Ref.: JCIL/BSE/2026
Date: November 16, 2026

To,
The Secretary,
BSE Limited,
Mumbai - 400 001.

Scrip Code: 500147

Dear Sir/Madam,

Sub.: Investor Presentation on the Unaudited Financial Results (Standalone & Consolidated) for the quarter and nine months ended September 30, 2026

Pursuant to the provisions of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the Investor Presentation on the Unaudited Financial Results (Standalone & Consolidated) for the quarter and nine months ended September 30, 2026. The presentation will also be uploaded on the Company's website at www.johncockerillindia.com.

We request you to kindly take the same on your records.

Thanking you,

Yours faithfully,

For John Cockerill India Limited

Nidhi Narayan Salampuria
Digitally signed by Nidhi Narayan Salampuria
Date: 2026.11.16 21:32:38 +05'30'

John Cockerill India Limited Mumbai

Nidhi N. Salampuria
Company Secretary & Compliance Officer
(FCS: 10448)

Encl: As above

John Cockerill India Limited

Investor Presentation

Q3 & 9M CY26 | November 2026

Revolutionising the Steel Industry

200+ Years
JC Group
Engineering Legacy

28+ Countries
JC Group
Global Presence

8000
Employees in JC Group
399 Employees in JCIL

INR 9.6 Bn
Conso 9months 'CY26 Revenue

Safe Harbor

This presentation and the accompanying slides (the "Presentation"), which have been prepared by **John Cockerill India Limited (the "Company" / "JCIL"),** have been prepared solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

This Presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever, and no reliance shall be placed on, the truth, accuracy, completeness, fairness and reasonableness of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

This presentation contains certain forward looking statements concerning the Company's future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward looking statements become materially incorrect in future or update any forward looking statements made from time to time by or on behalf of the Company.

Chairman's Message



Mr. Francois-David MARTINO

Chairman

"Q3 CY26 marked further progress in strengthening John Cockerill's global operating platform and building the capabilities required for our next phase of growth. We delivered strong year-on-year revenue growth, with Standalone Revenue increasing approximately **80% to ₹174.4 crore** during Q3 and more than doubling to **₹523.6 crore for the first nine months of CY26**. While operating profitability continues to reflect the early execution stages of several projects, the quarter included an **exceptional gain of approximately ₹53.6 crore**, resulting in Standalone Net Profit of approximately **₹32.2 crore**.

Our Consolidated performance reflects the increasing scale of our international platform, with Revenue from Operations of approximately **₹316 crore in Q3 and ₹959 crore for the first nine months of CY26**, representing year-on-year growth of approximately **22% and 31% respectively**. Consolidated Net Profit for Q3 was approximately **₹11.1 crore**, while the first nine months recorded a Net Loss of approximately **₹12.9 crore**. Our focus remains on translating this increased scale into stronger execution, margins and sustainable profitability.

Project Vulcan reached an important milestone, with the requisite regulatory approvals received and **35,185 CCPS allotted to John Cockerill SA**, advancing the consolidation of our global entities under John Cockerill India Limited. The associated financial impact is expected to become relevant in Q4 CY26.

We are also investing ahead of future growth. Since September 2025, we have added more than **100 employees in India and more than 30 in China**, with a further plan of hiring approximately **50 across both operations by year-end**, strengthening our engineering, project execution and operational capabilities.

Our MoU with the Government of Maharashtra, focused on advanced green iron and steel technologies and supporting the development of Gadchiroli as a green steel hub, represents another important strategic opportunity and provides a platform to explore **low-temperature electrolytic ironmaking technology** under Indian operating conditions.

