



26th May, 2026

The Listing Department, The Calcutta Stock Exchange Ltd. 7, Lyons Range, Kolkata – 700001 Scrip Code- 022035	The Manager Department of Corporate Services, BSE Limited P. J. Towers, Dalal Street, Mumbai - 400001 Scrip Code- 531241	The Manager, Listing Department, National Stock Exchange of India Ltd. Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai - 400051 Symbol- LINC
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Dear Sir / Madam,

Sub: Press Release

Please find enclosed herewith the Press Release relating to the Financial Results for the quarter / year ended 31st March, 2026.

This is for your information and records.

Thanking You

Yours faithfully
For LINC LIMITED

DIPANKAR DE
Company Secretary



Press Release

Kolkata, West Bengal, 26th May, 2026: Linc Limited (Formerly Linc Pen & Plastics Limited), one of the most trusted names in the writing instruments & stationery business, announced its Q4 FY26 and FY26 results today. The Board of Directors of Linc Limited at its meeting held on 26th May, 2026 took on record the Audited Financial Results for the Financial Year 2025-26. Linc has a robust domestic and international presence spreading to more than 40 countries and the brand is respected for producing world-class and innovative products.

	₹Lakhs							
Financial Summary	Q4 FY26	Q4 FY25	YoY%	Q3 FY26	QoQ%	FY26	FY25	YoY%
Total Income	14,024	15,591	(10.1%)	13,151	6.6%	55,130	54,819	0.6%
EBITDA	2,035	2,122	(4.1%)	1,512	34.6%	6,778	6,910	(1.9%)
EBITDA Margin	14.5%	13.6%	89 bps	11.5%	301 bps	12.3%	12.6%	(31 bps)
PAT*	1,046	1,211	(13.6%)	677	54.4%	3,274	3,804	(13.9%)
PAT Margin	7.5%	7.8%	(31 bps)	5.2%	231 bps	5.9%	6.9%	(100 bps)
EPS (In ₹)	1.76	2.04	(14.0%)	1.15	53.1%	5.50	6.40	(13.9%)

*PAT is PAT attributable to the owners of the parent

Commenting on the results, Mr. Deepak Jalan, Managing Director, Linc Limited said:

“During FY26, we remained focused on strengthening our business fundamentals while advancing strategic initiatives across key markets. Our full year total income stood at ₹55,130 lakhs, broadly stable year on year, while Q4 FY26 total income stood at ₹14,024 lakhs, reflecting a decline of 10.1% compared to the corresponding quarter last year.

Q4 income was softer year on year, impacted by two main factors: a moderation in corporate sales against a high prior-year base, and export revenue that was dampened by geopolitical uncertainty across certain international markets. Corporate orders are inherently project-driven and timing-dependent; their variability is a feature of the segment, not a structural shift. Export challenges similarly reflect external, transient pressures rather than any loss of market positioning.

EBITDA for FY26 stood at ₹6,778 lakhs, with an EBITDA margin of 12.3%, reflecting a decline of 31 basis points over the previous year. For Q4 FY26, EBITDA stood at ₹2,035 lakhs, with an EBITDA margin of 14.5%, representing an improvement of 89 basis points year on year. Profit after tax for FY26 stood at ₹3,274 lakhs, translating into a PAT margin of 5.9%, while Q4 FY26 PAT stood at ₹1,046 lakhs with a PAT margin of 7.5%.

The factors that shaped Q4 continue to be present. Corporate order comparables remain challenging in the near term given the strong prior year, and export demand visibility remains limited in some markets due to continued geo-political concerns. Polymer prices, our principal raw material have also risen due to supply-side disruptions, and given competitive dynamics, immediate full pass-through in pricing is not feasible. We are navigating these conditions through disciplined cost management and expect them to progressively ease over the course of the year.



Our international growth initiatives continue to advance steadily. The Mitsubishi Pencil joint venture is gaining encouraging traction, the Turkey joint venture continues to witness healthy demand, our Morris Korea partnership remains on track. Our Kenya subsidiary continues to build momentum, while Linc On is expected to contribute meaningfully from FY27 onwards.

Reflecting our commitment to sustainable shareholder returns, the Board has recommended a dividend of ₹1.50 per share, subject to shareholder approval, representing a dividend payout ratio of around 27% on consolidated profit.

While the ramp up across certain initiatives has taken longer than initially envisaged, we believe the foundations being built are robust and deliberate. The benefits of an improved product mix, enhanced operational efficiency, and deepening strategic partnerships are expected to become increasingly visible as near term headwinds recede. We remain focused on disciplined execution and on positioning the business for sustainable long term growth.”

Key Highlights in Q4 FY 26

- **Total Income:**
 - ₹ 14,024 Lakhs in Q4 FY26, registering a YOY decrease of 10.1% over Q4 FY25
- **EBITDA:**
 - ₹ 2,035 lakhs in Q4 FY26 down by 4.1% against Q4 FY25 & EBITDA Margin stood at 14.5%
- **PAT:**
 - ₹ 1,046 lakhs in Q4 FY26 down by 13.6% against Q4 FY25. PAT Margin was at 7.5%
 - EPS stood at ₹1.76 in Q4 FY26 as against ₹2.04 in Q4 FY25
- **Net Debt:**
 - Net Debt stood at ₹ (686) lakhs in Mar’26 as against ₹(1,869) lacs in Mar’25
 - Net Debt / EBITDA stood at (0.10) in Mar’26

About Linc Limited

Linc Limited is one of India’s most trusted Writing Instrument brands with a national and international presence in over 40 countries. Linc is considered among the top pen companies in India with a constant endeavour to bring out new innovative pens with innovative technologies and packaging. Established in 1976 by Mr. Suraj Mal Jalan, Linc is currently headed by Mr. Deepak Jalan, Managing Director. We have our manufacturing units in Serakole and Umbergaon, with a daily capacity of more than two million units with ISO 9001:2008 certification, guaranteeing top quality products. Linc has an exclusive license to distribute and market Uniball products. It is listed on NSE, BSE, and CSE. Linc is a dynamic company addressing the growing needs of the second-most populous country; it is a global organization striving to achieve greater heights through sustainable growth over the years.

For further information, please contact:

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