

Ref: APCL/SECTL/SE/2026-27/19

August 18, 2026

BSE Limited Phiroje Jeejeebhoy Towers, Dalal Street, Mumbai – 400 001 Scrip Code: 518091	National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C/1, G-Block, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051 Symbol: APCL
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Dear Sir / Madam,

Sub: Notice of the 42nd Annual General Meeting and Annual Report for the Financial Year 2025-26 of Anjani Portland Cement Limited:

This is further to our letter dated August 15, 2026 wherein Anjani Portland Cement Limited ('Company') had inter alia informed that the 42nd Annual General Meeting ('AGM') of the Company will be held on Thursday, September 10, 2026 at 11:30 a.m. (IST) through Video Conferencing ("VC") or Other Audio Visual Means ("OAVM").

In this regard, pursuant to Regulation 34(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, please find enclosed herewith the 42nd Annual Report of the Company for the Financial Year 2025-26 along with the Notice of the 42nd Annual General Meeting ("AGM").

The Annual Report along with the copy of the notice of AGM is being sent through electronic mode, to all those Members whose e-mail addresses are registered with the Company/Registrar and Transfer Agent/Depository Participant. Further, a letter providing the weblink for accessing the Annual Report and the AGM Notice has been initiated for sending to those Members who have not registered their e-mail addresses.

The schedule for the 42nd AGM of the Company is set out below:

Particulars	Details
Date & Time of AGM	Thursday, September 10, 2026, at 11:30 A.M. (IST) through VC/OAVM.
Cut-off Date for Remote E-Voting/ E-Voting at AGM	Thursday, September 3, 2026.
Commencement of Remote E-Voting	Monday, September 7, 2026 (09:00 AM IST).
End of Remote E-Voting	Wednesday, September 9, 2026 (05:00 PM IST).

In compliance with the provisions of Section 108 of the Companies Act, 2013, rules made thereunder and Regulation 44 of the SEBI Listing Regulations, Members are provided with the facility to cast their vote electronically through remote e-voting and e-voting at the AGM on all resolutions set forth in the aforesaid Notice of AGM.

ISO 9001 : 2015, ISO 14001 : 2015 and
ISO 45001 : 2018 Company
CIN : L26942TG1983PLC157712

Anjani Portland Cement Ltd. 
(A Subsidiary of Chettinad Cement Corporation Pvt. Ltd.) **ANJANI**
C E M E N T

The Annual report and AGM notice are also uploaded in the website of the Company-
<http://www.anjanicement.com>.

The above is for your information and record.

Thanking you,

Yours faithfully,
For **Anjani Portland Cement Limited**

Krithika Vijay Karthik
Company Secretary and Compliance Officer



Registered Office : # 6-3-553, Unit No.: E3 & E4,
4th Floor, Quena Square, Off Taj Deccan Road,
Erramanzil, Hyderabad - 500 082. Telangana.
T : +91 040 2335 3096 / 3106
E : secretarial@anjanicement.com

Works : Chintalapalem Village & Mandal,
Suryapet Dist. - 508 246. Telangana.
M : +91 733 077 6609
+91 738 260 9535



Anjani Portland Cement Limited

42nd Annual Report

2025-26





42nd Annual Report 2025 - 26

www.anjanicement.com

CORPORATE INFORMATION

Board of Directors

Mr. N. Venkat Raju, *Managing Director*
Mrs. V. Valliammai, *Chairperson, Independent Director*
Dr. (Mrs.) S.B. Nirmalatha, *Non-Executive Director*
Mr. Gopal Perumal, *Non-Executive Director*
Mr. Palani Ramkumar, *Non-Executive Director*
Mr. Umesh Prasad Patnaik, *Independent Director*

Committee of the Board

Audit Committee

Mrs. V. Valliammai, *Chairperson*
Mr. N. Venkat Raju, *Member*
Mr. Umesh Prasad Patnaik, *Member*

Nomination and Remuneration Committee

Mr. Umesh Prasad Patnaik, *Chairman*
Mrs. V. Valliammai, *Member*
Dr. (Mrs.) S.B. Nirmalatha, *Member*

Risk Management Committee

Mrs. V. Valliammai, *Chairperson*
Mr. N. Venkat Raju, *Member*
Mr. Gopal Perumal, *Member*

Stakeholders' Relationship Committee

Mrs. V. Valliammai, *Chairperson*
Mr. N. Venkat Raju, *Member*
Mr. Gopal Perumal, *Member*

Corporate Social Responsibility Committee

Mr. N. Venkat Raju, *Chairman*
Mrs. V. Valliammai, *Member*
Dr. (Mrs.) S.B. Nirmalatha, *Member*

Chief Financial Officer

Mr. Rajesh Kumar Dhoot

Company Secretary

Mrs. Krithika Vijay Karthik (w.e.f August 12, 2025)
Mr. Subhanarayan Muduli (till July 15, 2025)

Statutory Auditors

M/s. S C Bose & Co., *Chartered Accountants*
7-1-621/22, 3RT, Lane 3, Near Water Pump House
Sanjeeva Reddy Nagar, Hyderabad - 500038,
Telangana

Secretarial Auditors

M/s. D. Hanumanta Raju & Co.,
Company Secretaries
#B-13, F-1 & F-2, P.S. Nagar
Vijaya Nagar Colony
Hyderabad – 500057, Telangana

Internal Auditors

M/s. M. Bhaskara Rao & Co., *Chartered Accountants*
5-4, 5th Floor, "Kautilya", 6-3-652
Somajiguda, Hyderabad– 500482, Telangana

Bankers

HDFC Bank Limited
State Bank of India

Registrar & Share Transfer Agent

KFIN Technologies Limited
Selenium Tower – B, Plot No. 31 & 32
Gachibowli, Financial District
Nanakramguda, Hyderabad – 500032
Email: einward.ris@kfintech.com
Website: www.kfintech.com
Tel.: +91-40-67162222/ +91-40-79611000

