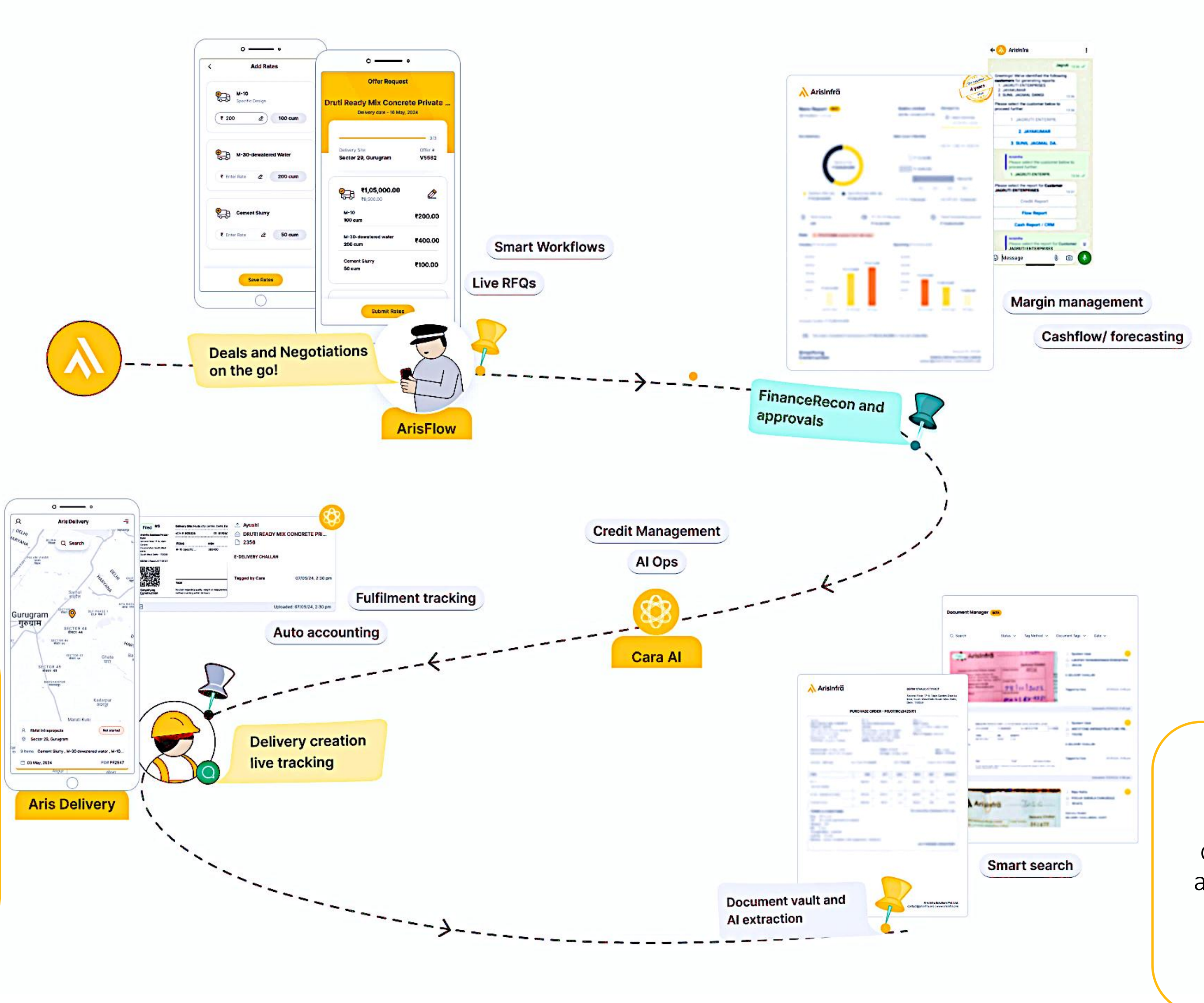
ARIS

Technology-Led Deal Finalization

Rapid Request for quotations (RFQs) dissemination to multiple vendors within minutes enables competitive price discovery. Automated bid comparison reduces procurement complexity, shortens decision cycles, and lowers reliance on large sourcing teams.

Integrated Delivery Management (ArisDelivery)

System-driven execution from purchase order to last-mile delivery ensures real-time tracking, coordinated dispatch, and operational efficiency. Reduces manual intervention, communication overhead, and staffing intensity.



Data-Backed Decision Intelligence

Advanced analytics across RFQs, vendor pricing history, credit behavior, logistics data, and margin thresholds enable informed pricing, risk assessment, and deal approval decisions. Enhances margin control, credit discipline, and execution efficiency.

AI-Driven Document Digitisation

End-to-end digitization of critical documents (quotations, POs, delivery challans, goods receipt notes) improves accuracy, reconciliation speed, and audit readiness. Cloud storage and AI-based handwritten recognition reduce risk of loss and transaction delays.

