wilo Mather+Platt A WILO BRAND
Authorized Sales & Service

H.M. ELECTRO MECH LIMITED

305, ASHRAM AVENUE, B/H. KOCHRAB ASHRAM, PALDI, AHMEDABAD-380 006. GUJARAT, INDIA, TELE FAX : 079 - 4009 2538
E-mail : info@hmelectromech.com Web : www.hmelectromech.com CIN No : L43900GJ2018PLC102018

Date: 26.11.2026

To,
The Department of Corporate Services
BSE Limited
25th Floor, P. J Tower,
Dalal Street, Fort, Mumbai-400001.

Security ID: HMEML
Security Code:544349

Dear Sir/Madam,

SUB: Submission of Investor Presentation under Regulation 30 of the SEBI (Listing obligations and Disclosure Requirements) Regulations, 2015.

In accordance with Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached Investor Presentation for the half year ended on 30th September, 2026. This is for general information of Investors and Public at Large.

Investor Presentation is also accessed on website of company. i.e. www.hmelectromech.com.

Kindly take the same on our record.

For, H.M. Electro Mech Limited

MAHENDRA RAMABHAI PATEL

Digitally signed by MAHENDRA RAMABHAI PATEL
DN: c=IN, postalCode=380060, st=GUJARAT, street=F001 VEDANT SHRUI APPARTMENTAHMEDABADSCIENCE CITY ROADCIMS HOSPITAL ROAD NEAR B R PARK 380060, l=AHMEDABAD, o=Personal, title=8953, serialNumber=c7887ab4f9c30c738cae9556ff7f5240cc930b26216a8f3ffaa5ec0903e11fc0, pseudonym=fc6ef96b22413344e0f326f07dc5af5c, 2.5.4.20=63c31daef27bfd03d22f22148dc9224a9088570b3f056f6aeaee80c838f9679f, email=ACCOUNT@HMELECTROMECH.COM, cn=MAHENDRA RAMABHAI PATEL
Date: 2026.11.26 10:30:07 +05'30'

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Mahendra Ramabhai Patel
Whole Time Director
DIN: 02190228

H.M. ELECTRO MECH LIMITED

Investor Presentation – H1 FY27



H.M. ELECTRO MECH LIMITED

AGENDA

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About The Company

H.M. Electro Mech Limited is engaged in water infrastructure, electro-mechanical and electrification projects, offering services across design, supply, installation, testing and commissioning, EPC and operation & maintenance. The company undertakes projects in water supply, wastewater, pumping machinery, water treatment plants, pipelines and electrification.

The company follows an integrated project execution model covering pumping machinery, civil works, electrical systems, instrumentation and PLC-SCADA. It also undertakes multi-year operation and maintenance contracts, with its project portfolio including O&M arrangements extending up to 10 years.

With its operating history dating back to 2003, the company has executed projects for government and institutional clients including Gujarat Water Supply & Sewerage Board, Gujarat Water Infrastructure Limited and Ahmedabad Municipal Corporation, among others.

(In ₹ Crores)

Particulars	H1 FY27	FY26	FY25	FY24
Revenue From Operations	31.7	132.2	121.7	117.0
Growth (%)	-6.1%	8.7%	4.0%	15.3%
EBITDA	4.9	14.5	12.9	12.4
EBITDA Margin	15.3%	10.9%	10.6%	10.6%
PAT	2.5	9.7	8.4	8.0
PAT Margin	7.8%	7.4%	6.9%	6.8%

KPIs

Highest Single Order
₹74.4 Crores

Bids Won in H1FY27
6

Longest O&M Tenure
10 Years

Projects Completed as of Sep 2026
45

Bid Success Rate in FY26
40%

3 Year CAGR (FY23 - FY26)

Revenue From Operations
9.2%

EBITDA
17.6%

PAT
17.5%

Executive Summary – H1 FY27

Revenue & Profitability

Revenue From Operations

₹ 31.7 crores	YoY -6.1 %

EBITDA

₹ 4.9 crores	YoY 27.4 %

EBITDA Margin

15.3 %	YoY 402 bps

PAT

₹ 2.5 crores	YoY 4.8 %

PAT Margin

7.8 %	YoY 81 bps

Return & Capital

Return on Equity

12.9%	vs 13.9% in FY26

Return on Capital Employed

16.5%	vs 18.3% in FY26

Debt to Equity Ratio

0.3x	vs 0.2x in FY26

Trade Receivable Turnover Ratio

0.6x	vs 2.5x in FY26

Current Ratio

2.3x	vs 2.2x in FY26

KPIs

Orderbook

₹ 92.4 Cr

States with Project Presence

7+

Largest JV Project

₹ 74.4 Cr

Bid Success Rate

23.1%

Completed Projects during the Period

3

Managing Director's Commentary



"H1 FY27 has been a period of continued operational progress for H.M. Electro Mech Limited, as we strengthened our presence in the water infrastructure, electro-mechanical and electrification sectors. Our integrated capabilities across design, supply, installation, testing, commissioning and operation & maintenance enable us to address diverse infrastructure requirements across government and institutional projects. We completed 45 projects as of September 2026, secured 6 bids in H1FY27 and maintained an order book of ₹92.4 Crores, providing visibility for future execution. The receipt of our highest-ever single order worth ₹74.4 Crores further reinforces our capabilities in undertaking large-scale infrastructure assignments.

H1 FY27 marked an improvement in operating profitability despite a moderation in revenue. Revenue from Operations stood at ₹31.7 Crores, compared to ₹33.8 Crores in the corresponding period last year. EBITDA increased 27.4% YoY to ₹4.9 Crores, with EBITDA margin expanding by 402 basis points to 15.3%. Profit After Tax grew 4.8% YoY to ₹2.5 Crores, while PAT margin improved to 7.8%. Our focus on financial discipline and efficient capital utilisation remained strong, with ROCE at 16.5%, ROE at 12.9%, a healthy current ratio of 2.3x and a debt-to-equity ratio of 0.3x. Our business continued to be predominantly service-led, with sale of services contributing 91% of revenue, while operation and maintenance accounted for 23.5% of service revenue, reflecting the growing contribution of long-term service opportunities.

