

Ref.No.61st AGM Mnts/Filing
15.9.2026

National Stock Exchange of India Limited
Exchange Plaza, 5th Floor
Bandra-Kurla Complex, Bandra (E)
Mumbai - 400 051
Scrip Code: RAMCOIND EQ

BSE Limited
Floor 25, "P.J.Towers"
Dalal Street
Mumbai – 400 001
Scrip Code: 532369

Dear Sir,

Sub : Submission of 61st AGM Minutes – reg.

We enclose a copy of the minutes of 61st Annual General Meeting held on 20th August, 2026, together with the voting results.

Kindly take the same on record.

Thanking you

Yours faithfully
For RAMCO INDUSTRIES LIMITED

S. Balamurugasundaram
Company Secretary & Legal Head

Encl.: as above

Ramco Industries Limited

MINUTES OF THE 61st ANNUAL GENERAL MEETING OF THE MEMBERS OF RAMCO INDUSTRIES LIMITED HELD ON THURSDAY THE 20TH AUGUST, 2026 AT 11.30 A.M. HELD THROUGH VIDEO CONFERENCING (VC)

Time of Commencement : 11.30 AM
Time of Conclusion : 12.11 PM

DIRECTORS PRESENT	CATEGORY / POSITION	MODE OF ATTENDANCE
Shri P.R. Venketrama Raja	Chairman and Chairperson of Stakeholders Relationship Committee, Corporate Social Responsibility Committee and Risk Management Committee	In Person
Shri P.V. Abinav Ramasubramaniam Raja	Managing Director	In Person
Shri S.S. Ramachandra Raja	Non Executive Non Independent Director	Through VC
Shri N.K. Shrikantan Raja	Non Executive Non Independent Director	Through VC
Shri Ajay Bhaskar Baliga	Independent Director and Chairperson of Audit Committee	Through VC
Shri Hariharan Thiagarajan	Independent Director	Through VC
Justice Shri P.P.S. Janarthana Raja (Retd.)	Independent Director and Chairperson of Nomination and Remuneration Committee	In Person
Smt. Soundara Kumar	Independent Director	Through VC
IN ATTENDANCE Shri S. Balamurugasundaram (KMP)	Company Secretary & Legal Head	In Person
BY INVITATION		
Shri Prem G Shanker (KMP)	Chief Executive Officer (CEO)	In Person
Shri K. Sankaranarayanan (KMP)	Chief Financial Officer (CFO)	In Person
SCRUTINISER Shri.K.Srinivasan	Chartered Accountant, Partner - M/s. M.S.Jagannathan & N.Krishnaswami, Chartered Accountants	Through VC

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AUDITORS		MODE OF ATTENDANCE
Shri V. Rajeswaran Ms. Madura Ganesh	Representing M/s.SRSV & Associates, Chartered Accountants – Statutory Auditors	Through VC
Smt. V. Jayanthi Shri M.Vijayan Shri C. Kesavan	Representing M/s.Ramakrishna Raja And Co., Chartered Accountants – Statutory Auditors	Through VC
Shri R. Sivasubramaniam Shri G. Karthikeyan	Representing M/s. RSGK & Associates Company Secretaries, Secretarial Auditor	Through VC
Smt. K. Sreepriya Smt. D. Sofia	M/s. Cameo Corporate Services Limited Registrar & Transfer Agent	Through VC

The meeting was attended by 57 members holding 4,03,38,413 Shares through VC.

The Secretary welcomed the Shareholders and informed that the Meeting was held through VC in compliance with the circulars issued by the Ministry of Corporate Affairs, Government of India and Securities and Exchange Board of India. He further informed that the Company, through CDSL platform, had provided video conference facility to shareholders to attend the Meeting and requested Chairman to preside over the meeting.

Shri P.R. Venketrama Raja, Chairman of the Company presided and welcomed the Shareholders.

Chairman gave a brief introduction of Managing Director and all other Directors present.

Chairman confirmed that the quorum was present and called the meeting to order.

Secretary informed the Shareholders that the Registers as required under the Companies Act, 2013 were made available electronically for inspection by the members. Members seeking to inspect such registers could send their request to bms@ramcoind.com

Secretary further informed the shareholders that necessary Certificate dated 27.5.2026 had been obtained from the Company's Secretarial Auditors with respect to implementation of Employee Stock Option Schemes, that they were in accordance with SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 and the resolutions passed by the Members of the Company and the same had been attached as Annexure-10 to the Annual Report for the year 2025-26. He further informed that the details as required under Part F of Schedule I read with Regulation 14 of SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021, were disclosed in the Company's website.

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Secretary announced that since the Notice convening the meeting, Board's Report, Financial Statements (both Separate and Consolidated), Statement of Profit & Loss of the Company for the year ended 31st March 2026, Balance Sheet as at that date and Cash Flow Statement for the year ended on that date, Independent Auditors' report to the Shareholders and Secretarial Auditor's Report had been circulated by e-mail to shareholders and hosted on the website of the Company and the Stock Exchanges, they were taken as read.

