



brightcom
group
Connecting dots

INVESTOR PRESENTATION

FY 2025 -26



Disclaimer

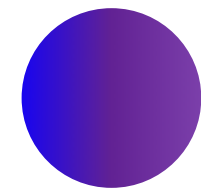
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About Brightcom Group

Brightcom Group is a global technology-driven digital media company operating at the intersection of advertising, data, and intelligent monetization. Over the past two decades, the Group has built a diversified international footprint spanning advertisers, agencies, publishers, and technology partners across multiple markets.



Through its integrated AdTech ecosystem, Programmatic and Platforms, Brightcom delivers scalable digital advertising solutions powered by data, automation, and performance-driven execution. With a legacy of strategic acquisitions, global expansion, and operational resilience, the Group continues to focus on innovation, technology, and sustainable value creation for shareholders.

Today, Brightcom stands on a foundation built over 28 years—combining global scale, technological expertise, and strategic vision to pursue its next phase of growth.



History

FROM GREETINGS TO A GLOBAL FORCE



Tech-first approach: Brightcom has transitioned from a digital greetings firm into a technology-driven advertising ecosystem, leveraging programmatic platforms, AI/ML targeting, and data-driven solutions.



Global footprint with local strength:

With a presence across North America, Latin America, Europe, APAC, and beyond, Brightcom combines global scale with local market expertise to serve brands and publishers everywhere.



Built for the future: Continual investment in cutting-edge tech, from advanced ad platforms to defence and next-gen capabilities, reflects a vision that goes well beyond where the company began.

1998

The digital dawn - USA
Greetings was launched.

Greeting smiles. The digital
connections began.

Early 2000s

Early 2000s - The
Evolution Phase.

Expanded into content &
communication.
Traffic and users scaled.

Mid 2000s

The Platforms Era

Built AdTech Platforms to
deliver, track and report
Ad Campaigns across the
globe.
Core Ad-tech foundations
got built.

2008-2014

Ybrant Digital Growth.

\$100 Mn funding.

Aggressive global
expansion through
strategic M&A.

Mid 2010s

Brightcom Group.

Unified global ad-tech
identity.

Programmatic & AI
platforms.

Recent Years

Resilience Phase.

Governance &
transparency focus.

Structural strengthening.

2025

Launch of the
Brightcom Defence
division.

Today

Stronger & Steady.

Global operations.

Building for long-term
growth.

Together with AI.



THE CORE ENGINE

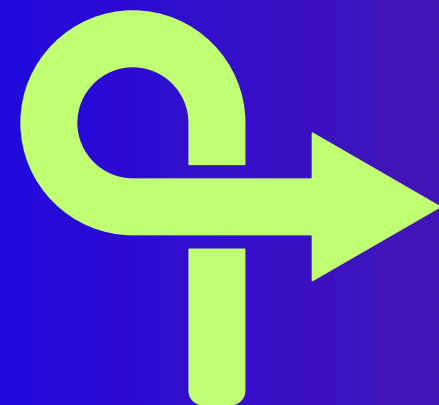
Record Financial Validation.

A 34.6% YoY surge in revenue, driven by next-generation monetization technology and programmatic advertising scale.



Featured in the Fortune India 500 rankings.

THE STRUCTURAL PIVOT



Evolution & Expansion. A transition from a singular digital marketing focus into a diversified, four-pillar technology conglomerate, marked by the formal launch of Brightcom Defence.



FY2025-26 Delivered Strong Financial Progress

₹6,928.06 Cr

Revenue from
Operations

₹962.33 Cr

PAT

**Revenue, profit, and
earnings per share all
moved materially
higher in FY2025-26.**

₹4.77

EPS

9.19%

ROE

13.53%

ROCE

- Revenue grew 34.6% year on year from ₹5,146.67 crore to ₹6,928.06 crore.
- PAT grew 35.5% year on year from ₹710.04 crore to ₹962.33 crore.
- Q4 FY2025-26 exit run-rate remained solid: revenue ₹1,596.64 crore, PAT ₹207.83 crore, EPS ₹1.03.



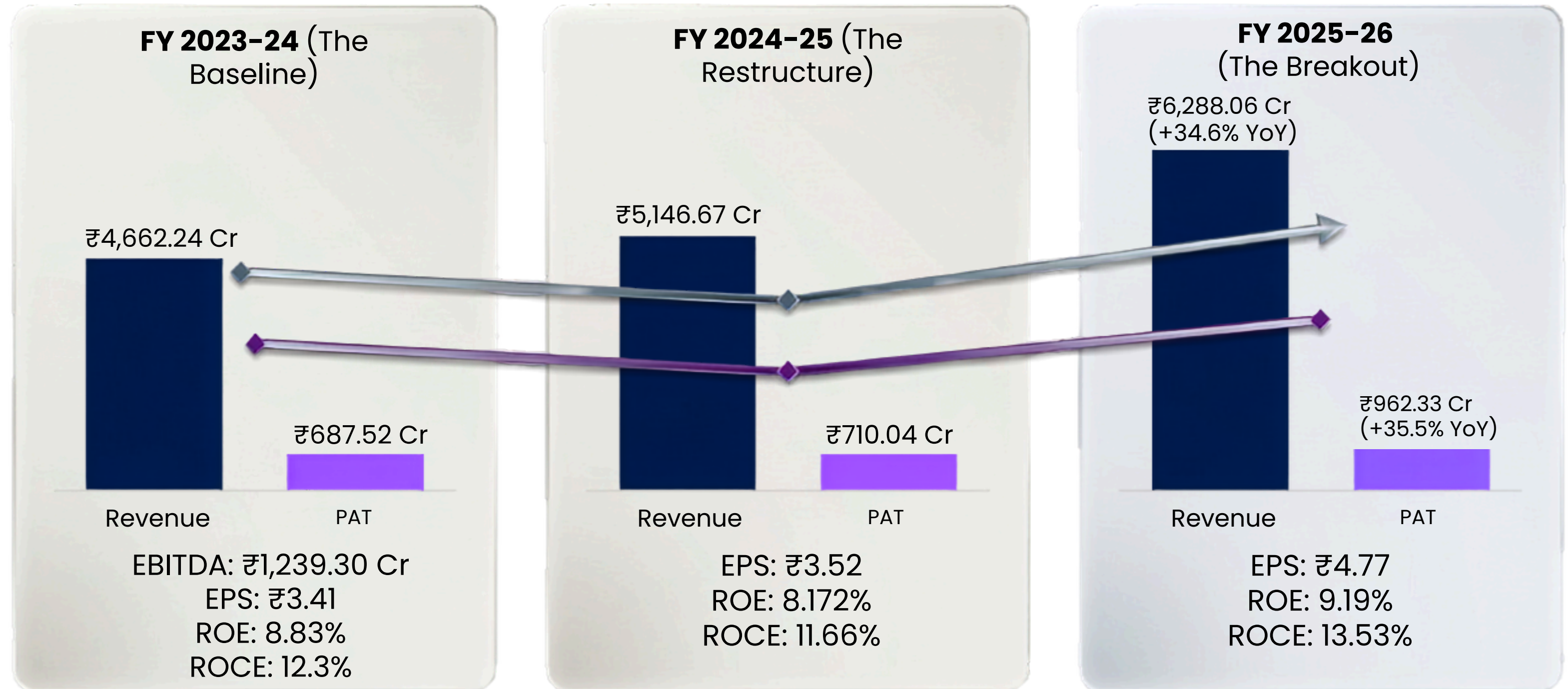
Growth Accompanied by Better Capital Efficiency

Metric	FY2023-24	FY2024-25	FY2025-26	Change
Revenue	₹4,662.24 Cr	₹5,146.67 Cr	₹6,928.06 Cr	+34.6%
PAT	₹687.52 Cr	₹710.04 Cr	₹962.33 Cr	+35.5%
EPS	₹3.41	₹3.52	₹4.77	Improved
ROE	8.83%	8.172%	9.19%	Improved
ROCE	12.3%	11.66%	13.53%	Improved

Brightcom delivered simultaneous improvement in scale, earnings, and return ratios.