Looking ahead, we remain focused on strengthening our execution capabilities, expanding our presence across water and electrification infrastructure projects and pursuing larger institutional opportunities. Our integrated project execution model, established relationships with government authorities and institutional clients, and experience across complex infrastructure assignments position us to capitalise on emerging opportunities in the sector. We will continue to emphasise timely project execution, quality standards, operational efficiency and long-term operation and maintenance capabilities. We remain grateful to our clients, Central and State Government authorities, banking partners, vendors and industrial customers for their continued support. I also appreciate the dedication of our engineering and management teams and thank our shareholders for their continued trust."

Mr. Dipak Padmakat Pandya
Chairman & Managing Director

Our Journey

2003

Established as M/s H.M. Engineers and commenced participation in Gujarat Government tenders for water supply and wastewater treatment projects.

2017

Entered into a dealership agreement with WILO Mather and Platt Pumps Pvt. Ltd. for dealing in various types of pumps and related products, along with after-sales services.

2018

Changed the firm's name from M/s H.M. Engineers to M/s H.M. Electro Mech, added four new partners and was recognised as Best Water Product Dealer – 2017 by WILO Mather and Platt.

Converted from a partnership firm into a public limited company, H.M. Electro Mech Limited, on April 24, 2018.

2019

Successfully completed a high-value project at GIDC Bharuch, valued at ₹15.6 crores.

Recognised as Best Dealer in Water Management – West Region by WILO Mather and Platt Pumps Pvt. Ltd.

2019-20

Successfully completed a high-value project at Anjar, GWIL, valued at ₹14.5 crores.

2024

Awarded All India Best Dealer for Water Management Segment – 2023 by WILO Mather and Platt Pumps Pvt. Ltd.

2025

Secured its highest-ever single order of ₹40.30 crores and a ₹71.67 crores joint venture project, with H.M. Electro Mech's share at 60%.

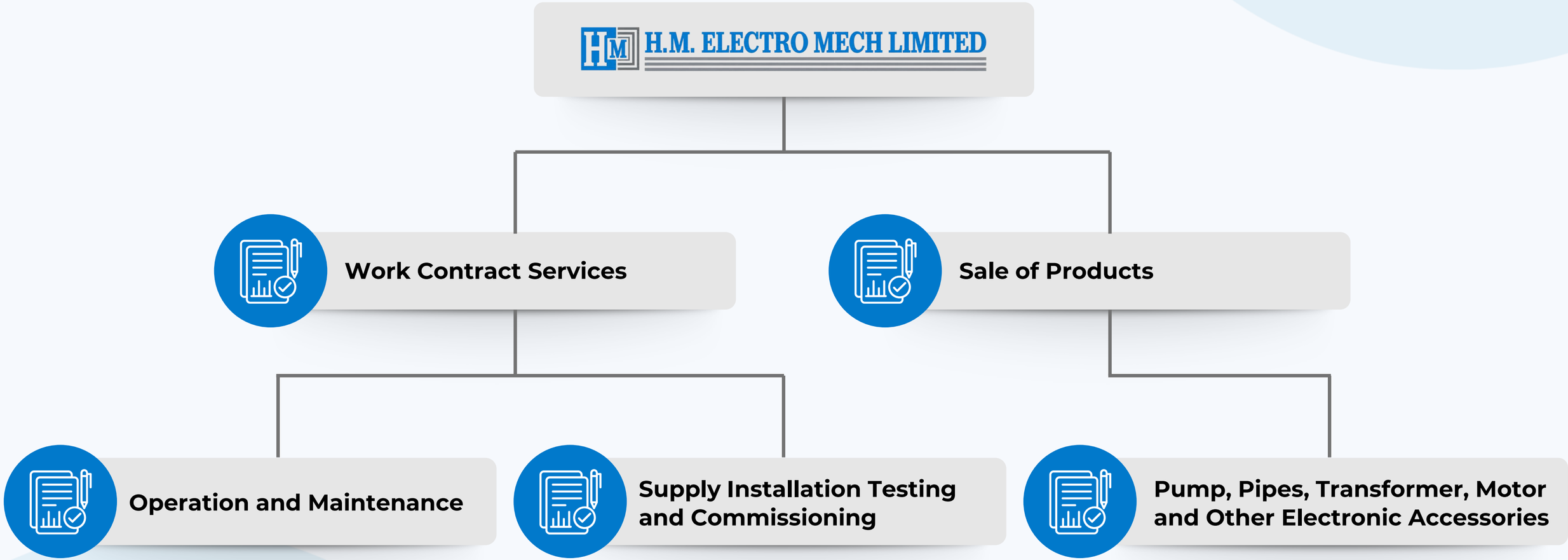
Completed its IPO of 36.99 lakh equity shares, raising approximately ₹27.74 crores, and listed its equity shares on the BSE SME platform on January 31, 2025.

2026

Expanded its Main Object Clause to include manufacturing of engineering and electronic goods used in fabrication work and to undertake fabrication activities.

Received highest single order worth ₹74.44 crores.

Business Model



The company follows an asset-light model, combining project execution with product sales. Since FY2016-17, H.M. Electro Mech has been an authorized dealer of WILO Mather and Platt Pumps Pvt. Ltd. for various pumps and related products, including after-sales services. WILO products are directly procured from the manufacturer, while other project-specific materials are sourced from vendors on a need basis.

Business Process (1/2)

Pre-Tender Activity



Selection of Appropriate Tender

Identifying and selecting tenders aligned with the company's capabilities, project expertise and eligibility criteria.



Checking the Pre-Qualification

Reviewing the pre-qualification requirements and assessing the company's eligibility to participate in the tender.



Downloading Tender & Floating Inquiry

Downloading and reviewing the tender documents, scope of work, technical specifications and commercial requirements.



Preparing Costing Sheet

Preparing the project costing sheet based on the scope, material requirements, manpower and other project-related costs.



Uploading Tender Fee & EMD in ERP Software

Uploading the tender fee and Earnest Money Deposit (EMD) details through the company's ERP software.



Checking Costing & Negotiation

Reviewing the prepared costing and evaluating commercial terms before finalising the bid.



Submission of Online Tender and Physical Documents

Submitting the tender online along with the required physical and supporting documents within the stipulated timeline.