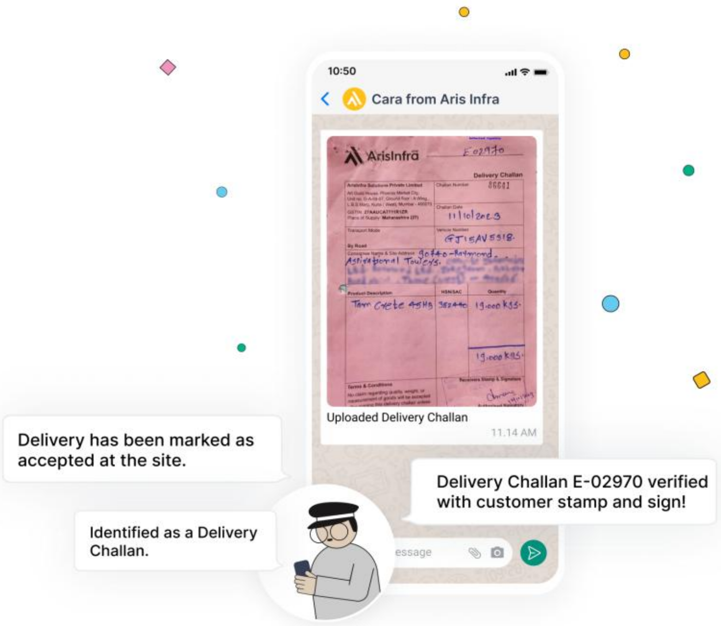
From Manual Chaos to AI-Driven Control

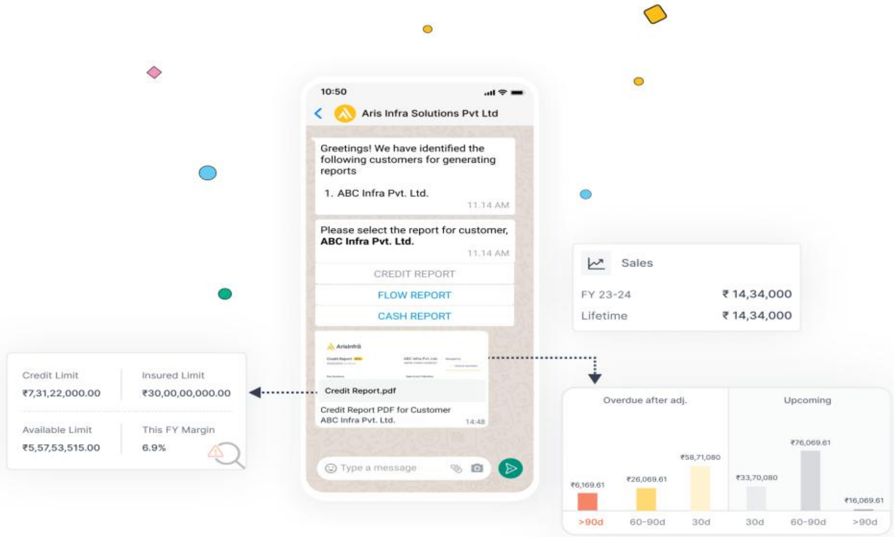
Automated Document Intelligence

- AI-powered verification extracts and validates key data from documents
- Stamp detection ensures compliance with ~95% accuracy
- Invoice processing reduced from 20+ days to under 24 hours
- Invoice and quantity disputes drop to an unprecedented < 1%, virtually eliminating revenue leakage

Real-Time Data & Reporting (CARA AI)

- Aggregates multi-source data into instant operational & financial insights
- On-demand reports delivered via WhatsApp for faster decision-making
- Enables real-time visibility across margins, credit, and performance





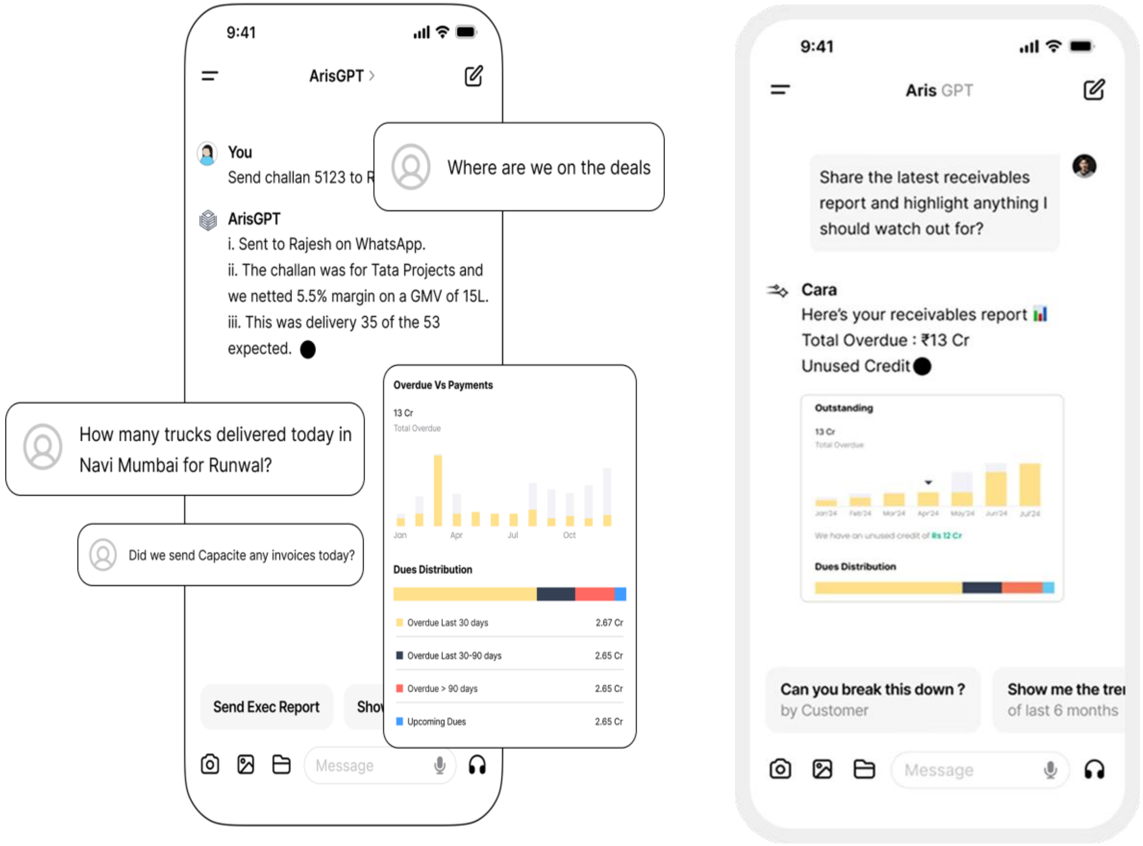
ArisGPT - Conversational AI for Operational Intelligence

Conversational Business Queries: Users can ask simple questions like delivery status, receivables, or invoices and receive instant answers.