The 3-Year Financial Trajectory



Insight: Revenue and PAT stepped up materially in FY26, accompanied by a simultaneous expansion in return metrics (ROE & ROCE) –validating the higher quality of earnings.



The Equity Story



Traction

Structural
Earnings Growth

Transitioning from a scale-only narrative to **high-quality profitability**. Showcasing **~35% YoY growth** across top and bottom lines with expanding return ratios.



Structure

Operational
Architecture

Implementation of a structurally clearer **four-division operating model**, driving accountability and **scaling** the core AdTech/Programmatic engine.



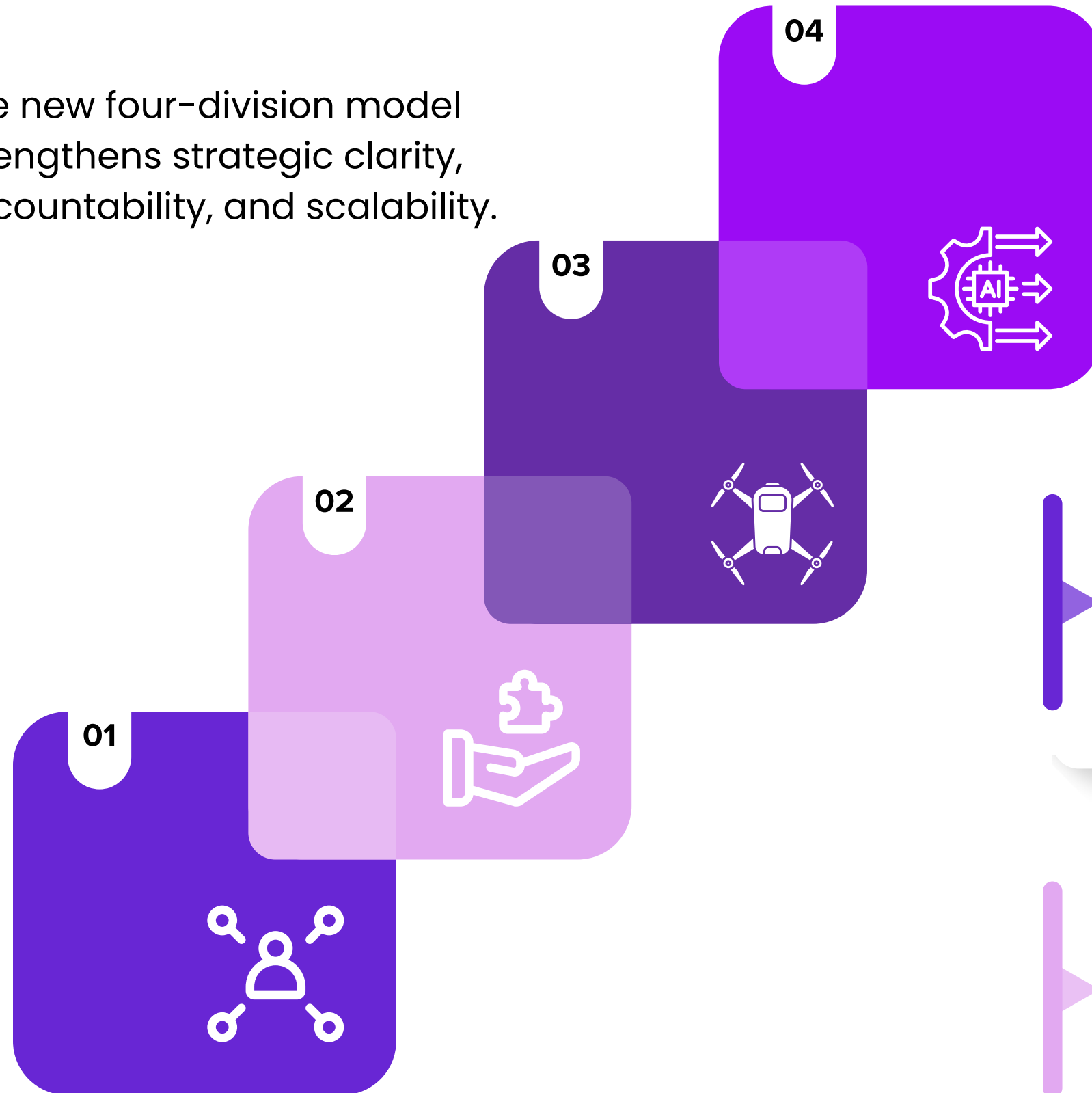
Upside

Expanding
Valuation Multiples

Embedding long-duration strategic optionality through **Brightcom Defence** (MaestroOS) and **NextGen Businesses** (AI & Advanced Computing).



The new four-division model strengthens strategic clarity, accountability, and scalability.



One Group. Four Growth Engines. Infinite Possibilities.

AdTech & Digital Marketing

Driving data-led advertising, audience monetization, programmatic media, and performance marketing at global scale.

Brightcom Defence

Advancing AI-powered defence technologies, autonomous systems, aerial intelligence, and next-generation security solutions.

Software Services

Delivering technology solutions, digital transformation, and scalable software capabilities across global markets.

Next-Gen Tech

Exploring emerging opportunities across Artificial Intelligence, automation, intelligent platforms, and future-focused digital innovation.



Core AdTech Remains the Strategic Earnings Engine

Brightcom's core franchise is positioned in digital ad formats with durable structural demand.

Official positioning: a publisher-side platform serving publishers and advertisers.

01

Capabilities across programmatic, video, mobile, exclusive media, and social.

02

Focus on CTV, in-app, gaming advertising, publisher monetization, and performance marketing.

03

01

Global footprint includes the US, Latin America, Middle East, and Asia Pacific

02

Active engagement across North America, Europe, APAC, Latin America, and the Middle East.

03

Brightcom participates in AdTech segments where budget migration remains favorable.



