

May 13, 2026

To
BSE Limited
P.J. Towers, Dalal Street
Mumbai – 400 001
Scrip Code: 509675
Through: BSE Listing Centre

To
National Stock Exchange of India Limited
5th Floor, Exchange Plaza, Bandra (E),
Mumbai – 400 051
Scrip Symbol: BIRLANU
Through: NEAPS

Sub: Investor Presentation on the audited standalone and consolidated financial results of the Company for the quarter and financial year ended March 31, 2026

Ref: Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”)

Please find enclosed the Investor Presentation on the audited standalone and consolidated financial results of the Company for the quarter and financial year ended March 31, 2026.

The said presentation is also available on the website of the Company, www.birlanu.com.

Yours faithfully,
For **BirlaNu Limited**
(formerly HIL Limited)

Nidhi Bisaria
Company Secretary & Compliance Officer
Membership No. F5634

Encl. as stated

BUILD YOUR
WORLD



birlanu

Financial Result Presentation - Q4 & FY26

Contents

- Welcome to BirlaNu
- About BirlaNu
- Brands and Products Overview
- Clean Coats Acquisition
- Q4 & FY26 Results Overview

Welcome to BirlaNu



birlanu

BirlaNu represents a bold evolution of HIL's legacy, blending innovation with heritage. The "Nu" stands for reinvention and fresh perspectives, symbolizing a modern, global reboot while staying rooted in trust and quality.

Inspired by creativity and sustainability, it embodies the spirit of self-expression, encouraging people to build their world in their own way. With a commitment to lasting design and a future-forward mindset, BirlaNu is more than a name, it is a promise to innovate, inspire, and create meaningful spaces for generations to come.

Who are we ?



For nearly 80 years, BirlaNu Limited (formerly HIL Limited), has been a pioneer in redefining the art of creating home and building solutions.

Our portfolio spans Pipes, Construction Chemicals, Putty, Roofs, Walls and Floors. As a global leader in home and building solutions, BirlaNu integrates purpose and innovation into every offering, ensuring we meet evolving customer needs.



Brand story

Since 1946, we've been on a journey of continuous evolution and today, we are proud to announce a new chapter in our legacy: HIL is now BirlaNu.

BirlaNu is inspired by the people we serve and driven by a passion for continuous growth. Rooted in connection, creativity and sustainability, we empower homeowners, builders and designers to bring a vision to life, crafting innovative buildings and structures that stand the test of time. As the world evolves, we remain committed to shaping spaces where life unfolds and inspiring beautiful, lasting design with our customers at the heart of everything we do.

BirlaNu isn't just a name. It reflects our renewed purpose and promise to be the partner you trust in building the future.

And we have begun our change journey – HIL is now BirlaNu



Click the YouTube icon above to view the video

Message from Chairman



BirlaNu reflects who we are at our core - a company driven by purpose, progress and a deep commitment to those we serve. We believe in building with integrity, pushing the boundaries of innovation, and creating materials and ideas that endure. Our renewed identity is more than a name; it's a promise to be the trusted partner in shaping spaces that last.

CK.Birla
Chairman

About BirlaNu

CKA Birla Group : 165+ years of rich legacy



US\$ ~3 billion
conglomerate



Over
35,000
employees



Focus on
long-term
values,
trust-based
relationships



More than 50
manufacturing
facilities across
India and the
world



Numerous
patents &
awards



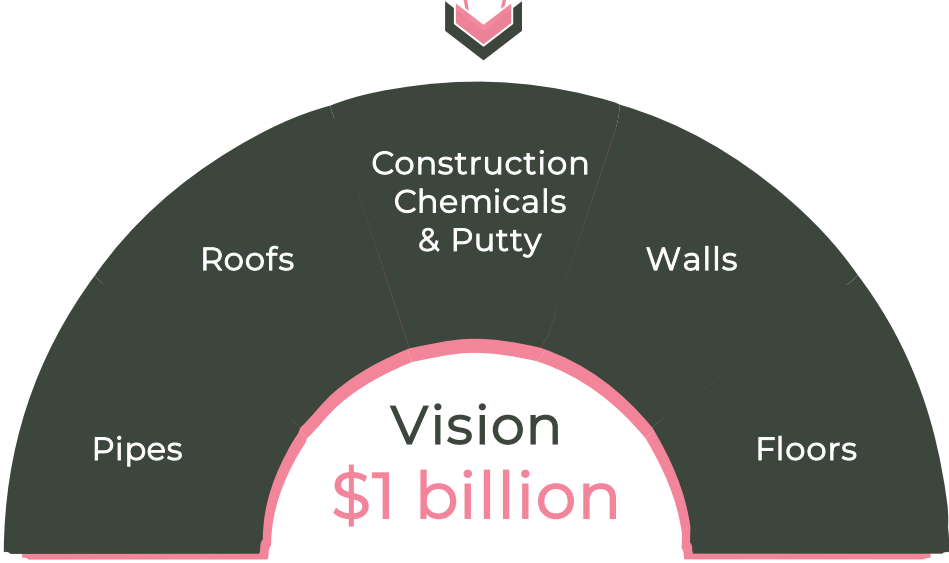
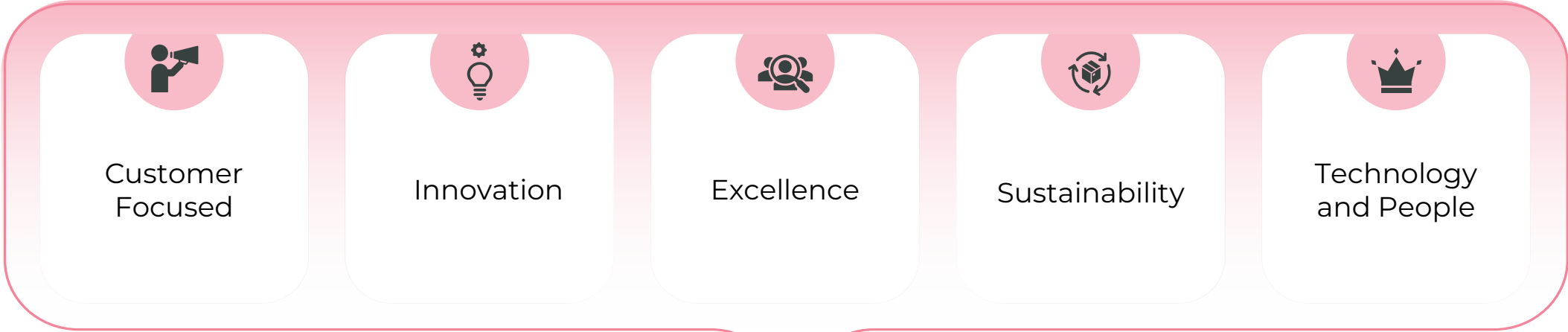
Relationships &
philanthropy

CKA Birla Group - Industry clusters & key companies

	Technology and Automotive						
	Home and Building						
	Healthcare						
	Education						

BirlaNu poised for sustained value creation

Key drivers





Our vision

“To be a leading global provider of innovative, sustainable Home & Building solutions”



Our mission

BirlaNu's Mission is to empower homeowners, builders and designers to bring their vision to life – a promise to be the trusted partner in building their future.

Our passion for creating sustainable and innovative products, guides us in shaping spaces where life happens.

We inspire timeless, beautiful design with our customers at the core of every decision we make.

