AksharChem®

Ref: AKSHAR/SE/2026-27/2608/23

August 29, 2026

To
BSE Limited
Mumbai
BSE Security Code: **524598**

To
National Stock Exchange of India Ltd.
Mumbai
NSE Trading Symbol: **AKSHARCHEM**

SUB: ANNUAL REPORT FOR FY 2025-26

REF: REGULATION 34 OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

Dear Sir/ Madam,

Pursuant to Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are pleased to submit herewith Annual Report for the Financial Year 2025-26, which being sent to all the members through electronic mode, who have registered their e-mail addresses with the Depositories/Company/Registrar and Transfer Agent.

The Annual Report with AGM Notice is also available on the website of the Company at www.aksharchemindia.com.

We request you to take the same on your records.

Thanking you.

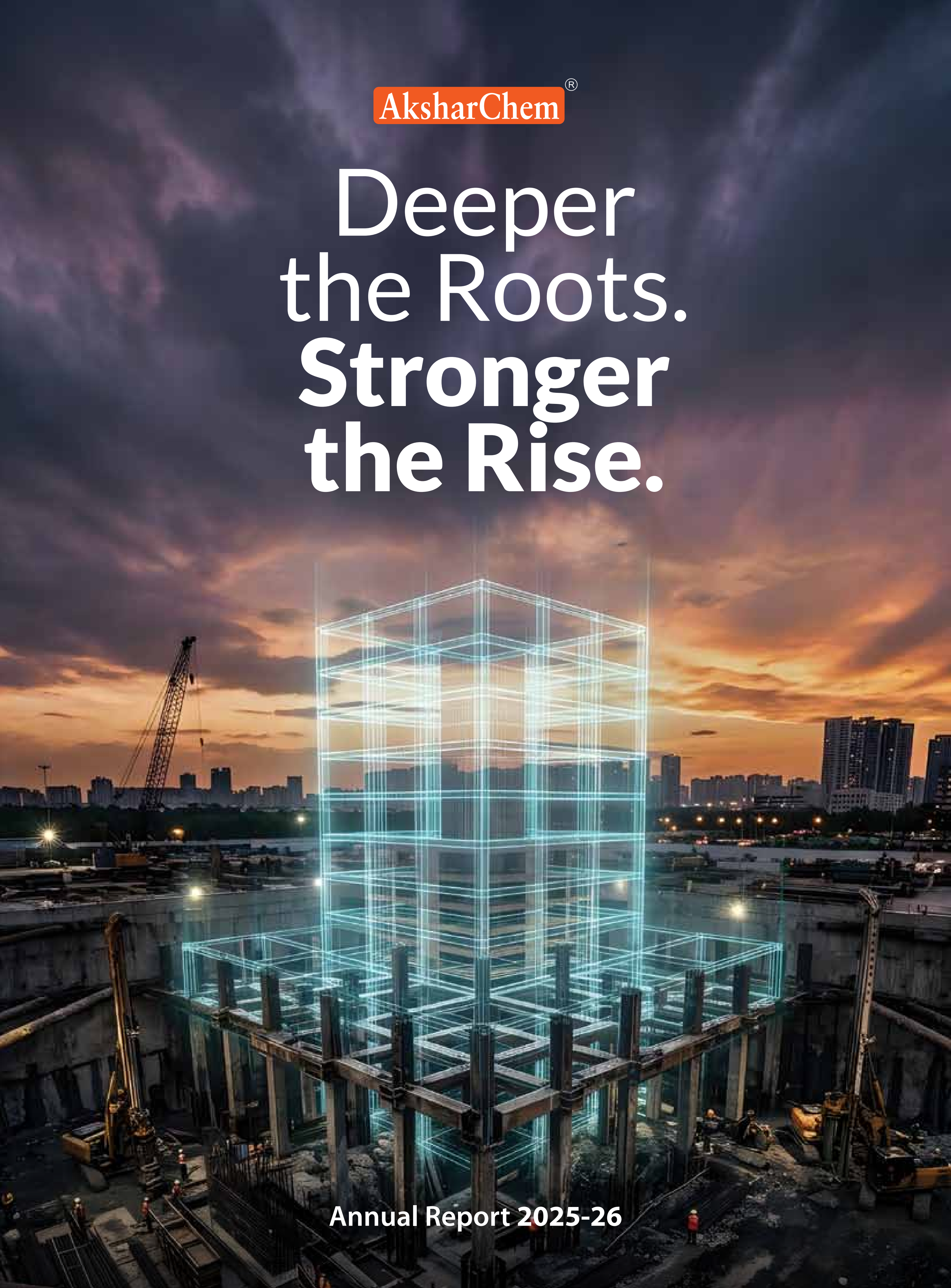
Yours faithfully,
For, AKSHARCHEM (INDIA) LIMITED

Mehul Chandulal Naliyadhara
Digitally signed by Mehul Chandulal Naliyadhara
Date: 2026.08.29 11:16:04 +05'30'

Mehul Naliyadhara
Company Secretary & Compliance Officer
Encl.: A/a.

AksharChem®

Deeper the Roots. **Stronger the Rise.**



Annual Report 2025-26

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Every enduring structure that rises high is planned long before it is seen. Not in the height of its frame, but in the depth and resilience of its foundation beneath it.

At AksharChem, we follow the same philosophy. In a challenging year, we chose to strengthen what lies beneath, laying the groundwork for stronger, more sustainable growth in the years ahead.

FY 2025-26 was not an easy year. The headwinds were relentless and persistent. Tariffs by the United States, geopolitical turmoil from conflicts in Europe and the Middle East, and volatility in oil- and gas-linked input costs impacted demand and squeezed margins,
a phenomenon seen across the industry.

But it is the difficult years that reveal character. We not only braced the challenges with resilience, but went a step forward and strengthened our fundamentals. We expanded precipitated silica capacity, which is our next engine of growth. We built direct raw material links to secure resources and widened our customer base to diversify our base. We invested in clean energy to ensure compliance with stricter regulations. These are not quick wins. These are the efforts to reinforce our roots. Because when the foundation is stronger, the higher and more durable the rise that follows.

Forward looking statements

In this Annual Report, we have disclosed forward-looking information to enable investors to comprehend our prospects and take informed investment decisions. This report and other statements - written and oral - that we periodically make, contain forward-looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes' and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward-looking statements will be realised, although we believe we have been prudent in assumptions. The achievement of results is subject to risks, uncertainties and even inaccurate assumptions should known or unknown risks or uncertainties materialise or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

ABOUT AKSHARCHEM (INDIA) LIMITED

Rooted in Chemistry. **Built for Growth.**

AksharChem is not just a commodity chemical company. For over three decades, we have built a globally recognised integrated platform engaged in dye intermediate, pigment and inorganic chemical manufacturing, with backward integration, global compliance and supply-chain capabilities.

We are one of India's leading exporters of Vinyl Sulphone and a frontrunner in CPC Green, alongside a fast-growing Precipitated Silica, which has scaled to become 28% of revenue, emerging as a key growth engine. Our backward integration into H-Acid gives us security of supply, tighter cost control and consistent quality. Our clientele includes leading downstream companies across 30+ countries, who trust us for quality, reliability and cost efficiency.

Our business strength is complemented by environmentally responsible operations that ensure compliance with global standards and support resilient operations.

Our profile

AksharChem was promoted in 1989 by Mrs. Paru M. Jaykrishna. We are headquartered in Ahmedabad, Gujarat and operate across two manufacturing facilities, including Mehsana for dye intermediates and pigments, and Dahej for Precipitated Silica. The Company's shares are listed on BSE Limited (BSE) and the National Stock Exchange of India Ltd (NSE).

Vision

To emerge as global leader in supply of Basic Chemicals by creating value for our esteemed customers by supplying quality products

Mission

We are committed to use 'Green' technologies in all our manufacturing operations. We also endeavor that we will protect environment by using cleaner technologies and we are responsible for safety and health protection of our work force

Our portfolio

Vinyl Sulphone & H-Acid	CPC Green	Precipitated Silica
• One of India's leading exporters of Vinyl Sulphone, a reactive dye intermediate for textiles. • H-Acid is a vital aromatic intermediate that provides the foundational structure for manufacturing direct dyes.	• A frontrunner in CPC Green, used in printing inks, rubber, plastics and paints for its stability and resistance to migration.	• A fast-growing player, with diverse grades for tyre and rubber reinforcement, animal feed, agro and specialty applications.

Industries we serve

Textile

Printing Ink

Paint

Plastics

Tyre

Rubber

OUR MANUFACTURING FACILITIES

Scale Built on Operational Depth

Our two world-class facilities anchor the business, where we ensure manufacturing with globally benchmarked quality, environmental and safety practices. In FY 2025-26, we deepened this base by expanding Precipitated Silica capacity, strengthening the foundation for future growth.

Mehsana

7,800 tonnes
Vinyl Sulphone

2,400 tonnes
CPC Green

1,200 tonnes
H-Acid

Certifications held

ISO 9001:2015
Quality

ISO 14001:2015
Environment

Dahej

18,000 tonnes
Precipitated Silica

Certifications held

ISO 9001:2015
Quality

ISO 14001:2015
Environment

ISO 45001:2018
Occupational Health & Safety

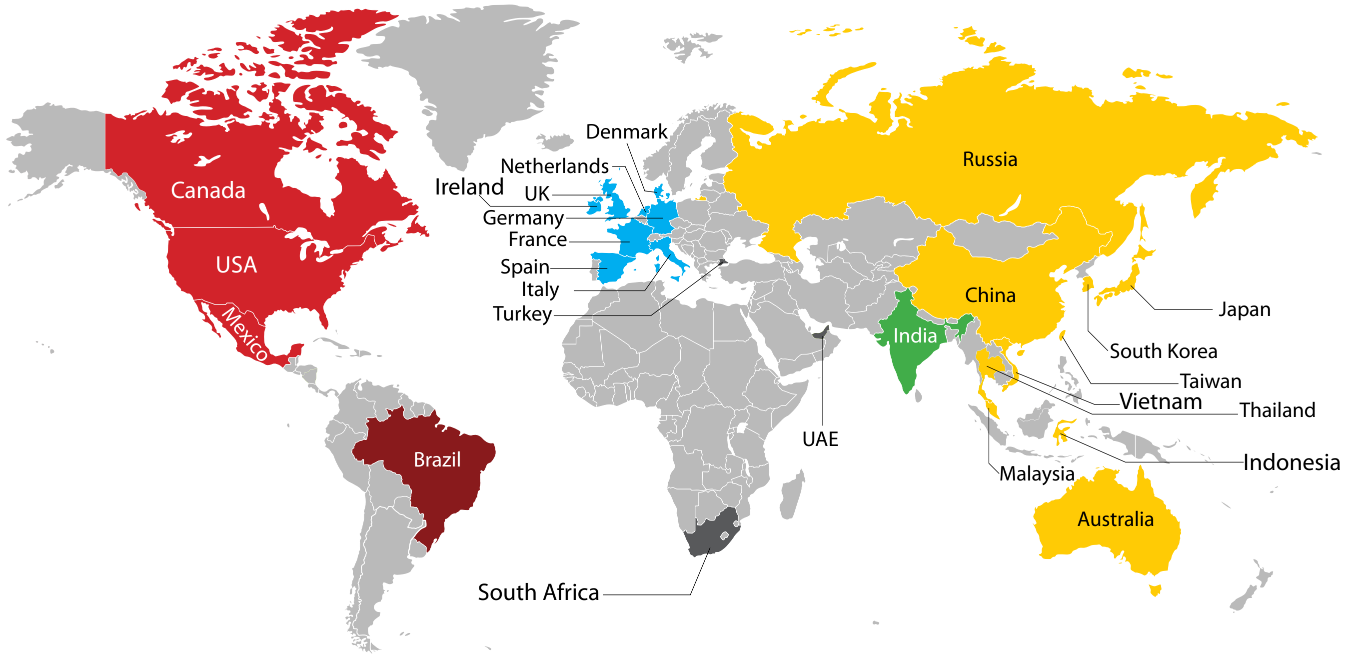
What makes our facilities

Environmental standards	Quality	Safety
• Zero liquid discharge maintained • Effluent treated at GIDC common facility • Captive solar capacity and greenbelt cover • Ambient air monitoring system	• Standard operating procedures and stringent quality controls • Raw materials procured from approved vendors • Track record of no quality issues	• Rigorous safety practices • Incident free operations

GEOGRAPHIC FOOTPRINT

Deepening Roots Across Markets

Our products are exported to over 30 countries, proven for their quality and performance. Each year, we continue to strengthen our presence through deepening market reach and relations. FY 2025-26 proved to be a critical year as we demonstrated our capabilities in new markets, building growth engines for the future.



Our global presence

North America
Canada, USA, Mexico

South America
Brazil

Europe
Germany, Netherlands, United Kingdom, Belgium, France, Italy, Spain, Denmark, Ireland

Middle East and Africa
Turkey, UAE, South Africa

India
Headquarters: Ahmedabad

Manufacturing facilities:
Indrad- Mehsana, Dahej-Bharuch, Gujarat

Asia Pacific
China, South Korea, Japan, Taiwan, Thailand, Malaysia, Indonesia, Philippines, Australia, Russia, Vietnam

30+
Countries of presence

57%
Share of exports

43%
Share of domestic sales

OUR STRENGTHS

Enduring Strengths for a Stronger Tomorrow

Decades of manufacturing expertise, disciplined execution and trusted customer relationships have shaped the foundation of AksharChem. Over time, we reinforced them by expanding beyond traditional dye intermediates to diversify into specialty chemicals, building operational resilience and investing in sustainable manufacturing. These multi-dimensional strengths anchor stability in a difficult year and position us to capture the next phase of growth with confidence.

A dual engine platform

Our business is underpinned by a leadership position in dyes and pigments, alongside a fast-scaling specialty inorganic (precipitated silica), creating a more balanced business model. This reduces dependence on a single product category while expanding opportunities across high-growth end markets.

Manufacturing and supply chain resilience

We have integrated manufacturing facilities at Mehsana and Dahej, ensuring cost and quality. Our plants are located in Gujarat's chemical belt, in proximity to suppliers and seaports. Our long-standing supplier relationships, direct manufacturer sourcing and stronger inventory planning insulate us from disruption and give us leverage on cost. This year, we strengthened the platform with a 50% expansion in silica capacity.

Relationships that endure

A majority of our business comes from customers who return year after year, backed by our consistent quality, reliable delivery and fair partnership.

4
Products

24%
Revenue contributed by the silica business

Two
manufacturing facilities

81%
long-term suppliers

82%
repeat business

25+ years
Relationships with key clients

Quality trusted

Our ISO 9001-, 14001- and 45001-certified operations, in-house laboratories with high-end instrumentation, and no tolerance for quality deviations ensure a track record of zero returns on quality grounds. Our ability to consistently meet customer specifications and develop customised silica grades, ensures the reliability demanding global buyers depend on.

3
ISO certifications

Zero
quality returns

International Automotive Task Force (IATF) certified, ensuring robust quality control, process consistency, continuous improvement, and compliance with the stringent requirements of global automotive and Tyre manufacturers.

Financial foundation and execution

We have a strong fiscal position, with a net worth of ₹ 26,152.91 lakhs, net debt:equity of 0.41, and steady cash flow generation. Our prudent capital allocation and a long-term approach guide strategic decisions while strengthening resilience through changing business cycles.

Experienced leadership

Our leaders have deep chemical-industry expertise, business management, and client relations across global operations supporting our long-term, purpose-driven strategy.

Sustainability as a competitive edge

Our responsible manufacturing practices, with a lower carbon footprint, circular practices and accident-free operations, give us an edge in a highly competitive market. This year, we installed 7.93 MWp of solar power capacity, maintained zero liquid discharge, and initiated efforts to reduce coal consumption.

CARE A-
Rating from long-term facilities

CARE A2+
Rating from short-term facilities

15+
Leadership team

53 years
Average years of experience of senior leadership

Zero
Incidents

ecovadis
Sustainability assessment recognising strong ESG performance across environment, ethics, labour & human rights, and sustainable procurement

MESSAGE FROM CHAIRPERSON

Positioned for What's Coming

Dear Shareholders,

There is an old wisdom that both nature and engineering understand: nothing rises safely unless it is firmly anchored. Trees that outlive the storm are the ones with deepest roots. Engineering marvels stand tall because their foundations run deep. Height, in the end, is only a reflection of depth.

The same philosophy applies at Aksharchem. Every period of difficulty we pass through inspires us to anchor ourselves more firmly than ever. I write to you today with the quiet satisfaction that we did the same yet again in FY 2025-26. Let me be honest, this was not an easy year for us. Profitability came under pressure, and the operating environment offered little relief. But choices are what made this year different. We did not retreat, but chose to build. We strengthened what lies beneath the surface of the business, so that when conditions turn favourable, we are all set to rise higher than before.

A year that tested us

The wider operating environment for the dyes, pigments, and precipitated silica industry was shaped by a series of overlapping pressures.

A little bit on the macro context first. Global economic growth remained subdued in FY 2025-26, as geopolitical conflicts, tariffs, and trade restrictions had a spiralling impact, driving inflationary pressures, elevated interest rates, and volatility in input costs. Weaker demand was witnessed across end-user industries, including textiles, paints and coatings, plastics, automotive, construction and consumer goods, as customers bought cautiously and rationalised inventory.

Our cost structure came under pressure due to multiple factors, the prices of key petrochemical-based raw materials, on which a significant part of our portfolio depends, remained elevated, geopolitical conflicts, trade restrictions, and global logistics bottlenecks increased freight costs and affected raw material availability, reinforcing the need for supply-chain diversification and regional sourcing strategies.

On the regulatory side, stricter environmental norms and REACH compliance requirements accelerated industry investments in cleaner technologies, green chemistry, and low-emission manufacturing processes. For an industry as exposed to input costs, global markets, and the regulatory landscape as ours, these were meaningful headwinds.

I will not understate our own performance. Even as we ended the year with revenue growth backed by agility to capture demand, profitability was under strain. That said, years like this reveal character. And I am proud of the character your Company showed: choosing long-term focus over short-term relief, and protecting customer relationships that we spent three decades building, even if it meant accepting thinner margins.

A world reshaping around us

If this year taught us anything, it is that short-term conditions and long-term direction are not always the same. This is the big message that I want to give to the shareholders, because even though the markets remained challenging, several structural changes continued to gather momentum. This reinforces our confidence in the future.

Companies across the world are rethinking how they source critical materials. Continued supply chain disruptions globally have explicitly highlighted the importance of diversifying sourcing strategies. And importantly, the customers are now acting upon it. At the same time, there is a growing demand for differentiated, value-added products and sustainably manufactured solutions, with lower emissions and responsible sourcing.

These expectations are steadily raising the bar for the industry, and I think going ahead the market will be a two-speed one. Undifferentiated commodity players will face continued pricing pressure, while those with specialty grades, export capability and genuine differentiation will be rewarded.

Building through the downturn

These are precisely the shifts that we have spent years positioning for. Our decision to enter precipitated silica has given us a foothold in one of the most attractive specialty chemistry opportunities. With the global automotive industry shifting towards high-performance, fuel-efficient, eco-friendly tyres, their demand is set to surge. Thus, what was once incubated as a new venture has become a critical diversification and growth engine.

This year, we expanded our precipitated silica capacity to meet rising demand and to strengthen our position as a larger, more dependable supply partner. Across all segments, we broadened our customer base across existing and new geographies, reducing our dependence on any single market.

We deepened our commitment to responsible manufacturing as well. During the year, we invested in a solar plant, and with this, ~45% of our power needs will be met through renewable energy. We maintained zero liquid discharge across our operations and continued our efforts to lower coal consumption and the emissions that come with it.

Together, these efforts strengthen our competitiveness, especially among leading international customers who evaluate suppliers based on product differentiation, responsible manufacturing and reliability in delivery. The investments we make today will help qualify us for the long-term, higher-value contracts of tomorrow.

A vision for the future

Our portfolio, business model and balance sheet have been proven through cycles. Looking ahead, the fundamentals of our industry remain strong. With a stronger foundation that we have built, we remain well-positioned to emerge from this cycle not only larger, but more balanced and more resilient than the one that entered it.

I thank you, our shareholders, for your continued trust and confidence. Together, let us look forward to a year in which the groundwork of today becomes the growth of tomorrow.

Best regards,

Paru M. Jaykrishna
Chairperson

MESSAGE FROM JT. MANAGING DIRECTOR & CEO

A Year of Building a Deeper Foundation

Dear Stakeholders,

The task of building enduring businesses is rarely glamorous because its impact is not immediately visible. Yet it is these foundations laid today that carry an organisation into the next phase of stronger, more sustainable growth.

FY 2025-26 was one such period. It was one of the challenging years in recent times and, in its own way, a crucial one for the long term. It tested our resilience and execution discipline, and ended with our profitability coming under pressure. But it was also the year in which we invested in the fundamentals. Whether expanding capacity, building new relations and markets, or reshaping how we source, we strengthened our roots, leaving us better positioned for the opportunities ahead.

Reading the year honestly

Let me talk about the challenges we faced, because understanding them is the key to understanding our response. The first was cost. Our raw-material and utility costs rose significantly, faster than we could recover them in our selling prices. The renewed conflict in the Middle East late in the year further pushed up oil- and gas-linked input prices sharply.

The second was tariffs and trade. Higher tariffs imposed by the United States made Indian products costlier in that market. To retain our customers and our standing with them, we chose to absorb part of this, trimming our margins rather than compromising the relationship, a deliberate, long-term decision.

The export market was unusually weak. The Russia-Ukraine war impacted the European market. In the US, high tariffs affected the overall competitiveness of Indian Industry. This necessitated us to build new customers and markets.

The foundations we laid

AksarChem used the downturn to execute multiple strategic and operational initiatives to mitigate challenges and ensure business continuity. Our intent was clear: to protect the core, scale the growth engine, and emerge from the year leaner, broader and better positioned than we entered it.

The single most important investment was the completion and stabilisation of the new 6,000 MTPA Precipitated Silica unit at Dahej, expanding the total capacity to 18,000 MTPA. This will allow us to meet growing customer demand while expanding our product portfolio and reinforcing our competitiveness as a trusted, reliable partner to the tyre and rubber industries.

Amidst economic slowdown and weak demand conditions, we continued strengthening customer relationships and market presence. We scaled the AKSIL brand by developing differentiated and customised silica grades, with a focus on consistent quality, customer-specific solutions, and stringent process controls. These efforts enhanced acceptance among customers across India, Sri Lanka, Bangladesh, Vietnam, Turkey, Asia, and Europe. In dye intermediates, we diversified our customer base by adding new buyers in India, Taiwan, and South Korea.

Raw material and supply chain disruptions were addressed through better procurement planning, inventory management, supplier coordination, and supply chain monitoring. We changed our sourcing strategy to buying directly from manufacturers instead of dealers. This shift improved quality, ensured timely availability, and gave us more consistent supply.

Cost optimisation and operational efficiency were an important focus area, not just to negate rising input and logistics prices in the current year, but to ensure resilience in the long term. We invested in clean energy, with 7.93 MWp of solar power. This is expected to offset a substantial part of our electricity costs while advancing our sustainability goals, as environmental and regulatory compliance requirements became more stringent.

Encouraging early results

The efforts undertaken in FY 2025-26 contributed to an encouraging performance across our individual businesses.

Vinyl Sulphone and CPC Green, our established franchises, demonstrated their durability through the cycle. Domestic demand held firm with steady offtake from end-use industries, even as international markets faced headwinds from weak global demand, persistent pricing pressure and tariff impacts. Despite this, we sustained customer relationships and ensured continuity across domestic and international markets. And through a tightly executed raw-material procurement strategy and higher volumes, both segments delivered positive operating profits.

Precipitated Silica business emerged as a key growth driver, driven by strong domestic demand and accelerating export momentum. Customer approvals from leading tyre manufacturers and expanding international acceptance reinforced our market position. We closed the year with sales of ~14,009 MT and roughly 24% of revenue. The business operated at ~80% capacity utilisation and held near break-even, absorbing both the costs of expansion and the pressure of tight sales realisations.

Coming to financial performance, total income increased 7.5% to ₹ 37,262.78 lakhs. Exports accounted for 57% of sales at ₹ 21,171.22 lakhs. 82% of business came from repeat customers. Inflated raw material, energy, and interest costs, as well as industry-wide pricing and competitive pressures, resulted in a 2.16% decline in EBITDA to ₹ 530.51 lakhs. At the net level, we faced a loss of ₹ 43.86 lakhs against a profit of ₹477.04 lakhs in the previous year.

The people who carried us

A word on our people, who carried Aksharchem through the year. Our team of over 200 colleagues displayed persistence and determination through real pressure, helping us navigate challenging periods and emerge stronger. This year, we further deepened our commitment to their growth and wellbeing, from improved meal and dining facilities to a monthly recognition programme, promoting a high-performance culture and digitising HR operations through a new mobile platform. These efforts ensured higher employee morale and retention.

The rise ahead

Headed into FY 2026-27, we remain cautiously optimistic. The green shoots are already visible with gradual improvement in demand from paints & coatings, packaging, construction, automotive, tyres, and personal care industries.

The tailwinds behind precipitated silica are especially strong, with increasing demand from tyre manufacturers for fuel-efficient and green tyres, along with applications in rubber. China-plus-one sourcing is becoming permanent. As global customers continue diversifying sourcing away from China due to regulatory scrutiny, geopolitical concerns, and supply-chain resilience strategies, Indian manufacturers like us are emerging as preferred manufacturing and export destinations.

At Aksharchem, our strategy will be to compete not only on price, but on quality, reliability, and sustainability, in higher-value markets. We have aligned our growth strategy with increasing demand for eco-friendly tyres, sustainable chemicals, and specialty performance materials, positioning ourselves to benefit from structural industry growth over the long term.

I extend my heartfelt gratitude to all our stakeholders. Our customers for their continued trust, the employees for their dedication and agility through a hard year, and our shareholders for their steadfast confidence. The foundation that we have laid gives us real conviction about the rise ahead. Let us build it together.

Warm regards,

Munjal M. Jaykrishna

Jt. Managing Director & CEO

KEY PERFORMANCE INDICATORS

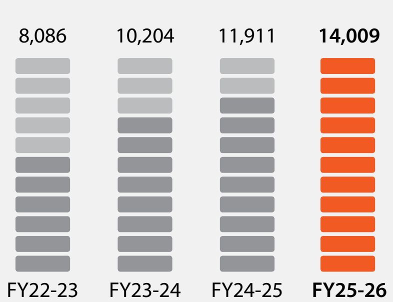
Stronger Foundations
Measured Progress

Product-wise performance

Product	Production (MT)	Sales (MT)	Capacity utilisation
Vinyl Sulphone	5,180.72	5,330.83	66%
H-Acid	784.76	851.22	65%
CPC Green	1,803.31	1,843.37	75%
Precipitated Silica	14,022.82	14,009.25	78%

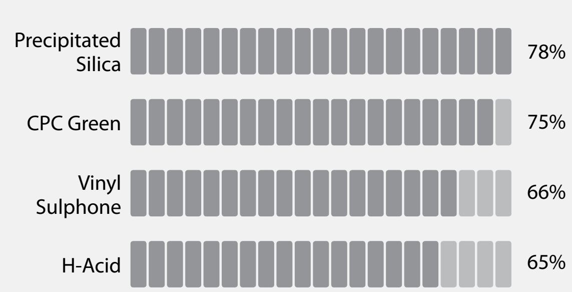
Precipitated Silica

(sales volume, MT)



Capacity utilisation by product

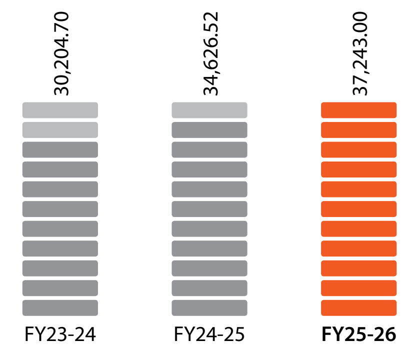
(sales volume, MT)



Operational performance

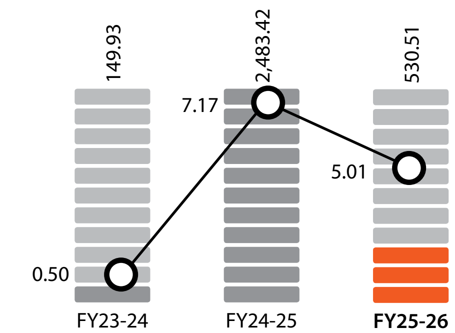
Revenue from operations

(₹ lakhs)



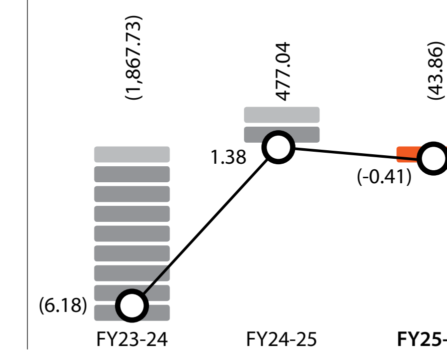
EBITDA and EBITDA margin

(₹ lakhs)/(%)



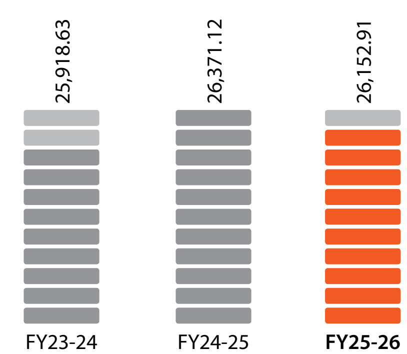
PAT and PAT Margin

(₹ lakhs)/(%)



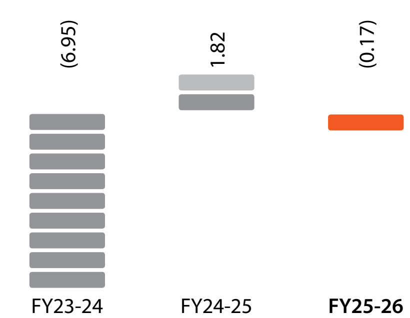
Net Worth

(₹ lakhs)



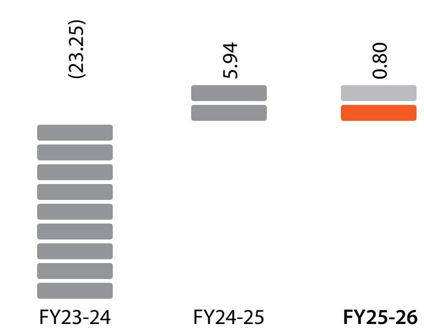
Return on Equity

(%)



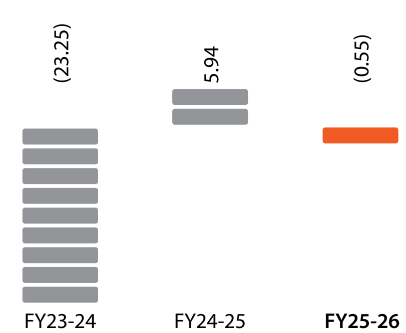
Return on Capital Employed

(%)



Earnings per share

(%)



Deepening What Lies Beneath

Our efforts in FY 2025-26 were foundational. In a year marked by challenges, rather than just focusing on protecting the present and chasing short-term gains, we instead invested in strengthening the very foundation of the business. These decisions are designed to compound over the years, supporting long-term value creation.

Market challenges	How we strengthened long-term resilience and preparedness
• **Volatility in raw material and energy costs** • **Stringency in environmental and regulatory requirements**	**Investment in cost optimisation and renewable energy** • Installed 7.93 MWp of solar power, adequate to meet ~45% of electricity requirements • Increased focus on eco-friendly tyres, sustainable chemicals, and specialty performance materials
Global economic slowdown and weak demand conditions	**Strengthening customer relations and market presence Silica:** • Secured approvals from leading Indian tyre manufacturers • Expanded customer base across India, Sri Lanka, Bangladesh, Vietnam, Turkey, Asia, and Europe • Enhanced customer acceptance through differentiated and customised AKSIL-branded silica grades • Widened acceptance across tyre and industrial applications **Dye-intermediate:** • New customers in Taiwan and South Korea **Diversification beyond traditional dye intermediates** • Strengthened portfolio balance through enhanced presence in the precipitated silica segment, reducing single product dependency • Expanded silica capacity to 18,000 MTPA, enhancing scale, product range, and strengthening competitiveness in the tyre and rubber industries
Supply chain and geopolitical disruptions	**Sourcing** • Improved procurement planning, inventory management, supplier coordination and supply-chain monitoring • Direct sourcing of key raw materials from manufacturers, ensuring quality, supply reliability and procurement efficiency

Positioned for A Stronger Rise

The investments made in FY 2025-26 are not for a single year; they were directed towards the next growth cycle. As the industry begins to revive alongside input cost stabilisation and gradual demand recovery, our strengthened foundations along with differentiated products, export capabilities, and specialty grades are expected to translate into stronger competitiveness and improved growth opportunities.

The opportunities we are building for

1. Dyes & Dye Intermediates
(Signs of stabilisation and gradual recovery)

Growth drivers
- Textile exports from India to improve as inventory in Europe and the US normalise
- China+1 and tighter environmental norms in China are accelerating opportunities for Indian suppliers
- Healthy domestic demand from apparel and home textiles

2. Pigments
(Better positioned than dyes)

Growth drivers
- Resilient demand from several end-use industries, including paints and coatings, plastics, printing inks, packaging, construction and automotive refinishing
- Specialty, high-performance, and environmentally compliant grades likely to outperform commodity pigments

3. Precipitated silica
(The next growth engine)

Growth drivers

Tyre Applications
- Growing adoption in green tyres for improved fuel efficiency, rolling resistance, grip performance, and sustainability characteristics
- Demand from EVs, SUVs and premium tyres for high-performance precipitated silica
- Demand from technical rubber and footwear
- Sustainable alternatives to carbon black

Non-tyre Applications
- Increasing acceptance in industrial rubber, footwear, rice rollers, agrochemicals/crop protection, animal feed, and specialty chemical applications
- Demand for reinforcement, anti-blocking, matting, absorbent, and specialty performance properties

The opportunities we are building for

Expanded scale and diversification	Customers	Markets	Sustainability	Execution
Across dye intermediates, pigments and inorganic chemicals	Commercial approvals from leading customers across diverse segments	Growing presence across India, Asia and Europe	Renewable energy strengthening sustainability and cost competitiveness	Reliable manufacturing and resilient supply chain.

ENVIRONMENT STEWARDSHIP

Rooted in Responsible Manufacturing

Our efforts in FY 2025-26 were foundational. In a year marked by challenges, rather than just focusing on protecting the present and chasing short-term gains, we instead invested in strengthening the very foundation of the business. These decisions are designed to compound over the years, supporting long-term value creation.

A step-change in clean energy

In FY 2025-26, we made a significant investment in renewable energy, taking a major step towards reducing energy consumption from conventional sources and lowering our largest source of carbon emissions. Alongside this, we are undertaking measures to reduce coal consumption across our processes. These build on the energy-efficiency efforts across our operations through equipment and process upgrades and the adoption of efficient technologies. Our greenbelt cover continues to act as a natural carbon sink within our premises.

The location of our plants in proximity to both vendors and seaports lowers transport emissions, while efficient supply-chain management ensures optimal truck movements.

All other air emissions are held within regulatory limits through ambient air monitoring and technologies such as electrostatic precipitators.

Transitioning to renewable energy

FY 2024-25

94.50 kW

Total solar capacity

FY 2025-26

7.93 MWp

Total solar capacity (meeting ~45% of electricity requirement)

Energy consumption by product, FY 2025-26

Product	Electricity (kWh)	Coal (kg)
Vinyl Sulphone	89,24,608	76,81,650
H-Acid	45,23,420	80,25,785
CPC Green	43,96,487	39,27,823
Precipitated Silica	57,51,450	1,73,04,176

Water: zero discharge, fully circular

We maintain zero liquid discharge across our operations, supported by water treatment plants. All treated water is recycled and reused for gardening and sanitation purposes. We ensure minimal burden on freshwater resources by sourcing water from Gujarat Industrial Development Corporation (GIDC).

Waste: minimised, then managed

We operate on the principle of minimum use of hazardous materials in our operations. All solid wastes are handled through a tie-up with a government-approved entity. Our automated packaging technologies, including small-bag and jumbo bagging systems, ensure minimal packaging waste alongside efficient material use. Effluents generated at our facilities are effectively managed at GIDC's common effluent treatment plant, equipped with Supervisory Control and Data Acquisition (SCADA)-based monitoring.

