

# SPR AUTO TECHNOLOGIES LIMITED

(formerly Shriram Pistons & Rings Limited)

REGD. / H.O. : 3rd FLOOR, HIMALAYA HOUSE, 23, KASTURBA GANDHI MARG, NEW DELHI-110 001 (INDIA)



**SHRIRAM**

May 11, 2026

**National Stock Exchange of India Limited**

Exchange Plaza, 5<sup>th</sup> Floor,  
Plot No. C/1, G Block,  
Bandra-Kurla Complex  
Bandra (East), Mumbai 400051

**BSE Limited**

Phiroze Jeejeebhoy Towers,  
Dalal Street, Fort,  
Mumbai 400001

**NSE Symbol : SHRIPISTON**

**BSE Scrip code : 544344**

**Subject: Investor Presentation on Audited Financial Results for the Quarter and Year ended on March 31, 2026**

Dear Sir/Madam,

With reference to the captioned matter and in furtherance to our earlier intimation letter dated May 5, 2026, regarding the schedule of the "Earnings Conference Call" of SPR Auto Technologies Limited (formerly Shriram Pistons & Rings Limited) ("Company") to be held on Tuesday, May 12, 2026, and in compliance with Regulation 30(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), please find enclosed herewith the Investor Presentation on the Audited Financial Results (Standalone & Consolidated) of the Company for the quarter and year ended March 31, 2026.

Further, the same shall be accessible on the Company's website of the Company at <https://shrirampistons.com/financial-information/investor-presentation/>.

We request you to kindly take the above information on record and treat this as compliance with SEBI Listing Regulations.

Thanking you.

For **SPR Auto Technologies Limited**

(formerly Shriram Pistons & Rings Limited)

Yours faithfully,

**(Pankaj Gupta)**

Company Secretary & Compliance Officer

**Encl.:** as above

**CC:** AXIS TRUSTEE SERVICES LIMITED; Axis House, P B Marg, Worli, Prabhadevi, Mumbai, Mumbai, Maharashtra, India, 400025



# SPR Auto Technologies Limited

*(Formerly Shriram Pistons & Rings Limited)*

## Investor Presentation

Q4 & FY26

NSE : SHRIPISTON | BSE: 544344

<https://shrirampistons.com/>

### Our Brands



### Companies in Group



# SPR

● Sustainable ● Progressive ● Resilient

This Presentation and the accompanying slides (the “presentation”), have been prepared by SPR Auto Technologies Limited (formerly Shriram Pistons & Rings Limited) (herein referred to as the “Company”), solely for information purposes and do not constitute any offer, recommendation or invitation to purchase or subscribe for any securities, and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

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This presentation contains certain forward-looking statements concerning the Company’s future business prospects and business profitability, which are subject to a number of risks and uncertainties and the actual results could materially differ from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, competition (both domestic and international), economic growth in India and abroad, ability to attract and retain highly skilled professionals, time and cost over runs on contracts, our ability to manage our international operations, government policies and actions regulations, interest and other fiscal costs generally prevailing in the economy. The Company does not undertake to make any announcement in case any of these forward-looking statements become materially incorrect in future or update any forward-looking statements made from time to time by or on behalf of the Company.

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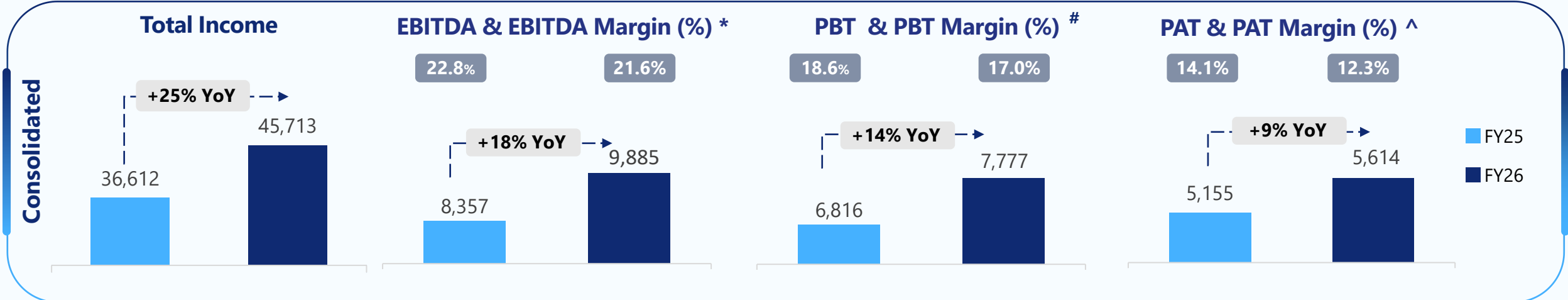
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# Q4 & FY26 Performance Highlights

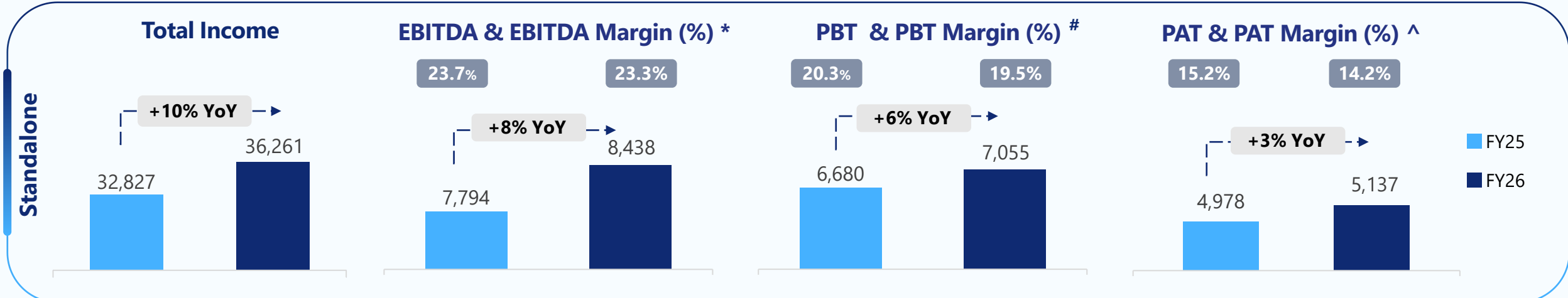
# FY26 Key Financial Metrics



(Rs. Million)



^ Non-recurring expense of Rs. 271 Million in FY26 pertaining to statutory impact of New Labour Code impacted the Consol. PAT & Margin



^ Non-recurring expense of Rs. 237 Million in FY26 pertaining to statutory impact of New Labour Code impacted the Standalone PAT & Margin



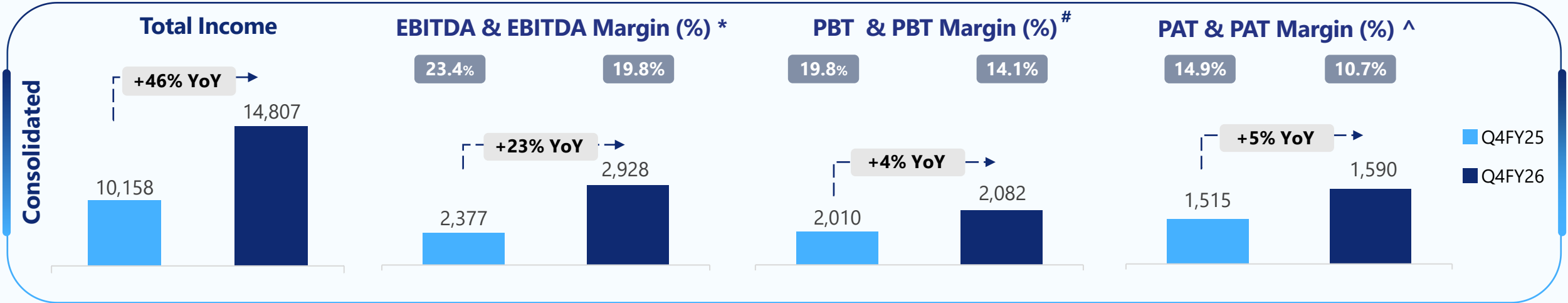
\* EBITDA includes Other Income

# PBT before Exceptional Items

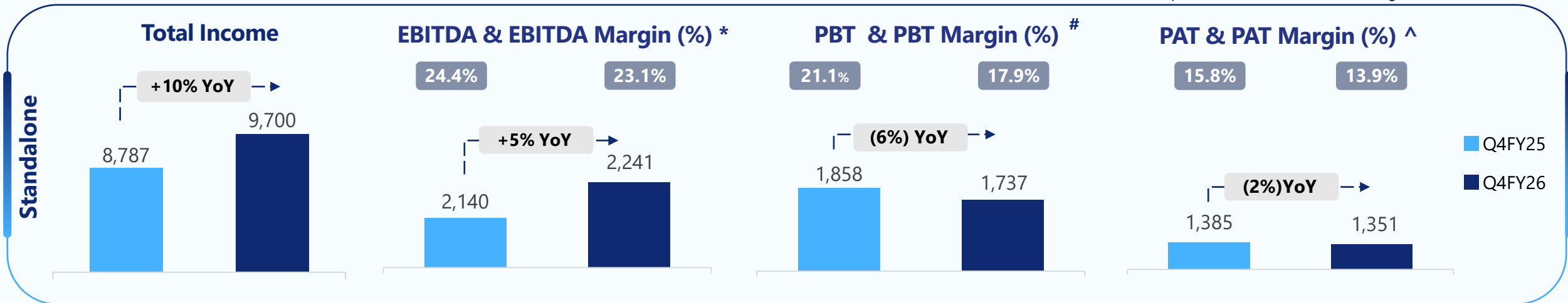
# Q4FY26 Key Financial Metrics



(Rs. Million)



^ Non-recurring expense of Rs. 20 Million in Q4FY26 pertaining to statutory impact of New Labour Code impacted the Consol. PAT & Margin



\* EBITDA includes Other Income

# PBT before Exceptional Items

# Q4 & FY26 P&L Statement – SPR Consolidated



(Rs. Million)

Particulars	Q4FY26	Q4FY25	YoY	FY26	FY25	YoY
<b>Revenue from Operations</b>	<b>14,558</b>	<b>9,884</b>		<b>44,587</b>	<b>35,498</b>	
Other Income	249	274		1,126	1,114	
<b>Total Income</b>	<b>14,807</b>	<b>10,158</b>	<b>45.8%</b>	<b>45,713</b>	<b>36,612</b>	<b>24.9%</b>
Total Operating Expenses	11,879	7,780		35,828	28,256	
<b>EBITDA*</b>	<b>2,928</b>	<b>2,377</b>	<b>23.2%</b>	<b>9,885</b>	<b>8,357</b>	<b>18.3%</b>
<i>EBITDA* Margin</i>	19.8%	23.4%		21.6%	22.8%	
Depreciation and Amortization	517	283		1,486	1,197	
Finance costs	329	84		622	344	
<b>PBT before Exceptional Items</b>	<b>2,082</b>	<b>2,010</b>	<b>3.6%</b>	<b>7,777</b>	<b>6,816</b>	<b>14.1%</b>
<i>PBT Margin before Exceptional Items</i>	14.1%	19.8%		17.0%	18.6%	
Exceptional Items <sup>^</sup>	20	-		271	-	
<b>PBT after Exceptional Items</b>	<b>2,062</b>	<b>2,010</b>	<b>2.6%</b>	<b>7,505</b>	<b>6,816</b>	<b>10.1%</b>
<i>PBT Margin after Exceptional Items</i>	13.9%	19.8%		16.4%	18.6%	
Tax Expense	472	495		1,891	1,661	
<b>PAT</b>	<b>1,590</b>	<b>1,515</b>	<b>5.0%</b>	<b>5,614</b>	<b>5,155</b>	<b>8.9%</b>
<i>PAT Margin</i>	10.7%	14.9%		12.3%	14.1%	
<b>Cash PAT</b>	<b>2,107</b>	<b>1,798</b>		<b>7,100</b>	<b>6,352</b>	

# Q4 & FY26 P&L Statement – SPR Standalone



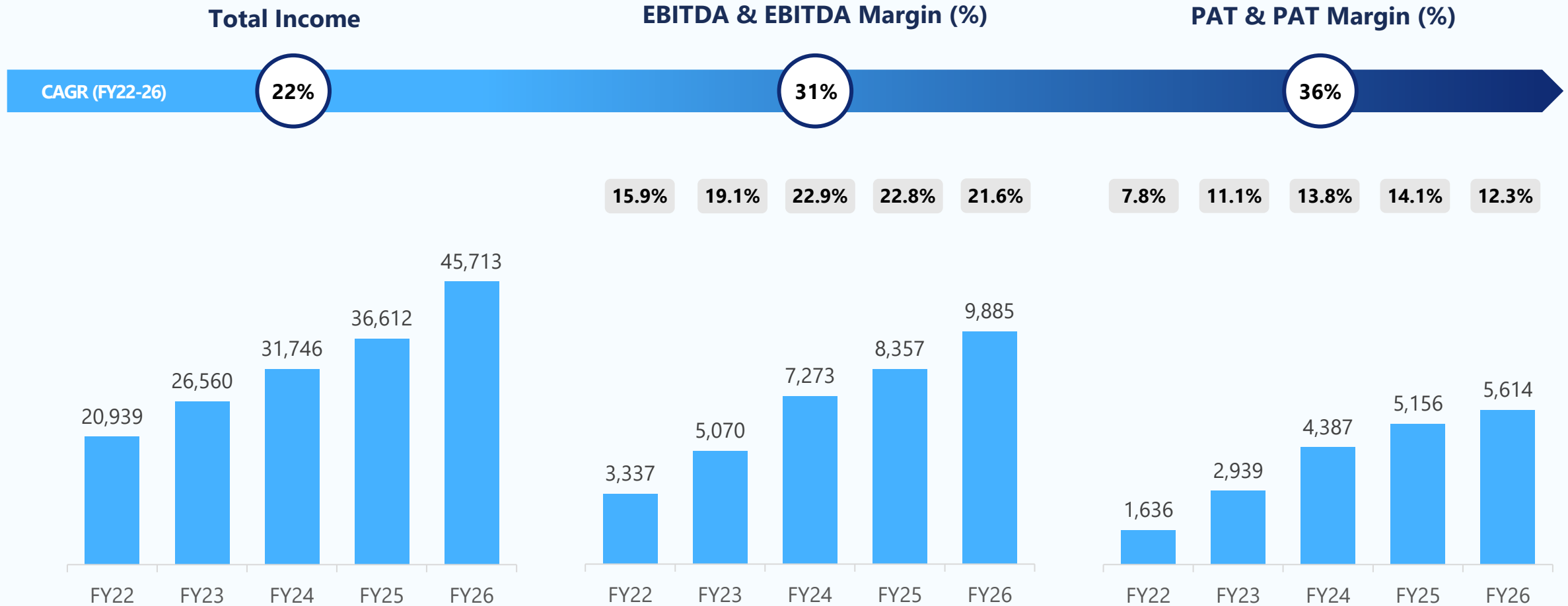
(Rs. Million)

