



CELEBRATING 50 YEARS OF KINETIC

KEL:SH:SE

Date: August 25, 2026

To,
The Manager-Corporate Relations Department
BSE Limited
1st Floor, P J Towers
Fort, Mumbai- 400 001.

BSE Scrip Code: 500240

Subject: Intimation under Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015 for Investor Presentation.

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, please find enclosed herewith the Investor Presentation.

This is for your information and records.

Thanking you.
Yours faithfully,

For Kinetic Engineering Limited



Chaitanya Mundra
Company Secretary and Compliance Officer

KINETIC ENGINEERING LTD

Registered Address:

D1 Block, Plot No.18/2,
Chinchwad, Pune
Maharashtra India 411019

Factory Address:

Kinetic Manufacturing Plant
Nagar-Daund Road, Ahmednagar
Maharashtra India 414001

Contact: +91 2066142049

Email ID: kelinvestors@kineticindia.com

Website: www.kineticindia.com

CIN: L35912MH1970PLC014819

THE RE-INCARNATION

KINETIC ENGINEERING LTD

(Incl. subsidiary Kinetic Watts & Volts Ltd.)

INVESTOR PRESENTATION

Q1 FY27



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OUR JOURNEY



1975

Converted to a **public limited company** on October 1.



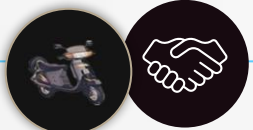
1972

The company was established and began operations **with the launch of the Kinetic Luna moped**, which achieved **significant domestic sales and exports**.



1970

KEL was **founded** by **H.K. Firodia**.



1984

Formed a joint venture with Honda Motor Company, introducing Kinetic Honda scooters with electric start and gearless transmissions.



1998

Kinetic **acquired Honda's stake in the joint venture**, rebranding as Kinetic Motors.



2008

Entered into a **joint venture with SYM a Taiwanese motorcycle company**, to bring new products to Indian market.



2024-25

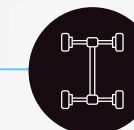
New Additions:

- **Nylon Coating unit**
 - **Automated welding facility**
 - **Solar power project**
- (The Solar project is projected to save Rs. 6 Crore annually)



2022

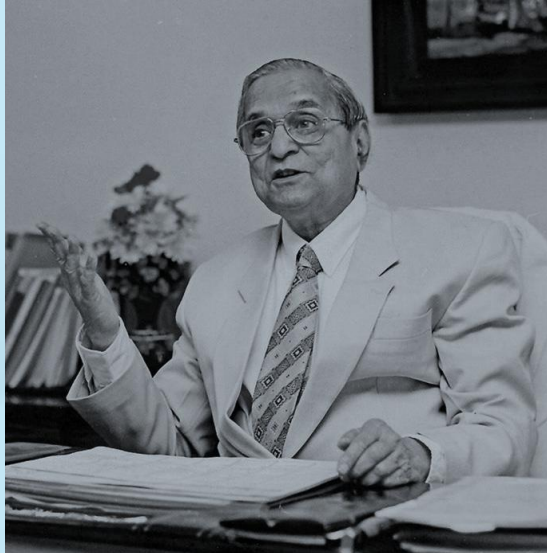
Kinetic Watts & Volts was formed in September 2022 as a subsidiary of Kinetic Engineering with a **vision to provide integrated solutions for EV customers**.



2011

Shifted **focus to automotive components manufacturing, supplying to various industries**, including automotive and off-highway applications.

LEAD MANAGEMENT



Late Mr. H.K. Firodia
The Doyen of Indian Automobile

Mr. H.K. Firodia, fondly known as the Doyen of the Indian Automobile Industry, played a pivotal role in shaping iconic companies like Bajaj Auto, Force Motors, and Kinetic Honda. He was instrumental in laying the foundation of India's thriving automobile sector, leaving behind a proud legacy for the Kinetic Group.



Padma Shri Dr. Arun Firodia
Chairman

Padma Shri Dr. Arun Firodia, the chairman of Kinetic Group is an epitome of the combination of a brilliant engineer and an astute businessman' Apart from being a leading industrialist, Dr. Arun Firodia is also a prominent social activist' Born to Shri H.K. Firodia in 1943, Dr. Arun Firodia obtained his B. Tech degree with distinction in Electrical Engineering from IIT Mumbai in 1965. He continues the rich tradition of his distinguished father, Late Shri H K Firodia.



Ajinkya Firodia
Vice Chairman & Managing Director

Ajinkya Firodia, Vice Chairman & Managing Director of Kinetic Engineering Ltd., is a distinguished industrialist from the Firodia family, pioneers in the Indian automobile industry. He graduated from Brown University, USA. He holds a double degree in engineering & economics and began his career as an M&A analyst at J.P. Morgan Chase.



Kinetic Engineering Limited (KEL) has over **50+ years of legacy** in India's auto industry. Founded by **Late Mr. H.K. Firodia**.