Responsible supply chain

We ensure that all suppliers follow our supplier code of conduct, covering worker welfare, ethical sourcing and other responsible practices. Regular supplier assessments and engagement help improve practices, while technology is used to enhance transparency and traceability across the chain.

GOVERNANCE

The Bedrock Beneath Everything We Build

Our efforts in FY 2025-26 were foundational. In a year marked by challenges, rather than just focusing on protecting the present and chasing short-term gains, we instead invested in strengthening the very foundation of the business. These decisions are designed to compound over the years, supporting long-term value creation.

Independent Board oversight

Our Board of Directors leads our governance practice and provides strong, independent oversight. Our Board is supported by well-defined committees and robust internal controls, which help maintain the highest standards. Our governance mechanism supports responding to external changes swiftly while holding a long-term focus.

Robust processes and policies

Our governance framework encompasses well-defined systems, policies and oversight mechanisms that go beyond compliance. It contributes to ethical decision-making, effective risk management and consistent value delivery to all stakeholders.

Ethical conduct across the value chain

Our Code of Conduct defines our approach to doing business with fairness and transparency and how we deal with stakeholders. It helps ensure compliance with laws and regulations and prevents any kind of corruption, frauds, unfair treatment of stakeholders, and conflicts of interest.

Our Code extends beyond our employees to our supply chain partners. All suppliers are onboarded using stringent criteria and are required to follow our guidelines. We maintain a zero-tolerance approach to breaches, supported by ongoing awareness sessions.

Strong framework	Code of conduct
• Board-led oversight with well-defined committees • Five (50%+) Independent Directors and two women directors • Strong internal controls • Policies on insider trading, Prevention of sexual harassment (POSH), anti-bribery, fraud prevention and whistleblower protection	• Extends to all employees and supply-chain partners • Zero tolerance for breaches • Ongoing awareness sessions

HUMAN RESOURCES

Roots Shaped by **Strong Hands**

Strong foundations are not defined in processes and capabilities. It is the people whose expertise, commitment and values drive lasting success. Whether navigating the challenges or expanding capacity, winning new customers or penetrating new markets, our progress in FY 2025-26 was every bit a result of the commitment shown by our people. We continued to invest in their welfare, recognition, and capability, ensuring a workplace where they feel valued and that supports a high-performance culture.

211
Total employees

9
Women employees

Building capability across the organisation

Continuous learning is essential to our operational excellence and long-term growth. Through the year, employees participated in various training programs covering process excellence, quality management systems, workplace safety, environmental compliance, operational efficiency, and technical skill development aimed at enhancing functional capabilities and workplace effectiveness.

Knowledge-sharing initiatives supported skill enhancement across all levels. Further, regular refresher programmes and practical on-the-job learning helped strengthen technical competencies and promote safe and efficient plant operations.

Developing leaders, planning succession

We proactively nurture leadership capability across the organisation. Functional leaders and supervisors were encouraged to take on greater responsibility, along with mentoring support, cross-functional exposure, and continuous developmental feedback to strengthen decision-making, team management, and business ownership.

We further strengthened the talent pipeline by identifying high-potential employees and preparing them for future leadership roles. Regular talent reviews and performance discussions ensure continuity in critical roles and support our long-term growth strategy.

An inclusive and respectful workplace

We maintain an inclusive and respectful workplace where every employee is valued and provided equal opportunity for growth and development. Our culture encourages collaboration across diverse backgrounds, experiences and perspectives, helping create an environment that fosters innovation, mutual respect and teamwork.

Driving retention with well-being

During a challenging business environment, we remained committed to creating a positive and supportive workplace experience for our employees. Engagement activities such as cricket matches, birthday recognitions, and suggestion forums ensured strong employee connections.

Enhanced welfare initiatives, including free meal facilities and improved dining infrastructure across both plants, contributed significantly towards employee satisfaction, convenience, and overall well-being. A standardised uniform programme was introduced across all manufacturing units to promote professionalism, a unified organisational identity, and strengthen belongingness.

A monthly 'Best Employee' recognition programme was launched, supported by rewards and recognition to acknowledge outstanding contributions and performance.

Structured recognition matters more, not less, in a demanding year. Alongside regular employee interactions and engagement initiatives, it helped reinforce a culture of appreciation, sustain morale and strengthen organisational commitment through a testing period.

Safety: our highest priority

The health and safety of our employees is non-negotiable. During FY 2025-26, we reinforced safety culture through regular workplace inspections, risk assessments, and strict adherence to established protocols. Behaviour-based safety practices were reinforced through continuous communication, employee participation, and safety awareness initiatives, helping embed safety consciousness into daily operations and supporting our goal of excellence in workplace safety.

We further undertake periodic safety audits like ISO 45001 and other internal and external surveillance audits, mock drills, inspections, and workplace reviews to identify potential risks and strengthen preventive measures.

A digital HR foundation

As part of our commitment to digital transformation and operational excellence, we initiated the implementation of a Human Resource Mobile Application during FY 2025-26.

The initiative supports a paperless HR environment, improves process efficiency, enhances employee access to HR services, and enables faster communication across the organisation. This reflects our focus on building a modern, employee-centric HR ecosystem. It builds on our existing digital HRMS platform covering biometric attendance, performance appraisals, training tracking and internal communication.

A culture of collaboration and accountability

Collaboration, accountability and continuous improvement are embedded in how we work. We encourage open communication, cross-functional teamwork and employee participation in decision-making. Regular interaction between management and employees strengthens alignment, transparency and collective ownership of business objectives. Recognition and performance-driven initiatives further reinforce accountability and encourage continuous improvement.

BOARD OF DIRECTORS

Visionaries Shaping **Foundation**

Mrs. Paru M. Jaykrishna

Founder, Chairperson & Mg. Director

She is a Law Graduate and holds a Bachelor's degree in Philosophy and Sanskrit & Master's degree in English Literature. Her role in the organisation is that of strategic decision-maker and policy-maker to ensure growth. She is one of the most renowned Women Entrepreneurs in India and was the First and only Elected Lady President of the Gujarat Chambers of Commerce and Industry in 77 years. In past, she has been the Director of the Tourism Corporation of Gujarat, Gujarat State Handloom House Corporation and the Small Industries Development Bank of India (SIDBI).

Mr. Munjal M. Jaykrishna

Joint Managing Director & CEO

He has been associated with Aksharchem (India) Limited since 1994. He graduated from Lehigh University, USA, with a major in Finance and Marketing, and began his professional career as a Financial Analyst at Bank of California before joining the Company. As the Joint Managing Director & CEO, Mr. Jaykrishna provides strategic direction and leadership to Aksharchem, guiding the Company's vision, growth strategy, and long-term value creation. Over the past three decades, he has played a pivotal role in transforming Aksharchem into a leading specialty chemicals company through a steadfast focus on innovation, operational excellence, sustainable manufacturing, and customer-centricity. Through his leadership, the Company has strengthened its position in organic chemicals while strategically expanding into inorganic specialty chemicals, broadening its product portfolio and enhancing its presence across global markets. His long-term strategic vision has driven investments in manufacturing excellence, technology, research and development, and capacity expansion, enabling the Company to build a resilient, future-ready business with a strong foundation for sustainable growth. Mr. Jaykrishna believes that enduring success is built on innovation, responsible business practices, sound corporate governance, and the pursuit of excellence. He continues to foster a culture of integrity, entrepreneurship, and continuous improvement, creating long-term value for shareholders, customers, employees, and the communities in which the Company operates.

Mr. Keyur D. Gandhi

Independent Director

He holds a Bachelor's degree in Commerce and is an LL.B. He has been practicing as an Advocate for the past 34 years in various courts and tribunals of Gujarat and before the Supreme Court, amongst other courts in India. His areas of practice included dispute resolution litigation, industrial disputes, commercial disputes, real estate disputes and advisory, and corporate advisory, amongst others. Earlier he was the practicing lawyer associated with Mr. K. S. Nanavati, Senior Advocate. Then, he became the Senior Partner at M/s. Nanavati Associates, a Law Firm, and subsequently he was the Senior Partner at M/s. K. Nanavati and Gandhi Associates, a Law Firm, focused on real estate advisory and legal drafting. In February 2022, he started his own law firm namely M/s. Gandhi Law Associates, which is full-service law firm based out of Ahmedabad (Gujarat) and has a branch in Surat. He has been involved in some of the most high-profile and contentious litigations on various areas of law, including civil & corporate laws, insolvency laws, debt recovery laws, electricity laws, corporate laws, arbitration, labour & industrial laws, real estate, and criminal laws. He is also an active Partner of M/s. D.C. Gandhi Associates, a Law Firm, which focuses on industrial dispute litigations in tribunals and courts across Gujarat.

Mr. Jigar M. Patel

Independent Director

He is an LL.M. (Honours) graduate in International Taxation from NYU School of Law. He worked as an International Tax Attorney with PricewaterhouseCoopers in New York for a few years. He is currently the Executive Director of International Tax & Investment Consultants at Ahmedabad. He has earned fame and esteem in his niche areas of specialization being Corporate Taxation, Tax Planning for NRIs and International Taxation. He has co-authored several books on taxation and participated in TV discussions on a wide range of tax subjects. He was awarded the Feelings Multimedia 'Pride of India Award - 2018' in recognition of his Professional Excellence as an International Tax Expert and for Promoting NRI Investments into India. He has been associated with the Company since 2017.

Mr. Sameer S. Sinha

Independent Director

He holds an M.S. in Civil Engineering (Construction Engineering & Management) from Purdue University, USA and B.S. in Civil Engineering (Geo-technology and foundation engineering) from L.D. College of Engineering, Gujarat University in Ahmedabad, India (). He began his professional career in 1992 in Chicago, working on multi-million-dollar infrastructure projects. He returned to India in 1996 to co-found Savvy Infrastructures, which has established a formidable reputation in Gujarat's real estate arena.

Ms. Maitri K. Mehta

Independent Director

She is a Fellow Member of The Institute of Cost Accountants of India (FCMA), an MBA (Finance) from the KS School of Business Management and a Fellow Member of the Insurance Institute of India (FIII-Life). She is a Practicing Cost Accountant. She has proficiency in Cost and Management Accountancy. She has been associated with the Company since 2019.

Mr. Nirav K. Shah

Independent Director

He holds a Bachelor's degree in Commerce and has done his Post-Graduate Credit Course in International Business Strategy and Corporate Finance from London School of Economics. He extensively contributes to society. He is the managing Trustee of Gujarat e-Sports Association. He is an active member of YPO Gujarat Chapter, South Asia (Young Presidents Organisation) and has held leadership positions in the Chapter and Championed regional as well as international events. He has been also part of the various government and semi-government organisations. He is associated with the Company since 2024.

Mr. Sachin M. Jaykrishna

Executive Director

He joined Aksharchem (India) Limited in 2022. He holds a Bachelor of Arts in International Relations from Lehigh University, USA, bringing a global perspective and a forward-looking approach to the Company's growth and development. As Executive Director, Mr. Jaykrishna leads the marketing function across the Company's organic and inorganic chemicals businesses, driving business development, strengthening customer relationships, and expanding the Company's presence in domestic and international markets. He also plays a key role in advancing international business development, leading the Company's sustainability initiatives, driving the strategic expansion of its inorganic chemicals business, and championing digital transformation initiatives. Mr. Jaykrishna is focused on identifying new growth opportunities, fostering innovation, and supporting the Company's long-term strategic objectives. Committed to responsible business practices and continuous improvement, he is dedicated to creating enduring value for stakeholders and strengthening Aksharchem's position as a trusted global partner in the specialty chemicals industry.

Mr. Devalkumar I. Suthar

Executive Director

He is a finance professional with over one & half decade of multifaceted experience across corporate finance, strategic planning, treasury and forex management, governance, budgeting, costing and financial reporting. He holds a Bachelor's and Master's degree in Commerce from Gujarat University based in Ahmedabad. He has been associated with the Company since 2010 and has played a pivotal role in strengthening financial systems, implementing SAP-based processes, and supporting business growth. In addition to his finance leadership, he actively participates in the Company's plant-level operational activities alongside senior management, contributing to cost optimization, efficiency improvements, and performance monitoring. With a strong focus on value creation, risk management, and sustainable growth, he brings strategic insight and disciplined execution to the Board, supporting the Company's long-term objectives and robust governance standards.

STATUTORY REPORTS

NOTICE

Notice is hereby given that the 37th Annual General Meeting of the Members of **AKSHARCHEM (INDIA) LIMITED** will be held on Tuesday, 22nd September, 2026 at 12:00 p.m. at the Registered Office of the Company at "Akshar House", Chhatral-Kadi Road, Indrad-382715, Mahesana, Gujarat to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company for the financial year ended March 31, 2026 and the Reports of the Board of Directors and Auditors thereon.
2. To declare a final dividend on Equity Shares of the Company for the financial year ended March 31, 2026.
3. To appoint a director in place of Mrs. Paru M. Jaykrishna (DIN: 00671721), liable to retire by rotation and being eligible, offers herself for re-appointment.
4. To appoint a director in place of Mr. Sachin M. Jaykrishna (DIN: 10712990), liable to retire by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

5. RATIFICATION OF REMUNERATION PAYABLE TO COST AUDITORS

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), the remuneration payable to M/s. M. I. Prajapati & Associates LLP (formerly known as M/s. M. I. Prajapati & Associates), Cost Accountants, Ahmedabad (Firm Registration No. 101450), appointed by the Board of Directors of the Company, on the recommendation of the Audit Committee, as Cost Auditor to conduct the audit of the cost records of the Company for the financial year 2026-27, at a remuneration of Rs. 45,000/- (Rupees forty five thousand only) plus applicable taxes and re-imbursement of out of pocket expenses incurred in connection with the Cost Audit, be and is hereby ratified.

RESOLVED FURTHER THAT the Board of directors of the Company (including any Committee thereof) be and is hereby authorized to do all such acts and take all such steps as maybe necessary, proper or expedient to give effect to this resolution."

For and on behalf of Board of Directors

PARU M. JAYKRISHNA
Chairperson & Mg. Director
DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

Registered Office:
"Akshar House",
Chhatral-Kadi Road,
Indrad – 382 715,
Mahesana, Gujarat (India)
CIN : L24110GJ1989PLC012441
Phone: +91 2764 233007
Website: www.aksharchemindia.com
Email id: cs@aksharchemindia.com

NOTES

1. **Proxy**

   A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON A POLL INSTEAD OF HIMSELF/ HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.

   Pursuant to the provisions of Section 105 of the Companies Act, 2013, a person can act as a proxy on behalf of not more than fifty (50) members and holding in aggregate not more than ten percent of the total Share Capital of the Company. Members holding more than ten percent of the total Share Capital of the Company may appoint a single person as proxy, who shall not act as a proxy for any other Member. The instrument of Proxy in order to be effective shall be deposited at the Registered Office of the Company, either in person or through post, duly completed and signed, not later than forty-eight hours before the commencement of the meeting. A Proxy form is sent herewith. Proxies submitted on behalf of the companies, societies etc., must be supported by an appropriate resolution/authority, as applicable.

2. **Explanatory Statement**

   The relevant explanatory statement pursuant to provisions of Section 102 of the Companies Act, 2013 ("the Act") relating to the Special Business to be transacted at the Annual General Meeting ("Meeting"), is annexed hereto.

3. **Directors proposed to be re-appointed**

   At the ensuing Annual General Meeting, Mrs. Paru M. Jaykrishna (DIN: 00671721) and Mr. Sachin M. Jaykrishna (DIN: 10712990), retire by rotation and being eligible, offers themselves for re-appointments. The Board of Directors of the Company recommends the re-appointment. The relevant details as required under Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are given in annexure to notice of Annual General Meeting.

4. **Record Date for Payment of Dividend**

   The Record date fixed for determining the entitlement of Members to final dividend for the financial year ended March 31, 2026, if declared at the AGM, will be paid within thirty days of declaration by members:

   (i) in respect of shares held in physical form, to those members whose names appear in the Register of Members of the Company on **Tuesday, September 15, 2026**

   (ii) in respect of shares held in electronic form, to those beneficial owners whose names appear in the statements of beneficial ownership furnished by NSDL and CDSL as at the end of business hours on **Tuesday, September 15, 2026**

   The members are hereby informed that the Company is required to transfer the dividends, which remain unclaimed for a period of seven years, to the Investor Education and Protection Fund ("IEPF") constituted by the Central Government.

   The Company has uploaded the details of unpaid and unclaimed amount lying with the Company as on March 31, 2026, on the website of the Ministry of Corporate Affairs. The following are the details of dividends declared by the Company and respective due dates for transfer of unclaimed dividend to IEPF:

Dividend Year	Date of Declaration of Dividend	Due date of transfer to IEPF
2018-19 – Final	30/09/2019	28/10/2026
2019-20 – Interim	11/03/2020	08/04/2027
2020-21 – Final	28/09/2021	26/10/2028
2021-22 – Final	28/09/2022	26/10/2029
2022-23 – Final	27/09/2023	25/10/2030
2023-24 – Final	30/09/2024	28/10/2031
2024-25 – Final	15/09/2025	13/10/2032

   The members are advised to send their requests for payment of unpaid dividend pertaining to the financial years 2018-19 to 2024-25 to our Registrar and Share Transfer Agent for payment before the same becoming due for transfer to IEPF.

5. **TDS on Dividend**

   Pursuant to the applicable provisions of the Income Tax Act, the Company would be required to deduct tax at source (TDS) at the prescribed rates on the dividend paid to its shareholders. The TDS rate would vary depending on the residential status of the shareholder and the documents submitted by them and accepted by the Company. Accordingly, the above referred Final Dividend will be paid after deducting the TDS. The documents such as Form 121 / Form 41, documents under sections 393, 395 of the Act, FPI Registration Certificate, Tax Residency Certificate, Lower Tax Certificate etc. can be uploaded on the link https://web.in.mpms.mufg.com/formsreg/submission-of-Form-121-41.html or through e mail on cs@aksharchemindia.com on or before Friday, September 11, 2026 to enable the Company to determine the appropriate TDS / withholding tax rate applicable.

6. **Transfer of Shares to demat account of IEPF Authority**

   The members may kindly note that pursuant to the provisions of Section 124 of the Companies Act, 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended ("IEPF Rules"), all shares in respect of which dividend has remained unclaimed/unpaid for seven consecutive years or more shall be transferred by the Company to the demat account of Investor Education and Protection Fund Authority ("IEPF Authority").

7. **Dispatch of documents through electronic mode / Registration of E-mail addresses**

In pursuance of the provisions of the Companies Act, 2013 and the Rules made there under, the Company proposes to send documents like notice of general meeting, Annual Report, etc. to the shareholders through electronic mode. The members who have not registered their e-mail address so far, are requested to register their email address (or change therein, if any) with their Depository Participant (where the shares are held in dematerialized form) or our Registrar and Share Transfer Agent (where the shares are held in physical form) by submitting the requisite form.

Letter is being sent to the shareholders whose email addresses are not registered, providing the web-link of Company's website from where the Annual Report can be accessed.

8. **Mandatory updation of PAN, KYC, Nomination and Bank details by Members:**

Members holding shares in physical form

8.1 In terms of Regulation 40(1) of the SEBI Listing Regulations, as amended from time to time, transfer (including transfer of shares under special window of lodgement open upto February 4, 2027), transmission and transposition of securities shall be effected only in dematerialized form. SEBI w.e.f. April 2, 2026, has dispensed with the requirement of Letter of Confirmation (LOC) and enabled direct credit of verified securities to investors' demat accounts. Members may contact the Company's Registrar and Share Transfer Agent ('RTA') for assistance in this regard.

8.2 SEBI vide its Master Circular dated May 7, 2024, has mandated that with effect from April 1, 2024, dividend to security holders who are holding securities in physical form, shall be paid only through electronic mode. Such payment shall be made only after the shareholders furnish their PAN, contact details (postal address with PIN and mobile number), Bank Account details & Specimen Signature ("KYC").

8.3 Members holding shares in physical form are requested to furnish Form ISR-1, Form ISR-2 and SH13 to update KYC and choice of Nomination (in case the same are not already updated), to MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) at, 5th Floor, 506 to 508, Amarnath Business Centre-I (ABC-I), Nr. St. Xavier's College Corner, Off CG Road, Ellisbridge, Ahmedabad-380006, Gujarat, the Company's Registrar and Share Transfer Agent. Alternatively, Members may send digitally signed copy of their documents by email to MUFG Intime India Private Limited at ahmedabad@in.mpms.mufg.com or rnt.helpdesk@in.mpms.mufg.com or upload on their web portal www.in.mpms.mufg.com.

9. **SWAYAM – Self-Service Portal for Investors**

'SWAYAM' is a secure, user-friendly web-based application, developed by "MUFG Intime India Private Limited", our Registrar and Share Transfer Agents, that empowers shareholders to effortlessly access various services. We request shareholders to get registered and have first-hand experience of the portal. This application can be accessed at https://swayam.in.mpms.mufg.com. It is effective Resolution of Service Request - Generate and Track Service Requests/Complaints through SWAYAM, Track Corporate Actions like Dividend/Interest/Bonus/split, provides access to PAN linked accounts, Company wise holdings and security valuations, Effortlessly Raise request for Unpaid Amounts, Two-factor authentication (2FA) at Login - Enhances security for investors.

10. **Voting through electronic means**

In compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and Regulation 44 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards on General Meeting (SS2) issued by the Institute of Company Secretaries of India, the Company is pleased to provide the facility to members to exercise their right to vote by electronic means (e-voting) and the business may be transacted through e-Voting Services.

The Members desiring to vote through electronic mode may refer to the detailed procedure on remote e-voting given hereinafter.

Voting Options

10.1 The Company has engaged National Securities Depository Limited ("NSDL") to provide the facility of casting the votes by the members using an electronic voting system from a place other than the venue of Annual General Meeting ("Remote E-voting").

10.2 The facility for voting through ballot paper shall also be made available at the Annual General Meeting and the members attending the Annual General Meeting who have not cast their vote by Remote E-voting shall be able to exercise their right at Annual General Meeting.

10.3 The members who have cast their vote by Remote E-voting prior to Annual General Meeting may also attend the Annual General Meeting but shall not be entitled to cast their vote again at Annual General Meeting.

10.4 The remote e-voting period commences on Friday, September 18, 2026 (09:00 am) and ends on Monday, September 21, 2026 (05:00 pm). During this period members' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Tuesday, September 15, 2026, may cast their vote by remote e-voting. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the member, the member shall not be allowed to change it subsequently.

10.5 The instructions for remote e-voting are as under:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholder	Login Method
Individual Shareholders holding securities in demat mode with **NSDL**	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the **"Beneficial Owner"** icon under **"Login"** which is available under **'IDeAS'** section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on **"Access to e-Voting"** under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select **"Register Online for IDeAS Portal"** or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member'

Type of shareholder	Login Method
	section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period. 4. Shareholders/Members can also download NSDL Mobile App **"NSDL Speede"** facility by scanning the QR code mentioned below for seamless voting experience. **NSDL Mobile App is available on** App Store Google Play
Individual Shareholders holding securities in demat mode with **CDSL**	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. 2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. 4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to

Type of shareholder	Login Method
	see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login **through their depository participants**	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.
Important Note	Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

<u>Helpdesk for Individual Shareholders holding securities in demat mode:</u>
Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login Type	Helpdesk details
Individual Shareholders holding securities in demat mode with **NSDL**	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with **CDSL**	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen. Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at https://eservices.nsdl.com/ with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.
4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
(i). For Members who hold shares in demat account with NSDL:	8 Character DP ID followed by 8 Digit Client ID (For example if your DP ID is IN300*** and Client ID is 12****** then your user ID is IN300***12******).
(ii). For Members who hold shares in demat account with CDSL:	16 Digit Beneficiary ID (For example if your Beneficiary ID is 12************** then your user ID is 12**************).
(iii). For Members holding shares in Physical Form:	EVEN Number followed by Folio Number registered with the company (For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***).

5. Password details for shareholders other than Individual shareholders are given below:
   a. If you are already registered for e-Voting, then you can user your existing password to login and cast your vote.
   b. If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial

password' and the system will force you to change your password.

c. How to retrieve your 'initial password'?

(i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in process for those shareholders whose email ids are not registered

6. If you are unable to retrieve or have not received the " Initial password" or have forgotten your password:

   (a) Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.

   (b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.

   (c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.

   (d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.

7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.

8. Now, you will have to click on "Login" button.

9. After you click on the "Login" button, Home page of e-Voting will open.

<u>Step 2: Cast your vote electronically on NSDL e-Voting system</u>

<u>How to cast your vote electronically on NSDL e-Voting system?</u>

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.

2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period.

3. Now you are ready for e-Voting as the Voting page opens.

4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.

5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.

7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

10.6 General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to makwanabipin577@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.

2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.

3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on : 022 - 4886 7000 or send a request at evoting@nsdl.com

10.7 Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to cs@aksharchemindia.com.

2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to cs@aksharchemindia.com. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A)** i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.

3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository

Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

10.8 A person who becomes a member of the Company after dispatch of notice of Annual General Meeting and holding shares as on the cut-off date i.e. Tuesday, September 15, 2026 may obtain the User ID and password by sending a request at evoting@nsdl.com or cs@aksharchemindia.com or call on 022 - 4886 7000.

10.9 The Board of Directors of the Company has appointed Mr. Bipin L. Makwana, Practicing Company Secretary (Membership No. A15650) to scrutinise the voting at Annual General Meeting and Remote E-voting process in a fair and transparent manner.

10.10 The Chairperson shall, at the AGM, at the end of discussion on the resolutions on which voting is to be held, allow voting with the assistance of scrutinizer, by use of "Ballot Paper" or "Poling Paper" for all those members who are present at the AGM but have not cast their votes by availing the remote e-voting facility.

10.11 The scrutinizer shall, immediately after the conclusion of voting at the Annual General Meeting, first count the votes cast at the Annual General Meeting and thereafter unblock the votes cast through Remote E-voting in the presence of at least two witnesses not in the employment of the Company.

10.12 The Scrutinizer shall make, not later than 48 Hours of conclusion of the Annual General Meeting, a consolidated scrutinizer's report and submit the same to the Chairperson of Annual General Meeting or any other person authorized by Chairperson in writing who shall countersign the same and declare the results of the voting forthwith. The results declared along with scrutinizer's report shall be placed on the Company's website www.aksharchemindia.com and on the website of NSDL immediately after the results are declared. The results shall also be immediately forwarded to the BSE Limited (BSE), Mumbai and National Stock Exchange of India Ltd (NSE), Mumbai.

11. Corporate members, intending to depute their authorised representatives to attend the meeting pursuant to Section 113 of the Act, are requested to send to the Company a duly certified true copy of the Board Resolution / Power of Attorney authorizing their representatives to attend and vote on their behalf at the meeting. Proxies submitted on behalf of limited companies, societies, etc., must be supported by appropriate resolutions/authority, as applicable.

12. In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.

13. SEBI has mandated that securities of listed companies can be transferred only in dematerialized form. In view of the above and to avail various benefits of dematerialization, Members are advised to dematerialize shares held by them in physical form, for ease in portfolio management.

14. Attendance slip and proxy form are annexed hereto.

15. Members can send their queries, if any, to reach the Company's Registered Office at least 10 days before the date of Annual General Meeting so that information can be made available at Annual General Meeting. The members are requested to bring their attendance slip at the meeting.

16. All documents referred to in the notice and the explanatory statement requiring the approval of the members at the Annual General Meeting and other statutory registers shall be available for inspection by the members at the Registered Office of the Company during office hours on all working days between 11.00 a.m. to 1.00 p.m. from the date hereof up to the date of ensuing Annual General Meeting.

17. Members may also note that the Notice of the thirty seventh Annual General Meeting and the Annual Report for 2025-26 will also be available on the Company's website www.aksharchemindia.com for their download. The physical copies of the aforesaid documents will also be available at the Registered Office of the Company during office hours on all working days between 11.00 a.m. to 1.00 p.m., except Sundays and holidays.

18. Members holding shares in single name are advised to avail the facility of nomination in respect of shares held by them pursuant to the provisions of Section 72 of the Companies Act, 2013. Members holding shares in physical form desiring to avail this facility may send their nomination in the prescribed Form No. SH-13 duly filled in to MUFG Intime India Private Limited. Members holding shares in electronic mode may contact their respective Depository Participants for availing this facility.

19. SEBI has established a common Online Dispute Resolution Portal ("ODR Portal") for resolution of disputes arising in the Indian Securities Market. Post exhausting the option to resolve their grievances with the RTA/ Company directly and/or through the SCORES platform, the investors can initiate dispute resolution through the ODR Portal (https://smartodr.in/login).

20. A route map showing directions to reach the venue of the 37th Annual General Meeting is given along with this Annual Report as per the requirement of the Secretarial Standards - 2 on General Meetings.

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013

As required under section 102 (1) of the Companies Act, 2013, the following Statement set out all the material facts relating to the Special Business mentioned in the accompanying Notice.

Item No. 5

The Board of Directors of the Company, based on the recommendation of the Audit Committee, at its meeting held on May 21, 2026, approved the appointment of M/s. M. I. Prajapati & Associates, Cost Accountants, Ahmedabad (Firm Registration No. 101450) as the Cost Auditors of the Company for conducting the audit of the cost accounting records of the Company for the financial year ending March 31, 2027, at a remuneration as mentioned in the accompanying Notice.

Subsequent to the aforesaid appointment, the constitution of the Cost Auditor has been converted from a proprietorship concern, M/s. M. I. Prajapati & Associates to M/s. M. I. Prajapati & Associates LLP with effect from June 29, 2026, pursuant to the Certificate of Incorporation issued by the Registrar of Companies. The said conversion is only a change in the constitution of the firm, and there is no change in the Cost Auditor or in the terms and conditions of the appointment. Mr. Mitesh I. Prajapati, Practising Cost Accountant (Membership No. 32354), shall continue to conduct the Cost Audit of the Company for the financial year ending March 31, 2027.

Pursuant to the provisions of Section 148 of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors is required to be ratified by the Members of the Company. Accordingly, the remuneration approved by the Board of Directors, on the recommendation of the Audit Committee, is placed before the Members for their ratification. The Board of Directors is of the opinion that the proposed remuneration payable to the Cost Auditors is reasonable and commensurate with the scope of work involved. Accordingly, the Board recommends the Resolution set out in the Notice for approval of the Members.

None of the Directors, Key Managerial Personnel of the Company or their respective relatives is, in any way, concerned or interested, financially or otherwise, in the resolution set out in the accompanying Notice.

For and on behalf of Board of Directors

PARU M. JAYKRISHNA
Chairperson & Mg. Director
DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

Registered Office:
"Akshar House",
Chhatral-Kadi Road,
Indrad – 382 715,
Mahesana, Gujarat (India)
CIN : L24110GJ1989PLC012441
Phone: +91 2764 233007
Website: www.aksharchemindia.com
Email id: cs@aksharchemindia.com

DISCLOSURE RELATING TO DIRECTORS PURSUANT TO REGULATION 36(3) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015 AND SECRETARIAL STANDARDS ON GENERAL MEETINS (SS-2)

Name	Mrs. Paru Mrugesh Jaykrishna	Mr. Sachin Munjal Jaykrishna
DDIN	00671721	10712990
Date of birth	August 05, 1943	March 20, 1998
Age	83 Years	28 Years
Date of appointment/ re-appointment	July 4, 1989 (Initial Date of Appointment)	August 02, 2024 (Initial Date of Appointment)
Qualifications	Law Graduate, M.A. in English Literature and Bachelor's degree in Philosophy and Sanskrit	Bachelor of Arts in International Relations from Lehigh University, USA
Brief Profile and Expertise in specific functional area	She is a Law Graduate and holds a Bachelor's degree in Philosophy and Sanskrit & Master's degree in English Literature. Her role in the organisation is that of strategic decision-maker and policy-maker to ensure growth. She is one of the most renowned Women Entrepreneurs in India and was the First and only Elected Lady President of the Gujarat Chambers of Commerce and Industry in 76 years. In past, she has been the Director of the Tourism Corporation of Gujarat, Gujarat State Handloom House Corporation and the Small Industries Development Bank of India (SIDBI).	He holds a Bachelor of Arts in International Relations from Lehigh University, USA, bringing a global perspective and a forward-looking approach to the Company's growth and development. As Executive Director, Mr. Jaykrishna leads the marketing function across the Company's organic and inorganic chemicals businesses, driving business development, strengthening customer relationships, and expanding the Company's presence in domestic and international markets. He also plays a key role in advancing international business development, leading the Company's sustainability initiatives, driving the strategic expansion of its inorganic chemicals business, and championing digital transformation initiatives. Mr. Jaykrishna is focused on identifying new growth opportunities, fostering innovation, and supporting the Company's long-term strategic objectives. Committed to responsible business practices and continuous improvement, he is dedicated to creating enduring value for stakeholders and strengthening Aksharchem's position as a trusted global partner in the specialty chemicals industry.
Relationship between Directors inter se	She is mother of Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO and grandmother of Mr. Sachin M. Jaykrishna, Whole Time Director of the Company	He is son of Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO and grandson of Mrs. Paru M. Jaykrishna, Chairperson & Managing Director of the Company
Terms and conditions of appointment/ re-appointment, Details of remuneration last drawn, Details of remuneration sought to be paid	As per details provided in the Resolution, liable to retire by rotation and being eligible, offers herself for re-appointment	As per details provided in the Resolution, liable to retire by rotation and being eligible, offers himself for re-appointment
No. of shares held in the Company including as a beneficial owner	31,22,673 Equity Shares held as a trustee(s) of M/s. Mrugesh Jaykrishna Family Trust-2	Nil
No. of Board Meetings attended	4 out of 4 during FY 2025-26	4 out of 4 during FY 2025-26
Name of the listed entities in which the person also holds the Directorship (excluding the Company)	Asahi Songwon Colors Limited	None
Membership of Committees (Audit Committee and Stakeholder Relationship Committee in other listed entities)	Stakeholders Relationship Committee (Member): Asahi Songwon Colors Limited	None
Names of listed entities from which the person has resigned in the past three years	None	None
In case of independent directors, the skills and capabilities required for the role and the manner in which the proposed person meets such requirements	Not Applicable	Not Applicable

BOARD'S REPORT

AksharChem®

BOARD'S REPORT

Dear Shareholders,

Your Directors are pleased to present their 37th Annual Report together with the Audited Financial Statements of your Company for the financial year ended March 31, 2026.

1. FINANCIAL HIGHLIGHTS (Standalone)

(₹ in Lakhs)

Particulars	Current Year 2025-26	Previous Year 2024-25
Revenue from operations	**37,243.00**	34,626.52
Other Income	**19.78**	25.46
Total Income	**37,262.78**	34,651.98
Profit for the year before Finance Costs, Depreciation, Exceptional Items and Tax Expenses	**1,720.51**	2,508.88
Less: Finance Costs	**681.62**	526.04
Profit for the year before Depreciation, Exceptional Items and Tax Expenses	**1,038.89**	1,982.84
Less: Depreciation	**1,652.81**	1,400.20
Profit for the year before Exceptional Items and Tax Expenses	**(613.92)**	582.64
Add/(Less): Exceptional Items		
Loss due to Fire	**-**	402.18
Insurance claim Receivable	**169.61**	(402.18)
Profit for the year before Tax Expenses	**(444.31)**	582.64
Less: Current Tax	**-**	-
Less: Deferred Tax	**(400.45)**	105.60
Less: Adjustment of tax for earlier years (Net)	**-**	-
Net Profit for the year	**(43.86)**	477.04
Add: Balance brought forward from last year		
Depreciation Adjustment	**Nil**	Nil
Deferred tax on Depreciation Adjustment	**Nil**	Nil
Surplus available for Appropriation	**16,923.30**	16,992.42
Appropriation		
Other Comprehensive Income	**(52.05)**	14.91
Transfer to General Reserve	**Nil**	Nil
Final Dividend of Rs. 0.75 per Equity Share		
(P. Y. Rs. 0.50 per Equity Share)	**(60.25)**	(40.17)
Balance carried over to Balance Sheet	**16,811.00**	16,967.16

2. DIVIDEND

After considering the overall financial performance and cash flow of the Company, the Board of Directors of the Company are pleased to recommend a final dividend of Rs. 0.50/- per equity share (5% on the face value of Rs. 10/- each) for the year ended March 31, 2026 subject to approval of the members at the forthcoming Annual General Meeting. The final dividend, if declared as above would involve a total outgo of Rs. 40.17 Lakhs towards dividend for the year.

