Date: September 24, 2026

To,

BSE Limited	**National Stock Exchange of India Limited**
Listing Department	Listing Department
25th Floor, P J Towers,	Exchange Plaza, Bandra Kurla Complex,
Dalal Street,	Bandra (East)
Mumbai – 400 001	Mumbai – 400 051
Scrip Code: 540901	**Symbol: PRAXIS**

Sub: Investor Presentation for Q1 FY 2027

Dear Sir/Madam,

We are enclosing the investor presentation for the quarter ended June 30, 2026.

Kindly take the same on your record.

Thanking you,

For Praxis Home Retail Limited

CHARU SRIVASTAVA
Digitally signed by CHARU SRIVASTAVA
Date: 2026.09.24 19:04:36 +05'30'

Charu Srivastava
Company Secretary & Compliance Officer
ACS No. 27108

Encl: As above

HomeTown

Rebuilding the legacy brand in home-solutions retailing

Q1 FY27 — Investor Update

Praxis Home Retail Limited

OUR MISSION

PRAXIS
HOME RETAIL LIMITED

From an affordable retailer to a differentiated solution provider for

“All Things Home.”

We help Indians design, furnish and run their homes — across furniture, homeware, modular solution — through curated products

OUR STRATEGY

PRAXIS
HOME RETAIL LIMITED

Key pillars of rebuilding

#	Pillar	What it means
1	**Solutions-led stores**	Stores win through consultative selling: design help and whole-room solutions, not single-product transactions
2	**Complete the Home**	A range that meets the wider needs of the home: modular kitchens and wardrobes, and white-space categories filled through own label or brand partnerships
3	**Customers for Life**	Keep customers coming back after the first purchase through loyalty, service, delivery and installation, with reasons to return
4	**Deepen Our Footprint**	Be closer to customers in the regions we already know through denser store clusters, capital-efficient formats and a connected online-offline journey
5	**A Lean, Self-funding Engine**	Tighter supply chain, inventory and costs, so that growth pays for itself

PRAXIS
HOME RETAIL LIMITED

Profit & Loss Statement — Quarter Ended June 2026

All values in ₹ Lakhs

Particulars	Q1 FY27	Q4 FY26	Q1 FY26	FY26	QoQ %	YoY %
Revenue from Operations	2,660	2,474	2,350	9,566	8%	13%
Other Income	132	453	192	1,186	-71%	-31%
Total Income	**2,793**	**2,928**	**2,542**	**10,752**	**-5%**	**10%**
Cost of Goods Sold	1,510	1,343	1,570	5,528		
Gross Profit	**1,150**	**1,131**	**781**	**4,039**	**2%**	**47%**
Gross Margin %	*43.2%*	*45.7%*	*33.2%*	*42.2%*	-250 bps	1000 bps
Employee Benefits Expenses	557	464	521	1,916	20%	7%
Other Expenses	794	1,536	1,046	5,228	-48%	-24%
EBITDA	**-69**	**-416**	**-595**	**-1,920**	**-84%***	**-88%**
EBITDA %	*-3%*	*-17%*	*-24%*	*-20%*	1400 bps	2100 bps
Depreciation & Amortisation	476	431	562	2,064	10%	-15%
EBIT	**-545**	**-847**	**-1,157**	**-3,984**	**-36%***	**-53%**
EBIT Margin %	*-20%*	*-34%*	*-47%*	*-42%*	1400 bps	2700 bps
Finance Cost	562	583	490	2,118	-4%	15%
PBT before Exceptional Items	**-1,106**	**-1,430**	**-1,647**	**-6,102**	**-23%***	**-33%**
Exceptional Items	–	-10,100	–	-560		
PAT after Exceptional Items	**-1,106**	**-11,530**	**-1,647**	**-6,662**	**-90%***	**-33%**

- **Revenue grew 8% QoQ**, but Total Income fell 5% QoQ on the back of one time vendor settlements.
- **Gross margin compressed to 43.2%** from 45.7%, driven by loss on sale of scrap in Q1 following store closures and the warehouse transition.
- **Employee costs up 20% QoQ** — on the back of addition in capability.
- **EBITDA narrowed down closer to breakeven.**

** For loss-making lines (EBITDA, EBIT, PBT, PAT), a negative QoQ% or YoY% denotes a narrowing loss (improvement), not a decline.*

PRAXIS
HOME RETAIL LIMITED

Sharp LFL improvement, driven by revenue

RETAIL LFL GROWTH

+9.6% QoQ | **+33.3%** YoY

Q1 FY27 vs Q4 FY26 | Q1 FY27 vs Q1 FY26

REVENUE PER SQ FT PER MONTH GROWTH

+17% QoQ | **+42.3%** YoY

Q1 FY27 vs Q4 FY26 | Q1 FY27 vs Q1 FY26

RETAIL LFL GROWTH BY CATEGORY

Furniture	**+30%** YoY
Homeware	**+59%** YoY

Q1 FY27 vs Q1 FY26

STORE EBITDA % IMPROVEMENT

13/13 STORES

Q1 FY27 vs Q1 FY26

FURNITURE TAT REDUCTION

6 Days YoY

Q1 FY27 vs Q1 FY26

CONTRIBUTION TO RETAIL SALES BY CATEGORY

Furniture	**+68%**
Homeware	**+28%**
Modular Solution	**+4%**

In Q1 FY27

- LFL stores revenue driven by having right and refreshed merchandise across categories, improving customer experience in store and post sales, and stronger solution of customer needs.
- Increased share of business from Homeware category, which adds frequency of purchase for customers, and adds to the proposition of finishing full home.

THE TEAM

Leadership team

A full functional leadership bench is in place, aligned on outcomes through an ESOP tied to the turnaround, and supported by a board with deep retail and consumer experience.

Shashwat Nigam
Chief Executive Officer & WTD

Vikash Kabra
Chief Finance Officer

Charu Srivastava
Legal Head & Company Secretary

Manoj Thakur
Chief Retail Officer

Santosh Gaonkar
Head of Furniture Category

Bhaskar Raman
Head of Homeware Category

Nilay Karambelkar
Head of Modular Business

Harshdeep Singh Saini
Head of E-commerce Business

Abhishek Kadam
Head of Marketing

Jagmeet Singh
Head of Supply Chain & Customer Service

Punit Singh
Head of Technology

Vedant Lakhotia
Head of New Initiatives

Thank You

Praxis Home Retail Limited · HomeTown · Q1 FY27