Real-Time Operational Intelligence: Tracks deliveries, deal status, margins, receivables, and operational KPIs in real time.

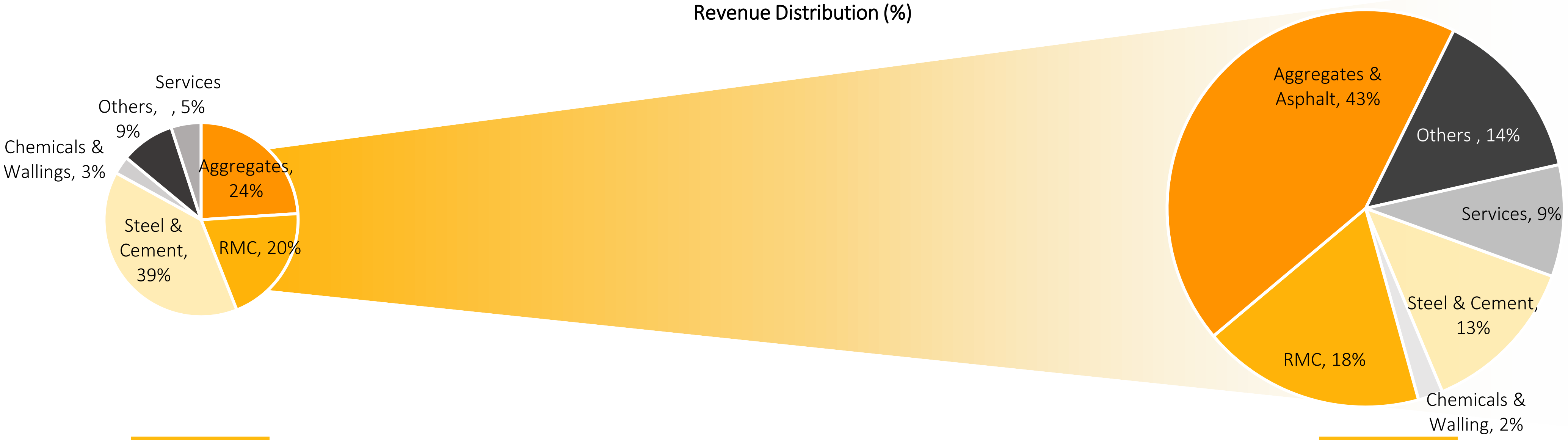
AI-Generated Reports: Automatically compiles data into dashboards, summaries, and actionable reports.

Anomaly Detection & Alerts: Highlights unusual trends in receivables, payments, margins, or operational activity.



ArisGPT transforms operational data into instant intelligence, enabling faster decisions, greater transparency, and proactive risk management.

Portfolio Realignment towards High-Value Categories



FY23

Revenue: INR 7,461 Mn

EBITDA: INR (7) Mn

EBITDA MARGIN: (0.09)%

FY26

Revenue: INR 10,675 Mn

EBITDA: INR 1,007 Mn

EBITDA MARGIN: 9.43%

Focused Categories

Reduced focus on lower value categories like Cement & Steel

Operationally Align Mix

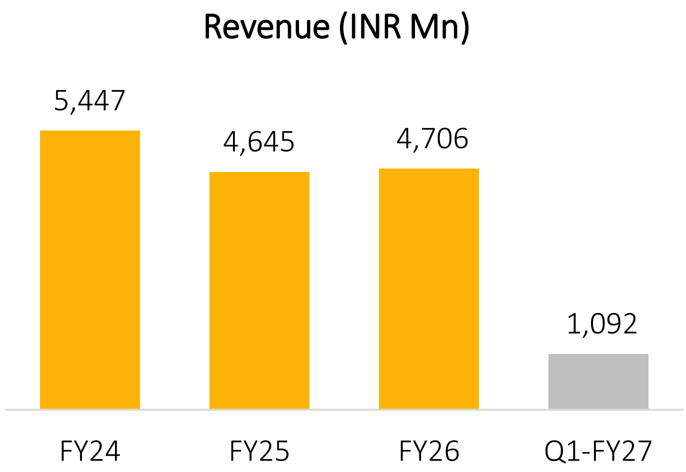
Focus on categories where execution strength directly impacts outcomes