Particulars	Q4FY26	Q4FY25	YoY	FY26	FY25	YoY
<b>Revenue from Operations</b>	<b>9,528</b>	<b>8,548</b>		<b>35,266</b>	<b>31,795</b>	
Other Income	172	239		995	1,032	
<b>Total Income</b>	<b>9,700</b>	<b>8,787</b>	<b>10.4%</b>	<b>36,261</b>	<b>32,827</b>	<b>10.5%</b>
Total Operating Expenses	7,459	6,647		27,823	25,034	
<b>EBITDA*</b>	<b>2,241</b>	<b>2,140</b>	<b>4.7%</b>	<b>8,438</b>	<b>7,794</b>	<b>8.3%</b>
<i>EBITDA* Margin</i>	<i>23.1%</i>	<i>24.4%</i>		<i>23.3%</i>	<i>23.7%</i>	
Depreciation and Amortization	222	222		888	865	
Finance costs	282	60		495	248	
<b>PBT before Exceptional Items</b>	<b>1,737</b>	<b>1,858</b>	<b>(6.5%)</b>	<b>7,055</b>	<b>6,680</b>	<b>5.6%</b>
<i>PBT Margin before Exceptional Items</i>	<i>17.9%</i>	<i>21.1%</i>		<i>19.5%</i>	<i>20.3%</i>	
Exceptional Items <sup>^</sup>	-	-		237	-	-
<b>PBT after Exceptional Items</b>	<b>1,737</b>	<b>1,858</b>	<b>(6.5%)</b>	<b>6,818</b>	<b>6,680</b>	<b>2.1%</b>
<i>PBT Margin after Exceptional Items</i>	<i>17.9%</i>	<i>21.1%</i>		<i>18.8%</i>	<i>20.3%</i>	
Tax Expense	386	473		1,681	1,702	
<b>PAT</b>	<b>1,351</b>	<b>1,385</b>	<b>(2.5%)</b>	<b>5,137</b>	<b>4,978</b>	<b>3.2%</b>
<i>PAT Margin</i>	<i>13.9%</i>	<i>15.8%</i>		<i>14.2%</i>	<i>15.2%</i>	
<b>Cash PAT</b>	<b>1,573</b>	<b>1,607</b>		<b>6,025</b>	<b>5,844</b>	

# Trend over the years - SPR Consolidated



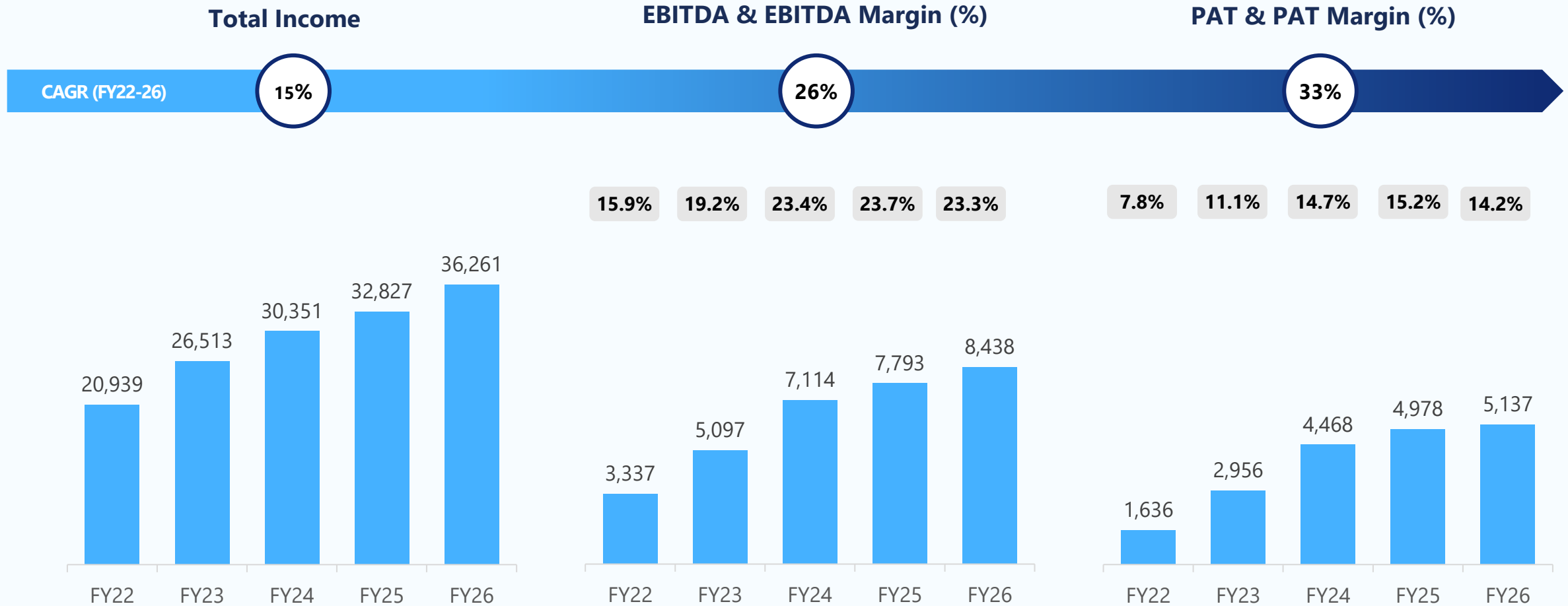
(Rs. Million)



# Trend over the years - SPR Standalone



(Rs. Million)



# SPR Auto Technologies Consistently Outgrowing the Industry



FY26  
v/s  
FY25

## Industry \*

### Production Volumes

+12%  
YoY

36.0  
Million Units

### Domestic Sales Volumes

+11%  
YoY

29.5  
Million Units

## SPR Auto Technologies

### Consolidated Total Income

+ 25%  
YoY

Rs. 45,713  
Million

After the implementation of GST 2.0, there has been a strong increase in the sales of ICE passenger vehicles (PV) and ICE two-wheelers (2W)

# 2

## Company Overview

# SPR Auto Technologies at a Glance



## Proven Industry Leader

More than **5** decades of Industry presence backed by strong leadership  
**Leading manufacturer** of pistons, piston pins, piston rings & engine valves

## Diversified Business Model

- Caters to both Automotive & Non-Automotive\* segments
- Diversified Revenue stream with presence in OEM, Exports & Aftermarket
- Diversifying & strengthening product portfolio through targeted acquisitions

## Manufacturing Excellence

**#14** Manufacturing Plants  
**#8** Assembly Units catering to specific requirements of major customers  
**#1** World Class Technology Centre



## Global Network

Presence in **45+** countries across **5** continents  
**Preferred choice** of global automotive customers

## Long-standing Technology Partnerships

**Tie-ups with global majors** of our segments/products

## Robust financials<sup>^</sup> with Strong Credit Profile

**Total Income & PAT** grew at a **15% & 33% CAGR** (from FY22-26)  
**Strong Return Ratios**  
**Consistent cash generation driving long-term growth**  
**Strong Credit Rating**  
(upgraded to AA+ from India Ratings)



\* Tractors & Off-highway, Industrials and Gensets

<sup>^</sup> Standalone Financials

# Heritage of the Shriram Group, a Leading Industrial Powerhouse



**Dr. Charat Ram**  
(1918-2007)



**Founded by Dr. Charat Ram**, a pillar, visionary and the face of the Indian business sector, who played a significant role in shaping the Indian industry

Driven by his relentless pursuit of excellence, he meticulously **built up** several successful companies, including **SPR Auto Technologies, DCM, Usha International and Shriram Industrial Enterprises Ltd. (SIEL)**

Dr. Charat Ram made history by bringing **the Honda Genset and Honda Car to India under joint ventures**

Building upon Dr. Charat Ram's legacy, SPR Auto Tech has **emerged as a prominent Indian manufacturer of automotive components**, renowned for its commitment to innovation and excellence

With a rich **heritage spanning over 50 years**, SPR Auto Technologies continues to embrace new and **cutting-edge technologies** in the auto components industry

# Our Journey of Achieving Excellence over 5+ Decades



**1972**

Dr. Charat Ram, a leading Industrialist took over Shama Pistons & Rings Ltd. and renamed it to Shriram Pistons & Rings Limited; Technology partnership with Kolbenschmidt Germany



**1978**

Technology tie-up with Riken Corporation, Japan



**1989**

Technology tie-up with Honda Foundry, Japan



**1993**

Technology tie-up with Fuji Oozx, Japan;



**1993**

Engine Valves manufacturing commenced



**2008**

R&D centre recognized by Dept. of Scientific & Industrial Research, Government of India; Commencement of manufacturing of IP Rings



**2005**

Crossed 1 million engine valves production per month



**2004**

TPM Excellence Award (JIPM)



**2000**

Crossed 2 million rings production per month



**1995**

Commenced manufacturing of Steel rings in Ghaziabad, Uttar Pradesh



**2009**

Commencement of manufacturing Large Dia Engine Valves for Indian Railways & offroad vehicles; Crossed 2 million engine valves production per month



**2010**

Became the largest producer of Piston Rings in India; Commencement of manufacturing of Composite Plating of Chrome (CPC) Rings



**2011**

Established 2nd plant in Pathredi, Rajasthan



**2014**

New technological centre inaugurated



**2016**

Listing on National Stock of India Ltd.



**2018**

Acquisition of Shriram Automotive Product Ltd.



**2020**

Established 3rd plant for Global surface treatment facility at Ghaziabad, Uttar Pradesh



**2021**

SPR leads the development of Piston assembly for BS VI models in India



**2026**

- SPR Auto Technologies acquired 100% stake in SPR Auto Interior Lighting Solutions Pvt. Ltd.
- SPR Auto Interior Solutions Pvt. Ltd.
- SPR Auto Interior Solutions Chakan Pvt. Ltd.
- Company renamed to SPR Auto Technologies Ltd.



**2025**

- Listed on BSE on February 4, 2025
- SPR Auto Tech acquired 100% stake in Karna Intertech Pvt. Ltd.



**2024**

Crosses Rs. 30,000 million Total Income; Commencement of Manufacturing operations in Pithampur, MP under SEL; SEL (100% subsidiary of SPR Auto Technologies) acquired 100% stake in SPR TGPEL Precision Engineering Ltd.



**2023**

SPR Engenious Ltd. (100% subsidiary of SPR Auto Technologies) acquired

- 62% stake in SPR Takahata Precision India Pvt. Ltd.
- 66.42% stake in SPR EMF Innovations Pvt. Ltd.



**2022**

- Crosses Rs. 20,000 million Total Income;
- TPM Excellence Award (JIPM)



# State-of-the-art Manufacturing Infrastructure



## Under SPR Auto Technologies

## Under SEL

Under SPR Auto Technologies			Under SEL						
			Karna Intertech	SPR Auto Interior Solutions		SEL	SPR EMFi	SPR Takahata	SPR TGPEL
<b>Ghaziabad, Uttar Pradesh</b> (1 facility)	<b>Pathredi, Rajasthan</b> (1 facility)	<b>Bulandshahr Rd, Uttar Pradesh</b> (1 facility)	<b>Bahadurgarh, Haryana</b> (1 facilities)	<b>Chakan &amp; Pune, Maharashtra</b> (4 facilities)	<b>Chennai, Tamil Nadu</b> (1 facility)	<b>Pithampur, Madhya Pradesh</b> (1 facility)	<b>Coimbatore, Tamil Nadu</b> (1 facility)	<b>Neemrana, Rajasthan</b> (1 facility)	<b>Noida, Uttar Pradesh</b> (2 facilities)
<ul style="list-style-type: none"> <li>Pistons</li> <li>Piston Rings</li> <li>Piston Pins</li> <li>Engine Valves</li> </ul>	<ul style="list-style-type: none"> <li>Pistons</li> <li>Piston Rings</li> <li>Piston Pins</li> <li>Engine Valves</li> </ul>	<ul style="list-style-type: none"> <li>Pistons (Surface coating of top groove)</li> <li>Piston Rings (Coating on top ring)</li> </ul>	Modern CNC machines and CAD/CAM facilities for manufacturing die casting moulds.	Headliner Substrates, Modular Headliners, Sunvisors, Door Panels, Central Floor Consoles, Pillar Trim, Front-end Carriers, Exterior Plastic Parts, Overhead Consoles, Dome Lamps, Ambient Lighting, Touch Panels and Capacitive Pads		Engine Valves	Motors & Controllers for EV Segment	Precision Injection Moulded parts for vehicles	Precision Injection Moulded parts, Air Vents, Speaker Grills, Manifolds, Medical Parts

The equipment in our facilities provides us the advantage of manufacturing all our products on the same lines, enabling us to be agile in catering to demand for different products



**#14**  
**Manufacturing Facilities**



**#7**  
**Offices**



**#8**  
**Assembly Units**



**#22**  
**Logistics Centers Globally**

# Seasoned Board Of Directors Providing Expert Oversight



**Mr. Pradeep Dinodia**  
*Chairman*  
*(Non-Executive Non-Independent Director)*

- On the board since 2003
- Non-Executive Non-Independent Director of Hero MotoCorp Ltd., Hero FinCorp Ltd., DCM Shriram Ltd., SPR Auto Interior Lighting Solutions Pvt. Ltd., SPR Auto Interior Solutions Pvt. Ltd., and SPR Auto Interior Solutions Chakan Pvt. Ltd.