During the previous financial year, the Company has paid final dividend of Rs. 0.75/- per equity share (7.5% on face value of Rs. 10 each), and the total outgo was Rs. 60.25 Lakhs towards dividend.

As per the provisions of Income Tax Act, 1961 amended from time to time, dividends paid or distributed by the Company shall be taxable in the hands of the shareholders. Accordingly, the Company makes the payment of the dividend from time to time after deduction of tax at source.

Transfer to Investor Education and Protection Fund Authority

During the year under review, unclaimed dividend amount of Rs. 9.86 Lakhs pertaining to the year ended March 31, 2018 were transferred to Investor Education and Protection Fund established by the Central Government on 28th October, 2025 and also transferred 87,121 Equity shares of the Company to IEPF on 10th November, 2025.

The Shareholders/ claimants whose shares and unclaimed dividend have been transferred to the IEPF Account may claim the shares or apply for refund by making an application to the IEPF Authority. A details of Nodal officer of the Company appointed by the Board of directors is available at Company's website at https://www.aksharchemindia.com/uploads/report/3551706680081General%20Business%20Information.pdf

3. TRANSFER TO RESERVES

During the year under review, no amount is appropriated from Profit and Loss Account and transferred to any reserve account.

4. STATE OF COMPANY'S AFFAIRS

The highlights of the Company's performance are as under:

General

During the year under review, the Company recorded revenue from operations of Rs. 37,243.00 lakhs as compared to Rs. 34,626.52 lakhs in the previous financial year, reflecting an improvement in business performance driven by better price realization and increased demand in the Dyes & Pigments sector. The increase in revenue reflects improved market conditions and operational performance. However, despite the growth in turnover, the Company incurred a net loss of Rs. 43.86 lakhs during the year under review. The Dyes & Pigments industry witnessed a gradual revival during the year, supported by favorable market conditions and enhanced demand across key customer segments. The Company's Silica business also remained stable, aided by improved capacity utilization and operational efficiencies. Over the years, the Company has established a strong presence in the silica market and continues to maintain long-standing business relationships with leading tyre manufacturers, who remain its regular customers.

Exports

The Company's export turnover increased to Rs. 21,236.71 lakhs during the year under review from Rs. 16,691.49 lakhs in the previous year, primarily driven by improved price realization and higher demand for pigment products in international markets. As part of its strategic growth initiatives, the Company also expanded its market presence in the Dyes intermediates by exploring and developing new customers in India and export markets, including Taiwan and South Korea and for Silica business developing new export markets, including Sri Lanka, Russia, and Turkey. These efforts are expected to further strengthen the Company's global footprint and diversify its export base.

5. FIRE INSURANCE CLAIMS

Fire incident in Dry zone building of Vinyl Sulphone (VS) plant in Indrad

During the year under review, the Company has received Rs. 608 Lakhs against claim amount of Rs. 610 Lakhs for a fire broke out in Dry zone building of Vinyl Sulphone (VS) Plant situated in Village: Indrad, Chhatral-Kadi Road, Mahesana-382715 on 2nd May, 2024.

6. INTELLECTUAL PROPERTY RIGHTS

The Company is having the certificate for registration of trademark from the Registrar of Trade Marks, Trade Marks Registry, Gujarat for its logo i.e. AksharChem and its products Pigment Green 7 and Precipitated Silica i.e. Asaflow and Aksil respectively.

7. CHANGE IN THE NATURE OF BUSINESS, IF ANY

There was no change in the nature of business of the Company during the financial year ended March 31, 2026.

8. SHARE CAPITAL

Authorised Share Capital

The Authorised Share Capital of the Company as on 31st March, 2026 is Rs. 20,00,00,000 divided into 2,00,00,000 equity shares of Rs. 10 each.

Paid-up Share Capital

The Paid-up Share Capital of the Company as on 31st March, 2026 is Rs. 8,03,30,990 divided into 80,33,099 equity shares of Rs. 10 each.

Changes in Share Capital

During the year under review, the Company has neither issued shares with differential rights as to dividend, voting or otherwise nor issued shares (including sweat equity shares) to the employees or Directors of the Company, under any Scheme/ Employee Stock Option. The Company has not issued any convertible instrument during the year. No disclosure is required under Section 67(3)(c) of the Companies Act, 2013 in respect of voting rights not exercised directly by the employees of the Company as the provisions of the said Section are not applicable. Also, the Company has neither issued bonus shares nor bought back any shares during the year.

9. FINANCE AND INSURANCE

The Company has been financed by State Bank of India and HDFC Bank Limited.

All insurable interests of the Company, including plant and machinery, building, stocks, vehicles, stores and spares have been adequately insured against various risks and perils.

10. PUBLIC DEPOSITS

The Company has not accepted deposit from public during the year and there was no deposit outstanding on March 31, 2026.

11. PARTICULAR OF SUBSIDIARY/JOINT VENTURE/ ASSOCIATE COMPANY

During the year under review, your Company does not have any Subsidiary/ Joint Venture/ Associate Company.

12. CERTIFICATIONS

During the year under review, the Company have its quality certifications of ISO 9001:2015, certification for environment management system of ISO 14001:2015 and certification for occupation, health & safety of ISO 45001:2018.

13. EXPORT HOUSE STATUS

The Company has the status of "Three Star Export House" by Office of Additional Director General of Foreign Trade, Ahmedabad, in accordance with provisions of Foreign Trade Policy, 2023. This status is valid till March 31, 2028.

14. CREDIT RATING

The CARE Ratings Limited has reviewed the ratings on the bank facilities of the Company and revised and reaffirmed the rating of the Company as "CARE A-; Negative" assigned to the long term bank facilities and "CARE A-; Negative/ CARE A2+" assigned to long term/ short term bank facilities for fund based limit and "CARE A2+" assigned to the short term bank facilities for non fund based limit.

15. LISTING

The Equity Shares of the Company continue to be listed on BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) and required Listing Fees for the year 2026-27 has been paid.

16. PARTICULARS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The particulars as prescribed under Sub-section (3)(m) of Section 134 of the Companies Act, 2013, read with the Companies (Accounts) Rules, 2014, are enclosed as "Annexure A" to the Board's report.

17. RISK MANAGEMENT

We believe that risk management is an integral part of our operations. It is essential to identify and manage risks in order to reduce uncertainties and ensure continuity of business. We have a risk management framework and team that implements the processes specified in the framework. Further details are set out in the Management Discussion and Analysis Report forming part of the Directors' Report.

18. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

During the year under review, the Company was not required to undertake any CSR expenditure, as the average net profit calculated for the immediately preceding three financial years was negative. However, in compliance with the provisions of Section 135 of the Companies Act, 2013 read with the rules made thereunder, the Board of Directors has constituted a Corporate Social Responsibility Committee.

The Board of Directors has also adopted a detailed CSR Policy. The CSR Policy outlines the Company's commitment to contribute towards sustainable development and social welfare, and it specifies the focus areas, implementation strategy, and governance framework for CSR activities. The policy is available on the Company's website at https://www.aksharchemindia.com/uploads/report/8181629881358Policy%20on%20CSR.pdf.

A detailed note on the Board and its committees is provided under the Corporate Governance Report section in this Annual Report. The Report on CSR Activities, which forms part of the Directors' Report, is annexed as "Annexure B" to this report.

19. DISCLOSURES ON MANAGERIAL REMUNERATION

Details of Managerial Remuneration as required under Section 197 (12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is given as per "Annexure C" to this report.

20. PARTICULARS OF EMPLOYEES

The statement containing particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is provided as "Annexure D" to this report.

21. DIRECTORS AND KEY MANAGERIAL PERSONNEL

Directors Retiring by Rotation

In accordance with the provisions of the Companies Act, 2013 and the Articles of Association of the Company, Mrs. Paru M. Jaykrishna (DIN: 00671721) and Mr. Sachin M. Jaykrishna (DIN: 10712990), Directors of the Company, retire by rotation at the ensuing Annual General Meeting and being eligible have offered themselves for re-appointment. The Nomination and Remuneration Committee and the Board has recommended such reappointment. Brief profile of the Director being re-appointed as required under Regulations 36(3) of Listing Regulations, 2015 and Secretarial Standard on General Meetings is provided in the Notice of the forthcoming AGM of the Company.

Key Managerial Personnel

The following persons are the Key Managerial Personnel:

Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO

Mr. Sachin M. Jaykrishna, Whole Time Director

Mr. Devalkumar I. Suthar, Executive Director

Mr. Amit D. Soni, Chief Financial Officer

Mr. Mehul Naliyadhara, Company Secretary & Compliance Officer

Changes in Board of Directors

During the year and up to the date of this report, based on the recommendations of the Nomination and Remuneration Committee, the Board of directors has appointed Mr. Devalkumar Indrabal Suthar (DIN: 11511925), Whole Time Director, designated as Executive Director of the Company for a period of three consecutive years, effective from May 21, 2026, subject to approval of the Members.

Further, Mr. Ashok Dolatsinh Barot (DIN: 08366687), Executive Director, tendered his resignation from the Board with effect from close of business hours on May 21, 2026, due to health considerations. The Board acknowledges and sincerely appreciates the counsel, expertise, and significant contributions made by them towards the growth and governance of the Company.

Designated Officer

During the year under review, Mr. Mehul Naliyadhara, Company Secretary & Compliance officer of the company is a Designated officer under Rule 9(5) of the Companies (Management and Administration) Rules, 2014, as amended from time to time.

Women Director

The Board of Directors of the Company includes women director viz. Mrs. Paru M. Jaykrishna and Ms. Maitri K. Mehta. Accordingly, the Company is in compliance with the requirement of section 149(1) of the Companies Act, 2013 read with Rule 3 of the Companies (Appointment and Qualification of Directors) Rules, 2014.

Independent Directors

During the year under review, there is no change in the Independent directors of the Company. Your company has the following five Independent Directors as on 31st March, 2026:

Mr. Jigar M. Patel

Ms. Maitri K. Mehta

Mr. Nirav K. Shah

Mr. Keyur D. Gandhi

Mr. Sameer S. Sinha

Declaration by Independent Directors

The Independent Directors were appointed at the Board meeting and hold office for a fixed term not exceeding five years and are not liable to retire by rotation. In accordance with Section 149(7) of the Companies Act 2013, each Independent Director has given a written declaration to the Company confirming that he/she meets the criteria of Independence as mentioned under Section 149(6) of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

Statement regarding to Integrity, Expertise and Experience (including the proficiency) of Independent directors

The Board has opined that all Independent directors of the Company has possessed relevant Integrity, Expertise and Experience in commensurate with the business of the Company including registration with Independent Directors Databank as maintained and managed by the Indian Institute of Corporate Affairs and met the requirements under Rule 6(4) of the Companies (Appointment and Qualification of Directors) Rules, 2014 (amended from time to time).

Board Evaluation

The Board of Directors of the Company is committed to assess its own performance as a Board in order to identify its strengths and areas in which it may improve its functioning. To that end, the Nomination and Remuneration Committee has established processes for performance evaluation of Independent Directors, the Board and Committees of the Board. Pursuant to the provisions of the Act and the Listing Regulations, the Board has carried out an annual evaluation of its own performance, performance of its Committees as well as the Directors individually. Details of the evaluation mechanism are provided in the Corporate Governance Report.

Policy on Appointment and Remuneration of Directors and Key Managerial Personnel

The Board has on the recommendation of the Nomination and Remuneration Committee framed a policy on selection and appointment of Directors, Senior Management and their remuneration. The Nomination and Remuneration Policy is available on the website of the Company at https://www.aksharchemindia.com/uploads/report/671152722747311.%20Nomination%20and%20Remuneration%20Policy.pdf .

The details of programmes for familiarisation of Independent Directors with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company and related matters are available on the website of the Company at https://www.aksharchemindia.com/uploads/report/3891657873710POLICY.pdf .

Diversity of the Board

The Company recognizes and embraces the benefit of having a diverse Board of Directors and views increasing diversity at the Board level as an essential element in maintaining competitive advantage in the Business in which it operates. This Policy is available on the website of the Company at https://www.aksharchemindia.com/uploads/report/85615272277327.%20Policy%20of%20Board%20Diversity.pdf .

22. NUMBER OF MEETINGS OF THE BOARD

During the year under review, the Board of Directors of the Company, met 4 (Four) times on May 21, 2025, July 25, 2025, November 12, 2025 and January 28, 2026. The compositions of the Board and its attendance have been given in the Report on Corporate Governance which forms part of this Annual Report.

Independent Directors Meeting

A separate Meeting of Independent Directors of the Company was held on January 28, 2026, where at the prescribed items enumerated under Schedule IV to the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, were discussed.

23. STATUTORY COMMITTEES OF THE BOARD

The Company has constituted four Board-level Committees in accordance with applicable laws and regulations. These Committees are:

(i) Audit Committee

(ii) Nomination And Remuneration Committee

(iii) Corporate Social Responsibility Committee

(iv) Stakeholders Relationship Committee

Audit Committee

As at March 31, 2026, the Audit committee comprises three directors, and all are Independent Directors, Mr. Nirav K. Shah, as Chairman alongside Mr. Jigar M. Patel and Ms. Mairti K. Mehta, as members. The composition of the Audit Committee complies with the requirements of Section 177 of the Companies Act, 2013 and Regulation 18 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The terms of reference of the Audit Committee, details of the meetings held including dates and attendance, and the remuneration paid to its members are provided separately in the Corporate Governance Report attached to this Annual Report. The Company has instituted a comprehensive Internal Audit system commensurate with its size and operations. During the year under review, the Board accepted all recommendations made by the Audit Committee.

Further information regarding the Audit Committee is provided under the Corporate Governance Report section in this Annual Report.

Nomination and Remuneration Committee

As at March 31, 2026, the Nomination and Remuneration Committee comprises three Non-Executive Independent Directors: Mr. Nirav K. Shah, as Chairman, alongside Mr. Jigar M. Patel and Ms. Maitri K. Mehta as members.

The constitution and terms of reference of the Nomination and Remuneration Committee of the Company are in compliance with Section 178 of the Companies Act, 2013, as well as Regulation 19 and Part D of Schedule II of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Further information regarding the Nomination and Remuneration Committee is provided under the Corporate Governance Report section in this Annual Report.

Corporate Social Responsibility Committee

As at March 31, 2026, in compliance with the provisions of Section 135 of the Companies Act, 2013 read with the rules made thereunder, the Board of Directors has constituted a Corporate Social Responsibility Committee. The Committee chaired by Mrs. Paru M. Jaykrishna, Chairperson & Managing Director of the Company. The other members of the Committee are Ms. Maitri K. Mehta and Mr. Nirav K. Shah, both Independent directors.

Further information regarding the Corporate Social Responsibility Committee is provided under the Corporate Governance Report section in this Annual Report.

Stakeholders Relationship Committee

As at March 31, 2026, the Stakeholders Relationship Committee comprises three Non-Executive Independent Directors: Mr. Nirav K. Shah, as Chairman, alongside Mr. Jigar M. Patel and Ms. Maitri K. Mehta as members.

The constitution and terms of reference of the Committee are duly framed in compliance with Section 178(5) of the Companies Act, 2013, and Regulation 20 read with Part D of Schedule VI of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Further information regarding the Stakeholders Relationship Committee is provided under the Corporate Governance Report section in this Annual Report.

24. VIGIL MECHANISM/ WHISTLE BLOWER POLICY

Your Company is committed to highest standards of ethical, moral and legal business conduct. Accordingly, the Board of Directors have adopted the vigil mechanism/whistle blower policy which is in compliance with the provisions of Section 177(10) of the Companies Act, 2013 and Regulation 22 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Employees can raise concerns regarding any discrimination, harassment, victimization, any other unfair practice being adopted against them or any instances of fraud by or against your Company. The Audit Committee oversees the vigil mechanism.

The policy has been widely disseminated across the organization, including its various units and locations, and is also accessible on the Company's website at: https://www.aksharchemindia.com/uploads/report/83115272278044.%20Policy%20of%20Whistle%20Blower%20Policy.pdf.

25. INTERNAL FINANCIAL CONTROLS AND THEIR ADEQUACY

The Board has adopted policies and procedures to ensure the orderly and efficient conduct of its business, including but not limited to the prevention and detection of frauds and errors, the safeguarding of its assets, the accuracy and completeness of the accounting records, adherence to the company's policies, periodical review of financial performance of Company and review of the accounts every quarter by Statutory Auditors. The Company has appointed Independent Internal Auditors who periodically audit the adequacy and effectiveness of the internal controls and suggest improvements.

Internal Control Systems are reviewed by Audit Committee headed by a Non- Executive Independent Director on a regular basis for its effectiveness and the necessary changes suggested are interpreted into the system. Every quarter the Audit Committee reviews the adequacy and effectiveness of internal control systems and monitors the implementation of improvement actions.

26. AUDITORS

Statutory Auditors

M/s. Talati & Talati LLP, Chartered Accountants (Firm Registration No. 110758W/W100377), Ahmedabad, were appointed as the Statutory Auditors of the Company for a term of five years up to the conclusion of the 38th Annual General Meeting of the Company to be held in 2027.

M/s. Talati & Talati LLP, Chartered Accountants, have submitted their Report on the Financial Statements of the Company for the Financial Year 2025-26, which forms part of the Annual Report 2025-26. There are no observations (including any qualification, reservation, adverse remark or disclaimer) of the Auditors in their Audit Reports that may call for any explanation from the Directors.

Secretarial Auditor

In accordance with the provisions of Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, on recommendation of the Board of Directors, the Members has appointed Mr. Bipin L. Makwana, Practicing Company Secretary (Membership No. A15650), Ahmedabad to conduct the Secretarial Audit of the Company from FY 2025-26 to FY 2029-30. The Secretarial Audit Report for the Financial Year 2025-26, issued in the prescribed format, forms part of the Annual Report as "Annexure-E" to the Board's Report.

The Secretarial Auditor has not made any comments or given any qualification, reservation or adverse remarks or disclaimer in their Audit Report.

Cost Auditor

During the year under review, the Company has made and maintained cost accounts and records as specified by the Central Government under Section 148(1) of the Companies Act, 2013. For the financial year 2025-26, M/s. M. I. Prajapati & Associates LLP, Cost Accountants, Ahmedabad (FRN-101450) have conducted the audit of the cost records of the Company.

Pursuant to the provisions of Section 148 of the Companies Act, 2013 read with Notifications / Circulars issued by the Ministry of Corporate Affairs from time to time, the Board appointed M/s. M. I. Prajapati & Associates LLP, Cost Accountants, Ahmedabad (FRN-101450) to conduct the audit of the cost records of the Company for the financial year 2026-27. The remuneration payable to the Cost Auditor is subject to ratification by the Members at the Annual General Meeting. Accordingly, the necessary Resolution for ratification of the remuneration payable to M/s. M. I. Prajapati & Associates LLP, Cost Accountants, to conduct the audit of cost records of the Company for the financial year 2026-27 has been included in the Notice of the ensuing 37th Annual General Meeting of the Company. The Directors recommend the same for approval of the Members.

Internal Auditor

Pursuant to the provisions of Section 138 of the Companies Act, 2013, the Board of directors of the Company has appointed M/s. Mahendra N. Shah & Co., Chartered Accountants, Ahmedabad as an Internal Auditor of the Company for the financial year 2025-26.

Reporting of Fraud by Auditors

During the year under review, the auditors have not reported any instances of frauds committed in the Company by its officers or employees to the Audit Committee under section 143(12) of the Companies Act, 2013.

27. ANNUAL RETURN

The Annual Return of the Company as on 31st March, 2026 in the prescribed format is available on the Company's website at www.aksharchemindia.com.

28. PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE

During the year under review, the Company has not given loans, provided any guarantees or made investments covered under section 186 of the Companies Act, 2013.

29. PARTICULARS OF CONTRACTS OR ARRANGEMENTS ENTERED INTO WITH RELATED PARTIES

All Related Party transactions that were entered into during the year under review were in ordinary course of business and were on arm's length basis. There were no materially significant related party transactions made by the Company which may have potential conflict of interest.

Further, there were no material related party transactions which were not in ordinary course of business and were not on arm's length basis and hence there was no information required to be provided under Section 134(3)(h) of the Companies Act, 2013 read with rule 8(2) of the Companies (Accounts) Rules, 2014 in form AOC-2 and under Section 188(2) of the Companies Act, 2013. However, the details of transactions with Related Parties are provided in the Company's financial statements in accordance with the Accounting Standards.

The policy on Related Party Transactions as approved by the Board is available on website of the Company at https://www.aksharchemindia.com/uploads/report/7191706680336Policy%20on%20Related%20Party%20Transaction.pdf .

30. MANAGEMENT DISCUSSIONS AND ANALYSIS REPORT

In terms of Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Management Discussion and Analysis Report is appended as "Annexure F" to this Report.

31. CORPORATE GOVERNANCE

Your Company is committed to maintain the highest standards of Corporate Governance. A separate Corporate Governance Report as stipulated under Chapter IV read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is furnished as "Annexure G" to this Report together with certificate from Mr. Bipin L. Makwana, Practicing Company Secretary (Membership No. A15650) confirming compliance with the conditions of Corporate Governance.

32. BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

Pursuant to provisions of Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 to submit Business Responsibility and Sustainability Report not applicable to your Company for the financial year ended 31st March, 2026.

33. DIRECTORS' RESPONSIBILITY STATEMENT

In accordance with the provisions of Section 134(3)(c) of the Companies Act, 2013 and based on the information provided by the management, your directors state that:

(a) in the preparation of the annual accounts for the year ended March 31, 2026, the applicable accounting standards have been followed along with proper explanations relating to material departures, if any;

(b) the Directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026 and of the profit and loss of the Company for the year ended on that date;

(c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

(d) the Directors have prepared the annual accounts on a 'going concern' basis;

(e) the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively; and

(f) the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

34. DISCLOSURE AS PER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

Your Company has zero tolerance for sexual harassment at workplace. The Company has adopted a Policy on Prevention, Prohibition and Redressal of Sexual Harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH Act) and the rules framed thereunder. It is the continuous endeavor of the Management of the Company to create and provide an environment to all its employees that is free from discrimination and harassment, including sexual harassment. The details of complaints received and resolved during the financial year ended March 31, 2026, are as follows:

(a)	Number of complaints of sexual harassment received in the year	Nil
(b)	Number of complaints disposed off during the year	Nil
(c)	Number of cases pending for more than ninety days	Nil

35. COMPLIANCE OF THE PROVISIONS RELATING TO THE MATERNITY BENEFIT ACT, 1961

During the financial year under review, the Company is in compliance with the provisions relating to the Maternity Benefit Act, 1961.

36. COMPLIANCE WITH SECRETARIAL STANDARDS ON BOARD AND GENERAL MEETINGS

The Company has complied with Secretarial Standards issued by the Institute of Company Secretaries of India on Meetings of the Board of Directors and General Meetings.

37. HUMAN RESOURCES AND INDUSTRIAL RELATIONS

Our human capital remains the cornerstone of our success and we believe that employees are our valuable asset and core strength. The Human Resources function remained focused on enhancing employee wellbeing, strengthening workplace engagement, fostering a high-performance culture, and driving digital transformation across HR processes. Our key priorities included improving employee welfare facilities, recognizing and rewarding employee contributions, strengthening organizational culture, and creating a more efficient, technology-enabled HR ecosystem to support sustainable business growth. Our learning and development training programs are governed by quality business management principles adopted by us, which include a principle of in-depth identification of development needs and comprehensive structure of learning and development.

We believe that our human resources initiatives led to positive trends in the production, quality, cost, delivery, safety and morale parameters in manufacturing, a higher level of engagement in workers, better working relationships between sales managers and reportees. We also engage contract labour depending on our requirements from time to time, particularly at our manufacturing facilities. The attrition rate of the Company is very low as compare to other companies in the concerned sector. Industrial relations remained harmonious with a focus on productivity, quality and safety throughout the year. Your directors wish to place on record their sincere appreciation for the devoted services of all the employees and workers of the Company.

38. DISCLOSURES

Your Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

(i) no significant or material orders were passed by any regulator or court or tribunal which impacts the going concern status and Company's operations in future.

(ii) no material changes and commitments, if any, affecting the financial position of the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of the report.

(iii) the details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year.

(iv) the details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof.

39. GREEN INITIATIVE

The Ministry of Corporate Affairs had taken the Green Initiative in Report on Corporate Governance by allowing paperless compliances by Companies through electronic mode. Your Company supports the Green Initiative and has accordingly decided to send necessary communications to its Shareholders to their respective registered E-mail addresses.

40. ENVIRONMENT SAFETY AND HEALTH

Your Company continues to exercise persistent and meticulous efforts towards greener earth and environment conservation. The Company preserves in its efforts to teach safe and environmentally accountable behavior in every employee, as well as its vendors. The Company is committed towards safety, not only of its own men and plant, but also of the society at large.

Solid waste generated at the Works, after treatment of its liquid effluent is shifted to a Gujarat Pollution Control Board (GPCB) approved site.

The Company continues to demonstrate its commitment to a clean and safe environment. The State of the art effluent treatment plant continues to run satisfactorily, so that the treated waste water discharged is well within the stipulated norms set by GPCB.

Your Company has ISO 14001:2015, ISO 9001:2015 and ISO 45001:2018 certification for its unit.

41. APPRECIATION AND ACKNOWLEDGEMENTS

Your Directors are grateful and pleased to place on record their thanks to Government of India, Government of Gujarat, Electricity supply companies and Bankers for their excellent support, guidance and continued cooperation.

The Company is thankful to the shareholders for reposing trust in the Company and their unflinching enthusiasm and patronage.

42. CAUTIONARY STATEMENT

The Board's Report and Management Discussion & Analysis may contain certain statements describing the Company's objectives, expectations or forecasts that appear to be forward-looking within the meaning of applicable securities laws and regulations while actual outcomes may differ materially from what is expressed herein. The Company is not obliged to update any such forward-looking statement. Some important factors that could influence the Company's operations comprise of economic developments, pricing and demand and supply conditions in global and domestic markets, changes in government regulations, tax laws, litigation and industrial relations.

For and on behalf of Board of Directors

PARU M. JAYKRISHNA
Chairperson & Mg. Director
DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

Registered Office:
"Akshar House",
Chhatral-Kadi Road,
Indrad – 382 715,
Mahesana, Gujarat (India)
CIN : L24110GJ1989PLC012441
Phone: +91 2764 233007
Website: www.aksharchemindia.com
Email id: cs@aksharchemindia.com

ANNEXURE A TO BOARD'S REPORT

Particulars of Energy Conservation, Technology Absorption and Foreign Exchange Earnings and Outgo required under the Companies (Accounts) Rules, 2014.

A. Conservation of Energy

(i) the steps taken or impact on conservation of energy

The Company continuously focuses on the conservation of the energy and its utilization and efforts taken by the Company for the same is research and development activities towards optimizing processes which has resulted in minimizing energy usage. We have water treatment plants at our facilities which ensure most of the waste water generated in manufacturing is treated. This treated water is reused in some processes and for gardening.

At our plants, the use of automated packaging machines has greatly reduced packaging waste. Further, we provide regular training and conduct awareness programs for employees towards optimizing resource consumption and minimizing waste. The Company focuses in the area of utility for reduction and optimization of energy.

(ii) Steps taken by the Company for utilising alternate sources of energy

During the year under review the Company has used natural gas as a plant fuel. As part of its commitment towards the use of renewable energy, the Company has installed a ground-mounted solar power plant with a capacity of 5.2 MWp (DC) / 3.85 MWp (AC) for captive consumption at its manufacturing facility located at Village Indrad and a solar power plant with a capacity of 2.4 MWp (DC) / 1.75 MWp (AC) for captive consumption at its Dahej manufacturing facility. Further, during the year, the Company enhanced its solar rooftop capacity at the Dahej unit by 337.545 kWp (DC).

(iii) The capital investment on energy conservation equipments

The Company have implemented advanced technology in terms of energy saving in electricity and utilities by doing automization which improves life of process equipment during the operation. We also maintain a green belt which acts as carbon sink and every year build on it through tree plantation drives.

(iv) Impact of measures taken at (i) & (iii) above for reduction of energy consumption

Satisfactory impact of measures taken as above has been observed during the year and it is continuous process followed for reduction of energy consumption.

B. Technology Absorption

(i) The efforts made towards technology absorption

For technology absorption company is providing the training to operators of the plant for smooth running and cost effective maintenance of the plants and machineries. The Company also focus on giving quality product and for that gradually investing in procurement of various instruments. We continually invest in modernising our plant infrastructure and equipment including in automation technologies to reduce in energy consumption per unit.

(ii) The benefits derived like product improvement, cost reduction, product development or import substitution

Various techniques for automisation and control adopted by the Company helped in to achieve better control over quality and cost. Updation of systems in machineries is continuous process for better control over quality and cost and continues to monitor the same.

(iii) Information regarding imported technology (Imported during last three years)

a. Technology imported:Nil

b. Year of Import:Not Applicable

c. Has technology been fully absorbed?:Nil

d. If not fully absorbed, areas where absorption has not taken place, and the reasons thereof:Not Applicable

(iv) Expenditure incurred on Research and Development

(₹ in Lakhs)

Sr. No.	Particulars	2025-26	2024-25
1	Capital	Nil	8.28
2	Revenue	35.23	24.50
	Total	35.23	32.78
Total Expenditure as a % of Turnover		0.09%	0.09%

C. Foreign exchange Earnings and Outgo

(i) Activities relating to export, initiatives to increase exports, Developments of New export markets for Products and Services and Export Plan.

The Company exports its product to Europe, Far East, South East Asia, China, USA and other countries. The Company has continued to maintain focus and availed export opportunities based on economic situation. During the year under review the Company exported Dye Intermediates, Pigments and Precipitated Silica valuing to Rs. 20,119.69 Lakhs (Previous Year Rs. 15,894.89 Lakhs) to various countries around the World. Continuous efforts are being taken to increase exports by exploring new markets.

(ii) Total Foreign exchange Earned and Used

(₹ in Lakhs)

Particulars	2025-26	2024-25
Foreign Exchange earned in terms of Actual Inflows	20,119.69	15,894.89
Foreign Exchange outgo in terms of Actual Outflows	855.17	1197.82

ANNEXURE B TO BOARD'S REPORT

Annual Report on CSR Activities

1. **A brief outline of the Company's CSR policy, including overview of projects or programmes proposed to be undertaken and a reference to the web-link to the CSR policy and projects or programmes**

   This policy, which encompasses the Company's philosophy for delineating its responsibility as a corporate citizen and lays down the guidelines and mechanism for undertaking socially useful programme for welfare & sustainable development of the community at large. This policy shall apply to all CSR initiatives and activities taken up by the Company, for the benefit of different segments of the society, specifically the deprived, under-privileged and differently abled persons. AIL's CSR Policy is available on the Website of the Company: www.aksharchemindia.com

   AIL is committed to remaining a responsible corporate entity, mindful of its social responsibilities and to make a positive impact in the society. As a responsible corporate entity, AIL will consistently strive for opportunities to meet the expectation of its stakeholders by pursuing the concept of sustainable development with focus on the following:-

   - To take up programmes that benefit the communities where it operates in enhancing the quality of life & economic well being of the local populace.
   - To serve the socially and economically weak, disadvantaged, underprivileged and destitute sections of the Society regardless of age, class, colour, culture, disability, ethnicity, family structure, gender, marital status, nationality origin, race or religion with intention to make the group or individual self dependent and live life more meaningfully.
   - To extend humanitarian services in the community to further enhance the quality of life like health facilities, education, basic infrastructure facilities to local areas that have so far not been attended to.
   - To generate, through its CSR initiatives, a community goodwill for AIL and help reinforce a positive & socially responsible image of AIL as a corporate entity.

2. **Composition of the CSR Committee:**

   The CSR Committee comprises of the following members:

Sr. No.	Name of Director	Designation	Position	Number of meetings held	Number of meetings attended
1	Mrs. Paru M. Jaykrishna	Managing Director	Chairperson	4	4
2	Ms. Maitri K. Mehta	Independent Director	Member	4	4
3	Mr. Nirav K. Shah	Independent Director	Member	4	3

3. **The web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the Company:**

   https://www.aksharchemindia.com/uploads/report/8181629881358Policy%20on%20CSR.pdf

4. **The details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable.**

   Not Applicable

5. a) **Average net profit of the Company as per sub-section (5) of Section 135:** Nil

   b) **Two percent of average net profit of the Company as sub-section (5) of Section 135:** Nil*

   c) **Surplus arising out of the CSR Projects or programmes or activities of the previous financial years:** Nil

   d) **Amount required to be set-off for the financial year, if any:** Nil

   e) **Total CSR obligation for the financial year [(b)+(c)-(d)]:** Nil

   * Average net profit comes to negative figures

6. a) **Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project):** Nil

   b) **Amount spent in Administrative Overheads:** Nil

   c) **Amount spent on Impact Assessment, if applicable:** Nil

   d) **Total amount spent for the Financial Year [(a)+(b)+(c)]:** Nil

   e) **CSR amount spent or unspent for the Financial Year:** (₹ in Lakhs)

Total Amount	Amount Unspent				
Spent for the Financial Year	Total Amounr transferred to Unspent CSR Account as per sub-section (6) of section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of Section 135		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
0.00	N.A.		N.A.		

f) Excess amount for set-off, if any:

The CSR Committee comprises of the following members:

Sr. No.	Particulars	Amount
(i)	Two percent of average net profit of the Company as per sub-section (5) of Section 135	Nil
(ii)	Total amount spent for the Financial Year	Nil
(iii)	Excess amount spent for the Financial Year [(ii)-(i)]	Nil
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	Nil
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	Nil

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

Sr. No.	Preceding Financial year	Amount transferred to Unspent CSR Account under sub-section (6) of Section 135	Balance amount in Unspent CSR Account under sub-section (6) of Section 135	Amount spent in the reporting Financial Year	Amount transferred to a fund as specified under Schedule VII as per second proviso to sub-section (5) of Section 135, if any		Amount remaining to be spent in succeeding Financial Years	Amount Deficiency, if any
					Amount	Date of Transfer		
Not Applicable								

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year: Not Applicable

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135: Not Applicable.

During the year under review, the Company was not required to undertake any CSR expenditure, as the average net profit calculated for the immediately preceding three financial years was negative.

Munjal M. Jaykrishna Jt. Managing Director & CEO DIN: 00671693	**Paru M. Jaykrishna** Chairperson of the CSR Committee DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

ANNEXURE C TO BOARD'S REPORT

The information required under Section 197 of the Act read with rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 as amended, are given below:

A. The percentage increase in remuneration of each Director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any during the financial year 2025-26, and ratio of remuneration of each Director to the median remuneration of the employees of the Company for the financial year 2025-26:

Sr. No.	Name	Designation	Ratio of remuneration of each Director to median remuneration of employees	% Increase/ (decrease) in Remuneration in the FY2025-26
1	Mrs. Paru M. Jaykrishna	Chairperson & Managing Director	15.80	Nil
2	Mr. Munjal M. Jaykrishna	Joint Managing Director & CEO	16.85	Nil
3	Mr. Sachin M. Jaykrishna	Whole Time Director	7.11	(0.37)
4	Mr. Ashok D. Barot	Executive Director	1.35	(43.55)
Independent Directors have been paid only sitting fees during the financial year 2025-26 and hence Ratio of Median Remuneration has not been shown for Independent Directors.				
5	Mr. Amit D. Soni	Chief Financial Officer	N.A.	Nil
6	Mr. Mehul C. Naliyadhara	Company Secretary	N.A.	9.55

B. The percentage increase in the median remuneration of employees in the financial year: 0.46%

C. The number of permanent employees on the rolls of Company: 211

D. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The average percentile increase was of 10.77% for employees other than managerial personnel. In order to ensure that remuneration reflects Company performance, the performance pay is also linked to organization performance, apart from an individual's performance.

E. We affirm that the remuneration paid to the Managerial and Non-Managerial Personnel is as per the remuneration policy of the Company.

ANNEXURE D TO BOARD'S REPORT

Statement containing the particulars of employees in accordance with Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

i Employed throughout the financial year 2025-26 and were paid remuneration not less than Rs. 1 Crore and Two Lakhs per annum: NA

ii. Employed part of the financial year with average salary above Rs. 8.50 Lakh per month: NA

iii. Employee employed throughout financial year or part thereof, was in receipt of remuneration of in aggregate is in excess of that drawn by the Managing Director or Whole Time Director or Manager and holds by himself or along with his spouse and dependent children, not less than Two percent (2%) of the Equity Shares of the Company: NA

iv. Details of remuneration to Top 10 (Ten) Employees which form part of the Director's Report will be made available to any members on request in terms of provisions of Section 136(1) of the Companies Act, 2013.

