

Date: May 14, 2026

To,
The Manager,
Listing Department,
National Stock Exchange of India Ltd.,
Exchange Plaza,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400051

Symbol: SARLAPOLY

Corporate Services Department
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street
Mumbai – 400001

Security Code: 526885

Sub: Intimation under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Investor Presentation “KAL AAJ AUR KAL – VISION 2030”.

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we are enclosing herewith the Investor Presentation titled 'KAL AAJ AUR KAL – VISION 2030'.

The said presentation may be used during meetings with analysts or institutional investors, if any. A separate intimation regarding such meetings, as applicable, will be provided to the stock exchanges in accordance with the Listing Regulations.

This is for your information and records.

Thanking You,
For Sarla Performance Fibers Limited

Mustafa Manasawala
Company Secretary & Compliance Officer
Membership No: A76344

Encl: a/a



SARLA
PERFORMANCE FIBERS

Threading
Excellence

INVESTOR PRESENTATION
KAL AAJ AUR KAL - VISION 2030

DISCLAIMER

This presentation, by **SARLA PERFORMANCE FIBERS LIMITED (SPFL) (the “Company”)**, has been prepared solely for information purposes and does not constitute any offer, recommendation or invitation to purchase or subscribe for any securities.

This presentation has been prepared by the Company based on information and data which the Company considers reliable, but the Company makes no representation or warranty, express or implied, whatsoever of the contents of this Presentation. This Presentation may not be all inclusive and may not contain all of the information that you may consider relevant. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded.

SPFL may, from time to time, make additional written and oral forward-looking statements, including communication to stakeholders. The company will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



EVERY THREAD TELLS A STORY OF STRENGTH

Every thread we produce encapsulates the essence of our journey in the textile industry, a journey shaped by innovation, resilience, and an unwavering pursuit of excellence. Each fibre is more than just a material component; it stands as a powerful symbol of craftsmanship, intent, and trust. Every thread tells a story — of ideas transformed into solutions, of strength woven through challenges, and of value created with purpose. As a pioneer in man-made fibre yarns, we cater to a wide spectrum of industries, each with unique demands and aspirations. This year's theme reflects the deeper narrative woven into every thread, a story of enduring partnerships, technological advancement, and consistent performance. We continue to shape the future by spinning strength into every strand, fortifying the fabric of industries and the confidence of those we proudly serve.

“Each yarn we produce carries a legacy of innovation, resilience, and excellence — weaving strength into every product, every partnership, and every industry we serve”



MADHUSUDAN JHUNJHUNWALA

1941 - 2021



As we commemorate on the fourth anniversary of the passing of Mr. Madhusudan Jhunjhunwala our Founder and Ex-Chairman on July 19, 2021, we reflect fondly on the memories lessons and vision he imparted over his 28 years with us. His Foundational leadership and profound wisdom guided our growth and transformation, embedding his insights deeply within our organization.

Mr. Jhunjhunwala's innovative ideas and values propelled us from humble beginnings to a renowned and respected name in yarn manufacturing . His legacy endures in every innovation, milestone and the unity that define our team.

Today we honour his memory and the strength he embodied. His vision inspires us to pursue excellence, embrace change and work together towards our goals.

His contribution are the bedrock of our future.

May his legacy remain a beacon of inspiration, reminding us that with determination, vision and passion, we can achieve greatness. We carry his memory in our hearts, celebrating the enduring impact he had on our company and our lives.

**“IN A WORLD THAT SEEKS THE SHORT CUTS, HE ADVOCATED INTEGRITY AND PERSEVERANCE.
IN A WORLD THAT CHAMPIONS ATRESSIVE GROWTH, HE RECOMMENDED A BLEND OF SPEED AND CAUTION.
IN A WORLD THAT TRUSTS SAFETY AND CONVENTION, HE INSPIRED US TO THIN AND EMBRACE CHANGE”**

MADHUSUDAN JHUNJHUNWALA

As a philanthropist

- » He was a true a philanthropist of society.
- » He started a lot of Trusts for the public welfare and was involved in the day to day activities of the trust so the benefit should reach to the needy people.
- » He worked for the Society in a lot of ways by starting Eye hospital Amravati and Lonavala at subsidies rate for the needy people to take treatments and surgery.
- » He established a Dharmshala for the travellers at the Amravati at subsidised rates.