Secretary further informed that there were no qualifications, observations or comments or other remarks on the financial transactions or matters which had any adverse effect on the functioning of the Company in the Statutory Auditors' Report. It was also noted that there were no qualifications in the Secretarial Audit Report.

Secretary informed the members that the e-voting process had been explained in the Notice convening the AGM. For those persons who had acquired shares subsequent to the despatch of the Annual Report but before the cut-off date and remained as shareholders on the cut-off date, the notice for the AGM containing the instructions had been mailed to them individually.

Secretary informed the Members that the facility of remote e-voting for the Members was made available from 9:00 a.m. on Monday the 17th August, 2026 and concluded at 5:00 p.m. on Wednesday the 19th August, 2026. The Secretary further informed that the Members who were present at the AGM and had not cast their votes by remote e-voting could cast their votes during the Meeting and till 15 minutes after the conclusion of the Meeting. If any votes cast by the Members through the e-voting available during the AGM and if the same members did not participate in the Meeting through VC, then the votes cast by such members would be considered invalid as the facility of e-voting during the meeting was available only to the members who attended the meeting.

Secretary further informed the members that those who had cast their vote by remote e-voting prior to the meeting could attend the meeting but would not be entitled to cast their vote again.

Chairman delivered his speech during the course of which he reviewed the performance of the Company.

Chairman opened the session for Questions and Answers. The Secretary informed that the Company had made necessary arrangements for the two-way communication in the meeting, for the registered shareholders to express their views. Accordingly, out of 9 shareholders, who had been registered as speaker shareholders, 4 shareholders had attended the Meeting and spoke during the AGM. The Chief Executive Officer had adequately clarified the queries raised by them.

The following items of business as set out in the Notice convening the 61st Annual General Meeting were transacted.

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No.	ORDINARY BUSINESS – ORDINARY RESOLUTION
1.	Adoption of Company's Separate and Consolidated Audited Financial Statements for the year ended 31.3.2026. "RESOLVED THAT the Company's Separate and Consolidated Audited Financial Statements for the year ended 31st March 2026 and the Reports of the Board of Directors and Auditors thereon be and are hereby considered and adopted."
2.	Declaration of Dividend for the year 2025-26 at the rate of Rs.1.25 per share. "RESOLVED THAT a Dividend of Rs.1.25 per Share be and is hereby declared for the year ended 31st March 2026 out of the profits of the company for the year and the same be paid to those shareholders whose names appear in the Register of Members and Register of Beneficial Owners maintained by the Depositories as on 13th August, 2026."
3.	Reappointment of Shri P.R. Venketrama Raja, as a Director, liable to retire by rotation. "RESOLVED THAT pursuant to Section 159 of the Act and other applicable statutory provisions, Shri P R Venketrama Raja (DIN: 00331406), who retires by rotation, be and is hereby re-appointed as a Director of the Company."
	SPECIAL BUSINESS – ORDINARY RESOLUTION
4.	Ratification of remuneration of Rs.3,00,000/- (exclusive of applicable GST and Out of pocket expenses) to M/s. N. Sivashankaran & Co., Cost Accountants, Cost Auditors of the Company, for the year 2026-27. "RESOLVED THAT pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 and Rule 14 of Companies (Audit and Auditors) Rules, 2014, the remuneration of Rs.3,00,000/- (Rupees Three lakhs only) exclusive of applicable GST and Out-of-pocket expenses, payable to M/s. N. Sivashankaran & Co., Cost Accountants (Firm Registration No. 100662) appointed as the Cost Auditors of the Company by the Board of Directors, for the financial year 2026-27 for auditing the Cost Records relating to manufacture of Fibre Cement Products (FCP & CSB) and Cotton Yarn, be and is hereby ratified."

The Secretary informed that Shri K. Srinivasan, Scrutiniser, would provide the results of the e-voting, which would be announced to Stock Exchanges, besides being displayed on the website of the Company.

The e-voting was closed at 12.28 p.m.

The Chairman thanked the Members who participated in the Meeting through VC.

The meeting ended with a vote of thanks to the Chair.

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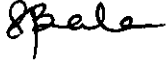


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RESULTS

Based upon the Scrutiniser's Report, the results of the voting on the resolutions were given in annexure. All the resolutions had been passed with requisite majority.