We are powered by a modern, technology led, inclusive and safe work culture.



Our values

Customers at the heart of everything we do

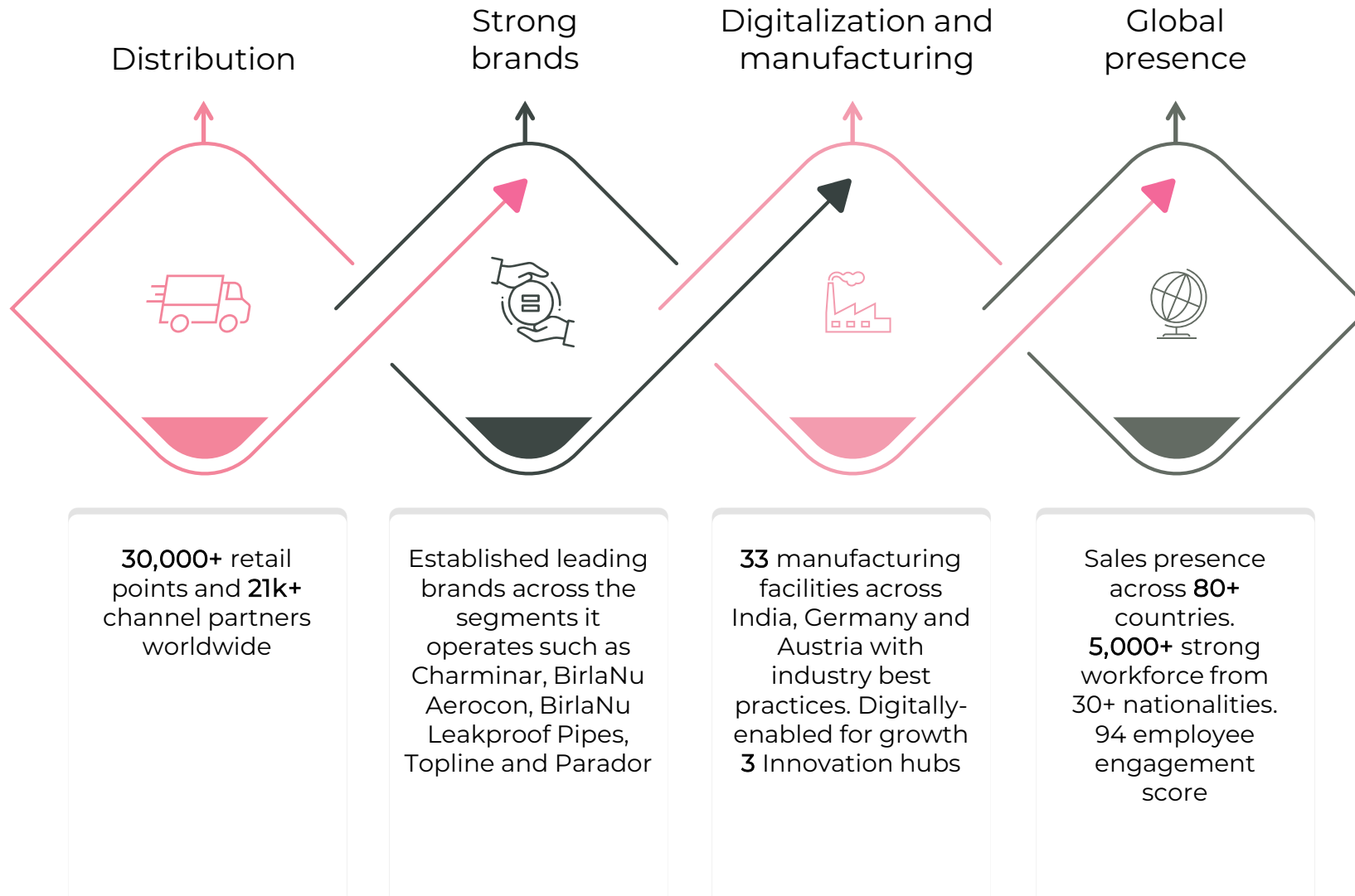
I Own, I am Responsible

Trust, Respect and Help each other

Make it Simple, act Fast

Challenge the status quo, raise the bar

BirlaNu's strengths



Experienced leadership team



Akshat Seth

MD & CEO

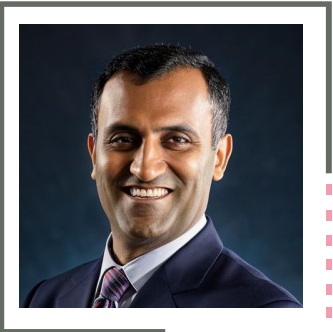
- Over 2 decades of professional experience with CKA Birla Group & AT Kearney in various roles across India, Europe and the Middle east
- Expertise in scaling up and transforming businesses and building high performing teams
- He is a Chemical Engineer from IIT Delhi and an MBA from IIM Calcutta



Ajay Kapadia

Chief Financial Officer

- Over 2 decades of experience with METROD (OFHC) Sdn. Bhd., JohnsonDiversey India, ABB, and Alembic Ltd.
- Expertise in M&A, International business, business analysis, controlling & evaluation, including Investor Relations
- He is a Chartered Accountant, CMA, M.Com & DTP



Mudit Agarwal

Chief Strategy Officer

- Over 2 decades of experience across multiple geographies at Landmark Group, Aditya Birla Group, Deloitte Touche India, KPMG, PwC, and YUM! Restaurants India
- Experienced in different facets of Operations & Strategy including M&A, GTM and Growth Strategy
- He is an Engineer and an MBA from IIM Calcutta



N Sesa Srinivas

Chief Human Resource Officer

- Nearly 3 decades of experience in with Orient Cement, KEC International, Crompton Greaves, Ion Exchange & Sriman Organic
- He holds Master's degree in Social Work & Bachelor's degree in Law
- He is a certified Hogan Assessor & ACC Coach

Experienced leadership team



- Over 2 decades of experience with Gujarat Tea Packer & Processor, Creamline Dairy, Mars International, and Colgate Palmolive
- Expertise in Sales & Distribution, Strategy & RTM, Channel Sales, Key Account Management, and Business Development
- He is a B.Com graduate & MBA

Vijay Kumar Lahoti

Chief Business Officer-
Roofs,
Construction
Chemicals and Putty



- Over 2 decades of Leadership experience with CKA Birla Group, McKinsey & Company, and ITC Ltd.
- Expertise in growth, strategy, operations, and business transformation
- He is Chemical Engineer from IIT Delhi & MBA from IIM Ahmedabad

Arun Kumar Magoo

Chief Business Officer -
Pipes



- More than 3 decades of sales & marketing experience across Orient Cement & Bharathi Cement
- He holds Master's degree in Civil Engineering & MBA in Marketing
- He also holds Executive MBA from ISB, Hyderabad and attended Business Leadership Engagement program at IIM Ahmedabad

Y Srinivasa Rao

Chief Business Officer-
Walls



- Over 2 decades of experience with top firms: Mohawk, Interface, and Milliken & Co.
- Expertise in strategic communication and business management across global markets
- He is a B. Com graduate & MBA

David (Neel) Bradham

MD & CEO of Parador

Experienced leadership team



- Over 2 decades of professional experience with JSW Steel, International Paper & NCL Industries
- Expertise in Procurement, Supply Chain & Strategy
- He has a master's degree in engineering (Mechanical) from Delhi University