Creator of the iconic:

- **Kinetic Luna**
- **Kinetic DX** - India's first gearless scooter.
- **Blaze 165 cc** - India's first moto scooter.



Three Key Verticals:

- **Transmission Vertical**
- **Driveline Vertical**
- **EV Vertical**



Manufacturing facility spread over **50+ acres** in **Ahmednagar, Maharashtra** with **1000+ employees**.



Certified with **IATF 16949**, a globally recognized quality standard, reinforcing the company's commitment to world-class automotive manufacturing excellence.



KINETIC ENGINEERING LIMITED

EVOLUTION OF KEL

Phase 1 (1972-2010)

The phase when legacy was built

- Pioneered India's two-wheeler revolution with **Kinetic Luna** and **Kinetic DX** - **iconic scooters**.
- Formed a successful JV with Honda (**Kinetic Honda Motor Company**).
- Expanded presence in domestic and international markets with strong product portfolio.
- Built large-scale manufacturing & R&D infrastructure in **Ahmednagar**.

Phase 2 (2011-2022)

The phase of realignment and strengthening of core

- Transitioned focus from **vehicle manufacturing** to **auto component manufacturing**.
- Developed expertise in **drivetrain, transmission components, and precision engineering**.
- Expanded OEM partnerships across domestic and international markets.
- Promoter group gradually increased stake, indicating confidence in revival.
- Formed EV-focused subsidiaries like **Kinetic Watts & Volts Ltd.**

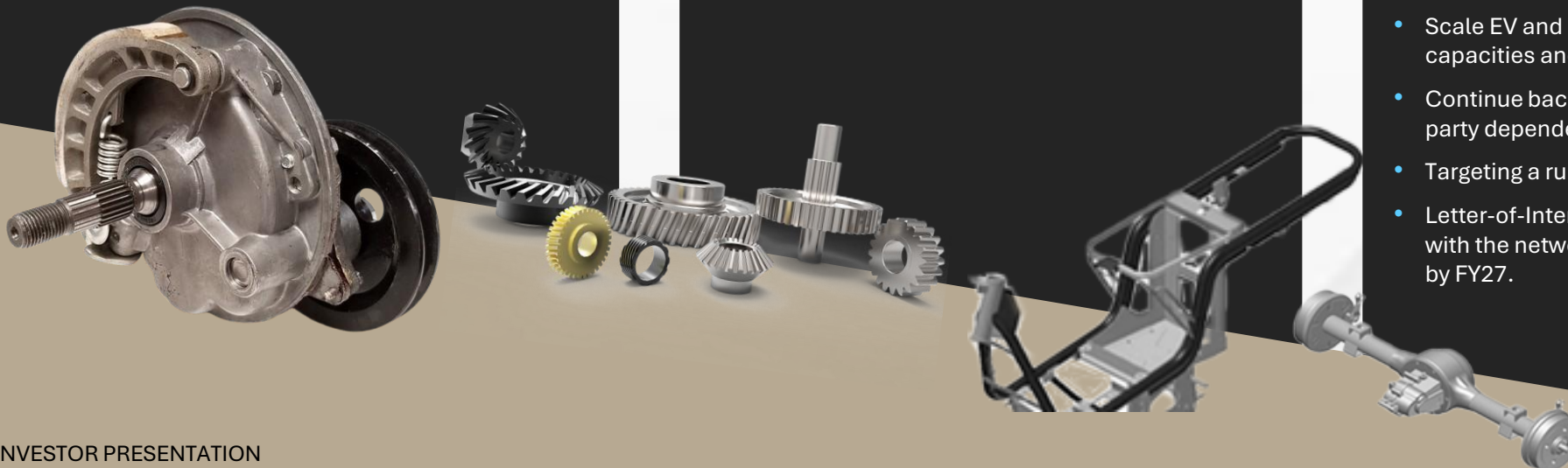
Phase 3 (2023 & Beyond)

The phase drive the future of mobility

- Set up advanced battery manufacturing unit (**Range-X**) in **MAIPL** with **60,000 units/year capacity**.
- Investing in EV drivetrain & transmission systems, **targeting 2W/3W OEMs**.
- Focused on **green mobility, electrification and expanding export markets**.

What lies ahead?

- Leverage strong promoter vision to tap into **India's growing EV ecosystem**.
- Scale EV and component businesses through new capacities and product lines.
- Continue backward integration to reduce third-party dependency.
- Targeting a run-rate of 4 lakh units by FY30.
- Letter-of-Intent already signed with 100+ dealers, with the network targeted to reach **70-100 dealers** by FY27.



KEL: KEY PRODUCTS

Transmission Vertical



Planet Gear



Gearboxes



Sun Shaft



Shifter Sleeve



Disk Brake Tow Hub



Knuckle Assembly

EV (2W & 3W) Vertical



Rigid Axle



Trans Axle



Chassis & body parts



2-Wheeler GB Assembly

Driveline Vertical



Spline Yoke



Stub Shaft



WHY KINETIC ENGINEERING?

50+ years of legacy in trusted automotive engineering.