Business Process (2/2)

Post Work Order Activity

Submission of security deposit and entering into agreement with the department

Renegotiation of equipment with manufacturer/vendors/suppliers

Placing an order on the supplier and requesting a Quality Assurance Plan (QAP) drawing

Submission of QAP and drawings and obtaining approval from the department/PMC

Manufacturing clearance to different manufacturers

Preparing a bar chart according to timeline

Joint inspection with department and Third-Party Inspection (TPI) at the manufacturer's works

Dispatch of inspected items to the site and preparing running account bill

Installation, testing, and pre-commissioning of project at the site

Final commissioning of the project and obtaining the final bill from the department

In case of operation and maintenance, start from the date of completion

Receipt of payment from the department

Release of security deposit by the department and closing of the contract in all respects

Product Portfolio



Vertical Turbine Pumps

High-capacity pumping solutions for water supply and infrastructure applications.



Ductile Iron (DI) Pipes

Durable piping solutions for water transmission and distribution networks.



Industrial Electric Motors

Electro-mechanical equipment used to power pumping and infrastructure systems.



Diesel Generating (DG) Sets

Power backup solutions for infrastructure and project-site requirements.



Horizontal Split Casing Centrifugal (HSCF) Pumps

Centrifugal pumping solutions for water supply and related applications.



UPVC Pipes

Lightweight piping solutions for water supply and distribution networks.

Our Clients

GIFT
GUJARAT INTERNATIONAL FINANCE TEC-CITY

WATER SUPPLY DEPARTMENT

सत्यमेव जयते
ROAD AND BUILDING DEPARTMENT
GOVERNMENT OF GUJARAT

एचएएल HAL
Hindustan Aeronautics Limited

इसरो isro

भारतीय रेल • INDIAN RAILWAYS

SBI

बैंक ऑफ़ बड़ौदा
Bank of Baroda
India's International Bank

airtel

BSNL
Connecting India faster

APEX BANK
GSC BANK

Union Bank of India

DNHPDCL

TATA indicom

Projects (1/2)

200 MLD Water Treatment Plant – Jaspur



Client: Gharpure Engineering & Constructions Pvt. Ltd., Vadodara
Project Value: ₹44.5 Crores
Completion: April 2022

Scope:
Mechanical, electrical and piping works for EPC, testing and commissioning of a 200 MLD WTP, including clear water sump and pump house at Jaspur Head Works, along with trial run and acceptance of the water works facility.

Sayakha GIDC, Bharuch



Client: GIDC, Bharuch
Project Value: ₹15.5 Crores
SITC Completion: June 2018
O&M Completion: June 2019

Scope:
Supply, installation, testing and commissioning of VT & SCF pumps, allied electro-mechanical equipment for water supply arrangements at reservoirs and sumps, including comprehensive O&M.

Anjar & Varsamedi – Kutch Augmentation Package 3



Client: Gujarat Water Infrastructure Limited
Project Value: ₹14.5 Crores
Completion: October 2019

Scope:
Replacement of pumping machinery at Anjar and Varsamedi under the Kutch Augmentation project, executed through a JV with Laxmi Civil Engineering Services.

Projects (2/2)

Bisalpur–Prithvi Raj Nagar Water Supply Project



Client: The Indian Hume Pipe Co. Ltd., Jaipur
Project Value: ₹16.3 Crores
Completion: July 2022

Scope:
Supply and laying of MS casting pipe using trenchless method under the Bisalpur–Prithvi Raj Nagar Water Supply Project, including a 10-year O&M period.

Dharoi Raw Water Intake Well Pumping Station



Client: Gujarat Water Supply & Sewerage Board
Project Value: ₹9.2 Crores
Completion: July 2022

Scope:
Design, engineering, supply, installation, testing and commissioning of vertical turbine pumping machinery, associated mechanical and electrical equipment, PLC-SCADA-based instrumentation, accessories and 60 months of O&M.

G-2 RWSS – Jalundar Group



Client: Gujarat Water Supply & Sewerage Board
Project Value: ₹17.6 Crores
Project: Water Treatment Plant & Water Supply Infrastructure

Scope:
Construction of a 16.50 MLD Water Treatment Plant, MS/DI/PVC pipeline network, HSCF/VT pumps, panel-board electrification, RCC sumps, ESRs, pump houses and associated civil/electro-mechanical works, including O&M.

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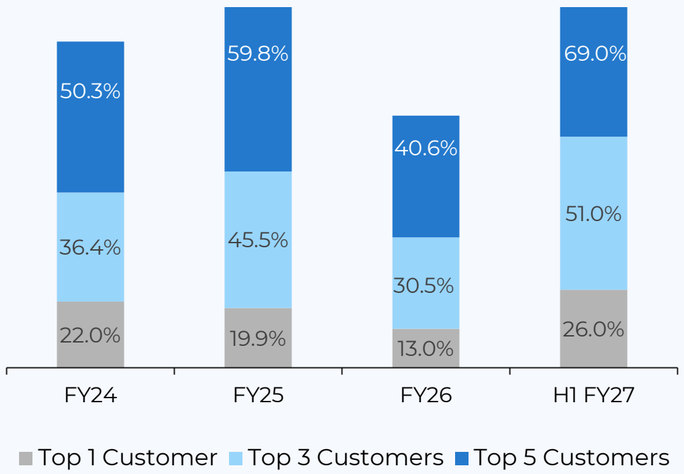
HM Electro JVs