Registered Office

#6-3-553, Unit Nos. E3 & E4
4th Floor, Quena Square
Off Taj Deccan Road, Erramanzil
Hyderabad – 500082, Telangana
Email: secretarial@anjanicement.com
Website: www.anjanicement.com
Tel.: +91-40-23353096/3106

Factory

Chintalapalem (V & M)
Suryapet (District)
Telangana – 508246

Table of Contents



Notice		05
Directors' Report		34
Management Discussion and Analysis Report		59
Corporate Governance Report		65
Business Responsibility and Sustainability Report		86
Standalone Financial Statement		115
Independent Auditors' Report		115
Balance Sheet		122
Statement of Profit and Loss		123
Statement of Cash Flows		124
Statement of Change in Equity		126
Notes on Accounts		127
Consolidated Financial Statement		159
Independent Auditors' Report		159
Balance Sheet		166
Statement of Profit and Loss		167
Statement of Cash Flows		168
Statement of Change in Equity		170
Notes on Accounts		171

FIVE YEAR PERFORMANCE AT A GLANCE

Particulars	2021-22 Standalone	2021-22 Consolidated	2022-23 Standalone	2022-23 Consolidated	2023-24 Standalone	2023-24 Consolidated	2024-25 Standalone	2024-25 Consolidated	2025-26 Standalone	2025-26 Consolidated
PRODUCTION in MT's										
Cement	9,28,560	17,17,438	8,42,547	14,00,537	851516	1382149	705239	1101818	465292	1296006
Capacity Utilisation (%)	80%	78%	73%	59%	73%	59%	61%	47%	40%	55%
SALES IN MT's										
Cement & Clinker	10,64,396*	18,57,800**	9,48,754^	15,07,240 ^ ^	1134333#	1550214##	1002464\$	1172690\$\$	821145***	1316869

*including 1,20,675 MT of Traded Cement. **including 1,20,675 MT of Trade Cement.

^ including 1,06,678 MT of Traded Cement. ^ ^ including 1,00,361 MT of Traded Cement.

#including 2,54,858 MT of Traded Cement. ##including 37,284 MT of Traded Cement.

\$including 2,83,291 MT of Traded Cement. \$\$including 32,209 MT of Traded Cement.

***including 3,60,870 MT of Traded Cement.

(₹ In Lakhs)

FINANCIAL HIGHLIGHTS	2021-22 (Standalone)	2021-22 (Consolidated)	2022-23 (Standalone)	2022-23 (Consolidated)	2023-24 (Standalone)	2023-24 (Consolidated)	2024-25 (Standalone)	2024-25 (Consolidated)	2025-26 (Standalone)	2025-26 (Consolidated)
Turnover (Gross)	47,021	80,126	42,218	66,150	47,687	62,390	37,344	43,003	31,020	45,521
Gross Profit	9,702	14,715	2,548	2,408	2,528	2,994	-307	-1,794	813	3,520
Finance Costs	2,853	3,001	2,840	3,447	2,709	3,221	2,766	3,343	2,451	3,062
Depreciation	1,935	5,837	1,719	5,375	1,670	4,811	1,584	4,560	724	3,437
Profit/(Loss) Before Exceptional item and Tax	4,914	5,877	(2,011)	(6,414)	(1,851)	(5,038)	(4,657)	(9,697)	(2,362)	(2,979)
Exceptional Item	-	-	-	-	-	-	-	-	7,996	-
Profit/(Loss) after Exceptional Item and Before Tax	-	-	-	-	-	-	-	-	(10,358)	-
Tax Expenses	-	-	-	-	-	-	-	-	-	-
- Current Tax	1,657	2,305	-	(6)	-	2	-	-	-	(4)
- Deferred Tax	(240)	(627)	(119)	(558)	(680)	(1,108)	(1,175)	(1,575)	38	(344)
Net Profit/(Loss) After Tax	3,497	4,199	(1,892)	(5,850)	(1,171)	(3,932)	(3,482)	(8,122)	(10,396)	(2,631)
Cash Profit	5,192	9,409	(292)	(1,033)	(181)	(227)	(3,073)	(5,137)	(1,638)	458
Paid-up Share Capital	2,529	2,529	2,937	2,937	2,937	2,937	2,937	2,937	2,937	2,937
Reserves & Surplus	34,341	29,303	39,368	30,435	38,177	26,507	34,701	18,436	24,392	33,967
Ratios										
PBDIT to Gross Sales	20.63	18.36	6.04	3.64	5.3	4.8	(0.82)	(4.17)	2.62	7.73
(%) PBT Excl. Exceptional item to Gross Sales	10.45	7.34	(4.76)	(9.70)	(3.88)	(8.08)	(12.47)	(22.55)	(7.61)	(6.54)
(%) EPS (in Rupees)	13.83	16.38	(7.27)	(22.35)	(3.99)	(13.30)	(11.85)	(27.51)	(35.39)	(9.80)
Debt to Equity	1.18	1.56	0.89	1.31	0.88	1.45	1.03	2.17	0.72	0.75
Book Value per Share (in Rupees)	146	126	144	114	140	100	128	73	93	126
Dividend (%)	30	-	-	-	-	-	-	-	-	-

ANJANI PORTLAND CEMENT LIMITED

CIN: L26942TG1983PLC157712



Registered Office: #6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off. Taj Deccan Road, Erramanzil, Hyderabad – 500 082, Telangana, India. Tel. No.: 040 2335 3096/3106
Email id: secretarial@anjanicement.com **website:** www.anjanicement.com

NOTICE OF 42nd ANNUAL GENERAL MEETING OF THE COMPANY

Notice is hereby given that the 42nd Annual General Meeting of the Members of Anjani Portland Cement Limited will be held on Thursday, September 10, 2026 at 11.30 A.M. (IST) through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") facility, to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt:
 - a. The Audited Standalone Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the Reports of the Board of Directors and Auditors thereon; and
 - b. The Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026, together with the Report of the Auditors thereon.
2. To appoint a Director in place of Mr. Palani Ramkumar (DIN: 09207219), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

3. **Ratification of Remuneration payable to Cost Auditors for the financial year ending March 31, 2027**

To consider and, if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013, the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), and based on the recommendation of the Audit Committee and the approval of the Board of Directors of the Company, the members of the Company hereby ratify the remuneration of ₹2,25,000/- (Rupees Two Lakhs Twenty Five Thousand only) plus applicable taxes and reimbursement of out-of-pocket expenses actually incurred and payable to M/s. Narasimha Murthy & Co, Cost Accountants (Firm Registration No. 000042), who are appointed as Cost Auditors of the Company, to conduct the audit of the cost records maintained by the Company as prescribed under the Companies (Cost Records and Audit) Rules, 2014, for the financial year ending March 31, 2027."