Pardha Saradhi Nooney

Chief Procurement
Officer



- More than 3 decades of experience in manufacturing IT & consulting across Orient Cement, MYK Laticrete, Virtusa, Deloitte, Intelligroup Asia & Mukund
- Experienced in IT & Digital Transformation journeys having worked in different segments at global level in India, Europe & APAC
- He is a MBA in Operations & holds Bachelor's degree in Mechanical Engineering

Rajesh Rajan

Chief Information
Officer



- Over 2 decades of professional experience with Nuvoco Vistas Corp, Reliance, Pidilite, and EFGE Consultants
- Experienced in innovation, material science and R&D
- He is a Master of Engineering (Civil) & MBA

Pranav Desai

Chief Innovation
Officer



- Over 2 decades of professional experience with Usha Martin, BOC India, Godrej Group, Vodafone, Shristi Infrastructure, and Zetwerk Manufacturing
- Expertise in Corporate governance, Internal Audit, Risk Management and Fraud Investigation
- He is a Chartered Accountant, Certified Internal Auditor, Certified Fraud Examiner and DISA

Mukesh Kumar Agarwal

Head Internal
Audit

Global manufacturing presence

Manufacturing Units



Roofs



Walls



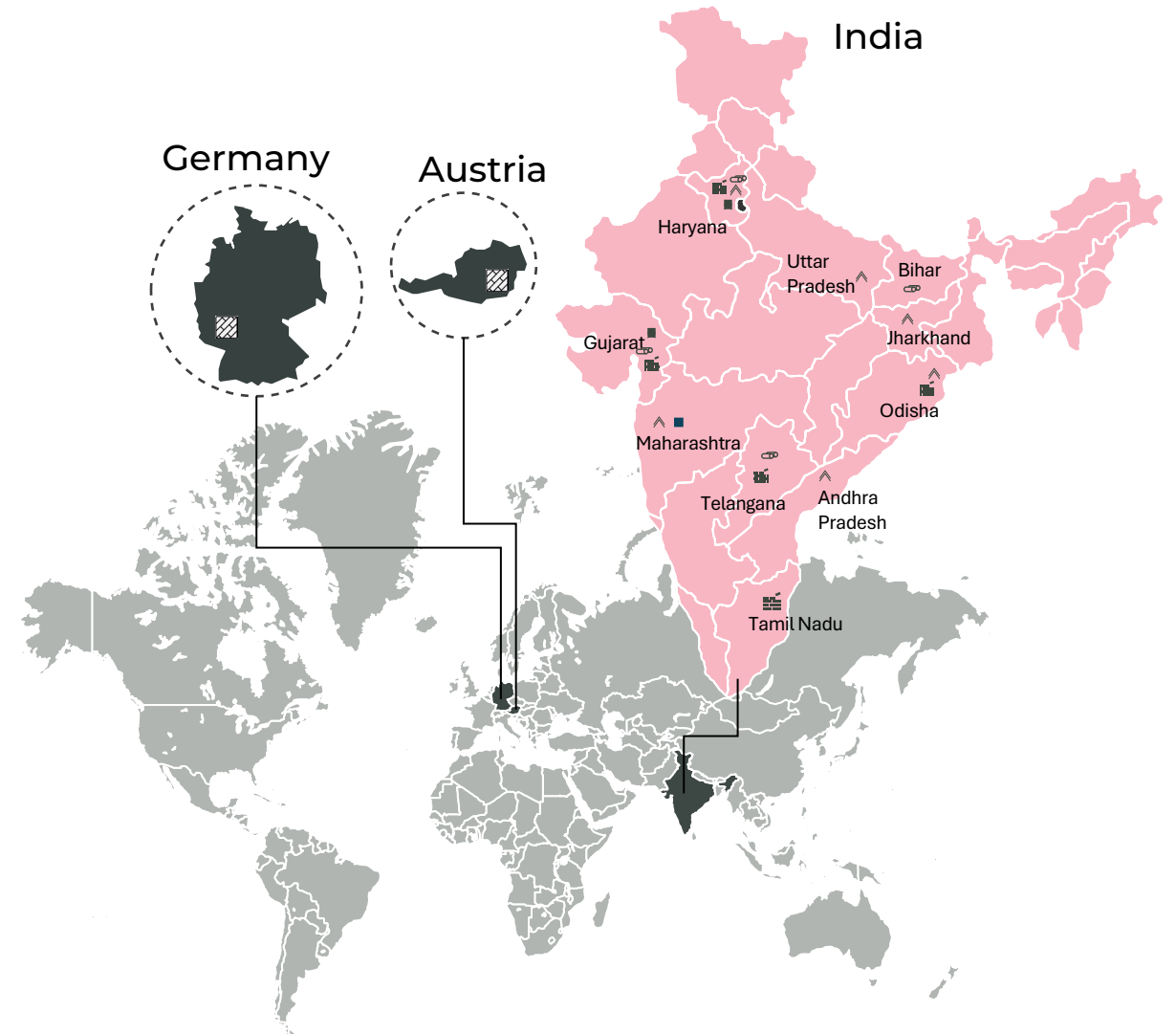
Pipes



Construction Chemicals & Putty



Floors



Commitment to sustainability

Environment



Eco-Footprint minimization

- Initiatives in energy and waste management, raw material sourcing, and innovation.
- Continuous improvement in operational efficiency with the 3R principle.

Waste reduction strategies

- Optimization of manufacturing processes and reduction of packaging materials.
- Promotion of eco-friendly products and engagement with suppliers for sustainable practices

Product innovation for sustainability

- Focus on developing eco-friendly building materials.
- Hold certifications (GRIHA, IGBC, GreenPro) as a testament to commitment to sustainable construction practices.

Society



CSR commitment to rural empowerment

- Dedicated initiatives aimed at benefiting underprivileged sections in rural India.
- Continuous engagement to promote social equity within these communities.

Adherence to corporate standards

- As responsible corporate citizens, strict adherence to the standards and regulations outlined in the Companies Act 2013 (CSR).

Social value creation for sustainable society

- Commitment to creating social value and providing equitable opportunities for all community members.
- Focused efforts towards fostering a thriving and sustainable society.

Governance



Robust corporate governance for sustainability

- Implementation of a well-structured corporate governance system to effectively address sustainability issues.

Board-Level commitment to sustainability

- Periodic discussions at the board level underscore our commitment to sustainability and its significance in our operations.

Transparency and ethical practices

- Integration of transparency and ethical behavior into our operations.
- Establishment of policies, including a code of conduct, whistleblower awareness policy, and measures to prevent workplace harassment, to uphold these values.