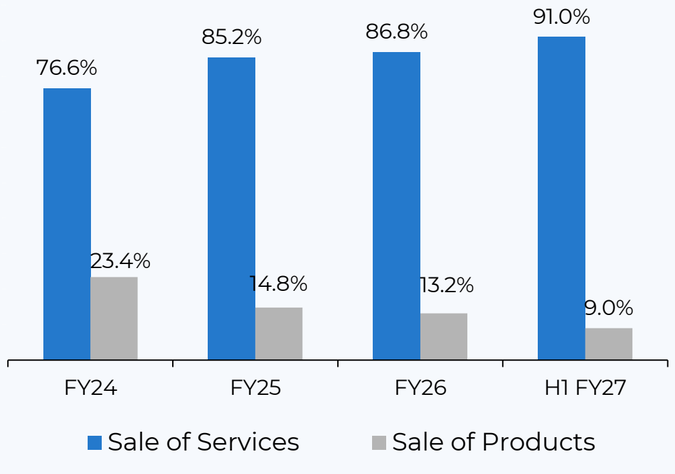
JV Partner	HMEML Share	Employer	Project / Scope	HMEML Contract Value Share (In ₹ Crores)
V L Infra Projects Pvt. Ltd.	60%	Gujarat Water Supply & Sewerage Board	A2 RWSS Telav Group – Package 1; construction of sumps & ESRs, DI/PVC pipeline network, pumping machinery, electrification and 10-year O&M	44.6
V L Infra Projects Pvt. Ltd.	80%	Gujarat Water Supply & Sewerage Board	Kudasan Group RWSS; RCC sump, pump house, DI/PVC pipeline network, HSCF/VT pumps, electrification and 5-year O&M	20.4
V L Infra Projects Pvt. Ltd.	40%	Gujarat Water Supply & Sewerage Board	G-2 RWSS Jalundra Group; 16.50 MLD WTP, pipeline network, pumping machinery and allied electro-mechanical works	17.6
Laxmi Civil Engineering Services Pvt. Ltd.	85%	Gujarat Water Infrastructure Limited	Kutch Augmentation Package 4 – proposed pumping machinery, 100 LL sump and pump house, including 5-year O&M	11.6
Laxmi Civil Engineering Services Pvt. Ltd.	85%	Gujarat Water Infrastructure Limited	Replacement of pumping machinery at Anjar & Varsamedi, including 5-year O&M	19.0
Om Yash Project Pvt. Ltd.	21%	Gujarat Water Resources Development Corporation	Matpur–Brahmanwada EPC project; 50 cusecs water transmission, pumping station and 1,200 mm MS pipeline	12.1
K K Construction	40%	Ahmedabad Municipal Corporation	Construction of 14.6 ML water distribution station, UGT, distribution network, electro-mechanical works and 5-year O&M	7.5
K K Construction	30%	Ahmedabad Municipal Corporation	Construction of 25 LL water distribution station/ESR, distribution network, electro-mechanical works and 5-year O&M	4.9

Operational Metrics

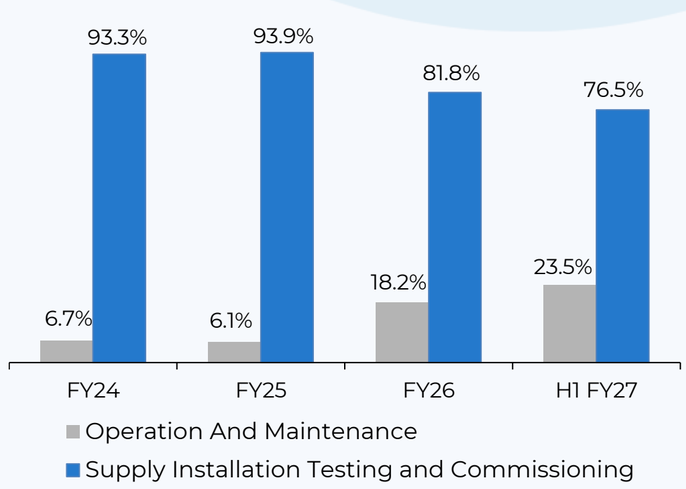
Customer Concentration



Revenue From Operations

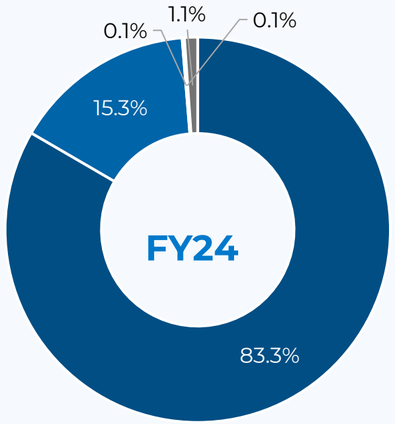


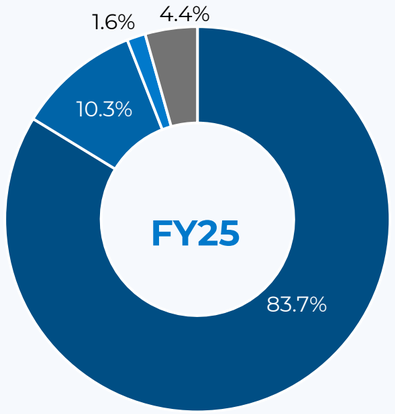
Service Wise Revenue From Operations

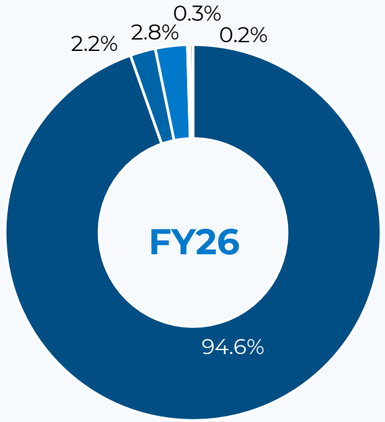


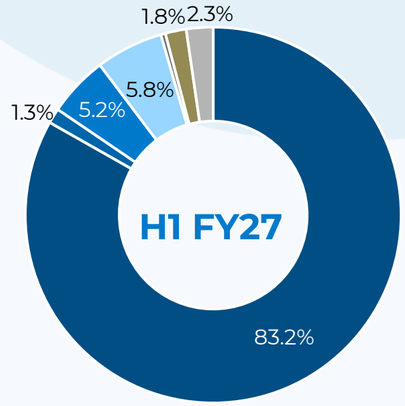
- **Customer Concentration:** The top 5 customers contributed 69.0% of H1 FY27 revenue, while the top 3 and top 1 customers accounted for 51.0% and 26.0%, respectively, compared to 40.6%, 30.5% and 13.0% in FY26.
- **Revenue From Operations:** The company's revenue remained predominantly service-led, with Sale of Services contributing 91.0% of revenue in H1 FY27, while Sale of Products accounted for 9.0%, compared to 86.8% and 13.2%, respectively, in FY26.
- **Service Wise Revenue From Operations:** Supply, Installation, Testing & Commissioning continued to form the largest share of service revenue at 76.5% in H1 FY27, while Operation & Maintenance contributed 23.5%, compared to 81.8% and 18.2%, respectively, in FY26.