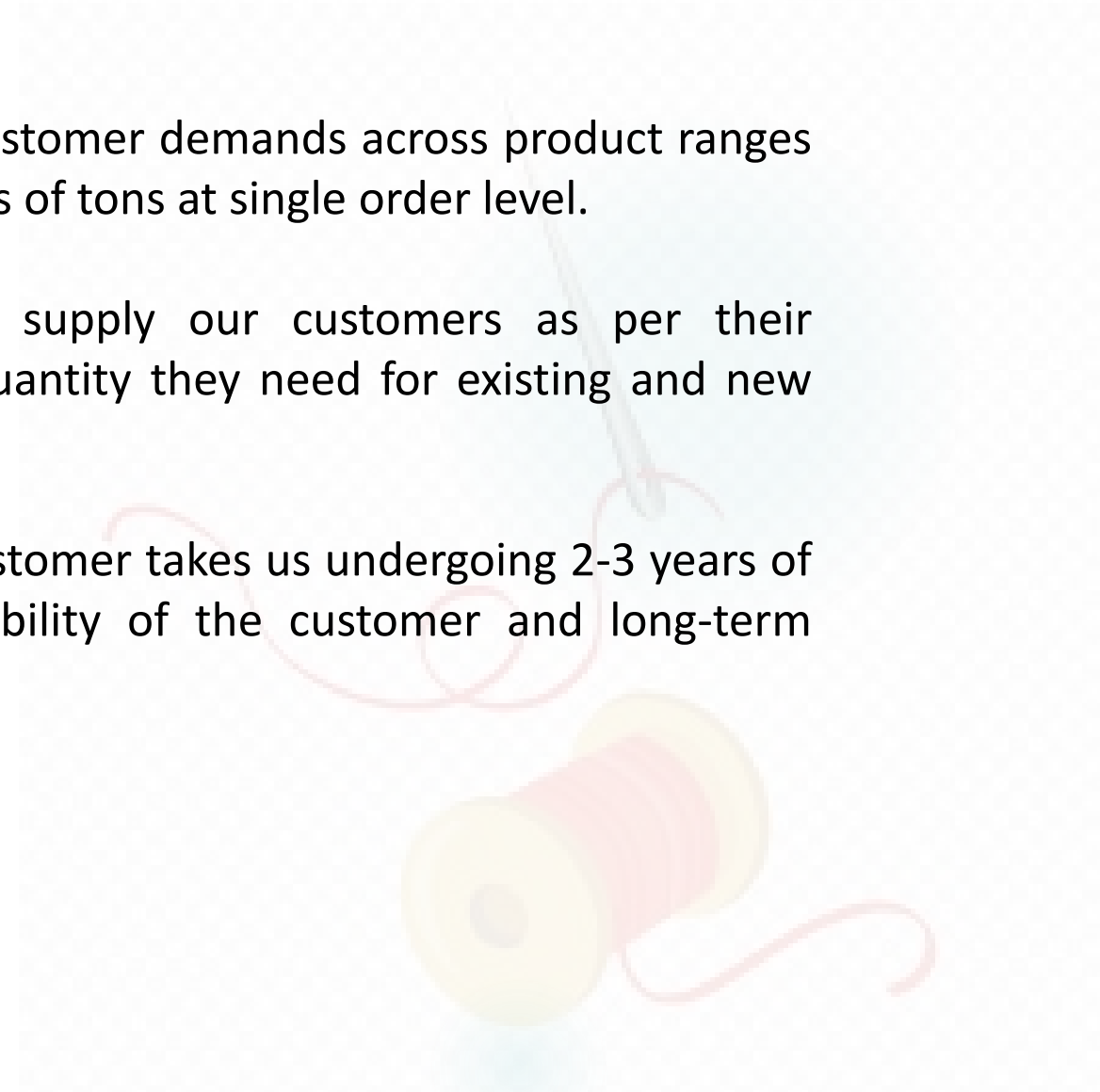
Mr. Krishna Madhusudhan Jhunjunwala - Managing Director



- The Last Financial year remained challenging due to impact of 50% tariffs imposed on key Indian sectors such as Textiles, Gems & Jewellery . The company managed to navigate around the same resulting in a flattish YOY topline. EBIDTA margins held steady at 21%, which have improved from around 16% three years ago. We expect to hold EBIDTA margin at around 20%
- During FY 26 the company has focused in acquiring new US clients and expects to grow the US business in the coming year with healthy EBIDTA margins.
- The company is currently undertaking share buyback with an aim to improve shareholder's value & ROCE.

OUR MOAT

- »» The company is uniquely positioned to cater to customer demands across product ranges and volumes ranging from as low as few kgs to tens of tons at single order level.
- »» Customization – The company is geared to supply our customers as per their requirements with the packing, size, quality & quantity they need for existing and new products.
- »» On-boarding a larger international or domestic customer takes us undergoing 2-3 years of intense due diligence process. This ensures stability of the customer and long-term continuity of orders.



THE NEXT GENERATION

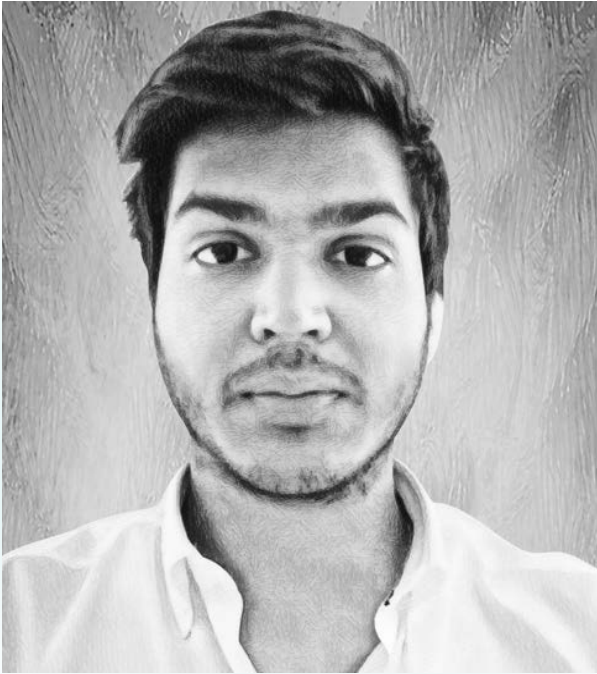


Ms. Neha Jhunjunwala Executive Director

- »» With a Bachelor's degree in Management Studies from the University of Mumbai, Neha brings a rich experience to the table.
- »» She also holds a prestigious Master's degree in Marketing & Strategy from the University of Warwick, London. She has been a pacesetter at SPFL since she began her journey with the Company in 2010.
- »» Neha heads the function of Marketing & Sales, with the key focus on customer acquisition and enhancing the company brand.