**Mr. Hari S. Bhartia**  
*Independent Director*

- On the board since 2009
- Co-Chairman & NED of Jubilant Pharmova Ltd.; Co-Chairman & WTD of Jubilant Ingrevia Ltd. and Co-Chairman & NED of Jubilant FoodWorks Ltd., ID in Global Health Ltd.



**Ms. Ferida Chopra**  
*Independent Director*

- On the board since 2019
- Independent Legal Counsel in Supreme Court of India, High Court of Delhi, CCI and various other Tribunals
- Independent Director of SPR EMF Innovations Pvt. Ltd., SPR Takahata Precision India Pvt. Ltd. & SPR TGPEL Precision Engineering Ltd.



**Ms. Meenakshi Dass**  
*Non-Executive Director*

- On the board since 2009
- One of the Promoters
- Also on the board of SPR Auto Interior Lighting Solutions Pvt. Ltd., SPR Auto Interior Solutions Pvt. Ltd., and SPR Auto Interior Solutions Chakan Pvt. Ltd.



**Mr. Luv D. Shriram**  
*Whole Time Director*

- On the board since 2009
- One of the Promoters
- Also on the board of SPR Auto Interior Lighting Solutions Pvt. Ltd., SPR Auto Interior Solutions Pvt. Ltd., and SPR Auto Interior Solutions Chakan Pvt. Ltd.



**Mr. Krishnakumar Srinivasan**  
*Managing Director & CEO*

- On the board since 2020
- Long and varied experience in leadership roles with auto companies in India & abroad
- Also on the board of the subsidiaries viz. SEL, SPR EMFi, SPR Takahata, SPR TGPEL, SPR Auto Interior Lighting Solutions Pvt. Ltd., SPR Auto Interior Solutions Pvt. Ltd., and SPR Auto Interior Solutions Chakan Pvt. Ltd.



**Mr. Akihiro Ozaki**  
*Independent Director*

- Appointed w.e.f. from June 2025
- Vice President, Fuji Valve (Guangdong) Corporation, Japan



**Ms. Tina Trikha**  
*Independent Director*

- Appointed w.e.f. from 13th May 2024
- Non-Executive & Independent Director of Hero Motocorp Ltd. & Oberoi Realty Ltd., and Director of C.E. Info Systems Ltd. & SPR Auto Interior Solutions Pvt. Ltd.



**Mr. Yasunori Maekawa**  
*Non-Executive Director*

- On the board since 2022
- Chairman & CEO of NPR-Riken Corporation



**Mr. Klaus Semke**  
*Non-Executive Director*

- On the board since 2023
- Managing Director & CEO at Kolbenschmidt Pistons Management GmbH (Germany)



**Mr. Shigeto Muno**  
*Alternate Director to Mr. Maekawa*

- On the board since June 2024
- Operating Officer - Sales at NPR-Riken Corporation

# The Visionary Leaders Who Drive SPR Auto Technologies



**Mr. Krishnakumar Srinivasan**  
*Managing Director & CEO*

- 38+ Years of experience
- MBA, Diploma in Exports and B.E. (Mechanical)



**Mr. Sandeep Agrawal**  
*Executive Director & CMO*

- 38+ Years of experience
- PGDBM and BSc.in Mechanical Engineering



**Mr. Prem Rathi**  
*Executive Director & CFO*

- 27+ Years of experience
- FCA and B. Com (Hons).



**Mr. Arun Shukla**  
*Executive Director – Projects*

- 38+ Years of experience
- B. Tech



**Mr. Rajan Nanda**  
*Executive Director*

- 34+ Years of experience
- MBA Finance & Operations and B.E. Mechanical



**Ms. Poonam Bharati**  
*Executive Director & CHRO*

- 30+ Years of experience
- B Sc., Masters in HR & IR



**Mr. Rajnish Julka**  
*Executive Director - Ghaziabad*

- 35+ Years of experience
- MEP, MTE, B. Sc. Engineering (Mechanical)



**Mr. Sumantra Mukherjee**  
*Executive Director - Pathredi*

- 31+ Years of experience
- BE (Procurement Engineering)



**Mr. Atul K. Khanapurkar**  
*Executive Director - Pathredi*

- 39+ Years of experience
- B.E. (Electronics).



**Mr. Ashok Sinha**  
*Dy. Executive Director, ISCM*

- 28+ Years of experience
- MBA, PGDBM, B. Sc. Engineering (Mechanical)



**Mr. Prashant Khairnar**  
*Dy. Executive Director & CDO*

- 28+ Years of experience
- B.E. Mechanical



**Mr. Pankaj Gupta**  
*Dy. Executive Director and Head Legal & CS*

- 28+ Years of experience
- Member of ICSI, B.Com. (Hons.) & LL.B



**Mr. Pankaj Jain**  
*Chief – Quality Control*

- 35+ Years of experience
- B.E. (Mechanical Engineering) and a certified Six Sigma Black Belt

# The SPR Group



**SPR USHA**

Products are marketed to almost all OEMs and Aftermarkets under brands **SPR and USHA**

100%

100%

100%

100%

**SPR Engenious Ltd. (SEL)**



**Karna Intertech Pvt. Ltd.**



Karna is a key supplier of gravity die casting moulds to SPR Auto Tech, which are utilised in the manufacturing of piston castings

**SPR Auto Interior Lighting Solutions Pvt. Ltd.**

(Formerly Antolin Lighting India Pvt. Ltd.)



Indian manufacturer of automotive interior lighting systems for leading OEMs

**SPR Auto Interior Solutions Pvt. Ltd.**



(Formerly Grupo Antolin India Pvt. Ltd.)

Supplying automotive interior components

62%

72.58%

100%

100%



**SPR Takahata Precision India Pvt. Ltd.**  
(Formerly Takahata Precision India Pvt. Ltd.)

Technical collaboration with Takahata Japan, which is a leading precision injection moulded parts manufacturing company globally



**SPR EMF Innovations Pvt. Ltd.**  
(Formerly EMF Innovations Pvt. Ltd.)

A young tech company having research base in Singapore and manufacturing operations in India



**SPR TGPEL Precision Engineering Ltd.**  
(Formerly TGPEL Precision Engineering Ltd.)

Engaged in the manufacturing of high precision injection moulds and injection moulded components

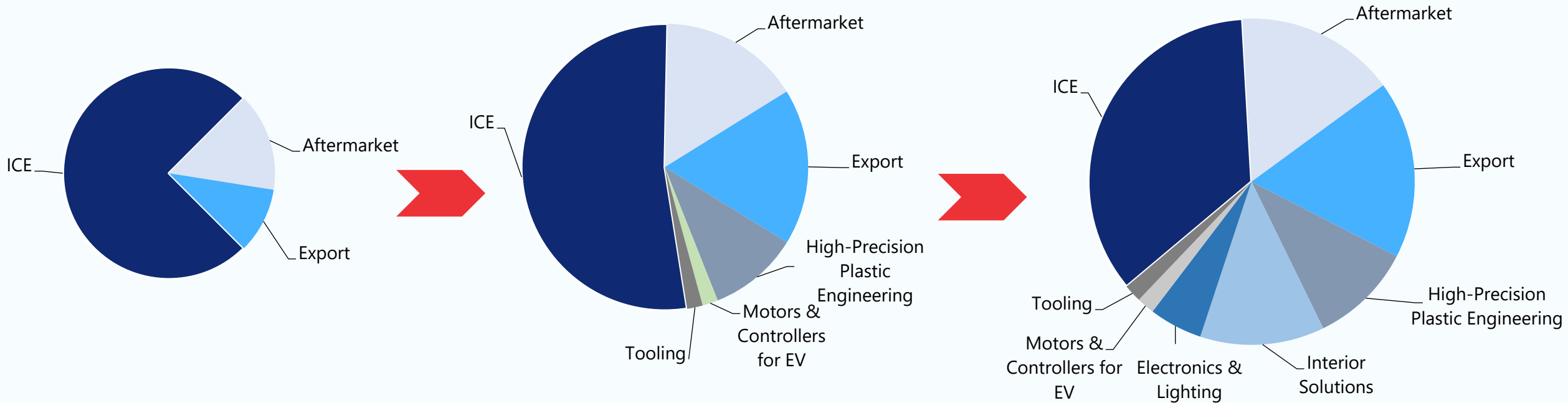


**SPR Auto Interior Solutions Chakan Pvt. Ltd.**  
(Formerly Grupo Antolin Chakan Pvt. Ltd.)

SPR Auto Interior Solutions Chakan Private Limited is focused on producing vehicle interior systems for leading OEMs from its Chakan plant

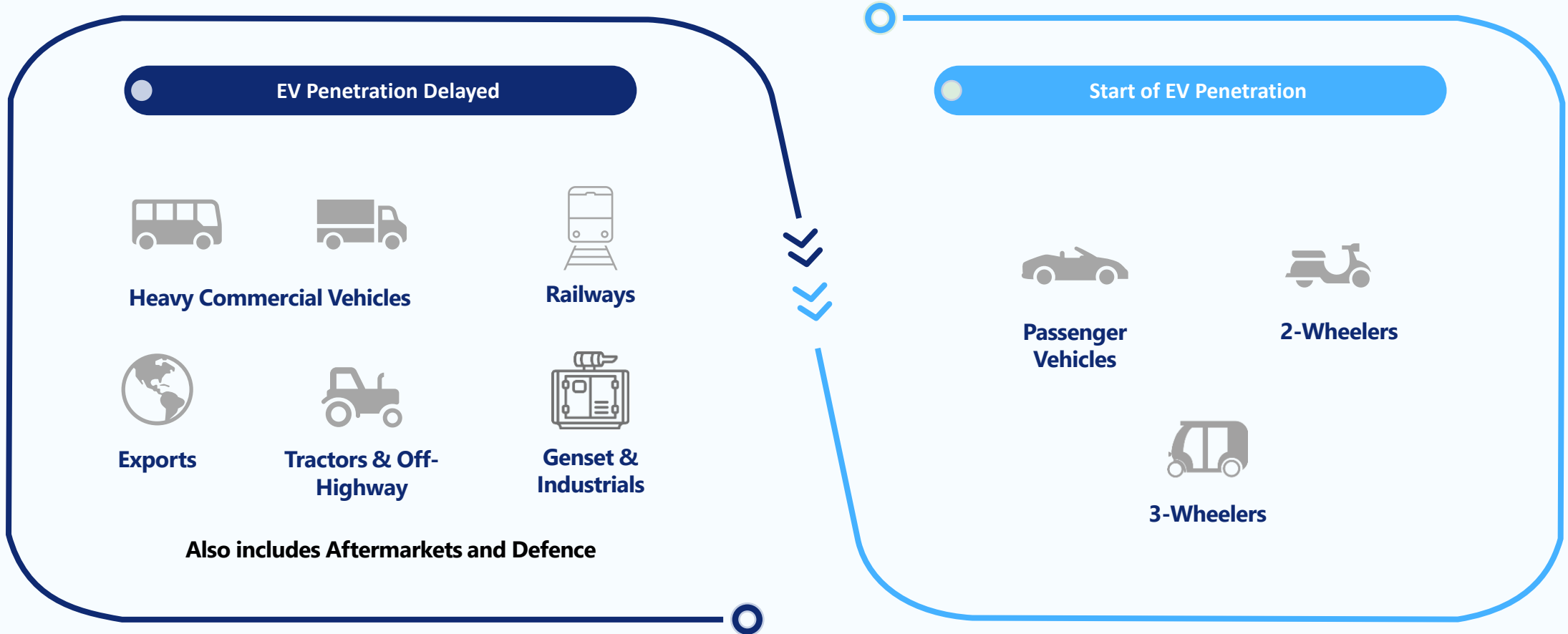
# Focusing on Strategic Diversification

## Diversification Strategy leading to Change in Business Mix



**Diverse presence across ICE powertrains including CNG, LNG, PNG (SPR Auto Technologies Standalone), Electric Vehicles (SPR EMFi), High-precision Injection Moulded Components (SPR Takahata & SPR TGPEL), Automotive Interior & Lighting Solutions (SPR Auto Interior Lightning Solutions, SPR Auto Interior Solutions & SPR Auto Interior Solutions Chakan) underscores our commitment to a powertrain de-risked business model**

# All Segments expected to Grow



Presence across diverse segments positions SPR Auto Technologies in a comfortable position with regards to expected change in market dynamics, thereby derisking its overall business model