Looking ahead, we remain confident in John Cockerill India Limited's medium-to-long-term prospects. With India continuing to see strong investment in steel capacity, advanced processing technologies, plant modernisation and lower-carbon steel production, our integrated global platform, expanding execution capabilities and investments in people provide a stronger foundation to translate these opportunities into **sustainable growth and improved profitability."**

Financial & Operational Performance

Q3 & 9M CY26

ENGINEERING | DESIGN | MANUFACTURING | ERECTION & COMMISSIONING | VALUE SERVICES

Standalone Financial Highlights — Q3 & 9M CY26

Business on strong footing with robust Order Book providing strong visibility for the coming years

Revenue

Q3	9M
₹ 1,744 mn	₹ 5,236 mn
+80% Y-o-Y	*+105% Y-o-Y*

Material Margin

Q3	9M
30.6%	40.0%
52.2% PY	*49.9% PY*

EBITDA

Q3	9M
-₹ 120 mn	-₹ 40 mn
₹ 113 mn PY	*₹ 128 mn PY*

PAT

Q3	9M
₹ 321 mn	₹ 346 mn
₹ 89 mn PY	*₹ 99 mn PY*

Revenue grew strongly by **80% and 105% Y-o-Y in Q3 and 9M CY26** respectively.

Underlying **demand momentum** continued to **strengthen** during the quarter, reflected in the order wins.

Profitability in Q3 and 9M CY26 impacted by multiple project-related costs incurred during the initial stages of execution, with the corresponding margin contribution which will materialise as the projects advance into subsequent stages.

Order Book as of Oct-26 stands at ~₹ 23,280 mn

Standalone Profit and Loss Statement – Q3 & 9M CY26

Standalone Profit and Loss Statement (₹ mn)	Q3 CY26	Q3 CY25	Y-o-Y	9M CY26	9M CY25	Y-o-Y
Revenue from Operations	**1,744.2**	**969.8**	***79.9%***	**5,236.4**	**2,555.3**	***104.9%***
Raw Material Cost	1,210.1	463.9		3,144.1	1,279.2	
Material Margin	**534.1**	**505.9**	***5.6%***	**2,092.3**	**1,276.1**	***64.0%***
Material Margin (%)	**30.6%**	**52.2%**	***-2150 bps***	**40.0%**	**49.9%**	***-1000 bps***
Employee Cost	215.7	122.9		686.8	497.2	
Other Expenses	438.1	269.9		1,445.0	650.8	
EBITDA	**-119.7**	**113.1**	***N.M.***	**-39.5**	**128.1**	***N.M.***
EBITDA Margin (%)	**-6.9%**	**11.7%**	***N.M.***	**-0.8%**	**5.0%**	***N.M.***
Depreciation	19.3	15.5		51.7	45.9	
Other Income	17.0	24.4		65.6	63.6	
EBIT	**-122.0**	**122.0**	***N.M.***	**-25.6**	**145.8**	***N.M.***
Finance Cost	41.4	2.9		133.5	13.6	
Exceptional Income / (Expense) *	535.8	0.0		559.7	0.0	
Profit before Tax	**372.4**	**119.1**	***212.7%***	**400.6**	**132.2**	***203.0%***
Tax	50.8	30.0		54.5	33.2	
Profit after Tax	**321.6**	**89.1**	***260.9%***	**346.1**	**99.0**	***249.6%***
Adjusted Profit after Tax #	**-149.1**	**89.1**	***N.M.***	**-124.6**	**99.0**	***N.M.***

** Exceptional Income pertains to one-time gain on sale of property | # Adjusted Profit after Tax = Profit after Tax – Exceptional Item (net of income tax) | N.M. – Not Measurable*

Consolidated Financial Highlights — Q2 & H1 CY26

Chinese, German and Belgian entities merged under JCIL w.e.f. 01st January 2026

Revenue

Q3	9M
₹ 3,156 mn	₹ 9,587 mn
+22% Y-o-Y	*+31% Y-o-Y*

Material Margin

Q3	9M
36.6%	45.3%
67.3% PY	*52.1% PY*

EBITDA

Q3	9M
-₹ 357 mn	-₹ 545 mn
₹ 82 mn PY	*- ₹ 190 mn PY*

PAT

Q3	9M
₹ 111 mn	-₹ 128 mn
- ₹ 23 mn PY	*- ₹ 203 mn PY*

Revenue grew at a healthy pace of **22% and 31% Y-o-Y in Q3 and 9M CY26** respectively.

Underlying **demand momentum** continued to **strengthen** during the quarter, reflected in the order wins.