THE NEXT GENERATION

Mr. Kanav Jhunjunwala Whole time Director



- » With a Bachelor's degree in Economics, Finance & Entrepreneurship from the Tufts University, Boston, Kanav brings a fresh perspective to the company with a focus on Digitization, enhancing Processes & Systems and professionalizing work culture.
- » Kanav commenced his career at Sarla in 2019.
- » He spends majority of his time at the plant and is responsible for all production operations.

COMPANY OVERVIEW

INTRODUCTION TO SARLA PERFORMANCE FIBERS

A COMPREHENSIVE OVERVIEW OF OUR MANUFACTURING EXCELLENCE



ISO CERTIFIED QUALITY

Sarla Performance Fibers is **ISO 9001:2015 CERTIFIED**,
Ensuring top-notch quality standards in production.



EXPERTISE IN TEXTILES

With over **30 YEARS OF EXPERIENCE**, we excel in the global textile industry, delivering superior products.



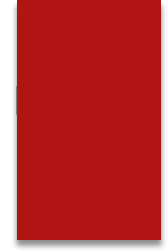
DIVERSE PRODUCT RANGE

We specialize in **POLYESTER AND NYLON YARNS, INCLUDING TEXTURED, TWISTED, COVERED AND DYED** options for various applications.



ROBUST MANUFACTURING BASE

OUR STRONG MANUFACTURING BASE IN INDIA allows us to meet both small and large custom orders efficiently.



SWOT ANALYSIS

S

- » First mover in high tenacity Nylon 6 and Nylon 66 products boosts margins.
- » Three decades of industry experience drive excellence.
- » Focus on value-added products improves performance.
- » First mover in high tenacity Nylon 6 and Nylon 66 products boosts margins.
- » Three decades of industry experience drive excellence.
- » Focus on value-added products improves performance.

W

-
- » Fragmented industry with intense competition.
 - » Limited focus on sustainable synthetic
 - » Dependency on fluctuating petrochemical prices.
 - » High capital expenditure requirements.

O

-
- » Rising demand for technical textiles in automotive, healthcare, and sports.
 - » Growing preference for sustainable and eco-friendly
 - » Expansion in the domestic synthetic textile market.
 - » Government support increases con
 - » Increased global demand for recycled synthetic
 - » Collaborations with fashion brands for high-end fashion.
 - » Growing e-commerce penetration.

T

-
- » Intense competition and price pressure.
 - » Regulatory changes impacting manufacturing.
 - » Environmental concerns over synthetic usage.
 - » Fluctuating demand due to fashion trends and economic conditions.
 - » Rising demand for natural and organic
 - » Technological advancements in alternative materials.



OUR CLIENTELE

Nurturing Cherished Brands: The Inseparable Bond with Our Valued Customers



Nike

Nike is a global iconic sportswear brand comprising the Nike, Jordan and Converse brands steered by a shared purpose to leave an everlasting impression

PRADA

Prada

Prada designs, manufactures distributes ready-to-wear collections, leather goods and footwear in more than 70 countries

amanté

Amante Lingerie

The driving force behind the creation of fashionable, yet functional, lingerie crafted around a woman's needs. Amante is available in over 2,500+ outlets across India.



VF Corporation

VF Corporation

is a global leader in lifestyle apparel, footwear, and accessories, owning iconic brands like Vans, The North Face, Timberland, and Dickies.



Adidas

Adidas is the largest sportswear manufacturer in Europe and second only to Nike worldwide.



JW Marriott

JW Marriott has evolved to own a desirable opportunity in the growing luxury tier within Marriott International's vast lodging portfolio.

GOLDTOE

Gold Toe

The Company's products include socks and support socks for men, women and kids..



Fruit of the Loom

Fruit of the Loom is a leader in family apparel and sporting goods, ranging from lingerie, sports equipment and athletic wear.



Disney

American iconic multinational mass media and entertainment conglomerate headquartered at the Walt Disney Studios complex in California.

Calvin Klein

Calvin Klein

Calvin Klein in New York, USA, is a global lifestyle brand that exemplifies bold, progressive ideals and a seductive aesthetic and innovative designs.

Walmart

Walmart

Walmart is the world's largest physical retailer whose size is larger than the GDP of a number of countries combined.

DECATHLON

Decathlon

Decathlon from France is a family owned company, founded around the belief that the best sports products should be accessible to everyone.

MAS

MAS Fabrics

MAS Fabrics is engaged in the manufacture of fabrics in Sri Lanka and belongs to a prominent group engaged in the commissioning of fabric parks.



Tommy Hilfiger

Tommy Hilfiger is a global apparel and retail company with a distribution network in over 100 countries and more than 2,000 retail stores throughout North America, Europe, Latin America and the Asia Pacific Region.



Warner Brothers

The Company is known for its film studio division the Warner Bros. Pictures Group, which includes Warner Bros, Pictures, New line Cinema, the Warner Animation Group, Castle Rock Entertainment and DC Films.