Backward integrated operations ensuring **cost control and quality advantage.**

Expansion into EV components, battery manufacturing with **(Range-X brand).**

Dedicated EV subsidiary:
Kinetic Watts & Volts Ltd. to capture India's booming **EV supply chain opportunity.**

PROMOTERS CONTRIBUTION

Promoters have already contributed Rs. 100+ Cr through warrants, to fuel future growth.

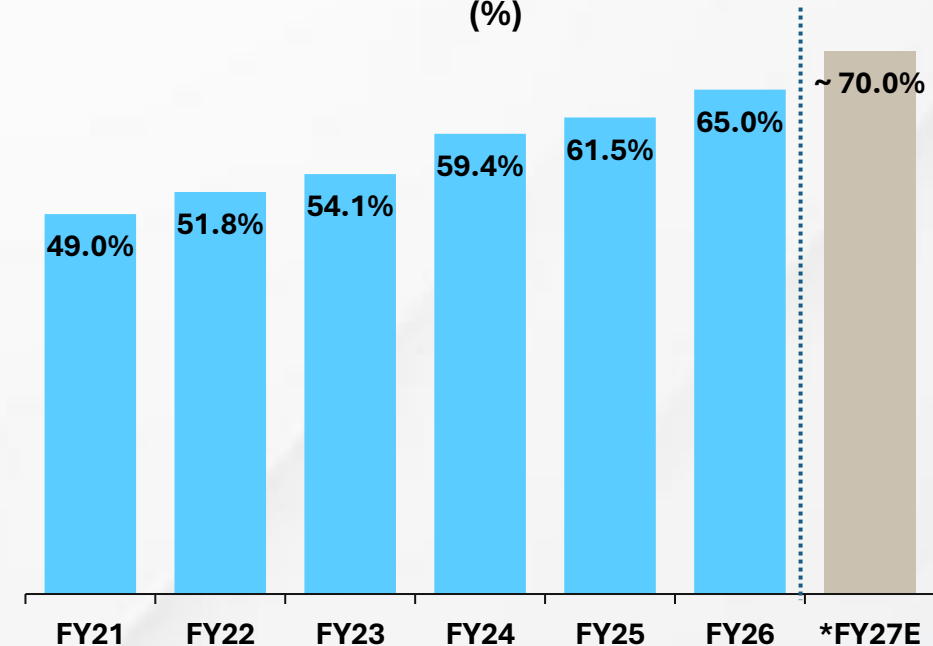
PROMOTER CONFIDENCE & STRATEGIC COMMITMENT

The consistent increase in promoter shareholding reflects strong confidence in Kinetic Engineering's growth trajectory.

Demonstrates long-term focus towards both the business and the evolving EV ecosystem.



KEL - Promoter Group Shareholding Pattern (%)



*FY27 Post conversion of existing warrants

KINETIC WATTS & VOLTS LTD.

Subsidiary company
(84.7% Equity)

Established – September 2022

A subsidiary of Kinetic Engineering Ltd.:

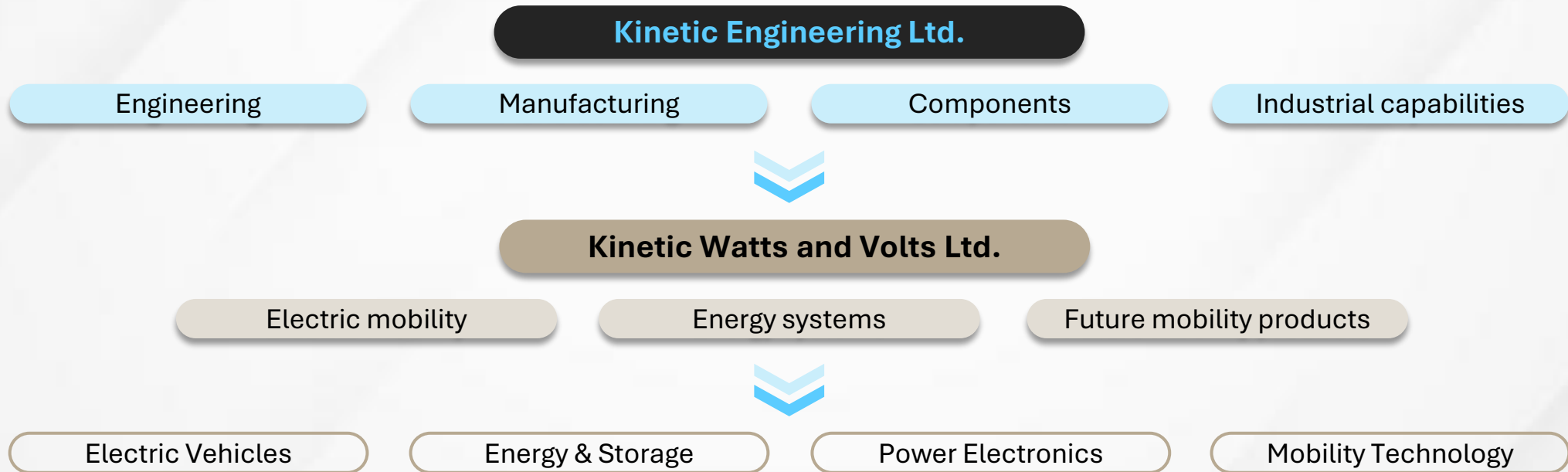
KWVL is the group's dedicated venture into the **electric vehicle (EV)** segment **acts as Design, Development and manufacturing unit** within Kinetic Group's EV supply chain. The new Kinetic DX model has been relaunched under KVV.