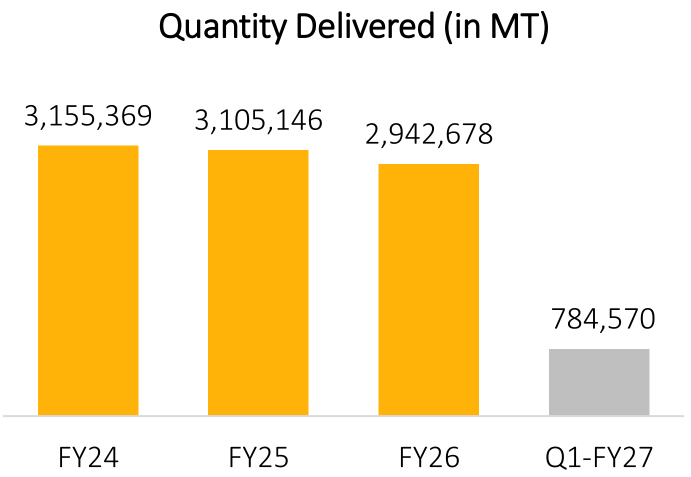
Scalable Profitability

Categories that support better unit economics and cash flow cycles

B2B Supply

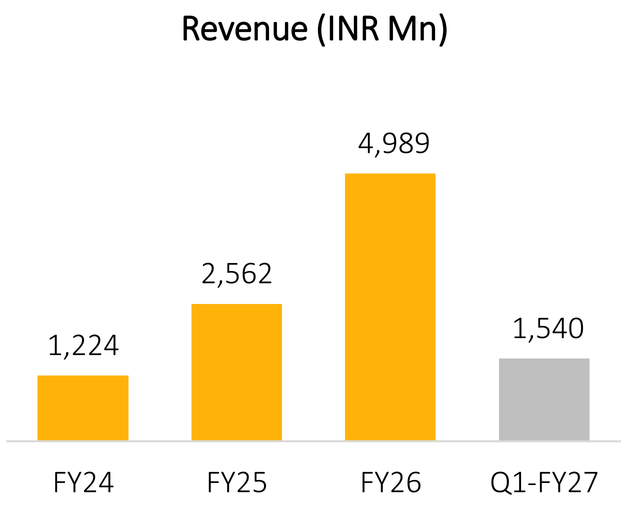
- The company provides developers and contractors efficient procurement solutions for construction projects through its network of manufacturers and suppliers of construction materials.
- The product portfolio includes aggregates, RMC, walling solutions, chemicals, steel, cement, tiles, electricals, plumbing, and other allied construction materials.
- It is building a diversified network of trusted SME/MSME suppliers and manufacturers across multiple regions.
- The company provides full-stack execution across the supply chain, covering sourcing, quality checks, logistics, delivery tracking, and documentation via its in-house technology platform.
- It is a high volume, relationship driven model where each client adds more transactions, better data, and stronger pricing insights.

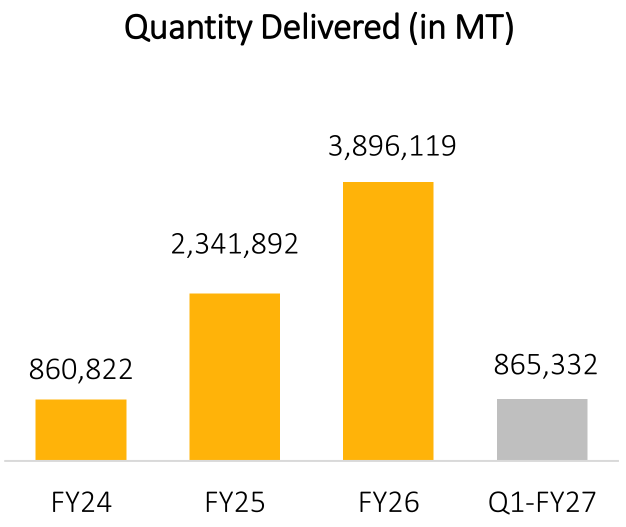




Contract Manufacturing

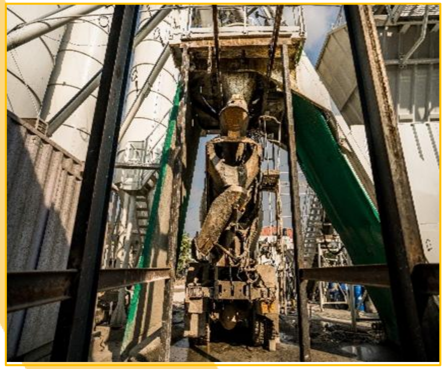
- Arisinfra Solutions secures 100% of output production capacity by partnering with factories that have underutilized production capacity under exclusive long-term agreements.
- It follows an asset-light model, keeping fixed costs low and eliminating depreciation, enabling higher returns while keeping capital liquid and redeployable.
- The company has no minimum offtake commitment, enabling flexible demand-led procurement with protected downside.
- Instead of buying products from the open market at fluctuating prices, the company books production capacity in advance with partner factories. This gives better price visibility and helps keep profit margins more stable.
- Partner factories also benefit because their plants run at higher utilization, creating a win-win situation as both sides grow volumes together.
- Contracts with these factories include safeguards like fair pricing commitments, damage protection and audit rights, which help manage risks and maintain financial discipline.





Contract Manufacturing Facilities

Reserved Capacity of Aggregates	Reserved Capacity of RMC	Reserved Capacity of Asphalt
6 Plants	3 Plants	1 Plant
6.1 Million Tons	2.7 Million Tons	0.3 Million Tons



Benefits for Contract Manufacturing Partners

Higher Utilization: ARIS network drives steady demand, increasing plant utilisation from ~20% to 70%+.

Stronger Cash Flows: The network provides working capital support, improving liquidity and reducing financial stress.

Focus only on Manufacturing: Partners focus purely on manufacturing, while ARIS manages demand, sales, pricing, logistics, receivables and other operations.