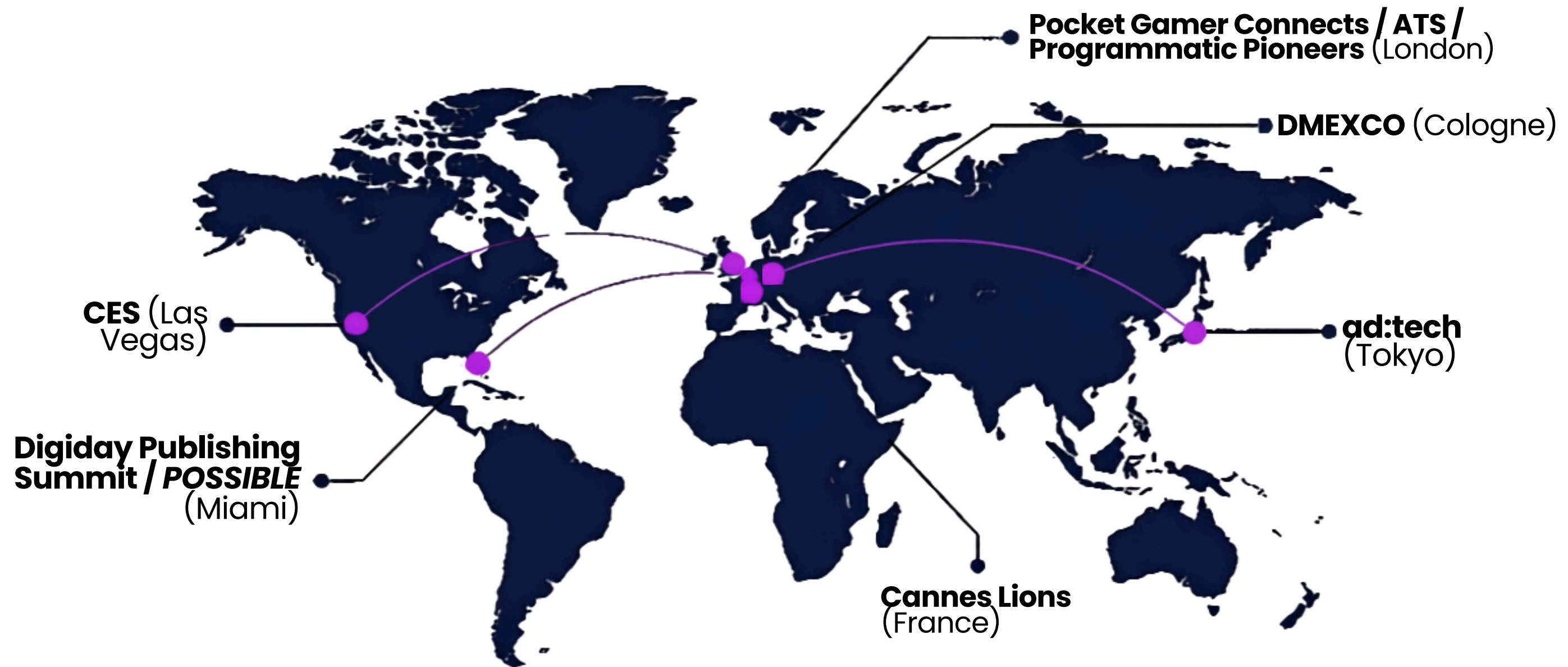
Emerging as Proof of Platform Relevance

**Brightcom provides
tangible evidence of
execution, ecosystem
expansion, and market
relevance.**

- Identified by Jounce Media as a “needle-moving leader” in supply access growth.
- Rolled out next-generation 100% Fill Technology to improve publisher monetization.
- Azerion initiative scaled publisher assets from ~11 domains to 100+ within six months.
- Partnership with Dailymotion Advertising and HUMAN Security.
- Global event presence included CES, Pocket Gamer Connects, ad:tech Tokyo, DMEXCO, ATS London, POSSIBLE Miami, Programmatic Pioneers Summit, and Cannes Lions.



Global Industry Engagement



Executive-level partner meetings to explore new market opportunities in AI-enabled advertising technologies and gaming monetization.



Core AdTech

A publisher-side platform serving a highly engaged global ecosystem.



Programmatic Advertising



Mobile & In-App



Connected TV (CTV) & Video



Gaming Advertising



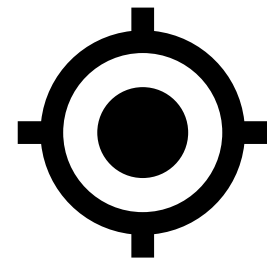
Performance Marketing

Strategic Focus: Expanding publisher relationships, improving monetization performance, and optimizing marketplace efficiency.

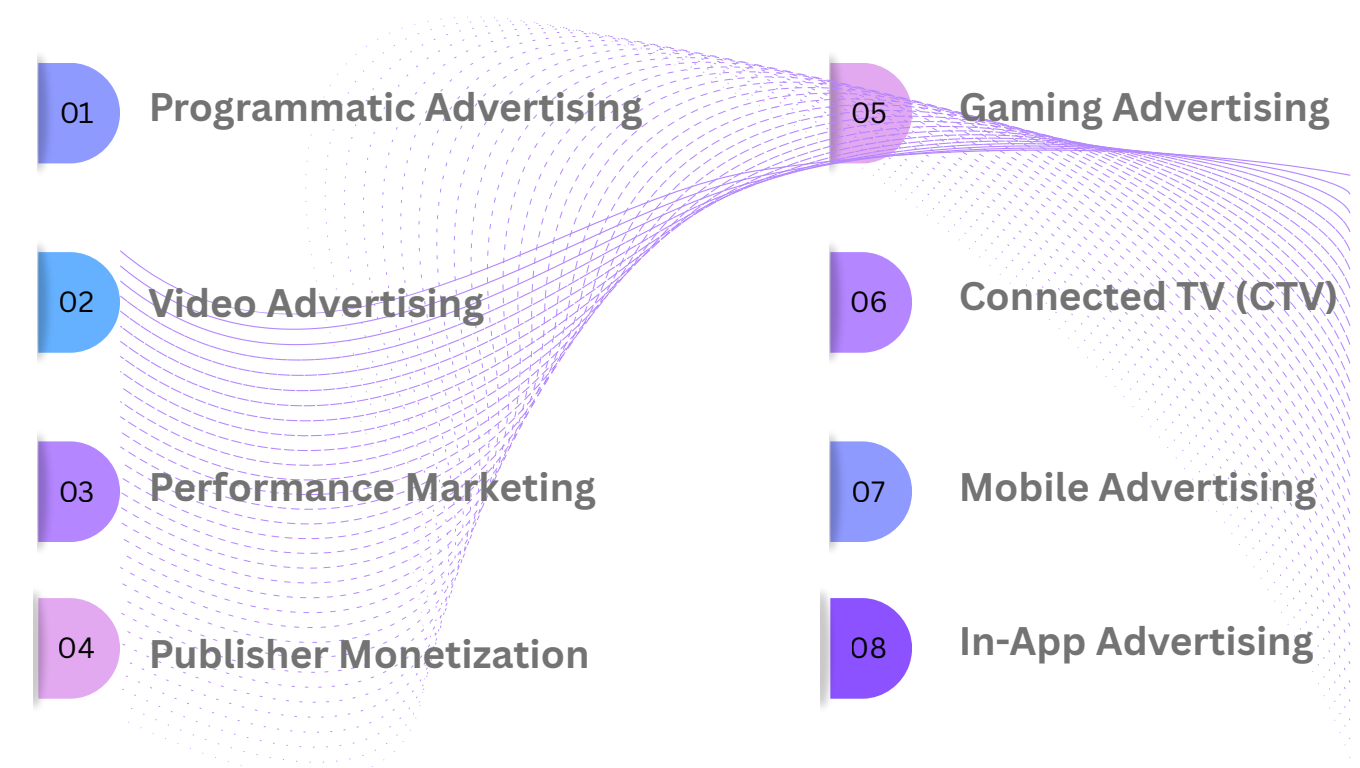


AdTech Ecosystem / Marketplace

Commercial engagement actively scaled across North America, Europe, APAC, Latin America, and the Middle East.



- 2026 adtech trend sources highlight traction in AI-driven programmatic advertising.
- CTV / OTT remains a major area of budget migration.
- Retail and commerce media continue to gain relevance as advertisers seek first-party data and closed-loop attribution.
- Privacy-first targeting, DOOH, and programmatic audio are also expanding.



Global advertising market

USD 676.8B

2024

**Projected to reach USD
995.0B by 2033**



Ecosystem Expansion Multiplier



HUMAN Security

Ecosystem protection via fraud prevention, traffic quality assurance, and brand safety.

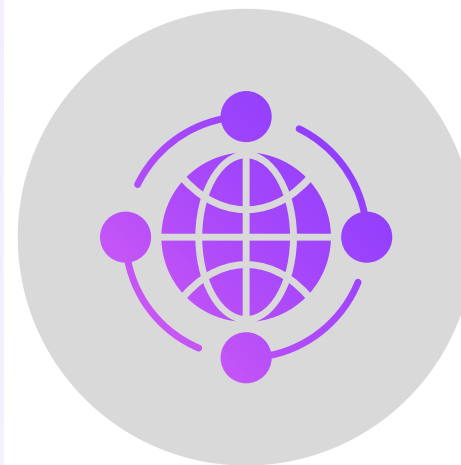


Dailymotion

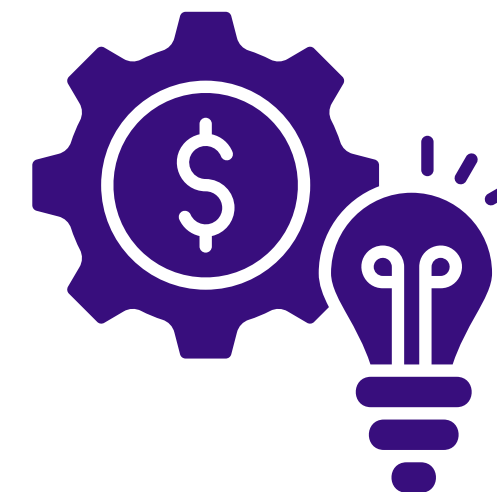
Continued strategic collaboration in premium video advertising infrastructure.