State Wise Revenue Bifurcation





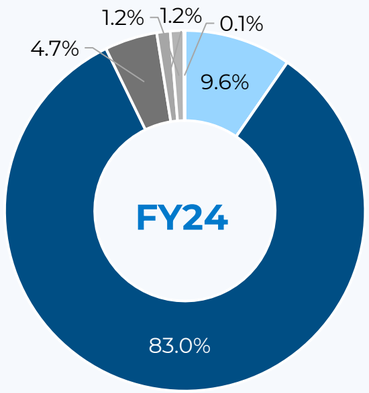


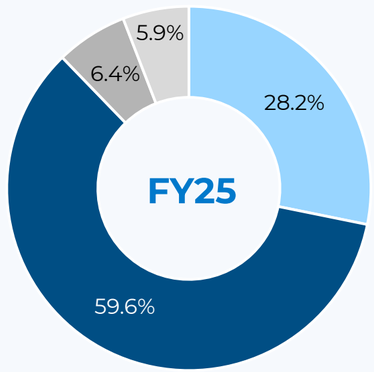


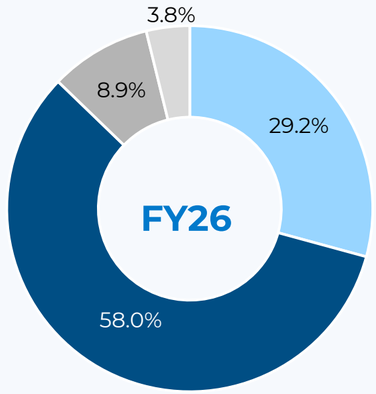
Gujarat | Rajasthan | Madhya Pradesh | Bihar | Jharkhand | Maharashtra | Others

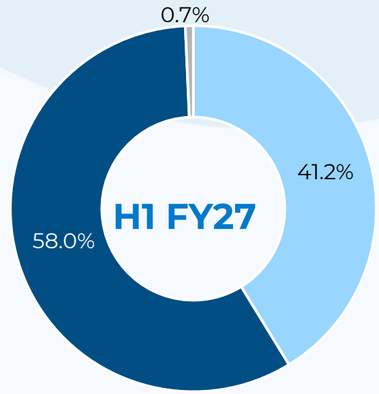
₹ In Crores				
Particulars	**FY24**	**FY25**	**FY26**	**H1 FY27**
Gujarat	97.7	101.9	125.1	26.4
Rajasthan	18.0	12.6	2.9	0.4
Madhya Pradesh	0.2	1.9	3.6	1.6
Chandigarh	0.1	-	-	-
Jharkhand	-	-	-	1.8
Maharashtra	1.3	5.3	0.3	0.1
Punjab	-	-	-	-
Bihar	-	-	0.4	0.6
Others				0.7
Total	**117.0**	**121.7**	**132.2**	**31.7**

Product Wise Revenue Bifurcation









Pumpset | Crane | Instrumentation Material | Old Used Material | Pipe | DG Set and its panel | Cable, Transformer | Panel | Other

₹ In Crores				
Particulars	**FY24**	**FY25**	**FY26**	**H1 FY27**
Pumpset	2.6	5.1	5.1	1.2
Crane	-	-	-	-
Instrumentation material	-	-	-	-
Old used material	-	-	-	-
Pipe	22.7	10.7	10.1	1.6
DG set and its panel	1.3	-	-	-
Cable & Transformer	0.3	-	-	-
Panel	0.3	1.1	1.6	0.0
Other	0.0	1.1	0.7	-
Total	**27.3**	**18.0**	**17.5**	**2.8**

Key Moats

Integrated Infrastructure Execution

End-to-end capabilities across water infrastructure, electro-mechanical systems, electrification, civil works, instrumentation and PLC-SCADA enable the company to execute diverse project requirements under an integrated scope. This broad execution capability allows it to undertake complex infrastructure projects involving multiple technical components.

Execution & Long-Term O&M Capability

The company's capabilities extend beyond installation and commissioning to post-completion operation and maintenance of infrastructure projects. Its experience with multi-year O&M contracts enables continued engagement with clients after project execution and supports long-term service opportunities.

Established Institutional Track Record

The company has established execution experience across government and institutional infrastructure projects, particularly in water management, power supply and civil infrastructure. Its experience in executing projects for government and industrial partners supports its ability to participate in large infrastructure opportunities.

Established OEM Relationship with WILO

The company has maintained an authorised sales and service relationship with WILO Mather and Platt Pumps Pvt. Ltd. since FY2016-17, strengthening its presence in the pumping equipment segment. The relationship provides access to established pumping solutions while complementing the company's project execution capabilities.

Strong Tendering Credentials

Multiple technical registrations and contractor credentials enable the company to participate in government infrastructure tenders across relevant project categories. These include Class 'AA' contractor registration with the Ahmedabad Irrigation Division, along with electrical contractor and other technical registrations.

Full Project Lifecycle Capabilities

The company's capabilities span the project lifecycle from tender participation and engineering/procurement to installation, testing and commissioning. Combined with post-completion O&M capabilities, this enables the company to address multiple stages of infrastructure project execution under a comprehensive service offering.

Leadership (1/2)



Dipak Padmakant Pandya

Chairman & Managing Director

Mr. Dipak Padmakant Pandya is the Chairman and Managing Director and Promoter of the company. He holds a Bachelor of Engineering in Mechanical Engineering from Sardar Patel University, Gujarat and has more than 20 years of experience in electro-mechanical instrumentation. He oversees the Projects, Operations & Maintenance and HR functions of the company.



Mita Dipak Pandya

Whole Time Director

Mrs. Mita Dipak Pandya is a Whole Time Director of the company. She holds a Bachelor of Science degree in Home Science from Sardar Patel University, obtained in 1986, and has more than 17 years of experience in management and administration.



Mahendra Ramabhai Patel

Whole Time Director

Mr. Mahendra Ramabhai Patel is a Whole Time Director and Promoter of the company. He completed his Secondary Examination from the Gujarat Secondary Education Board in 1982 and has more than 20 years of experience in electro-mechanical instrumentation. He oversees the Tendering, Designing & Engineering and Procurement functions of the Company.



Harshal Mahendra Patel

Whole Time Director

Mr. Harshal Mahendra Patel is a Promoter and Whole Time Director of the company. He has completed a Diploma in Mechanical Engineering from Gujarat Technological University in 2017 and has more than 5 years of experience in civil, electro-mechanical and instrumental works.

Leadership (2/2)



Bhavisha Kunal Chauhan

Independent Director

Ms. Bhavisha Kunal Chauhan is an Independent Director of the Company. She holds a degree in Company Secretary from the Institute of Company Secretaries of India and a Bachelor of Commerce from Gujarat University. She has more than 8 years of professional experience in securities market matters including IPOs, FPOs, bonus issues, migration and voluntary liquidation of private companies.