Facility:

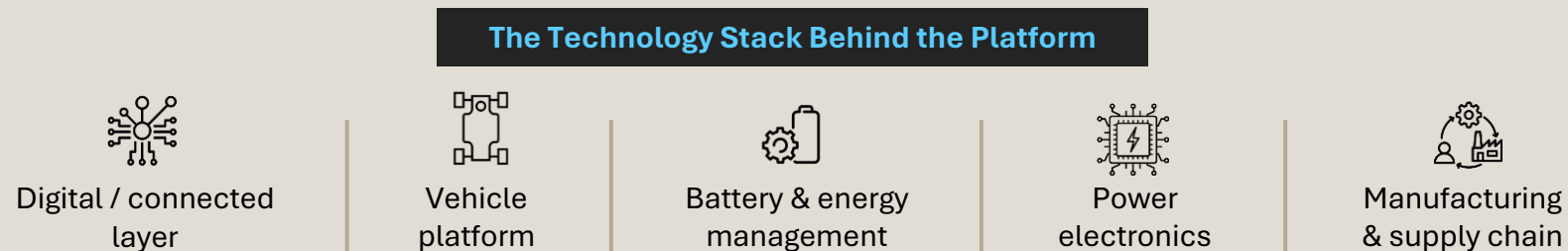
~87,000 Sq. ft.
Ahmednagar,
Maharashtra.

POWERING THE FUTURE:

HOW LEGACY SCALE FUNDS KINETIC'S MOBILITY AMBITIONS -



The established engineering business generates the cash flow that underwrites the incubation of Kinetic's future mobility bets - reducing funding risk for the growth engine.

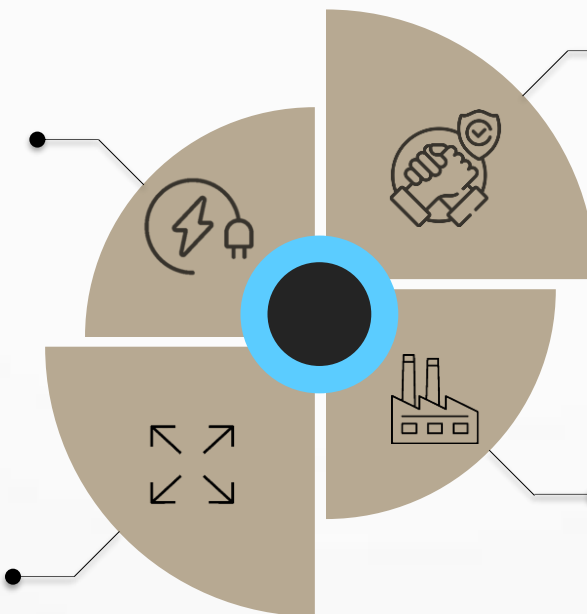


CATCHING THE CURVE:

THE INFLECTION POINT FOR KINETIC, NOW -

India's EV transition is accelerating, with 2W/3W penetration and charging infrastructure scaling faster than the broader auto cycle - positioning early, credible players to capture disproportionate share

Idle capacity provides a direct path to margin expansion - growth here doesn't require proportionate new fixed-cost investment



Kinetic carries decades of consumer trust that most EV-only entrants must still build from scratch

An established manufacturing and supplier base removes the capital and lead-time risk that typically slows new-entrant scale-up



STRATEGIC TECHNOLOGY PARTNERSHIPS & EXPANDING RETAIL FOOTPRINT

Kinetic Watts & Volts Joins Hands with Jio Things to Build India's Next-Gen Connected EVs.

Through this association, KVV will introduce a suite of new digital capabilities enabled by Jio's IoT ecosystem.



- **Voice-assisted vehicle interaction** for convenience and safety



- **Smart digital instrument clusters** with real-time data



- **Connected mobility features** for performance monitoring & diagnostics



- **Telematics & cloud-based analytics** for fleet operators



- **Enhanced infotainment applications**

Jio Things provides a fully integrated IoT ecosystem spanning **edge devices, connectivity, cloud infrastructure, device management, installation, and aftermarket support**. Integrating this full-stack platform into Kinetic EVs will enable seamless digital connectivity, enhance user experience, and support both individual customers and commercial fleet operations.



Jio

KINETIC RE-ENTERS TWO-WHEELER MARKET

Introducing the **All-New Electric Kinetic** Launched under its EV subsidiary **Kinetic Watts and Volts Ltd.**, KEL revives its iconic DX scooter in a modern electric avatar. Kinetic DX, a household name from the 90s, reborn with cutting-edge EV tech.