# 3 Targeted Strategic Initiatives

**A**



Building a Robust  
Business through  
**Diversification**

**B**



Driving Innovation  
by harnessing  
**Technology and  
R&D**

**C**



Accelerating  
Growth through  
**Strategic  
Acquisitions**

**D**



Committed to  
**Efficiency &  
Operational  
Excellence**

# 3A

## Building a Robust Business through Diversification

01

Diversified  
Across Industry  
Segments

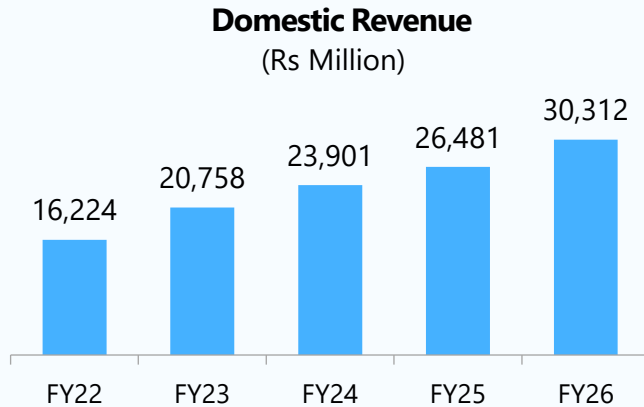
02

Diversified  
Product Portfolio

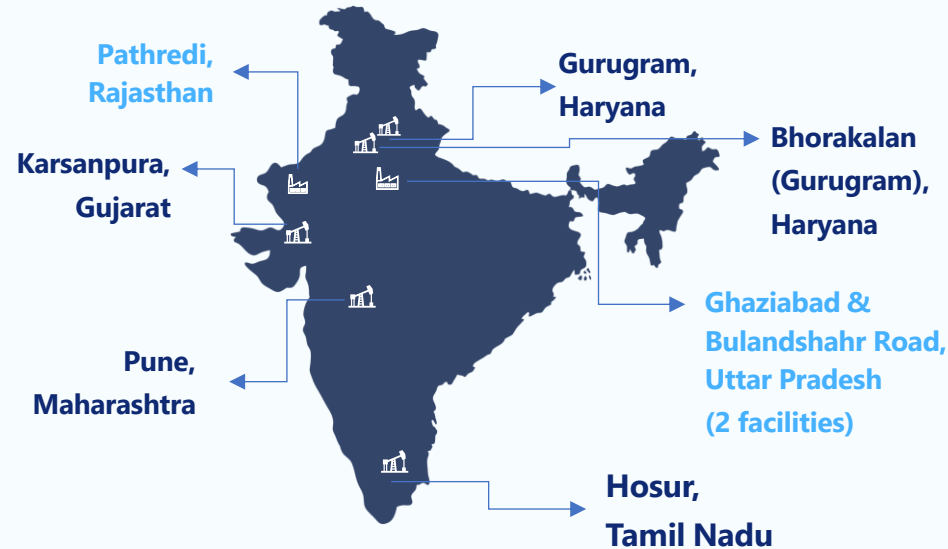
03

Diversified Across  
Customer  
Segments

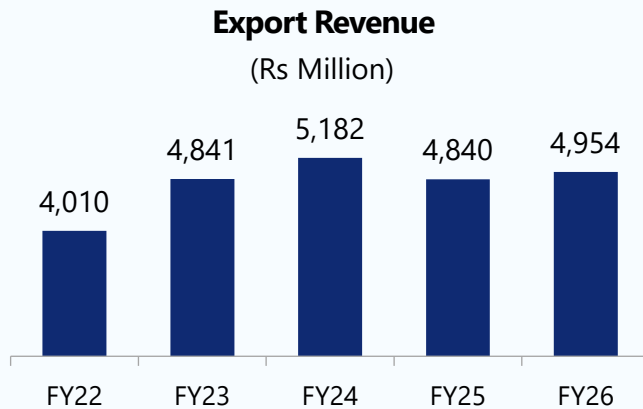
# Diversified Across Industry Segments in Standalone Business



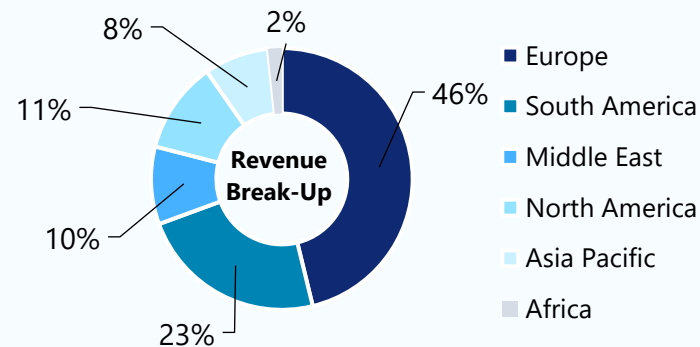
Manufacturing Facilities & Assembly Units located at:



- 3** Manufacturing Facilities
- 5** Assembly Units
- 1,200+** Business Partners



FY26 Region-wise Exports Mix



- #1** Exporter of Pistons, Piston Rings, Pistons Pins & Engine Valves
- 45+** Countries
- 5** Continents



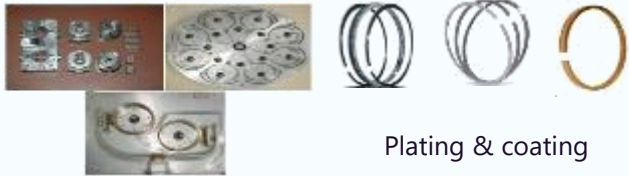
# Diversified Product Portfolio

## Core / Legacy Products

### Pistons & Piston Pins



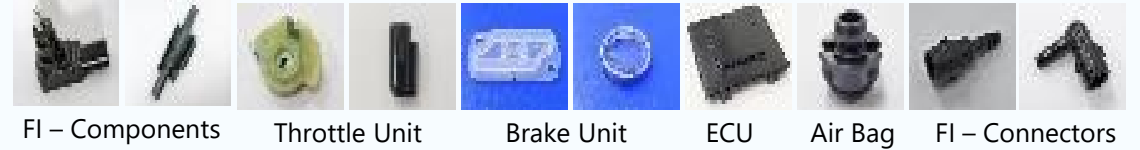
### Piston Rings



### Engine Valves

- Chrome plating
- Tuff riding (Nitro Carbonizing)
- Multiple head profiles
- Seat Stellite Engine Valves
- 16 groove profiles

## High-Precision Injection Moulded Components



## Motors & Controllers for EVs

### Ranging from 2kW to 250 kW



## Automotive Interior Solutions



# Diversified Across Customer Segments



## Core / Legacy Products

### Automotive

#### Commercial Vehicles



#### Passenger Vehicles



#### Two-Wheelers



#### Tractors



### Non-Automotive

#### Off-Highway, Industrial & Gensets



#### Marine

#### Railways & Defense



## High-Precision Injection Moulded Components

### Takahata



### TGPEL



## Automotive Interior Solutions

SPR Auto Interior Lighting Solutions, SPR Auto Interior Solutions, SPR Auto Interior Solutions Chakan



# 3B

**Driving Innovation  
by harnessing  
Technology and R&D**

# Driving Innovation Through Our Ultra Modern Tech Centre



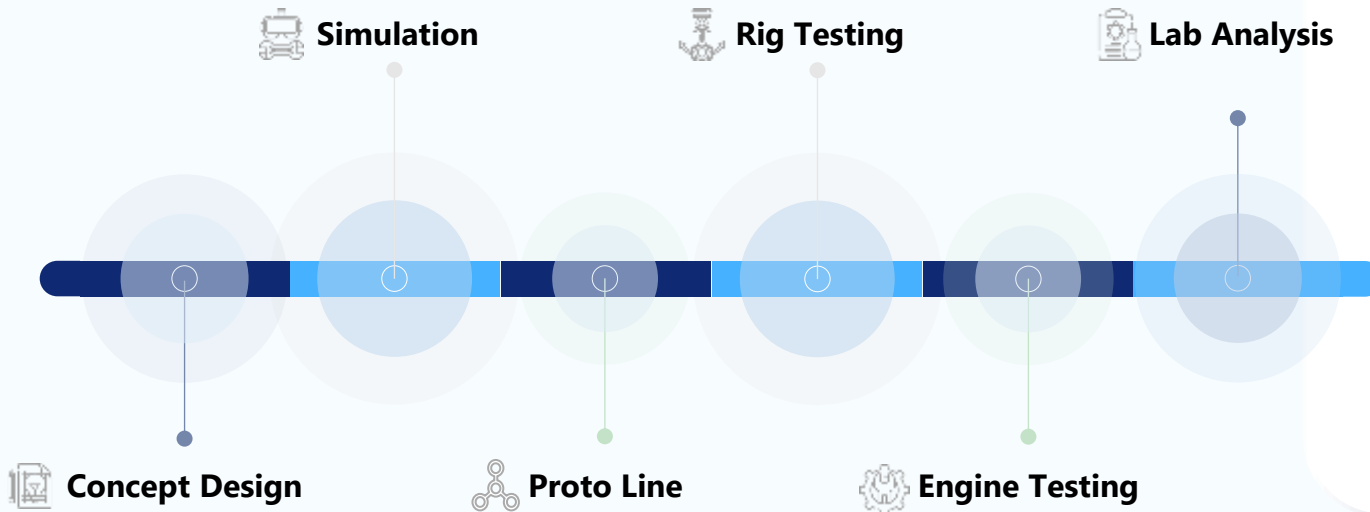
SPR Auto Technologies' State-of-the-art Tech Centre is fully equipped to provide complete and comprehensive solutions, catering to the exacting needs of the hi-tech, new generation engines

Recognized by Department of Scientific & Industrial Research, Government of India



With a state-of-the-art Technology Centre, the Company has reinforced its self-sufficiency in end-to-end design, development, and testing; while holding multiple patents

## End-to-End Product Development Facility



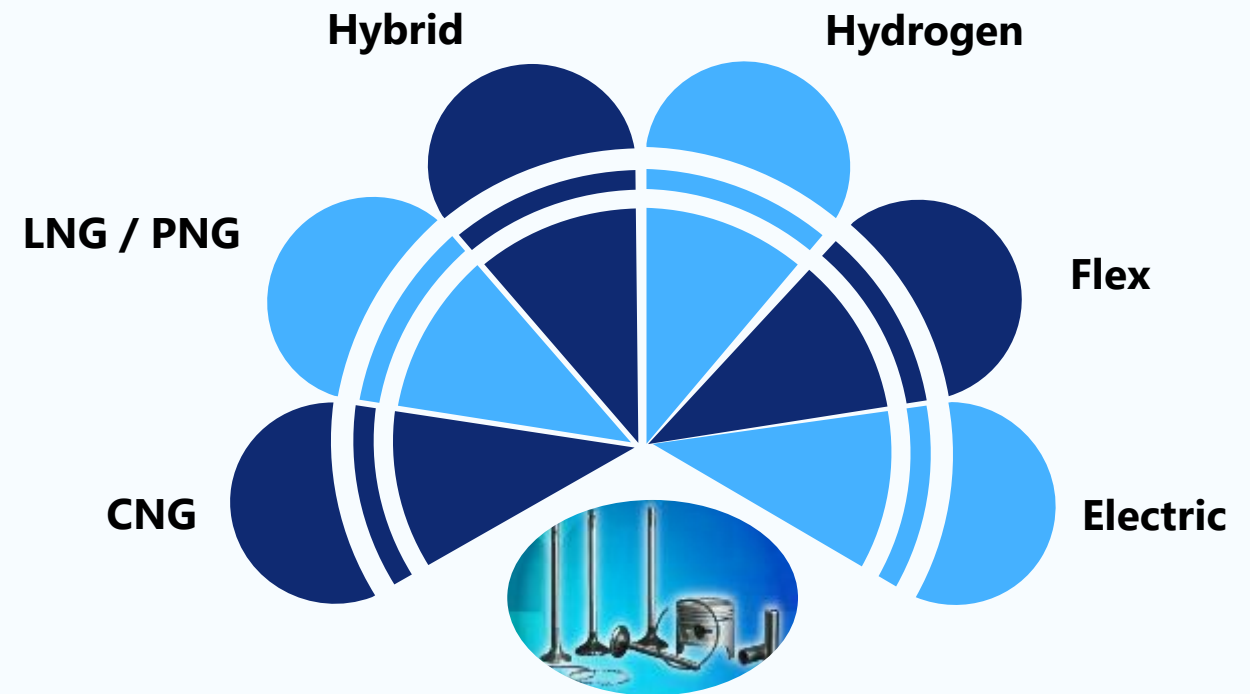
Complete setup for storage, transfer and testing for E100 fuel



# Empowering Next-Gen Mobility Solutions

Focused on developing components for Alternate Fuel Solutions for ICE, with a vision to service the last ICE engine globally

- Advanced CNG-compatible components, meeting stringent emission norms and ensuring durability in high-pressure environments
- Hydrogen-based fuel solutions, including hydrogen internal combustion engines (H2-ICE) and hydrogen-enriched compressed natural gas (H-CNG)
- Ethanol-blended fuel solutions, aligning with the Indian government's ethanol roadmap for a cleaner, more sustainable fuel mix
- Electric vehicle (EV) components, strengthening the product portfolio to cater to next-generation mobility solutions



# Time-Tested Technology Partnerships with Major Global Players



Since 1972

PISTONS



Kolbenschmidt, Germany

- Ranks among the 100 biggest auto industry suppliers worldwide
- 40 production plants in Europe, the Americas, Japan, India and China
- Has three divisions – Mechatronics, Motor service and Hard parts (includes pistons for cars & CV, and other products)

Since 1978

RINGS



Riken Corporation, Japan

21.3% Holding in SPR Auto Technologies

- Founded in 1927
- Presence in USA, China, Indonesia, Thailand, Europe, and India
- Manufactures Piston Rings, Other Automotive Parts, Piping, Marine & Industrial Components & Parts, Thermal Engineering products, Aerospace Industrial Equipment parts, etc.