Services

- Through ArisUnitern RE Solutions, the company is operating a first-of-its-kind Developer-as-a-Service model for real estate developers.
- The company manages the entire real estate project lifecycle from arranging funds, material procurement, sales, marketing, and collections.
- It acts as a single point of contact for developers by coordinating with lenders, contractors, vendors and channel partners.
- The company leverages its network where every materials client becomes a potential DaaS mandate across new developments, JVs, and stressed projects eliminating the need for cold sales motion.
- It accelerates project completion by integrating project management with procurement, where each DaaS client becomes an exclusive materials client.

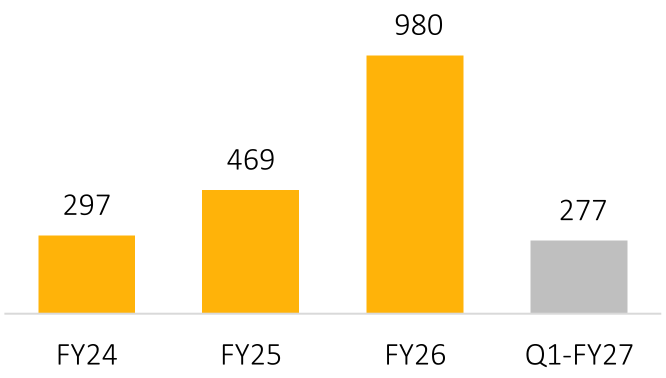
Current Portfolio*

10 Active Services Projects	**INR 18,391 Mn** Estimated Gross Development Value
2.53 Mn Sq. Ft. Services portfolio under execution	

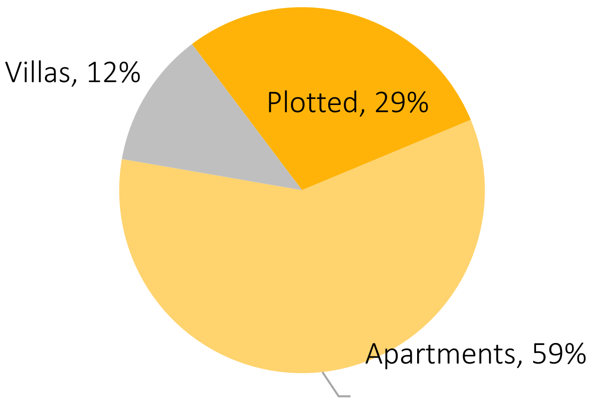
Strong Unit Economics

10-14% Fees on GDV	**55-60%** EBITDA Margins
NIL Incremental Capital	**18-24 Months** Execution Time

Revenue (INR Mn)



Q1-FY27 Mix based on GDV under execution



All Figures as of Q1-FY27

ArisUnitern RE Solutions: Turning Execution Risk into Investor Returns

ARIS

Developer 1

Problems faced by the developer:

Construction was slow for the following reasons:

- Lack of enough working capital
- Complete reliance on sales and collections for construction
- Dispute with existing lenders
- Terms with contractor not well defined
- Slow sales

Solutions given by Unitern:

- Replaced the existing lender with set of Investors
- Infused enough working capital by way of fresh funding
- Secured the project by obtaining full CC (Commencement Certificate)
- Provided uninterrupted material supply with flexible credit
- Infused a high-power sales team and increased sales by 3X
- Increased the pricing by 7.5% with better terms of payment
- Infused experienced project management team to speed up construction and renegotiated with the contractor

Developer 2

Problems faced by the developer:

- The original developer had gone bankrupt
- The lender was stuck with land

Solutions given by Unitern:

- Identified an investor for the land and the lender sold to the investor
- Unitern became a DM partner to the investor to provide end to end solutions
- Infused working capital of INR 250 Mn
- Got approvals for the land
- Supplied all construction materials with an average saving of 2%
- Launched the project and sold 1/3rd inventory in the first month
- Managed day to day cash flows and all day-to-day operations on behalf of the investor

Unlocking value in stressed or stalled real estate projects by aligning capital, execution, and sales to deliver disciplined turnarounds and full-cycle exits

STRATEGIC OVERVIEW

Future Growth Strategies

ARIS

Working Capital Optimization: System and mix improvements steadily reduce net working capital days, unlocking cash on an ongoing basis.

Scalable at Near-Zero Cost: The network can handle 10× higher volumes on the same infrastructure, with each new node and order adding minimal incremental cost.

Deepen Category Expansion: Increase share in high-margin, execution-driven categories such as RMC, aggregates, asphalt and value-added materials.

Onboarding new Vendors: Add new vendors to expand network capacity and secure exclusive supply partnerships.

New Category Expansion: Expanding into tiles, CP fittings, sanitaryware, electricals, and plumbing to deepen wallet share and strengthen platform breadth.

Grow Services Vertical: Increase recurring, high-margin revenue streams alongside core supply.

Geographic Scale-Up: Expand presence across high-growth infrastructure corridors and Tier 1/Tier 2 real estate markets.

Scale Contract Manufacturing: Increase secured capacity through additional third-party plant tie-ups, enhancing operating leverage and expanding higher-margin segments.

FINANCIAL OVERVIEW

Q1-FY27 Financial Highlights

Q1-FY27 Financial Performance

Revenue from Operations **INR 2,908 Mn** *37.1% YoY*	EBITDA **INR 305 Mn** *67.6% YoY*	EBITDA Margins **10.49%** *191 Bps YoY*
PAT **INR 200 Mn** *292.2% YoY*	PAT Margins **6.88%** *448 Bps YoY*	Diluted EPS **INR 2.05 /Share** *279.6% YoY*

Q1-FY27 Operational Highlights

ARIS

Asphalt Scaleup:

- Asphalt business continued to witness strong traction, with revenue increasing to INR 529 Mn in Q1-FY27 from INR 299 Mn in Q4-FY26.
- Number of customers transacted increased to 38 in Q1-FY27 from 28 in Q4-FY26, reflecting continued customer adoption.