Battery & Performance:

Powered by **Range-X 2.6 kWh** LFP battery with up to **116 km IDC range** (DX+)

4x longer lifecycle (2,500–3,500+ cycles) vs. typical NMC batteries

Better **thermal sensitivity**, making it safer in Indian conditions

60V system with **K-Coast regenerative technology** for high efficiency

0-50% charge in 2 hours; 0-100% charge in 4 hours



ENGINEERING INDIA'S NEXT EV MOBILITY PLATFORM

Kinetic Watts and Volts Ltd.: Engineering India's Next EV Mobility Platform

A trusted Indian mobility name evolving into a platform business - combining precision engineering, electric mobility, energy systems, and next-generation urban transport, built on decades of brand equity and manufacturing depth.

Kinetic 2.0 - From Engineering Heritage to an Electric Mobility Platform

- Six decades of engineering credibility, now redeployed toward EV-led growth
- A dedicated EV and energy subsidiary providing pure-play growth optionality
- A multi-year roadmap converting legacy scale into next-generation mobility economics



A mobility platform anchored by a genuine EV growth engine

Growth built on capital efficiency and operating leverage, not just top-line expansion

A structural, multi-year growth story rather than a one-off cyclical uptick

A well-recognised Indian mobility brand with deep customer trust

An integrated play across mobility and energy, not a single-product bet

A roadmap defined by clear milestones, disciplined unit economics, and a credible path to scale

KINETIC WATTS & VOLTS LTD.

LAUNCH OF “KINETIC LAB”



Kinetic Lab –

A dedicated Two-Wheeler EV Technical Training Centre – has been inaugurated to upskill technicians, service engineers, & dealer staff for India’s expanding electric mobility ecosystem.

Strategic Significance

- Strengthens **after-sales infrastructure** and ensures **EV-ready workforce** across India.
- Builds **technical competency** – a critical pillar of **customer trust and retention** in EV adoption.
- Supports Kinetic’s **nationwide dealer network** with standardized diagnostics, service protocols, and safety practices.

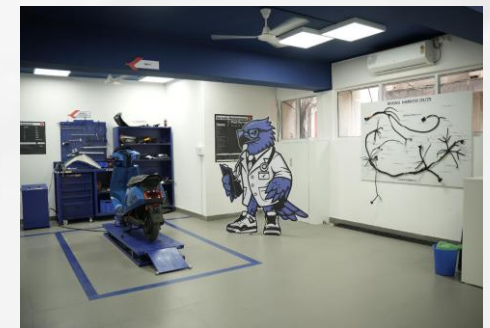
Key Focus Areas

- Deep technical expertise in **EV powertrains & battery systems**
- **Standardized repair protocols** and **diagnostic workflows**
- Creation of **EV “Master Technicians”** and **EV Champions** for dealer-level leadership

Expected Impact

- Higher **First-Time Fix Ratio** and **lower vehicle downtime**
- Improved **diagnostic accuracy** and **service quality**
- Strengthened **customer experience** and **brand reliability**
- EV-ready technicians deployed across urban and emerging Tier 2–3 markets

With Kinetic Lab, Kinetic Watts & Volts Ltd. becomes one of the few Indian EV manufacturers to establish a dedicated training facility — reinforcing its long-term commitment to quality, reliability, and scalable EV service excellence.



PRESENT BUSINESS PLAN



Who We are

- KWVL builds on the decades-old legacy of Kinetic in the Indian automotive industry
- Led by Mr. Ajinkya Firodia, Vice Chairman of Kinetic Group
- Focus on Innovation & Sustainability

Where We are



Recognized at Pride of India Conclave 2025

A prestigious honor affirming our leadership in India's electric mobility revolution.



Strategic Focus on EV Core Components

Deep investment in key EV parts (motor, controller, battery pack) to strengthen India's self-reliance in clean tech.



Dedicated R&D for Scalable Innovation

Robust in-house R&D ensures future-ready products tailored for Indian roads and user needs.



Future-Ready Manufacturing Facility

Equipped with Industry 4.0 practices, our plant is designed to scale sustainably & deliver quality at speed.



Contributing to National Priorities

Aligned with Make in India, Aatmanirbhar Bharat, & India's Net Zero 2070 vision through clean mobility solutions.



Strong Leadership Backed by Legacy

Guided by the Firodia family legacy, combining experience with a progressive EV mindset.



Talent-Driven Culture

Building a next-gen workforce equipped to lead India's transition to electric mobility.