Since 1989

PISTONS



Honda Foundry, Japan

- Founded in 1963
- Began with Manufacturing Piston, also manufactures automobile parts and other aluminium alloy parts

Since 1993

ENGINE VALVES



Fuji Oozx, Japan

- Established in 1951
- Presence in USA, China, Indonesia, Mexico, Germany and India
- Manufactures various engine valves and other engine-related parts and automobile parts, etc.

Since 2023

HIGH-PRECISION  
INJECTION MOULDED  
COMPONENTS



Takahata, Japan

- Established in 1984
- Manufactures automobile parts; digital, optical, residential, and medical equipment based on precision mold designs, and innovative molding technology

Since 2026

AUTOMOTIVE INTERIOR  
SOLUTIONS



Antolin, Spain

- Established in 1950
- Invented rubber-metal steering joint, now manufactures interior solutions under businesses including overhangs, doors and trim, cockpits, lighting, and electronic systems

# Internal Combustion (IC) Engines : Growth Story will continue

## Insufficient Power Grid capabilities to support India's EV ambitions

- According to a report by Brookings, in 2030, if 33% of the total auto sales are EV, there would be an electricity demand of 37,000 GW.
- Meanwhile, India had an installed generation capacity of 412 MW in 2023, which shows how behind the country's grid is to support electricity demand from EV & EV Infrastructure

## India is not comparable to the West & China

- The framework that has been a success in the West and China cannot be applied to India due to the different demographics in India
- India is also not as technologically matured as other countries which would make EV adoption much slower than what these countries have witnessed

## Lack of EV charging Infrastructure in the country

- 200+ EVs per commercial charging point in India, compared to ~20 in US and less than 10 in China
- Very few charging stations in cities apart from few Metros; Malls and Office spaces also lack infrastructure making it challenging for daily commuters.

## Absence of Resale Market

- Unlike traditional petrol or diesel cars, the resale value of electric vehicles is influenced by factors such as battery health, software updates, and technological advancements
- Absence of standardised diagnostics for battery health creates uncertainties for buyers & insurers



## Sustainability: Well-to-Wheels ICE vs. EV

- 60% thermal power being generated today is not fully sustainable
- India has committed to 50% Renewable energy by 2030 with production to increase by 500GW
- For a park of 100 Mn. vehicles (with 60% 2-Wheelers); the volume of power required will be huge
- The correct way of disposing off used batteries will be a challenge

## Higher Ownership Costs of EV makes it unaffordable for majority of the population

- Initial Cost of owning an EV is 2x the cost of an ICE vehicle.
- Higher cost of EV technology and unavailability of several components in India

## High Replacement Costs & Miniscule Maintenance Network

- The replacement costs of EV batteries are very high (up to Rs. 7 lakh for some vehicles)
- Due to the high technology used in EVs, the repair technicians in India have little knowledge about EV and it is highly risky to repair in local workshops.

**While the EV Industry is witnessing growth, it is facing numerous challenges and still has a long way to go. In the meanwhile, Internal Combustion (IC) Engines will continue to grow with the growing Automotive Industry**

# 3C

**Accelerating Growth  
through  
Strategic Acquisitions**

# Foray into ICE Agnostic Products (1/3)



## High-Precision Injection Moulded Products



### SPR Takahata Precision India Pvt. Ltd.



### SPR TGPEL Precision Engineering Ltd.

#### Transaction Details



- SPR Engenious Ltd. (SEL) acquired 62% stake in SPR Takahata Precision India Pvt. Ltd. (TPIPL)
- Acquisition completed on 16 October 2023

- SPR Engenious Ltd. (SEL) acquired 100% stake in SPR TGPEL Precision Engineering Ltd. (TGPEL)
- Acquisition completed on 24 December 2024

#### Company Profile



- SPR TPIPL is a leading manufacturer of high-precision injection moulded parts for applications such as automotive, office automation equipment, residential, medical equipment, etc.

- SPR TGPEL is a leading player in the field of precision mould making and injection moulded parts, manufacturing parts including speaker grills, air vents, manifolds, door handles, etc.

#### What They Bring



- Technical Collaboration with Takahata Japan
- State of the art manufacturing facility in Neemrana, Rajasthan capable of developing moulds from 20T – 350T

- 30+ years of experience in mould making & precision plastic components manufacturing
- 2 manufacturing facilities in Noida, Uttar Pradesh

#### Strategic Fit



- Diversification into High-Precision Injection Moulded Components
- Derisking of Business Model

- Strengthens the company's precision injection moulded components business
- Further derisking of business model

# Foray into ICE Agnostic Products (2/3)



## Electric Motors & Controllers



### SPR EMF Innovations Pvt. Ltd.

#### Transaction Details



- SPR Engenious Ltd. (SEL) increased their stake in SPR EMF Innovations Pvt. Ltd. (EMFi) from 66.42% to 72.58% during Q2FY26
- Acquisition completed on 11 January 2023

#### Company Profile



- SPR EMFi is a young technology company involved in the designing & manufacturing of motors and controllers for electric vehicles with research base in Singapore & manufacturing in India

#### What They Bring



- Technology Agreement with Wuxi Lingbo Technology Co. for controllers and Shenzhen Greatland Electrics Inc. for motors
- State of the art manufacturing facility in Coimbatore, Tamil Nadu with design & manufacturing capabilities

#### Strategic Fit



- Electrification of Product Portfolio
- Diversification of Business Model
- Developing grounds-up & complete system solutions for EVs will allow SPR Auto Technologies to capture a large market

## Moulds & Tooling



### Karna Intertech Pvt. Ltd.

- SPR Auto Technologies acquired 100% stake in Karna Intertech Pvt. Ltd. (Karna)
- Acquisition completed on 01 April 2025
- Karna is a key supplier of gravity die casting moulds to SPR Auto Tech, which are utilised in manufacturing of gravity die casting moulds and other precision engineering products
- High Level of quality and skilled workforce
- Tool Room in Bahadurgarh, Haryana
- Precision engineering capabilities
- Part of Backward Integration strategy of SPR Auto Technologies

# Foray into ICE Agnostic Products (3/3)



## Automotive Interior Solutions

### SPR Auto Interior Lighting Solutions Pvt. Ltd.

(Formerly Antolin Lighting India Pvt. Ltd.)

- SPR Auto Technologies acquired 100% stake in SPR Auto Lighting Solutions Pvt. Ltd.
- Acquisition completed on 08<sup>th</sup> January 2026

### SPR Auto Interior Solutions Pvt. Ltd.

(Formerly Grupo Antolin India Pvt. Ltd.)

- SPR Auto Technologies acquired 100% stake in SPR Auto Interior Solutions India Pvt. Ltd.
- Acquisition completed on 08<sup>th</sup> January 2026

### SPR Auto Interior Solutions Chakan Pvt. Ltd.

(Formerly Grupo Antolin Chakan Pvt. Ltd.)

- SPR Auto Technologies acquired 100% stake in SPR Auto Interior Chakan Pvt. Ltd., a subsidiary of SPR Auto Interior Solutions Pvt. Ltd.
- Acquisition completed on 08<sup>th</sup> January 2026

## Transaction Details



## Company Profile



- Leading suppliers of automotive interior solutions in India
- Manufacture and sell products such as headliner substrates, modular headliners, sunvisors, door panels, central floor consoles, pillar trims, ambient lighting, etc.

## What They Bring



- Long-term Technology Licensing Agreement with Antolin Global, ensuring continued access to cutting-edge technologies and support for new product development
- 5 manufacturing facilities – 2 each in Chakan and Pune, Maharashtra, and 1 in Chennai, Tamil Nadu

## Strategic Fit



- Post Acquisition, SPR Auto Technologies has become a multi-product and well-diversified organisation with powertrain agnostic products contributing over 35% of the Consolidated Total Revenue
- High Asset Turnover Ratios resulting in good ROCE and Cash Retention

# 3D

**Committed to  
Efficiency &  
Operational Excellence**

# Committed to Efficiency & Operational Excellence



Focusing on capital efficiency which was evident in significant strengthening of industry leading EBITDA margins from 15.9% in FY22 to 23.3% in FY26

Cost Optimization measures including Effective & Efficient utilization of resources

Affordable low-cost automation and interlinking of machinery

Increasing capacities by debottlenecking and setting up new facilities

Backward Integration Initiatives (like recent acquisition of Karna)

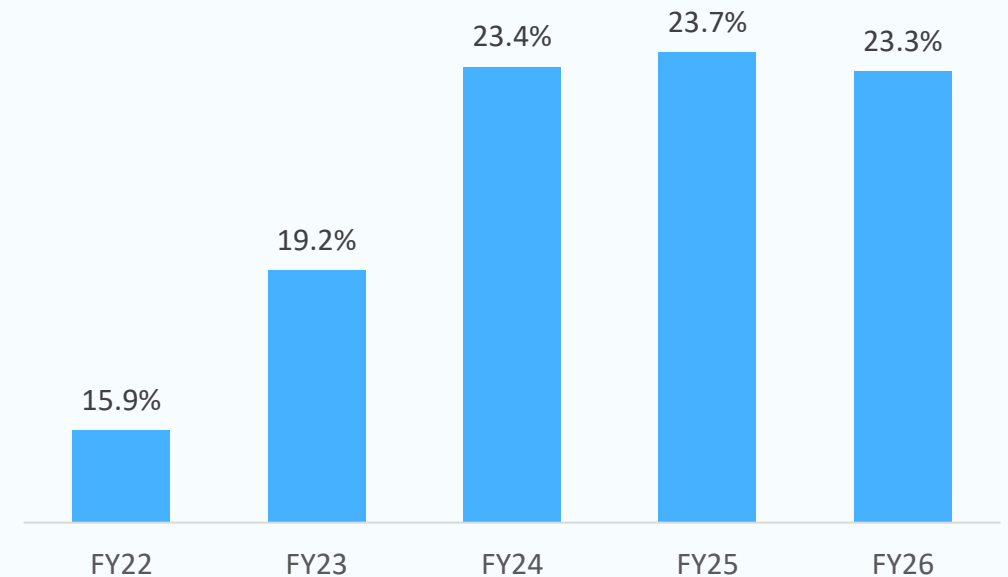
Productivity improvement across products

Streamlining of Supply Chain

Focused approach to meet customer requirements

Digitization

## EBITDA\* MARGIN (%)

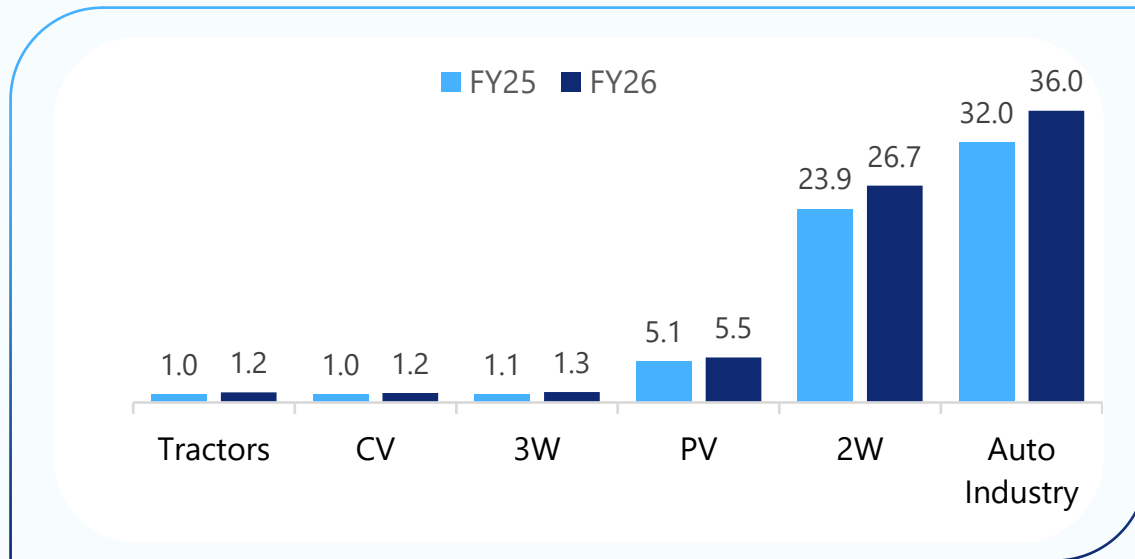


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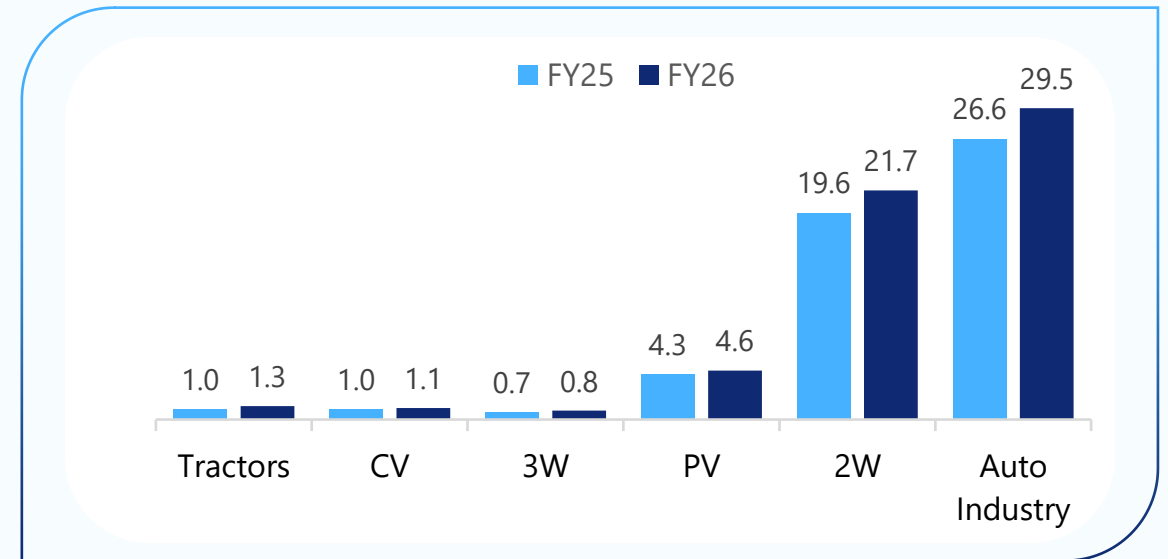
## Industry Overview

