July 24, 2026

To,
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai - 400051

Symbol: AARON

Subject: Outcome of the Board Meeting

Dear Sir/Madam,

Pursuant to Regulations 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**Listing Regulations**"), this is to inform you that the Board of Directors of the Company at their Meeting held today i.e. **Friday, July 24, 2026,** at the Registered Office of the Company situated at B-65 & 66, Jawahar Road No.4, Udhyog Nagar, Udhana, Surat-394210, Gujarat, *inter-alia*, transacted the following businesses:

1) Considered and approved the revision in remuneration payable to Mr. Amar Doshi (DIN:00856635), Chairman and Managing Director of the Company, subject to the approval of members at the ensuing Annual General Meeting of the Company;

2) Considered and approved the revision in remuneration payable to Mr. Karan Doshi (DIN:06690242), Whole Time Director of the Company, subject to the approval of members at the ensuing Annual General Meeting of the Company;

3) Considered and approved the Re-Appointment of Mr. Amar Doshi (DIN:00856635) as Chairman and Managing Director of the Company, subject to the approval of members at the ensuing Annual General Meeting of the Company;

   The details as required under Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, are annexed herewith under **Annexure A**.

4) Considered and approved the Re-appointment of Mr. Karan Doshi (DIN:06690242) as Whole-time Director of the Company, subject to the approval of members at the ensuing Annual General Meeting of the Company;

   The details as required under Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, are annexed herewith under **Annexure B**.

NITINKUMAR NANJIBHAI MANIYA

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5) Considered and approved the Directors' Report along with annexures for the Financial Year 2025-26;

6) Considered and fixed the date and time of the 13th Annual General Meeting to be called and convened on **Wednesday, August 19, 2026, at 11:00 A.M.** (IST) through Video Conferencing **("VC")** or Other Audio-Visual Means **("OAVM")** and approved the Notice of AGM;

7) Considered and fixed the **Friday, August 14, 2026** as Record Date for the purpose of determining the eligibility of the Equity Shareholders for the Final Dividend, if approved by the members at the ensuing Annual General Meeting of the Company;

8) Considered and approved the appointment of Bigshare Services Private Limited ('**Bigshare'**) for the purpose of enabling the e-Voting platform for the members to exercise the option of e-Voting for the ensuing Annual General Meeting;

9) Considered and fixed the **Wednesday, August 12, 2026** as cut-off date for determining the eligibility of the Equity Shareholders to vote by electronic means at the 13th Annual General Meeting;

10) Considered and appointed M/s. Dhirren R. Dave & Co., Practicing Company Secretaries, as the Scrutinizer for scrutinizing the e-Voting process for the 13th Annual General Meeting of the Company in a fair and transparent manner as per the provisions of Companies Act, 2013 and other applicable provisions, if any, and rules made there under;

The above information is also available on the website of the Company at www.aaronindustries.net.

The Board Meeting commenced at 10:00 A.M. and concluded at 10:50 A.M.

This is for your information and record.

Thanking You.

Yours faithfully,
For Aaron Industries Limited

NITINKUMAR NANJIBHAI MANIYA
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Nitinkumar Maniya
Company Secretary and Compliance Officer

Encl: As above

Annexure A

The details as required under Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, regarding the Re-Appointment of Chairman and Managing Director.

Particulars	Mr. Amar Chinubhai Doshi
Reason for change viz. appointment, resignation, removal, death or otherwise;	Re-Appointment
Date of Re-Appointment and Terms of Re-Appointment	**Date of Re-Appointment**: W.e.f. February 01, 2027 **Term of Re-Appointment**: 3 (Three) years effective from February 01, 2027 up to January 31, 2030, subject to the approval of members at the ensuing Annual General Meeting of the Company.
Brief profile	He completed his Diploma in Man-made fiber fabrics (with in Plant Training) in the year 1984. He has more than 35 years of experience in the Sheet Metal Fabrication business. Since the date of incorporation of the Company, he is involved in planning, strategies and capacity expansion, and business development of the Company. His scope of work also includes overall management of the Stainless-Steel polishing division of the Company.
Disclosure of relationships between directors (in case of appointment of a director).	Mr. Amar Doshi is the father of Mr. Karan Doshi, Whole-time Director and Mr. Monish Doshi, Director & CFO of the Company.
Information as required under NSE Circular NSE/CML/ 2018/24, dated June 20, 2018	Mr. Amar Doshi is not debarred from holding the office of Director by virtue of any SEBI Order or any other authority.

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Annexure B

The details as required under Regulation 30 read with Para A of Part A of Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, regarding the Re-Appointment of Whole-Time Director.

Particulars	Mr. Karan Amar Doshi
Reason for change viz. appointment, resignation, removal, death or otherwise;	Re-Appointment
Date of Re-Appointment and Terms of Re-Appointment	**Date of Re-Appointment**: W.e.f. February 01, 2027 **Term of Re-Appointment**: 3 (Three) years effective from February 01, 2027 up to January 31, 2030, subject to the approval of members at the ensuing Annual General Meeting of the Company.
Brief profile	He completed his Bachelor of Engineering from the University of Pune in the year 2009. Further, he also completed his Master of Mechanical Engineering from the University of Southern California in the year 2011. He has more than 14 years of business experience in the Sheet metal fabrication business. He is the Production Head of the Company and is involved in overseeing the production process and planning and organizing production schedules.
Disclosure of relationships between directors (in case of appointment of a director).	Mr. Karan Doshi is the son of Mr. Amar Doshi, Chairman and Managing Director and brother of Mr. Monish Doshi, Director & CFO of the Company.
Information as required under NSE Circular NSE/CML/ 2018/24, dated June 20, 2018	Mr. Karan Doshi is not debarred from holding the office of Director by virtue of any SEBI Order or any other authority.

NITINKUMAR NANJIBHAI MANIYA

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