Profitability in Q3 and 9M CY26 impacted by multiple project-related costs incurred during the initial stages of execution, with the corresponding margin contribution which will materialise as the projects advance into subsequent stages.

Order Book as of Jun-26 stands at ~₹ 46,000 mn

Consolidated Profit and Loss Statement – Q3 & 9M CY26

Consolidated Profit and Loss Statement (₹ mn)	Q3 CY26	Q3 CY25	Y-o-Y	9M CY26	9M CY25	Y-o-Y
Revenue from Operations	**3,155.8**	**2,594.5**	***21.6%***	**9,586.6**	**7,336.1**	***30.7%***
Raw Material Cost	2,001.4	847.8		5,248.5	3,511.9	
Material Margin	**1,154.5**	**1,746.7**	***-33.9%***	**4,338.1**	**3,824.2**	***13.4%***
Material Margin (%)	**36.6%**	**67.3%**	***-3070 bps***	**45.3%**	**52.1%**	***-690 bps***
Employee Cost	713.9	569.1		2,251.6	1,817.6	
Other Expenses	797.2	1,095.6		2,631.6	2,196.5	
EBITDA	**-356.7**	**82.0**	***N.M.***	**-545.1**	**-190.0**	***N.M.***
EBITDA Margin (%)	**-11.3%**	**3.2%**	***N.M.***	**-5.7%**	**-2.6%**	***N.M.***
Depreciation	39.3	21.6		108.3	75.0	
Other Income	32.4	84.0		117.6	388.6	
EBIT	**-363.6**	**144.4**	***N.M.***	**-535.8**	**123.6**	***N.M.***
Finance Cost	51.9	46.7		172.4	149.8	
Share in Profit / (Loss) of Joint Venture	-2.4	0.0		1.7	0.0	
Exceptional Income / (Expense) *	535.8	0.0		559.7	0.0	
Profit before Tax	**117.9**	**97.8**	***20.5%***	**-146.8**	**-26.2**	***N.M.***
Tax	6.8	120.9		-17.8	176.4	
Profit after Tax	**111.1**	**-23.1**	***N.M.***	**-128.9**	**-202.5**	***N.M.***
Adjusted Profit after Tax	**-359.6**	**-23.1**	***N.M.***	**-599.6**	**-202.5**	***N.M.***

** Exceptional Income pertains to one-time gain on sale of property | # Adjusted Profit after Tax = Profit after Tax – Exceptional Item (net of income tax) | N.M. – Not Measurable*

Other Highlights

Q3 & 9M CY26

Strategic Government Engagement

Maharashtra MoU | Advancing Green Iron & Green Steel

2 September 2026 — MoU signed between John Cockerill India Limited and the Government of Maharashtra.

Strategic objective

- Explore advanced technologies for green iron and green steel production.
- Support Maharashtra's ambition to develop Gadchiroli as a future Green Steel Manufacturing Hub.
- Evaluate technology pathways aligned with the state's green industrial development objectives.

4 September 2026 | Formal MoU Exchange
Jio World Convention Centre, Mumbai, during the official visit of the Prime Minister of Belgium.

In the presence of the Prime Minister of Belgium, the Chief Minister of Maharashtra and the Union Minister for Commerce and Industry, with the MoU exchanged by the Group CEO of John Cockerill and senior Government of Maharashtra representatives.







A Reminder of Who We Are

John Cockerill India Limited

Metals Business — Three Pillars

A trusted global supplier of sustainable & high-performance solutions for the steelmaking industry

01 Processing & Rolling

- Pickling Lines & Solutions
- Acid Regeneration Plants
- Cold Rolling Mills
- Continuous Annealing Lines
- Continuous Galvanising Lines
- Colour Coating Lines
- JVD (Jet Vapor Deposition)

02 Iron & Steel Making Technology

- **Volteron™ — CO_2-free steelmaking
- Electric Arc Furnaces (EAF)
- Hydrogen in steelmaking
- Pelletizing Units
- DRI Solutions

***Volteron is not part of the consolidation*

03 Services & Energy Efficiency

- Fit-to-purpose upgrading
- Decarbonising existing plants
- Process & tech consultancy
- Customised spares & services
- Mathematical models
- Automation & Technology Control

Revolutionary Technology — Jet Vapor Deposition (JVD)

A breakthrough in zinc coating — developed in partnership with ArcelorMittal

An advanced coating process that vaporizes zinc in a vacuum and deposits it onto steel at sonic speeds, creating a uniform, adaptable coating ideal for automotive, appliance, and industrial applications.