# India's Growing Automobile Market

Automobile Domestic Production Volumes \*  
(in Million)



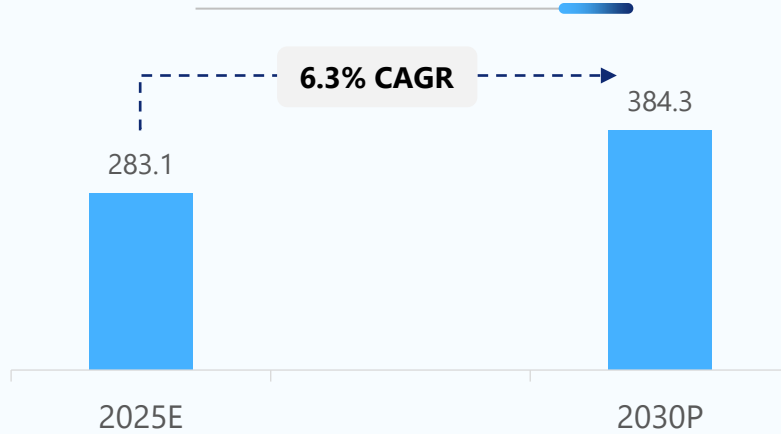
Automobile Domestic Sales Volumes \*  
(in Million)



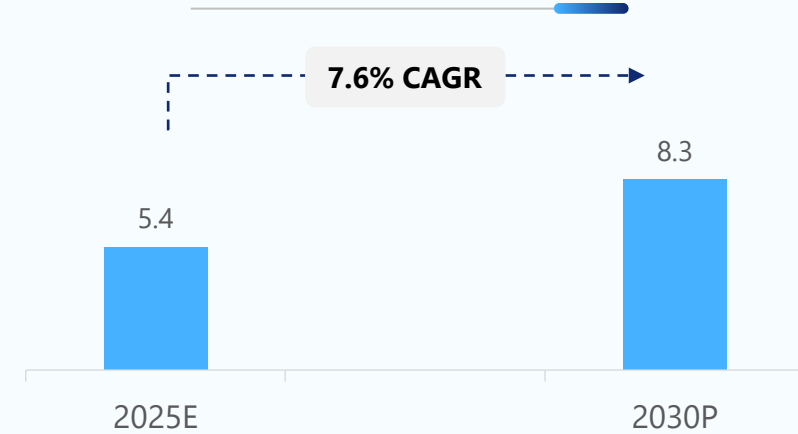
- The Indian automotive industry is witnessing steady demand recovery, especially in passenger vehicles and two-wheelers, driven by improving rural sentiment, infrastructure spending, and stable financing availability.
- Premiumisation remains a major trend consumers are increasingly opting for SUVs, higher variants, and feature-rich vehicles, which is helping automakers improve margins despite competitive pricing pressure.
- The auto component and export segments continue to strengthen, with Indian manufacturers benefiting from global supply-chain diversification and rising localisation, positioning India as a key manufacturing and sourcing hub globally.

# Internal Combustion Engine Market

Global ICE Market Size \*  
(USD Billion)



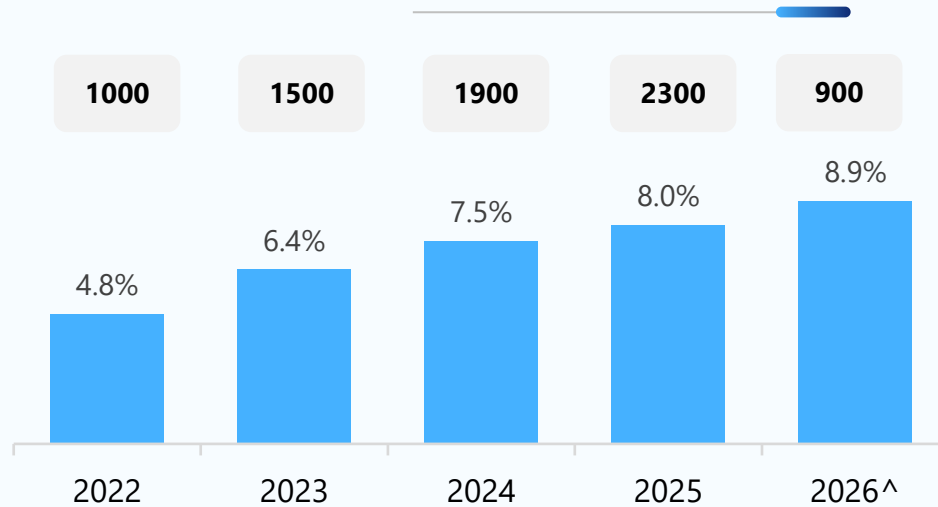
Indian ICE Market Size ^  
(USD Billion)



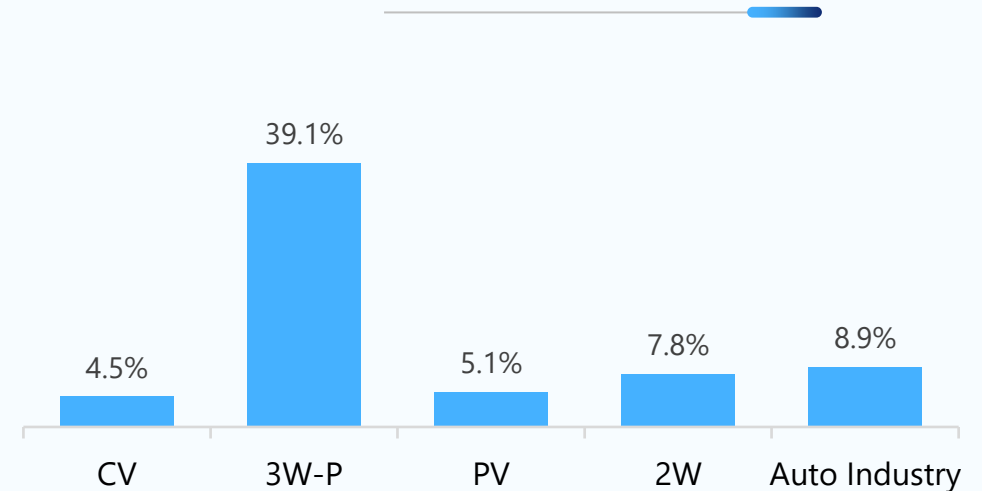
- Most car manufacturers are moving towards Hybrid, which requires ICE engines and Motors & Controllers. ICE demand expected to sustain and increase
- The increasing population and rising purchasing power has led to an upsurge in demand for vehicles especially two wheelers and four wheelers among middle class population in India driving ICE market growth
- Achieving emission norms, mandated by governments worldwide including India, through improvement of vehicle fuel efficiency have provided significant impetus towards adoption of high performing IC engines.

# Emerging EV Industry Landscape

### EV Penetration in India (%) & EV Sales (in Thousand)\*



### Category-wise EV Penetration in 2026^ (in %) \*



- India's EV sector is witnessing rapid growth in volumes, driven mainly by electric two-wheelers, fleet mobility, and increasing consumer acceptance in urban markets.
- Charging infrastructure and localisation are currently the biggest focus areas for the industry. The government is heavily investing in public charging networks, battery manufacturing, and domestic supply chains to reduce import dependence and support long-term scalability.
- Despite strong momentum, the sector still faces challenges around high upfront vehicle costs, uneven charging infrastructure outside metros, and affordability concerns, which continue to slow mass adoption in certain segments.

# New State-of-the-Art EV Plant started at Coimbatore

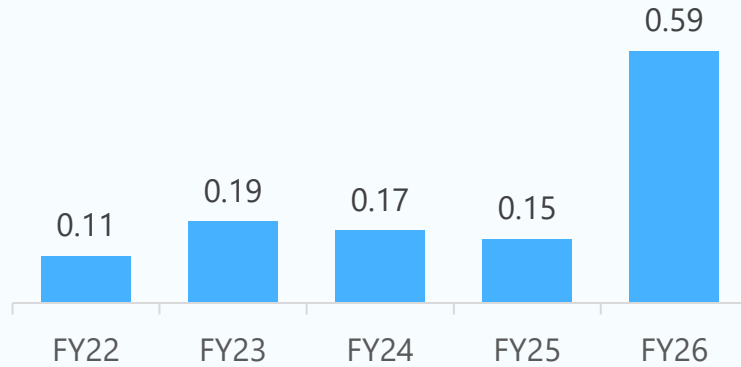


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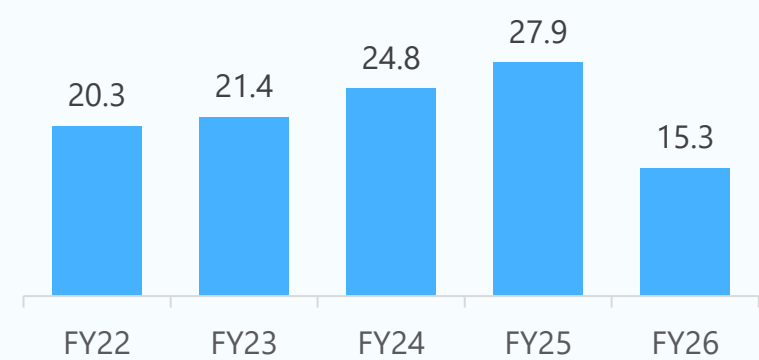
## Historical Standalone Performance Highlights

# Key Standalone Ratios over the years

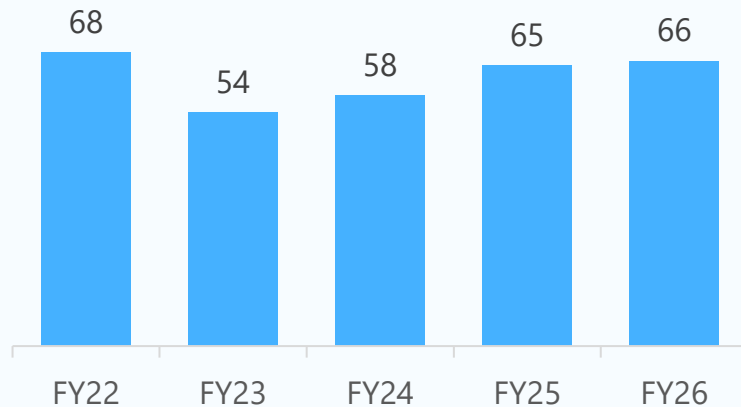
### Debt-to-Equity Ratio (x)



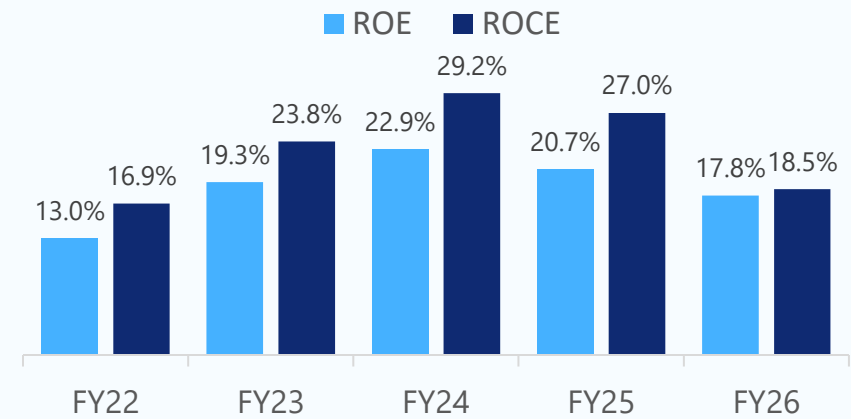
### Interest Coverage Ratio (x)



### Net Working Capital Cycle (Days)



### ROE & ROCE (%)



In FY26, for the Antolin acquisition, the Company issued Non-Convertible Debentures worth Rs. 10,000 Million, which has increased the Debt. Post the increase in Debt also, the Company remains with a Debt-to-Equity Ratio of only 0.59x, which also would get normalised with the repayment of the debentures.