"RESOLVED FURTHER THAT any one of the Directors or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

4. **Approval for Material Related Party Transactions with Chettinad Cement Corporation Private Limited:**

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Regulation 2(1)(zb), 2(1)(zc), Regulation 23 (4) and any other applicable provisions under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Section 2(76), 188 and such other applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), the Company's Policy on Related Party Transactions and based on the recommendation and approval of the Audit Committee and Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company for the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) entered into/ proposed to be entered into (whether by way of an individual transaction (or) transactions taken together (or) series of transactions (or) otherwise) with Chettinad Cement Corporation Private Limited ("CCCPL"), Holding Company of the Company being a related party, on such terms and conditions as may be mutually agreed between the Company and CCCPL, for an aggregate value of up to ₹ 400 Crores (Rupees Four Hundred Crores Only) entered into/ to be entered from the date of 42nd Annual General Meeting upto 43rd Annual General Meeting (both days inclusive) for a period not exceeding fifteen months, as per the details provided in the explanatory statement, subject to such contract(s)/arrangement(s) /transaction(s) being carried out at arm's length and in the ordinary course of business of the Company."

42nd Annual Report 2025 - 26

“RESOLVED FURTHER THAT any one of the Directors or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

5. Approval for Material Related Party Transactions with Bhavya Cements Private Limited:

To consider and, if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Regulation 2(1)(zb), 2(1)(zc), Regulation 23(4) and any other applicable provisions under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Section 2(76) and other applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being force), the Company's Policy on Related Party Transactions and based on the recommendation and approval of the Audit Committee and Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Company for the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) entered into/ proposed to be entered into (whether by way of an individual transaction (or) transactions taken together (or) series of transactions (or) otherwise) with Bhavya Cements Private Limited ("BCPL"), Subsidiary Company of the Company being a related party, on such terms and conditions as may be agreed between the Company and BCPL, for an aggregate value of up to ₹ 150 Crores (Rupees One Hundred and Fifty Crores Only) entered into/ to be entered from the date of 42nd Annual General Meeting upto the date of 43rd Annual General Meeting (both days inclusive) for a period not exceeding 15 months, as per details provided in the explanatory statement, subject to such contract(s)/arrangement(s)/transaction(s) being carried out at arm's length and in the ordinary course of business of the Company.”

“RESOLVED FURTHER THAT any one of the Directors or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

6. Approval for Material Related Party Transactions of the Subsidiary with Chettinad Cement Corporation Private Limited:

To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Regulation 2(1)(zb), 2(1)(zc), Regulation 23(4) and any other applicable provisions under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Section 2(76), 188 and such other applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being force), the Company's Policy on Related Party Transactions and based on the recommendation and approval of the Audit Committee and Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded to the Board of Directors of the Subsidiary of the Company M/s. Bhavya Cements Private Limited ("BCPL") for the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) entered into/ proposed to be entered into (whether by way of an individual transaction (or) transactions taken together (or) series of transactions (or) otherwise) with Chettinad Cement Corporation Private Limited ("CCCPL"), Ultimate Holding Company of BCPL, on such terms and conditions as may be mutually agreed between BCPL and CCCPL, for an aggregate value of up to ₹ 500 Crores (Rupees Five Hundred Crores Only) entered into/ to be entered from the date of 42nd Annual General Meeting to 43rd Annual General Meeting (both days inclusive) for a period not exceeding 15 months as per the details provided in the explanatory statement, subject to such contract(s)/arrangement(s) /transaction(s) being carried out at arm's length and in the ordinary course of business of BCPL.”

“RESOLVED FURTHER THAT any one of the Directors or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

7. Approval for Material Related Party Transactions of the Subsidiary with Chettinad Minerals and Logistics Private Limited:

To consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Regulation 2(1)(zb), 2(1)(zc), Regulation 23(4) and any other applicable provisions under the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('SEBI Listing Regulations'), as amended from time to time, Section 2(76), 188 and such other applicable provisions of the Companies Act, 2013 read with the Rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being force), the Company's Policy on Related Party Transactions and based on the recommendation and approval of the Audit Committee and Board of Directors of the Company, the consent of the Members of the Company be and is hereby accorded to the Board of Directors of the

Subsidiary of the Company M/s. Bhavya Cements Private Limited ("BCPL") for the Material Related Party Transaction(s) / Contract(s) / Arrangement(s) entered into/ proposed to be entered into (whether by way of an individual transaction (or) transactions taken together (or) series of transactions (or) otherwise) with Chettinad Minerals and Logistics Private Limited ("CMLPL"), related party of BCPL, on such terms and conditions as may be mutually agreed between BCPL and CCCPL, for an aggregate value of up to ₹ 25 Crores (Rupees Twenty Five Crores Only) entered into/ to be entered from the date of 42nd Annual General Meeting to 43rd Annual General Meeting (both days inclusive) for a period not exceeding 15 months as per the details provided in the explanatory statement, subject to such contract(s)/arrangement(s) /transaction(s) being carried out at arm's length and in the ordinary course of business of BCPL."