Daas Scaleup

- ArisUnitern secured a INR 6,500 Mn Daas contract from Wadhwa Group in Mumbai, strengthening its order pipeline and market presence.
- DaaS execution pipeline remained robust, with GDV under execution increasing to INR 18,391 Mn in Q1-FY27 from INR 12,674 Mn in Q4-FY26, providing strong revenue visibility.

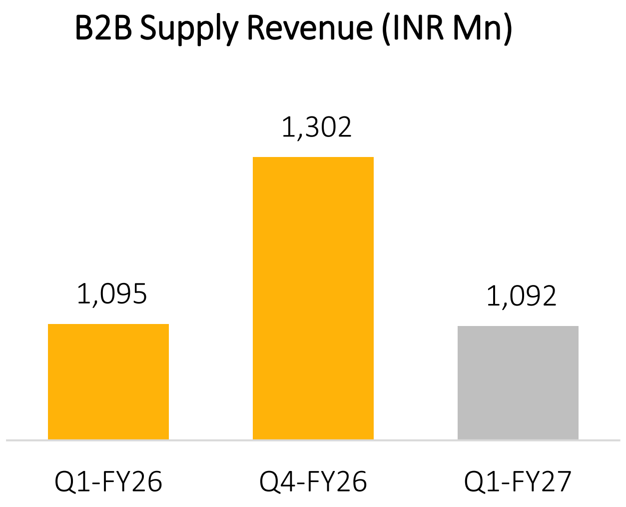
Contract manufacturing

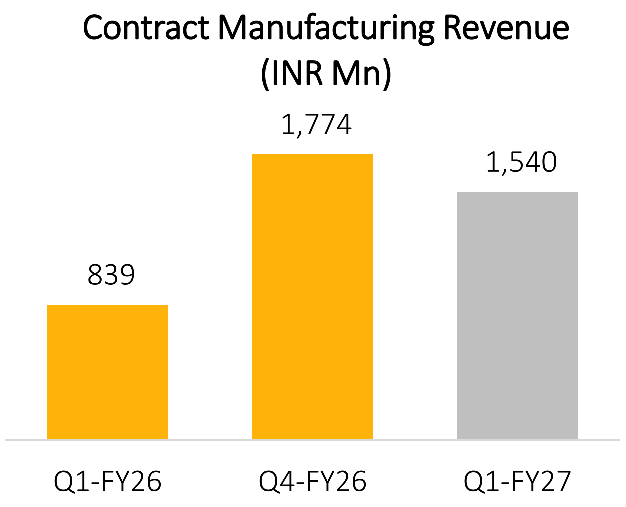
- Contribution from Contract Manufacturing increased to 53% of the overall business in Q1-FY27.

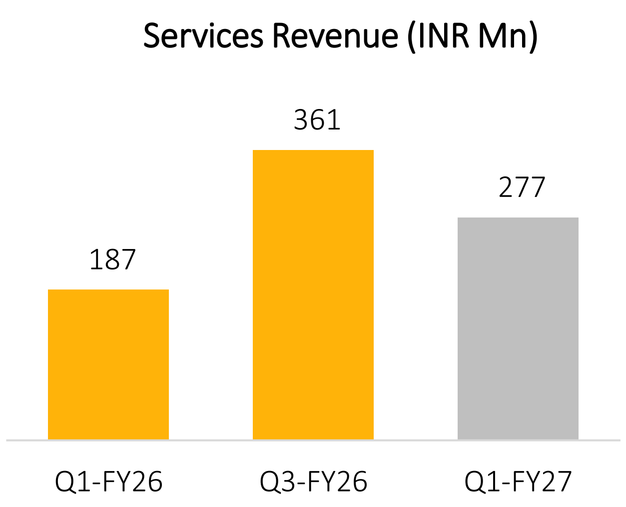
Customer Retention

- Repeat orders from customers improved to 82% in Q1-FY27 from 78% in Q4-FY26, reflecting strong customer retention.

Segmental Performance







Quarterly Consolidated Income Statement

Particulars (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y	Q4-FY26	Q-o-Q
Revenue from Operations	**2,908**	**2,121**	**37.1%**	**3,434**	**(15.3)%**
Total Expenses	2603	1,939	34.2%	3,129	(16.8)%
EBITDA	**305**	**182**	**67.6%**	**305**	**NA**
EBITDA Margins (%)	***10.49%***	***8.58%***	***191 Bps***	***8.88%***	***161 Bps***
Depreciation and amortisation expenses	19	8	NA	17	11.8%
Finance costs	63	117	(46.2)%	61	3.3%
Other Income	44	35	25.7%	60	(26.7)%
PBT before exceptional items	**267**	**92**	**NA**	**287**	(7.0)%
Exceptional Items	-	29	NA	-	NA
PBT	**267**	**63**	NA	**287**	(7.0)%
Tax	67	12	NA	70	(4.3)%
PAT	**200**	**51**	**NA**	**217**	**(7.8)%**
PAT Margins (%)	***6.88%***	***2.40%***	***448 Bps***	***6.32%***	***56 Bps***
Other Comprehensive Income	(2)	-	NA	-	NA
Total Comprehensive Income	**198**	**51**	**NA**	**217**	**(8.8)%**
Diluted EPS (INR)	**2.05**	0.54	NA	2.58	(20.5)%