# Standalone P&L Statement



(Rs. Million)

Particulars	FY22	FY23	FY24	FY25	FY26
<b>Revenue from Operations</b>	<b>20,647</b>	<b>26,050</b>	<b>29,537</b>	<b>31,795</b>	<b>35,266</b>
Other Income	292	462	813	1,032	995
<b>Total Income</b>	<b>20,939</b>	<b>26,513</b>	<b>30,351</b>	<b>32,827</b>	<b>36,261</b>
<b>Total Expenses</b>	<b>17,602</b>	<b>21,416</b>	<b>23,237</b>	25,034	<b>27,823</b>
<b>EBITDA</b>	<b>3,337</b>	<b>5,097</b>	<b>7,114</b>	<b>7,793</b>	<b>8,438</b>
<i>EBITDA Margin</i>	15.9%	19.2%	23.4%	23.7%	23.3%
Depreciation and amortization	1,020	933	874	865	888
Finance costs	114	194	252	248	495
<b>PBT before Exceptional Items</b>	<b>2,202</b>	<b>3,969</b>	<b>5,989</b>	<b>6,680</b>	<b>7,055</b>
<i>PBT Margin before Exceptional Items</i>	10.5%	15.0%	19.7%	20.3%	19.5%
Exceptional items	-	-	-	-	237
<b>PBT after Exceptional Items</b>	<b>2,202</b>	<b>3,969</b>	<b>5,989</b>	<b>6,680</b>	<b>6,818</b>
<i>PBT Margin after Exceptional Items</i>	10.5%	15.0%	19.7%	20.3%	18.8%
Tax Expense	566	1,014	1,521	1,702	1,681
<b>PAT</b>	<b>1,636</b>	<b>2,956</b>	<b>4,468</b>	<b>4,978</b>	<b>5,137</b>
<i>PAT Margin</i>	7.8%	11.1%	14.7%	15.2%	14.2%



# Standalone Balance Sheet



(Rs. Million)

Assets	Mar-25	Mar-26
<b>Non-Current Assets</b>		
Property, Plant & Equipment	5,249	5,152
Capital Work in Progress	61	180
Goodwill & Other Intangible Assets	177	173
Right of Use Assets	604	797
Financial Assets		
(i) Investments	6,131	23,765
(ii) Loans	120	90
(iii) Other Financial Assets	1,184	1,295
Other Non-Current Assets	144	163
<b>Total Non-Current Assets</b>	<b>13,669</b>	<b>31,615</b>
<b>Current Assets</b>		
Inventories	4,200	4,541
Financial Assets		
(i) Investments	-	465
(ii) Trade Receivables	5,127	5,667
(iii) Cash & Bank Balances	9,689	8,832
(iv) Loans	30	30
(v) Other Financial Assets	459	487
Other Current Assets	697	631
<b>Total Current Assets</b>	<b>20,203</b>	<b>20,65</b>
<b>Total Assets</b>	<b>33,872</b>	<b>52,268</b>

Equity & Liabilities	Mar-25	Mar-26
Equity Share Capital	440	440
Other Equity	23,651	28,381
<b>Total Equity</b>	<b>24,091</b>	<b>28,821</b>
<b>Liabilities</b>		
<b>Non-Current Liabilities</b>		
Financial Liabilities		
(i) Borrowings	767	11,078
(ii) Lease Liabilities	194	382
(iii) Other Financial Liabilities	37	19
Provisions	325	335
Deferred Tax Liabilities (Net)	253	197
<b>Total Non-Current Liabilities</b>	<b>1,576</b>	<b>12,012</b>
<b>Current Liabilities</b>		
Financial Liabilities		
(i) Borrowings	2,791	5,805
(ii) Lease Liabilities	55	53
(iii) Trade Payables	3,677	3,876
(iv) Other Financial Liabilities	1,008	1,133
Other Current Liabilities	410	302
Provisions	160	98
Current Tax Liabilities (Net)	104	169
<b>Total Current Liabilities</b>	<b>8,205</b>	<b>15,313</b>
<b>Total Equity &amp; Liabilities</b>	<b>33,872</b>	<b>52,268</b>

# Standalone Abridged Cash Flow Statement



(Rs. Million)

Cash Flow Statement	Mar-25	Mar-26
<b>Cash Flow from Operating Activities</b>		
Profit Before Tax	6,680	6,818
Adjustment for Depreciation & Other Operating Items	271	449
Operating Profit before Working Capital Changes	6,951	7,267
Changes in Working Capital	(1,070)	(236)
<b>Cash Generated from Operations</b>	<b>5,881</b>	<b>7,030</b>
Income Tax Paid	(1,688)	(1,684)
<b>Net Cash from Operating Activities</b>	<b>4,194</b>	<b>5,346</b>
<b>Cash Flow from Investing Activities</b>	<b>(1,737)</b>	<b>(17,786)</b>
<b>Cash Flow from Financing Activities</b>	<b>(575)</b>	<b>11,583</b>
<b>Net increase/ (decrease) in Cash &amp; Cash Equivalents*</b>	<b>1,882</b>	<b>(857)</b>
Cash & Cash Equivalents at the beginning of the period*	7,807	9,689
<b>Cash &amp; Cash equivalents at the end of the period*</b>	<b>9,689</b>	<b>8,832</b>



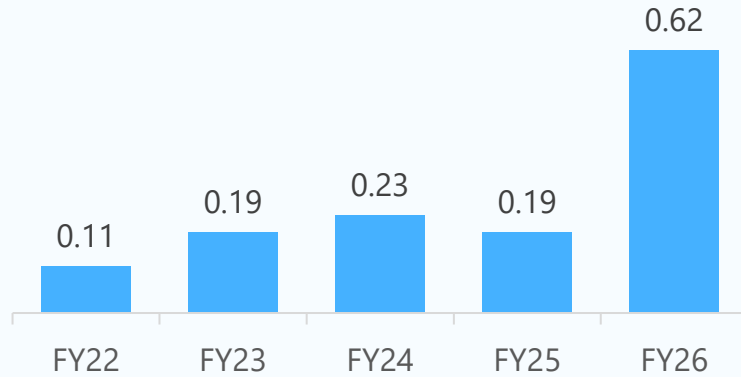
# 6

## Historical Consolidated Performance Highlights

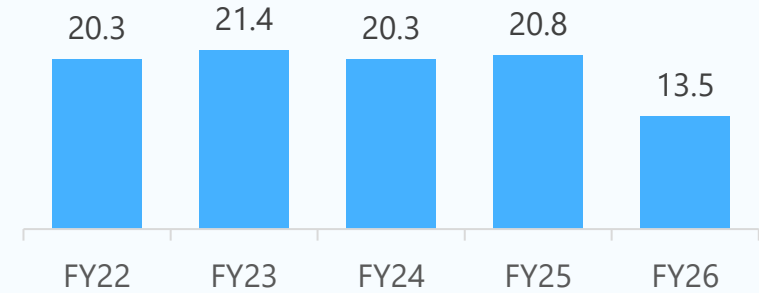
# Key Consolidated Ratios over the years



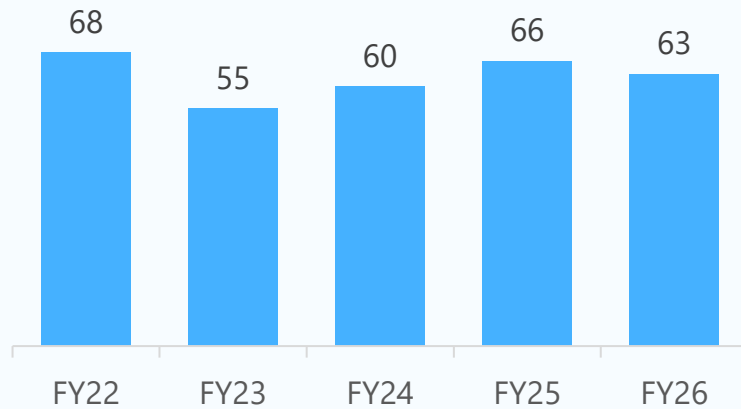
### Debt-to-Equity Ratio (x)



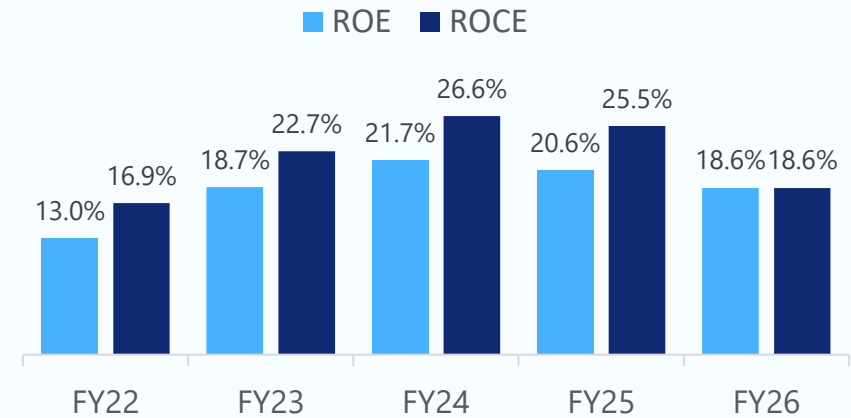
### Interest Coverage Ratio (x)



### Net Working Capital Cycle (Days)



### ROE & ROCE (%)



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(Rs. Million)

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Other Income	292	467	853	1,114	1,126
<b>Total Income</b>	<b>20,939</b>	<b>26,560</b>	<b>31,746</b>	<b>36,612</b>	<b>45,713</b>
<b>Total Expenses</b>	<b>17,602</b>	<b>21,490</b>	<b>24,473</b>	<b>28,256</b>	<b>35,828</b>
<b>EBITDA</b>	<b>3,337</b>	<b>5,070</b>	<b>7,273</b>	<b>8,357</b>	<b>9,885</b>
<i>EBITDA Margin</i>	15.9%	19.1%	22.9%	22.8%	21.6%
Depreciation and amortization	1,020	947	1,077	1,197	1,486
Finance costs	114	193	305	344	622
<b>PBT Before Exceptional Items</b>	<b>2,202</b>	<b>3,930</b>	<b>5,891</b>	<b>6,816</b>	<b>7,777</b>
<i>PBT Margin Before Exceptional Items</i>	10.5%	14.8%	18.6%	18.6%	17.0%
Exceptional Items	-	-	-	-	271
<b>PBT After Exceptional Items</b>	<b>2,202</b>	<b>3,930</b>	<b>5,891</b>	<b>6,816</b>	<b>7,505</b>
<i>PBT Margin After Exceptional Items</i>	10.5%	14.8%	18.6%	18.6%	16.4%
Tax Expense	566	991	1,505	1,661	1,891
<b>PAT</b>	<b>1,636</b>	<b>2,939</b>	<b>4,387</b>	<b>5,155</b>	<b>5,614</b>
<i>PAT Margin</i>	7.8%	11.1%	13.8%	14.1%	12.3%



# Consolidated Balance Sheet



(Rs. Million)

Assets	Mar-25	Mar-26
<b>Non-Current Assets</b>		
Property, Plant & Equipment	7,707	10,079
Capital Work in Progress	578	507
Goodwill & Other Intangible Assets	2,412	16,948
Right of Use Assets	1,914	3,186
(i) Investments	100	107
(ii) Other Financial Assets	1,502	2,189
Other Non-Current Assets	273	423
<b>Total Non-Current Assets</b>	<b>14,486</b>	<b>33,439</b>
<b>Current Assets</b>		
Inventories	4,723	6,237
Financial Assets		
(i) Investments	263	1,241
(ii) Trade Receivables	5,837	8,330
(iii) Cash & Bank Balances	10,546	10,388
(iv) Other Financial Assets	492	554
Other Current Assets	942	1,338
<b>Total Current Assets</b>	<b>22,804</b>	<b>28,088</b>
<b>Total Assets</b>	<b>37,289</b>	<b>61,527</b>

Equity & Liabilities	Mar-25	Mar-26
Equity Share Capital	440	440
Other Equity	24,533	29,743
<b>Total Equity</b>	<b>24,973</b>	<b>30,183</b>
<b>Liabilities</b>		
<b>Non-Current Liabilities</b>		
Financial Liabilities		
(i) Borrowings	1,737	12,000
(ii) Lease Liabilities	239	911
(iii) Other Financial Liabilities	136	174
Provisions	389	451
Deferred Tax Liabilities (Net)	604	1,368
Other Non-Current Liabilities	0	22
<b>Total Non-Current Liabilities</b>	<b>3,104</b>	<b>14,925</b>
<b>Current Liabilities</b>		
Financial Liabilities		
(i) Borrowings	3,045	6,667
(ii) Trade Payables	4,107	6,825
(iii) Other Financial Liabilities	1,215	1,677
Other Current Liabilities	845	1,249
<b>Total Current Liabilities</b>	<b>9,212</b>	<b>16,418</b>
<b>Total Equity &amp; Liabilities</b>	<b>37,289</b>	<b>61,527</b>



# Consolidated Abridged Cashflow Statement



(Rs. Million)

Cash Flow Statement	Mar-25	Mar-26
<b>Cash Flow from Operating Activities</b>		
Profit Before Tax	6,816	7,505
Adjustment for Depreciation & Other Operating Items	614	1,043
Operating Profit before Working Capital Changes	7,431	8,549
Changes in Working Capital	(1,397)	(595)
<b>Cash Generated from Operations</b>	<b>6,034</b>	<b>7,954</b>
Income Tax Paid	(1,691)	(1,704)
<b>Net Cash from Operating Activities</b>	<b>4,344</b>	<b>6,250</b>
<b>Cash Flow from Investing Activities</b>	<b>(3,847)</b>	<b>(18,146)</b>
<b>Cash Flow from Financing Activities</b>	<b>1,399</b>	<b>12,054</b>
<b>Net increase/ (decrease) in Cash &amp; Cash Equivalents*</b>	<b>1,896</b>	<b>158</b>
Cash & Cash Equivalents at the beginning of the period*	8,620	10,516
<b>Cash &amp; Cash equivalents at the end of the period*</b>	<b>10,516</b>	<b>10,358</b>

7

**Focus on  
Sustainability**

# Huge Focus on Sustainability (1/2)



## Environmental

- Implemented **ISO 14001 Environmental Management Systems** at both manufacturing sites
- **Zero Waste to Landfill certification** as per DIN -91436 status "Bronze" Medal.
- Three plants have **Zero Liquid Discharge (ZLD)** status & state of the art ETP & STP
- Special focus on Renewable energy (Solar power):
- **27 MW** (~30% of total requirement) **Solar Power** through Group Captive at Ghaziabad
- Commissioned **1.9 MW** (~5% of total requirement) **Rooftop Solar Power Plant** at Pathredi
- Procured **4 MW** (~40% of total requirement) **Solar Power** through Group Captive at Bulandshahr
- Commissioned 1 MW **Solar Power Plant** at Pithampur
- **Sustainability data published on global platforms** like CDP ECOVADIS & SAQ
- **95% of critical Suppliers** on-boarded are **environment compliant**