1 Million Tons

JVD coated steel already produced & sold from ArcelorMittal Kessales

2x Faster

Than existing HDG and EG galvanisation processes

Less CO_2

Low energy consumption, environment friendly process

99.5% Yield

High-speed production with minimal waste

Competitive Advantages

- Customizable coating thicknesses
- Superior surface quality
- Uniform and consistent output
- Better resistance to corrosion
- Flexibility to install independent lines

Steel Sector Outlook & India Opportunity

India — The World's Fastest Growing Steel Market

#2

World's 2nd Largest
Crude Steel Producer

~152 MT | ~9% global share

- Steel capacity target: 300 MTPA by 2030-31
- ~USD 156 billion investment planned
- Carbon emission reduction targets: 20% by 2030
- Green hydrogen-based steelmaking as focus area
- 100% FDI allowed in the sector

Growth Drivers for JCIL

Innovation & Technology

New routes for better efficiency — JVD, Volteron™, hydrogen steelmaking

Steel Decarbonisation

Green steel manufacturing and revamping of existing plants globally

India Market Growth

World's fastest growing market with increasing demand for high-end products

Policy Support

Government push for self-reliance in steel with supportive industrial policies

Source: IBEF Steel Report November 2025; WorldSteel.org

Business Strategy & Way Forward

01

Portfolio of Technologies in Steelmaking

Establish a market relevant portfolio of technologies in green steel, high strength steel and become a global Tier 1 steelmaking solutions provider.

02

Fostering Global Partnerships

Foray into upstream steel making processes with focus on decarbonization by building strategic alliances and collaborations.

03

Streamlining Client Operations

Implement advanced digital tools and technologies to enhance productivity with adjacencies in servicing and supply of spares.

04

Consolidation of Metals Business

Improve operational efficiencies and remain closer to key customers with localized offering and better margins.

New Technology & Manufacturing → Strengthen Customer Services → Explore JV / Inorganic Opportunities

Board of Directors



Mr. Francois-David Martino
Chairman

25+ years of international management experience, notably with Becker Stahl Services (Germany), Danieli, Thyssen Krupp and Siemens VAI (China).



Mr. Frederic Martin
Managing Director

35+ years of international business management experience, mainly with ferrous / non-ferrous metals sectors in various functions.



Mr. Shekhar Kashalikar
Non-Executive Director

30+ years in the industrial energy equipment sector, notably as CEO of Thermax Babcock & Wilcox Energy Solutions Ltd. and Director of Thermax Bioenergy Solutions Pvt. Ltd.



Mr. Frederic Lemaitre
Non-Executive Director

25+ years of experience in the steel industry working in key finance positions for ArcelorMittal and John Cockerill



Mr. Praveen Kadle
Non-Executive Director

35+ years of senior leadership experience, notably as CFO of Tata Motors, Founder MD & CEO of Tata Capital, and Chairman of Tata AutoComp Systems.



Mr. Nandkumar Dhekne
Independent Director

40+ years of experience in diverse areas including Field services, Operations Management, Sales & Marketing & General Management.



Dr. Anupama Vaidya (h.c.)
Independent Director

30+ years business management experience across various industries (Conglomerates, IT, Manufacturing/Engineering, Construction, etc.)



Ms. Anjali Gupte
Independent Director

25+ years financial experience across Financial Services, Media & Advertising, Real Estate & Manufacturing sectors.



Mr. Anand Sen
Independent Director

40+ years of experience with Tata Group across Marketing and Sales, Strategy and Business Leadership.



Mr. Jan Lueder
Independent Director

30+ years of international leadership experience, notably with Voith Group, Sulzer, Thyssenkrupp and Siemens AG, across industrial, engineering and energy technology sectors.