Rewards and recognitions



Superbrands 2025



Best Plastics & Polymers Brand 2026 (ET)



BW Excel Awards 2026



Most Trusted Brands of India 2026 - Marksmen Daily



Top 50 Great People Managers™ (2025)



Brand of the year 2025 - Roofing & Ceiling ideas



Great Place to Work



Greenpro award for 2023-25



Realty+ Iconic Brand award 2025

Empowering Communities through Skills and Mental Health Interventions



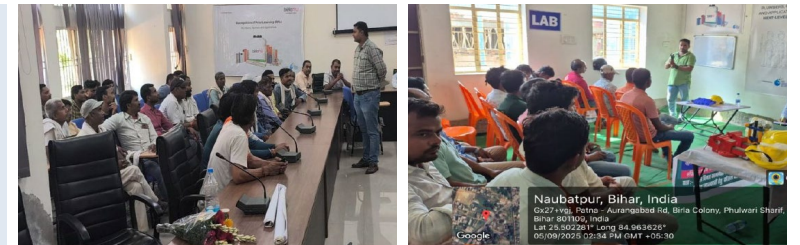
RURAL MENTAL HEALTH BY LIVE LOVE LAUGH FOUNDATION

- Implemented a rural mental health program at Tangi and Kondapalli in partnership with The Live Love Laugh Foundation
- Supported over 3,600 beneficiaries through access to psychiatric care and medication, including caregivers of persons with mental illness as indirect beneficiaries



SKILL DEVELOPMENT PROGRAM

- Upskilled and certified 8,538 tradespersons across 10+ states and 25+ cities under Skill India Mission in partnership with WMPSC (NCVET & NSDC)
- Improved employability and incomes through industry-aligned technical training, enabling self-employment and better job opportunities



Awards & Accolades

Awards and accolades

- Akshat Seth, MD and CEO recognized among India's Top 50 Great People Managers
- Top 25 | India's Best Workplaces™ in Manufacturing, 2025
- Top 50 | Large India's Best Workplaces Building a culture of Innovation by All, 2025



Building diverse talent pool, hiring from FMCG, Manufacturing, Consumers, Retail & various other industries

Strengthening corporate functions across Strategy, Marketing, M&A, Product Management and beyond

480+ people trained for 5,100+ hours till Q2

Best Workplaces™
in Manufacturing

Great Place To Work™

INDIA
2025

Best Workplaces™
Building a Culture of Innovation by All

Great Place To Work™

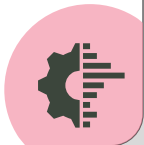
INDIA
2025

BirlaNu's digital transformation journey

Enablers of Digital Transformation

Technology & infrastructure

- Digitalize core systems
- Leading platforms
- Data management



Capability & change management

- Agile methodology
- Talent development
- Collaborative approach



Digitalizing key operations

- Core systems digitalization
- Platform development
- Data layer enhancement
- Analytics



Outcomes

Supply chain management



Customer connect & Services



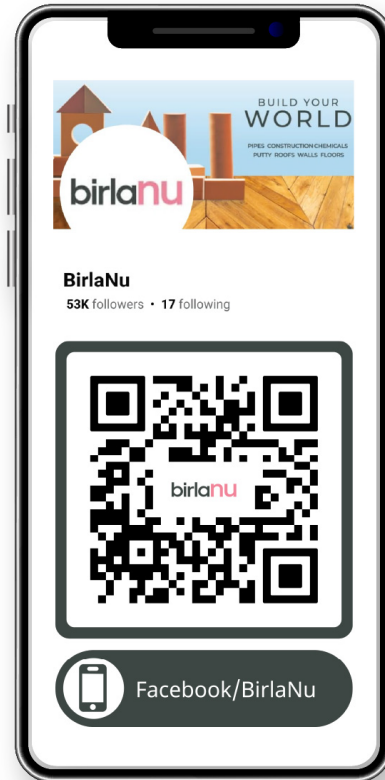
Data at scale



Talent and capability building



BirlaNu's expanding digital footprint



Follow BirlaNu

Brands and Products Overview

Our product range





Installed Capacity

- 1.1 million MT

↑CHARMINAR
birlanu

'Charminar' Fiber Cement Roofs

'Charminar' Coloured Fiber Cement Roofs

'Charminar Fortune' Next Gen Eco-Friendly
Fiber Cement Roofs

'Charminar' Ultracool Fiber Cement Roofs



Installed Capacity

- Blocks 1.3 million CuM
- Boards & Panels 2.4 lakh MT

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AEROCON

AAC Blocks

Panels

Boards



Installed Capacity

- Pipes & Fittings 100k+ MTPA

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LEAKPROOF PIPES

Pipes

Water Tanks

Fittings



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TRUCOLOUR PUTTY

Putty Plus

Coarse Putty

Waterproof Putty

Texture

Installed Capacity

- Putty 210k+ MTPA



birlanu

CONSTRUCTION CHEMICALS

Epoxy and polyurethane coatings

Food grade protective coatings

Anti-corrosion linings

Tile Adhesives

Grouts

Plasters

Surface Cleaners

Waterproofing

Accessories



PARADOR

birla**nu**

Engineered Wood

Laminates

Vinyl

Modular-One

Installed Capacity

- 15 million SQM

Strengthening brand visibility across channels and markets



Regions Covered



PAN India

Media Channels Covered



10 regional news channels across key markets

Digital Platforms Covered



OTT Platforms Covered



RR Coverage featured



Several leading online publications



YouTube

Meta



Click the YouTube icon on the image to view the video

Parador strengthens brand visibility among top architects at FOAID event

- BirlaNu Parador participated as the exclusive wooden flooring partner at FOAID events in Delhi and Mumbai, reinforcing its positioning within the premium design ecosystem.
- Parador booth attracted 400+ architects and interior designers, showcasing the brand's complete product portfolio.
- Event visited by leading architecture and interior design firms such as Habitat Architects, RSP Design, 42mm Architecture, Studio Lotus, Morphogenesis, Anagram Architects and Sandeep Geeta & Associates.
- Modular ONE and Modular ONE Hydron were showcased in India for the first time and received strong appreciation for their design aesthetics and innovative performance features.



PARADOR | BUILD YOUR
birlanu | WORLD



PARADOR | BUILD YOUR
birlanu | WORLD



PARADOR | BUILD YOUR
birlanu | WORLD



PARADOR | BUILD YOUR
birlanu | WORLD

Customer engagement and brand promotion at key industry events



PLAST INDIA 2026

- India's largest triennial plastics industry exhibition, covering the entire polymer value chain
- Global platform for materials, machinery, and sustainability solutions



PLUMBEX India 2026

- India's flagship exhibition for plumbing, water & sanitation, organized by IPA
- Key platform connecting manufacturers, developers, and contractors



Poultry Expo

- Leading platform for poultry infrastructure & allied industries
- Exhibited roofs & walls portfolio (Ultracool, Aerocon Panels, etc.)

Clean Coats Acquisition

Strategic value of the Clean Coats acquisition

Company Snapshot



Founded in
1999



Products
275+ Specialty
coating solutions



Revenue (FY25)
INR 52 Cr



Headquarter
Mumbai,
Maharashtra



Production
1 Facility in
Additional MIDC
Ambernath



Experienced
R&D team

Key Clients



Strategic Growth Levers



Portfolio expansion

275+ products in
high performance
coatings and
speciality
chemicals
strengthen market
position



Premiumization

Specialized
products that
compete with
global giants,
driving
differentiation and
high margins



R&D Excellence

In-house R&D
capabilities
enables tailor-
made
formulations for
specific market
and application
needs



New growth platforms

Unlocks potential
in solution selling
and provides
global market
access across 27+
countries

Q4 & FY26 Results Overview

Message from MD & CEO



Akshat
Seth

MD & CEO

FY26 was a landmark year for us as we transitioned from HIL to BirlaNu. This updated brand architecture unified the full breadth of our offerings across Pipes, Construction Chemicals, Putty, Roofs, Walls and Floors under BirlaNu. The year also marked continued progress in reshaping our portfolio towards more value-added and differentiated offerings, reflected in our acquisition of Clean Coats and the growing contribution of higher-margin VAPs. This transformation reflects our collective ambition to be a leading global provider of innovative and sustainable Home & Building solutions.