WHERE WE WISH TO BE



Goal

- Launch electric scooters and motorcycles, delivery-focused 2Ws.
- In-house development and IP ownership of motors, controllers, and battery packs.
- Build strategic alliances to create an end-to-end battery charging ecosystem for customers.
- Building a 500+ Strong Dealer & Service Network
- Scale to 400,000 vehicles sales in the next 4-5 years
- Gain up to 5% market share by 2030/31



Execution Strategy

- Scalable Product Strategy
- Robust Supply Chain & Vendor Partnerships
- In-House R&D & IP Development
- Process-Driven Manufacturing Excellence
- Strong Distribution & digital-first D2C Network
- Focus on reliability, after-sales, & real-world performance.
- People-First Culture & ESOP Empowerment
- Transparent Governance & IPO-Ready Compliance



Market Share

- India is the world's largest two-wheeler market, with ~17 million units sold annually.
- EV 2-wheelers currently hold ~6–7% share (~1.1 million units in FY24), expected to cross 20–25% by FY30.

KWVL's Strategic Opportunity

- Projected Market Size in FY28: ~4.48 million units (assuming a 35% CAGR)
- Building competitive edge through cost innovation, post-sales service, and in-house tech.

MANUFACTURING PLANT - AHMEDNAGAR



50+
Acres

32+
Production Sheds

460+
Robust Machines

Ahmednagar Factory
Employs 1,000+ people.

Serves key automotive segments:

Commercial
Vehicles

Passenger
Cars

Tractors

Two-Wheelers



IATF 16949 Certified

A mark of global quality compliance in
automotive manufacturing.

INFRASTRUCTURE AT THE PLANT

FORGINGS



GEAR CUTTING



PAINTING & PLATING



HEAT TREATMENT



PRECISION MACHINING



ELECTRIC DIVISION



OUR CUSTOMERS

Kinetic Engineering Ltd.



INTERNATIONAL



DOMESTIC



COMPETITIVE STRENGTHS

Vertically Integrated Manufacturing

- In-house production of forgings, gearboxes, shafts, and chassis components.
- End-to-end manufacturing ensures cost efficiency and quality control.

Strong Legacy & Brand Recognition

- Over 50 years of experience in the automotive industry.
- Pioneer of Kinetic Luna and India's first gearless scooter (Kinetic Honda).

Diversified Product Portfolio

- Specialization in ICE (Internal Combustion Engine) and EV components.
- Supplies transmission, driveline, and chassis parts to multiple industries.

Focus on EV Growth & Sustainability

- Expanding into EV drivetrain systems, axles, and gear solutions.
- Strong synergy with Kinetic Watts & Volts and the company's EV focused brand, Range-X, for future growth.

Robust R&D, Manufacturing and Engineering Capabilities

- Investment in CAD, CAM, and advanced material engineering.
- Focus on lightweight and high-performance auto components.

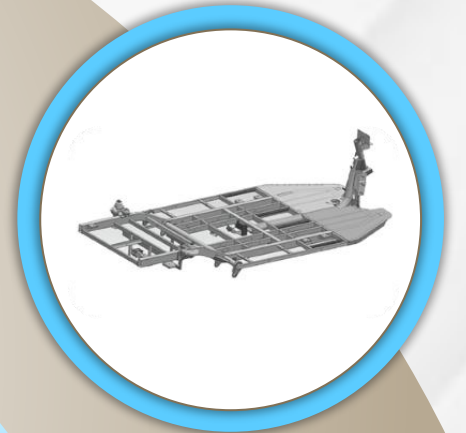
Strong OEM & Tier-1 Client Base

- Supplies to leading automotive OEMs and Tier-1 suppliers.
- Established domestic & export business across multiple geographies.



UPCOMING PARTS OF EV

Kinetic Engineering Ltd.



FRAMES & OTHER BODY PARTS

KEL makes **chassis, frames and body parts** such as **side stand , rear forks, swing arms, main stands for 2-wheeler and 3-wheelers** and supplies them duly welded and painted.

KEY BUSINESS HIGHLIGHTS

Year to Date (Apr – Aug 2026)