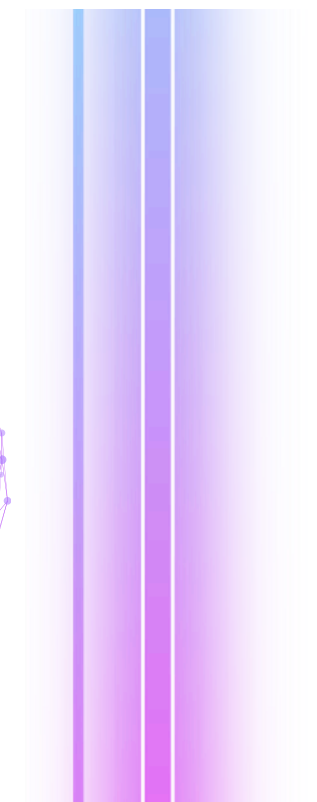
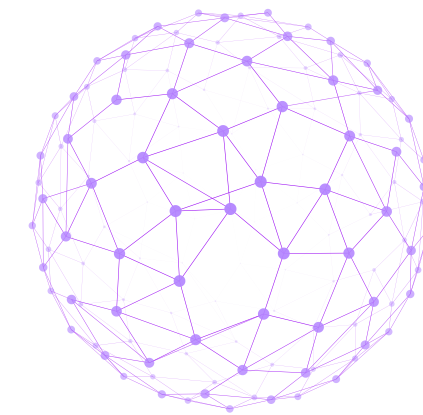
11 Domains



100+ Domains within six months, maintaining monetization efficiency.



Azerion Partnership





New Growth Optionality Beyond AdTech



FY2025-26 marked the formal launch of Brightcom Defence. MaestroOS was introduced for defence partners.

Brightcom Defence and NextGen expand the long-term strategic runway.

●

Milestones

Incorporation of Brightcom Defence Private Limited, operational structuring, launch of a dedicated digital platform, and technical team expansion.

●

Focus

Focus areas include UAV intelligence systems, real-time threat analytics, autonomous decision-support, and defence simulation technologies.

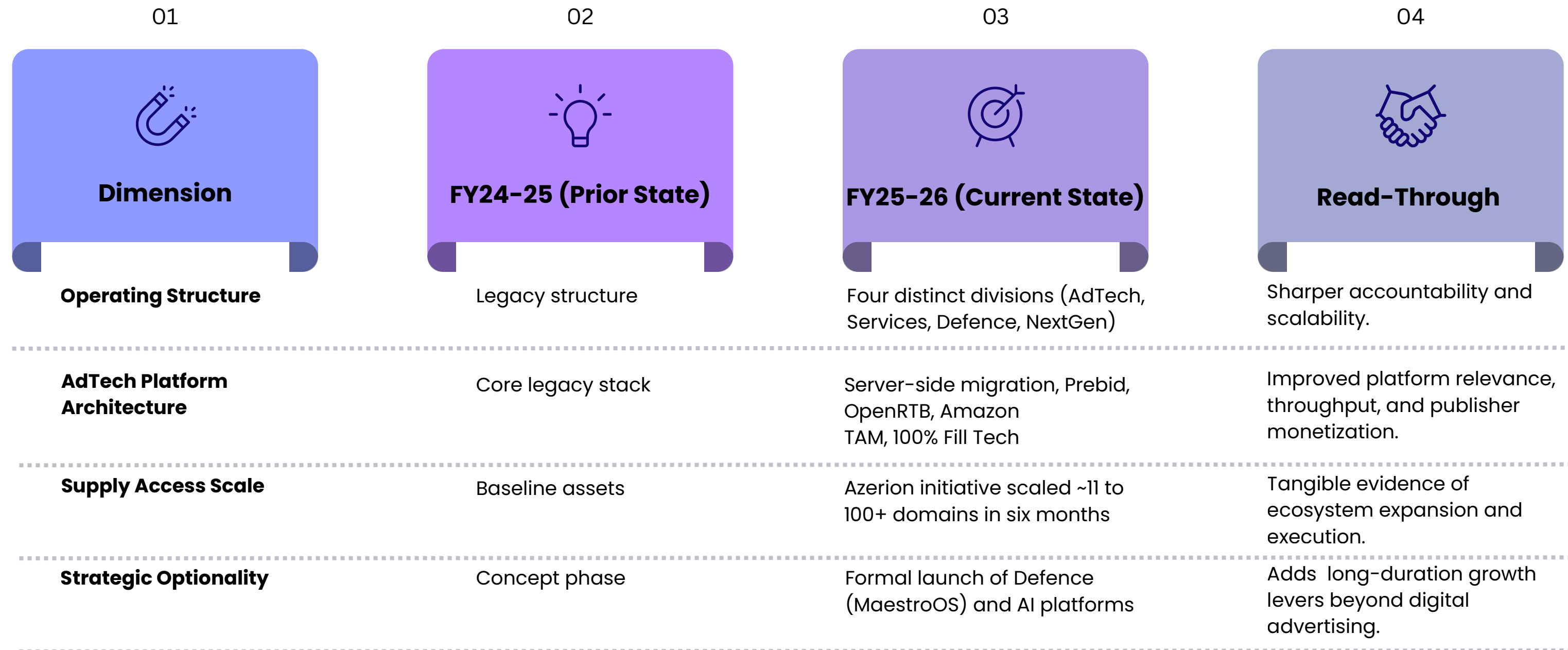
●

Future

Growth platforms in AI, digital infrastructure, and advanced computing ecosystems.



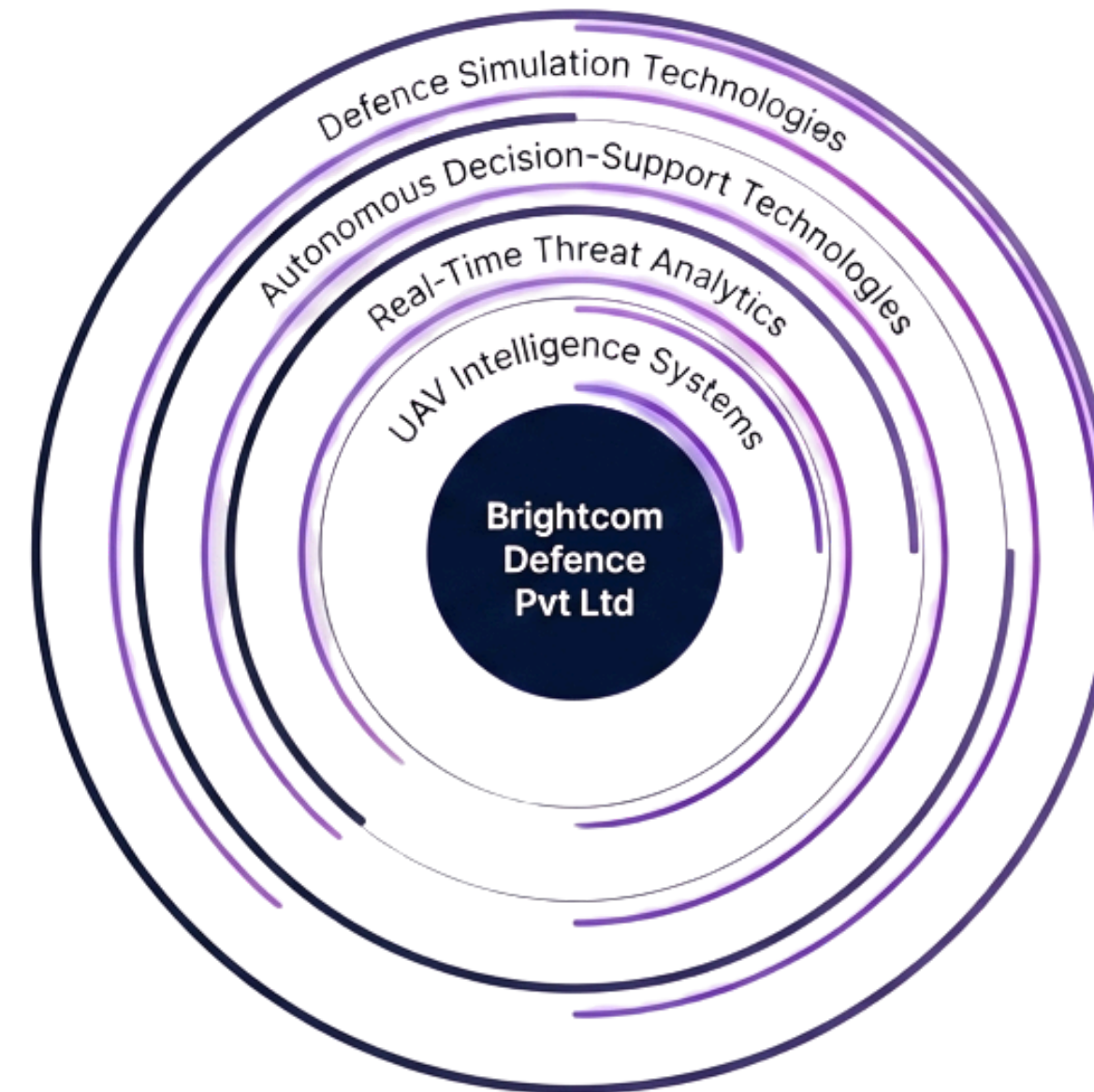
The Evolution of Brightcom: Y-o-Y Maturation