ANNEXURE E TO BOARD'S REPORT

Form No. MR-3

SECRETARIAL AUDIT REPORT

For the financial year ended 31st March, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Aksharchem (India) Limited
"Akshar House", Chhatral-Kadi Road,
Indrad – 382 715, Mahesana, Gujarat

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to corporate practices by M/s. Aksharchem (India) Limited (hereinafter called 'the Company') for the audit period covering the financial year ended on 31st March, 2026. Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing my opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit; the explanation and clarification given to me and the representation made by the Management, I hereby report that in my opinion, the Company has generally, during the audit period complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent based on the management representation letter/confirmation, in the manner and subject to the reporting made hereinafter.

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

(i) The Companies Act, 2013 ('the Act') and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 (SCRA) and the rules made thereunder;

(iii) The Depositories Act, 1996 and the regulations and bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of overseas direct investment and external commercial borrowings;

(v) The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

  (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

  (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

  (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable during the audit period);

  (d) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not applicable during audit period);

  (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Not applicable during audit period);

  (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

  (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable during audit period);

  (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not applicable during audit period)

(vi) Other sector-specific laws as applicable to the Company, including product laws, pollution laws, manufacturing laws and safety laws as per confirmations of compliances placed before the Board of Directors, for our verification carried out on a test-check basis and considered as an assurance for the existence of a proper compliance management system.

I have also examined compliance with the applicable clauses of the following;

  (i) Secretarial Standards issued by The Institute of Company Secretaries of India;

  (ii) The Listing Agreements entered into by the Company with BSE Ltd and National Stock Exchange of India Ltd and Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments.

I report that during the year under audit, the Company has generally complied with the provisions of the Act, rules, regulations, guidelines etc. as mentioned above.

I further report that based on the information provided by the Company, its officers there exist adequate systems, process and control commensurate with the size and operations of the Company to monitor and ensure compliance of other laws. I have not reviewed the compliance by the company of applicable financial laws like direct and indirect tax laws as the same has been reviewed by the other designated professionals.

I further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. Changes in Board of Directors were made in accordance with and as required under the provisions of the Companies Act, 2013.

Adequate notice is given to all Directors to schedule the Board meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Decisions at the meetings of the Board of Directors of the Company were carried through on the basis of majority. There were no dissenting views by any member of the Board of Directors during the period under review.

I further report that during the audit period there were no specific event/action having a major bearing on the Company's affairs.

Bipin L. Makwana,
Company Secretary in Practice
Membership No. A15650/ C. P. No.5265
UDIN:A015650H001094651
PRN: 2680/2022

Place: Ahmedabad
Date: 12/08/2026

Annexure I to the Secretarial Audit Report for the Financial Year ended 31st March, 2026

To,
The Members,
Aksharchem (India) Limited

My Secretarial Audit Report of even date is to be read along with this letter.

1. Maintenance of Secretarial records and compliance of the provisions of corporate and other applicable laws, rules, regulations, standards are responsibility of management of the Company. My responsibility is to express an opinion on these Secretarial records and compliance based on my audit.
2. I have followed audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the content of the Secretarial Records. The verification was done on the test basis to ensure that correct facts are reflected in the secretarial records. I believe that the processes and practices, I followed provide reasonable basis for my opinion.
3. I have not verified correctness and appropriateness of the financial records and Books of Accounts of the Company.
4. Wherever required, I have obtained and relied on management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. My examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

Bipin L. Makwana,
Company Secretary in Practice
Membership No. A15650/ C. P. No.5265
UDIN: A015650H001094651
PRN: 2680/2022

Place: Ahmedabad
Date: 12/08/2026

ANNEXURE F TO BOARD'S REPORT

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

OVERVIEW

Aksharchem (India) Limited is one of the leading chemicals manufacturing company based in India with a focus on exports to over 30 countries. The Company has also re-directed its focus on the domestic market as one of the future growth drivers. Our product offerings fall into two categories organic chemicals and inorganic chemicals, which further diversified into Vinyl Sulphone, H Acid, CPC Green in organic chemicals and Precipitated Silica in inorganic chemicals. Out of which organic chemicals have multiple applications in textile, inks, plastics and paints industries and inorganic chemicals have applications in tyre, rubber, agrochemical and animal feed industries. We are one of the key manufacturers in the chemical markets for these products and have been recognised as Three Star Export House by the Government of India. We believe that we have built strong reputation in various markets, over 30 years of experience that has translated to a customer base.

INDUSTRY STRUCTURE AND DEVELOPMENTS

Our manufacturing facility is located in Gujarat, with installed manufacturing capacity of 29400 MTPA as of March 31, 2026. Our facility is fully integrated and equipped to manage products from the stage of chemical treatment to dispatch, lending us competitive advantages such as cost effectiveness and maintenance of quality standards. Our facility includes automated and cost-efficient systems and quality control and quality assurance laboratories, among others. The plants of the Company are situated at Chhatral and Dahej Locations.

As far as concerned with the Industry, multiple basic and specialty chemical manufacturers are staring at weak prospects in the near term, led by weak global demand and destocking of inventory. Declining chemical prices and increased competition from China post opening of the Chinese economy are putting pressure on their margins. The only solace for now comes from some decline in raw material prices. Nevertheless, there are multiple factors that led to a cautious near-term outlook for many companies even as analysts maintain a structurally positive view on the sector looking at long-term prospects.

OPPORTUNITIES AND THREATS

The Company has successfully penetrated in catering precipitated silica needs of major tyre and rubber manufacturers of India. Company has committed for expansions for various types of precipitated silica. Product mixes available for consideration are conventional precipitated silica, micro pearl silica and highly dispersible silica. The Company has identified domestic market as one of the future growth driver. The Company is committed to increase its market share by increasing domestic sale of all the products.

The Company has witnessed major slowdown in the demand which has forced the partial stoppage of the plant operations, resulting into minimum operating margin and ultimately not able to cover all the fixed overheads which is necessary for the positive bottom line. However, the demand started improving after prolonged sluggishness of the chemical sector. We believe that there would be some challenges in the next financial year too but we hope for the positive uptrend also.

OUTLOOK AND STRATEGY

The Company has entered in the new geography namely Turkey, Vietnam, Srilanka, Russia etc. The Company is regularly conducting Sales & Operations Planning Meeting for identifying the issues and resolving them in an efficient and timely manner. During the year the Operating Cash flow of the Company has improved by effective utilization of working capital.

The Company is ensuring sustainable performance even though there remains high vulnerability in raw material prices. We believe that our performance will be back on track, once the situation of geopolitical instability and global economy start improving. Further, with increased capacity utilization, company is reaching out to all markets in tire and rubber industry with parallel efforts for increased capacity creation during the year. New products requirements as per various demands of customers are being studied to expand product portfolio in coming years.

RISKS AND CONCERNS

The major risk for the company is the China price mechanism, which is still worrisome for the Company. Dumping/selling at lower rate by China in the current scenario makes it difficult for the Company to improve margins. Company along with other players of the same industry contemplating on this issue and hopeful for resolution of the matter with concerned authorities.

Costs control measures, enhanced productivity, improved efficiency and expansion are key parameters to maintain competitiveness and these are being pursued by the Management of the company. Customer satisfaction is the key focus area for the Company. Frequent visits to customers, customer engagements, encouraging customers to visit our plant, creating local contact network to attend to daily needs of customers, customers rating of our product and service etc. help us to achieve set targets through creation of trust in product and service quality.

FINANCIAL AND OPERATIONAL PERFORMANCE

During the financial year 2025-26, the Company achieved production volume of 21,792 MTPA, with an overall blended capacity utilization of 74%. Revenue from operations increased to Rs. 37,243.00 lakhs during FY 2025-26 as against Rs. 34,626.52 lakhs in FY 2024-25, registering a growth of 7.55% year-on-year. The increase in revenue reflects improved market conditions and operational performance.

Below are the Financial Figures for the financial year 2025-26.

(₹ in Lakhs)

Particulars	2025-26	2024-25
Revenue from operations	37,243.00	34,626.52
Other Income	19.78	25.46
Total Income	34,262.78	34,651.98
Profit for the year before Finance Costs, Depreciation, Exceptional Items and Tax Expenses	1,720.51	2,508.88
Less: Finance Costs	681.62	526.04
Profit for the year before Depreciation, Exceptional Items and Tax Expenses	1,038.89	1,982.84
Less: Depreciation	1,652.81	1,400.20
Profit for the year before Exceptional Items and Tax Expenses	(613.92)	582.64
Add/(Less): Exceptional Items	-	402.18
Loss due to Fire	169.61	(402.18)
Insurance claim receivable		
Profit for the year before Tax Expenses	(444.31)	582.64
Less: Current Tax	0.00	0.00
Less: Deferred Tax	(400.45)	105.60
Less: Adjustment of tax for earlier years (Net)	0.00	0.00
Net Profit for the year	(43.86)	477.04

IMPORTANT RATIOS (Changes with respect to the Previous Year)

(₹ in Lakhs)

Ratio	2025-26	2024-25
Debtors Turnover Ratio (Days)	52	47
Inventory Turnover Ratio (Days)	72	73
Interest Coverage Ratio (Times) (1)	0.29	2.27
Current Ratio(2)	0.99	1.16
Debt Equity Ratio(3)	0.41	0.25
Operating Margin Ratio (%)	14	16
Net Profit Margin PBT (%)(4)	(1.19)	1.41
Return on Net Worth (%)(5)	(0.17)	1.81

(1) Interest Coverage Ratio has decrease due to decrease in EBIT.

(2) Current Ratio decreased due to increase in current liability.

(3) Debt Equity Ratio increased due to higher borrowings.

(4) Net Profit Margin decrease due to decrease in overall margin & Net Profit.

(5) Return on Net Worth has decrease due to Net Loss.

CERTIFICATIONS

The certification of ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018 is a testimony to the Company's commitment towards quality, sustainable environment friendly approach and occupation, health & safety.

Further, The Company is having the certificate for registration of trademark from the Registrar of Trade Marks, Trade Marks Registry, Gujarat for its logo i.e. Aksharchem and its products Pigment Green 7 and Precipitated Silica i.e. Asaflow and Aksil respectively.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Board has adopted policies and procedures to ensure the orderly and efficient conduct of its business, including but not limited to the prevention and detection of frauds and errors, the safeguarding of its assets, the accuracy and completeness of the accounting records, adherence to the company's policies, periodical review of financial performance of Company and review of the accounts every quarter by Statutory Auditors.

HUMAN RESOURCES DEVELOPMENT

Engaged employees are more motivated, productive, and committed to their work, leading to improved outcomes. Here are some common employee engagement initiatives undertaken by companies in the establish effective communication channels to ensure transparent and open lines of communication between management and employees, which includes motivational programs that are arranged on a quarterly basis. We offer opportunities for career advancement, skill-building, and cross-functional experiences. We value employee feedback and often conduct internal meetups to assess employee satisfaction, engagement, and overall organizational climate. We implement recognition and reward programs to acknowledge and appreciate the efforts and achievements of their employees.

The Management of the Company mainly focus on Learning and development by following and maintaining certain specifications such as encouraging professional development by involving employees on a daily interaction by team meetings in group as well as one to one so each employee can express and we as an organization can develop them by the conclusions we come up with in such interactions, and by maintaining training schedules as per marking their growth and work quality inputs which we register from the specific department. And the management strongly believes in maximum knowledge sharing through discussions, presentations, and weekly tasks.

The Board of Directors had admired the efforts put in by all employees to achieve good performance and looks forward to its continuation.

Cautionary Statement

Statements in this report on describing the Company's objectives, expectations or predictions may be forward looking statements within the meaning of applicable security laws or regulations. These statements are based on certain assumptions and expectations of future events. Actual results could however differ materially from those expressed or implied.

The Company assumes no responsibility in respect of the forward looking statements herein which may undergo changes in future on the basis of subsequent developments, information or events.

ANNEXURE G TO BOARD'S REPORT

REPORT ON CORPORATE GOVERNANCE

The Directors present a detail report on Corporate Governance for the financial year ended March 31, 2026 as prescribed by SEBI in Chapter IV read with Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE

Aksharchem (India) Limited is committed to doing business in an efficient, responsible and ethical manner. Corporate Governance practice ensures transparency, integrity and accountability in its functioning. The Company constantly endeavor for the best corporate governance and for complete satisfaction of all its shareholders.

Our governance practice is to build the trusts between the Company and it's stakeholders viz. shareholders, customers, suppliers and employees. The Company believes that Corporate Governance is a perquisite for attaining sustained growth in this competitive world. In line with this philosophy, your company continuously strives for excellence through timely compliances and maximum disclosure of information to investors.

2. BOARD OF DIRECTORS

The Board of Directors along with its committees provides leadership and guidance to the Company's management and supervises the Company's performance. The Board also provides strategic guidance and independent view to the Company's senior management which discharging its fiduciary responsibilities. As at March 31, 2026, the Board of Directors of your Company represents optimum combination of Executive and Non-Executive Directors with two women director and more than fifty percent of the Board of Directors comprised of Non-Executive Directors. The Chairperson of the Board is an Executive Director and half of the board of directors is comprised of Independent Directors. The Board meets at least four times a year. In addition to the above, the Board also meets as and when necessary to address specific issues concerning to business of your Company. During the financial year 2025-26, the time gap between two Board Meetings did not exceed one hundred and twenty days. The Board of Directors periodically reviews compliance reports pertaining to all laws applicable to the Company. All Statutory and other matters of significance including information as mentioned in Part A of Schedule II to the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are placed before the Board to enable it to discharge its responsibility of strategic supervision of the Company. The Chairperson & Managing Director and Joint Managing Director & CEO of the Company looks after the day-to-day business affairs of the Company, the Board of Directors reviews the overall business operations at least once in quarter based on updates on the Company's performance provided by the Chairperson & Managing Director/Joint Managing Director & CEO.

2.1 Composition and category of Directors

The Company has a balanced mix of Executive and Non-Executive Directors. As at March 31, 2026, the total strength of the Board of Directors of the Company was Nine (9) members including four executive directors and five non-executive independent directors. There are four directors in whole time employment of the Company.

The composition of the Board is in conformity with the requirements of Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as well as the Companies Act, 2013.

Independent Directors

Mr. Jigar M. Patel, Ms. Maitri K. Mehta, Mr. Nirav K. Shah, Mr. Keyur D. Gandhi and Mr. Sameer S. Sinha are independent directors of the Company.

The independent directors on the Board are senior, competent and highly respected persons from their respective fields. None of the Directors on the Board is a member of more than 10 committees and Chairman of more than five committees across all companies in which they are directors. The necessary disclosures regarding compliance have been made by the directors. The Board does not have any Nominee Director representing any institution.

1. None of the Independent Directors of the Company had any material pecuniary relationship or transactions with the Company, it's promoter, its management during the Financial year 2025-26, which may affect independence of the Independent Directors.
2. None of the Directors on the Board hold directorship in more than ten public Companies. None of the Independent Directors serve as an Independent director in more than Seven Listed Entities. Necessary Disclosures regarding Committee positions in other public Companies as on 31st March 2026 have been made by the Directors.
3. All Directors mentioned above as Independent Directors, they fall within the expression of "Independent Directors" as mentioned in regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
4. The Independent Directors of the Company fully meet the requirements laid down under Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has received a declaration from each of the Independent Directors confirming compliance with the criteria of Independence as laid down under this regulation as well as Section 149(6) of the Companies Act, 2013.
5. In terms of Regulation 25(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, All Independent Directors have confirmed that they are not aware of any circumstances or situation which exists or may be reasonably anticipated that could impair or Impact their ability to discharge their duties.
6. In accordance with the relevant clauses/regulations of the Listing agreement and/or Listing Regulations, the Company has issued formal Letter of Appointment to all Independent Directors. The terms and Conditions of their appointment have also been disclosed on the website of the Company. https://www.aksharchemindia.com/uploads/report/85016578830273a.pdf.
7. During the year under review, none of the Independent directors of the Company had resigned before the expiry of their respective tenure(s).

2.2 Details of Category of Directors, Attendance of each director at the meeting of Board of Directors and their attendance in last Annual General Meeting

As on March 31, 2026, the details of the Board of Directors of the Company was as follows:

Sr. No	Name of Members	DIN	Category*	Attendance in Board Meetings held on*				No. of Meetings Attended	Attendance in A.G.M. 15.09.2025
				21.05.2025	25.07.2025	12.11.2025	28.01.2026		
1.	Mrs. Paru M. Jaykrishna	00671721	CMD	✓	✓	✓	✓	4	Yes
2.	Mr. Munjal M. Jaykrishna	00671693	Jt. MD & CEO	✓	✓	✓	✓	4	Yes
3.	Mr. Jigar M. Patel	05291605	ID	✓	✓	✓	✓	4	No
4.	Ms. Maitri K. Mehta	07549243	ID	✓	✓	✓	✓	4	No
5.	Mr. Nirav K. Shah	00397336	ID	✓	✓	LOA	✓	3	Yes
6.	Mr. Keyur D. Gandhi	02448144	ID	LOA	✓	LOA	✓	2	No
7.	Mr. Sameer S. Sinha	00217107	ID	LOA	✓	✓	✓	3	No
8.	Mr. Sachin M. Jaykrishna	10712990	WTD	✓	✓	✓	✓	4	Yes
9.	Mr. Ashok D. Barot	08366687	ED	✓	✓	✓	✓	4	Yes

* CMD – Chairperson & Managing Director; Jt. MD & CEO – Joint Managing Director & Chief Executive Officer; WTD – Whole Time Director; ID - Independent Director; ED – Executive Director; LOA – Leave of Absence

2.3 Details of Number of other Board of Directors or Committees in which a Director is a Member or Chairperson

Name	Designation*	No of Directorship in listed entities including this listed entity	No. of Independent Directorship in listed entities including this listed entity	Number of memberships in Audit/Stakeholder Committee(s) including this listed entity		Directorship in other listed entity – Category of Directorship
				Chairman	Member	
Mrs. Paru M. Jaykrishna	CMD	2	-	-	1	Asahi Songwon Colors Limited– CMD
Mr. Munjal M. Jaykrishna	Jt. MD & CEO	1	-	-	-	None
Mr. Jigar M. Patel	ID	1	1	-	2	None
Ms. Maitri K. Mehta	ID	2	2	-	5	Gujarat Ambuja Exports Limited– Independent Director,
Mr. Nirav K. Shah	ID	4	2	2	6	Jayatma Enterprises Limited – Managing Director, Jayatma Industries Limited – Director & CEO, Arvind Smartspaces Limited – Independent Director
Mr. Keyur D. Gandhi	ID	2	2	1	-	The Sandesh Limited – Independent Director
Mr. Sameer S. Sinha	ID	1	1	-	-	None
Mr. Sachin M. Jaykrishna	WTD	1	-	-	-	None
Mr. Ashok D. Barot	ED	1	-	-	-	None

* CMD – Chairperson & Managing Director; Jt. MD & CEO – Joint Managing Director & Chief Executive Officer; ID - Independent Director; ED – Executive Director

Directorship, Membership and Chairmanship in other companies shown above do not include alternate directorship, Private Limited Companies that are neither a subsidiary nor a holding Company of a Public Company, Companies incorporated under Section 8 of the Act, high value debt listed entities and Foreign Companies.

2.4 Details of the shares held by non-executive directors at 31.03.2026:

Name	Designation*	Number of Equity shares
Mr. Jigar M. Patel	ID	0
Ms. Maitri K. Mehta	ID	0
Mr. Nirav K. Shah	ID	0
Mr. Keyur D. Gandhi	ID	0
Mr. Sameer S. Sinha	ID	50

* ID - Independent Director

2.5 Number of Meetings of the Board of Directors held and dates on which held:

During the financial year 2025-26, Four (4) meetings of the Board of Directors were held on May 21, 2025, July 25, 2025, November 12, 2025 and January 28, 2026. The maximum time gap between two meetings did not exceed one hundred and twenty days. All the Directors have periodically and regularly informed the Company about their Directorship and Membership on the Board/Committees of the Board of other companies. As per the disclosure received, none of the Directors of your Company hold memberships/Chairmanships more than the prescribed limits across all companies in which he/she is a Director.

Board Procedures

The dates for meetings of the Board of Directors and its Committees are scheduled in advance and published as a part of the Annual Report. The Agenda and the explanatory notes are circulated well in advance to the Directors in accordance with the Secretarial Standards.

The Board has complete access to any information within your Company which includes the information as specified in Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Regular updates provided to the Board, inter alia, include:

- Annual operating plans and budgets and any updates;
- Capital budgets and any updates;
- Quarterly financial results for your Company and its operating divisions;
- Minutes of meetings of Committees of the Board of Directors;
- The information on recruitment and remuneration of Senior Management Personnel just below the level of Board of Directors, including appointment or removal of Chief Financial Officer and the Company Secretary;
- Show cause, demand, prosecution and penalty notices, which are materially important;
- Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems;
- Any material defaults in financial obligations to and by the Company;
- Any issue, which involves possible public or product liability claims of substantial nature;
- Details of any joint venture or collaboration agreement;
- Transactions that involve substantial payment towards goodwill, brand equity or intellectual property;
- Any significant labour problem involving human resource management;
- Sale of a material nature or of investments, subsidiaries and assets which are not part of the normal course of business;
- Details of foreign exchange exposures and the steps taken by management to limit the risks of adverse exchange rate movement, if material;
- Non-compliance of any regulatory, statutory or listing requirements and shareholders service such as non-payment of dividend; and
- Any other information which is relevant for decision making by the Board.

2.6 Disclosure of relationships between Directors inter-se:

Mrs. Paru M. Jaykrishna, Chairperson & Managing Director of the Company is the mother of Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO of the Company. Mr. Sachin M. Jaykrishna, Whole Time Director of the Company is son of Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO and grandson of Mrs. Paru M. Jaykrishna, Chairperson & Managing Director of the Company. Other than Mrs. Paru M. Jaykrishna, Mr. Munjal M. Jaykrishna and Mr. Sachin M. Jaykrishna, none of the directors are related to any other directors.

2.7 Shareholding of Non-Executive Directors

None of the Non-Executive Directors of the Company are holding any shares in the Company as on March 31, 2026 except detailed above.

2.8 Familiarisation Programme:

Your Company has put in place a well-structured induction and familarisation programme for all its directors including independent directors of the Company. They are familiarized with the Company, their roles, rights, responsibilities in the Company, nature of the industry in which the Company operates, business model of the Company etc. from time to time. The Company makes consistent efforts to acquaint the Board with the overall business performance covering all Business verticals, by way of presenting specific performance of each Plant (based on predefined factory rating parameters), Product Category and Corporate Function from time to time. The entire Board including Independent Directors has access to Production Heads/ Factory Heads and other commercial/technical staff, wherever required for informed decision making. Detailed agenda are sent well in advance to all the Directors in order for the Board to perform its function and fulfill its role effectively. The details regarding Independent Directors' Familiarisation Programme is available on Company's website at https://www.aksharchemindia.com/uploads/report/7501744877681Familirisation%20Programme%20for%20Independent%20Directors.pdf.

2.9 Matrix Setting Out Skills of Board of Directors:

The list of core skills/expertise/competencies identified by the Board of Directors as required in the context of its business(es) and sector(s) for it to function effectively and those actually available with the Board.

1	Technical skills- Chemical Industry
2	Business operation and management
3	Research and Development
4	Project Management
5	Risk Management
6	Quality and Performance management
7	Board and Governance
8	Strategic planning
9	Global Market Awareness
10	Finance, Accounting, Auditing
11	Indian Corporate Laws and Compliance Global Corporate Laws and Compliance
12	Safety management
13	Stakeholder Engagement
14	Merger and acquisitions
15	Government and Government/ industrial policy which impact to Chemicals business sector
16	Market Awareness of Chemicals Product (Domestic as well as International) awareness of Demand, Supply and Price of Chemicals products
17	Business Ethics as well as Corporate Ethics
18	Human Resources Management and labour Relations/ Labour Laws

The current composition of the Board meets the requirements of skills, expertise and competencies as identified above.

Name of Board Members and Designation	Mrs. Paru M. Jaykrishna	Mr. Munjal M. Jaykrishna	Mr. Jigar M. Patel	Ms. Maitri K. Mehta	Mr. Nirav K. Shah	Mr. Keyur D. Gandhi	Mr. Sameer S. Sinha	Mr. Sachin M. Jaykrishna	Mr. Ashok D. Barot
	CMD	Jt. MD & CEO	ID	ID	ID	ID	ID	WTD	ED
Technical skills- Chemical Industry	√	√	-	-	-	-	-	-	√
Business operation and management	√	√	-	-	√	-	√	√	√
Research and Development	√	√	-	-	√	-	√	√	√
Project Management	√	√	-	-	√	-	√	√	-
Risk Management	√	√	-	-	√	-	√	√	-
Quality and Performance management	√	√	-	-	-	-	-	-	√
Board and Governance	√	√	√	√	√	√	√	√	√
Strategic planning	√	√	√	√	√	√	√	√	√
Global Market Awareness	√	√	√	√	√	-	√	√	√
Finance, Accounting, Auditing	√	√	√	√	√	√	√	√	√
Indian Corporate Laws and Compliance Global Corporate Laws and Compliance	√	-	√	√	-	√	-	-	-
Safety management	√	√	-	-	-	-	-	√	√
Stakeholder Engagement	√	√	√	√	√	√	√	√	√
Merger and acquisitions	√	√	-	-	√	√	√	-	-
Government and Government/ industrial policy which impact to Chemicals business sector	√	√	-	-	√	√	-	√	√
Market Awareness of Chemicals Product (Domestic as well as International) awareness of Demand, Supply and Price of Chemicals products	√	√	-	-	√	-	-	√	√
Business Ethics as well as Corporate Ethics	√	√	√	√	√	√	√	√	√
Human Resources Management and labour Relations/ Labour Laws	√	-	√	√	√	√	√	√	-

CMD – Chairperson & Managing Director; Jt. MD & CEO – Joint Managing Director & Chief Executive Officer; ID - Independent Director; WTD – Whole Time Director; ED – Executive Director

2.10 Recording minutes of proceeding of Board and Committee meetings

The Company Secretary records minutes of proceedings of each Board and Committee meeting. Draft minutes are circulated to Board/ Committee members for their comments. The minutes are entered in the Minutes Book within 30 days from the conclusion of the meeting or in the next Board Meeting.

2.11 Post Meeting Follow-up

The Important decisions taken at Board/ Committee meetings are communicated promptly to the concerned departments. Action taken report on decisions of the previous meeting(s) is placed at the succeeding meeting of the Board/Committees for noting.

The Company Secretary, while preparing the agenda, notes on agenda and minutes of the meeting(s) ensure to adhere to all applicable laws and regulations including the Companies Act, 2013 read with rules thereunder and Secretarial Standard issued by the Institute of Company Secretaries of India.

2.12 Reappointment of Director liable to retire by rotation

Mrs. Paru M. Jaykrishna (DIN: 00671721) and Mr. Sachin M. Jaykrishna (DIN: 10712990) shall retire by rotation at the ensuing Annual General Meeting of the Company and being eligible have offered themselves for re-appointment. Their brief profiles are annexed to the notice of the Annual General Meeting.

2.13 Evaluation of Board

The Board of Directors of the Company is committed to assessing its own performance as a Board in order to identify its strengths and areas in which it may improve its functioning. To that end, the Nomination and Remuneration Committee has established processes for performance evaluation of Independent Directors, the Board and Committees of the Board.

Pursuant to the provisions of the Act, and the Listing Regulations, the Board has carried out an annual evaluation of its own performance, performance of its committees as well as the Directors individually. A structured evaluation was carried out based on various parameters such as skills and experience to perform the role, level of participation, contribution to strategy, degree of oversight, professional conduct and independence.

2.14 Code of Conduct

The Board has formulated Code of Conduct for all Board members and senior management level employees of the Company. Requisite annual affirmations of compliance with the Code have been made by the Board member and senior management level employees for the financial year 2025-26. Annual Declaration by the Chairperson & Managing Director to this effect is annexed at the end of this report.

2.15 Separate Meeting of Independent Directors

The Independent Directors of your Company have been appointed for a tenure of 5 (five) years from the date of their appointment. During the reporting financial year, a separate Meeting of the Independent Directors of the company was held on January 28, 2026, where at the following items as enumerated under Schedule IV to the Companies Act, 2013 and Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 were discussed:

a) Review of performance of Non-Independent Directors and the Board as a whole;

b) Attend the Familiarisation Programme organized by the Company on regular basis.

c) Review of performance of the Chairperson of the Company, taking into account the views of Executive Directors and Non-Executive Directors;

d) Assess the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

3 COMMITTEES OF THE BOARD

The Board Committees play a vital role in ensuring sound Corporate Governance practices. The Committees are constituted under the formal approval of the Board to carry out clearly defined roles which are considered to be performed by members of the Board as a part of good corporate governance practice. The Board supervises these committees and minutes of the all committees are placed before the board for review. Currently there are Four (4) committees of the Board.

1. Audit Committee
2. Nomination and Remuneration Committee
3. Stakeholders Relationship Committee
4. Corporate Social Responsibility (CSR) Committee

3.1 Audit Committee

The Audit Committee is, inter alia, entrusted with the responsibility to monitor the financial reporting, audit process, determine the adequacy of internal controls, evaluate and approve transactions with related parties, disclosure of financial information and recommendation of the appointment of Statutory Auditors, Internal Auditors and Secretarial Auditors.

The composition of the Audit Committee is in alignment with provisions of Section 177 of the Companies Act, 2013 and Regulation 18 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The members of the Audit Committee are financially literate and have experience in financial management. The Committee invites the Managing Directors, CFO, Company Secretary, Statutory Auditor and Internal Auditor to attend the meetings of the Committee. The Audit Committee meets the Statutory Auditors and the Internal Auditor independently without the management at least once in a year.

A. Brief description of terms of reference:

The terms of reference of the Audit Committee are as per the governing provisions of Section 177 of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (specified in Part C of Schedule II). The brief of terms of reference of the Audit Committee are as under:

1. Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
2. Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
3. Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
4. Reviewing, with the management, and examination of the financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
   a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013;
   b. Changes, if any, in accounting policies and practices and reasons for the same;
   c. Major accounting entries involving estimates based on the exercise of judgment by management;
   d. Significant adjustments made in the financial statements arising out of audit findings;
   e. Compliance with listing and other legal requirements relating to financial statements;
   f. Disclosure of any related party transactions;
   g. Modified opinion(s) in the draft audit report.
5. Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
6. Reviewing, with the management, the statement of uses/ application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
7. Review and monitor the auditor's independence and performance, and effectiveness of audit process;
8. Approval or any subsequent modification of transactions of the company with related parties;
9. Scrutiny of inter-corporate loans and investments;

10. Valuation of undertakings or assets of the company, wherever it is necessary;
11. Evaluation of internal financial controls and risk management systems;
12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
14. Discussion with internal auditors of any significant findings and follow up there on;
15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
16. Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
18. To review the functioning of the Whistle Blower mechanism;
19. Approval of appointment of chief financial officer (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
20. Considering such other matters the Board may specify;
21. Reviewing other areas that may be brought under the preview of role of Audit Committee as specified in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

B. Composition, Name of Members and Chairman

As on March 31, 2026, the Audit Committee comprises of three Non-Executive Independent Directors as members. All members of the Audit Committee are financially literate and a majority having accounting or financial management expertise. The Committee comprises of following directors:

1.	Mr. Nirav K. Shah	Chairman
2.	Mr. Jigar M. Patel	Member
3.	Ms. Maitri K. Mehta	Member

C. Secretary

The Company Secretary acts as secretary to the committee.

D. Meeting and Quorum

The committee meets as and when required. The quorum for the meeting is two members.

E. Meeting and Attendance during the year

Sr. No.	Name of Members	Attendance in Audit Committee Meetings held on			
		21.05.2025	25.07.2025	12.11.2025	28.01.2026
1.	Mr. Nirav K. Shah	√	√	LOA	√
2.	Mr. Jigar M. Patel	√	√	√	√
3.	Ms. Maitri K. Mehta	√	√	√	√

* LOA – Leave of Absence

3.2 Nomination and Remuneration Committee

The constitution and terms of reference of nomination and remuneration committee of the Company are in compliance with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

A. Brief description of terms of reference:

The Nomination and Remuneration Committee determines on behalf of the Board and on behalf of the Shareholders, the Company's policy governing remuneration payable to the Whole-time/ Executive Directors as well as the nomination and appointment of Directors.

The terms of reference of the Nomination and Remuneration Committee are as per the governing provisions of Section 178 of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (specified in Part D of Schedule II). The Nomination and Remuneration Committee is empowered with the following terms of reference and responsibilities in accordance with the provisions of law and the Nomination and Remuneration Policy:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;
2. Formulation of criteria for evaluation of Independent Director and the Board of Directors;
3. Devising a policy on Board Diversity;
4. Identify persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the Board their appointment and removal;
5. Carry out the evaluation of every director's performance and formulate criteria for evaluation of Independent Directors, Board/Committees of Board and review the term of appointment of Independent Directors on the basis of the report of performance evaluation of Independent Directors;
6. To extend or continue the term of appointment of the independent director on the basis of the report of performance evaluation of independent directors;

7. Reviewing and recommending to the Board, the remuneration, payable to Directors of the Company; and
8. Undertake any other matters as the Board may decide from time to time.

B. Composition, Name of Members and Chairman

As on March 31, 2026, the Nomination and Remuneration Committee comprises of three (3) Non-Executive Independent Directors:

The Committee comprises of following directors:

1.	Mr. Nirav K. Shah	Chairman
2.	Mr. Jigar M. Patel	Member
3.	Ms. Maitri K. Mehta	Member

C. Secretary

The Company Secretary acts as secretary to the committee.

D. Meeting and Quorum

The committee meets as and when required. The quorum for the meeting is two members.

E. Meeting and Attendance during the year

Sr. No.	Name of Members	Attendance in Nomination and Remuneration Committee Meetings held on*			
		21.05.2025	25.07.2025	12.11.2025	28.01.2026
1.	Mr. Nirav K. Shah	√	√	LOA	√
2.	Mr. Jigar M. Patel	√	√	√	√
3.	Ms. Maitri K. Mehta	√	√	√	√

* LOA – Leave of Absence

F. Performance Evaluation of Directors

A performance evaluation of each independent director of the Company was done by the Board of Directors. The attendance, participation and contribution of each independent directors during the proceedings of meeting was considered. The knowledge, experience and advice shared by the Independent Directors from time to time have ensured governance and good conduct, adherence to laws, mitigating risks and growth.

3.3. Stakeholders Relationship Committee

The constitution and terms of reference of Stakeholders Relationship Committee of the Company are in compliance with the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The terms of reference and other details of the committee is as follows:

A. Terms of Reference

The Committee approves the matters relating to:

1. Oversee and review all matters connected with the transfer of the Company's securities.
2. Monitor redressal of investors' / shareholders' / security holders' grievances.
3. Oversee the performance of the Company's Registrar and Transfer Agents.
4. Recommend methods to upgrade the standard of services to investors.
5 Carry out any other function as is referred by the Board from time to time or enforced by any statutory notification / amendment or modification as may be applicable.

The Compliance Officer is entrusted with the responsibility to specifically look into the redressal of the shareholders and investors complaints and report the same to the Stakeholders Relationship Committee.

B. Composition of the Committee

As on March 31, 2026, the Stakeholders' Relationship Committee comprises three (3) Non-Executive Independent Directors:

1.	Mr. Nirav K. Shah	Chairman
2.	Mr. Jigar M. Patel	Member
3.	Ms. Maitri K. Mehta	Member

C. Secretary

The Company Secretary acts as secretary to the committee.

D. Meeting and Quorum

The committee meets as and when required. The quorum for the meeting is two members.

E. Meeting and Attendance during the year

Sr. No.	Name of Members	Attendance in Stakeholders Relationship Committee Meetings held on*			
		21.05.2025	25.07.2025	12.11.2025	28.01.2026
1.	Mr. Nirav K. Shah	√	√	LOA	√
2.	Mr. Jigar M. Patel	√	√	√	√
3.	Ms. Maitri K. Mehta	√	√	√	√

* LOA – Leave of Absence

F. Details of Shareholders Complaints

Number of complaints received and resolved to the satisfaction of Stakeholders Relationship Committee during the year under review is below:

Number of complaints at the beginning of the Year : 0

Number of complaints received during the year : 2

Number of complaints solved during the year : 2

Number of pending complaints at the end of the year : 0

G. Compliance Officer

Mr. Mehul C. Naliyadhara, Company Secretary & Compliance Officer is entrusted with the responsibility to specifically look into the redressal of the shareholders' and investors' complaints and report the same to the Stakeholder's Relationship Committee.