FY26, financially, reflected both resilience and agility of BirlaNu. Despite a challenging operating environment, we strengthened our market position. We enter FY27 with strong momentum on both growth and profitability, driven by our performance in Q4.

For the full year, our consolidated revenue grew at 3% to INR 3,730 Cr with volume growth across most segments. In Q4, with revenue of INR 1010 Cr, we grew by 9% (consolidated) over LY and 18% relative to Q3.

On standalone basis we grew by 2% to ₹ 2,427 Cr during FY26. More significantly, our reported EBITDA grew 39% to reach ₹ 146 Cr. During Q4, the standalone revenue grew by 8% to ₹ 625 Cr with an EBITDA of INR 44 cr, representing a 380 bps margin expansion over LY.

This performance was achieved despite the ongoing Middle East conflict creating a challenging operating environment across both our businesses, with volatility in energy and logistics costs impacting input prices and overall market sentiment.

Some of the key performance highlights across our businesses in Q4 are:

- Walls segment registered revenue growth of +14% in FY26, led by Panels and Boards
- Construction Chemicals (including Clean Coats), delivered exceptional growth of +58%
- Pipes revenue grew at 29% with margins expanding by 1300 bps
- Roofs outperformed industry growth with revenue growing by 8% in Q4 and 18% over Q3

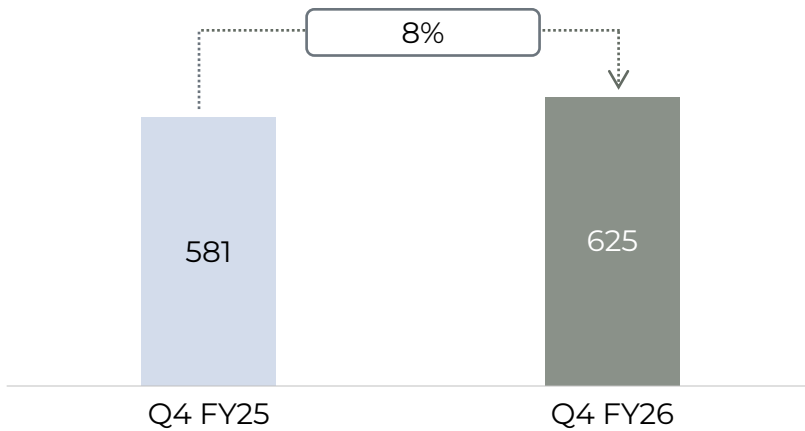
Parador continued to be impacted by weak demand across key European markets, softer pricing environment and inflation in input costs. While revenue for full year remained largely flat, profitability was affected by adverse product mix, higher material costs and a few one-time expenses. As we enter FY27, we have a stronger line of sight on growth driven by deeper penetration into the retail channel in Europe and with new investment markets like USA emerging as growth engines. Profitability is also expected to improve meaningfully supported by pricing actions and with full impact of fixed cost optimization initiatives undertaken in FY26.

I would also like to highlight that we are continuing to make steady progress on our strategic priorities. During the quarter, we successfully integrated Clean Coats in line with our plans. The AP Boards project is advancing well, with execution milestones being achieved as scheduled. In addition, several new product launches across Construction Chemicals, Designer Boards and Premium Blocks are further strengthening our innovation-led growth pipeline.

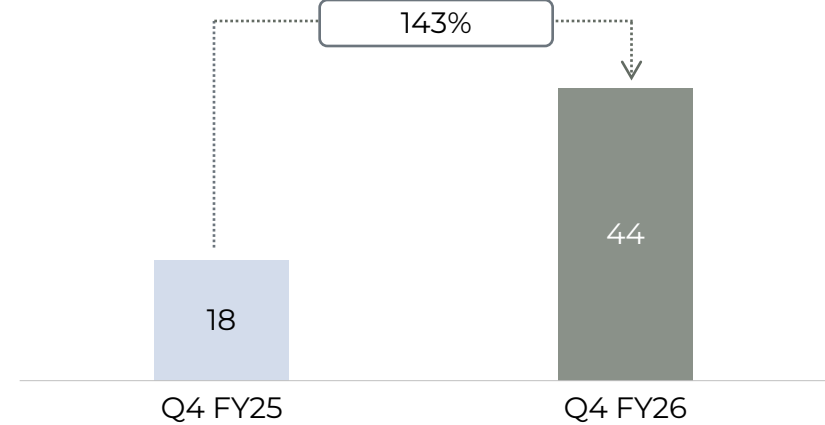
Building on the strong momentum and execution demonstrated during Q4, we enter FY27 with greater confidence in our strategic direction and growth agenda. While remaining mindful of the evolving macroeconomic and geopolitical environment, we are sharply focused on strengthening market leadership, driving operational excellence, and delivering sustained profitability.

Q4 FY26 highlights - Standalone

Revenue (INR Cr)

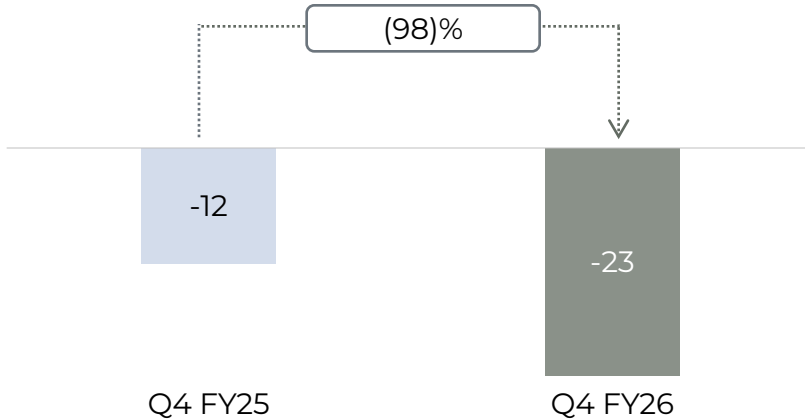


EBITDA (INR Cr)

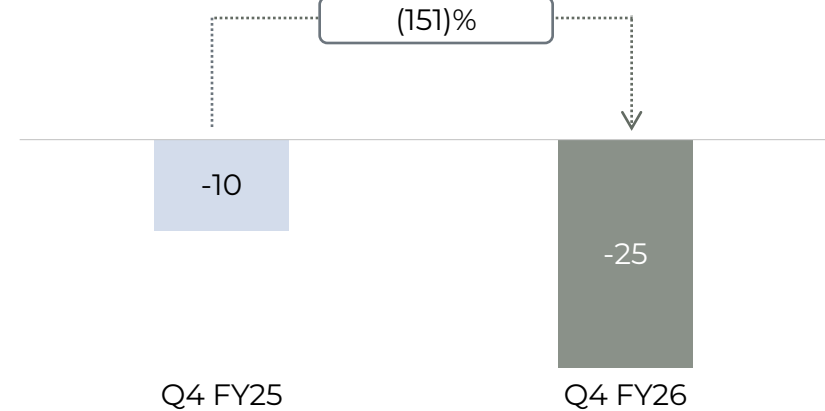


Q4 FY26 EBITDA includes dividend income of INR 5 Cr received from Clean Coats Private Limited.