"RESOLVED FURTHER THAT any one of the Directors or Company Secretary of the Company be and are hereby severally authorised to do all such acts, deeds, matters and things and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

By Order of the Board of Directors
For **Anjani Portland Cement Limited**

Krithika Vijay Karthik
Company Secretary

Chennai, August 12, 2026

Registered Office:

#6-3-553, Unit No. E3 & E4, 4th Floor,
Quena Square Off: Taj Deccan Road,
Erramanzil, Hyderabad – 500 082, Telangana, India
Tel No.: +91 40 2335 3096/3106
Email: secretarial@anjanicement.com
Website: www.anjanicement.com
CIN: L26942TG1983PLC157712

NOTES:

1. The Ministry of Corporate Affairs (MCA) vide its General Circular No. 03/2025 dated 22nd September 2025 in furtherance to its earlier circulars issued in this regard has permitted companies to conduct Annual General Meetings (AGM) through Video Conferencing ('VC')/Other Audio Visual Means ('OAVM') till further orders, not requiring the physical presence of the Members at a common venue. Hence, the 42nd AGM of the Company is being conducted through VC/OVAM in compliance with the provisions of the Companies Act, 2013 (Act), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) and applicable circulars issued in this regard. Members are requested to attend and participate in the ensuing AGM through VC/OAVM facility being provided by the Company through Kfin Technologies Limited ("Kfin"). Members attending the AGM through VC/OAVM shall be counted for the purpose of reckoning the quorum for the meeting under section 103 of the Act. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("Act") setting out material facts concerning the business under Item Nos. 3 to 7 of the Notice set out above, is annexed hereto.
2. In accordance with the aforesaid MCA Circular(s) and Circular Nos SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 3, 2024 and other earlier related circulars issued by Securities Exchange Board of India (collectively referred to as "SEBI Circulars") and Listing Regulations, the Notice of the AGM along with the Annual Report for FY 2025-26 is being sent only by electronic mode to those Members whose e-mail addresses are registered with the Company/National Securities Depository Limited ("NSDL") and the Central Depository Services (India) Limited ("CDSL"), collectively "Depositories". Additionally, in accordance with Regulation 36(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is also sending a letter to shareholders whose e-mail addresses are not registered with Company/Depositories/Registrar providing the web link of Company's website from where the Annual Report for the FY 2025-26 can be accessed.

Members may note that the Notice and Annual Report 2025-26 will also be available on the Company's website <https://anjanicement.com/>, website of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of the Company's Registrar and Transfer Agent ("RTA"), KFin Technologies Limited at www.evoting.kfintech.com. However, if any specific request is received from any member demanding the physical copy of the Annual Report, the same will be provided by the Company.

42nd Annual Report 2025 - 26

3. Pursuant to the provisions of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his / her behalf and the proxy need not be a Member of the Company. Since this AGM is being held pursuant to the MCA Circulars through VC/OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxy(ies) by the Members will not be available for the AGM and hence the Proxy Form, Attendance Slip and route map of AGM are not annexed to this Notice.
4. Institutional shareholders/corporate shareholders (i.e. other than individuals, HUFs, NRIs, etc.) are required to send a scanned copy (PDF/JPG Format) of their respective Board or governing body Resolution/Authorization etc., authorizing their representative to attend the AGM through VC/OAVM on their behalf and to vote either through remote e-voting or during the AGM. The said Resolution/Authorization shall be sent to the Scrutinizer by e-mail on its registered e-mail address to dh300@gmail.com with a copy marked to secretarial@anjanicement.com. Institutional shareholders (i.e. other than individuals, HUFs, NRIs etc.) can also upload their Board Resolution/Power of Attorney/Authority Letter, etc. by clicking on "Upload Board Resolution/Authority Letter" displayed under "e-Voting" tab in their login.
5. This 42nd AGM has been convened through VC/OAVM in compliance with applicable provisions of the Act read with MCA Circulars issued by MCA from time to time.
6. **Attendance at the AGM:** Members will be provided with a facility to attend the AGM through VC/OAVM provided by KFin Technologies Limited. Members may access the same at <https://emeetings.kfintech.com> by clicking "e-AGM-Video Conference & Streaming" and access the shareholders'/members' login by using the remote e-voting credentials which shall be provided as per Note No.15 below. Kindly refer to Note No.14 below for detailed instructions for participating in AGM through VC.
7. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. As per MCA Circulars, the facility for joining the AGM through VC/OAVM shall be made available for 1000 members on a first come first served basis. However, this number does not include the large Shareholders holding 2% or more share capital, Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, Secretarial Auditors, Scrutinizers, etc. who are allowed to attend the AGM without restriction on account of first come first served basis.
8. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Act.
9. **Remote e-voting:** Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI Listing Regulations and the MCA Circulars, the Company is providing facility of remote e-voting to its Members in respect to business to be transacted at the AGM. For this purpose, the Company has appointed KFin Technologies Limited for facilitating voting through electronic means, and as an independent agency for providing necessary platform for VC/OAVM and necessary technical support as may be required. Therefore, the facility of casting votes by a member using remote e-voting system as well as e-voting on the day of the AGM will be provided by KFin Technologies Limited.
10. **Voting during the AGM:** Members joining the meeting through VC/OAVM, who have not already cast their vote by means of remote e-voting, shall be able to exercise their right to vote through e-voting at the AGM. The Members who have cast their vote by remote e-voting prior to the AGM may also join the AGM through VC/OAVM but shall not be entitled to cast their vote again.
11. The Company has fixed Thursday, September 3, 2026 as the cut-off date for identifying the Members who shall be eligible to vote through remote e-voting facility or for participation and voting in the AGM. A person whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date shall be entitled to vote on the resolutions through the facility of remote e-voting or participate and vote in the AGM. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company as on the cut-off date will be entitled to vote during the AGM.
12. **Procedure for registering the email addresses and obtaining the Annual Report, AGM notice and e-voting instructions by the shareholders whose email addresses are not registered with the Depositories (in case of shareholders holding shares in Demat form) or with RTA (in case the shareholders holding shares in physical form).**
 - i. Those members who have not yet registered their email addresses are requested to get their email addresses registered by following the procedure given below:

- a. Members holding shares in demat form can get their e-mail ID registered by contacting their respective Depository Participant.
- b. Members holding shares in physical form may register their email address and mobile number with Company's Registrar and Share Transfer Agent, KFin Technologies Limited by sending an e-mail request at the email ID einward.ris@kfintech.com along with scanned copy of the duly signed request letter by the first holder providing the email address, mobile number, self-attested PAN copy and copy of share certificate for registering their email address and receiving the Annual Report, AGM Notice and the e-voting instructions.
- ii. Those members who have registered their e-mail address, mobile no., postal address and bank account details are requested to validate /update their registered details by contacting the Depository Participant in case of shares held in electronic form or by contacting KFin Technologies Limited, the Registrar and Share Transfer Agent of the Company, in case of shares are held in physical form.