Dealers Appointed till Date

35

Targeting Dealers by FY27

100+

Letters of Intent (LoI) Issued

125+

Current output

75 - 100 units

per shift, per day

Standard capacity up to

200 units

per shift, per day

2W EV volumes start scaling

500 - 800 units

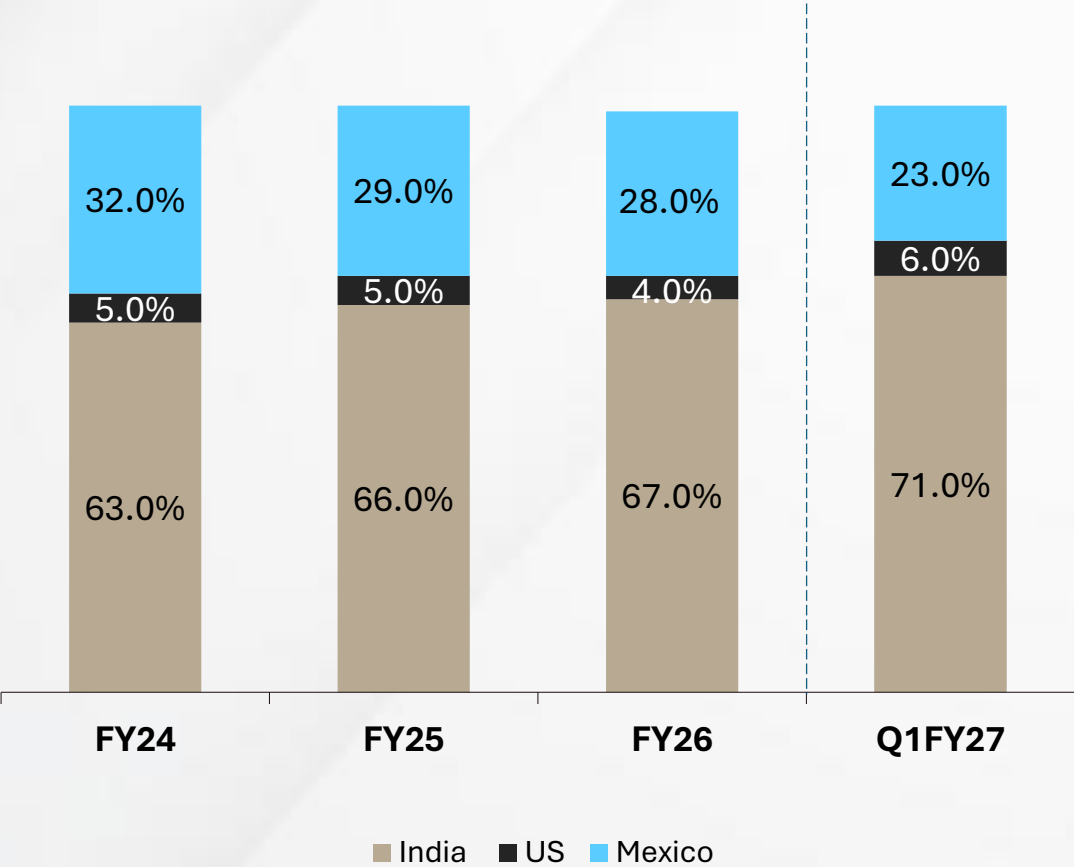
per month

REVENUE BREAKUP

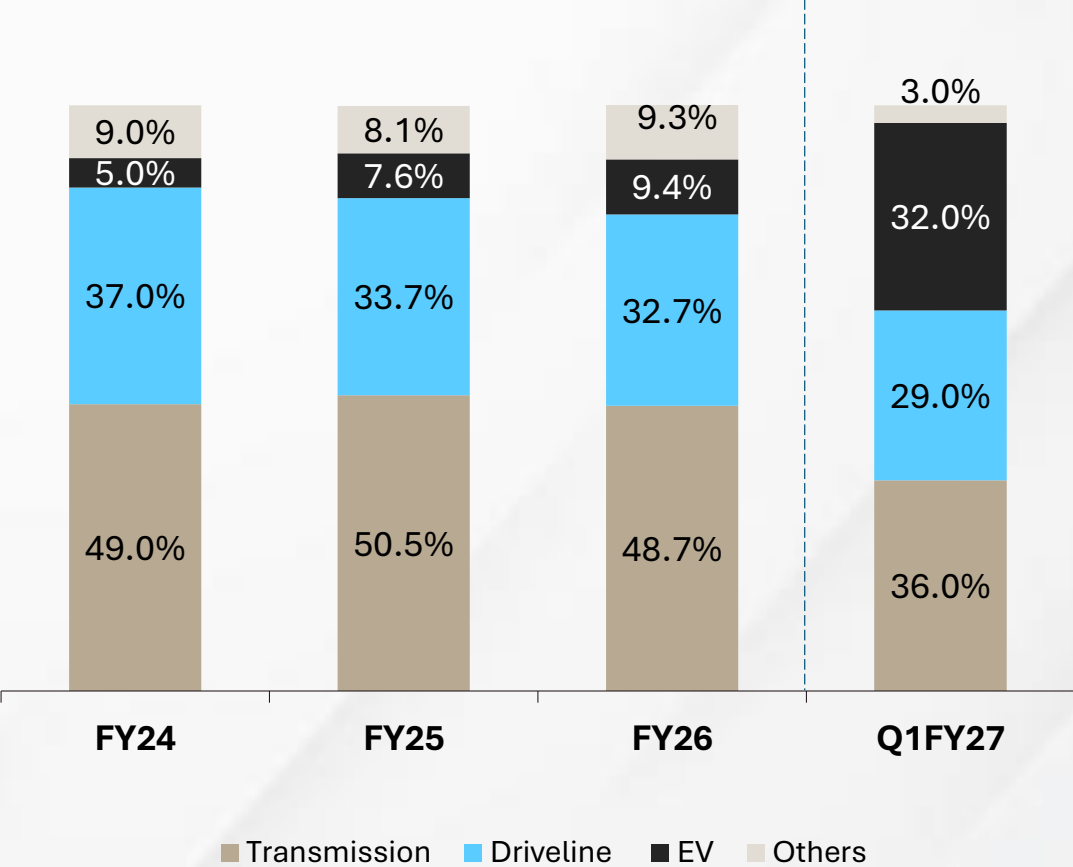


Kinetic Engineering Ltd.