Historical Consolidated Income Statement

Particulars (INR Mn)	FY24	FY25	FY26	Q1-FY27
Revenue from Operations	**6,968**	**7,677**	**10,675**	**2,908**
Total Expenses	6,840	7,176	9,668	2603
EBITDA	**128**	**501**	**1,007**	**305**
EBITDA Margins (%)	***1.84%***	***6.53%***	***9.43%***	***10.49%***
Depreciation and amortisation expenses	29	33	41	19
Finance costs	323	415	279	63
Other Income	56	143	124	44
PBT before exceptional items	**(168)**	**196**	**811**	**267**
Exceptional Items	-	73	25	-
PBT	**(168)**	**123**	**786**	**267**
Tax	5	63	183	67
PAT	**(173)**	**60**	**603**	**200**
PAT Margins (%)	***(2.48)%***	***0.78%***	***5.65%***	***6.88%***
Other Comprehensive Income	-	5	(1)	(2)
Total Comprehensive Income	**(173)**	**65**	**602**	**198**
Diluted EPS (INR)	(5.30)	0.36	6.84	**2.05**

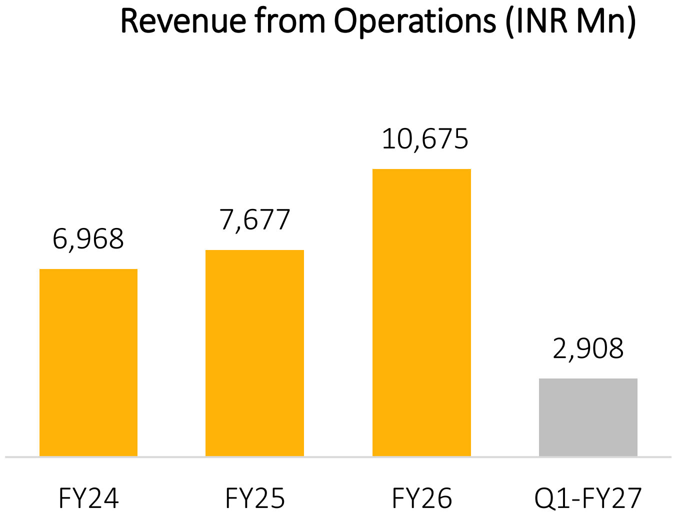
Historical Consolidated Balance Sheet

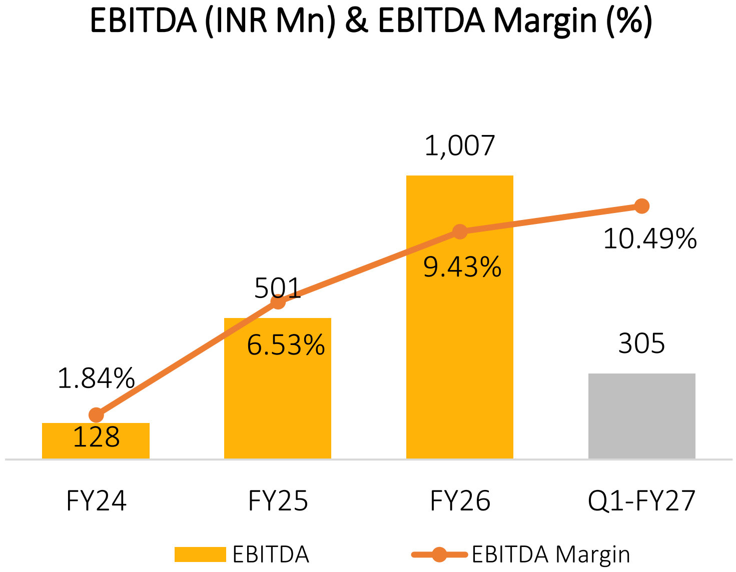
PARTICULARS (INR MN)	FY24	FY25	FY26
Non-Current Assets			
Property, plant and equipment	24	18	67
Capital work in progress	-	-	11
Right use of assets	14	36	154
Other intangible assets	-	1	1
Intangible assets under development	246	414	569
Financial Assets			
i) Other non current financial assets	84	69	80
ii) Loans and advances	-	5	1,685
Deferred tax assets (net)	60	87	90
Non current tax assets (net)	34	18	11
Other non current assets	39	-	633
Total Non-Current Assets	**501**	**648**	**3,301**
Current Assets			
Inventories	13	16	39
Financial Assets			
i) Trade receivables	3,204	3,270	4,100
ii) Cash and cash equivalents	6	3	1,014
iii) Bank balances other than cash and cash equivalents	1	452	178
iv) Other financial assets	762	847	299
Other Current Assets	441	1,731	1,484
Total Current Assets	**4,427**	**6,319**	**7,114**
GRAND TOTAL - ASSETS	**4,928**	**6,967**	**10,415**