TARGET

Target

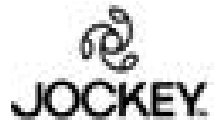
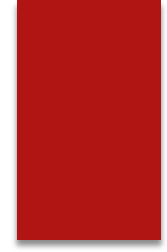
Target is a general commodity retailer with stores in all 50 U.S. states and the district of Columbia. Target Corp. has evolved from a pure brick-&-mortar retailer to a multichannel entity.



Hanes

Hanes has built a strong reputation for T-shirts, socks, women's innerwear, shapewear, men's innerwear, children's innerwear, socks, hosiery and activewear produced in the Company's low-cost global supply chain.

OUR CLIENTELE



Jockey International, Inc. is an American manufacturer and retailer of underwear, sleepwear, and sportswear for men, women, and children. The company is based in Kenosha, Wisconsin.



American & Efid LLC
One of the world's foremost manufacturers of industrial sewing thread, embroidery thread and technical textiles, A&E's global presence extends from Asia to Europe to the Americas



Coats Group Inc, is a British multinational company. It is the world's largest thread and structural components' manufacturer for apparel, footwear, and performance materials. Founded over 250 years ago, the UK-based company has operations across 50 countries with a workforce of over 17,000 employees.



At **FALKE**, you can find a wide range of luxurious men's socks, sport socks, base layers and underwear. Our products are designed to provide exceptional comfort



Madeira USA is the high quality machine embroidery thread and embroidery supplies market leader. Turn to **Madeira** for embroidery thread, embroidery backing



[AMANN Group: Premium sewing threads & smart yarns](#)
Since 1854, **AMANN** has been one of the internationally leading producers supplying the industry with premium sewing and embroidery threads and smart yarns.



Fritz Moll is a company with tradition specializing in elastic products of high quality for fashion and technical applications and have been developing and producing high-quality ribbons and lace at the Germany location for 150 years.

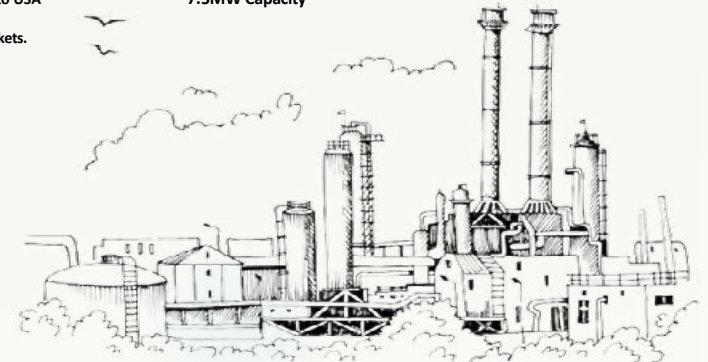
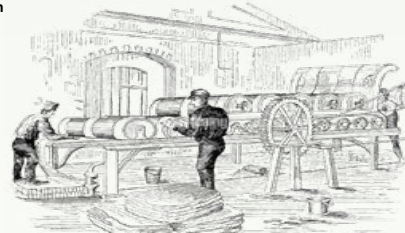
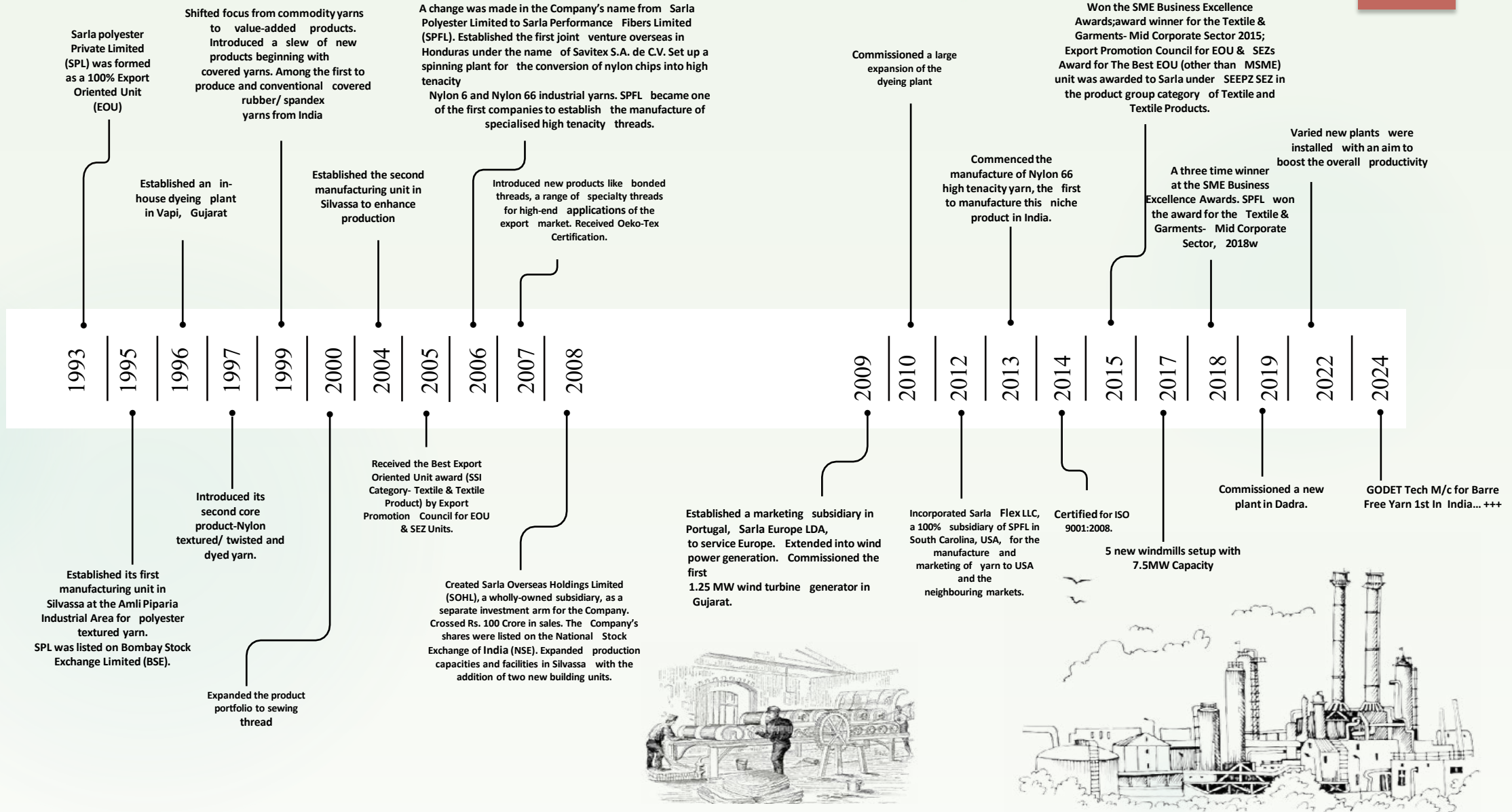