Brightcom Defence: Strategic Launch

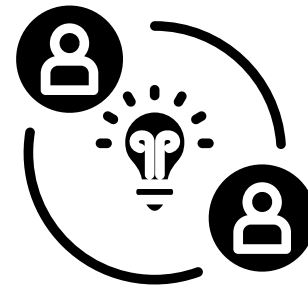
- Incorporation of Brightcom **Defence Private Limited**
- Establishment of **Operational Structure** and **Technical Team**
- Launch of **Digital Platforms** and Initial **Partnership** Discussions





Brightcom Defence – Strategic Business Update

The Company and its partners are currently engaged across approximately six major defence and security initiatives spanning the Middle East, Latin America, Europe, and allied markets. **These initiatives include:**



Active engagement with partners, technology providers, and government-focused opportunities across multiple international markets.

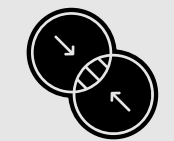
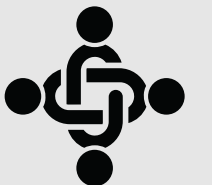
- 
Active Defence Modernization Programs – Middle East
 Participation in programs focused on upgrading operational capabilities of military and security organizations through the introduction of modern defence equipment, enhanced force-readiness solutions, and associated support infrastructure. These initiatives are intended to support long-term modernization objectives and operational effectiveness.
- 
Autonomous Aerial Systems – Middle East
 Engagement in opportunities involving unmanned aerial platforms for intelligence, surveillance, reconnaissance, border-security, and mission-support applications. Discussions encompass both platform deployment and broader capability-development initiatives designed to support evolving security requirements.
- 
Military Training and Readiness Programs – Middle East
 Evaluation of opportunities involving specialized training, operational readiness enhancement, forcedevelopment initiatives, and related support services intended to strengthen institutional capabilities and improve mission effectiveness.
- 
Defence Equipment and Security Modernization Programs – Latin America
 Participation in opportunities associated with defence modernization, security enhancement, and capability-development initiatives involving government and institutional customers. These programs may include equipment supply, technology integration, training, and long-term support requirements.

Defence Infrastructure and Training Facilities – Europe and Allied Markets
 Assessment of projects involving the design, development, and modernization of advanced training environments, tactical simulation capabilities, live-fire facilities, and related defence infrastructure intended to support military and security personnel development.

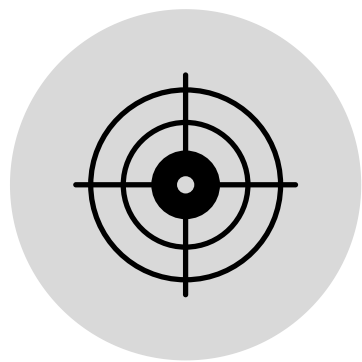
Integrated Support, Sustainment, and Technology Programs – Multiple Regions
 Exploration of opportunities involving lifecycle support, maintenance, logistics, systems integration, autonomous technologies, artificial intelligence applications, and other next-generation solutions that complement broader defence modernization efforts.

In addition to the above initiatives, Brightcom Defence continues to evaluate strategic collaborations in emerging areas including autonomous systems, advanced manufacturing, security technologies, maritime surveillance applications, and mission-critical technology solutions.

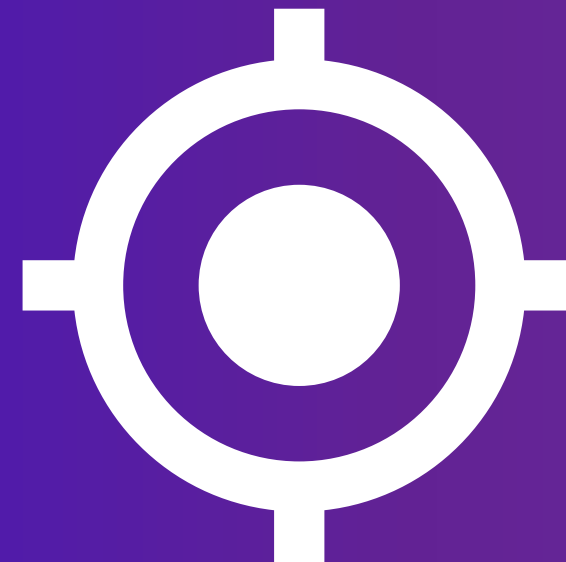
The Company believes that the combination of defence modernization, autonomous systems, training infrastructure, and long-term support services provides a strong foundation for the development of a diversified and sustainable defence business. Brightcom Defence remains committed to building long-term capabilities through strategic partnerships, technological innovation, and disciplined execution in the global defence and security marketplace.



MaestroOS



Real-time threat analysis powered by AI and advanced computing.



Massive data ingestion from UAV platforms and environmental simulation feeds.

Autonomous decision-support presented to select strategic partners.

Strengthened leadership team through specific appointments across finance, operations, and product management to support execution.

Brightcom Defence | Strategic Partnerships



CQT Weapon Systems (USA)
– Joint development of AI-enabled defence technologies and advanced tactical systems.



Project DYNAMO (USA) – Deployment of defence-grade command, coordination, and resilience technologies for humanitarian and disaster-response missions.

Expanding engagement with global defence innovators, technology partners, and strategic ecosystem participants to accelerate indigenous defence capabilities and autonomous systems development.

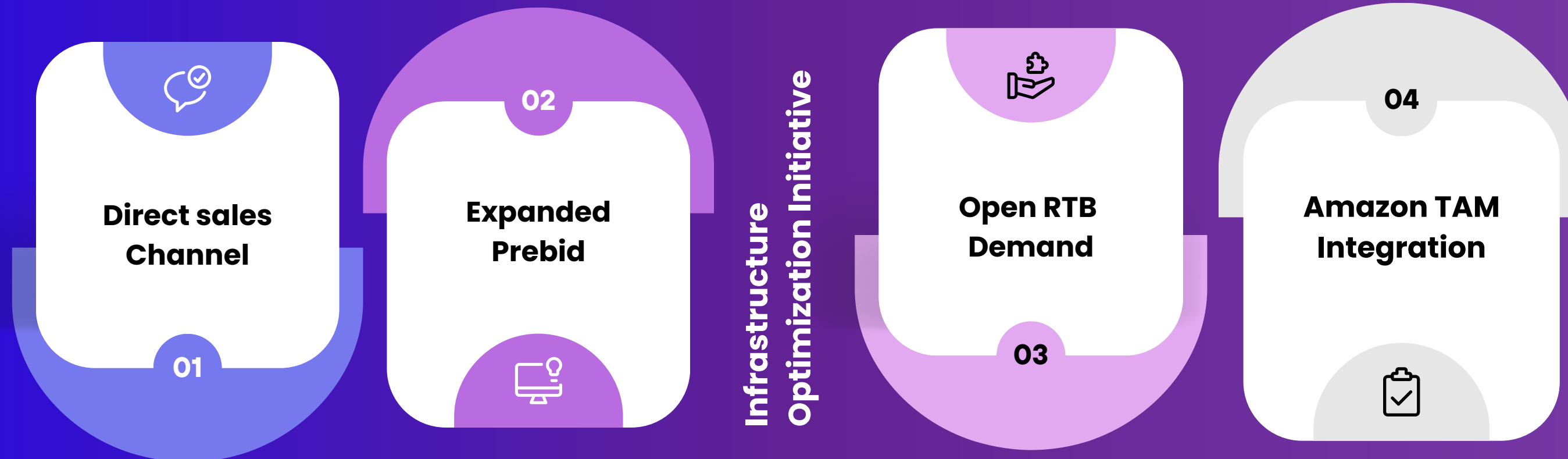
CQT Weapon Systems plans to expand in Macomb Township with a \$23.7 million investment and 136 new jobs thanks to increased demand for U.S.-made weapons around the world.