India Leadership Team



Mr. Frederic Martin

Managing Director

35+ years in international business management in metals sectors



Mr. Deepak Chindarkar

Chief Financial Officer

38+ years experience in Finance Services, legal, regulations and governance standards



Mr. Ujwal Kawale

Chief Operating Officer

20+ years in Steel Industry across manufacturing & projects



Ms. Nidhi Salampuria

Company Secretary

15+ years experience in compliance, legal, regulations and governance standards



Mr. Shishir Naik

Vice President - Revamps, Spares & Services

18+ years in manufacturing, engineering, procurement, and commercial operations



Mr. Mithaleshwar Yadav

Vice President - Sales

20+ years in downstream processing of hot-rolled steel



Ms. Neha Mistry

Human Resources Business Partner

18+ years in People Management and Skilling

Global Leadership Team



Mr. Frederic Martin

CEO Global

35+ years in international business management in metals sectors



Mr. Gregory Tournay

Head – Strategy & Innovation

20+ years in industrial transformation across the metals, surface treatment, water, nuclear, tire, and oil & gas sectors



Mr. Emanuele Brusini

Head - Sales

30+ years in Sales & Managing Project Based Division



Mr. Pierre Mertens

Head – Services & Energy Efficiency

20+ years in Metals, Hydrogen, Water & Air Treatment and Tires from Business development to Servicing, including General Management



Ms. Agnieszka Borysowicz

CEO - China

30+ years of multi-jurisdictional experience globally in the B2B international industrial sector



Ms. Isabelle Widmer

CEO - Europe

25+ years in Metals sector for operational management, continuous improvement, lean manufacturing, and change management



Mr. Xuedong Fan

Head - Procurement

24+ years in procurement management experience in metal sector and manufacturing business



Mr. Pierre Dosogne

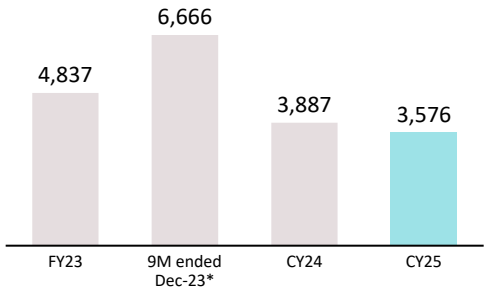
Human Resources Business Partner

15+ years experience in transformation & talent development

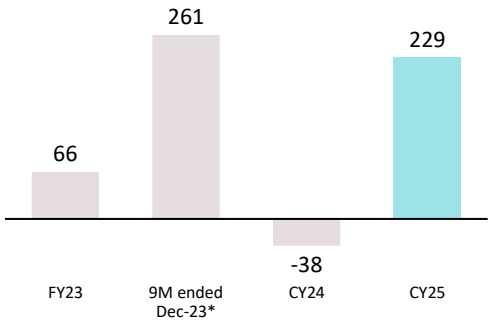
Historical Financial Performance

Standalone Historical Performance Highlights

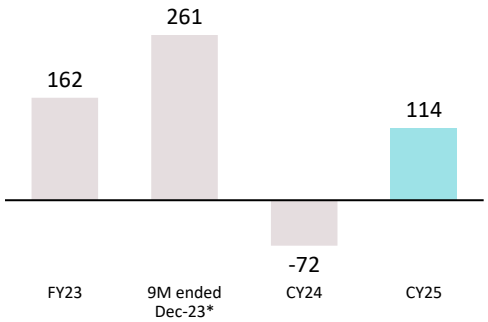
Revenue (INR Mn)



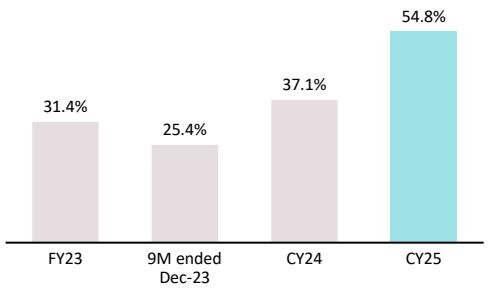
EBITDA (INR Mn)