PBT (INR Cr)



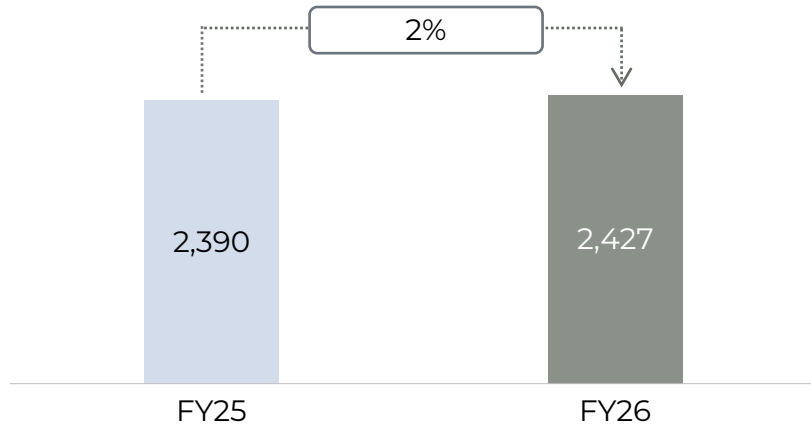
PAT (INR Cr)



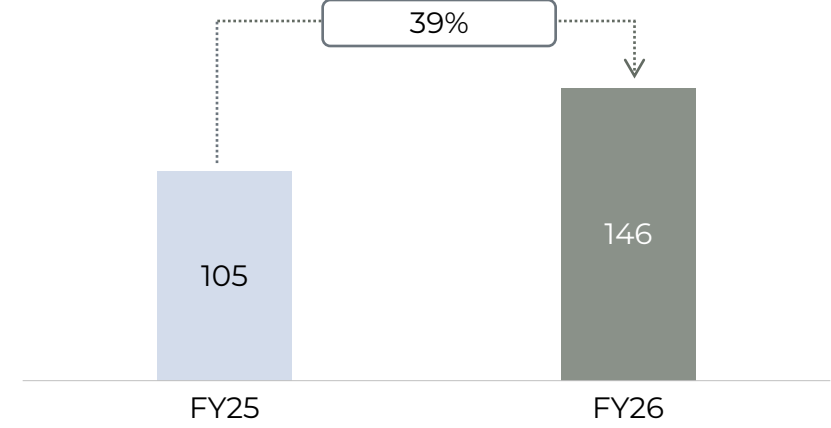
Note : PBT and PAT for Q4 FY26 include dividend income of INR 5 Cr received from Clean Coats Private Limited, provision for diminution in the value of Investment in BirlaNu International GmbH (subsidiary) INR 74 Cr and non-operating income arising from the sale of assets INR 39 Cr and INR 33 Cr (net of tax) respectively.

FY26 highlights - Standalone

Revenue (INR Cr)

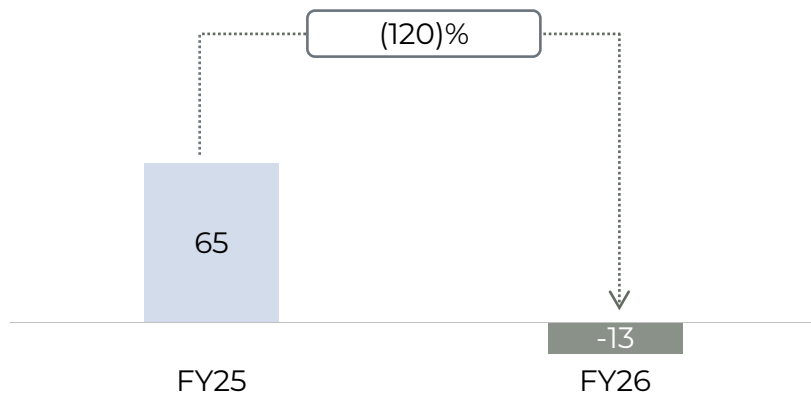


EBITDA (INR Cr)

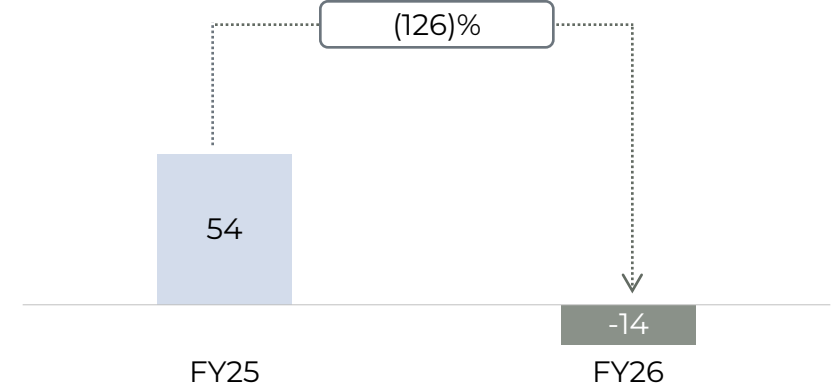


FY26 EBITDA includes dividend income of INR 22 Cr received from Clean Coats Private Limited and non-operating income arising from the sale of assets INR 7 Cr.

PBT (INR Cr)



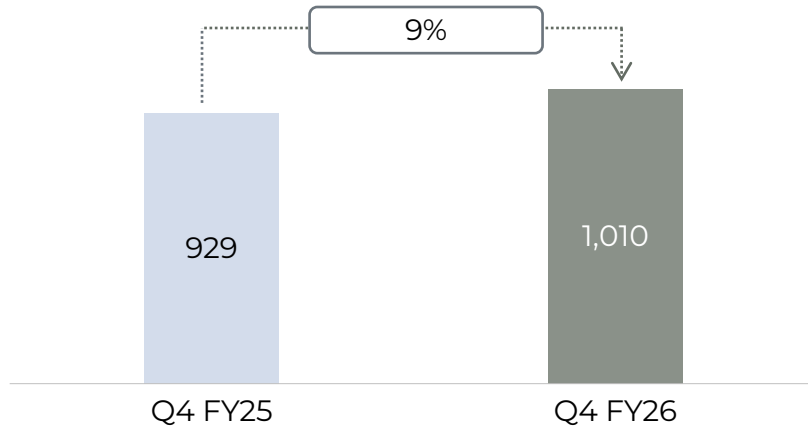
PAT (INR Cr)



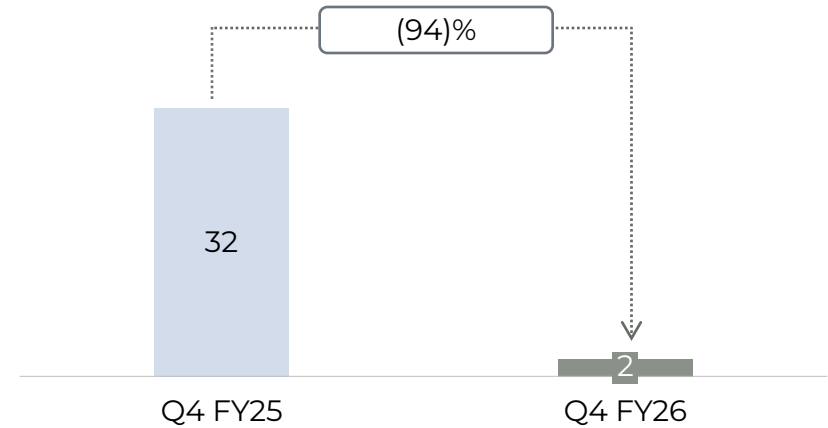
Note : 1) PBT and PAT for FY26 include dividend income of INR 22 Cr received from Clean Coats Private Limited, provision for diminution in the value of Investment in BirlaNu International GmbH (subsidiary) INR 74 Cr and non-operating income arising from the sale of assets INR 47 Cr and INR 40 Cr (net of tax) respectively.
 2) PBT and PAT for FY25 include non-operating income arising from the sale of assets INR 82 Cr and INR 71 Cr (net of tax) respectively.