One of the world's largest manufacturers of basic apparel, including activewear, underwear, and socks.



Delta Galil fuels the growth of global brands with its next-generation fabrics and products. With almost 50 years of design and innovation expertise in the intimates and activewear categories, Delta Galil is the preferred partner for iconic, disruptive, and digitally native brands.

KEY MILESTONES



GLOBAL PRESENCE



SARLA, A RELIABLE BRAND WITH A PRESENCE IN MORE THAN 62 COUNTRIES

The company is recognised as a leading supplier of yarns to top global brands, both through direct sales and indirect channels. In the FY 2025-26, around 68% of the company's revenue came from clients with a longstanding relationship of Five years or more. SARLA primarily markets its yarns directly while also utilising trade intermediaries. Renowned for its reliability, consistent performance, and a favorable balance of affordability and quality, the Sarla brand enjoys a strong reputation in the industry.



SARLA, has strong presence in more than 62 countries. Additionally, the company has a stepdown subsidiary named Sarla Europe, LDA, based in Portugal, which serves the European and South American markets. Throughout our journey, Sarla has expanded its footprint through enhancing existing facilities in India and venturing into new overseas installations. This expansionary drive serves our core aim - to be close to our customers, ensuring swift and ef service delivery. Our global presence spans across key international destinations, bolstered by a robust clientele hailing from major countries worldwide.

📍 Represents customers



Revenues by geography
FY 2025-26
60.53% Domestic
39.47% International



Revenues by geography
Y 2024-25
43.58% Domestic
56.42% International

NATURAL CAPITAL

“SPFL will pursue knowledge, practices, and decisions encouraging environmentally friendly and ecologically responsible manufacturing operations which will help protect the environment and sustain its natural resources for current and future generations.”

- Krishna Jhunjhunwala
Managing Director

ENERGY CONSERVATION

- « A program has been implemented to replace lighting in the manufacturing facilities with more energy efficient lamps.
- « Where feasible, less efficient motors have been replaced with new less energy consuming motors on the manufacturing machines.
- « Utilizing energy generated by recently set up wind power plants.

RECYCLING

- « Cardboard cartons, manufacturing process waste (polyester and nylon), and damaged plastic products such as cones and tubes are recycled.
- « Allied material for Sarla's internal processes and in internal transfers between Silvassa and Vapi are re-used and recycled.