Aayush Kamleshbhai Shah

Independent Director

Mr. Aayush Kamleshbhai Shah is an Independent Director of the company and a member of the Institute of Company Secretaries of India. He holds a B.Com. (2013) and L.L.B. (2018) from Gujarat University, with over 8 years of experience in corporate and securities law, capital markets, corporate governance, FEMA, listing processes, and regulatory compliances.



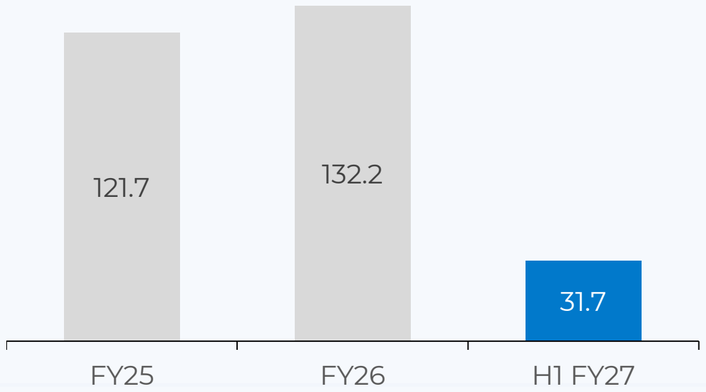
Jay Dineshkumar Shah

Independent Director

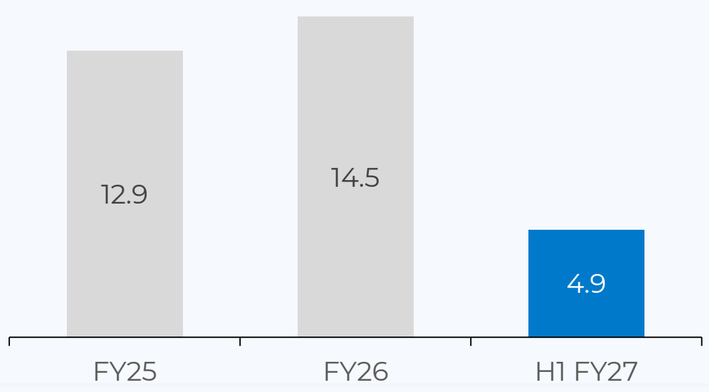
Mr. Jay Dineshkumar Shah is an Independent Director of the company, holding a Bachelor of Commerce degree from Gujarat University (S.M.P.I.C. College). He has over 17 years of experience in capital markets, financial planning, investment and financing decisions, capital structuring, performance analysis, corporate governance and regulatory compliance.

Financials Graph (1/2)