Our Monetization Stack

100% Fill Technology

Improved publisher monetization, increased fill rates, and consistent revenue performance

Identified by
**Jounce Media as a needle-
moving leader in supply
access growth.**



Migration to Server-Side Architecture

Supporting massive traffic volumes and operational resilience



Regulatory and Legal Proceedings



LEGAL MATTERS

Proceedings before the SAT and the Telangana High Court.

In February 2025, the regulator issued an Order concerning asset impairment matters..

- **The Hon'ble Telangana High Court:**
- Observed prima facie that there was no evidence supporting the quantum of penalty.
- Granted interim protection by suspending recovery of the penalty and recorded the regulator's undertaking not to take coercive recovery action.
- The case is awaiting adjudication before the Court.

Another Interim Order regarding preferential share allotments and warrants was issued in 2023/24.

- **Appeals were filed before the Securities Appellate Tribunal (SAT) against the Interim Orders**
- The case is awaiting adjudication before the Tribunal.



REGULATORY & COMPLIANCE

The Company has made further submissions in early 2026 to the Regulator based on financial and operational records. A structured framework has been established to expedite regulatory correspondence and provide comprehensive responses.

Board-Level Process & Compliance Review Committee

The Company institutionalised a permanent Process & Compliance Review Committee as a Board-level sub-committee. This Committee is ensuring coordinated information flow to regulators and is tracking the closure of regulatory correspondence.



PRESENT POSITION (JUNE 2026)

The Company is actively engaged in pursuing an expeditious resolution of all pending regulatory and legal proceedings.

Appeals against the interim order on the Pref issue are before the Securities Appellate Tribunal.

The Final Order dated 6 February 2025 is under appeal before the Hon'ble High Court of Telangana, which has granted interim protection against the recovery of penalties.

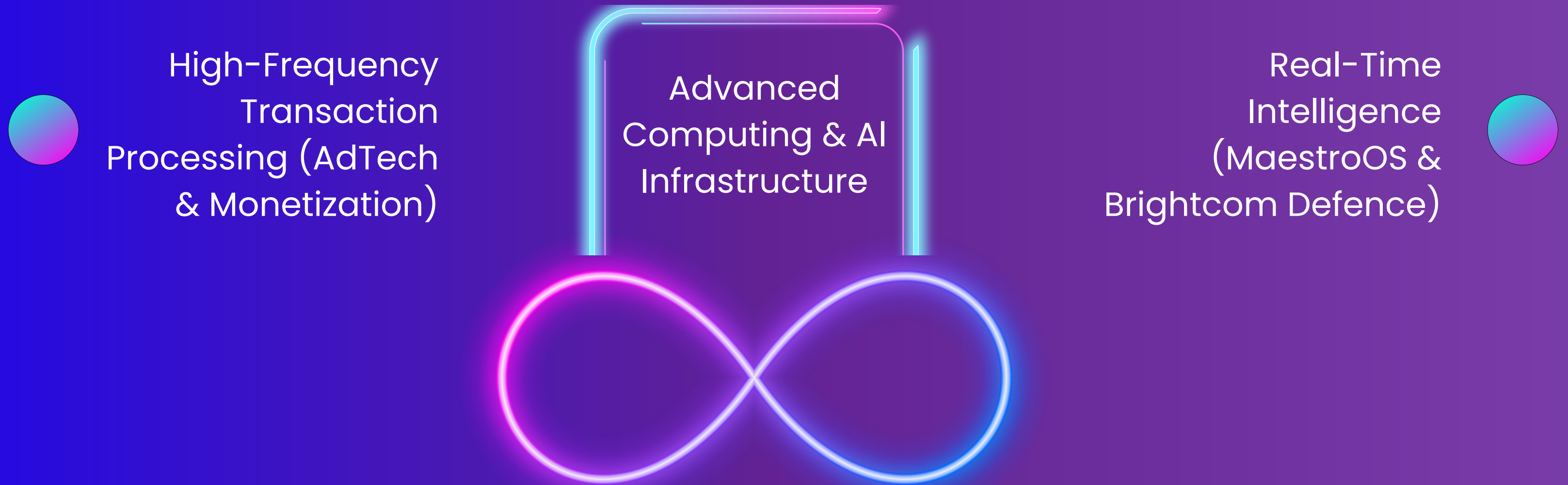
Simultaneously, the Company is proactively cooperating with the regulator, vigorously pursuing closure, and seeking an early conclusion of these matters.



Regulatory Engagement, Legal Remedies and Compliance Framework.

The Unified Blueprint

The underlying capabilities required to process billions of programmatic ad requests in milliseconds are the exact same capabilities required for real-time threat analytics and autonomous decision-support.



FY 2025-26 represents the successful transition from a single-industry cash generator into a multi-vertical, AI-driven technology conglomerate.



Board of Directors



Suresh Reddy

Chairman &
Managing
Director

01



**Raghunath
Allamsetty**

Executive
Director

02



P.V. Subba Rao

**Independent
Director**
30+ yrs
corporate
governance &
compliance; ex-
Company
Secretary,
Aditya Spinners
Ltd.

03



Deepika Daliya

**Independent
Director**
Finance leader,
ex-CEO Gridhari
& Co.; growth
strategist with
strong
compliance
focus

04



P. Leo Ganesan

**Independent
Director**
Civil & Structural
Engineer; infra
execution leader
across Railways &
MES projects

05



**Ali Akber Bakir
Bhoj Mamuwala**

**Independent
Director**
40+ yrs as
Managing Partner,
Summit
Engineering;
business &
engineering
veteran

06



Shrikant Gehlot

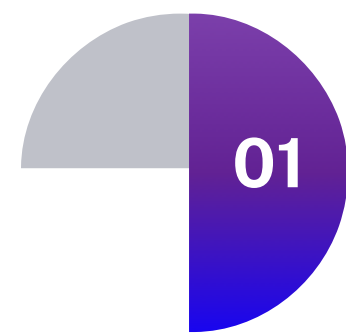
Independent
Director
EdTech strategist;
proven record in
sales, client
development &
growth execution

07



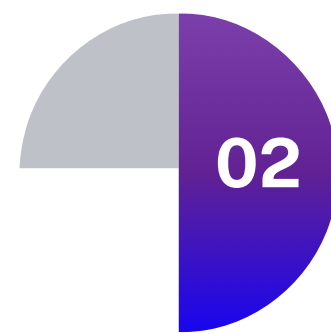
Board Committees

Committees mostly chaired by Independent Directors with appropriate domain expertise.