3.4. Corporate Social Responsibility (CSR) Committee

The Company has constituted a Corporate Social Responsibility Committee as required under section 135 of the Companies Act, 2013 read with the Companies (Corporate Social Responsibility Policy) Rules, 2014.

A. Terms of Reference

The Committee looks into the matters relating to:

1. To formulate and recommend to the Board, a Corporate Social Responsibility Policy indicating the activities to be undertaken by the Company as specified in Schedule VII of the Companies Act, 2013 and rules made there under;
2. To recommend the amount of expenditure to be incurred on CSR activities; and
3. To monitor the implementation of framework of CSR policy.
4. To carry out any other function as is mandated by the Board from time to time and/or enforced by any statutory notification, amendment or modification as may applicable or as may be necessary or appropriate for performance of its duties.

The Company has formulated a CSR Policy in line with Schedule VII of the Act. The CSR activities shall be focused not just around the plants and offices of the Company, but also in other geographies based on the needs of the communities. The key focus areas where special Community Development programmes are run are as below:

(a) Eradicating hunger, poverty and malnutrition;

(b) Promoting health care including preventive health care;

(c) Ensuring environmental sustainability;

(d) Promotion of education;

The formal CSR policy of the Company is available on the website of the Company at https://www.aksharchemindia.com/uploads/report/8181629881358Policy%20on%20CSR.pdf. The details of the Corporate Social Responsibility Policy of the Company have also been disclosed in the Directors' Report section of the Annual Report.

B. Composition of the Committee

As on March 31, 2026, the Corporate Social Responsibility Committee comprises of following directors:

1.	Mrs. Paru M. Jaykrishna	Chairperson
2.	Ms. Maitri K. Mehta	Member
3.	Mr. Nirav K. Shah	Member

C. Secretary

The Company Secretary acts as secretary to the committee.

D. Meeting and Quorum

The committee meets as and when required. The quorum for the meeting is two members.

E. Meeting and Attendance during the year

Sr. No.	Name of Members	Attendance in Corporate Social Responsibility Committee Meetings held on*			
		21.05.2025	25.07.2025	12.11.2025	28.01.2026
1.	Mrs. Paru M. Jaykrishna	√	√	√	√
2.	Ms. Maitri K. Mehta	√	√	√	√
3.	Mr. Nirav K. Shah	√	√	LOA	√

* LOA – Leave of Absence

4. PARTICULARS OF KEY MANAGERIAL PERSONNEL & SENIOR MANAGEMENT

The Key Managerial Personnel and Senior Management of the Company as on March 31, 2026 during the year including the changes therein since the close of the previous financial year, are as under:

Name	Designation	Changes, if any, during the year 2025-26 (Yes/No)	Nature of change and effective date
Mrs. Paru M. Jaykrishna	Chairperson & Managing Director	No	-
Mr. Munjal M. Jaykrishna	Joint Managing Director & CEO (KMP)	No	-
Mr. Sachin M. Jaykrishna	Whole Time Director (Executive) (KMP)	No	-
Mr. Amit D. Soni	Chief Financial Officer (KMP)	No	-
Mr. Mehul C. Naliyadhara	Company Secretary & Compliance Officer (KMP)	No	-
Mr. Ashok D. Barot	Executive Director	No	-
Mr. Rajesh Samal	General Manager (Works)	Yes	Resigned w.e.f. closure of business hours on 31st October, 2025
Mr. Sunil V. Rane	General Manager (Accounts)	No	-
Mr. Dakshesh N. Patel	General Manager (Marketing)	No	-
Ms. Bincy Mathew	General Manager Corporate HR Admin	No	-
Mr. Deval I. Suthar	DGM – Accounts & Finance	No	-

5. REMUNERATION OF DIRECTORS

5.1 Remuneration policy, details of remuneration and other terms of appointment of directors

The remuneration policy of the Company is directed towards rewarding performance based on review of achievements on a period basis.

5.2 Details of remuneration paid to Executive Directors

As on March 31, 2026, Mrs. Paru M. Jaykrishna, Chairperson & Managing Director of the Company, Mr. Munjal M. Jaykrishna, Joint Managing Director & CEO of the Company, Mr. Sachin M. Jaykrishna, Whole Time Director and Mr. Ashok Barot, Director are the Executive Directors on the Board. On the recommendation of the Nomination and Remuneration Committee, the Board of Directors decides and approves the remuneration payable to them within the ceiling fixed by the shareholders as per the Resolution passed at the General Meeting.

Details of the remuneration paid to the Executive Directors are as below:

Name of Directors	Business relationship with the Company	Remuneration during the year 2025-26*
Mrs. Paru M. Jaykrishna	Chairperson & Managing Director	72.00
Mr. Munjal M. Jaykrishna	Joint Managing Director & CEO	76.80
Mr. Sachin M. Jaykrishna	Whole Time Director	32.40
Mr. Ashok Barot	Executive Director	06.13
	Total	187.33

* Inclusive of PF Contribution, Perquisites, medical reimbursement, reimbursement of expenses, etc and remuneration does not include the provision made for gratuity as they are determined on an actuarial basis for the company as a whole.

5.3 Service Contract, Severance Fees and Notice Period:

The appointment of the Managing Director & Executive Director is governed by Articles of Association of the Company and the resolution passed by Board of Directors and the members of the Company. These cover terms and condition of such appointment. No separate service contract is entered into by the Company with Managing Directors & Executive Director. There is no separate provision for payment of Severance fees under the resolution governing the appointment of the Managing Directors & Executive Director.

5.4 Stock Option details, if any

The Company does not have any stock option plan for the Executive Directors.

5.5 Pecuniary Relationship of the Non-Executive Independent Directors with the listed entity

Non-Executive Independent Directors were paid sitting fees for attending the Board Meeting and Committee Meetings. None of the Non-executive Independent directors had any pecuniary relationship with the Company during the year.

6. ANNUAL GENERAL MEETINGS

6.1 Details of location, time and date of last three Annual General Meeting are given below:

Financial Year	AGM/EGM	Date	Time	Location/ Venue	No. of Special Resolution Passed
2024-25	36th AGM	15.09.2025	12.00 p.m. Noon	At the Registered Office of the Company	1
2023-24	35th AGM	30.09.2024	10.30 a.m.	At the Registered Office of the Company	5
2022-23	34th AGM	27.09.2023	12.00 p.m. Noon	At the Registered Office of the Company	1

Details of Special Resolutions passed in the last three years at Annual General Meetings

AGM/EGM	Particulars of Special Resolutions Passed
36th AGM	1. Re-Appointment of Mrs. Paru M. Jaykrishna (DIN: 00671721) as Chairperson & Managing Director of the Company.
35th AGM	1. Appointment of Mr. Nirav Kalyanbhai Shah (DIN: 00397336) as an Independent Director of the Company. 2. Appointment of Mr. Sameer Surendranarayan Sinha (DIN: 00217107) as an Independent Director of the Company. 3. Appointment of Mr. Keyur Dhanvantlal Gandhi (DIN: 02448144) as an Independent Director of the Company. 4. Appointment of Mr. Sachin M. Jaykrishna (DIN: 10712990) as Whole Time Director (Executive Director) of the Company.
34th AGM	1. Private Placement of Non-Convertible Debentures and/or Other Debt Securities.

6.2 Extra Ordinary General Meeting

No Extra Ordinary General Meeting was held during the Financial Year 2025-26.

6.3 Postal Ballot

The Company sought approval of the shareholders by way of postal ballot, through Notice dated May 21, 2025, on the following Special Resolution:

Sr. No.	Type of Resolution(s)	Description of Resolution(s)
1.	Special	Adoption of new set of Memorandum of Association

The Board of Directors of the Company had appointed Mr. Bipin L. Makwana (Membership No. A15650), Practicing Company Secretary, as the Scrutiniser to scrutinise the remote e-Voting process in a fair and transparent manner.

The remote e-Voting period commenced on May 31, 2025 at 9:00 a.m. (IST) up to June 29, 2025 at 5:00 p.m. (IST). The consolidated report on the result of the postal ballot through remote e-Voting for approving aforementioned resolution was provided by the Scrutiniser on June 29, 2025.

The details of the e-Voting on the aforementioned resolutions(s) are provided hereunder:

Particulars	In favour			Against		
	Total No. of members voted	No. of votes in favour	%	Total No. of members voted	No. of votes against	%
Special Resolution Adoption of new set of Memorandum of Association	64	5052587	99.99	7	256	0.01

Above Resolution were passed with requisite majority through postal ballot (remote e-voting) procedure.

Procedure for Postal Ballot:

Company conducts a postal ballot, wherever required, in accordance with the applicable provisions of the Companies Act, 2013 and the Rules made thereunder and applicable regulations of the SEBI Listing Regulations.

6.4 Special Resolution proposed to be conducted through postal ballot

None of the businesses proposed to be transacted in the ensuing AGM requires the passing of a special resolution through Postal Ballot.

7. MEANS OF COMMUNICATION

7.1 Publication of Financial Result in newspapers

The quarterly, half-yearly & nine months un-audited financial results and annual audited results of the Company are generally published in national and local dailies such as "Business Standard" in English and "Jai hind" in Gujarati.

7.2 Website and News Release

The quarterly, half-yearly & nine months unaudited financial results and annual audited results and Annual Reports of the Company are available on the website of the Company i.e. www.aksharchemindia.com. Official news releases, detailed presentations made to media, analysts, institutional investors, etc, if any are available on the website of the Company i.e. www.aksharchemindia.com. Your Company also makes timely disclosure of necessary information to BSE Limited and National Stock Exchange of India Ltd in terms of the SEBI Listing Regulations and other rules and regulations issued by the Securities and Exchange Board of India.

WEBLINKS:

The Company has disclosed all the information stipulated under Regulation 46 and other applicable regulations of the SEBI Listing regulations. The same can be accessed at the website of the Company; viz. www.aksharchemindia.com. The Company's website contains separate dedicated section for investors, where shareholder information is available.

7.3 Channel of communication

All price sensitive information and matters that are material to shareholders are disclosed to the respective Stock Exchanges where the securities of the Company are listed. All periodical submission to the Exchanges like shareholding pattern, corporate governance report, among others are made through the respective electronic filing systems. Material events or information as detailed in Regulation 30 of the SEBI Listing Regulations are disseminated on the Stock Exchanges by filing them with the National Stock Exchange of India Ltd (NSE) through NEAPS and with BSE Limited (BSE) through the BSE Listing Centre. They are also displayed on the website of the Company www.aksharchemindia.com .

7.4 SEBI Complaints Redress System (SCORES)

The investor complaints are processed in a centralized web-based complaints redress system. The salient features of this system are: Centralised database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status.

7.5 E-voting

Pursuant to the applicable provisions of the Companies Act, 2013 and SEBI Listing Regulations, the Company provides e-voting facility to its shareholders, in respect of all resolutions proposed to move at General Meetings as well as through postal ballot from time to time.

8. GENERAL SHAREHOLDER'S INFORMATION

8.1 Annual General Meeting

Day, Date, Time & Venue	Tuesday, 22nd September, 2026 at 12:00 P.M. at the Registered Office of the Company situated at "Akshar House", Chhatral-Kadi Road, Indrad - 382 715, Mahesana, Gujarat

8.2 Financial Year Calendar (2025-26) (Tentative)

Financial Year	April 1, 2026 to March 31, 2027
Annual General Meeting	August/ September, 2027
First Quarter Results	On or before August 14, 2026
Half Yearly Results	On or before November 14, 2026
Third Quarter Results	On or before February 14, 2027
Audited Results for the year 2025-26	On or before May 30, 2027

8.3 Dividend

The Board of Directors in their meeting held on May 21, 2026 has recommended a final dividend of Rs.0.50/- (5%) per equity share for the Financial Year 2025-26. The dividend on equity shares for the financial year ended March 31, 2026, if approved by the members at the ensuing Annual General Meeting will be paid within 30 days of declaration by members.

(i) to all those shareholders holding shares in physical and whose names appear in Company' Register of Members as on Tuesday, September 15, 2026.

(ii) to all those beneficial owners holding shares in electronic form, whose name appear in statements of beneficial ownership furnished by NSDL and CDSL as at the end of business hours on Tuesday, September 15, 2026.

Payment of dividend through Automated Clearing House (ACH)

The Company provides the facility for direct credit of the dividend to the Members' Bank Account. Listing Regulations also mandate Companies to credit the dividend to the Members electronically. Members are therefore urged to avail of this facility to ensure safe and speedy credit of their dividend into their bank account through the Banks' "Automated Clearing House" mode. Members who hold shares in demat mode should inform their Depository Participant, whereas Members holding shares in physical form should inform the Company of the core banking account details allotted to them by their bankers. In cases where the core banking account details are not made available, the Company will issue the demand drafts mentioning the existing bank details available with the Company.

Transfer to Investor Education and Protection Fund (IEPF):

(i) Transfer of unclaimed dividend

Pursuant to Section 124 (5) of the Companies Act, 2013 dividend that are unclaimed/unpaid for a period of seven years are to be transferred statutorily to the Investor Education and Protection Fund (IEPF) administered by the Central Government. Members who have not enchased their dividend may approach the Company or Registrar and Share Transfer Agent. Members are requested to note the following due date(s) for claiming the unpaid or unclaimed dividend declared by the Company for FY 2018-19 and thereafter.

Dividend Year	Date of Declaration of Dividend	Due date of transfer to IEPF
2018-19 – Final	30/09/2019	28/10/2026
2019-20 – Interim	11/03/2020	08/04/2027
2020-21 – Final	28/09/2021	26/10/2028
2021-22 – Final	28/09/2022	26/10/2029
2022-23 – Final	27/09/2023	25/10/2030
2023-24 – Final	30/09/2024	28/10/2031
2024-25 – Final	15/09/2025	13/10/2032

(ii) Transfer of shares to IEPF

Pursuant to the provisions of Section 124 of the Act read with the IEPF Rules, all the shares on which dividends remain unpaid or unclaimed for a period of seven consecutive years or more shall be transferred to the demat account of the IEPF

Authority as notified by the Ministry of Corporate Affairs.

In addition, claims can also be made in respect of shares which have been transferred into the IEPF, as per the procedures/guidelines stated below:

Guidelines for Investors to file claim in respect of the Unclaimed Dividend or Shares transferred to the IEPF:

1. Shareholders are advised to verify their details like address, bank mandate, PAN, status of outstanding dividend(s), etc. from M/s. MUFG Intime India Private Limited, Company's Registrar and Transfer Agent, before filing an application with IEPF.
2. By making an application in Web Form IEPF-5 online on the website http://www.iepf.gov.in/IEPF/corporates.html along with specified fees, if any and instructions for filling the form is given in the instruction kit of Web Form IEPF-5. Read the instructions provided on the website/ instruction kit along with the e-form carefully before filling the form.
3. After filling the form, save it on your computer and submit the duly filled form by following the instructions given in the upload link on the website of IEPF. On successful uploading, an acknowledgement will be generated indicating the SRN. Please note down the SRN details for future tracking of the form.
4. Take a print out of the duly filled Form No. IEPF-5 and the acknowledgement issued after uploading the form.
5. Submit an indemnity bond in original, copy of the acknowledgement and self-attested copy of e-form along with other documents as mentioned in the Form No. IEPF-5 to the Nodal Officer (IEPF) of the Company at its Registered Office in an envelope marked "Claim for refund of dividend from IEPF Authority"/"Claim for shares from IEPF" as the case may be. Kindly note that submission of original documents to the Company is necessary to initiate the refund process.
6. Claim forms completed in all respects will be verified by the Company and on the basis of Company's Verification Report, refund will be released by the IEPF Authority in favour of claimants' Aadhar linked bank account through electronic transfer and/or the shares shall be credited to the demat account of the claimant, as the case may be.

8.4 Listing on Stock Exchanges

Stock Exchange	Address	ISIN	CIN of the Company	Scrip/ Stock Code	Listing Fees Paid for FY 2026-27 (Yes/No)
BSE Limited (BSE)	Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai-400001; www.bseindia.com	INE542B01011	L24110GJ1989PLC012441	524598	Yes
National Stock Exchange of India Ltd (NSE)	Exchange Plaza, Plot No. C/1, G Block, Bandra - Kurla Complex, Bandra (East), Mumbai - 400051; www.nseindia.com			AKSHARCHEM	Yes

8.5 Connectivity with Depository

The name and address of depositories are:

National Securities Depository Limited Trade World, 4th Floor, "A" Wing Kamala Mills Compound Senapati Bapat Marg, Lower Parel Mumbai – 400 013.	**Central Depository Services (India) Limited** 25th Floor, Marathon Futurex, N M Joshi Marg, Lower Parel (East), Mumbai – 400 013

The Annual Custodial fees for the financial year 2026-27 have been paid to National Securities Depository Ltd (NSDL) and Central Depository Services (India) Limited (CDSL).

8.6 Suspension in trading of Securities of the Company

No such instances during the financial year 2025-26

8.7 Registrar and Share Transfer Agent

As the Company's shares are currently traded in dematerialized form, the transfers are processed and approved in the electronic form by NSDL / CDSL through their depository participants. MUFG Intime India Private Limited (Formerly known as 'Link Intime India Private Limited') is the Common R&T Agent for both physical and dematerialised mode. All queries and requests relating to share transfers/ transmissions may be addressed to our Registrar and Transfer Agent:

Mumbai Office
UNIT: Aksharchem (India) Limited
C-101, 247 Park, L.B.S. Marg, Vikhroli (West),
Mumbai – 400 083
Tel: 022-49186000
E-mail id: rnt.helpdesk@in.mpms.mufg.com
Website: www.in.mpms.mufg.com

Ahmedabad Branch Office
UNIT: Aksharchem (India) Limited
5th Floor, 506-508, Amarnath Business Centre -1, (ABC-1),
Besides Gala Business Centre, Near St. Xavier's College Corner,
Off C. G. Road, Ellisbridge, Ahmedabad-380 006
Tel: 079-26465179/86/87
E-mail id: ahmedabad@in.mpms.mufg.com
Website: www.in.mpms.mufg.com

8.8 Reconciliation of Share Capital

As stipulated by SEBI, a Practicing Company Secretary carries out Reconciliation of Share Capital Audit to reconcile the total admitted capital with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and the total issued and listed capital. This audit is carried out every quarter and the report thereon are submitted to the Stock Exchanges. The audit confirms that the total listed and paid-up capital is in agreement with the aggregate of the total number of shares in dematerialized form and in physical form.

8.9 Share Transfer System

(i) Share Transfer System:

In terms of Regulation 40(1) of the SEBI Listing Regulations, as amended from time to time, transfer (including transfer of shares under special window of lodgement open upto February 4, 2027), transmission and transposition of securities shall be effected only in dematerialized form. SEBI w.e.f. April 2, 2026, has dispensed with the requirement of Letter of Confirmation (LOC) and enabled direct credit of verified securities to investors' demat accounts.

(ii) Correspondence regarding change of address:

Shareholders are requested to ensure that any correspondence of Change of Address, change of Bank Mandates should be signed by the first named shareholder in prescribed form. Shareholders who hold shares in dematerialized form should correspond with the Depository participant with whom they opened Demat Account.

(iii) Green Initiative for Paperless Communication:

The Ministry of Corporate Affairs (MCA) has taken a "Green Initiative in Corporate Governance" by allowing service of documents by a Company to its members through electronic mode. The move of the ministry allows public at large to contribute to the green movement. Keeping in view the underlying theme, the Company will continue to send various communication and documents in electronic form in the email address provided by the members to the Depositories or to the Company.

(iv) Pending Investors' Grievances:

Any shareholder whose grievance has not been resolved to his/her satisfaction may kindly write to the Company Secretary at the Registered office of the Company with a copy of earlier correspondence.

8.10 Distribution of Shareholding

The distribution of shareholding as on March 31, 2026 is as under:

a. Distribution by number of shares:

Number of Equity Shares Held	Shareholders		Shareholding	
	Number	% of Total	Number	% of Total
1-500	11,473	94.73	9,45,191	11.77
501-1000	350	2.89	2,65,692	3.31
1001-2000	157	1.30	2,28,556	2.85
2001-3000	44	0.36	1,06,676	1.33
3001-4000	21	0.17	73,496	0.91
4001-5000	17	0.14	79,395	0.99
5001-10000	22	0.18	1,57,815	1.96
10001 and above	28	0.23	61,76,278	76.88
Total	**12,112**	**100.00**	**80,33,099**	**100.00**

b. **Shareholding Pattern as at March 31, 2026 (Category wise)**

Sr. No.	Category	No. of Shares	% of Shareholding
A.	**Promoters**		
1.	Indian Promoters		
	Individuals	-	-
	Bodies Corporate	3,17,332	3.95
	Family Trust	47,19,205	58.75
2.	Foreign Promoters	-	-
	Total Promoters Holding	**50,36,537**	**62.70**
B.	**Non Promoters**		
1.	Institutional Investors		
a.	Mutual Funds	4,500	0.06
b.	Banks, Financial Institutions, Insurance Companies	-	-
	Sub Total	**4,500**	**0.06**
2.	Others		
a.	Bodies Corporate	55,022	0.68
b.	Directors and their relatives	397	0.00
b.	Indian Public	22,04,260	27.44
c.	NRIs/OCBs	45,277	0.56
d.	Clearing Members	8,675	0.11
e.	HUF	2,90,686	3.62
g.	IEPF	2,05,277	2.56
h.	Foreign Bodies Corporate	1,66,384	2.07
i.	LLP	16,084	0.20
	Sub Total	**29,92,062**	**37.24**
	Grand Total	**80,33,099**	**100.00**

c. **List of Top 10 Shareholders other than Promoters as at March 31, 2026**

Sr. No.	Name of the Shareholder	No. of Shares held	% of Total Holding
1.	Investor Education and Protection Fund Authority Ministry of Corporate Affairs	2,05,277	2.56
2.	Tarak V Vora	1,85,488	2.31
3.	DIC Corporation	1,66,384	2.07
4.	Pravinaben Vora	1,24,454	1.55
5.	Saurabh Mittal	62,768	0.78
6.	Hansika	39,801	0.50
7.	Pranav Parekh	33,112	0.41
8.	Tarak Vinaykumar Vora	32,500	0.40
9.	Santoshkumar	32,213	0.40
10.	Rakesh Mittal	31,005	0.39

8.11 Dematerialization of Shares and Liquidity

The shares of the Company are in compulsory demat segment and are available for trading in the depository systems of both the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). Under the depository system, the International Securities Identification Number (ISIN) allotted to the Company is **INE542B01011**. Nearly 98.61% of total listed Equity Shares are in Demat form as on March 31, 2026. The status of shares held in demat and physical format is given below. The Company's shares are liquid and actively traded on the BSE and NSE.

Details of Dematerialised Shares as at March 31, 2026

Particulars	As at March 31, 2026		As at March 31, 2025	
	Number of Shares	Percentage	Number of Shares	Percentage
Shares in Demat Form				
NSDL	16,09,867	20.04	16,00,473	19.93
CDSL	63,11,430	78.57	62,36,273	77.63
Shares in Physical Form	1,11,802	1.39	1,96,353	2.44
Total	**80,33,099**	**100.00**	**80,33,099**	**100.00**

8.12 Outstanding GDRs / ADRs / Warrants or any convertible instruments, conversion date and likely impact on equity

The Company has not issued any GDRs/ADRs/ Warrants/any convertible instruments.

8.13 Plant Locations

166-169, Village Indrad, Kadi-Kalol Road, Dist. Mehsana – 382 715, Gujarat (India)

Plot No. D-2/CH/152, Dahej-2 Industrial Estate, G.I.D.C. Dahej – 392 135 Gujarat (India)

8.14 Address for correspondence with the Company

Company Secretary & Compliance Officer / Nodal Officer
Mr. Mehul Naliyadhara
Aksharchem (India) Limited
"Akshar House", Chhatral-Kadi Road, Indrad - 382 715,
Dist : Mehsana, Gujarat.
Tel : (02764) 233007 to 10
Email: cs@aksharchemindia.com
Website: www.aksharchemindia.com

8.15 Address for correspondence with the Registrar and Share Transfer Agent of the Company

Unit: Aksharchem (India) Limited
MUFG Intime India Private Limited
5th Floor, 506-508, Amarnath Business Centre -1,
(ABC-1), Besides Gala Business Centre,
Near St. Xavier's College Corner, Off C. G. Road,
Ellisbridge, Ahmedabad-380 006
Tel : 079-26465179/86/87
E-mail id: ahmedabad@in.mpms.mufg.com
Website: www.in.mpms.mufg.com

9. OTHER DISCLOSURES

9.1 Disclosures on materially significant related party transactions that may have potential conflict with the interests of the Company

During the financial year 2025-26, there was no materially significant related party transaction that may have potential conflict with the interests of the Company at large. The Board has approved a policy on related party transaction. The Register of Contracts/Statement of related party transactions is placed before the Board/Audit Committee regularly. Transactions with related parties as per requirements of Ind AS 24 and which are not materially significant are disclosed in Notes to the Financial Statements in this Annual Report and they are not in conflict with the interest of the Company at large. All transactions with related parties are at arms' length. Policy on related party transactions are disclosed on the website of the Company at https://www.aksharchemindia.com/uploads/report/7191706680336Policy%20on%20Related%20Party%20Transaction.pdf.

9.2 Details of non-compliance by the Company, penalties, strictures imposed on the Company by Stock Exchange(s) or the board or any statutory authority, on any matter related to capital markets, during the last three years

A Statement of Compliance with all Laws and Regulations as certified by the Joint Managing Director and Company Secretary is placed at periodic intervals for review by the Board. There were no instances of non-compliance, penalty or strictures imposed on the Company by the Stock Exchange(s) or Securities Exchange Board of India (SEBI) or any statutory authority, on any matter related to capital markets, during the last three years.

9.3 Details of establishment of vigil mechanism, whistle blower policy and affirmation that no personnel has been denied access to the Audit Committee

The Company has established a Whistle Blower policy and has established necessary mechanism to enable directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the Companies code of conduct. The policy offers appropriate protection to the whistle blowers from victimization, harassment or disciplinary proceedings. The Audit Committee reviews periodically the functioning of whistle blower mechanism. No personnel is denied the opportunity to meet the Audit Committee members of the Company. A copy of the Whistle Blower Policy is also available on the website of the Company at https://www.aksharchemindia.com/uploads/report/83115272278044.%20Policy%20of%20Whistle%20Blower%20Policy.pdf.

The ombudsman had not received any complaint during the financial year ended March 31, 2026.

9.4 Details of compliance with mandatory requirements and adoption of the non-mandatory requirements

The Company has complied with the mandatory requirements of SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 (amended from time to time).

9.5 Web link where policy for determining 'material' subsidiaries is disclosed

The policy for determining material subsidiaries is available on the website of the Company at https://www.aksharchemindia.com/uploads/report/60917

39333421Policy%20on%20Determining%20Material%20Subsidiaries.pdf.

9.6 Web link where policy on dealing with related party transactions is disclosed

The policy on dealing with related party transactions is available on the website of the Company at https://www.aksharchemindia.com/uploads/report/7191706680336Policy%20on%20Related%20Party%20Transaction.pdf.

9.7 Commodity Price Risks and Foreign Exchange Risk and Hedging Activities

The Company is subject to commodity price risks due to fluctuation in prices of crude oil. The Company's receivables are in U.S. Dollars and due to fluctuations in foreign exchange prices, it is subject to foreign exchange risks. The Company has in place a well-structured risk management system for identification and monitoring and mitigation of commodity price and foreign exchange risks under the guidance of experienced Board of Directors.

9.8 Compliance certificate from practicing company secretaries regarding compliance of conditions of corporate governance

The Certificate from the Practicing Company Secretary regarding compliance of conditions of corporate governance is annexed with the Directors' Report and forms an integral part of the Annual Report.

9.9 Certificate from practicing company secretaries regarding non-disqualification of directors

The Certificate from the Practicing Company Secretary that none of the directors of the Company have been debarred or disqualified from being appointed or continuing as directors of the Companies by the board/Ministry of Corporate Affairs or any such statutory authority is annexed with the Directors' Report and forms an integral part of the Annual Report.

9.10 Acceptance of recommendations of the committees of the Company

During the year under review, the Board of directors has accepted all recommendations made by the respective committees, as applicable.

9.11 Total Fees paid to the Statutory Auditors

Total Fees paid to Statutory Auditors is Rs. 3.25 lakhs for the financial year 2025-26.

9.12 Redressal of Grievances under Sexual Harassment Policy

The Company has in place, a policy on Prevention, Prohibition and Redressal of Sexual Harassment of women at workplace in accordance with the requirements of The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The details of complaints received and resolved during the financial year ended March 31, 2026, are as follows:

(a)	Number of complaints of sexual harassment received in the year	Nil
(b)	Number of complaints disposed off during the year	Nil
(c)	Number of cases pending for more than ninety days	Nil

9.13 Disclosure of Loans and advances in the nature of loans to firms/companies in which directors are interested:

During the Financial Year ended March 31, 2026, there are no loans or advances provided by the Company to firms/companies in which directors were interested.

9.14 Details of material subsidiary

According to the policy of the Company and applicable regulations under SEBI Listing Regulations, the Company have neither subsidiary nor material subsidiary at the financial year ended March 31, 2026. The policy for determining Material Subsidiary as approved by the Board may be accessed on the Company's website at https://www.aksharchemindia.com/uploads/report/6091739333421Policy%20on%20Determining%20Material%20Subsidiaries.pdf.

10. NON-COMPLIANCE OF ANY REQUIREMENTS OF CORPORATE GOVERNANCE

There are no instances of non-compliance of any requirement of Corporate Governance Report as mentioned in sub paras (2) to (10) of Para (C) of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has been regularly submitting the quarterly compliance report to the Stock Exchanges as required under Regulation 27 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

11. DISCLOSURE OF THE EXTENT TO WHICH THE DISCRETIONARY REQUIREMENTS AS SPECIFIED IN PART E OF SCHEDULE II HAVE BEEN ADOPTED

(1) The Company has an Executive Chairperson.

(2) The quarterly/half yearly results are not sent to the shareholders. However, the same are published in newspapers and are also posted on the Company's website.

(3) The Company's financial statements for the financial year 2025-26 do not contain any audit qualification.

(4) The internal auditors report to the Audit Committee.

12. DECLARATION SIGNED BY THE CHIEF EXECUTIVE OFFICER STATING THAT THE MEMBERS OF BOARD OF DIRECTORS AND SENIOR MANAGEMENT PERSONNEL HAVE AFFIRMED COMPLIANCE WITH THE CODE OF CONDUCT OF BOARD OF DIRECTORS AND SENIOR MANAGEMENT

The Company has obtained affirmation from Chairperson & Managing Director that all the members of the board and senior managerial personnel have complied with the Code of Conduct for Board members and Senior Managerial Personnel for the year ended March 31, 2026.

13. DISCLOSURES WITH RESPECT TO DEMAT SUSPENSE ACCOUNT/UNCLAIMED SUSPENSE ACCOUNT

The disclosure as required under schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is given below:

a) Aggregate number of shareholders and the outstanding share in the suspense account lying at the beginning of the year: Nil

b) Number of shareholders who approached listed entity for transfer of shares from suspense account during the year: Nil

c) Number of shareholders to whom shares were transferred from suspense account during the year: Nil

d) Aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year: Nil

e) Voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares: NA

14. DISCLOSURE OF AGREEMENTS BINDING LISTED ENTITIES UNDER CLAUSE 5A OF PARAGRAPH A OF PART A OF SCHEDULE III

During the financial year ended March 31, 2026, no such agreements were entered.

15. CEO/CFO CERTIFICATION

The Joint Managing Director & CEO and Chief Financial Officer (CFO) of the Company give annual certification on financial reporting and internal controls to the Board in terms of Regulation 17(8) of the SEBI Regulations.

16. PREVENTION OF INSIDER TRADING

The Company has adopted a Code of Conduct for prevention of Insider Trading with a view to regulate trading in securities by Directors and designated employees of the Company. The code requires pre-clearance for dealing in the Company's shares and prohibits the purchase or sale of Company's shares by Directors and designated employees which in possession of unpublished price sensitive information in relation to the Company. The Company Secretary is responsible for implementation of the Code.

For and on behalf of Board of Directors

PARU M. JAYKRISHNA
Chairperson & Mg. Director
DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

CERTIFICATE OF COMPLIANCE WITH THE CODE OF CONDUCT POLICY

As provided under Regulation 26(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board Members and the Senior Management Personnel have confirmed compliance with the Code of Conduct for the period ended March 31, 2026.

For, Aksharchem (India) Limited

PARU M. JAYKRISHNA
Chairperson & Mg. Director
DIN: 00671721

Place : Ahmedabad
Date : August 12, 2026

CERTIFICATE BY CEO AND CFO PURSUANT TO REGULATION 17(8) OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

To,
The Board of Directors
Aksharchem (India) Limited

We, the undersigned, in our respective capacities as Joint Managing Director & CEO and Chief Financial Officer (CFO) of Aksharchem (India) Limited ("the Company"), to the best of our knowledge and belief certify that:

1. We have reviewed the financial statements and the cash flow statement of Aksharchem (India) Limited for the year ended March 31, 2026 and that to the best of our knowledge and belief:
   a. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
   b. these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
2. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year ended March 31, 2026 which are fraudulent, illegal or violative of the Company's code of conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, wherever applicable, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
4. We have indicated to the auditors and the Audit Committee:
   a. that there have been no significant changes in internal control over financial reporting during the year ended March 31, 2026;
   b. that there have been no significant changes in accounting policies during the year ended March 31, 2026 and that the same have been disclosed in the notes to the financial statements; and
   c. that there have been no instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or any employee having a significant role in the Company's internal control system over financial reporting.

For, Aksharchem (India) Limited

Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Amit D. Soni
Chief Financial Officer (CFO)
ICAI M. No. 108663

Place: Ahmedabad
Date: August 12, 2026

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

To,
The Members,
Aksharchem (India) Limited

I have examined the compliance of conditions of Corporate Governance by M/s. Aksharchem (India) Limited ("the Company"), for the year ended on March 31, 2026, as stipulated in Regulations 17 to 27 and clauses (b) to (i) of regulation 46 (2) and paragraphs C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations).

The compliance of conditions of corporate governance is the responsibility of the management. My examination was limited to procedures and implementation thereof, adopted by the Company, for ensuring the compliance of the conditions of corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me, and the representations made by the management, I certify that the Company has complied with the mandatory conditions of Corporate Governance as stipulated in the Listing Regulations.

I further state that such compliance is neither an assurance as to the future viability of the Company nor efficiency or effectiveness with which the management has conducted the affairs of the Company.

Bipin L. Makwana
Company Secretary in Practice
Membership No. A15650
C. P. No. 5265
UDIN: A015650H001094662
PRN: 2680/2022

Place: Ahmedabad
Date: 12/08/2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,

The Members,

Aksharchem (India) Limited

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of M/s. Aksharchem (India) Limited having CIN - L24110GJ1989PLC012441 and having registered office at "Akshar House", Chhatral- Kadi Road, Indrad – 382 715, Mahesana, Gujarat (hereinafter referred to as 'the Company'), as made available to me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10 (i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments thereof.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the financial year ending on March 31, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

S. No.	Name of Director	DIN	Date of Appointment	Date of Cessation
1	Mrs. Paru Mrugesh Jaykrishna	00671721	04/07/1989	-
2	Mr. Munjal Mrugesh Jaykrishna	00671693	28/06/1995	-
3	Mr. Jigar Mukesh Patel	05291605	11/12/2017	-
4	Ms. Maitri Kirankumar Mehta	07549243	28/03/2019	-
5	Mr. Nirav Kalyanbhai Shah	00397336	02/08/2024	-
6	Mr. Keyur Dhanvantlal Gandhi	02448144	02/08/2024	-
7	Mr. Sameer Sinha	00217107	02/08/2024	-
8	Mr. Sachin Munjal Jaykrishna	10712990	02/08/2024	-

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification.

This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Bipin L. Makwana
Company Secretary in Practice
Membership No. A15650
C. P. No. 5265
UDIN: A015650H001094695
PRN: 2680/2022

Place: Ahmedabad
Date: 12/08/2026

Note : After the close of the financial year Mr. Ashok Dolatsinh Barot was resigned as the director whereas Mr. Devalkumar Indrabal Suthar (DIN : 11511925) was appointed as a director of the company w.e.f. 21/05/2026.