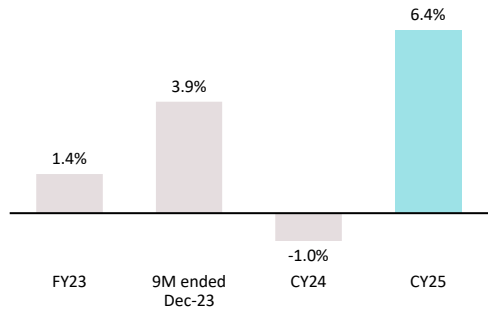
Profit Before Tax (INR Mn) (1)



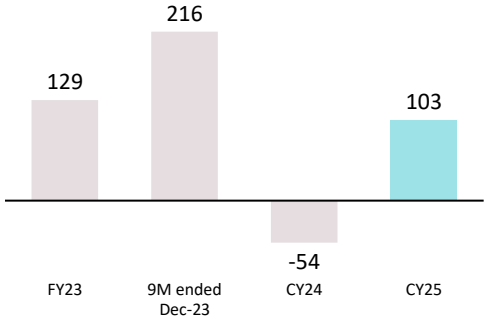
Material Margin (%)



EBITDA Margin (%)



Profit After Tax (INR Mn) (1)



Notes: (1) PBT and PAT is after Exceptional Expense relating to one-time impact of change in Labour Code in Q4 and CY25

Standalone Profit and Loss Statement

Profit and Loss Statement (INR Mn)	CY25	CY24	9M ended Dec-23 *	FY23
Revenue from Operations	**3,575.9**	**3,887.3**	**6,666.3**	**4,837.0**
Raw Material Cost	1,617.7	2,446.8	4,976.2	3,320.3
Material Margin	**1,958.2**	**1,440.5**	**1,690.0**	**1,516.7**
Material Margin (%)	***54.8%***	***37.1%***	***25.4%***	***31.4%***
Employee Cost	633.5	620.7	524.9	565.3
Other Expenses	1,095.6	857.7	904.5	885.0
EBITDA	**229.1**	**-37.9**	**260.6**	**66.5**
EBITDA Margin (%)	***6.4%***	***-1.0%***	***3.9%***	***1.4%***
Depreciation	61.5	59.7	38.5	51.5
Other Income	90.3	48.8	61.9	166.1
EBIT	**258.0**	**-48.8**	**284.0**	**181.1**
EBIT Margin (%)	***7.2%***	***-1.3%***	**4.3%**	**3.7%**
Finance Cost	30.3	22.8	23.3	19.3
Exceptional Income / (Expense) [(1)]	-114.1	0.0	0.0	0.0
Profit before Tax	**113.5**	**-71.7**	**260.7**	**161.8**
PBT Margin (%)	***3.2%***	***-1.8%***	***3.9%***	***3.3%***
Tax	10.4	-17.8	44.3	32.9
Profit after Tax	**103.1**	**-53.8**	**216.4**	**128.9**
PAT Margin (%)	***2.9%***	***-1.4%***	***3.2%***	***2.7%***
EPS (INR)	20.9	-10.9	43.8	26.1

*Notes: (1) Exceptional Expense relates to one-time impact of change in Labour Code in CY25 | *Company has changed financial reporting to calendar year w.e.f. CY23. The previous year financials are for a period of 9 months from April 2023 to December 2023 and hence not directly comparable.*

Standalone Balance Sheet

ASSETS (INR Mn)	Dec-25	Dec-24	Dec-23	Mar-23
Non-Current Assets				
Property, Plant and Equipment	506.0	474.0	489.1	469.2
Capital WIP	11.4	47.9	7.2	15.5
Investment Properties	0.0	44.9	0.0	0.0
Right of Use Assets	59.3	52.6	40.4	29.0
Intangible Assets	2.5	1.5	0.4	0.6
Trade Receivables	5.5	624.0	911.0	117.8
Other Non-Current Financial Assets	110.7	134.9	223.7	175.1
Deferred Tax Assets (Net)	42.1	34.5	0.0	0.0
Non-Current Tax Assets	69.9	40.6	55.9	56.5
Other Non-Current Assets	43.7	49.3	44.3	48.2
Total Non-Current Assets	**851.1**	**1,504.0**	**1,772.1**	**911.9**
Current Assets				
Inventories	161.7	205.9	186.6	232.3
Contract Assets	1,068.2	1,106.3	2,198.4	3,491.2
Trade Receivables	2,212.6	1,958.8	2,096.4	1,335.0
Cash & Cash Equivalents	2,265.0	625.3	1,304.6	1,185.1
Other Current Assets	250.9	380.0	718.6	1,352.0
Total Current Assets	**5,958.4**	**4,276.3**	**6,504.7**	**7,595.4**
Assets Held for Sale (Net of Liabilities)	43.9	0.4	-	-
Total ASSETS	**6,853.3**	**5,780.7**	**8,276.8**	**8,507.4**