13. Instructions to the Members for attending the AGM through Video Conference.

- i. **For attending the AGM:** Member will be provided with a facility to attend the AGM through video conferencing platform provided by KFin Technologies Limited. Members may login into its website link <https://emeetings.kfintech.com/loginv2.aspx> by using the remote e-voting credentials. After logging in, click on "Video Conference" option and the Name of the Company can be selected.
- ii. Please note that the members who do not have the User ID and Password for e-voting or have forgotten the User ID and Password may retrieve the same by following the instructions provided in remote e-voting in Note No.15 below.
- iii. Members are encouraged to join the Meeting through Desktops, Laptops, Smart phones, Tablets and iPads with Google Chrome (preferred browser), Safari, Internet Explorer, Microsoft Edge, Mozilla Firefox 22 for better experience.
- iv. Further, Members will be required to allow access to the Camera, if any, and are requested to use Internet with good speed to avoid any disturbance during the meeting.
- v. Please note that participants using Mobile Devices or Tablets or Laptops or accessing the internet via "Mobile Hotspot" may experience Audio / Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
- vi. Facility of joining the AGM through VC / OAVM shall open 30 minutes before the time scheduled for the AGM and will be available for Members on first-come-first-served basis. Facility of joining AGM will be closed on expiry of 15 minutes from the schedule time of the AGM.
- vii. **Submission of Questions / Queries prior to AGM:**
 - a) Members desiring any additional information with regard to Accounts / Annual Report or has any question or query are requested to write to the Company Secretary on the Company's investor email-id i.e., secretarial@anjanicement.com and marking a copy to evoting@kfintech.com mentioning their name, DP ID and Client ID / Folio number at least 2 days before the date of the AGM so as to enable the Management to keep the information ready. Please note that, members' questions will be answered only if they continue to hold the shares as of cut-off date.
 - b) Alternatively, shareholders holding shares as on cut-off date can also post their questions by logging on to the link <https://emeetings.kfintech.com/loginv2.aspx>, by mentioning their name, demat account number/folio number, email ID, mobile number. The window shall be activated during the remote e-voting period and shall be closed 24 hours before the time fixed for the AGM.

viii. Speaker Registration before AGM:

In addition to above, speaker registration may also be allowed during the remote e-voting period. Members who wish to register as speakers are requested to visit <https://emeetings.kfintech.com/loginv2.aspx> and click on 'Speaker Registration' which will be opened from 9:00 A.M. to 5.00 P.M. on September 8, 2026. Members shall be provided with a 'queue number' before the AGM. Members are requested to remember the same and wait for their turn to be called by the Chairperson of the meeting during the Question Answer Session. Due to limitations of transmission and coordination during the AGM, the Company may have to dispense with or curtail the Speaker Session, hence shareholders are encouraged to send their questions etc. in advance as provided in Note No.14 (vii) above.

- ix. The Register of Directors and Key Managerial Personnel and their shareholding, and the Register of Contracts or Arrangements in which the Directors are interested, maintained under the Act will be available for inspection by Members electronically during the AGM. Members seeking to inspect such documents can send an email to secretarial@anjanacement.com.

14. Instructions for members for remote e-voting:

In compliance with the provisions of Section 108 of the Act, read with Rule 20 of the Companies (Management and Administration) Rules, 2014, as amended from time to time, provisions of Regulation 44 of the SEBI Listing Regulations the Members are provided with the facility to cast their vote by remote e-voting platform provided by KFIN Technologies Limited. Members attending the AGM who have not already cast their vote by remote e-voting shall be able to cast their vote electronically during the AGM

However, in pursuance of SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 9, 2020 on "e-voting facility provided by Listed Companies", e-voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts/websites of Depositories/DPs in order to increase the efficiency of the voting process.

Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process. Shareholders are advised to update their mobile number and e-mail ID with their DPs to access e-Voting facility.

The remote e-Voting period will commence at 9:00 A.M. on Monday, September 7, 2026 and will end at 5.00 P.M. on Wednesday, September 9, 2026. The remote e-voting will not be allowed beyond the aforesaid date and time and the e-voting module shall be disabled by KFIN Technologies Limited upon expiry of aforesaid period. During this period, Members holding shares either in physical form or in dematerialized form, as on Thursday, September 3, 2026 i.e. cut-off date, may cast their vote electronically. The voting rights of Members shall be in proportion to their shares in the paid-up equity share capital of the Company as on the cut-off date.

The e-voting module shall be disabled by KFIN Technologies Limited for voting thereafter. Members have the option to cast their vote on any resolutions using the remote e-voting facility, either during the period commencing from Monday, September 7, 2026 and to Wednesday, September 9, 2026, or e-voting during the AGM. The Members who have cast their vote by remote e-voting prior to the AGM may also attend/participate in the AGM through VC/OAVM but shall not be entitled to cast their vote on such resolution again.

Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date i.e. Thursday, September 3, 2026 may obtain the login ID and password in the manner as mentioned below:

- a) If the mobile number of the member is registered against Folio No./ DP ID Client ID, the member may send SMS: MYEPWD <space> e-Voting Event Number + Folio No. or DP ID and Client ID to 9212993399.

1. Example for NSDL:

2. MYEPWED<SPACE> IN12345612345678

3. Example for CDSL:

4. MYEPWED<SPACE> 1202345612345670

5. Example for Physical:

6. MYEPWED<SPACE> XXXX1234567890

- b) If e-mail address or mobile number of the member is registered against Folio No. / DP ID Client ID, then on the home page of <https://evoting.kfintech.com/>, the member may click "Forgot Password" and enter Folio No. or DP ID and Client ID and PAN to generate a password.
- c) Members may call KFin Technologies Limited's Toll free number 1800-309-4001 or write to them at evoting@kfintech.com.