FINANCIAL STATEMENTS

Independent Auditor's Report

To

The members of Aksharchem (India) Limited

Report on Audit of the IND AS Financial Statements

Opinion

We have audited the accompanying Ind AS Financial Statements of Aksharchem (India) Limited ("the Company") which comprise the Balance sheet as at March 31, 2026, the Statement of Profit and Loss (including the statement of Other Comprehensive Income), Statement of Cash Flow and the Statement of Changes in Equity for the year then ended, and notes to the Ind AS Financial Statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS Financial Statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") read with accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its loss and other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

We conducted our audit of the Ind AS Financial Statements in accordance with the Standards on Auditing (Sas), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Ind AS Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Ind AS Financial Statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS Financial Statements for the financial year ended March 31, 2026. These matters were addressed in the context of our audit of the Ind AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Information other than Financial Statements and Auditor's Report thereon

The Company's Management and Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the Ind AS Financial Statements and our auditor's report thereon.

Our opinion on the Ind AS Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind AS Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Ind AS Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with Governance for the Ind as Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation and presentation of these Ind AS Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Ind AS specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS Financial Statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process of the company.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these Ind AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the

Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to Ind AS Financial Statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Ind AS Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Ind AS Financial Statements, including the disclosures, and whether the Ind AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. (A) As required by Section 143(3) of the Act, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 2(B)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account.

d) In our opinion, the aforesaid Ind AS Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.

f) The qualification relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph 2(A)(b) above on reporting under Section 143(3)(b) of the Act and paragraph 2(B)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

g) With respect to the adequacy of the internal financial controls with reference to these Ind AS Financial Statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure B" to this report.

(B) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

a) The Company has disclosed the impact of pending litigations on its financial position in its Ind AS Financial Statements – Refer Note 37 to the Ind AS Financial Statements;

b) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;

c) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

d) (i) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries") with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Company or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

(ii) The management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:

- directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or
- provide any guarantee, security or the like from or on behalf of the Ultimate Beneficiaries; and

(iii) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (d)(i) and (d)(ii) contain any material misstatement.

e) The final dividend proposed in the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act to the extent it applies to payment of dividend.

The Board of Directors have recommended a final dividend for the financial year ended on March 31, 2026 subject to the approval of shareholders at the annual general meeting. The dividend declared is in accordance with Section 123 of the Act, as stated in Note 17.4 in financials.

f) Based on our examination which included test checks, the company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software except the feature of recording audit trail (edit log) facility was not enabled at the application layer of the accounting software relating to payroll for the period April 1, 2025 to March 31, 2026. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with. The Audit trail has been preserved by the company as per the statutory requirements for record retention.

(C) With respect to the matter to be included in the Auditor's Report under Section 197(16) of the Act:

In our opinion and according to the information and explanation given to us, the remuneration paid during the current year by the company to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Company is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) of the Act which are required to be commented upon by us.

TALATI & TALATI LLP
Chartered Accountants
FRN: 110758W/W100377

Anand Sharma
Partner
Membership No: 129033
UDIN: 26129033OCAMBS3500

Place: Ahmedabad
Date: 21/05/2026

Annexure - A

to the Independent Auditors' Report

The Annexure referred to in Independent Auditor's Report to the members of the Company on the financial statements for the year ended March 31, 2026

(Referred to in paragraph 1 under the heading of "Report on Other Legal and Regulatory Requirements" of our report of even date)

i. In respect of Company's Property, Plant and Equipment and Intangible Assets:

a) (A) The Company is maintaining proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) The Company is maintaining proper records showing full particulars of intangible assets.

b) The Property, Plant & Equipment have been physically verified by the management in a phased manner, designed to cover all the items over a period of three years, which in our opinion, is reasonable having regard to the size of the Company and nature of its business. According to information and explanation given to us, no material discrepancies were noticed on such verification.

c) The title deeds of all the immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) as disclosed in the Note no. 3.1 to the financial statements are held in the name of the company.

d) According to the information and explanations given to us and on the basis of our examination of the records of the Company and as disclosed in Note no. 3.2, the Company has not revalued its Property, Plant and Equipment (including Right of use assets) or Intangible assets or both during the year.

e) According to the information and explanations given to us and on the basis of our examination of the records of the Company and as disclosed in Note no. 50, there are no proceedings initiated or pending against the Company for holding any Prohibition of benami Property under the Benami Transactions Act, 1988 (as amended) and rules made thereunder.

ii. a) The inventories have been physically verified during the year by the management. In our opinion the frequency of verification is reasonable. No discrepancies were noticed on verification between the physical stocks and the book records that were 10% or more in the aggregate for each class of inventory.

b) During the year, The Company has been sanctioned working capital limits in excess of 5 crore rupees, in aggregate, at points of time from banks on the basis of security of current assets. In our opinion and according to the information and explanations given to us, the quarterly returns or statements comprising stock statements and book debt statements filed by the Company for certain quarters are not in agreement with the reviewed books of accounts, for already sanctioned working capital limit, however such differences between books of account and those submitted to bank are reconciled. (Refer Note 48 to the Financial Statements.)

iii. According to the information and explanations given to us and on the basis of our examination of the records, the Company has granted loans or advances in the nature of loans, unsecured, to other parties during the year, in respect of which the requisite information is as below. The Company has not made any investments and has not granted any loans or advances in the nature of loans, unsecured, to companies, firms or limited liability partnerships during the year.

a) (A) The Company has not given any loans or advances in the nature of loans or stood guarantee or provided security to subsidiaries. The Company does not hold any investment in any joint ventures or associates.

(B) The Company has provided Interest-free unsecured loans & advances and Bank Guarantees to other parties during the year and details of which are given below:

(₹ in Lakhs)

Particulars	Loans	Guarantees	Securities
Aggregate amount granted / provided during the year:			
- Subsidiaries	Nil	Nil	Nil
- Joint Ventures	Nil	Nil	Nil
- Associates	Nil	Nil	Nil
- Others			
i. (Employees)	19.15	Nil	Nil
ii. Other Entities	Nil	47.50	Nil
Balance Outstanding as at balance sheet date in respect of above cases:			
- Subsidiaries	Nil	Nil	Nil
- Joint Ventures	Nil	Nil	Nil
- Associates	Nil	Nil	Nil
- Others			
i. (Employees)	32.90	Nil	Nil
ii. Other Entities	Nil	467.35	Nil

In relation to loans and advances granted, we are of the opinion that the terms and conditions of the loans and advances provided are not prejudicial to the interest of the Company.

b) In respect of interest-free loans or advances in the nature of loans provided by the Company to its employees, the schedule of repayment of principal has been stipulated and the repayments of principal amounts are regular as per stipulation in such cases.

c) There are no amounts overdue for more than ninety days in respect of the loan granted by the company.

d) No loan or advance in the nature of loan granted by the Company which has fallen due during the year, has been renewed or extended or fresh loans granted to settle the overdue of existing loans given to the same parties.

e) According to information and explanations given to us and based on the audit procedures performed, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment during the year. Hence, reporting under clause (iii)(f) is not applicable.

iv. In our opinion and according to the information and explanations given to us, The Company has not granted loan or given guarantee or provided security as provided in the Section 185 and 186 of the Companies Act, 2013. The Company has complied with provisions of Section 186 of the Companies Act, 2013 in respect of loans and investments.

v. In our opinion and according to the information and explanations given to us, the Company has not accepted any deposit and hence the provisions of Section 73 to 76 or any other relevant provisions of the Companies Act and the Companies (Acceptance of Deposits) Rules, 2014, with regard to the deposits accepted are not applicable to the Company. Therefore, the provisions of clause (v) of paragraph 3 of the Order are not applicable to the company.

vi. We have broadly reviewed the books of accounts maintained by the Company pursuant to the Rules made by the Central Government for maintenance of cost records under Section 148 of the Act, and are of the opinion, that prima facie, the prescribed accounts and records have been made and maintained. We have, however, not made a detailed examination of the said records with a view to determine whether they are accurate or complete.

vii. In respect of statutory dues

(a) The company has been generally regular in depositing undisputed statutory dues including Goods and Service tax, Provident Fund, Employees' State Insurance, Income-tax, duty of Custom, cess and other material statutory dues applicable to it with the appropriate authorities. There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees' State Insurance, Income tax, duty of Custom, cess and other material statutory dues in arrears as at March 31, 2026 for a period of more than six months from the date they became payable

(b) According to the information and explanations given to us, there are no statutory dues referred to in sub-clause (a) above which have not been deposited as on 31st March, 2026 on account of any dispute, except the following:

Name of the Statute	Nature of dues	Amount(In Lakhs)	Period to which the account relates	Forum where the dispute is pending
Gujarat VAT Act, 2003	Sales Tax	18.03	2004-05	Ahmedabad VAT Tribunal
Income Tax Act, 1961	Income Tax	25.54	2017-18	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	14.16	2018-19	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	9.85	2018-19	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	69.94	2019-20	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	37.76	2020-21	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	64.03	2020-21	CIT (Appeal), Ahmedabad
Income Tax Act, 1961	Income Tax	6.895	2021-22	CIT (Appeal), Ahmedabad

viii. According to the information and explanations given to us and on the basis of our examination of the records of the Company and as disclosed in Note no. 53, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account or in the tax assessments under the Income Tax Act, 1961 as income during the year.

ix. a) According to the information and explanations given to us, and on the basis of our examination of records of the Company, the Company has not defaulted in repayment of loans or borrowing to banks and financial institutions during the year.

b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared a wilful defaulter by any bank or financial institution or government or government authority.

c) According to the information and explanations given to us, and on the basis of our examination of the records of the Company and as disclosed in Note no. 61, in our opinion, term loans availed by the Company were, applied by the Company during the year for the purposes for which the loans were obtained.

d) According to the information and explanations given to us and on an overall examination of the balance sheet of the Company, we report that no funds raised on short term basis have been used for long term purposes by the Company.

e) The Company does not have subsidiaries or associates or joint ventures. Accordingly, clause 3(ix)(e) of the Order is not applicable to the Company.

f) The Company does not have subsidiaries or associates or joint ventures. Accordingly, clause 3(ix)(f) of the Order is not applicable to the Company.

x.

a) The Company has not raised any moneys by way of initial public offer or further public offer (including debt instruments) Accordingly, clause 3(x)(a) of the Order is not applicable to the company.

b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, clause 3(x)(b) of the Order is not applicable to the Company.

xi.

a) Based on examination of to the books and records of the Company and according to the information and explanations given to us, considering the principles of materiality as outlined in the Standards on Auditing, we report that no fraud by the Company and on the Company has been noticed or reported during the course of the audit.

b) According to the information and explanations given to us, no report under sub-section (12) of Section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government during the year and up to the date of this report.

c) To the best of our knowledge and according to the information and explanations given to us, and as per representation received from management there are no whistle-blower complaints received during the year.

xii. According to the information and explanations given to us, the Company is not a Nidhi Company. Accordingly, clause 3(xii) of the Order is not applicable to the company.

xiii. In our opinion and according to the information and explanations given to us, the transactions with related parties are in compliance with Sections 177 and 188 of the Act where applicable and the details of the related party transactions have been disclosed in the financial statements as required by the applicable Indian accounting standards.

xiv.

a) Based on information and explanations provided to us and our audit procedures, in our opinion, the Company has an internal audit system commensurate with the size and nature of its business.

b) We have considered the internal audit reports of the Company issued till date for the period under audit.

xv. In our opinion and according to the information and explanations given to us, the Company has not entered into any non-cash transactions with its directors or persons connected to its to its directors and hence, provisions of Section 192 of the Companies Act, 2013 are not applicable to the Company.

xvi. The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, reporting under clause (xvi) of the Order is not applicable to the company.

xvii. Based on overall examination of financial statements, the Company has not incurred any cash losses in current financial year or in the immediately preceding financial year.

xviii. There has been no resignation of the statutory auditors during the year. Accordingly, clause 3(xviii) of the Order is not applicable to the Company.

xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

xx. Since the Company doesn't satisfy any of the criteria prescribed under Section 135(1) of the Companies Act, 2013 during the immediately preceding financial year, thus there was no requirement for the Company to spend any amount on CSR activities during the year ended March 31, 2026. Accordingly, the requirement to report on clause 3(xx)(a) and (b) of the Order is not applicable to the Company.

TALATI & TALATI LLP
Chartered Accountants
FRN: 110758W/W100377

Anand Sharma
Partner
Membership No: 129033
UDIN: 26129033OCAMBS3500

Place: Ahmedabad
Date: 21/05/2026

Annexure - B

to the Independent Auditors' Report

Report on the internal financial controls with reference to the aforesaid financial statements under clause (i) of sub-section 3 of section 143 of the Companies Act, 2013 ("the act")

(Referred to in paragraph 2(A)(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date

We have audited the internal financial controls over financial reporting of Aksharchem (India) Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the accompanying Ind AS financial statements of the Company for the year ended on that date.

Responsibility of Management and Those Charged with Governance for Internal Financial Controls

The Company's Board of Directors is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal controls stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

TALATI & TALATI LLP
Chartered Accountants
FRN: 110758W/W100377

Anand Sharma
Partner
Membership No: 129033
UDIN: 26129033OCAMBS3500

Place: Ahmedabad
Date: 21/05/2026

Balance Sheet
as at March 31, 2026

(₹ in Lakhs)

Particulars	Notes	As at March 31, 2026	As at March 31, 2025
I ASSETS			
1 Non-current Assets			
(a) Property, Plant and Equipment	3	28,702.43	23,141.62
(b) Capital Work-in-Progress	4	842.35	4,455.13
(c) Other Intangible Assets	5	9.33	14.61
(d) Financial Assets			
(i) Investments	6	1.22	0.38
(ii) Other Financial Assets	7	240.61	203.79
(e) Other Non-current Assets	8	233.85	273.91
Total Non-current Assets		**30,029.79**	**28,089.44**
2 Current Assets			
(a) Inventories	9	7,300.95	7,046.77
(b) Financial Assets			
(i) Trade Receivables	10	6,240.70	4,064.14
(ii) Cash and Cash Equivalents	11	15.33	14.44
(iii) Bank balances other than Cash and Cash Equivalents	12	158.83	164.94
(iv) Loans	13	32.90	33.62
(v) Other Financial Assets	14	6.10	4.43
(c) Current Tax Assets (Net)	15	107.03	89.27
(d) Other Current Assets	16	1,269.14	2,022.95
Total Current Assets		**15,130.98**	**13,440.56**
TOTAL ASSETS		**45,160.77**	**41,530.00**
II EQUITY AND LIABILITIES			
1 Equity			
(a) Equity Share Capital	17	803.31	803.31
(b) Other Equity	18	25,349.60	25,567.81
Total Equity		**26,152.91**	**26,371.12**
2 LIABILITIES			
Non-current Liabilities			
Financial Liabilities			
(a) Borrowings	19	1,788.37	1,331.59
(b) Provisions	20	83.54	60.61
(c) Deferred Tax Liabilities (Net)	21	1,789.65	2,228.46
Total Non-current Liabilities		**3,661.56**	**3,620.66**
3 Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	22	9,058.11	5,345.08
(ii) Trade Payables	23		
- Total outstanding dues of Micro and Small Enterprises		85.81	40.05
- Total outstanding dues of Creditors other than Micro and Small Enterprises"		5,308.86	5,699.74
(iii) Other Financial Liabilities	24	428.41	67.02
(b) Other Current Liabilities	25	398.04	343.63
(c) Provisions	26	67.07	42.70
Total Current Liabilities		**15,346.30**	**11,538.22**
TOTAL EQUITY AND LIABILITIES		**45,160.77**	**41,530.00**
Significant Accounting Policies	2		
The accompanying notes are an integral part of financial statements	3 - 65		

As per our Report of even date attached.

For and on behalf of the Board of Directors
Aksharchem (India) Limited

For **Talati & Talati LLP**
Chartered Accountants
Firm Registration No.110758W/W100377

Amit D.Soni
Chief Financial Officer
(ICAI M.No.: 108663)

Paru M. Jaykrishna
Chairperson & Mg. Director
DIN: 00671721

Anand Sharma
(Partner)
Membership No. 129033

Mehul Naliyadhara
Company Secretary
(ICSI M.No.: ACS 39558)

Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Place : Ahmedabad
Date: May 21, 2026

Place :Ahmedabad
Date: May 21, 2026

Statement of Profit and Loss

For the year ended March 31,2026

(₹ in Lakhs)

	Particulars	Notes	Year Ended March 31, 2026	Year Ended March 31, 2025
I	Revenue from Operations	27	37,243.00	34,626.52
II	Other Income	28	19.78	25.46
III	**Total Income (I+II)**		**37,262.78**	**34,651.98**
IV	**EXPENSES**			
	Cost of Materials Consumed	29	20,553.82	18,585.35
	Purchase of Stock-in-Trade		1,474.32	1,885.56
	Changes in Inventories of Finished Goods, Work-in-Progress & Stock-in -Trade	30	288.77	(669.44)
	Employee Benefits Expense	31	1,373.99	1,328.19
	Finance Costs	32	681.62	526.04
	Depreciation and Amortization Expenses	33	1,652.81	1,400.20
	Other Expenses	34	11,851.37	11,013.44
	Total Expenses (IV)		**37,876.70**	**34,069.34**
V	**Profit before Exceptional Items and Tax (III-IV)**		**(613.92)**	**582.64**
VI	Exceptional Items		-	-
	Loss Due to Fire		-	402.18
	Insurance Claim receivable/received		169.61	(402.18)
	Total Exceptional Items (VI)		169.61	-
VII	**Profit before Tax (V+VI)**		**(444.31)**	**582.64**
VIII	**Tax Expenses**			
	Current Tax		-	-
	Deferred Tax	21	(400.45)	105.60
	Total Tax Expenses (VIII)		(400.45)	105.60
IX	**Profit for the Year (VII-VIII)**		**(43.86)**	**477.04**
X	**Other Comprehensive Income**			
	A. Items that will not be reclassified to profit or loss			
	- Remeasurements of defined benefit plans		(69.56)	14.91
	- Equity instruments through other comprehensive income		-	-
	- Income tax related to above items		17.51	-
	B. Items that will be reclassified to profit or loss			
	- Effective portion of gains / (losses) in cash flow hedges		(82.86)	0.71
	- Income tax related to above items		20.85	-
	Other Comprehensive Income for the year (X)		(114.06)	15.62
XI	**Total Comprehensive Income for the year (IX + X)**		**(157.92)**	**492.66**
XII	Earning per Equity Share (Face Value of Rs. 10 Each)	35		
	Basic		(0.55)	5.94
	Diluted		(0.55)	5.94
	Significant Accounting Policies	2		
	The accompanying notes are an integral part of financial statements	3-65		

As per our Report of even date attached.

For and on behalf of the Board of Directors
Aksharchem (India) Limited

For **Talati & Talati LLP**
Chartered Accountants
Firm Registration No.110758W/W100377

Amit D.Soni
Chief Financial Officer
(ICAI M.No.: 108663)

Paru M. Jaykrishna
Chairperson & Mg. Director
DIN: 00671721

Anand Sharma
(Partner)
Membership No. 129033

Mehul Naliyadhara
Company Secretary
(ICSI M.No.: ACS 39558)

Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Place : Ahmedabad
Date: May 21, 2026

Place :Ahmedabad
Date: May 21, 2026

Statement of Changes in Equity

For the year ended March 31,2026

A. Equity Share Capital

(₹ in Lakhs)

Particulars	As at March 31, 2026 No. of Shares	As at March 31, 2026 Amount	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount
Equity shares of Rs. 10 each (Fully Paid up)				
Balance at the beginning of the year	80,33,099	803.31	80,33,099.00	803.31
Changes in equity share capital during the year - Shares Buy Back	-	-	-	-
Balance at the end of the year	80,33,099	803.31	80,33,099.00	803.31

B. Other Equity

(₹ in Lakhs)

Particulars	Reserves and Surplus				Other Components of Equity		Total
	Securities Premium Reserve	General Reserve	Capital Redemption Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Effective portion of gain or loss on cash flow hedges	
Balance as at April 1, 2024	**5,839.49**	**2,727.41**	**16.95**	**16,515.38**	**17.16**	**(1.11)**	**25,115.31**
Profit for the year	-	-	-	477.04	-	-	477.04
Other comprehensive income	-	-	-	14.91	-	0.71	15.62
Total comprehensive income for the year	**-**	**-**	**-**	**491.95**	**-**	**0.71**	**492.66**
Dividend Paid	-	-	-	(40.17)	-	-	(40.17)
Balance as at March 31, 2025	**5,839.49**	**2,727.41**	**16.95**	**16,967.16**	**17.16**	**(0.40)**	**25,567.81**
Balance as at April 1, 2025	5,839.49	2,727.41	16.95	16,967.16	17.16	(0.40)	25,567.81
Profit for the year	-	-	-	(43.86)	-	-	(43.86)
Other comprehensive income	-	-	-	(52.05)	-	(62.01)	(114.06)
Total comprehensive income for the year	**-**	**-**	**-**	**(95.91)**	**-**	**(62.01)**	**(157.92)**
Dividend paid	-	-	-	(60.25)	-	-	(60.25)
Balance as at March 31, 2026	**5,839.49**	**2,727.41**	**16.95**	**16,811.00**	**17.16**	**(62.41)**	**25,349.60**

As per our Report of even date attached.

For and on behalf of the Board of Directors
Aksharchem (India) Limited

For **Talati & Talati LLP**
Chartered Accountants
Firm Registration No.110758W/W100377

Amit D.Soni
Chief Financial Officer
(ICAI M.No.: 108663)

Paru M. Jaykrishna
Chairperson & Mg. Director
DIN: 00671721

Anand Sharma
(Partner)
Membership No. 129033

Mehul Naliyadhara
Company Secretary
(ICSI M.No.: ACS 39558)

Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Place : Ahmedabad
Date: May 21, 2026

Place :Ahmedabad
Date: May 21, 2026

Cash Flow Statement

For the year ended March 31,2026

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026		Year Ended March 31, 2025	
A. Cash Flow from Operating Activities				
Profit Before Tax		(444.31)		582.64
Adjustments for :				
Depreciation and Amortisation Expenses	1,652.81		1,400.20	
Finance Cost	681.62		526.04	
(Profit)/ Loss on sales of Property, Plant and Equipment	(0.61)		-	
Interest Received	(12.83)		(20.06)	
(Profit) / Loss from sale of Investments	-		-	
Net (Gain)/Loss arising on financial assets measured at fair value through Profit or Loss (FVTPL)	(0.82)		-	
Dividend Income	(0.02)	2,320.15	-	1,906.18
Operating Profit Before Working Capital Changes		**1,875.84**		**2,488.82**
Working Capital Changes				
Adjustments for:				
(Increase)/Decrease Trade & Other receivables	(1,482.20)		137.02	
(Increase)/Decrease Inventories	(254.21)		(560.67)	
Increase/ (Decrease) Trade & other payables	22.22		1,442.03	
Increase/ (Decrease) Long Term Provisions	22.93	(1,691.26)	(4.85)	1,013.53
Cash Generated from Operations		**184.58**		**3,502.35**
Direct taxes paid (Net)		(17.76)		(20.10)
Net Cash Flow from / (used in) Operating Activities		**166.82**		**3,482.25**
B. Cash Flow from Investing Activities				
Purchase of Property, Plant & Equipment	(3,595.57)		(4,420.28)	
Proceeds from sale of Property, Plant & Equipment	0.61		-	
Sales/(Purchase) of Investments (Net)	(0.03)		-	
Interest Income Received	11.15		17.38	
Dividend Income	0.02		-	
Net Cash Flow from / (used in) Investing Activities		**(3,583.82)**		**(4,402.90)**
C. Cash Flow from Financing Activities				
Availment/(Repayment) of borrowings	4,169.81		1,494.52	
Proceeds from Issue of Equity Shares	-		-	
Interest Paid	(681.62)		(526.04)	
Unclaimed Dividend Transferred to IEPF	(9.86)		(9.89)	
Dividend Paid (Including tax on dividend)	(60.44)		(39.49)	
Net Cash Flow from / (used in) Financing Activities		**3,417.89**		**919.10**
Net increase / (decrease) in cash and cash equivalents		**0.89**		**(1.55)**
Cash and cash equivalent at the beginning of the year		14.44		15.99
Cash and cash equivalent at the end of the year		**15.33**		**14.44**

As per our Report of even date attached.

For and on behalf of the Board of Directors
Aksharchem (India) Limited

For **Talati & Talati LLP**
Chartered Accountants
Firm Registration No.110758W/W100377

Amit D.Soni
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Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Place : Ahmedabad
Date: May 21, 2026

Place :Ahmedabad
Date: May 21, 2026

NOTES

1. Company Information

Aksharchem (India) Limited (the 'Company') is a public limited Company domiciled in India with its registered office at "Akshar House", Chhatral Kadi Road, Indrad – 382715, Mahesana, Gujarat (India). The equity shares of the Company are listed on BSE Limited (BSE) and National Stock Exchange of India Limited (NSE).

The Company is principally engaged in the business of manufacturing & export of Dyes, Pigments and Precipitated Silica.

The financial statements as at March 31, 2026 present the financial position of the Company.

The financial statements for the year ended March 31, 2026 were approved by the Board of Directors and authorized for issue on May 21, 2026.

2. Significant Accounting Policies

2.1 Financial statements comprises of Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows and notes to the financial statements.

2.2 Basis of Preparation of Financial Statements

The principal accounting polices applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

(i) Compliance with Ind-AS

These financial statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 ('Act') read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended and other relevant provisions of the Act.

(ii) Basis of Preparation and presentation

The financial statements have been prepared and presented on the going concern basis and at historical cost basis considering the applicable provisions of Companies Act 2013, except for the following items that have been measured at fair value as required by relevant IND AS.

Fair Value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

a) Certain financial assets/liabilities measured at fair value (refer accounting policy regarding financial instruments) and

b) Any other item as specifically stated in the accounting policy.

The Shareholders have the power to amend the Financial Statements after the issue.

(iii) Functional and Presentation Currency

The financial statements are presented in Indian Rupees, which is the functional currency of the Company and the currency of the primary economic environment in which the Company operates.

(iv) Classification of Assets and Liabilities as Current and Non-Current

All assets and liabilities are classified as current or non-current as per the Company's normal operating cycle, and other criteria set out in Schedule III of the Companies Act, 2013. Based on the nature of products and the time lag between the acquisition of assets for processing and their realisation in cash and cash equivalents, 12 months period has been considered by the Company as its normal operating cycle.

(v) Rounding off amounts

The financial statements are presented in INR and all values are rounded to the nearest Lakhs (INR 1,00,000) as per the requirement of Schedule III, unless otherwise stated.

2.3 Key accounting estimates & judgements

The preparation of financial statements requires management to make judgements, estimates and assumptions in the application of accounting policies that affect the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates. Continuous evaluation is done on the estimation and judgements based on historical experience and other factors, including expectations of future events that are believed to be reasonable.

2.3.1 Critical accounting estimates

a. Useful lives and residual values of Property, plant and equipment represent a material portion of the Company's asset base. The periodic charge of depreciation is derived after estimating useful life of an asset and expected residual value at the end of its useful life. The useful lives and residual values of assets are estimated by the management at the time the asset is acquired and reviewed periodically, including at each financial year end. The lives are based on various external and internal factors including historical experience, relative efficiency and operating costs and change in technology.

b. Income taxes

The Company's tax jurisdiction is India. Significant judgements are involved in determining the provision for income taxes including amounts to be recovered or paid for uncertain tax positions. Management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits.

c. Defined benefit obligations

Defined benefit obligations are measured at fair value for financial reporting purposes. Fair value determined by actuary is based on actuarial assumptions. Management judgement is required to determine such actuarial assumptions. Such assumptions are reviewed annually using the best information available with the Management.

d. Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Company. Potential liabilities that are possible but not probable of crystalising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised.

2.4 Property, Plant and Equipment (PPE) (IND AS 16)

These tangible assets are held for use in production, supply of goods or services or for administrative purposes. Property, Plant and Equipment are stated at cost less accumulated depreciation and accumulated impairment losses except for freehold land which is not depreciated. Cost includes purchase price after deducting trade discount/rebate, import duties, non-refundable taxes, Net of GST input credit wherever applicable, cost of replacing the component parts, borrowing costs and other directly attributable cost of bringing the asset to its working condition in the manner intended by the management.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

The cost of an item of PPE is recognised as an asset if, and only if, it is probable that the economic benefits associated with the item will flow to the Company in future periods and the cost of the item can be measured reliably. Expenditure incurred after the PPE have been put into operations, such as repairs and maintenance expenses are charged to the Statement of Profit and Loss during the period in which they are incurred.

Items such as spare parts, standby equipment and servicing equipment are recognised as PPE when it is held for use in the production or supply of goods or services, or for administrative purpose, and are expected to be used for more than one year. Otherwise such items are classified as inventory.

Expenditure on acquisition of PPE for Research and Development (R&D) is included in PPE and depreciation thereon is provided as applicable.

The Company adjusts exchange differences arising on translation difference/settlement of long term foreign currency monetary items outstanding and pertaining to the acquisition of a depreciable asset to the cost of asset and depreciates the same over the remaining life of the asset. The depreciation on such foreign exchange difference is recognised from first day of its financial year.

De-recognised upon disposal

An item of PPE is derecognised on disposal or when no future economic benefits are expected from use or disposal. Any gain or loss arising on derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss when asset is derecognised.

Treatment of Expenditure during Construction Period

Expenditure, net of income earned, during construction (including financing cost related to borrowed funds for construction or acquisition of qualifying PPE) period is included under capital work-in-progress, and the same is allocated to the respective PPE on the completion of construction. Advances given towards acquisition or construction of PPE outstanding at each reporting date are disclosed as Capital Advances under "Other Non-Current Assets".

Depreciation

The depreciable amount of an asset is determined after deducting its residual value. Where the residual value of an asset increases to an amount equal to or greater than the asset's carrying amount, no depreciation charge is recognised till the asset's residual value decreases below the asset's carrying amount. Depreciation of an asset begins when it is available for use, i.e., when it is in the location and condition necessary for it to be capable of operating in the intended manner. Depreciation of an asset ceases at the earlier of the date that the asset is classified as held for sale in accordance with IND AS 105 and the date that the asset is derecognised.

The Company depreciates its property, plant and equipment (PPE) over the useful life in the manner prescribed in Schedule II to the Act as per Straight Line Method. Management believes that useful life of assets are same as those prescribed in Schedule II to the Act, except for plant and equipment wherein based on technical evaluation, useful life has been estimated to be different from that prescribed in Schedule II of the Act. Useful life considered for calculation of depreciation for various assets class are as follows:-

Asset Class	Useful Life
Factory Building	30 years
Non-Factory Building	60 years
Road, Fencing, Borewell, etc.	5/10 years
Plant & Equipment	15/20 years
Solar Power Plant	25 years
Lab Equipment	10 years
Electric Installation	10 years
Furniture & Fixtures	10 years
Office Equipment	5 years
Vehicles	8 years
Computers	3 years

The identified component of fixed assets are depreciated over the useful lives and the remaining components are depreciated over the life of the principal assets.

Depreciation on fixed assets added/disposed off during the period is provided on pro-rata basis with reference to the date of addition/disposal.

The assets residual values, useful lives and methods of depreciation are reviewed at each financial year end and adjusted prospectively, if appropriate.

Leasehold Land is amortised over the primary period of the lease.

2.5 Intangible assets (IND AS 38)

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Computer Software

Computer software are amortized over period of 3 years.

Internally Generated Intangible Assets - Research and Development Expenditure:

Expenditure incurred on development is capitalised if such expenditure leads to creation of any intangible asset, otherwise, such expenditure is charged to the Statement of Profit and Loss. PPE procured for research and development activities are capitalised.

2.6 Leases (Ind AS 116)

The Company has adopted Ind AS 116 - Leases effective 1st April, 2019.

As a Leasee

At inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. The Company recognises a Right-of-Use (ROU) asset and a lease liability at the lease commencement date. The ROU asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payment made at or before the commencement date, plus any initial direct cost incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentive received.

The ROU asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the ROU asset or the end of the lease term. The estimated useful lives of ROU assets are determined on the same basis as those of Property, Plant and Equipment. In addition, the ROU asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-to-use assets and lease liabilities for short-term lease that have a lease term of 12 months or less and leases of low-value assets. The Company recognise the lease payments associated with these leases as an expenses on a straight-line basis over the lease term.

As a Lessor

The company, as a lessor, classifies a lease either as an operating lease or a finance lease. Leases are classified as finance lease whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases. The Company recognises lease payments received under operating leases as income on a straight-line basis over the lease term.

2.7 Inventories (IND AS 2)

Inventories consisting of stores and spares, raw materials, work in progress, stock in trade, goods in transit and finished goods are valued at lower of cost and net realisable value. However, materials held for use in production of inventories are not written down below cost, if the finished products are expected to be sold at or above cost.

The cost is computed on moving weighted average basis and is net of credits under GST.

Goods and materials in transit include materials, duties and taxes (other than those subsequently recoverable from tax authorities) labour cost and other related overheads incurred in bringing the inventories to their present location and condition.

Traded goods includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition.

2.8 Borrowing Cost (IND AS 23)

Borrowing cost includes interest expense, amortisation of discounts, ancillary costs incurred in connection with borrowing of funds and exchange difference, arising from foreign currency borrowings, to the extent they are regarded as an adjustment to the interest cost.

Borrowing costs that are attributable to the acquisition or construction or production of a qualifying asset are capitalised as part of the cost of such asset till such time the asset is ready for its intended use. A qualifying asset is an asset that necessarily takes a substantial period of time to get ready for its intended use. All other borrowing costs are recognised as an expense in the period in which they are incurred.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. All other borrowing cost are recognised in the Statement of Profit and Loss in the period in which they are incurred.

2.9 Impairment of Assets (IND AS 36)

At the end of each reporting period, the Company reviews the carrying amounts of its PPE and other intangible assets to determine whether there is any indication that these assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating unit (CGU) to which the asset belongs. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. The resulting impairment loss is recognised in the Statement of Profit and Loss Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used.

Where an impairment loss subsequently reverses, the carrying amount of the asset or CGU is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset or CGU in prior years. A reversal of an impairment loss is recognised in the Statement of Profit and Loss.

2.10 Government Grants (IND AS 20)

Government grants are recognised when there is reasonable assurance that the Company will comply with the conditions attached to them and that the grants will be received. When the grant relates to an expense item, it is recognised in the Statement of Profit and Loss by way of a deduction to the related expense on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed. When the grant relates to an asset, it is recognised as income on a systematic basis over the expected useful life of the related asset.

2.11 Taxes (IND AS 12)

Income tax expense represents the sum of tax currently payable and deferred tax. Tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

a) Current Tax

Current tax includes provision for Income Tax computed under Special provision (i.e., Minimum alternate tax) or normal provision of Income Tax Act. Tax on Income for the current period is determined on the basis on estimated taxable income and tax credits computed in accordance with the provisions of the relevant tax laws and based on the expected outcome of assessments/appeals.

b) Deferred Tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the balance sheet and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences.

Deferred tax assets are generally recognised for all deductible temporary differences, unabsorbed losses and unabsorbed depreciation to the extent that it is probable that future taxable profits will be available against which those deductible temporary differences, unabsorbed losses and unabsorbed depreciation can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the balance sheet date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

c) Minimum Alternate Tax (MAT):

MAT is recognised as an asset only when and to the extent there is convincing evidence that the Company will pay normal income tax during the specified period. In the year in which the MAT credit becomes eligible to be recognised, it is credited to the Statement of Profit and Loss and is considered as (MAT Credit Entitlement). The Company reviews the same at each Balance Sheet date and writes down the carrying amount of MAT Credit Entitlement to the extent there is no longer convincing evidence to the effect that the Company will pay normal Income Tax during the specified period. Minimum Alternate Tax (MAT) Credit are in the form of unused tax credits that are carried forward by the Company for a specified period of time, hence, it is presented as Deferred Tax Asset.

2.12 Employees Benefits (IND AS 19)

a) Employee Benefits

All employee benefits payable wholly within twelve months of rendering services are classified as short term employee benefits. Benefits such as salaries, wages, short-term compensated absences, performance incentives etc., are recognised during the period in which the employee renders related services and are measured at undiscounted amount expected to be paid when the liabilities are settled.

b) Post-employment obligations

The Company operates the following post-employment schemes:

(i) Defined benefit plans such as gratuity and;

(ii) Defined contribution plans such as provident fund.