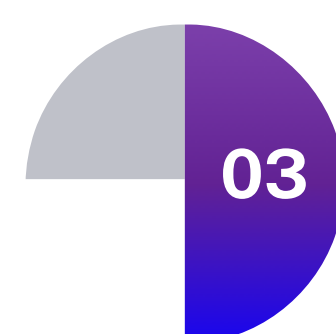
Audit Committee

Chaired by Mr P V Subba Rao



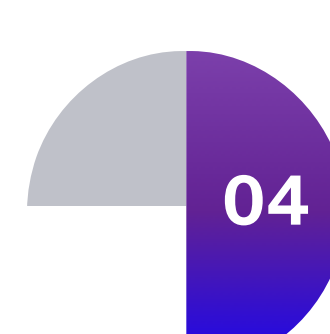
NRC Committee

Chaired by Mr P. Leo Ganesan



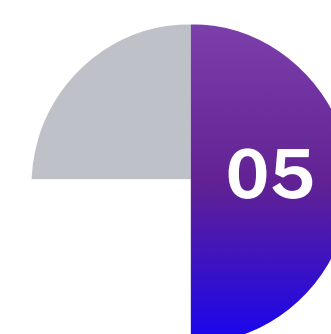
Stakeholders Committee

Chaired by Mr P V Subba Rao



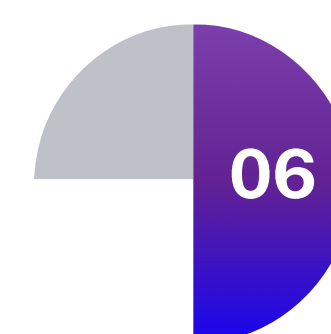
CSR Committee

Chaired by Mr P. Leo Ganesan



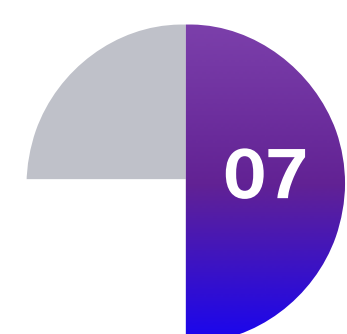
Warrants & Share Allotment

Chaired by Mr Raghunath Allamsetty



Risk Committee

Chaired by Mr P V Subba Rao



PCR Committee

Chaired by Mr P V Subba Rao





Management Team



M. Suresh Kumar Reddy
Chairman & Managing Director
(CMD & CEO)

- Founder of Brightcom Group (1998)
- 28+ years of experience in online marketing, advertising, and technology-driven businesses.
- Successfully consummated and integrated 10+ global acquisitions (OMS, DreamAd, MediosOne, AdDynamix, Max Interactive, etc.), expanding Brightcom's footprint across LATAM, Europe, APAC, and the US.
- Education: B.Tech, Mechanical Engineering (IIT Kharagpur); M.S., Engineering (Iowa State University, USA).
- Early Career: Roles at Caterpillar, Chrysler, PacBell (SBC), Charles Schwab.
- Ecosystem Leadership: President of TiE Hyderabad (2019); Board Member/Charter Member (2016–2019).
- **Brightcom's Founder & CMD.**



Raghunath Allamsetty
Executive Director (ED)

- Executive Director, Brightcom Group (since 2024); ensures governance & operational stability.
- Founder of Ivana Foods Pvt Ltd (FMCG venture).
- Former VP, Intrepid Global Security Solutions (Asia-Pac operations).
- Ex-MD, Adaptec India – managed full P&L, coordinated with global teams for seamless product delivery.
- Education: B.E. (Osmania University); Executive Management Program, ISB.
- **Governance anchor with deep corporate & international operations experience.**



Management Team



Kallol Sen
Head of International Divisions

- Leader with 25+ years across Internet, Gaming, Education, and Media & Entertainment.
- Founder of CantorSpace Ventures (democratising the web) and Motes & Bots Technologies (AI, blockchain, IoT, cloud).
- Deep expertise in Generative AI applications; skilled at translating complex technology into actionable business solutions.
- Past leadership at Nimbus Communications (Exec Director, SVP) and founder of Artiskinky
- Motion Pictures (storytelling & media).
- Education: B.Tech (Computer Science, IIT Kharagpur); MBA (Strategy & Marketing, IIM Calcutta).
- **Innovation-focused leader shaping Brightcom's global growth with AI and emerging tech.**



Brad Cohen
Chief Strategy Officer (CSO)

- 23+ years at Brightcom, leading M&A, strategy, and corporate development.
- Founder of Ingress Ventures (venture builder) and Ingress Renewables & Clara Biofuels (sustainability ventures).
- Co-founder & board member of Medcase (digital health) and director at Project Dynamo (rescue ops).
- Chairman of Intrepid Global Security Solutions (IGSS), focusing on petrochemical and nuclear security.
- Serial entrepreneur in tech, renewables, security, and media (ESpot TV, Edgecase.ai, ScoutOut Sports).
- **Global strategist bringing cross**



Management Team



M. Shreedhar Reddy
General Manager, Operations

- Seasoned senior technology leader with over two decades at Brightcom.
- One of the earliest employees (since 1998), he has witnessed and shaped the company's evolution from USAGreetings to Brightcom Group.
- Key architect behind Brightcom's core platforms, including Pangea, One-Tag (now Compass), Zentyl, and Flatmonk.
- Career path: Software Engineer → Project Manager → GM, Tech & Ops — a story of passion, loyalty, and delivery excellence.
- Holds an M.Sc. in Computer Science (Manipal University).
- **The technology backbone of Brightcom, driving platform innovation, scalability, and long-term operational success.**



Gal Peleg
General Manager, OMS
(100% Subsidiary of Brightcom Group)

- CPA with 15+ years' experience in financial management & global operations.
- Director of Finance → GM at OMS, leading its rise as #1 Scaling SSP (2025) with 1,169 new publishers in a single month.
- Specialist in cash flow, taxation, transfer pricing, SOX compliance, and risk management.
- Career includes CFO roles at Jinni Media and LifeWave.
- **Ensures Brightcom's subsidiary OMS scales with financial discipline & operational excellence.**

Topline growth

- **Financial delivery:** strong revenue and PAT growth
- **Better return profile:** ROE and ROCE improved
- **Structural clarity:** four-division model supports accountability
- **Execution proof points:** Brightcom Programmatic traction, partnerships, and global engagement
- **Strategic optionality:** Defence and NextGen add upside beyond the core business
- **Global relevance:** broad geographic and format exposure



Funds that participated in Brightcom over the years

NAME	NAME
<ul style="list-style-type: none">• LGOF GLOBAL OPPORTUNITIES LIMITED• NAVIGATOR EMERGING MARKET FUND• CALYPSO GLOBAL INVESTMENT FUND• CITUS GLOBAL INVESTMENT FUND• CONNEOR INVESTMENT ENTERPRISE LTD• VANGUARD EMERGING MARKETS STOCK INDEX FUND,• VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND• ISHARES CORE MSC EMERGING MARKETS ETF• BNP PARIBAS ARBITRAGE - OOH• VANGUARD FIDUCIARY TRUST INTERNATIONAL STOCK MARKET INDEX TRUST• GOVERNMENT PENSION FUND GLOBAL• VANGUARD FIST ALL-WORLD EX-SMALL CAP INDEX FUND• STATE STREET GLOBAL ADVERTISERS EX-US SMALL CAP INDEX FUND• EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX NLP FUND• ISHARES SHARE MSCI EMERGING MARKETS ETF• UNIVERSALINVESTMENT-GESELLSCHAFT MH ON BEHALF OF BAUXY A3-FONDS• FIRST TRUST EMERGING MARKETS SMALL CAP ALPHADIX FUND• ACCURATE MARKIST PVT LTD• WISONITEE INDIA INVESTMENT PORTFOLIO, INC.• EMERGING MARKETS SMALL CAPITALIZATION EQUITY INDEX FUND• CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM• STATE STREET GLOBAL SMALL CAP EQUITY EX-US. INDEX NON-LENDING SERIES F• ADBU DHARI INVESTMENT AUTHORITY - MONSON• DIMENSIONAL EMERGING MARKETS CORE EQUITY Z OF T OF DIMENSIONAL ET TR• STATE STREET EMERGING MARKETS SMALL CAP ACTIVE NON-LENDING QIB COMMUNITY• ISHARES MSCI INDIA SMALL CAP ETF• SPOR PORTFOLIO EMERGING MARKETS ETF• EMERGING MARKETS EQUITY PORTFOLIO (DFAIDG)• NORTHERN TRUST COLLECTIVE EMERGING MARKETS SMALL CAP INDEX FUND &• COLLEGE RETIREMENT EQUITIES FUND - STOCK ACCOUNT	<ul style="list-style-type: none">• UNIVERSALINVESTMENT-GESELLSCHAFT MH ON BEHALF OF UI-FONDS BAV RBI AKTIEN• KOTAK MAHINDRA TRUSTSHIP SERVICES LIMITED• SPOR S&P EMERGING MARKETS SMALL CAP ETF• EMOQ THE EMERGING MARKETS INTERNET & ECOMMERCE ETF• UNIVERSALINVESTMENT-GESELLSCHAFT MH ON BEHALF OF BAUXY A3-FONDS• VANGUARD FIDUCIARY TRUST COMPANY TOTAL INTERNATIONAL STOCK MARKET INDEX TRUST• AMERICAN CENTURY EIT TRUST -AVANTS EMERGING MARKETS EQUITY ETF• NIPPON LIFE INDIA TRUST LID-A/C NIPPON INDIA NIFTY SMALL CAP 250 INDEX FUND• THE EMERGING MARKETS SMALL CAP SERIES OF THE DFA INVESTMENT TRUST COMPANY• VANGUARD TOTAL WORLD STOCK INDEX FUND• MOTILAL OSWY, NIFTY SMALLCAP 250 INDEX FUND• ARTICO SIVAM - ARTICO SUSTAINABLE EMERGING MARKETS• FIDELITY SALEM STREET TRUST FIDELITY TOTAL INTERNATIONAL INDEX FUND• PUBLIC EMPLOYEES RETIREMENT ASSOCIATION OF COLORADO• ISHARES MSC EMERGING MARKETS SMALL CAP ETF• PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO• STATE STREET MSG EMERGING MARKETS SMALL CAP INDEX NLP COMMON TRUST FUND• STATE STREET MSG EMERGING MARKETS SMALL CAP INDEX NLP COMMON TRUST FUND• ISHARES MSCI EM SMALLCAP UCTS ETF• EMOQ EMERGING MARKETS INTERNET & ECOMMERCE UCTS ETF• CITY OF NEW YORK GROUP TRUST• CITY OF LOS ANGELES FIRE AND POLICE PENSION PLAN• DIMENSIONAL EMERGING MARKETS VALUE OF DIMENSIONAL ET TRUST• SPOR S AND P EMERGING ASIA PACIFIC ET• SBI NIFTY SMALLCAP 250 INDEX FUND• VINCENT, JOY VAZ• OLIVIA INVESTMENTS LIMITED• STATE STREET GLOBAL ALL CAP EQUITY EX-US INDEX PORTFOLIO• EMERGING MARKETS SMALL CAPIZATION EQUITY INDEX FUND B• EMERGING MARKETS SMALL CAPITATION EQUITY INDEX FUND B