15. The procedure and instructions for the remote e-voting facility for individual shareholders holding securities in demat mode are provided as follows:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL	1. User already registered for IDeAS facility: Visit URL: https://eservices.nsdl.com - Click on the "Beneficial Owner" icon under "Login" under 'IDeAS' Section. - On the new page, enter User ID and Password. Post successful authentication, click on "Access to e-voting" - Click on Company name or e-voting service provider and you will be re-directed to e-voting service provider's website for casting the vote during the remote e-voting period. 2. User not registered for IDeAS e-Services: To register click on link : https://eservices.nsdl.com Select "Register Online for IDeAS" or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Proceed with completing the required fields. - Follow steps given in point 1 3. Alternatively by directly accessing the e-Voting website of NSDL: Open URL: https://www.evoting.nsdl.com - Click on the icon "Login" which is available under Shareholder/Member's Section. - A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), Password / OTP and a Verification Code as shown on the screen. - Post successful authentication, you will requested to select the name of the Company and the e-voting Service Provider's name, i.e. KFinTech. - On successful selection, you will be redirected to KFinTech's e-voting page for casting your vote during the remote e-voting period.
Individual Shareholders holding securities in demat mode with CDSL	1. Existing user who have opted for Easi / Easiest: Visit URL: https://web.cdslindia.com/myeasitoken/Home/Login or URL: https://www.cdslindia.com - Click on New System Myeasi - Login with your registered user id and password. - The user will see the e-voting Menu. The Menu will have links of ESP i.e. KFinTech's e-voting portal. 2. User not registered for Easi/Easiest: Option to register is available at https://web.cdslindia.com/myeasitoken/Registration/EasiestRegistration - Proceed with completing the required fields. - Follow the steps given in point 1 3. Alternatively, by directly accessing the e-Voting website of CDSL: Visit URL: https://evoting.cdslindia.com/Evoting/EvotingLogin - Provide your demat Account Number and PAN No. - System will authenticate user by sending OTP on registered Mobile & Email as recorded in the demat Account. - After successful authentication, user will be provided links for the respective ESP, i.e. KFinTech where the e-voting is in progress.
Individual Shareholders login through their demat account / Website of Depository Participants	- You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL /CDSL for e-Voting facility. - Once logged in, you will be able to see e-Voting option. - Once you click on e-voting option, you will be redirected to NSDL /CDSL Depository site after successful authentication, wherein you can see e-voting feature. - Click on options available against Company name or e-voting service provider's name KFinTech and you will be redirected to e-voting website of KFinTech for casting your vote during the remote e-voting period without any further authentication.

Important Note: Members who are unable to retrieve User ID / Password are advised to use Forget User ID and Forget Password option available at respective websites.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login Type	Helpdesk details
Securities held with NSDL	Please contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free 1800 102 0990 and 1800 22 4430
Securities held with CDSL	Please contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-62343625, 022-62343626, 022-62343259

16. The procedure and instructions for the remote e-voting facility for shareholders other than individual shareholders holding securities in demat mode and shareholders holding securities in physical mode are provided as follows:

- Open your browser during the remote e-voting period and navigate to <https://evoting.kfintech.com>
- Enter the login credentials (i.e. User ID and password mentioned in the mail). In case of physical folio, User ID will be EVEN (E-Voting Event Number) XXXX, followed by folio number. In case of Demat account, User ID will be your DP ID and Client ID. However, if you are already registered with KFIN Technologies Limited for e-voting, you can use your existing User ID and password for casting the vote. **EVEN no. for 42nd AGM is 10009**
- After entering these details appropriately, click on "LOGIN".

You will now reach password change menu wherein you are required to mandatorily change your login password in the new password field. The new password shall comprise of minimum eight characters consisting of at least one upper case (A-Z), one lower case (a-z), one numeric value (0-9) and a special character (@, #, \$, etc.). The system will prompt you to change your password and update your contact details like mobile number, email ID etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.

- You need to login again with the new credentials.
- On successful login, the system will prompt you to select the e-voting Event Number for Anjani Portland Cement Limited.
- If you are holding shares in Demat form and had logged on to <https://evoting.kfintech.com> and casted your vote earlier for any other Company, then your existing login id and password are to be used.
- On the voting page, enter the number of shares (which represents the number of votes) as on the cut-off date i.e., Thursday, September 3, 2026 under "FOR/AGAINST" or alternatively, you may partially enter any number in "FOR" and partially "AGAINST" but the total number in "FOR/AGAINST" taken together shall not exceed your total shareholding as on cut-off date.
- You may also choose the option ABSTAIN. If the Member does not indicate either "FOR" or "AGAINST" it will be treated as "ABSTAIN" and the shares held will not be counted under either head.
- Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/demat accounts.
- Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.
- You may then cast your vote by selecting an appropriate option and click on "Submit". A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you have voted on the resolution (s), you will not be allowed to modify your vote.
- During the voting period, Members can login any number of times and vote until they confirm the voting on the resolutions.
- Corporate/Institutional Members (i.e. other than Individuals, HUF, NRI etc.) are required to send scanned (PDF Format) certified true copy of the relevant board resolution/authority letter etc., together with attested specimen signature(s) of the duly authorised representative(s) who is/are authorised to vote, to the Scrutinizer at email ID dh300@gmail.com with a copy to evoting@

kfintech.com and secretarial@anjanicement.com and may also upload the same in the e-voting module in their login. The scanned image of the above-mentioned documents should be in the naming format "Corporate Name Even No."

In case of any queries/grievances, you may refer the Frequently Asked Questions (FAQs) for Members and e-voting User Manual for Members at the download Section of at <https://evoting.kfintech.com> or contact Mr. Veeda Raghunath, Manager – Corporate Registry of KFin Technologies Limited at 1800-3094-001 (toll free).