EQUITY AND LIABILITIES (INR Mn)	Dec-25	Dec-24	Dec-23	Mar-23
Shareholders' Funds				
Share Capital	49.4	49.4	49.4	49.4
Reserves & Surplus	2,052.1	1,962.1	2,064.5	1,874.1
Total Shareholders' Funds	**2,101.4**	**2,011.5**	**2,113.9**	**1,923.5**
Non-Current Liabilities				
Lease Liabilities	37.4	36.6	7.0	1.5
Trade Payables	73.2	183.6	228.8	36.2
Other Non-Current Financial Liabilities	0.0	8.7	8.7	8.7
Long-Term Provisions	114.0	122.5	149.8	82.8
Deferred Tax Liabilities (Net)	0.0	0.0	8.9	27.5
Total Non-Current Liabilities	**224.6**	**351.4**	**403.1**	**156.8**
Current Liabilities				
Contract Liabilities	2,507.7	1,701.9	2,381.6	3,560.3
Lease Liabilities	15.7	9.3	7.3	0.6
Trade Payables	1,454.1	1,445.3	3,111.6	2,776.5
Short-Term Provisions	410.3	138.6	47.1	43.1
Current Tax Liabilities (Net)	5.5	5.5	29.6	4.6
Other Current Liabilities	134.0	117.1	182.5	41.9
Total Current Liabilities	**4,527.3**	**3,417.7**	**5,759.7**	**6,427.0**
Total EQUITY AND LIABILITIES	**6,853.3**	**5,780.7**	**8,276.8**	**8,507.4**

Note: Company has changed financial reporting to calendar year w.e.f. CY23. The previous year financials are for a period of 9 months from April 2023 to December 2023 and hence not directly comparable.

Standalone Abridged Cash Flow Statement

Abridged Cash Flow Statement (INR Mn)	CY25	CY24	9M ended Dec-23*	FY23
Profit/(Loss) Before Tax	**113.5**	**-71.7**	**260.7**	**161.8**
Adjustments for Non-Cash and Non-Operational Expenses / (Incomes)	215.7	49.4	16.0	-59.5
Operating Profit / (Loss) Before Working Capital Changes	**329.3**	**-22.3**	**276.7**	**102.3**
Changes in Working Capital	1,299.0	-608.8	-69.3	635.1
Cash from Operations	**1,628.2**	**-631.1**	**207.4**	**737.4**
Income Tax (Paid) / Refunded	-42.9	-29.7	-36.9	-29.3
Net Cash Flow from Operating Activities (A)	**1,585.4**	**-660.8**	**170.6**	**708.1**
Net Cash Flow from Investing Activities (B)	**-814.3**	**16.8**	**95.9**	**-74.4**
Net Cash Flow from Financing Activities (C)	**-21.0**	**-46.0**	**-26.5**	**-10.2**
Net Change in Cash & Cash Equivalents during the Year (A+B+C)	**750.0**	**-690.0**	**240.0**	**623.5**
Cash & Cash Equivalents at the Beginning of the Period	465.1	1,155.0	915.0	290.8
Effect of Exchange Difference	0.1	0.1	0.0	0.7
Cash & Cash Equivalents at the End of the Period	**1,215.3**	**465.1**	**1,155.0**	**915.0**

** Company has changed financial reporting to calendar year w.e.f. CY23. The previous year financials are for a period of 9 months from April 2023 to December 2023 and hence not directly comparable.*

Thank You

For more information, please contact

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