Q4 FY26 highlights - Consolidated

Revenue (INR Cr)

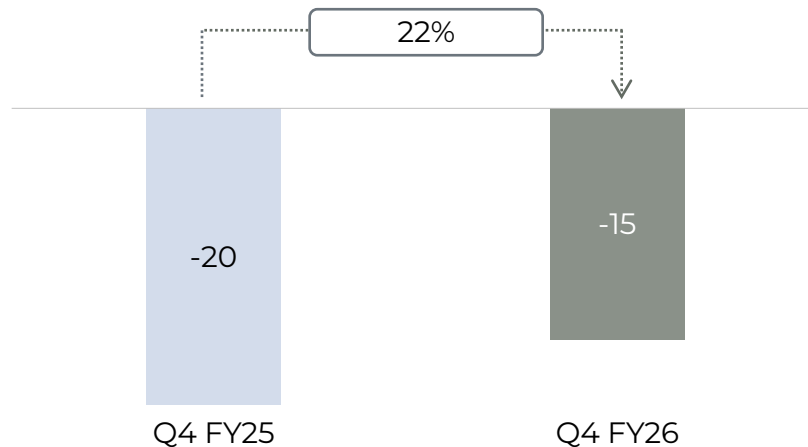


EBITDA (INR Cr)

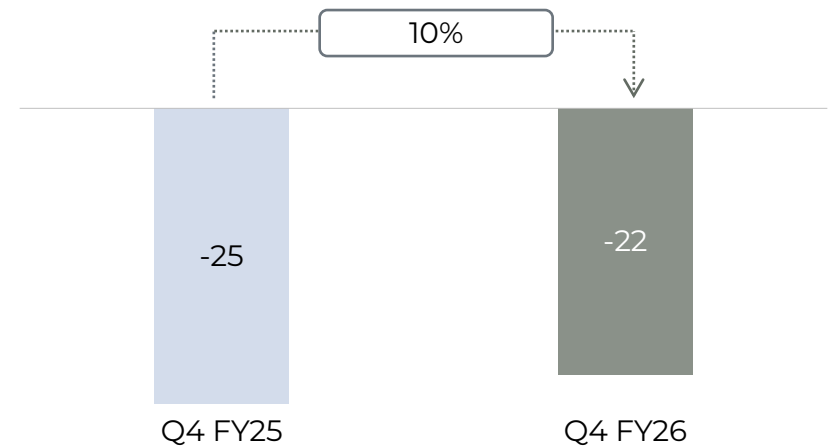


Q4 FY26 EBITDA includes a one-time severance pay provision of INR 19 Cr.

PBT (INR Cr)



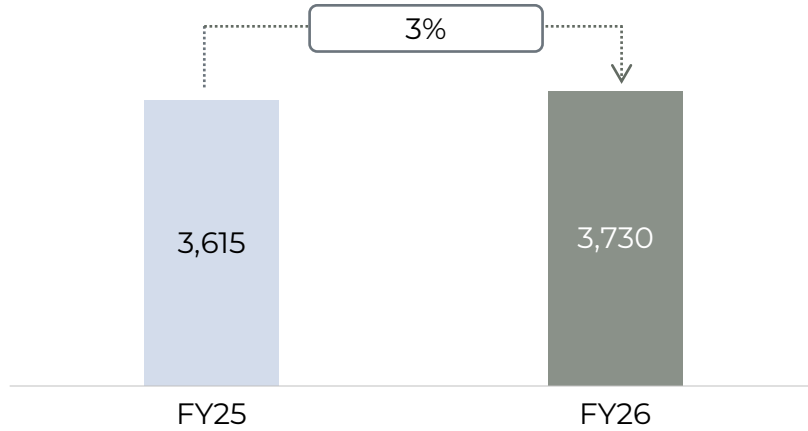
PAT (INR Cr)



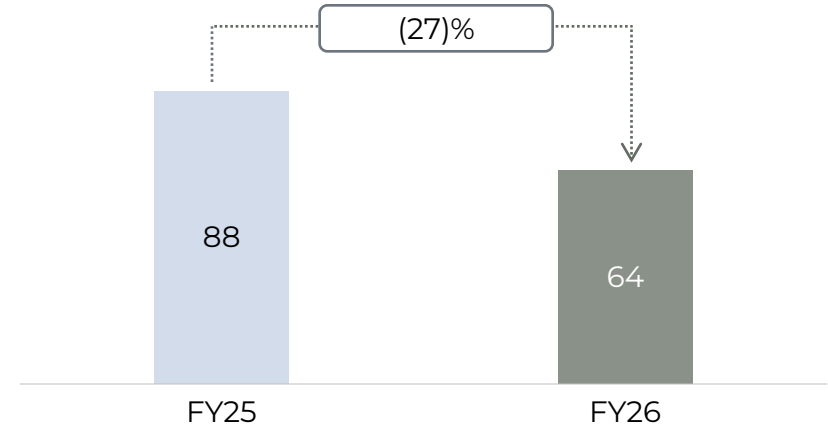
Note: PBT and PAT for Q4 FY26 include non-operating income arising from the sale of assets INR 39 Cr and INR 33 Cr (net of tax) respectively and a one-time severance pay provision of INR 19 Cr.

FY26 highlights - Consolidated

Revenue (INR Cr)

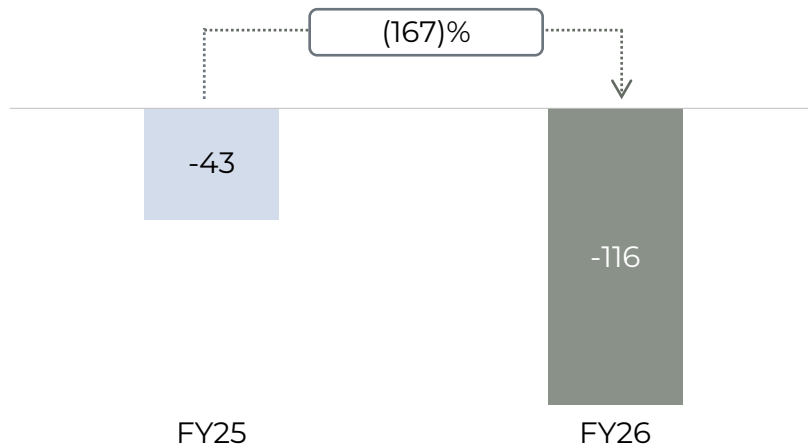


EBITDA (INR Cr)