17. The Board of Directors has appointed M/s. D. Hanumanta Raju & Co., Practising Company Secretaries, Hyderabad as Scrutinizer to scrutinize the e-voting at the AGM and remote e-voting process in a fair and transparent manner. The Scrutinizer's decision on the validity of the vote shall be final.
18. The Scrutinizer shall within two working days from the conclusion of the AGM, submit their report of the votes cast in favour or against, if any, to the Chairperson of the Company or any other person authorised by her, and the result of the same will be disclosed forthwith.
19. The results shall be declared forthwith by the Chairperson or any other person authorised in this regard. The resolutions will be deemed to be passed on the AGM date subject to the requisite number of votes in favour of the resolutions. The results declared along with the consolidated Scrutinizer's Report shall be hosted on the Company's website www.anjanicement.com and on the website of KFin Technologies Limited i.e. www.kfintech.com within two working days from the conclusion of AGM and shall also simultaneously be communicated to the Stock Exchanges where the Company's shares are listed and also displayed in the Notice Board at the Registered Office of the Company.

GENERAL INSTRUCTIONS AND INFORMATION FOR SHAREHOLDERS

20. As per SEBI Master Circular for Registrars to an Issue and Share Transfer Agents issued by SEBI on 6 February, 2026, as amended from time to time (referred to as the 'SEBI Master Circular'), the shareholders holding physical shares are mandatorily required to furnish their KYC details viz., (i) PAN (ii) Choice of Nomination (iii) Contact Details (iv) Mobile Number (v) Bank Account Details and (vi) Signature to RTA or company for updation / dematerialisation. The KYC details shall be updated in the prescribed forms which are available on the website of the Company at <https://www.anjanicement.com/investorDownloads.html> or at the RTA's website at <https://ris.kfintech.com/clientservices/isc/isrforms.aspx>. The requisite forms duly filled may be submitted to the Company's RTA, KFin Technologies Limited at einward.ris@kfintech.com. Individual members may register their nominations in the prescribed format by submitting form SH-13 with the Company's RTA, KFin Technologies Limited.
21. It may be noted that the Company had also sent a communication intimating all members holding shares in physical form about the requirement for submission of KYC details vide the KYC updation reminder letters on July 20, 2026.
22. As you are aware SEBI had established a common Online Dispute Resolution Portal ("ODR Portal") for resolution of disputes arising in the Indian Securities Market. The investors whose grievances were not resolved after raising complaints with the Company / RTA / SEBI Scores may initiate dispute resolution through the ODR Portal (<https://smartodr.in/login>) and the same can also be accessed through the Company's website <https://anjanicement.com/InvestorQuerySection.html>
23. A Special Window was opened for a period of 6 months from July 07, 2025 to January 06, 2026 by SEBI vide its circular dated SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025 to facilitate re-lodgement of transfer requests of physical shares which has been subsequently extended by SEBI allowing shareholders to transfer or dematerialize shares for a period of one more year from February 05, 2026 to February 04, 2027 vide its circular dated HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated January 30, 2026. The facility is available for relodgement of transfer deeds, which were lodged prior to the deadline of April 01, 2019 and rejected/returned/not attended due to deficiency in the documents/process/ or otherwise. Investors who have not made the lodgement of transfer documents are encouraged to avail advantage of this opportunity by furnishing the necessary documents to the Company's Registrars and Share Transfer Agents.
23. Members who wish to claim dividends, which remain unclaimed, are requested to do correspondence either with the Company Secretary or the Company's RTA for encashing them before the due date. In accordance with the provisions of Sections 124 and 125 of the Companies Act, 2013 ("the Act") read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), dividends not encashed/claimed within seven years from the date of transfer to the Unclaimed Dividend Account of the Company is liable to be transferred to the Investor

Education and Protection Fund ("IEPF") established by the Central Government. Further, according to the Act read with the IEPF Rules, all the shares on which dividend remains unclaimed for seven consecutive years or more are required to be transferred to the IEPF. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline.

In compliance with the aforesaid requirements, during the financial year 2025-26, the Company has transferred ₹7,78,024 unpaid / unclaimed final dividends pertaining to the financial year 2017-18 to the IEPF. Further, the Company has also transferred 18,343 corresponding equity shares which were liable to be transferred in favour of IEPF Authority in the prescribed manner.

Please note that the unpaid/unclaimed final dividend for the financial year 2018-19 shall become due for transfer to IEPF on October 3, 2026 upon completion of seven years in terms of section 124(6) of the Act. The corresponding shares shall be transferred to relevant Demat Account of the IEPF Authority as per Rule 6 of the IEPF Rules, 2016, as amended. Members are thus requested to claim the unclaimed dividend by sending a written application to KFin Technologies Limited or to the Company's Registered Office address along with (a) copy of PAN Card; (b) a cancelled cheque of your registered bank account; and (c) the original un-encashed Dividend warrant or a duly filled in indemnity letter in the format available on the website of the Company www.anjanacement.com. The said application should reach the Company on or before September 2, 2026 so as to enable us to submit your request to the bankers for transfer by NEFT or issuance of Demand Draft.

In case no claim is received with respect to the above dividend, the shares (whether held in physical or electronic form) will be transferred by the Company to the Demat Account of the IEPF Authority. In accordance with the aforesaid IEPF Rules, as amended, the Company had sent notices to all the Members whose shares were due to be transferred to IEPF requesting them to comply with the requirements to claim back the Dividends and avoid transfer of shares and had simultaneously published newspaper advertisement for the same.

24. The Members whose unclaimed dividends and/or shares have been transferred to the IEPF, may contact the Company or KFIN Technologies Limited and are requested to follow the below process:
 1. Submit self-attested copies of documents provided in IEPF 5 help kit, which is available on IEPF website (www.iepf.gov.in) to the Company / Registrar and Share Transfer Agent (RTA).
 2. After verification of the aforesaid documents submitted, Company will issue an entitlement letter.
 3. File Form IEPF-5 on IEPF website and send self-attested copies of IEPF-5 form along with the acknowledgement (SRN), Indemnity bond and entitlement letter to Company.
 4. On receipt of the physical documents mentioned above, Company will submit e-Verification report, for further processing by the IEPF Authority.