## Social

- Implemented **ISO 45001 Occupational Health and Safety Management System across organization**
- Utmost importance to the **Health and Safety of workers** at the plant/factory
- Focus on **Inclusion and Gender Diversity** – employing women workers on shop floor
- Regular **trainings on Skill Upgradation** and other aspects for all the employees
- Ensuring **no human rights get violated** across operations
- Initiated **special woman empowerment programs including Self Defence**
- **Mobile medical van & charitable Dispensaries** in nearby area
- **Empowering women in rural communities** earn livelihood by acquiring Tailoring and Bakery skills



## Governance

- **Steering Committee on ESG** under chairmanship of our MD & CEO
- Initiated a broad **Enterprise Risk Management** framework
- Robust **Ethics framework** in place
- Introduced "**KPMG**" - a **digital platform to enable access of relevant ESG related data** to authorized users.
- **Compliance management tool** in place
- **Innovation & intellectual property-oriented culture** reflected in patents filled
- Won the "**Golden Peacock**" award from Institute of Directors – London for **Good Corporate Governance in 2022 & 2025**



## Awards & Accolades

- Commendation for Significant Achievement award for sustainability by CII
- ESG rating 2 awarded by Dun & Bradstreet
- Sustainability Excellence Award 2025 from Indian Chamber of Commerce



- **GOLD** Category awarded by TVS for Sustainability
- **"A"** Category awarded by Mahindra & Mahindra
- **"Bronze"** recognition from ECOVADIS
- 25<sup>th</sup> ICSI National Awards for Excellence in Corporate Governance



# Huge Focus on Sustainability (2/2)

## Environmental Initiatives

- 21% of Total energy is from Renewable
  - 100% Used water is recycled (ZLD)
  - 98% reduction in waste to landfill over base year 2021-22
- 
- 9% Reduction in Energy Consumption
  - 20% Reduction in Scope 1+2 Emissions
  - 8% Reduction in Water Intensity
- 
- Promoting circular economy by reusing scrap and minimizing waste
  - Elimination of Wooden Pallets & Recycling of Packaging Material

## Social Initiatives

- Improvements in Attrition Rate
  - #2 days trainings on average per employee
  - Skill & Competency upgradation programs for employees
- 
- Plants are ISO-45001 certified for Health & Safety
  - "Sword of Honour" by British Safety Council
  - #3 Lost Time Accident (LTA) at plants
- 
- 200% water positive by rainwater harvesting projects in nearby villages
  - Focussed efforts to improve Health, Hygiene/Sanitation, etc.

## Governance Initiatives

- Voluntary disclosure of BRSR
  - Strong commitment of Board to good corporate governance
  - Golden Peacock Award for Good Corporate Governance
- 
- Policy Framework on BRSR:
  - Adoption of Human Rights policy
  - Inclusion of ESG in EHS policy
  - Anti-corruption and No Bribery policy
  - Code of Conduct & Ethics
  - No Child Labour
  - Freedom of Association
  - Equal & Fair Treatment practices
- 
- Supply Chain: Preference given to local & MSME vendors for procurement

# Prestigious Recognitions for Sustainability Efforts



Assurance of Green House Gas Emissions as per ISO 17029.



2025 - Climate & Water disclosure awarded rating "B"



2025 – ECOVADIS Bronze Medal



ESG Rating -2 (Highest rating in India) by Dun & Bradstreet



Excellence in ESG Gold Award – 2025 by ACMA



Significant achievement in Corporate Sustainability – 2025 by CII

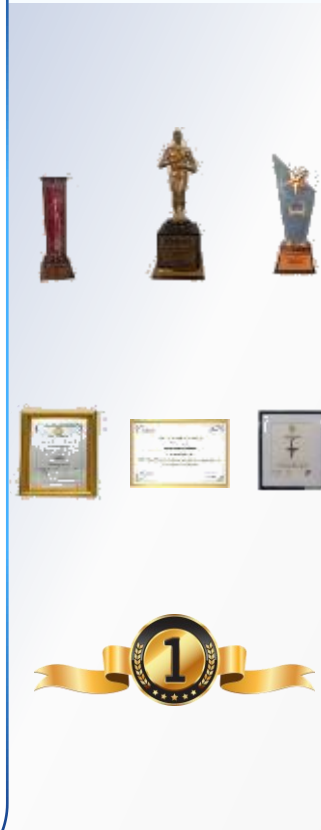
# 8

# Annexures

# Awards and Accolades

## From Customers

- **Cummins India** - Supplier of the Year Award – Direct Sourcing
- **Maruti Suzuki** - Award for Part Design & Dev., Overall Performance – 2024-25
- **Bajaj Auto** - Received the “SUPER PLATINUM” Quality Award from Bajaj Auto
- **Mahindra & Mahindra** : Supplier Excellence Award in Recognition of the Outstanding Support Rendered in FY 2024.
- **Hyundai Motor India** – Appreciation Award
- **TAFE** - Best Supplier Award for Quality Performance at the TAFE Global Supplier Meet 2025
- **Honda Motorcycle & Scooter**– Delivery Management Award
- **Honda Cars India** - “Best Kaizen – Delivery – at the HCI Supplier’s Club National Level
- **Kirloskar Oil Engines**- Platinum Award at the ESG competition
- **Swaraj Tractors** - Best Supplier award
- **ZF Global** - Cost Leadership & Performance Award
- **Hero MotoCorp** - Sustainability Award
- **Tata Motors** - Outstanding Contribution Award - Q-Quest 2025



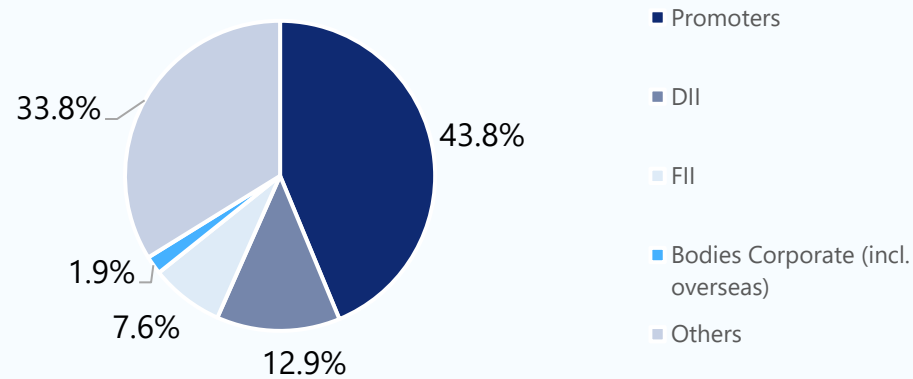
## From Industry Bodies

- **Institute of Directors, India** - Golden Peacock Award for the second time for “Excellence in Corporate Governance – 2025”
- **Automotive Component Manufacturers Assn. Of India (ACMA)**
  - ‘Platinum Award’ - Manufacturing Excellence
  - ‘Gold Award’ - Excellence in Environment, Social & Governance (ESG)
  - ‘Gold Award’ - Safety
  - ‘Platinum Award’ - NPDD and Localization
  - ‘Platinum Award’ for Excellence in Export
- **CICU** - ‘Gold Award’ -National Kaizen competition
- **CII** – “Gold” Award on Low-Cost Digitalisation- CII National Championship
  - “Gold” Award in CII in National comp. for Low-cost automation/ Digitalization
  - “Platinum” Award in the CII National Kaizen Competition
  - “Gold” Award in the CII National Kaizen Competition
  - “Platinum” Award in the CII 22nd National Quality Circle Competition
- **EEPC**
  - Award for Special Contr. (Highest Growth in Exports)
  - Gold Trophy for Excellence in Exports (MEIS items)
- **Japan Institute Of Plant Maintenance (JIPM)**
  - TPM Excellence Award to Ghaziabad & Pathredi Plants
  - Award For Excellence In Technology
  - TPM Special Award For Excellence
- **Narayan Sewa Sansthan** - Bharat Seva Ratan Award
- **Safety &Quality Forum of the Inst.of Eng.** - “Safety Innovation Award
- **Institute of Supply Chain Management (ISCM)**- Title of ‘Auto Supply Chain Champion’ in the Auto Components Industry (Large Companies)
- **ICQCC 2025, Taiwan - Gold Award”** at the Intl’ Convention on Quality Control Circles
- **Quality Circle Forum of India** - Gold Award” - QC Summit 2026
- **The Institute of Indian Foundrymen**- Recognition for the esteemed support

# Delivering Value to the Shareholders



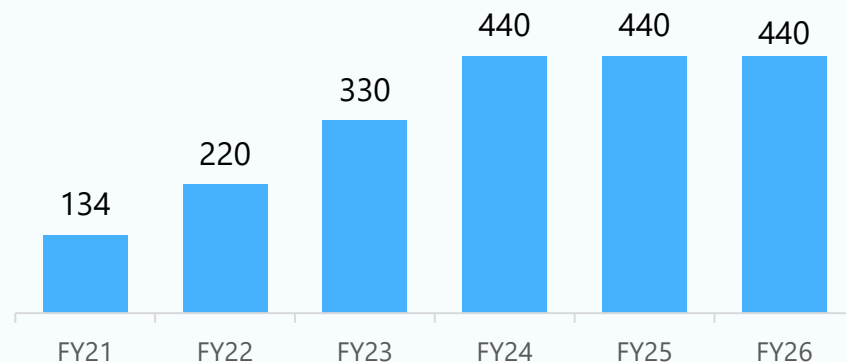
## Shareholding as on 31<sup>st</sup> March 2026



## Share Information as on 31<sup>st</sup> March 2026 (except Market Cap)

NSE Ticker	SHRIPSTON
Shares Outstanding (Million)	44.0
Market Cap (Rs. Million) (as on 11 <sup>th</sup> May 2026)	1,58,416
% Free Float	56.25%
Free Float Market Cap (Rs. Million)	7,472.9
3M ADTV (Shares)	1,04,148.4
Industry	Auto Components & Equipment

## Total Equity Dividend Paid (Rs. Million)



## History of Bonus Issue of Shares

As on	No. of Shares	Bonus Ratio	No. of Shares post Bonus Issue
01 Aug 1991	4,66,144	1:1	9,32,288
26 Jul 1994	9,32,288	5:1	55,93,728
10 Nov 1997	55,93,728	1:1	1,11,87,456
01 Nov 2000	1,11,87,456	1:1	2,23,74,912
<b>13 Jun 2023</b>	<b>2,20,24,912</b>	<b>1:1</b>	<b>4,40,49,824</b>

# Committed to Giving Back to the Society

Govt. Girls Sr. Sec. School, Tijara



Education

Tree Plantation Drive



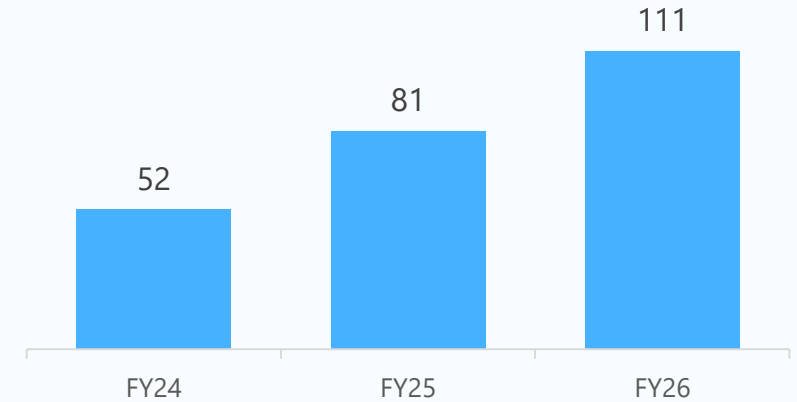
Environment

Awards from Rajasthan Govt.



Health & Education

Annual CSR Spend (Rs Million)



Mobile Medical Van, Pathredi



Healthcare

Work & Award in Prosthetics



Healthcare

Dispensary In Bhiwadi



Healthcare

## Some other activities under CSR:

- Set up STEM Labs/SMART Classes in 6 Government Schools in Villages benefitting 1,500+ children
- Self-Defence training (Karate Classes) to 1,200+ students in Ghaziabad
- Providing free Prosthetic limbs to 350+ people across India
- Organised Health Camps Providing Eye Care/ ECG/ Orthopaedic / Gynae- Paediatric care besides general Check-up in Ghaziabad in partnership with hospitals attended by 1,600+ patients
- Shriram Bhartiya Kala Kendra: Institution dedicated to promoting Indian classical dance, music & theatre
- Project Sashakt: empowered 50 women by providing them entrepreneurship & training support
- Running 5 dispensaries in Ghaziabad, 2 in Pathredi, 1 in Neemrana and 1 in New Delhi
- 35 Bed Hospital /OT/Medicines for 400+ old age/ Dementia/ Alzheimer's patients
- Tree Plantation Drive – 20,000+ trees were planted in Ghaziabad, Neemrana, Pithampur and Pathredi
- Setup Floor accommodating Production unit /Fitment Centre in Prosthetic Hospital providing free service to 4,000+ patients from across India

## Beneficiaries of CSR Projects

CSR Project	No. of Beneficiaries	% beneficiaries from vulnerable & marginalized groups
Environment Preservation	15,000+	60%
Healthcare	3,00,000+	90%
Education	3,500	100%
Rural Development	2,000	80%
Self-defence Training	1200	90%
Vocational Skills Initiatives	200	100%
Sanitation Initiatives	1,000	100%
Female Hygiene Camps	1,000+	100%



# Thank You

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