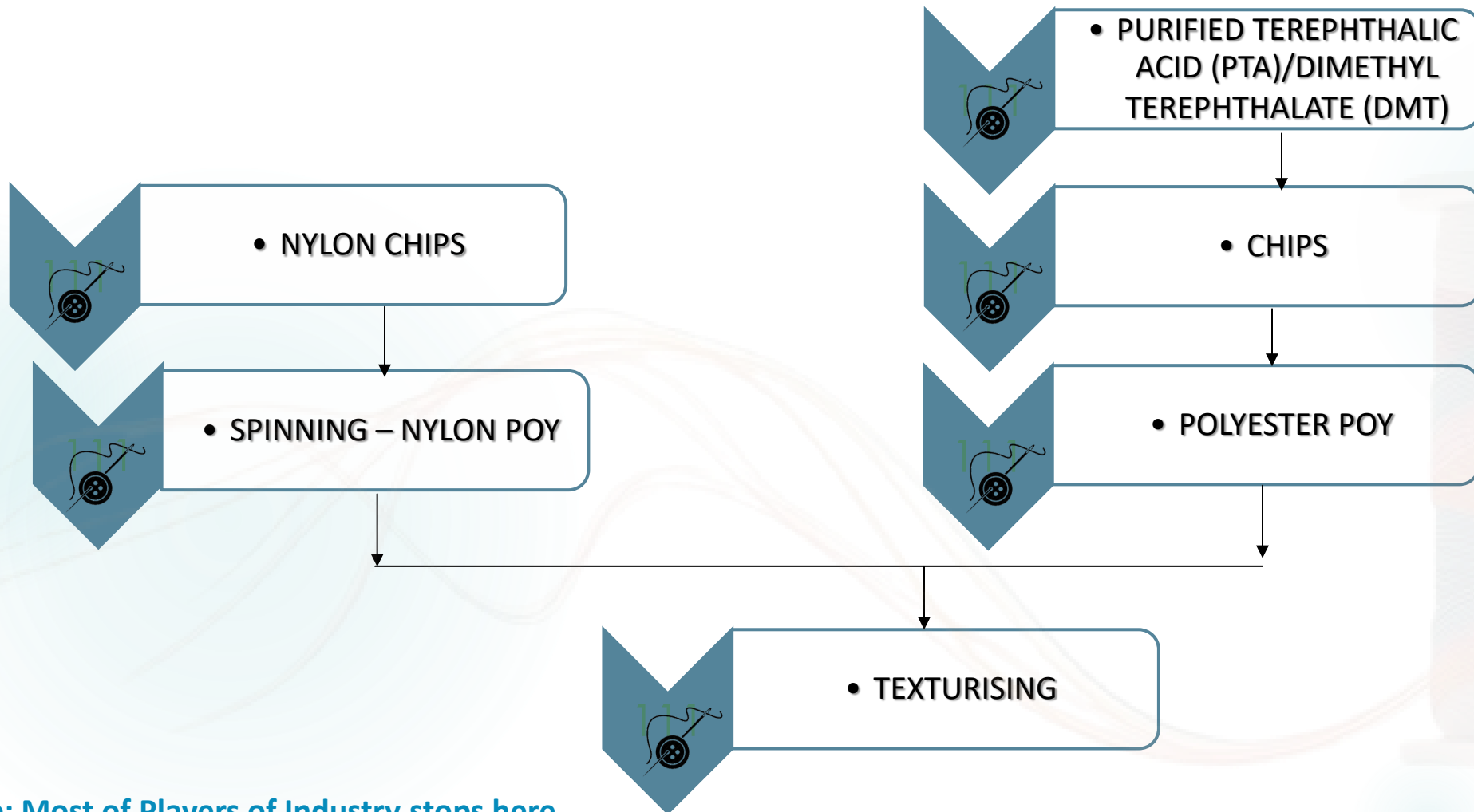
SARLA'S DYE HOUSE & DYEING PROCESS

- « Sarla's dye house is equipped with a system to be energy efficient.
- « The dyeing machines and the dyeing process is designed to reduce water and energy consumption.
- « All process water used in dyeing is treated before returning it safely to the environment.
- « Eco-friendly steam boiler.



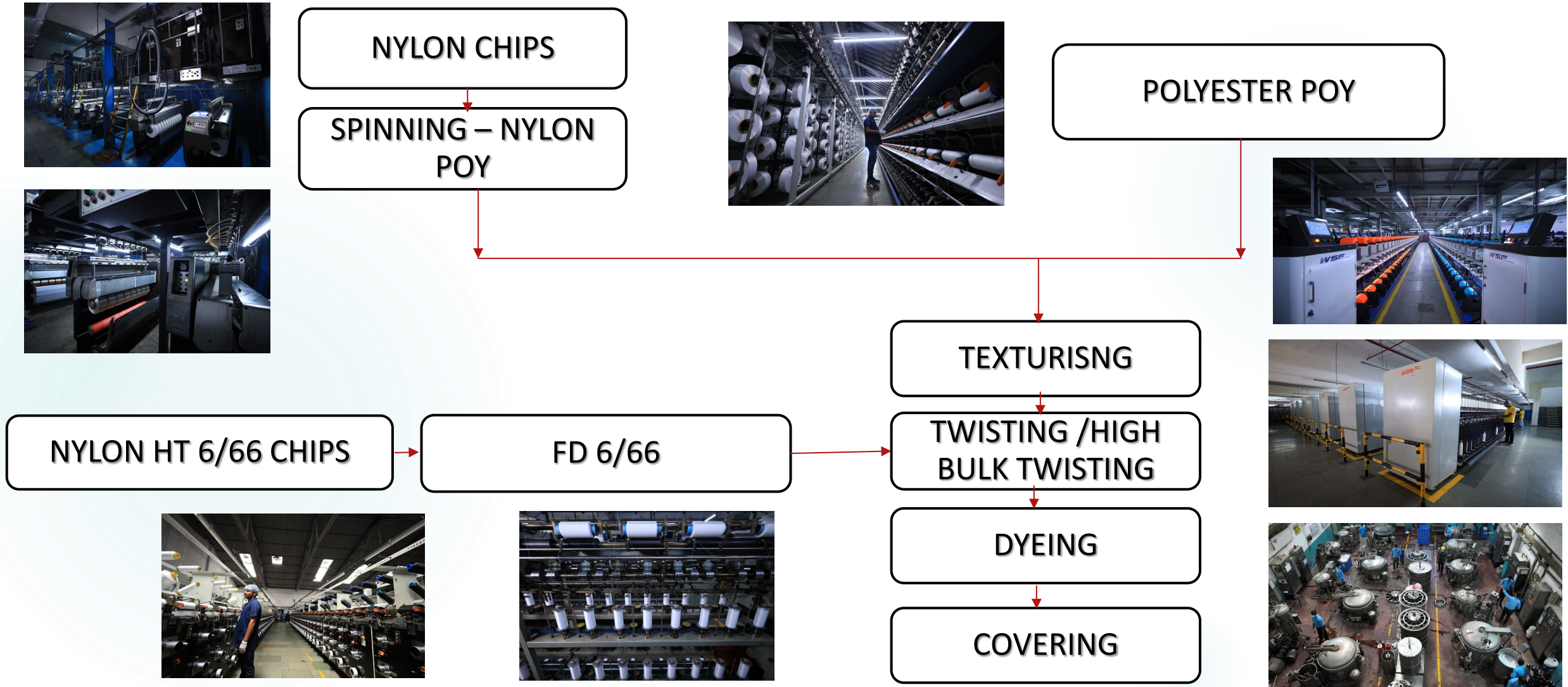
As part of its commitment to social responsibility and environmental contribution, the company's management has diversified its endeavours into wind power generation. This initiative materialised with the installation of the company's first 1.25 MW wind turbine generator in Gujarat in 2009. Expanding this commitment, a second WTG was commissioned in Maharashtra on March 31st, 2011. The year 2012 witnessed Sarla's further strides in this direction, with the commissioning of the additional WTGs in Maharashtra, culminating in a total wind power generating capacity of 9.75 MW across the states of Maharashtra and Gujarat. Beyond these borders, Sarla extended its footprint to Madhya Pradesh in 2015, introducing 2 new wind turbines to promote wind power generation of 3 MW. Building on this momentum, 2016 saw the commissioning of 3 additional WTGs in Gujarat. To date, the company boasts 8 turbines that collectively contribute 12.75 MW to wind power generation - an impactful stride towards fostering a greener and more environmentally friendly nation. Our Company has further invested in Solar Panels with a total installed capacity of 1.40 MW, enabling us to produce around 14 Lacs units of clean electricity annually.