Funds that participated in Brightcom over the years

NAME

- STICHING DEPOSITARY A&P EMERGING MARKETS EQUITY POOL
- THE REGENTS OF THE UNIVERSITY OF CALIFORNIA - STATE STREET GLOBAL ADVISORS
- INDIA INTERNET & ECOMMERCE ETF
- INTERNATIONAL MONETARY FUND
- VANGUARD ESG INTERNATIONAL STOCK ETF
- EMPLOYEES RETIREMENT SYSTEM OF TEXAS - SELF MANAGED PORTFOLIO
- FUNDPARTNER SOLUTIONS (SUSSES) S.A. - RP. FONDS INSTITUTIONINNENL - NTS
- FMQQ THE NEXT FRONTIER AND ECOMMERCE ETF
- STATE STREET GLOBAL ADVISORS LUXEMBURG SICAV - EM
- EMERGING MARKETS SUSTAINABILITY CORE 1 - PORTOFOLIO
- DIMENSIONAL FUNDS - PLC - MULTIFACTOR EQUITY FUND
- AMERICAN CENTURY EFT TRUST - AVANTISM EQTY FUND
- ICIC PRUDENTIAL SMALLALIC INDEX FUND
- ACADIAN EMERGING MARKETS EQUITY UCTS
- RISSELL INVESTING COMPANY - PC - ADRIAN EM EQUITY LICITS H
- SSGF EFTS EUROPE| PUBLIC LIMITED COMPANY - F
- PUB EQUITIES EMERGING MARKETS 1
- WORLD ALLOCATION 60/45 FUND OF DIMENSIONAL FUNDS PLC
- VANGUARD INVESTMENT SERIES SRL - EM INDEX FUND
- MERCED QIF FUND PLC -CHEER INVEST FUND 1
- EMERGING MARKETS EX CHINA, CORE EQUITY - DIMENSIONS GROUP INC.
- EM SUSTAINABILITY CORE EQUITY FUND OF DIMENSIONAL FUNDS PCLC
- EMERGING MARKETS TARGETED VALUE PORTFOLIO
- AUSTRALIAN RETIREMENT TRUST MANAGED BY STATE STREET GLOBAL ADVISORS
- EMERGING MARKETS VALUE FUND OF DIMENSIONAL FUNDS PLC
- DIMENSIONAL SUSTAINABILITY CORE 1 - OF DIMENSIONAL ERF TRUST
- STATE STREET MSCI GLOBAL STOCK MARKET ETF
- SPOR PORTFOLIO MSCI GLOBAL STOCK MARKET ETF
- JOHN HANCOCK FUNDS IM EMERGING MARKETS MARKET
- EMERGING MARKETS TARGETED VALUE FUND OF THE DIMENSIONAL FUNDS I

NAME

- ETERNA PROPERTIES AND INVESTMENTS PRIVATE LIMITED
- COTHALL MAURITIUS INVESTMENT LIMITED - ODI ACCOUNT
- NORTHERN TRUST COLLECTIVE EM CHINA INVESTABLE MARKET INDEX FUND - NL
- MOTILAL OSWAL NIFTY 500 INDEX FUND
- UTAH STATE RETIREMENT SYSTEMS
- VANGUARD INVESTMENTS FUNDS KVCVANGUARD FTE GLOBAL ALL CAP INDEX FUND
- VANGUARD INVESTMENTS FUNDS KVCVANGUARD FTE GLOBAL ALL CAP INDEX FUND
- WORLD EX U.S. TARGETED VALUE VALUE PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.
- ALASKA PERMANENT FUND
- SGGSA SPOR EFTS EUROPE| PLC - SPDN MSCI ACW IM UCTS EF
- TSHAIRIS EMERGING MARKETS IM EQUITY INDEX FUND
- QLIST EQUITIES FUND
- DEALA DEPUTARY & ASSET MANAGEMENT E.V. TO DELA EQUITY FUND S
- NORTHERN TRUST COMMON ALL COUNTRY EX-US INVESTABLE MARKET INDEX FUND NON LENDING
- SOUTHERN SACHIS SUNGAPORTE - ODI
- LUPITER ALTERNATIVE INVESTMENT FUND 1.
- ADELWESS NIFTY SMALLCAP 250 INDEX FUND
- EMERGING MARKETS CORE EQUITY FUND OF DIMENSIONAL FUNDS KVC
- AMERICAN CENTURY EFT TRUST-AVANTS RESPONSIBLEIM EQUITY EFT
- PUBLIC EMPLOYEES RETIREMENT ASSOCIATION OF NEW MEXICO
- TRUSTHUISSECURITIES PRIVATE UNLIMITED
- WISSDOM TRIS EISSLER PLC - WISDOM TREE EM SMALLCAP DIVIDEND UCTS EF
- CICIC PRUDENTIAL SMP B50 SOE EFF
- DSPARTAN GROUP TRUST FOR EMPLOYEE BENEFIT PLANS
- WORLD EX U.S. CORE EQUITY PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.
- SILOAM MANUAL TRUST
- TRUSTLINESECURITIES LIMITED
- SOCIETE GENERALE - ODI

CLOSING THOUGHT

For over 28 years, Brightcom Group has built, adapted, and grown through successive waves of technological change, creating a global business anchored in innovation, execution, and long-term customer relationships.

Today, the Company stands on a foundation of global scale, deep industry expertise, strategic partnerships and a diversified international footprint. With established capabilities in digital advertising and a disciplined approach to emerging opportunities, Brightcom is positioned to build on its legacy of innovation and growth.

As the Company moves forward, management remains focused on operational excellence, sustainable growth, prudent capital allocation, and creating long-term value for all stakeholders.

The foundation is proven.

The platform is established.

The future is about realizing its full potential.



brightcom
group

Connecting dots

Leading the Digital Revolution

INNOVATE

EXECUTE

GROW

CREATE VALUE

*Thank
You*