Date of Entry : 7.9.2026



S. BALAMURUGASUNDARAM
COMPANY SECRETARY & LEGAL HEAD

Date of signing : 7.9.2026
Place : Chennai



P.R. VENKETRAMA RAJA
CHAIRMAN

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Annexure

Resolution (1)	
Resolution required: (Ordinary / Special)	Ordinary
Whether promoter/promoter group are interested in the agenda/resolution?	No
Description of resolution considered	Adoption of Company's Standalone and Consolidated Financial Statements for the year ended 31.3.2026

Category	Mode of Voting	No. of shares held	No of votes polled	% of votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of Votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3) = $\frac{[(2)/(1)]}{*100}$	(4)	(5)	(6) = $\frac{[(4)/(2)]}{*100}$	(7) = $\frac{[(5)/(2)]}{*100}$
Promoter and Promoter Group	E-Voting	47616701	47616701	100	47616701	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	47616701	47616701	100	47616701	0	100	0
Public Institutions	E-Voting	3630337	2728358	75.1544	2728242	116	99.9957	0.0043
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	3630337	2728358	75.1544	2728242	116	99.9957	0.0043
Public Non-Institutions	E-Voting	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
TOTAL		86841560	59959625	69.0449	59959494	131	99.9998	0.0002

Whether resolution is Passed.	Yes
Disclosure of notes on resolution	

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	0
Public Institutions	0
Public - Non Institutions	0

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Resolution (2)	
Resolution required: (Ordinary / Special)	Ordinary
Whether promoter/promoter group are interested in the agenda/resolution?	No
Description of resolution considered	Declaration of Dividend for the year 2025-26 at the rate of Re.1.25 per share

Category	Mode of Voting	No. of shares held	No of votes polled	% of votes polled on outstand -ing shares	No. of votes – in favour	No. of votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3) = $[(2)/(1)] * 100$	(4)	(5)	(6) = $[(4)/(2)] * 100$	(7) = $[(5)/(2)] * 100$
Promoter and Promoter Group	E-Voting	47616701	47616701	100	47616701	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0		0	0
	Total	47616701	47616701	100	47616701	0	100	0
Public Institutions	E-Voting	3630337	2761231	76.0599	2761231	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	3630337	2761231	76.0599	2761231	0	100	0
Public Non-Institutions	E-Voting	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
TOTAL		86841560	59992498	69.0827	59992483	15	100	0

Whether resolution is Passed.	Yes
Disclosure of notes on resolution	

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	0
Public - Non Insitutions	0

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Resolution (3)	
Resolution required: (Ordinary / Special)	Ordinary
Whether promoter/promoter group are interested in the agenda/resolution?	Yes
Description of resolution considered	Re-appointment of Shri P.R. Venketrama Raja (DIN 00331406), as a Director, liable to retire by rotation

Category	Mode of Voting	No. of shares held	No of votes polled	% of votes polled on outstanding shares	No. of votes – in favour	No. of votes - against	% of Votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3) = $\frac{[(2)/(1)] * 100}{100}$	(4)	(5)	(6) = $\frac{[(4)/(2)] * 100}{100}$	(7) = $\frac{[(5)/(2)] * 100}{100}$
Promoter and Promoter Group	E-Voting	47616701	47616701	100	47616701	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	47616701	47616701	100	47616701	0	100	0
Public Institutions	E-Voting	3630337	2761231	76.0599	2296599	464632	83.1730	16.8270
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	3630337	2761231	76.0599	2296599	464632	83.1730	16.8270
Public Non-Institutions	E-Voting	35594522	9614566	27.0114	9614471	95	99.9990	0.0010
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	35594522	9614566	27.0114	9614471	95	99.9990	0.0010
TOTAL		86841560	59992498	69.0827	59527771	464727	99.2254	0.7746

Whether resolution is Passed.	Yes
Disclosure of notes on resolution	

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	0
Public Insitutions	0
Public - Non Insitutions	0

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Resolution (4)	
Resolution required: (Ordinary / Special)	Ordinary
Whether promoter/promoter group are interested in the agenda/resolution?	No
Description of resolution considered	Ratification of Remuneration of Rs.3,00,000/- (exclusive of applicable GST and out of pocket expenses) to M/s. N. Sivashankaran & Co., Cost Accountants, Cost Auditors of the Company for the financial year 2026-27

Category	Mode of Voting	No. of shares held	No of votes polled	% of votes polled on outstanding shares	No. of votes – in favour	No. of votes – against	% of Votes in favour on votes polled	% of Votes against on votes polled
		(1)	(2)	(3) = $\frac{[(2)/(1)]}{* 100}$	(4)	(5)	(6) = $\frac{[(4)/(2)]}{* 100}$	(7) = $\frac{[(5)/(2)]}{* 100}$
Promoter and Promoter Group	E-Voting	47616701	47616701	100	47616701	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	47616701	47616701	100	47616701	0	100	0
Public Institutions	E-Voting	3630337	2761231	76.0599	2761231	0	100	0
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	3630337	2761231	76.0599	2761231	0	100	0
Public Non-Institutions	E-Voting	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
	Poll		0	0	0	0	0	0
	Postal Ballot (if applicable)		0	0	0	0	0	0
	Total	35594522	9614566	27.0114	9614551	15	99.9998	0.0002
TOTAL		86841560	59992498	69.0827	59992483	15	100	0

Whether resolution is Passed.	Yes
Disclosure of notes on resolution	

Details of Invalid Votes	
Category	No. of Votes
Promoter and Promoter Group	0
Public Institutions	0
Public - Non Institutions	0

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