FLOW CHART OF INDUSTRY -MAN MADE YARN

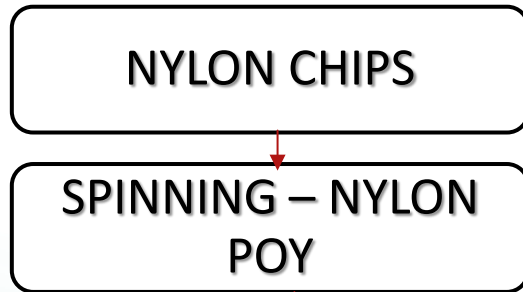
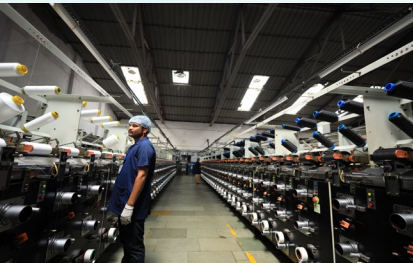


Note: Most of Players of Industry stops here

FLOW CHART OF OUR MANUFACTURING PROCESS



FLOW CHART OF OUR MANUFACTURING PROCESS



RANGE OF PRODUCTS SARLA IS OFFERING

	TEXTURIZING	TWISTING & HIGH BULK	HIGH TENACITY	DYEING	COVERING
	Sarla holds the position of being the foremost vertically integrated producer of textured sewing threads in India.	Sarla is one of largest producer of Twisted & High bulk yarn with 150 different moulds of dye tube carriers customized to individual customers dye house.	Sarla holds the distinction of pioneering High Tenacity Nylon 6 and 66 spinning capacity in India, dedicated to sewing and various other applications	Sarla manufactures over 250 distinct types of value-added yarns and threads, offering an impressive palette of 5000 color shades.	Sarla has invested in establishing the largest manufacturing capacity for air covered and conventional covered yarns in India.
Revenue Contribution	20%	21%	15%	27%	17%
EBIDTA Margins in %	12-14%	14-16%	22-24%	20-22%	24-26%

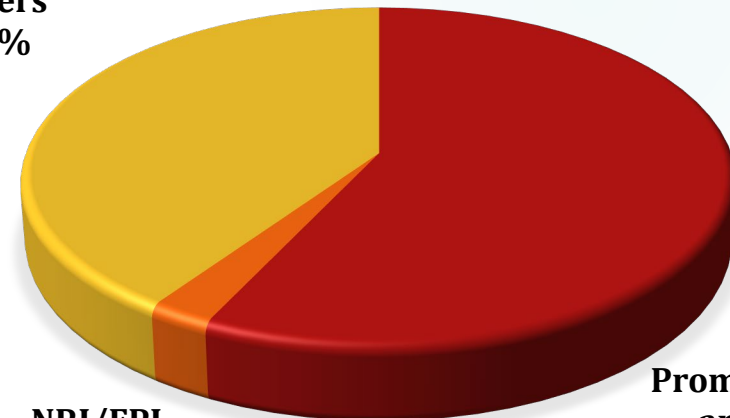
BASIC INFORMATION : NIFTY 50



ISIN	INE453D01025
SYMBOL	SARLAPOLY
Closing Price as on March 31, 2026	69.68
52 Wk High	127.5
52 Wk Low	68.40
Mcap Full (Cr.)	581.85
Mcap FF (Cr.)	249.56
Face Value	1.00