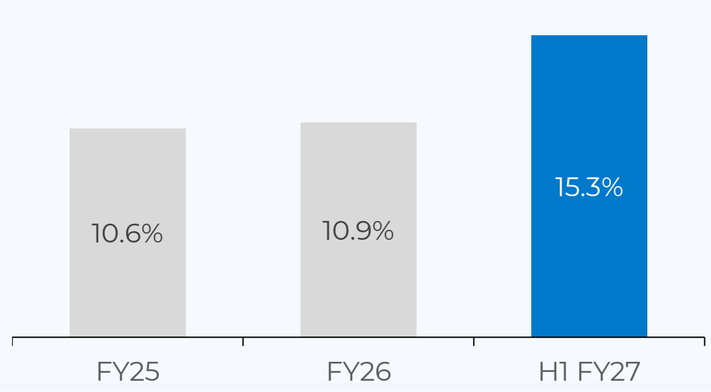
Revenue From Operations *(₹ in crores)*



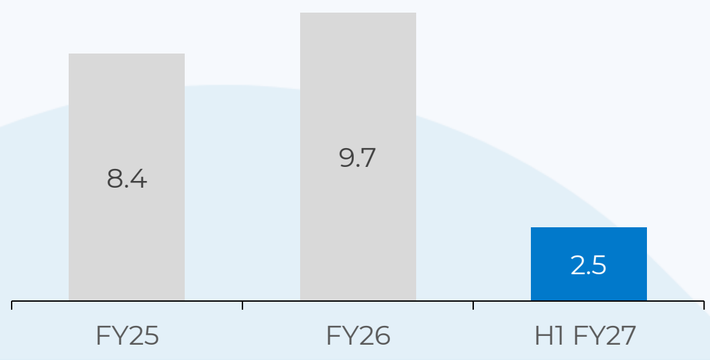
EBITDA *(₹ in crores)*



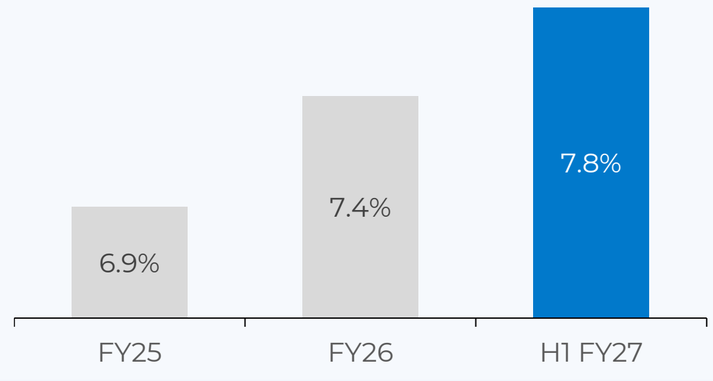
EBITDA Margin *(in %)*



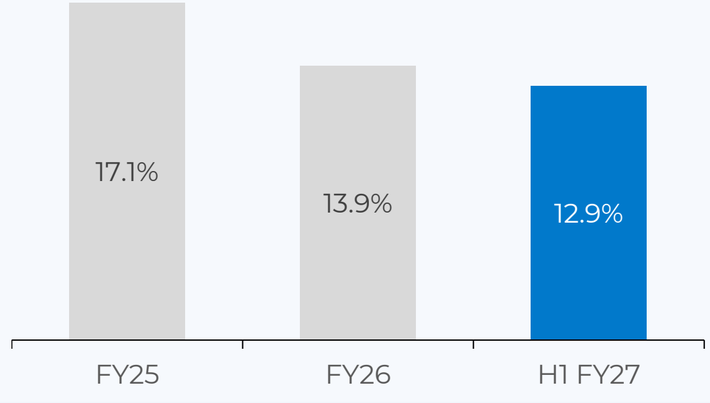
Profit After Tax (PAT) *(₹ in crores)*



PAT Margin *(in %)*

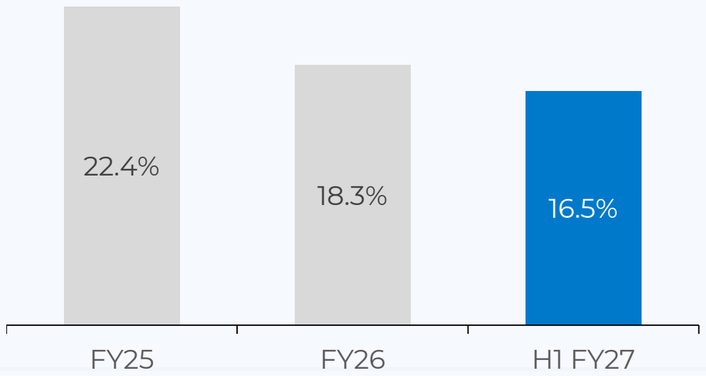


Return On Equity (ROE) *(in %)*

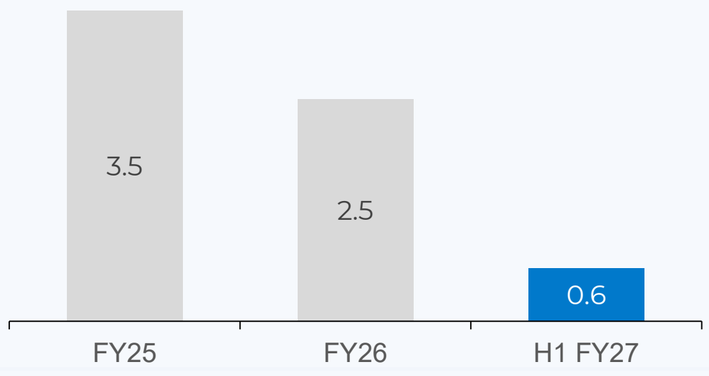


Financials Graph (2/2)

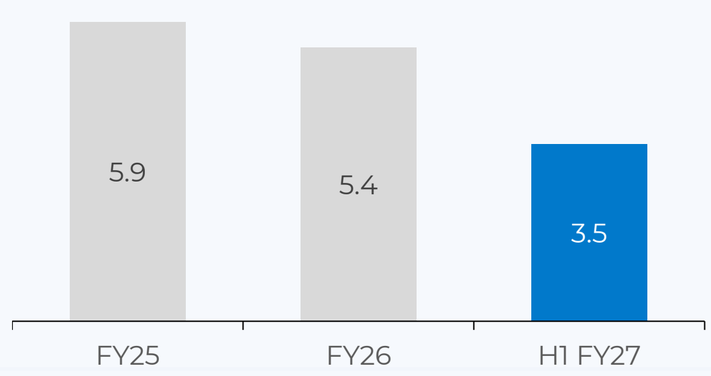
Return on Capital Employed (RoCE) *(in %)*



