



**Corp. Office:** Shree Laxmi Woolen Mills Estate, 2nd Floor,  
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011  
Tel: (022) 3001 6600  
CIN No. : L17100MH1905PLC000200

June 03, 2026

To,

**BSE Limited**  
Phiroze Jeejeebhoy Towers  
Dalal Street Fort, Mumbai- 400 001

**The National Stock Exchange of India Limited**  
"Exchange Plaza" Bandra-Kurla Complex,  
Bandra East, Mumbai- 400051.

Security Code: 503100

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

**Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")**

This is further to our letter dated May 27, 2026, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited ('Company') on Wednesday, June 03, 2026, participated in India Investment Forum 2026 (Group Meetings) organized by Morgan Stanley at Mumbai.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at:  
<https://www.thephoenixmills.com/investors/FY2027/Exchange-Intimations>.

Kindly take the same on record.

Thanking you,

Yours faithfully,

**For The Phoenix Mills Limited**

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**Bhavik Gala**  
**Company Secretary**  
**Membership No. F8671**