(i) Defined benefit plans-Gratuity obligations

The liability or assets recognised in the balance sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligations at the end of the reporting period less the fair value of plan assets.

The defined benefit obligation is calculated annually by actuaries using the projected unit credit method. The present value of the defined benefit obligation denominated in INR is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. The benefits which are denominated in currency other than INR, the cash flows are discounted using market yields determined by reference to high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Re-measurement gains and losses arising from experience adjustments and change in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

(ii) Defined contribution plans

The Company pays provident fund contributions to publicly administered funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expense when they are due.

2.13 Provisions, Contingent Liability and Contingent Assets (IND AS 37)

Disputed liabilities and claims against the company including claims raised by fiscal authorities (e.g. Sales Tax, Income Tax, Excise, GST etc.) pending in appeal / court for which no reliable estimate can be made and or involves uncertainty of the outcome of the amount of the obligation or which are remotely poised for crystallization are not provided for in accounts but disclosed in notes to accounts. However, present obligation as a result of past event with possibility of outflow of resources, when reliable estimation can be made of the amount of obligation, is recognised in accounts in terms of discounted value, if the time value of money is material using a current pre-tax rate that reflects the risk specific to the liability. No contingent asset is recognised but disclosed by way of notes to accounts.

2.14 Trade and Other Payables

These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortized cost using the effective interest method.

2.15 Revenue Recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the Government such as Goods and Services Tax, etc.

Sale of Goods

Revenue from sale of goods is recognised when control of the products being sold is transferred to our customers and there are no longer any unfulfilled obligations. The performance obligations in our contracts are fulfilled at the time of dispatch, delivery or upon formal customer acceptance depending on customer terms.

Revenue from sales excludes GST. It is measured at fair value of consideration received or receivable, net of returns and allowances, trade discounts and volume rebates.

Rendering of Services

Revenue from rendering of services is recognised as per the terms of the contract with customers when related services are performed and when the outcome of the transactions involving rendering of services can be estimated reliably.

Dividend Income

Dividend Income is accounted for when the right to receive the same is established, which is generally when shareholders approve the dividend.

Interest Income

Interest Income on financial assets measured at amortised cost is recognised on a time-proportion basis using the effective interest method.

Other Income

Other income is recognised when no significant uncertainty as to its determination or realisation exists.

2.16 Cash Flows and Cash and Cash Equivalents (IND AS 7)

Statement of cash flows is prepared in accordance with the indirect method prescribed in the IND AS 7. For the purpose of presentation in the statement of cash flows, cash and cash equivalents includes cash on hand, cheques and drafts on hand, deposits held with Banks, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and book overdrafts. However, Book overdrafts are shown within borrowings in current liabilities in the balance sheet for the purpose of presentation.

2.17 Earnings per share (IND AS 33)

(i) Basic earnings per share

Basic earnings per share is calculated by dividing:

- The profit attributable to owners of the Company
- By the weighted average number of equity shares outstanding during the financial year, adjusted for bonus elements in equity shares issued during the year.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- The after 'income-tax' effect of interest and other financing costs associated with dilutive potential equity shares, and

- The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

2.18 Segment Reporting (IND AS 108)

Based on "Management Approach" as defined in IND AS 108 – Operating Segments, the Management evaluates the Company's performance and allocates the resources based on an analysis of various performance indicators by business segments.

The Company prepares its segment information in conformity with the accounting policies adopted for preparing and presenting the financial statements of the Company as a whole.

2.19 Foreign Currency Transactions (IND AS 21)

In preparing the financial statements of the Company, transactions in foreign currencies, other than the Company's functional currency are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary assets and liabilities denominated in foreign currencies are translated at the rate prevailing at that date. Non-monetary items that are measured in terms of historical cost in a foreign currency, are not retranslated.

Exchange differences on monetary items are recognised in the Statement of Profit and Loss in the period in which these arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings; and
- exchange differences on transactions entered into in order to hedge certain foreign currency risks.

2.20 Events occurring after the balance sheet date (IND AS 10)

Assets and liabilities are adjusted for events occurring after the reporting period that provides additional evidence to assist the estimation of amounts relating to conditions existing at the end of the reporting period.

Dividends declared by the Company after the reporting period are not recognised as liability at the end of the reporting period. Dividends declared after the reporting period but before the issue of financial statements are not recognised as liability since no obligation exists at that time. Such dividends are disclosed in the notes to the financial statements.

2.21 Financial Instruments (IND AS 109)

i. Recognition and initial measurement

All financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset or financial liability is initially measured at fair value plus, for an item not at fair value through profit and loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue.

ii. Classification and subsequent measurement

Financial assets

On initial recognition, a financial asset is classified as measured at

- amortized cost;
- Fair Value through Other Comprehensive Income (FVOCI) – equity investment; or
- Fair Value Through Profit and Loss (FVTPL)

Financial assets are not reclassified subsequent to their initial recognition, except if and in the period the Company changes its business model for managing financial assets.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- the asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in the investment's fair value in OCI. (designated as FVOCI – equity investment). This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI or at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial liabilities

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on de-recognition is also recognised in profit or loss

De-recognition

Financial assets

The company de-recognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the company neither transfers nor retains substantially all of the risks and rewards of ownership and does not retain control of the financial asset.

If the company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

Financial liabilities

The company de-recognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The company also de-recognises a financial liability when its terms are modified and the cash flows under the modified terms are substantially different. In this case, a new financial liability based on the modified terms is recognised at fair value. The difference between the carrying amount of the financial liability extinguished and the new financial liability with modified terms is recognised in profit or loss.

Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

2.22 Cash Dividend to Equity Holders of the Company:

The Company recognises a liability to make cash distributions to equity holders of the Company when the distribution is authorised and the distribution is no longer at the discretion of the Company. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.23 Research and Development

Expenditure on research is recognised as an expense when it is incurred. Expenditure on development which does not meet the criteria for recognition as an intangible asset is recognised as an expense when it is incurred.

Items of property, plant and equipment and acquired intangible assets utilized for research and development are capitalized and depreciated / amortized in accordance with the policies stated for Property, Plant and Equipment and Intangible Assets.

2.24 Goods and Service Tax / Service Tax input Credit:

Goods and Service tax / Service tax input credit is accounted for in the books in the period in which the underlying service received is accounted and when there is reasonable certainty in availing / utilising the credits.

3. Property, Plant and Equipment

(₹ in Lakhs)

Particulars	Land	Leasehold Land	Building	Plant and Machinery	Furniture and Fixtures	Vehicles	Office Equipment	Total
I. Gross Block								
Balance as at April 1, 2024	1,130.61	1,569.80	6,485.79	22,277.58	373.98	460.24	343.56	32,641.53
Additions	-	-	312.35	854.17	27.36	-	5.49	1,199.37
Deduction & Adjustment	-	-	-	186.38	-	-	-	186.38
Reclassification as held for sale	-	-	-	-	-	-	-	-
Balance as at March 31, 2025	**1,130.61**	**1,569.80**	**6,798.14**	**22,945.37**	**401.34**	**460.24**	**349.05**	**33,654.52**
Additions	8.40	-	1,863.90	5,185.63	1.92	127.77	21.14	7,208.76
Deduction & Adjustment	-	-	-	-	-	26.11	-	26.11
Reclassification as held for sale	-	-	-	-	-	-	-	-
Balance as at March 31, 2026	**1,139.01**	**1,569.80**	**8,662.04**	**28,131.00**	**403.26**	**561.90**	**370.19**	**40,837.17**
II. Accumulated Depreciation								
Balance as at April 1, 2024	-	55.64	1,315.84	7,043.61	164.26	341.51	267.57	9,188.42
Depreciation for the year	-	17.60	229.43	1,059.97	26.42	35.07	24.02	1,392.51
Deduction & Adjustment	-	-	-	68.04	-	-	-	68.04
Reclassification as held for sale	-	-	-	-	-	-	-	-
Balance as at March 31, 2025	**-**	**73.24**	**1,545.27**	**8,035.54**	**190.68**	**376.58**	**291.59**	**10,512.89**
Depreciation for the year	-	17.60	277.68	1,262.27	26.72	35.28	24.74	1,644.29
Deduction & Adjustment	-	-	-	-	-	22.44	-	22.44
Reclassification as held for sale	-	-	-	-	-	-	-	-
Balance as at March 31, 2026	**-**	**90.84**	**1,822.95**	**9,297.81**	**217.40**	**389.42**	**316.33**	**12,134.74**
III. Net carrying amount								
Balance as at March 31, 2025	1,130.61	1,496.56	5,252.87	14,909.83	210.66	83.66	57.46	23,141.62
Balance as at March 31, 2026	**1,139.01**	**1,478.96**	**6,839.09**	**18,833.19**	**185.86**	**172.48**	**53.86**	**28,702.43**

3.1 All the title deeds for the immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) are in the name of the Company.

3.2 The Company has not done revaluation of PPE / Intangible assets.

4 Capital Work-in-Progress

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Opening carrying value as at April 1	4,455.13	1,116.04
Additions / adjustments	3,583.25	4,547.35
Transfer to property, plant and equipment	7,196.03	1,208.26
Closing carrying value as at March 31	842.35	4,455.13

4.1 Details of Capital Work-in-Progress Ageing

Ageing of Capital work-in-progress as at 31/03/2026 is as follows

(₹ in Lakhs)

Particulars	Amount in Capital work-in-progress for the Period of				Total
	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	
Project in process	818.29	-	-	24.06	842.35

Ageing of Capital work-in-progress as at 31/03/2025 is as follows

(₹ in Lakhs)

Particulars	Amount in Capital work-in-progress for the Period of				Total
	Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	
Project in process	4,014.69	314.35	34.25	91.84	4,455.13

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5. Other Intangible Assets

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Computer Software & ERP System		
I. Gross Block		
Opening Balance	81.47	81.32
Additions	3.25	0.15
Disposal/Adjustment of assets	(28.65)	-
Closing Balance	56.07	81.47
II. Accumulated Amortization		
Opening Balance	66.86	59.17
Amortization for the year	8.53	7.69
Depreciation on Disposal/Adjustment	(28.65)	-
Closing Balance	46.74	66.86
III. Net carrying amount	**9.33**	**14.61**

6. Non-Current Investments

(₹ in Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Investments in Equity Instruments at Fair Value Through Profit & Loss				
Quoted, Fully Paid Up				
Equity Shares of Rs. 10 each of Futura Polysters Limited	2,700	0.27	2,700	0.27
Equity Shares of Rs. 10 each of Nayara Energy Limited	100	0.01	-	-
Equity Shares of Rs. 10 each of Bihar Sponge Iron Limited.#	1,500	0.01	1,500	0.01
Equity Shares of Rs. 10 each of Hindustan Unilever Limited#	1,000	22.98	1,000	22.98
Equity Shares of Rs. 10 each of Tata Steel Long Products Limited.#	600	1.14	600	1.14
Equity Shares of Rs. 10 each of Moser Baer (I) Limited*#	50	0.00	50	0.00
Equity Shares of Rs. 10 each of Techindia Nirman Limited @	-	-	1,500	0.02
Equity Shares of Rs. 10 each of Agri-Tech (India) Limited @	300	0.28	-	-
Equity Shares of Rs. 10 each of Nath Bio Genes (India) Limited @	330	0.42	-	-
Equity Shares of Rs. 10 each of Techindia Nirman Limited @	870	0.13	-	-
Equity Shares of Rs. 10 each of Tata Chemicals Limited#	100	0.22	100	0.22
		25.46		24.64
Unquoted, Fully Paid Up				
Equity Shares of Rs. 10 each of DCL Finance Limited*#	400	0.00	400	0.00
Equity Shares of Rs. 10 each of Flexitronics Software System Limited*#	100	0.00	100	0.00
Equity Shares of Rs. 10 each of Raymond Synthetic Limited*#	150	0.00	150	0.00
In Equity Shares of Structured Entities (in which key management personnel or their relatives have significant influence):				
Fully Paid Equity Shares of Rs. 10 each of Asahi Powertech Private Limited	1,000	0.10	1,000	0.10
Fully Paid Equity Shares of Rs. 10 each of Akshar Silica Private Limited	100	0.01	100	0.01
		0.11		0.11
*Amounts are less than Rs. 0.01 Lakh				
# The company is in process of obtaining duplicate certificates/dematerialisation and hence not available for physical verification.				
@ Investment in " Techindia Nirman Limited " is now represented by three separate companies. Accordingly, the investment schedule has been updated. This is a presentation change only and does not represent any acquisition or disposal of investments during the year.				
Provision for Diminution in value of Investment		(24.35)		(24.37)
Total of Investments in Equity Instruments at FVTPL		**1.22**		**0.38**
Total Non Current Investments		**1.22**		**0.38**
Aggregate amount of quoted investments		1.11		0.27
Aggregate market value of quoted investments		1.11		0.27
Aggregate amount of unquoted investments		0.11		0.11
Aggregate amount of impairment in value of investments		24.35		24.37

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7 Other Non-current Financial Assets

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
	Unsecured, considered good		
	a. Security Deposits	240.61	203.79
	Total	**240.61**	**203.79**

8 Other Non current Assets

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Capital Advances	79.28	239.20
b.	Balance with Government Authorities	34.71	34.71
c.	Gratuity	119.86	-
	Total	**233.85**	**273.91**

9. Inventories

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
	(Valued at lower of cost or net realized value)		
a.	Raw materials	888.15	579.95
b.	Raw materials - in Transit	-	3.67
c.	Work in progress	665.81	863.00
d.	Work in progress Stock Affected By Fire	-	(72.46)
e.	Finished goods	3,205.96	3,746.28
f.	Finished Goods- in Transit	1,167.88	1,157.47
g.	Finished Goods- Stock Affected By Fire	-	(267.09)
h.	Stock in Trade	161.30	71.16
i.	Stock in Trade - in Transit	28.15	19.52
j.	Stores and spares	598.11	539.87
k.	Packing Material	379.68	230.25
l.	Fuel & Oil	205.91	175.15
	Total	**7,300.95**	**7,046.77**

10. Trade Receivables

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Unsecured, considered good	6,240.70	4,064.14
	Total	**6,240.70**	**4,064.14**

Refer Note No. 39 for receivable from related parties

10.1 Ageing of Trade Receivable

10.1 Ageing of Trade Receivables outstanding as at 31/03/2026

(₹ in Lakhs)

	Particulars	Outstanding for following periods from date of transaction					Total
		Less than 6 months	6 month - 1 year	1-2 Year	2-3 Years	More than 3 years	
a.	Undisputed Trade Receivable-Considered good	6,103.83	83.04	38.22	7.14	8.47	6,240.70
b.	Undisputed trade receivable-Significant increase in credit risk	-	-	-	-	-	-
c.	Undisputed Trade Receivable-Credit Impaired	-	-	-	-	-	-
d.	Disputed Trade Receivable-Considered good	-	-	-	-	-	-
e.	Disputed trade receivable-Significant increase in credit risk	-	-	-	-	-	-
f.	Disputed Trade Receivable-Credit Impaired	-	-	-	-	-	-
	Total	**6,103.83**	**83.04**	**38.22**	**7.14**	**8.47**	**6,240.70**

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10.2 Ageing of Trade Receivables outstanding as at 31/03/2025 (₹ in Lakhs)

	Particulars	Outstanding for following periods from date of transaction					Total
		Less than 6 months	6 month - 1 year	1-2 Year	2-3 Years	More than 3 years	
a.	Undisputed Trade Receivable-Considered good	3,999.84	44.16	10.76	2.52	6.86	4,064.14
b.	Undisputed trade receivable-Significant increase in credit risk	-	-	-	-	-	-
c.	Undisputed Trade Receivable-Credit Impaired	-	-	-	-	-	-
d.	Disputed Trade Receivable-Considered good	-	-	-	-	-	-
e.	Disputed trade receivable-Significant increase in credit risk	-	-	-	-	-	-
f.	Disputed Trade Receivable-Credit Impaired	-	-	-	-	-	-
	Total	**3,999.84**	**44.16**	**10.76**	**2.52**	**6.86**	**4,064.14**

11. Cash and Cash Equivalents (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Balances with banks in current accounts	4.20	5.09
b.	Cash on hand	11.13	9.35
	Total	**15.33**	**14.44**

12. Bank Balances other than Cash and Cash Equivalents (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Earmarked balance for unpaid dividend	30.19	40.24
b.	Term deposits with bank held as margin money against letters of credit, bank guarantees and collateral security for working capital facilities	128.64	124.70
	Total	**158.83**	**164.94**

13. Current Loans (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
	Unsecured, considered good		
a.	Loans & Advances to Employees	32.90	33.62
	Total	**32.90**	**33.62**

14. Other Current Financial Assets (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Interest receivable	6.10	4.43
	Total	**6.10**	**4.43**

15. Current Tax Assets (Net) (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Advance payment of tax (Net of provision)	107.03	89.27
	Total	**107.03**	**89.27**

16. Other Current Assets (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Balance with Government Authorities	597.35	1,069.65
b.	Prepaid Expenses	102.60	109.32
c.	Advances other than capital advances	387.02	323.57
d.	Export Incentive Receivable	102.91	118.23
e.	Solar Power Revenue Receivable	79.26	-
f.	Insurance Claim Receivable	-	402.18
	Total	**1,269.14**	**2,022.95**

Refer Note No. 39 for receivable from related parties

NOTES

17. Share capital

(₹ in Lakhs)

Particulars	As at March 31, 2026 No. of Shares	As at March 31, 2026 Amount	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount
Authorised Share Capital :				
Equity Shares of Rs. 10 each	2,00,00,000	2,000.00	2,00,00,000	2,000.00
Issued, Subscribed & Fully Paid Up:				
Equity Shares of Rs. 10 each	80,33,099	803.31	80,33,099	803.31
Total	**80,33,099**	**803.31**	**80,33,099**	**803.31**

17.1 The reconciliation of the no. of shares outstanding is set out below :

(₹ in Lakhs)

Particulars	As at March 31, 2026 No. of Shares	As at March 31, 2026 Amount	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount
Equity shares				
At Beginning of the period	80,33,099	803.31	80,33,099	803.31
Add : Issued during the year	-	-	-	-
Less:- Shares Buy Back	-	-	-	-
Outstanding at the end of the period	**80,33,099**	**803.31**	**80,33,099**	**803.31**

17.2 The Company has only one class of shares i.e. equity shares. All equity shares carry equal rights with respect to voting and dividend.

17.3 In the event of liquidation of the Company, the equity shareholders shall be entitled to proportionate share of their holding in the assets remaining after distribution of all preferential amounts.

17.4 Subsequent to Balance Sheet date, the Board of Directors has recommended a dividend of Rs. 0.50 per share to be paid on fully paid equity shares in respect of financial year ended on March 31, 2026. The equity dividend is subject to approval by shareholders at the ensuing annual general meeting and has not been included as a liability in these financial statements. The total estimated equity dividend to be paid is Rs. 40.17 Lakhs.

17.5 Shares held by holding / ultimate holding company / or their subsidiaries / associates : **Not Applicable**

17.6 Details of shareholders holding more than 5% shares

(₹ in Lakhs)

Name of the Shareholders	As at March 31, 2026 No. of Shares	As at March 31, 2026 Amount	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount	% Change during the year
Mrugesh Jaykrishna Family Trust - 2	31,22,673	38.87	31,22,673	38.87	-
Munjal M. Jaykrishna Family Trust	15,96,532	19.87	15,96,532	19.87	-

17.7 Disclosure of Shareholding of Promoters

Disclosure of shareholding of promoters as at March 31, 2026 is as follows

(₹ in Lakhs)

Name of the Promoters	As at March 31, 2026 No. of Shares	As at March 31, 2026 Amount	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount	% Change during the year
Mrugesh Jaykrishna Family Trust - 2	31,22,673	38.87	31,22,673	38.87	-
Munjal M. Jaykrishna Family Trust	15,96,532	19.87	15,96,532	19.87	-
Chelsea Marketing LLP	3,17,132	3.95	3,17,132	3.95	-
Skyjet Aviation Private Limited	200	0.00	200	0.00	-

Disclosure of shareholding of promoters as at March 31, 2025 is as follows

(₹ in Lakhs)

Name of the Promoters	As at March 31, 2025 No. of Shares	As at March 31, 2025 Amount	As at March 31, 2024 No. of Shares	As at March 31, 2024 Amount	% Change during the year
Mrugesh Jaykrishna Family Trust - 2	31,22,673	38.87	31,22,673	38.87	-
Munjal M. Jaykrishna Family Trust	15,96,532	19.87	15,96,532	19.87	-
Chelsea Marketing LLP	3,17,132	3.95	3,17,132	3.95	-
Skyjet Aviation Private Limited	200	0.00	200	0.00	-

17.8 Shares Reserved for Issued under options & contracts or commitments for the sale of shares or disinvestment, including terms of amounts : **Nil**

17.9

a. Aggregate number and class of shares allotted as fully paid up pursuant to contracts without payment being received in cash: **Nil**

b. Aggregate number and class of shares allotted as fully paid by way of Bonus Shares : **Nil**

c. Aggregate number and class of shares bought back : **Nil**

17.10 Securities which are convertible into Equity Shares : **Nil**

17.11 Aggregate Value of Calls unpaid by directors and officers : **Nil**

NOTES

18. Other Equity

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Securities Premium		
Balance at the beginning of the Year	5,839.49	5,839.49
Add : Securities premium credited on Share issue	-	-
Less : Securities premium debited on Buyback of shares	-	-
Balance at the end of the Year	5,839.49	5,839.49
General Reserve		
Balance at the beginning of the Year	2,727.41	2,727.41
Add: Appropriations From Current year's Profit	-	-
Balance at the end of the Year	2,727.41	2,727.41
Capital Redemption Reserve		
Balance at the beginning of the Year	16.95	16.95
Add: Transfer from General Reserve	-	-
Balance at the end of the Year	16.95	16.95
Surplus in Statement of Profit and Loss		
Balance at the beginning of the Year	16,967.16	16,515.38
Add : Net Profit for the Year	(43.86)	477.04
Add : Other Comprehensive Income arising from remeasurement of defined benefit obligation (net of tax)	(52.05)	14.91
Less : Dividend	(60.25)	(40.17)
Less : Tax on Buy Back of Equity Shares	-	-
Balance at the end of the Year	16,811.00	16,967.16
Other Comprehensive Income		
- Fair value gains/(loss) on Equity Instruments	17.16	17.16
- Effective portion of cash flow hedge	(62.41)	(0.40)
Total	**25,349.60**	**25,567.81**

Securities Premium:

The amount received in excess of face value of the equity shares is recognised in Securities Premium Reserve. The reserve is utilised in accordance with the specific provisions of the Companies Act, 2013.

Capital Redemption Reserve:

Capital Redemption Reserve represents reserve created during buy back of Equity Shares and it is a non-distributable reserve.

General Reserve:

General Reserve has been created by transfer out of profit generated by the Company and is available for distribution to shareholders. Under the erstwhile Companies Act, 1956, a general reserve was created through an annual transfer of net profit at a specified percentage in accordance with applicable regulations. Consequent to the introduction of the Companies Act, 2013, the requirement to mandatory transfer a specified percentage of net profit to general reserve has been withdrawn.

Retained Earnings:

Retained earnings are the profits that the Company has earned till date including effect of remeasurement of defined benefit obligations less any transfers to general reserve, dividends or other distributions paid to shareholders. Retained Earnings is a free reserve available to the Company.

Equity Instruments through Other Comprehensive Income:

This represents the cumulative gains and losses arising on the revaluation of equity instruments measured at fair value through other comprehensive income, under an irrevocable option, net of amounts reclassified to retained earnings when such assets are disposed off.

Effective portion of Cash Flow Hedges:

This Reserve represents the cumulative effective portion of changes in Fair Value of derivatives that are designated as Cash Flow Hedges. It will be reclassified to profit or loss or included in the carrying amount of the non-financial asset in accordance with the Company's accounting policy.

NOTES

19. Non-current Borrowings

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Secured		
	Term Loan		
	From HDFC Bank Limited	2,796.04	2,217.30
	Less:- Maturity with in next 12 months (Refer Note No. 22)	(1,007.67)	(885.71)
	Total	**1,788.37**	**1,331.59**

19.1 Details of security and rate of interest for term loan from HDFC Bank Limited

Primary Security:

a) First exclusive charge over factory land and building located at plot No. D-2/CH/152, GIDC Dahej, Gujarat.

b) First exclusive charge over movable fixed assets including Plant and Machinery located at Plot No. D-2/CH/152, GIDC Dahej, Gujarat.

c) First exclusive charge over ground mounted solar plant

Repayment Terms:

a) 20 quarterly installments of Rs. 150.00 Lakhs each starting from January 2022

b) 14 quarterly installment of Rs. 71.43 Lakhs each starting from April 2025

c) 75 monthly installment of Rs. 22.67 Lakhs each starting from January 2026

Rate of Interest:

Interest rate for the year ranges between 7.15% to 7.98%

20. Non Current Provisions

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
	Provison for Employee Benefits (Ref. Note No.41)		
a.	Leave Encashment	83.54	49.78
b.	Gratuity	-	10.83
	Total	**83.54**	**60.61**

21. Deferred Tax Liabilities (Net)

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Opening Balance	2,228.46	2,122.86
Add/(Less): Liability/(Assets) Charged to statement of Profit & Loss	(400.45)	105.60
Add/(Less): Liability/(Assets) Charged to other Comprehensive Income	(38.36)	-
Total	**1,789.65**	**2,228.46**

21.1 Component of Deferred Tax Liabilities (Net)

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Depreciation	2,496.84	2,257.96
b.	Employee Benefits	9.76	(26.00)
c.	Other Timing Differences	(716.95)	(3.49)
d.	Charged to other Comprehensive Income	38.36	-
e.	Opening Balance	(2,228.46)	(2,122.87)
	Total	**(400.45)**	**105.60**

22. Current Borrowings

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	**Secured**		
	Cash Credit/Working Capital Borrowings		
	From State Bank of India	5,419.42	3,247.28
	From HDFC Bank Limited	2,631.02	1,212.09
	Current Maturities of Long Term Debt		
	From HDFC Bank Limited (refer note no.19)	1,007.67	885.71
	Total	**9,058.11**	**5,345.08**

NOTES

22.1 Details of security for working capital facilities from State Bank of India

Repayment Schedule:

Repayable on Demand

Primary Security:

Exclusive charge by way of hypothecation over entire present and future current assets of the company.

Collateral Security:

"Exclusive charge, by way of Equitable Mortgage and Hypothecation on entire fixed assets (Land, Building, Plant & Machinery) both present and future of the company situated at Survey Nos. 166,167,168 and 169 of Mouje Indrad Village, Kadi - Kalol Road, Chhatral, Taluka Kadi, Dist. Mehsana, Gujarat"

- Lien over TDR worth Rs. 25 Lakhs in lieu of waiver of ECGC policy.

Rate of Interest:

Interest rate for the year ranges between 6.50% to 11.20% (P.Y.2024-25 between 7.41% to 10.20%)

23. Current Trade Payables (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Total outstanding dues of Micro and Small Enterprises	85.81	40.05
b.	Total outstanding dues of Creditors other than Micro and Small Enterprises	5,308.86	5,699.74
	Total	**5,394.67**	**5,739.79**

Refer Note No. 39 for payable to related parties

23.1 Disclosures as required under the Micro, Small and Medium Enterprises Development Act, 2006 (₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Principal amount remaining unpaid to any supplier as at the end of accounting year	85.81	40.05
b.	Interest due and remaining unapid to any supplier as at the end of accounting year	-	-
c.	Amount of interest paid by the Company in terms of section 16 of the MSMED Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during the accounting year	-	-
d.	Amount of interest due and payable for the reporting period of delay in making payment [which have been paid but beyond the appointed day during the year] but without adding the interest specified under the MSMED Act, 2006	-	-
e.	Amount of interest accrued and remaining unpaid at the end of the accounting year.	-	-
f.	Amount of further interest remaining due and payable even in succeeding years, untill such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductivble expenditure under Section 23 of MSMED Act, 2006	-	-

The information regarding Micro and Small Enterprises has been determined to the extent such parties have been identified on the basis of information available with the company.

23.2 Ageing of Trade Payables

23.2.1 Ageing of Trade Payables outstanding as on 31/03/2026 (₹ in Lakhs)

	Particulars	Outstanding for following periods from date of transaction				Total
		Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	
a.	MSME	85.81	-	-	-	85.81
b.	Others	5,287.76	4.00	3.62	13.48	5,308.86
c.	Disputed dues – MSME	-	-	-	-	-
d.	Disputed dues - Others	-	-	-	-	-
	Total	**5,373.57**	**4.00**	**3.62**	**13.48**	**5,394.67**

23.2.2 Ageing of Trade Payables outstanding as on 31/03/2025 (₹ in Lakhs)

	Particulars	Outstanding for following periods from date of transaction				Total
		Less than 1 Year	1-2 Year	2-3 Year	More than 3 Years	
a.	MSME	40.05	-	-	-	40.05
b.	Others	5,669.62	28.10	1.00	1.02	5,699.74
c.	Disputed dues – MSME	-	-	-	-	-
d.	Disputed dues - Others	-	-	-	-	-
	Total	**5,709.67**	**28.10**	**1.00**	**1.02**	**5,739.79**

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24. Other Current Financial Liabilities

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Unpaid dividends*	30.19	40.24
b.	Payable for Fixed Assets Supplier	315.36	26.78
c.	Other Current financial Liabilities (Including OCI)	82.86	-
	Total	**428.41**	**67.02**

*The Company has transferred Rs. 9.86 lakhs (Previous year Rs. 9.89 lakhs) in the Investor Education and Protection Fund (IEPF) during the year.

25. Other Current Liabilities

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
a.	Statutory Dues	34.74	49.53
b.	Dues to employees and others Including OCI	147.09	125.29
c.	Advance received from customers	6.62	5.32
d.	Other Current Liabilities	209.59	163.49
	Total	**398.04**	**343.63**

Refer Note No. 39 for payable to related parties

26. Current Provisions

(₹ in Lakhs)

	Particulars	As at March 31, 2026	As at March 31, 2025
.	Provison for Employee Benefits (Ref. Note No.41)		
a.	Leave Encashment	20.17	-
a.	Bonus	46.90	42.70
	Total	**67.07**	**42.70**

27. Revenue from Operations

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Sale of Products		
Export Sales	20,160.39	15,978.64
Domestic Sales	16,006.29	17,935.03
	36,166.68	33,913.67
Other operating revenues	1,076.32	712.85
Total	**37,243.00**	**34,626.52**

27.1 Other Operating Revenue

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Export incentives	711.30	518.71
Exchange Rate differences	365.02	194.14
Other Revenue	-	-
Total	**1,076.32**	**712.85**

28. Other Income

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Interest income	12.83	20.06
b.	Dividend income	0.02	-
c.	Gain on Investments at FVTPL*	0.82	-
d.	Net Gain on sale of fixed assets	0.61	-
e.	Other miscellaneous income	5.50	5.40
	Total	**19.78**	**25.46**

* The gain on investments due to difference in acquisition cost and fair market value is accrued but unrealized profit.

NOTES

29. Cost of Materials Consumed

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Opening Stock	583.62	654.49
Add : Purchases	20,858.35	18,514.48
Sub Total	21,441.97	19,168.97
Less : Closing Stock	888.15	583.62
Total	**20,553.82**	**18,585.35**

30. Changes in Inventories of Finished Goods, Work-in-Progress & Stock-in -Trade

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Inventories at the end of the year		
	Stock-in-Trade	189.46	90.68
	Finished goods	4,373.84	4,903.74
	Work-in-process	663.17	860.37
	Total	**5,226.47**	**5,854.79**
b.	Inventories at the beginning of the year		
	Stock-in-Trade	90.68	163.69
	Finished goods	4,636.65	4,569.84
	Work-in-process	787.91	451.82
	Total	**5,515.24**	**5,185.35**
	Total (Increase) / Decrease In Stock	**288.77**	**(669.44)**

* Opening stock of Finished goods and Work-in-Progress is presented net of Stock affected by Fire amounting to Rs. 267.09 Lakhs and Rs. 72.46 Lakhs respectively.

31. Employee benefit expense

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Salaries and wages	973.98	1,010.61
b.	Managerial remuneration including perquisites and commission	181.20	170.40
c.	Contribution to provident & other funds	59.47	52.43
d.	Staff welfare expenses	101.61	81.21
e.	Leave Encashment	57.73	13.54
	Total	**1,373.99**	**1,328.19**

32. Finance Costs

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Interest on term loan facilities from bank	149.25	110.47
b.	Interest on working capital facilities from bank	473.30	347.47
c.	Other borrowing costs	59.07	68.10
	Total	**681.62**	**526.04**

33. Depreciation and Amortisation Expense

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Depreciation on property, plant & equipment	1,644.28	1,392.51
b.	Amortization of intangible assets	8.53	7.69
	Total	**1,652.81**	**1,400.20**

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34. Other Expenses

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
a.	Consumption of Stores & Spares	715.70	589.08
b.	Power and Fuel	5,235.12	5,265.61
c.	Repairs to Building	53.08	35.92
d.	Repairs to Machinery	415.44	233.77
e.	Other Repairs	56.86	11.89
f.	Pollution Treatment Expenses	1,036.42	1,162.21
g.	Labour Charges	1,823.85	1,586.07
h.	Rent	30.75	13.86
i.	Rates & Taxes	9.27	6.12
j.	Insurance	102.26	85.32
k.	Consumption of Packing Material	486.02	432.40
l.	Expenditure incurred on CSR activities (Refer Note No. 42)	-	1.50
m.	Freight, Handling ,Transportation & other Expenses	510.60	331.28
n.	Selling and Distribution Expenses	452.71	376.14
o.	Travelling, Conveyance & Vehicle Expenses	315.52	357.60
p.	Donation	1.68	0.18
q.	Directors Sitting Fees	2.00	1.81
r.	Legal & Professional Expenses	415.32	382.58
s.	ECL Expenses	7.62	-
t.	Auditors Remuneration (Refer Note No.34.1)	3.70	3.70
u.	General Expenses	177.45	136.40
	Total	**11,851.37**	**11,013.44**

34.1. Auditor Remuneration & others

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Statutory auditor :		
Audit fee	2.75	2.75
Tax audit fee	0.50	0.50
Cost auditor:		
Audit fee	0.45	0.45
Total	**3.70**	**3.70**

35. Earning Per Share

Earning Per share is calculated by dividing the Profit / (Loss) attributable to the Equity Shareholders by the weighted average number of Equity Shares outstanding during the year. The numbers used in calculating basic and diluted earning per Equity Share as stated below:

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Net Profit for the year attributable to Equity Shareholders (Rs. In Lakhs)	(43.86)	477.04
Weighted Average number of Equity Shares outstanding of Face Value of Rs. 10 each.	80,33,099	80,33,099
Number of Equity Shares for Basic EPS	80,33,099	80,33,099
Number of Equity Shares for Diluted EPS	80,33,099	80,33,099
Nominal Value Per Share (₹)	10	10
Basic Earning Per Share (₹)	(0.55)	5.94
Diluted Earning Per Share (₹)	(0.55)	5.94

NOTES

36. Income Taxes

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
	The major components of income tax expense for the year as under:		
a.	**Current tax**	-	-
b.	**Deferred tax**		
	In respect of Accumulated Depreciation	238.88	118.43
	In respect of Investments and other timing differences (including OCI)	(639.34)	(12.83)
	Opening Balance	(2,228.46)	(2,122.87)
	Total deferred tax	**(2,628.92)**	**(2,017.27)**
c.	**Adjustment of tax for earlier years**	-	-
	Total tax expense charged to statement of Profit and Loss	**(2,628.92)**	**(2,017.27)**

36.1 Reconciliation of Effective Tax Rate

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Applicable Tax Rate	25.17%	25.17%
Profit before tax	(444.31)	582.64
Exceptional Items	(169.61)	-
Expenses not allowed for tax purpose	7.78	44.48
Adjustment for depreciation	(931.12)	(379.78)
Others	-	-
Net Taxable income for the year	(1,537.26)	247.34
Brought Forward Loss adjusted during the year	-	(247.34)
Effective Tax for the year	-	-
Additional Tax Liability due to MAT	-	-
Adjustment for income taxable at lower rate	-	-
Total current tax calculated for the year	-	-
Excess provision	-	-
Effective current tax rate for the year	0.00%	0.00%

NOTES

37. Contingent Liabilities and Commitments

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
	Contingent Liabilities		
a.	Appellate order passed by Dy. Commissioner of Commercial Taxes, Appeals-3 at Gandhinagar for the year 2004-05 and Subsequently applied for Appeal at commercial tax commissioner Ahmedabad (VAT Tribunal)	18.03	18.03
b.	Assessment Order u/s 153C of the Income tax Act, 1961 ("the Act") passed by Central Circle 2(3) Ahmedabad, for Asst. Year 2017-18 against which appeal has been already filed before CIT(A)	25.54	25.54
c.	Assessment Order u/s 153C of the Income tax Act, 1961 ("the Act") passed by Central Circle 2(3) Ahmedabad, for Asst.Year 2018-19 against which appeal has been already filed before CIT(A)	14.16	14.16
d.	Penalty Order u/s 271DA of the Income tax Act, 1961 ("the Act") passed by Central Range 2 Ahmedabad, for Asst. Year 2018-19 against which appeal has been already filed before CIT(A)	9.85	11.40
e.	Penalty Order u/s 271DA of the Income tax Act, 1961 ("the Act") passed by Central Range 2 Ahmedabad, for Asst.Year 2019-20 against which appeal has been already filed before CIT(A)	69.94	69.94
f.	Assessment Order u/s 153C of the Income tax Act, 1961 ("the Act") passed by Central Circle 2(3) Ahmedabad, for Asst.Year 2020-21 against which appeal has been already filed before CIT(A)	37.76	37.76
g.	Penalty Order u/s 271DA of the Income tax Act, 1961 ("the Act") passed by Central Range 2 Ahmedabad, for Asst.Year 2020-21 against which appeal has been already filed before CIT(A)	64.03	64.03
h.	Penalty Order u/s 271DA of the Income tax Act, 1961 ("the Act") passed by Central Range 2 Ahmedabad, for Asst.Year 2021-22 against which appeal has been already filed before CIT(A)	6.90	6.90
i.	Bills discounted under Export/Inland/Import Letter of Credit	318.93	-
j.	Outstanding bank guarantees for contract demand	467.35	513.29
	Commitments		
	Estimated amount of contracts remaining to be executed on capital account and not provided for (net of advances)	67.63	1,922.73

38. The Company operates in a single segment and in line with Ind AS - 108 - "Operating Segments", the operation of the Company fall under Chemical Business which is considered to be the only reportable business segment.