Geographical Sales Breakup %



Segment wise sales Breakup (%)



ANNUAL CONSOLIDATED INCOME STATEMENT

Particulars (INR Mn)	FY23	FY24	FY25	FY26
Net Sales	1,353.8	1,431.7	1,424.6	1,577.5
Other Income	21.3	90.4	128.1	86.6
Total Income	1,375.1	1,522.1	1,552.7	1,664.1
Cost of Raw material Consumed	763.3	837.2	784.1	928.2
Changes in Inventory	-53.9	-46.3	-9.5	-76.8
Employee Benefits	190.4	214.1	224.0	255.0
Other expenses	315.8	346.5	375.9	420.0
Total Expenditure	1,215.6	1,359.1	1,374.5	1,526.4
EBITDA	159.5	170.5	178.2	137.7
EBITDA Margin (%)	11.6%	11.2%	11.5%	8.3%
Depreciation	64.8	64.5	66.9	63.2
PBIT	94.7	106.1	111.3	74.5
Interest	63.9	54.5	49.0	58.2
Exceptional Items*	-	-	-	-7.6
PBT	30.9	51.5	62.3	8.7
Tax	-	-	-	-
Reported Net Profit	30.9	51.5	62.3	8.7
Reported PAT Margin (%)	2.2%	3.4%	4.0%	0.6%
Reported EPS (Rs.)	1.54	2.35	2.89	0.42

*Note – Exceptional items include Past service cost due to wage code revision in Gratuity.

ANNUAL CONSOLIDATED BALANCE SHEET

Particulars (INR Mn)	FY25	FY26
Equity & Liabilities		
Equity		
Share Capital	234.1	269.1
Reserves and surplus	796.9	1,221.4
Non Controlling Interest	142.6	140.9
Total Equity	1,173.6	1,631.4
Non-Current Liabilities		
Financial Liabilities		
i) Borrowing	437.1	473.4
Provisions	17.7	26.4
Other Non-current Liabilities	0.0	13.6
Total Non-Current Liabilities	454.9	513.4
Current Liabilities		
Financial Liabilities		
i) Borrowings	166.4	232.4
ii) Trade Payables	426.6	428.6
iii) Other	36.4	46.8
Other Current Liabilities	79.1	52.7
Short-term Provisions	29.5	28.1
Total Current Liabilities	738.0	788.6
Total Equity & Liabilities	2,366.4	2,933.4

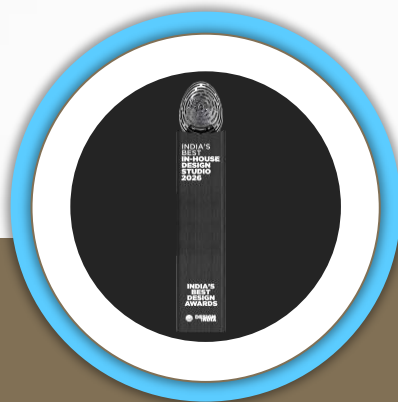
Particulars (INR Mn)	FY25	FY26
Non-Current Assets		
Property Plant & Equipment	579.3	648.8
Other Intangible asset	3.9	380.2
Capital Work in progress	357.6	217.8
Financial Assets		
i) Investments	38.5	39.2
ii) Other	32.5	37.3
Other Non-current Assets	6.0	6.1
Total Non-Current Assets	1,017.8	1,329.4
Current Assets		
Inventories	540.9	687.0
Financial Assets		
i) Investments	-	-
ii) Trade Receivable	376.0	354.1
iii) Cash and Cash Equivalent	378.0	395.5
iv) Loans	0.4	0.4
v) Other	0.1	0.9
Current Tax Asset	16.5	24.1
Other current assets	36.7	142.0
Total Current Assets	1,348.6	1,604.0
Total Assets	2,366.4	2,933.4

AWARDS & ACCOLADES



BEST DESIGN PROJECT AWARD

India's best design project
award 2026



BEST IN-HOUSE DESIGN STUDIO AWARD

India's best in-house design
studio award 2026



EEPC AWARD

Export excellence award



ICONIC BRAND AWARD

India's iconic brand 2025
Pride of India Conclave
(ET Now)

AWARDS & ACCOLADES



MANUFACTURING TODAY

Next Generation Leader



RENAULT QUALITY AWARD

Best Supplier Quality



TV 9 AWARDS 2021

Company of the Year 2021
(Auto & Auto Components)

THANK YOU

LETS FORGE
A KINETIC BOND!

KINETIC ENGINEERING LIMITED

Kinetic Innovation Park, D-1 Block Plot No. 18/2, MIDC Chinchwad
Pune – 411 019

Tel: 020-66142049

Email: kelinvestors@kineticindia.com

Website: www.kineticindia.com

KAPTIFY® Consulting

Strategy & Investor Relation | Consulting

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