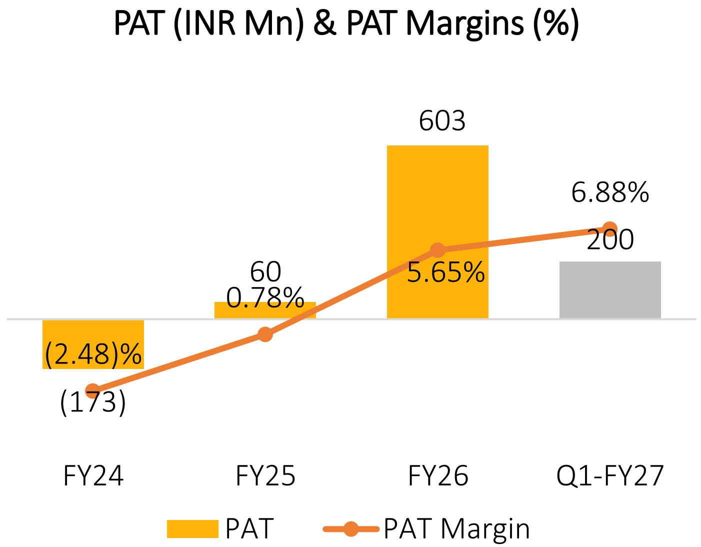
PARTICULARS (INR MN)	FY24	FY25	FY26
Equity			
Equity Share Capital	18	117	164
Other Equity	1,398	2,195	7,227
Non-Controlling Interest	5	46	119
Total Equity	**1,421**	**2,358**	**7,510**
Non-Current Liabilities			
Financial Liabilities			
i) Long Term Borrowings	678	30	-
ii) Lease Liabilities	4	15	108
iii) Other non current financial liabilities	116	62	77
Long Term Provisions	12	18	25
Total Non-Current Liabilities	**810**	**125**	**210**
Current Liabilities			
i) Short Term Borrowings	2,062	3,363	548
ii) Lease Liabilities	11	23	46
iii) Trade Payables	449	701	1,733
iv) Other financial liabilities	76	153	160
Short Term Provisions	10	6	6
Current Tax Liabilities	-	51	93
Other Current Liabilities	89	187	109
Total Current Liabilities	**2,697**	**4,484**	**2,695**
Total Liabilities	**3,507**	**4,609**	**2,905**
GRAND TOTAL - EQUITIES & LIABILITIES	**4,928**	**6,967**	**10,415**

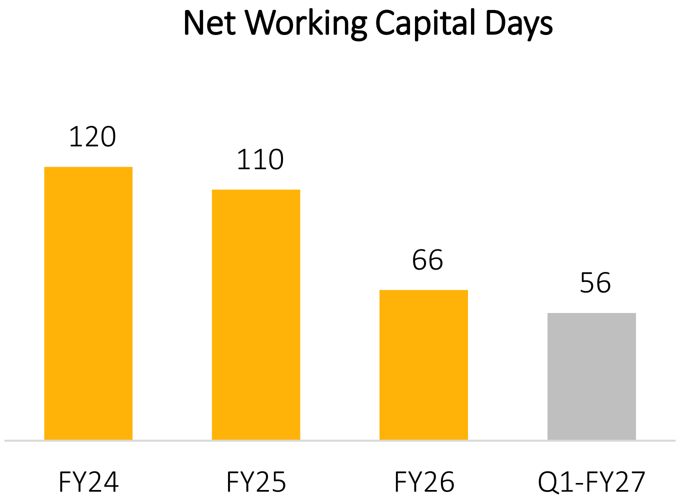
Consolidated Financial Highlights

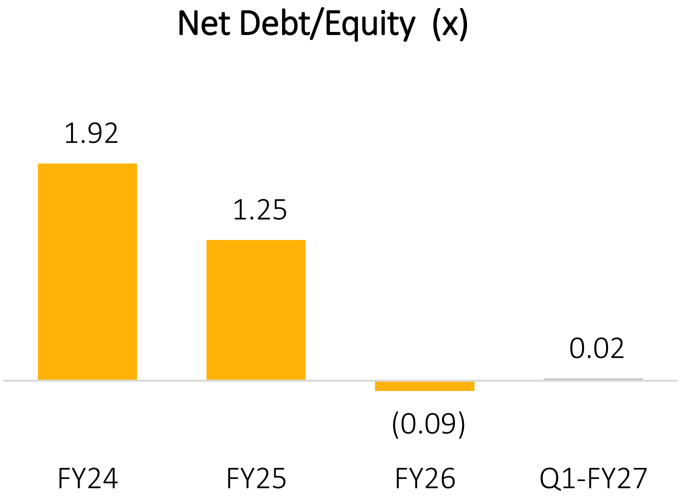
ARIS

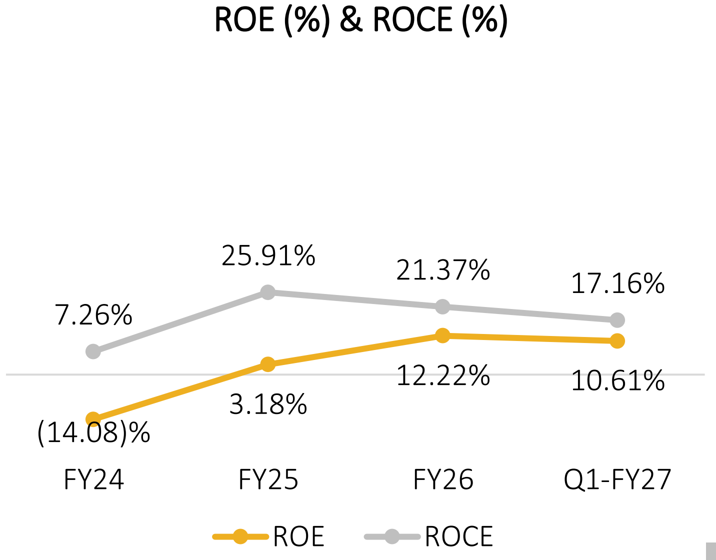












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VALOREM ADVISORS
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Mr. Anuj Sonpal
Valorem Advisors
Tel: +91-22-3507 5100
Email: aris@valoremadvisors.com
Investor Kit Link: https://www.valoremadvisors.com/arisinfra


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