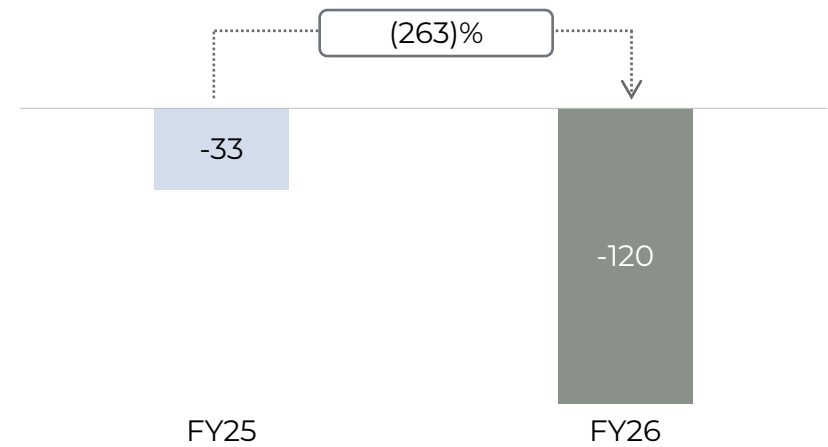


FY26 EBITDA includes non-operating income arising from the sale of assets INR 7 Cr and a one-time severance pay provision of INR 19 Cr.

PBT (INR Cr)



PAT (INR Cr)

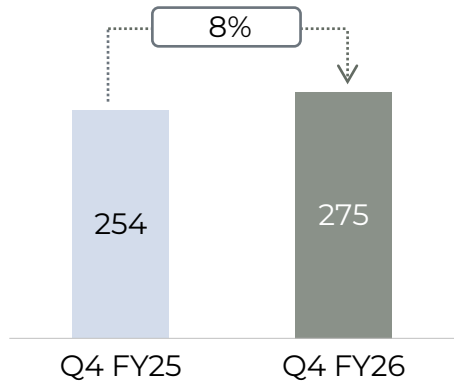


Note: PBT and PAT for FY26 include non-operating income from sale of assets of INR 47 Cr and INR 40 Cr (net of tax), respectively, compared to INR 82 Cr and INR 71 Cr (net of tax), respectively, in FY25. Further, FY26 includes a one-time severance provision of INR 19 Cr.

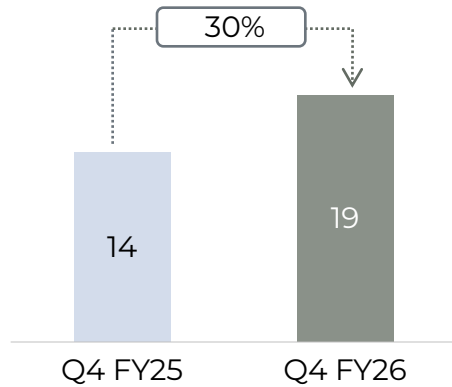
Key segment performance Q4 FY26

Roofs

Revenue (INR Cr)

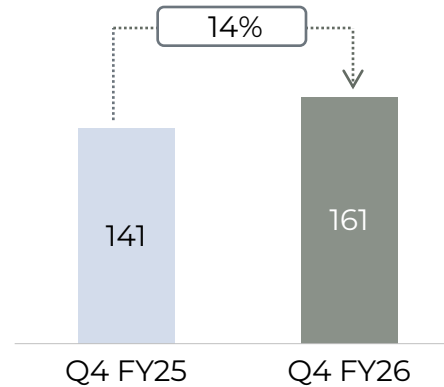


PBT (INR Cr)

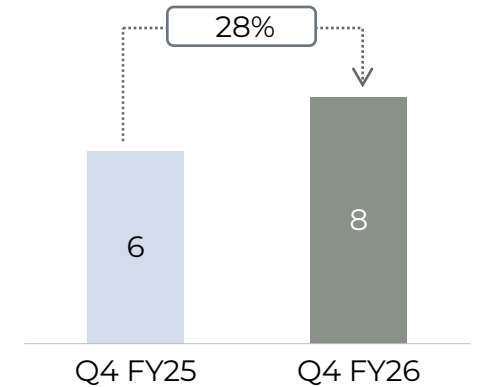


Walls

Revenue (INR Cr)

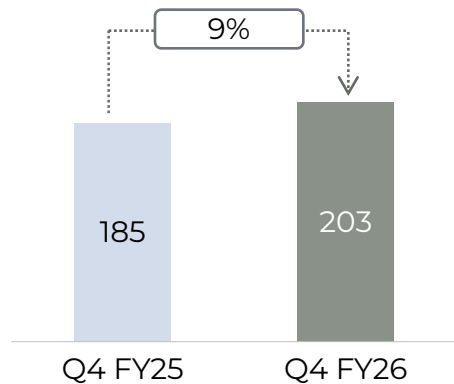


PBT (INR Cr)

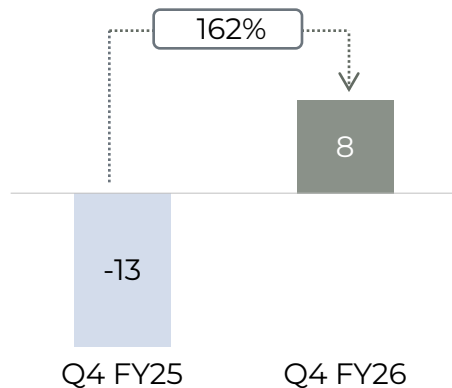


Pipes and Construction Chemicals

Revenue (INR Cr)

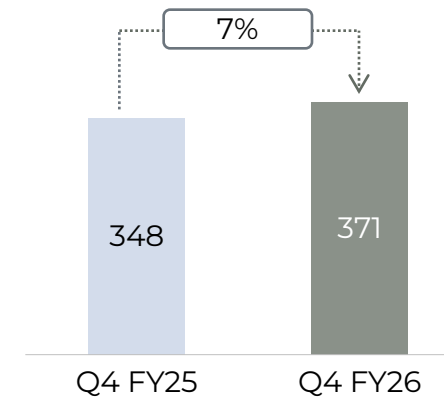


PBT (INR Cr)

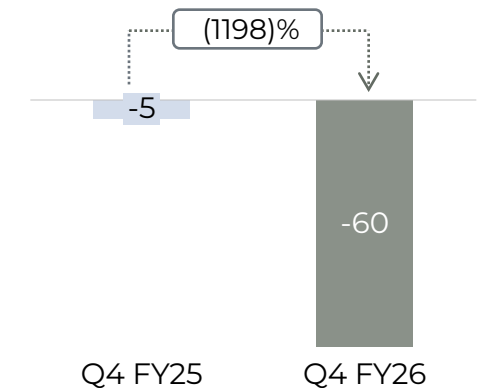


Floors

Revenue (INR Cr)



PBT (INR Cr)



Q4 FY26 PBT include provision for one-time severance pay INR 19 Cr.

Financial statements – Balance Sheet

Particulars (INR Cr)	Standalone		Consolidated	
	31.03.2026	31.03.2025	31.03.2026	31.03.2025
A) Equity & Liabilities				
Shareholder's funds	1,193	1,230	1,110	1,211
Non-current liabilities	254	158	670	579
Current liabilities	751	774	1,290	1,136
Total Equity & Liabilities	2,198	2,162	3,070	2,926
B) Assets				
Non-current assets	1,460	1,464	1,961	1,819
Current assets	738	698	1,109	1,107
Total Assets	2,198	2,162	3,070	2,926

Disclaimer

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