39. Related Party Disclosures

As per the Indian Accounting Standard on "Related Party Disclosures" (Ind AS 24), the related parties of the Company are as follows:

Related Parties and Nature of Relationship

39.1 Name of the Related Parties and Nature of Relationship:

A. Enterprises own or significantly influenced by key managerial personnel or their relatives

Asahi Songwon Colors Limited
Skyways
Skyjet Aviation Private Limited
Akshar Silica Private Limited
Chhatral Environment Management System Private Limited
Chelsea Marketing LLP
Eta Enterprise LLP
Vapi Enviro Management System LLP
Mrugesh Jaykrishna Family Trust-2
Munjal M. Jaykrishna Family Trust
Munjal M. Jaykrishna HUF

B. Key Managerial Personnel:

Executive Directors

Mrs. Paru M. Jaykrishna	- Chairperson & Managing Director
Mr. Munjal M. Jaykrishna	- Jt. Managing Director & CEO
Mr. Sachin M.Jaykrishna	- Whole Time Director (W.e.f. 02/08/2024)
Mr. Ashok D. Barot	- Director

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Non-executive Directors

Mr. Pradeep Jha	- Independent Director (upto 11/08/2024)
Ms. Maitri K. Mehta	- Independent Director
Mr. Jigar M. Patel	- Independent Director
Mr. Nirav K.Shah	- Independent Director (W.e.f. 02/08/2024)
Mr. Keyur D.Gandhi	- Independent Director (W.e.f. 02/08/2024)
Mr. Sameer S.Sinha	- Independent Director (W.e.f. 02/08/2024)

Executive officers

Mr. Hardik S. Shah	(upto 02/12/2024)
Mr. Amit D.Soni	- Chief Financial Officer (w.e.f. 10/02/2025)
Mr. Mehul Naliyadhara	

C. Relative of Key Managerial Personnel

Mr. Mrugesh Jaykrishna

Mrs. Namrata Parikh

39.2 Details of Transactions carried out with related parties referred to in note 39.1 above in the ordinary course of business

(₹ in Lakhs)

	Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
A.	**Enterprises own or significantly influenced by key managerial personnel or their relatives**		
	Asahi Songwon Colors Limited		
	Purchase of Goods	42.45	29.61
	Sales of Goods	16.97	21.43
	Skyways		
	Rent Paid	3.60	3.60
	Rates & Taxes	0.78	0.76
	Skyjet Aviation Private Limited		
	Dividend Paid	0.001	0.001
	Chhatral Environment Management System Private Limited		
	Effluent Treatment Service Availed	187.87	221.54
	Rent Income	6.37	7.70
	Chelsea Marketing LLP		
	Dividend Paid	2.38	1.59
	Eta Enterprise LLP		
	Purchase of Goods	0.97	-
	VAPI ENVIRO MANAGEMENT SYSTEM LLP		
	Rent Income	0.08	-
	Mrugesh Jaykrishna Family Trust - 2		
	Dividend Paid	23.42	15.61
	Munjal M. Jaykrishna Family Trust		
	Dividend Paid	11.97	7.98
B.	**Key Managerial Personnel and their relatives**		
	Mrs. Paru M. Jaykrishna		
	Remuneration, Allowances and Perquisites	72.00	72.00

NOTES

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Mr. Munjal M. Jaykrishna		
Remuneration, Allowances and Perquisites	76.80	76.80
Mr. Ashok Barot		
Salary and allowances	6.13	10.87
Mr. Hardik S. Shah upto 02/12/2024		
Salary and allowances	-	20.09
Mr. Amit D.Soni (w.e.f. 10/02/2025)		
Salary and allowances	44.06	6.07
Mr. Mehul Naliyadhara		
Salary and allowances	10.15	9.26
Mr. Mrugesh Jaykrishna		
Consultancy	29.31	29.31
Mrs. Namrata Parikh		
Salary and allowances	18.82	24.36
Mr. Sachin Jaykrishna upto 01/08/2024		
Salary and allowances	-	10.92
Mr. Sachin Jaykrishna W.e.f. 02/08/2024		
Salary and allowances	32.40	21.60
Mr. Pradeep Jha upto 11/08/2024		
Director Sitting Fees	-	0.12
Ms. Maitri K. Mehta		
Director Sitting Fees	0.56	0.52
Mr. Jigar M. Patel		
Director Sitting Fees	0.52	0.49
Mr. Nirav K.Shah W.e.f. 02/08/2024		
Director Sitting Fees	0.42	0.28
Mr. Sameer S.Sinha W.e.f. 02/08/2024		
Director Sitting Fees	0.30	0.20
Mr. Keyur D. Gandhi W.e.f. 02/08/2024		
Director Sitting Fees	0.20	0.20

Remuneration does not include the provision made for gratuity, as they are determined on an actuarial basis for the company as a whole.

Income & expenses are Inclusive of applicable tax

NOTES

39.3 Outstanding Balance with Related Parties

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Payables/(Receivable)		
Asahi Songwon Colors Limited	6.39	17.91
Skyways	0.30	0.27
Chhatral Environment Management System Private Limited	10.59	13.54
Vapi Enviro Management System LLP	(0.08)	-
Mrs. Paru M. Jaykrishna	3.43	3.43
Mr. Munjal M. Jaykrishna	3.92	-
Mr. Mrugesh Jaykrishna	2.24	2.24
Mrs. Namrata Parikh	-	1.55
Mr. Sachin Jaykrishna	2.02	2.02
Mr. Ashok Barot	0.50	0.50
Mr. Amit D. Soni	2.88	2.21
Mr. Mehul Naliyadhara	0.82	0.56

40. As at March 31, 2026, the Company has only one class of equity shares. No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2026 and March 31, 2025.

40.1 Dividend on equity shares paid during the year

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Final Dividend for the Financial Year 2024-2025 (₹ 0.75 per equity shares of ₹ 10/- each)	60.25	40.17

41. Disclosures as Required by Indian Accounting Standard (Ind-AS) 19 "Employee Benefits"

(a) Defined contribution plans

Contribution to defined contribution plans, recognised as expense for the year is as under :

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Employer's contribution to Provident & other Fund	59.47	52.43

(b) Defined benefit plan

Details of defined benefit obligation and plan assets in respect of retiring gratuity are given below :

i) Change in the Defined Benefit Obligation

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Define Benefit Obligation at the beginning	373.46	351.42
Current Service Cost	26.53	25.05
Past Service Cost (Change in Gratuity Ceiling and Retirement Age)	(216.32)	-
Interest Cost	25.58	24.92
Benefits Paid	(11.77)	(13.59)
Actuarial (Loss)/Gain on Obligation	71.06	(14.33)
Defined Benefit Obligation at the end	268.54	373.46

ii) Change in the fair value of Plan Assets

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Fair Value of plan assets at the beginning	362.63	332.40
Expected Return on Plan Assets	25.21	24.23
Employer Contributions	10.83	19.02
Benefits paid	(11.77)	(13.59)
Actuarial Gain/(Loss) on the Plan Assets	1.50	0.57
Fair Value of plan assets at the end	388.39	362.63

NOTES

iii) Net Liability/(Asset) recognized in Balance Sheet

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Present value of funded defined benefit obligation at the year end	268.54	373.46
Fair Value of plan assets at the year end	388.39	362.63
Amount recognized in Balance Sheet	(119.86)	10.83

iv) Expenses recognised in Statement of Profit & Loss

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Current Service Cost	(189.79)	25.05
Interest Cost on Obligation	25.58	24.92
Expected Return on Plan Asset	(25.21)	(24.23)
Defined Benefit Cost included in Statement of Profit & Loss	(189.41)	25.74

v) Amount recognised in Other Comprehensive Income for the year

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Remeasurements due to experience adjustments	71.05	(14.33)
Return on plan assets	(1.50)	(0.57)
Total remeasurements in OCI	69.55	(14.91)

vi) Actuarial Assumptions

(i) Financial/Demographic Assumptions :

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Mortality Rate (as % of IALM (2012-14) Ult. Mortality Table)	100.00%	100.00%
Disability Rate (as % of mortality Rate)	0.00%	0.00%
Withdrawal Rate	2.00%	2.00%
Discount Rate (Per Annum)	7.66%	6.96%
Salary Growth Rate (Per Annum)	8.00%	8.00%

vii) Sensitivity Analysis

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and employee turnover. The sensitivity analysis below, have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period, while holding all other assumptions constant. The result of sensitivity analysis on defined benefit obligation is given below:

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Sensitivity Level - Discount Rate		
1% Increase	-7.95%	-5.76%
1% Decrease	9.36%	6.81%
Sensitivity Level - Salary Escalation		
1% Increase	9.07%	7.42%
1% Decrease	-7.94%	-6.45%
Sensitivity Level - Employee Turnover		
1% Increase	-0.06%	-0.58%
1% Decrease	0.03%	0.66%

viii) Major Categories of Plan Assets

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Insurance policies	100%	100%

NOTES

ix) **Maturity Profile of Defined Benefit Obligations**

(₹ in Lakhs)

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Year 1	57.25	139.86
Year 2 to 5	55.84	54.06
More than 5 years	543.99	525.69

x) The weighted average duration of the defined benefit obligation is 10.00 (P.Y. 7.47)

xi) Expected contribution to the defined benefit plan for the next reporting period - ₹ NIL (P.Y. ₹ 10.83)

42. Disclosure on Corporate Social Responsibility (CSR) activities u/s 135 of the Companies Act, 2013 is as under:

(₹ in Lakhs)

	Particulars	2025-26	2024-25
1.	Gross amount required to be spent by the Company	-	1.24
2.	Amount spent during the year		
	(i) construction/acquisition of any asset	-	-
	(ii) on purposes other than (i) above	-	1.50
3.	Shortfall at the end of the year	-	-
4.	Total of previous years' shortfall	-	-
5.	Reasons for shortfall	-	-
6.	The nature of CSR activities undertaken by the Company		
	- Promoting Healthcare	-	1.50
	- Ensuring Environmental Sustainability	-	-
	- Promoting Education	-	-
	- Sanitation	-	-
7.	CSR transactions with related parties	-	-

43. Financial Risk Management - Objectives and Policies

The Company's financial liabilities comprise other than derivatives mainly of borrowings, trade payables and other payables. The main purpose of these financial liabilities is to finance the Company's operations. The Company's principal financial assets, other than derivatives, include trade and other receivables, other balances with banks, loans, investments and cash and cash equivalents that arise directly from its operations.

The Company's activities are exposed to Credit risk, Liquidity Risk and Market risk.

The Board of directors of the Company are overall responsible for the establishment and oversight of the company's risk management framework. The Company's risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the company's activities.

The Company's audit committee oversees how management monitors compliance with the company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and adhoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

43.1 Credit Risk Management

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the company's receivables from customers and loans. The carrying amounts of financial assets represent the maximum credit risk exposure.

Trade Receivables and Loans

The company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of its customer base. The company has established a credit policy under which each new customer is analysed individually for creditworthiness before the company's standard payment and delivery terms and conditions are offered. Sale limits are established for each customer and reviewed quarterly. Any sales exceeding those limits require approval from the management of the company.

The company limits its exposure to credit risk from trade receivables by establishing a maximum payment period of 120 days for customers. More than 85% of the company's customers have been transacting with the company for over five years, and none of these customers' balances are credit-impaired at the reporting date.

Confirmation of balances from Debtors & Loans and Advances received, are being reconciled.

Cash and Cash Equivalents

The company holds cash and cash equivalents of Rs. 15.33 Lakhs at March 31, 2026 (P.Y. Rs. 14.44 Lakhs). The cash and cash equivalents are held with bank and cash on hand.

NOTES

43.2 Liquidity Risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation. The company uses process costing to cost its products, which assists it in monitoring cash flow requirements and optimizing its cash return on investments.

43.3 Market Risk

Market risk is the risk that changes in market prices – such as foreign exchange rates and interest rates – will affect the company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

43.4 Interest Rate Risk

Interest rate risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. In order to optimize the company's position with regards to the interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in it total portfolio.

With all other variables held constant, the following table demonstrates the impact of the borrowing cost on floating rate portion of loans and borrowings and excluding loans on which interest rate swaps are taken.

(₹ in Lakhs)

Nature if Borrowings	Change in basis points	Impact on PAT	
		As at March 31, 2026	As At March 31, 2025
Term Facilities from Bank	0.5%	(10.46)	(8.30)
	-0.5%	10.46	8.30
Working Capital Facilities from Bank	0.5%	(30.12)	(16.69)
	-0.5%	30.12	16.69

43.5 Foreign Currency Risk

The company operates internationally and is exposed to currency risk on account of its receivables in foreign currency. The functional currency of the company is Indian Rupee. The company uses forward exchange contracts to hedge its currency risk, most with a maturity of less than one year from the reporting date.

The company does not use derivative financial instruments for trading or speculative purposes.

I. Foreign Currency Exposure

(₹ in Lakhs)

Particulars	As at March 31, 2026			As At March 31, 2025		
	USD	Euro	GBP	USD	Euro	GBP
Financial Assets						
Trade & Other Receivables	22.83	2.94	-	13.71	-	-
Less : Forward Contract for selling foreign currency	(22.83)	(2.72)	-	-	-	-
Total	-	0.22	-	13.71	-	-
Financial Liabilities	-	-	-	-	-	-
Net Exposure	-	0.22	-	13.71	-	-

II. Foreign Currency Sensitivity

The sensitivity of profit or loss and equity to changes in the exchange rates arises mainly from foreign currency denominated financial instruments as below:

(₹ in Lakhs)

Particulars	Movement in Rate	Impact on PAT	
		2025-26	2024-25
USD	5%	-	42.78
USD	-5%	-	(42.78)
EURO	5%	0.90	-
EURO	-5%	(0.90)	-
GBP	5%	-	-
GBP	-5%	-	-

NOTES

43.6 Price Risk

Investment Price Risk

The company's exposure to price risk arises from investments in equity and mutual fund held by the company and classified in the balance sheet at fair value through profit or loss. To manage its price risk arising from investments, the company diversifies its portfolio.

Sensitivity Analysis

The table below summarises the impact of increase/decrease of the index on the company's equity and profit for the period. The analysis is based on the assumption that the price of the instrument has increased by 3% or decreased by 3% with all other variables held constant.

(₹ in Lakhs)

Particulars	Movement in Rate	Impact on PAT 2025-26	Impact on PAT 2024-25
Equity Shares (Quoted)	3%	0.03	0.01
Equity Shares (Quoted)	-3%	(0.03)	(0.01)

Commodity Price Risk

Principal Raw Material for company's products is Acetanilide, CPC Blue & Sodium Silicate. Company sources its raw material requirements from domestic markets. Company effectively manages availability of material as well as price volatility through well planned procurement and inventory strategy and also through appropriate contracts and commitments.

Sensitivity Analysis

The table below summarises the impact of increase/decrease in prices of Acetanilide, CPC Blue & Sodium Silicate by Rs. 1 per kg on profit for the period.

(₹ in Lakhs)

Particulars	Impact on PAT 2025-26	Impact on PAT 2024-25
Rs. 1 decrease in price of Acetanilide	21.85	18.42
Rs. 1 Increase in price of Acetanilide	(21.85)	(18.42)
Rs. 1 decrease in price of CPC Blue	7.21	6.72
Rs. 1 Increase in price of CPC Blue	(7.21)	(6.72)
Rs. 1 decrease in price of Sodium Silicate	121.60	107.54
Rs. 1 Increase in price of Sodium Silicate	(121.60)	(107.54)

44. Capital Management

For the purposes of the Company's capital management, capital includes issued capital and all other equity reserves. The primary objective of the Company's Capital Management is to maximise shareholder value. The company manages its capital structure and makes adjustments in the light of changes in economic environment and the requirement of the financial covenants.

The company monitors capital using gearing ratio, which is net debt divided by total equity plus debt.

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Borrowings	10,846.48	6,676.67
Less : Cash & Cash Equivalents Including investment in Liquid Fund.	15.33	14.44
Net Debt (A)	10,831.15	6,662.23
Total Equity (B)	26,152.91	26,371.12
Gearing Ratio (A/B)	0.41	0.25

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest bearing loans and borrowing in the current period.

As at March 31, 2026, the Company has only one class of equity shares. No changes were made in the objectives, policies or processes for managing capital during the years ended March 31, 2026 .

45. In the opinion of the Board, the current assets, loans and advances are approximately of the value stated in the balance sheet, if realised in the ordinary course of the business. Provision for depreciation and all known liabilities have been made in accounts.

46. In terms of Ind As 36 – Impairment of Assets issued by ICAI, the management has reviewed its fixed assets and arrived at the conclusion that impairment loss which is difference between the carrying amount and recoverable value of assets, was not material and hence no provision is required to be made.

47. Financial Instruments - Fair Values & Risk Management

47.1 Accounting Classifications & Fair Value Measurements

The fair values of the financial assets and liabilities are measured at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

NOTES

All financial instruments are initially recognized and subsequently re-measured at fair value as described below :

1. The fair value of investment in quoted equity shares and mutual funds is measured at quoted price or NAV.
2. Fair values of cash and short term deposits, trade and other short term receivables, trade payables, other current liabilities, short term loans from banks and other financial institutions approximate their carrying amounts largely due to short-term maturities of these instruments..
3. Financial instruments with fixed and variable interest rates are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the counterparty. Based on the evaluation, allowances are taken to account for the expected losses of these receivables.
4. The fair value of forward foreign exchange contracts and currency swaps is determined using forward exchange rates and yield curves at the balance sheet date.
5. The company uses the following hierarchy for determining and disclosing the fair values of financial instruments by valuation technique:

   Level 1 : Quoted prices (unadjusted) in active markets for identical assets or liabilities.

   Level 2 : Inputs other than the quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

I. Figures as at March 31, 2026

(₹ in Lakhs)

Particulars	Carrying Amount	Fair value	
		Level 1	Level 2
Financial assets at amortised cost:			
Security Deposits (Non-Current)	240.61	-	240.61
Trade Receivables	6,240.70	-	6,240.70
Cash and Cash Equivalents	15.33	-	15.33
Bank Balances Other than Cash and Cash Equivalents	158.83	-	158.83
Other Current Financial Assets	39.00		39.00
Total	**6,694.47**	**-**	**6,694.47**
Financial assets at fair value through profit or loss:			
Investments (Current)	-	-	-
Investments (Non-Current)	1.22	1.11	0.11
Total	**1.22**	**1.11**	**0.11**
Financial assets at fair value through other comprehensive income			
Investments (Non-Current)	-	-	-
Total	**-**	**-**	**-**
Financial liabilities at amortised cost:			
"Borrowings (Non-Current)"	1,788.37	-	1,788.37
Borrowings (Current)	9,058.11	-	9,058.11
Trade Payables	5,394.67	-	5,394.67
Other financial liabilities	428.41	-	428.41
Total	**16,669.56**	**-**	**16,669.56**

NOTES

II. **Figures as at March 31, 2025**

(₹ in Lakhs)

Particulars	Carrying Amount	Fair value	
		Level 1	Level 2
Financial assets at amortised cost:			
Security Deposits (Non-Current)	203.79	-	203.79
Trade Receivables	4,064.14	-	4,064.14
Cash and Cash Equivalents	14.44	-	14.44
Bank Balances Other than Cash and Cash Equivalents	164.94	-	164.94
Other Current Financial Assets	38.05		38.05
Total	**4,485.36**	**-**	**4,485.36**
Financial assets at fair value through profit or loss:			
Investments (Current)	-	-	-
Investments (Non-Current)	0.38	0.27	0.11
Total	**0.38**	**0.27**	**0.11**
Financial assets at fair value through other comprehensive income			
Investments (Non-Current)	-	-	-
Total	**-**	**-**	**-**
Financial liabilities at amortised cost:			
Borrowings (Non-Current)	1,331.59	-	1,331.59
Borrowings (Current)	5,345.08	-	5,345.08
Trade Payables	5,739.79	-	5,739.79
Other financial liabilities	67.02	-	67.02
Total	**12,483.48**	**-**	**12,483.48**

48 **Borrowing based on security of current assets**

(₹ in Lakhs)

Quarter	Name of Bank	Particulars of securities provided	Amount as per books of accounts	Amount as reported in quarterly return/ statement	Amount of difference	Reason for material discrepancies
June, 2025	State Bank of India/HDFC	Inventory	7440.25	5423.31	2,016.94	Refer Note Below
June, 2025	State Bank of India/HDFC	Trade Receivable	5419.49	6635.85	(1,216.36)	
September, 2025	State Bank of India/HDFC	Inventory	6966.54	5875.67	1,090.87	
September, 2025	State Bank of India/HDFC	Trade Receivable	4825.02	5666.78	(841.76)	
December, 2025	State Bank of India/HDFC	Inventory	8191.73	6325.98	1,865.76	
December, 2025	State Bank of India/HDFC	Trade Receivable	4816.63	5950.27	(1,133.64)	
March, 2026	State Bank of India/HDFC	Inventory	7300.95	6537.05	763.90	
March, 2026	State Bank of India/HDFC	Trade Receivable	6240.70	7350.51	(1,109.81)	

Note- 'Reason for material discrepancies'

- The differences in inventories and trade receivables are majorly on account of goods in transit where the goods have been physically dispatched from the Company location however, the same has not been considered as revenue from the purpose of revenue recognition principles and hence reversed from books of accounts for respective quarter ends.
- The management, basis their understanding with banks, submits stock statement of physical stock as available at respective locations at the period end. Accordingly adjustment for goods in transit (inward and outward) is not considered for the purpose of filing returns with banks.
- There are other differences on account of regrouping and reclassification of trade receivable balances . The Company has filed provisional return with banks for the quarter ended March 31 2026, as per the due date and subsequently filed final return with respective banks where amounts as per return matches with underlying books of accounts as at March 31, 2026.

NOTES

49. Key Ratio (₹ in Lakhs)

Sr. No	Ratio	Amount 2025-26	Ratio 2025-26	Amount 2024-25	Ratio 2024-25	% Deviation variance	Reason for
1	**Current Ratio**						
	Current Assets	15,130.98	0.99	13,440.56	1.16	-15.36%	Degradation in the ratio is on account of increase in working capital gap
	Current Liabilities	15,346.30		11,538.22			
2	**Debt-to-equity Ratio**						
	Total Borrowing	10,846.48	0.41	6,676.67	0.25	63.81%	Increase in borrowing leads to Increase in Debt to equity Ratio
	Shareholder's Equity	26,152.91		26,371.12			
3	**Debt Service Coverage Ratio**						
	Earnings Available for Debt Servicing	2,289.35	1.36	2,403.28	1.70	-20.39%	Decrease due to decrease in earning available
	Interest and Principal Repayments	1,689.29		1,411.75			
4	**Return on Equity Ratio**						
	Net Profit After Tax	(43.86)	-0.17%	477.04	1.82%	-109.15%	Decrease due to decrease in Net Profit
	Average Shareholder's Equity	26,262.01		26,144.87			
5	**Inventory Turnover Ratio**						
	Net Sales	36,166.68	5.04	33,913.67	5.01	0.59%	No major variance
	Average Inventory	7,173.86		6,766.43			
6	**Receivables Turnover Ratio**						
	Net Sales	36,166.68	7.02	33,913.67	7.71	-8.95%	No major variance
	Average Accounts Receivable	5,152.42		4,399.19			
7	**Payables Turnover Ratio**						
	Net Credit Purchases plus Other Expenses	34,184.04	6.14	31,413.48	6.23	-1.37%	No major variance
	Average Trade Payables	5,567.23		5,046.13			
8	**Net Capital Turnover Ratio**						
	Net Sales	36,166.68	-167.97	33,913.67	17.83	-1042.19%	Decrease in ratio due to Decrease in working capital
	Working Capital	-215.32		1,902.34			
9	**Net Profit Ratio**						
	Proift After Tax	(43.86)	-0.12%	477.04	1.41%	-108.62%	Decrease due to Decrease in Net Profit
	Net Sales	36,166.68		33,913.67			
10	**Return on Capital employed Ratio**						
	EBIT	237.31	0.80%	1,108.68	3.70%	-78.45%	Decrease due to Decrease in EBIT
	Capital Employed	29,730.93		29,931.17			
11	**Return on investment Ratio**						
(a)	**Fixed Income Investments (FD, Bonds, Debentures & Preference Shares)**						
	Interest Income + Profit on redemption	12.83	10.13%	20.06	12.58%	-19.50%	No major variance
	Average investment in Fixed Income investments	126.67		159.43			
(b)	**Mutual Fund Investments**						
	Gain on sale/fair valuation of Mutual Fund	-	0.00%	-	0.00%	0.00%	The Company have not held any Investment in Mutual Funds
	Average investment in Mutual Funds	-		-			
(c)	**Quoted Equity Instruments Investments**						
	Gain on Sale / Fair valuation of quoted investment + Dividend Income	0.82	0.00%	-	0.00%	0.00%	No major variance
	Average Gross investment in Quoted Equity Instruments	25.05		24.64			

NOTES

50 The Company does not held any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder. Hence any proceeding has not been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.

51 The Company does not have any transactions with companies struck off.

52 As on March 31, 2026 there is no unutilised amounts in respect of any issue of securities and long term borrowings from banks and financial institutions. The borrowed funds have been utilised for the specific purpose for which the funds were raised.

53 The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (Such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

54 The Company has not traded or invested in crypto currency or virtual currency during the financial year.

55 The company does not have any charges or satisfaction, which is yet to be registered with ROC beyond the statutory period.

56 The Company have not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

57 The Company have not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries

58 The company does not have any investment in any subsidiary company. Therefore, there is no requirement to comply with the number of layers prescribed under clause (87) of section 2 of Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017.

59 There was no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013 during the year ended March 31, 2026 and March 31, 2025.

60 The Company has borrowings from banks and financial institutions on the basis of security of assets and the quarterly returns filed by the Company with the banks and financial institutions are in accordance with the books of accounts of the Company for the respective quarters.

61 The Company has taken borrowings from banks and financial institutions and utilised them for the specific purpose for which they were taken as at the Balance sheet date.

62 On 2nd May 2024, Fire occurred in the Dry zone of VS Plant of the Company located at Village: Indrad, Chhatral-Kadi Road, Mehsana-382715. The Company had lodged a claim of this incident with the insurance company. During Q3 FY 24-25, the Company was able to e- auction scrap of the Property, Plant & Equipment damaged due to fire and realized Rs. 32.29 Lakhs. On the basis of the same, the Company had estimated and recognised loss of Rs. 402.18 Lakhs on account of damage to Property, Plant & Equipment and Inventory and had recognised insurance claim receivable to the extent of aforesaid losses, net of amount realized from sale of scrap. The aforesaid losses of Rs. 402.18 Lakhs and corresponding credit of Rs. 402.18 Lakhs arising from insurance claim receivables had been presented under Exceptional Items.

During Q2 FY 2025-26, the Company had received a part settlement of Rs.543.16 lakh (net of GST) towards the insurance claim. Further, based on the subsequent communication received from the insurer prior to the Board Meeting for Q2, the Company had also been intimated of an additional amount of Rs.28.63 lakh as final settlement. The outstanding insurance claim receivables were in line with the terms and conditions of the insurance policies and the communications received from the insurer. Accordingly, the Company had recognised Rs.169.61 lakh as an exceptional item during the quarter.

63 The Government of India has consolidated 29 existing labour laws into four Labour Codes: Code on Wages, 2019; Code on Social Security, 2020; Industrial Relations Code, 2020; and Occupational Safety, Health and Working Conditions Code, 2020. These Codes became effective from November 21, 2025. The Ministry of Labour & Employment has issued draft Central Rules and FAQs to facilitate understanding of the regulatory changes and to enable assessment of their financial implications.

Based on the information presently available and in accordance with the guidance issued by the Institute of Chartered Accountants of India (ICAI), management has assessed that the incremental impact arising from the Labour Codes is not material and, accordingly, the same has been considered in the financial statement for the year ended March 31, 2026. The Central and State Rules under the Labour Codes are yet to be notified and, upon such notification, the Company will reassess and recognise the impact, if any, on employee benefit obligations in accordance with applicable accounting standards"

64 The Company has successfully commissioned its ground-mounted solar power plant amounting to Rs.1407.41 lakh of 5.19 MWp (DC) / 3.85 MWp (AC) at Village: Makdala, Taluka: Deodar, District: Banaskantha, for captive consumption at its factory located at Village: Indrad (Chhatral). Solar power generation has commenced with effect from November 12, 2025, pursuant to the Certificate of Commissioning received from the Gujarat Energy Development Agency (GEDA). In this regard, the company has incorporated the necessary changes in its Memorandum of Association.

65 Previous year's figures have been regrouped/re-arranged/recasted, wherever necessary, so as to make them comparable with current year's figures.

As per our Report of even date attached.

For **Talati & Talati LLP**
Chartered Accountants
Firm Registration No.110758W/W100377

Anand Sharma
(Partner)
Membership No. 129033

Place : Ahmedabad
Date: May 21, 2026

For and on behalf of the Board of Directors
Aksharchem (India) Limited

Amit D.Soni
Chief Financial Officer
(ICAI M.No.: 108663)

Mehul Naliyadhara
Company Secretary
(ICSI M.No.: ACS 39558)

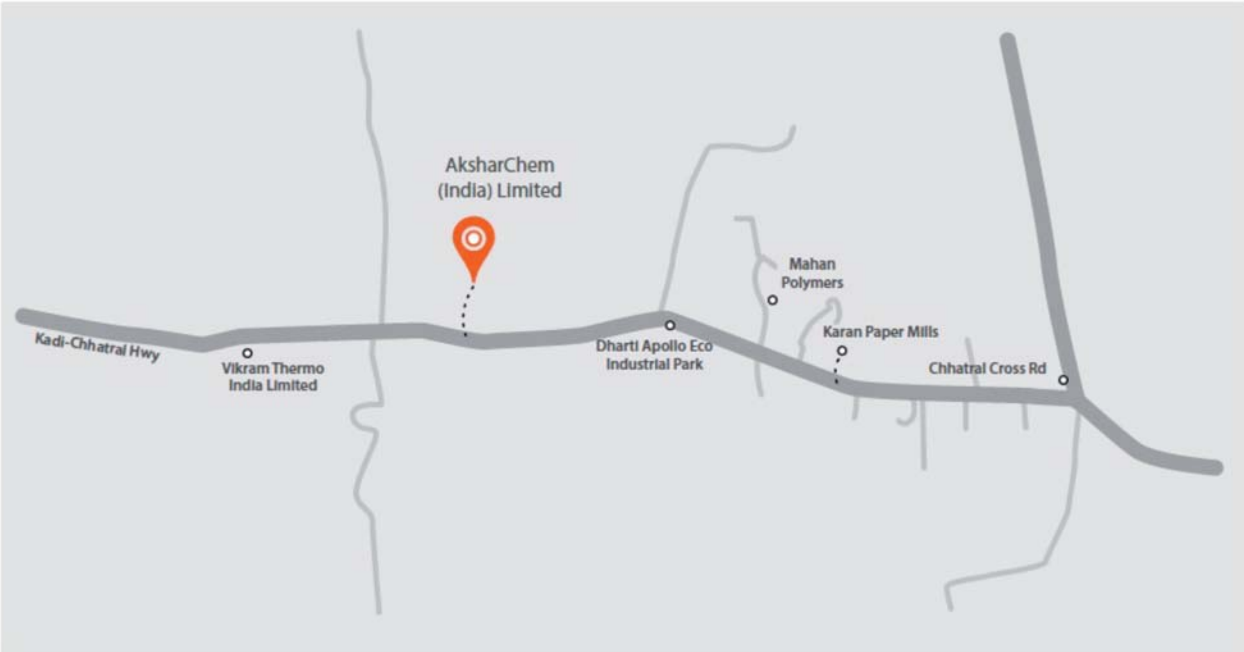
Paru M. Jaykrishna
Chairperson & Mg. Director
DIN: 00671721

Munjal M. Jaykrishna
Jt. Managing Director & CEO
DIN: 00671693

Place :Ahmedabad
Date: May 21, 2026

CHHATRAL CROSS ROAD TO AKSHARCHEM (INDIA) LIMITED

Route map to AGM



NOTES

Corporate **Information**

Board of Directors

Mrs. Paru M. Jaykrishna	Chairperson & Mg. Director
Mr. Munjal M. Jaykrishna	Jt. Managing Director & CEO
Mr. Keyur D. Gandhi	Independent Director
Mr. Jigar M. Patel	Independent Director
Mr. Sameer S. Sinha	Independent Director
Ms. Maitri K. Mehta	Independent Director
Mr. Nirav K. Shah	Independent Director
Mr. Sachin M. Jaykrishna	Executive Director
Mr. Ashok D. Barot*	Executive Director
Mr. Devalkumar I. Suthar**	Executive Director

Chief Financial Officer

Mr. Amit Soni

Company Secretary & Compliance Officer

Mr. Mehul Naliyadhara

Statutory Auditors

M/s. Talati & Talati LLP,
Chartered Accountants, Ahmedabad

Registered Office

"Akshar House",
Chhatral Kadi Road,
Indrad – 382 715,
Mahesana, Gujarat (India)
Tel : +91 2764 233007 to 10
email : cs@aksharchemindia.com
Website: www.aksharchemindia.com
CIN: L24110GJ1989PLC012441

Corporate Office

Corporate House No. 8,
Arista at 8,
Behind Rajpath Club,
Bodakdev,
Ahmedabad - 380 054

Works

166 -169, Village Indrad,
Kadi Kalol Road, Dist. Mehsana
Gujarat - 382 715 (India)

Plot No. D-2/CH/152,
Dahej-2 Industrial Estate,
G.I.D.C. Dahej,
Gujarat (India)

Bankers

State Bank of India
HDFC Bank Limited

Registrar & Share Transfer Agents

MUFG Intime India Pvt. Ltd.
C-101, 247 Park, L.B.S. Marg,
Vikhroli (West),
Mumbai - 400 083
Ph: 022 49186270

Stock Exchanges

BSE Limited
(Script Code - 524598)
Mumbai

National Stock Exchange of India Ltd
(Symbol - AKSHARCHEM)
Mumbai

* Resigned w.e.f. 21st May, 2026
** Appointed on 21st May, 2026

AksharChem®

Aksharchem (India) Limited

CIN: L24110GJ1989PLC012441
"Akshar House"
Chhatral Kadi Road,
Indrad – 382 715,
Mehsana, Gujarat (India)