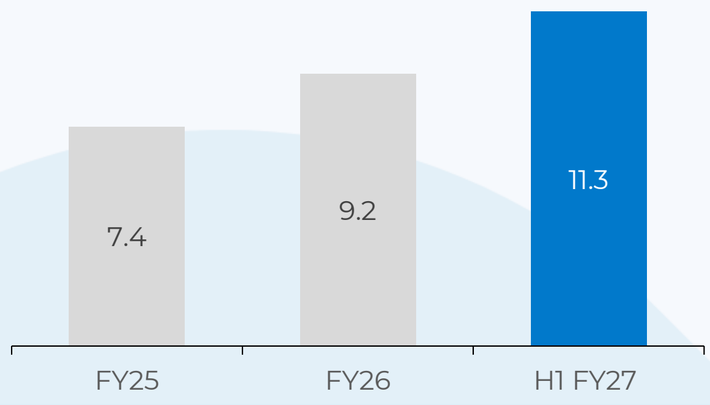
Debtor Turnover Ratio *(in times)*



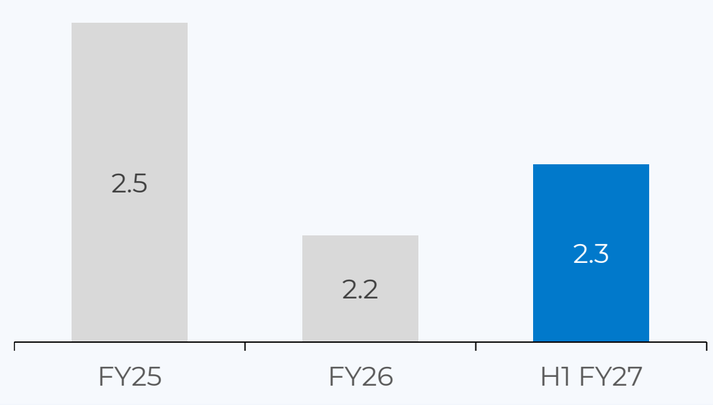
Inventory Turnover Ratio *(in times)*



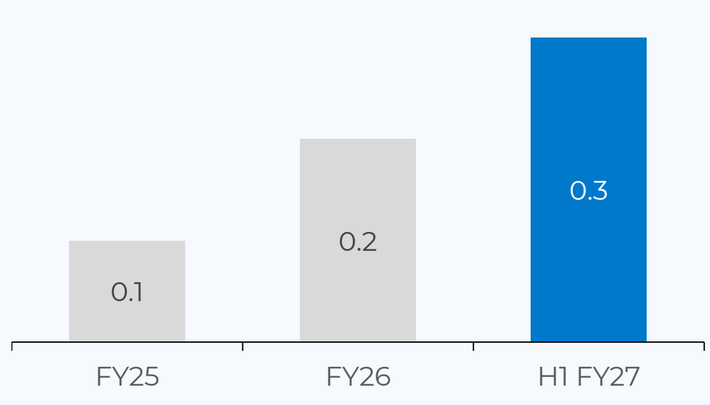
Interest Coverage Ratio *(in times)*



Current Ratio *(in times)*



Debt Equity Ratio *(in times)*



Income Statement

₹ Crores Unless Otherwise Mentioned				
Particulars	**H1 FY27**	**H1 FY26**	**YoY (%)**	**FY26**
Revenue from operations	**31.7**	**33.8**	**-6.1%**	**132.2**
Cost of materials consumed (incl. changes in WIP and finished goods)	15.9	23.8	-33.0%	102.8
Gross Profit	**15.8**	**10.0**	**57.9%**	**29.4**
Gross Profit Margin	**49.8%**	**29.6%**	**2018 bps**	**22.3%**
Employee benefit expenses	9.1	4.8	89.3%	11.7
Other expenses	1.9	1.4	33.2%	3.2
EBITDA	**4.9**	**3.8**	**27.4%**	**14.5**
EBITDA Margin	**15.3%**	**11.3%**	**402 bps**	**10.9%**
Other income	0.1	0.1	-36.2%	0.8
Depreciation & amortization expenses	0.2	0.1	38.6%	0.2
Finance costs	1.4	0.5	182.3%	1.6
Profit Before Tax & Exceptional Items	**3.4**	**3.3**	**1.3%**	**13.4**
Tax expenses	0.9	0.9	-7.5%	3.6
Profit After Tax	**2.5**	**2.4**	**4.8%**	**9.7**
PAT Margin	**7.8%**	**7.0%**	**81 bps**	**7.4%**
Diluted EPS (₹)	1.8	1.7	4.6%	7.1

Balance Sheet

₹ Crores Unless Otherwise Mentioned		
Assets	**H1 FY27**	**FY26**
Property plant & equipment and intangible assets	2.2	2.3
Deferred tax asset	0.3	0.2
Other non-current assets	29.4	30.7
Inventories	37.5	24.5
Trade receivables	42.0	65.3
Cash & cash equivalents	10.4	7.6
Short term loans & advances	0.0	0.0
Other current assets	11.9	6.5
Total Assets	**133.8**	**137.1**
Equity & Liabilities	**H1 FY27**	**FY26**
Shareholder's funds	77.7	75.2
Long- term borrowings	4.6	5.9
Other non current liabilities	7.2	7.3
Short-term borrowings	20.3	9.2
Trade payables	11.6	31.6
Other current liabilities	1.2	3.4
Provisions	11.2	4.5
Total Equity & Liabilities	**133.8**	**137.1**

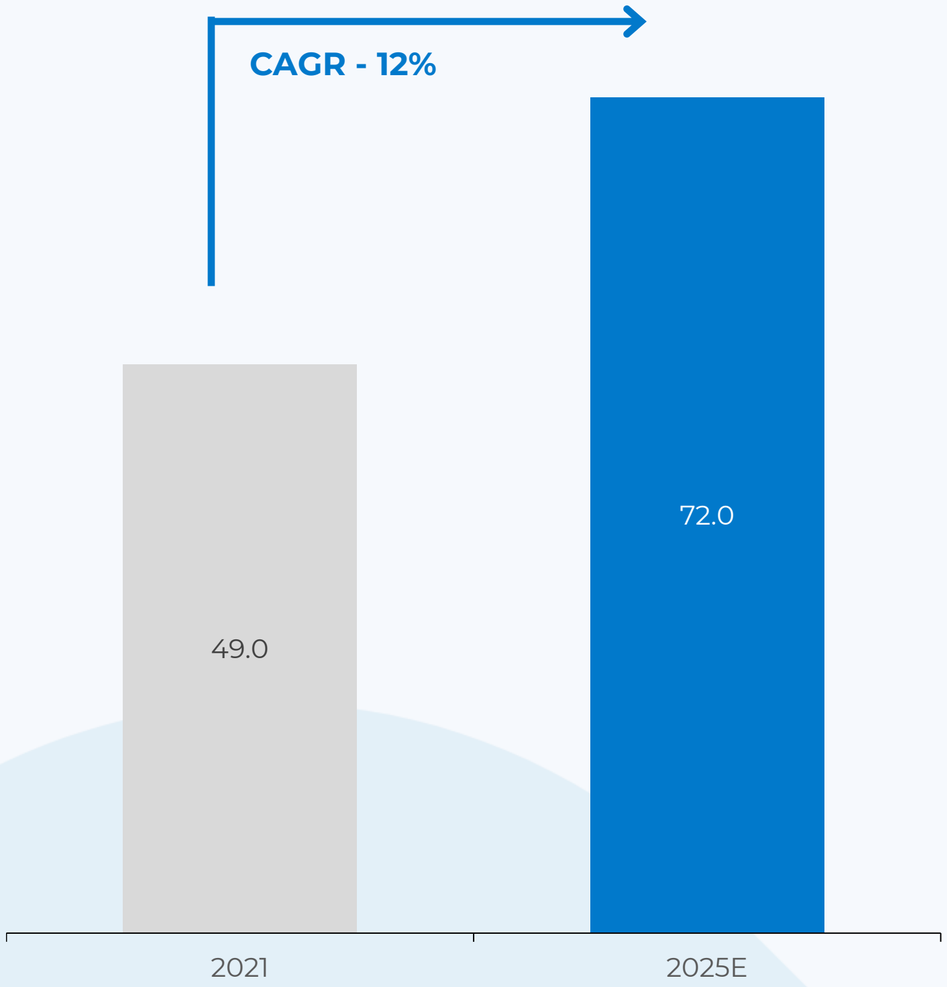
Cash Flow Statement

₹ Crores Unless Otherwise Mentioned		
Particulars	**H1 FY27**	**FY26**
Net cash from / (used in) operating activities	(6.8)	1.2
Net cash from / (used in) investing activities	1.2	(2.1)
Net cash from / (used in) financing activities	8.5	6.0
Net Increase / (Decrease) In Cash & Cash Equivalents	**2.9**	**5.1**
Cash and cash equivalents at the beginning of the year	7.6	2.4
Cash & Cash Equivalents At The End Of The Year	**10.4**	**7.6**

Industry Growth Drivers

Strong Electrical Equipment Market Outlook

(In US $ Bn)



Operational Capabilities

Rapid Urbanization & Government Spending

- Water, wastewater and electrification infrastructure continue to see high demand, supported by rapid urbanization and government initiatives.

Smart & Automated Water Infrastructure

- Pumping stations and water infrastructure account for substantial energy costs, increasing the focus on smart energy management and automated systems to improve operational efficiency.

Jal Jeevan Mission & Water Access

- Jal Jeevan Mission targets universal access to functional household tap connections, creating demand for water treatment plants, pumping stations, pipelines and distribution infrastructure.

Infrastructure & Electrification Investment

- Increasing infrastructure spending and capacity addition in power generation are key demand-side drivers for the engineering sector, supporting opportunities across electrification, pumping and infrastructure projects.

Thank You

For any further information/factory visit request, please contact:

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