% SHAREHOLDING PATTERN AS ON MARCH 31, 2026

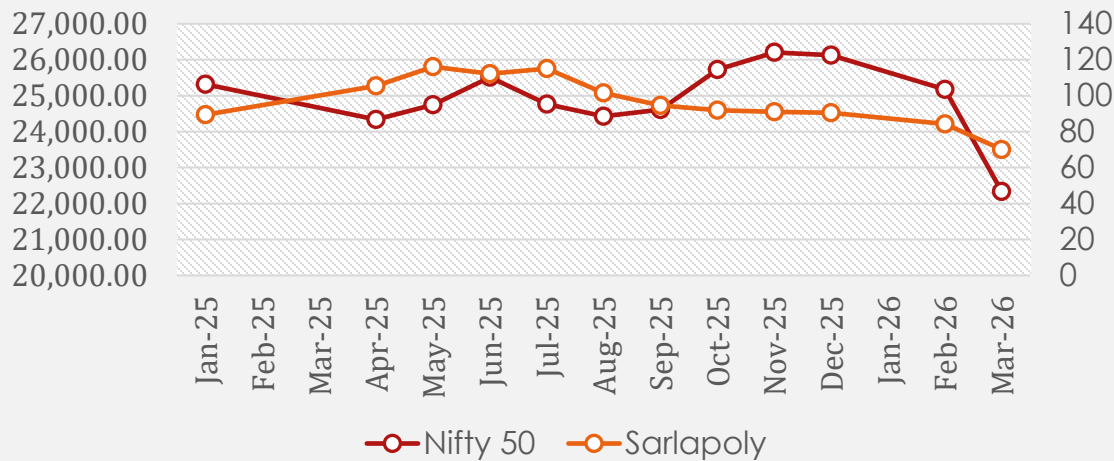
Public & Others
40%



Promoter and Promoter Group
57%

NRI/FPI
3%

Price Performace vis-à-vis Nifty 50 Index



KAL- THE PAST 3 YEARS

PERIOD	VOLUME IN TONS	SALES IN RS CR	EBIDTA IN RS CR	EBIDTA MARGIN%
1st April 2023 - 31st March 2024	12411	368.64	59.22	16.06
1st April 2024 - 31st March 2025	13730	409.23	89.44	21.86
1st April 2025 - 31st March 2026	12936	382.10	80.37	21.03
FY24-FY26 CAGR	2.09	1.81	16.50	

All numbers are for Yarn Sales only

THE FINANCIAL HEALTH OF OUR BUSINESS

PARTICULARS	FINANCIAL YEAR 2026	FINANCIAL YEAR 2025	FINANCIAL YEAR 2024	FINANCIAL YEAR 2023	FINANCIAL YEAR 2022
Revenues (₹ Crore)	401	427	383	387	431
EBITDA (₹ Crore)	100	115	79	67	95
Net Profit (₹ Crore)	78 *	62	33	21	46
EBITDA Margin (%)	25	27	21	17	22
EPS	9.39 *	7.47	3.94	2.56	5.54
Net Worth (₹ Crore) (Standalone)	502	518	468	395	389
ROCE (%)	12	11	9	7	13

• [Before exceptional item](#)

AAJ – QUARTERLY- FY26 V/S FY25

STANDALONE	2026					2025				
In Rs. Crores	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Revenue	101.65	107.56	88.63	98.50	396.34	110.54	113.89	99.93	99.31	423.67
EBIDTA margin in%	33.09%	30.76%	32.63%	20.36%	29.19%	27.41%	30.03%	23.61%	17.71%	24.94%
EBIDTA	33.64	33.09	28.92	20.05	115.70	30.30	34.20	23.59	17.59	105.68
Other income	23.49	10.04	12.33	11.60	57.46	10.67	12.11	-0.40	2.02	24.40
Interest	2.12	2.10	2.23	1.79	8.24	1.93	2.11	2.58	4.02	10.64
Depreciation	6.43	6.48	5.62	10.48	29.01	5.87	6.15	6.36	5.94	24.32
PBT	25.09	24.51	21.07	7.78	78.45	22.49	25.94	14.65	7.63	70.71
PAT before exceptional items	22.70	18.91	18.63	20.34	80.58	16.83	15.01	11.85	6.15	49.84
CONSOLIDATED	2026					2025				
In Rs. Crores	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Revenue	102.39	107.11	89.20	102.53	401.23	110.78	113.91	102.08	100.33	427.10
EBIDTA margin in%	32.68%	31.18%	16.73%	17.50%	24.86%	27.37%	30.08%	25.16%	24.19%	26.82%
EBIDTA	33.47	33.40	14.92	17.94	99.73	30.32	34.26	25.68	24.27	114.53
Other income	22.68	10.36	12.33	11.27	56.65	10.86	12.13	-0.38	2.58	25.19
Interest	2.12	2.10	2.22	1.79	8.23	1.93	2.11	2.58	4.02	10.64
Depreciation	6.61	6.66	5.81	10.68	29.77	6.04	6.33	6.53	6.12	25.02
PBT	24.73	24.63	6.89	5.47	61.73	22.37	25.81	16.54	14.14	78.86
PAT before exceptional items	22.35	19.04	19.41	17.41	78.21	16.71	19.28	13.75	12.62	62.36

KAL 2030 OPPORTUNITY

	2025	2030
Domestic industry Size in USD billion	140	250
Indian export in USD billion	35	100
Total Industry in USD billion	175	350
* 2030-as projected by the Indian Government		

[India's textiles sector projected to reach \\$350 billion by 2030: Centre, ET Retail](#)

[We are confident of achieving textile export target of USD 100 billion by 2030: Shri Piyush Goyal](#)



THANK YOU