In terms of Section 124 and 125 of the Act read with the IEPF Rules, the Company has transferred the unpaid / unclaimed final dividend declared up to the financial year 2017-18 to the IEPF established by the Central Government.

The following table provides information about outstanding dividend and their respective date of transfer to the IEPF.

Financial Year	Type of Dividend	Date of Declaration of Dividend	Dividend (%)	Due date of Transfer to IEPF
2018-19	Final	28-08-2019	25	03-10-2026
2019-20	Final	21-08-2020	50	26-09-2027
2020-21	Final	15-09-2021	50	20-10-2028
2021-22	Final	16-09-2022	30	21-10-2029

25. SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/ CIR/2021/655 dated November 3, 2021 (subsequently amended by Circular Nos. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2021/687 dated December 14, 2021, SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 March 16, 2023 and SEBI/HO/MIRSD/POD-1/P/CIR/2023/181 November 17, 2023) has mandated that with effect from April 1, 2024, dividend to security holders (holding securities in physical form), shall be paid only through electronic mode. Such payment shall be made only after furnishing the PAN, choice of nomination, contact details including mobile number, bank account details and specimen signature.

Pursuant to Finance Act 2020, dividend income if any declared by the Company will be taxable in the hands of shareholders w.e.f. April 1, 2020 and the Company shall be required to deduct tax at source from dividend paid to members at rates prescribed in the Income-Tax Act, 1961 (the IT Act).

For the prescribed rates for various categories, the members are requested to refer to the IT Act and Finance Act, 2020 and amendments thereof. The members are requested to update their residential status, PAN with the Depository Participants (DPs) (if shares held in dematerialized form) and the Company/KFin Technologies Limited (if shares are held in physical form).

For resident shareholders, taxes shall be deducted at source under Section 194 of the IT Act as follows:

Shareholders having valid PAN	10% or as notified by the Government of India
Shareholders not having PAN / valid PAN	20% or as notified by the Government of India

However, no tax shall be deducted on the dividend payable to a resident individual if the total dividend to be received by them does not exceed ₹10,000 and also in cases where members provide Form 15G / Form 15H (applicable to individuals aged 60 years or more) subject to conditions specified in the IT Act. Resident shareholders may also submit any other document as prescribed under the IT Act to claim a lower / Nil withholding tax. PAN is mandatory for members providing Form 15G / 15H or any other document as mentioned above. A Resident individual member with PAN and who is not liable to pay income tax can submit a yearly declaration in Form No. 15G/15H, to avail the benefit of non-deduction of tax at source by email to einward.ris@kfintech.com.

Non-resident shareholders [including Foreign Institutional Investors (FIIs) / Foreign Portfolio Investors(FPIs)] can avail beneficial rates under tax treaty between India and their country of tax residence, subject to providing necessary documents i.e. No Permanent Establishment and Beneficial Ownership Declaration, Tax Residency Certificate, Form 10F, any other document which may be required to avail the tax treaty benefits. For this purpose, the shareholder may submit the above documents (PDF / JPG Format) by e-mail to einward.ris@kfintech.com. The aforesaid declarations and documents need to be submitted by the shareholders by Thursday, September 3, 2026

EXPLANATORY STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013 AND SEBI LISTING REGULATIONS

As required by Section 102 of the Companies Act, 2013, the following Explanatory Statement sets out all material facts relating to the business mentioned under Item Nos. 3 to 7 of the accompanying Notice dated August 12, 2026.

Item No.3

Pursuant to provisions of Section 148 of the Companies Act, 2013 read with the Companies (Cost Records and Audit) Rules, 2014, as amended from time to time, the Company is required to have an audit of its cost records conducted by a cost accountant in practice for products covered under the Companies (Cost Records and Audit) Rules, 2014.

The Board of Directors of the Company at their meeting held on August 12, 2026, based on the recommendation of the Audit Committee, has approved the appointment of M/s. Narasimha Murthy & Co, Cost Accountants (Firm Registration Number: 000042), as the Cost Auditors of the Company to conduct the audit of cost records maintained by the Company, for the financial year ending 31st March, 2027, at a remuneration of ₹2,25,000/- (Rupees Two Lakhs Twenty Five Thousand only) plus applicable taxes and out-of-pocket expenses at actuals, if any, incurred in connection with the audit.

In terms of the provisions of Section 148(3) of the Companies Act, 2013 read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors, as recommended by the Audit Committee and approved by the Board of Directors, is required to be ratified by the Members of the Company. Accordingly, the consent of the Members is sought for passing an Ordinary Resolution as set out in Item No.3 of the Notice for ratification of the remuneration payable to the Cost Auditors, for the financial year ending 31st March, 2027.

The Board, recommends the resolution as set out at Item No. 3 of this Notice for approval of the Members of the Company by way of an Ordinary Resolution.

None of the Directors / Key Managerial Personnel(s) of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

Item No. 4 and 5

The provisions of the SEBI Listing Regulations, as amended by the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) (Sixth Amendment) Regulations, 2021, effective April 1, 2022, mandates prior approval of members by means of a resolution for all material related party transactions and subsequent material modifications as defined by the audit committee, even if such transactions are in the ordinary course of business of the concerned company and at an arm's length

basis. As per Listing Regulations, a transaction with a related party shall be considered as material if the transaction(s) to be entered into, either individually or taken together with previous transactions during a financial year, whether directly and/or through its subsidiary(ies), exceed(s) the threshold prescribed under Schedule XII of SEBI Listing Regulations.

It shall be noted that the transactions between CCCPL (the holding company) / BCPL (subsidiary) and your Company are in the nature of regular / routine transactions which are at arm's length and are in the ordinary course of business and accordingly the Board places before the members the material related party transactions proposed to be entered between the company and its holding company / its subsidiary company for the approval of the members considering the best interest of the company and being routine business transactions.

The Management has provided the Audit Committee with relevant details of the proposed RPTs, including material terms and basis of pricing. The Audit Committee, after reviewing all necessary information, has granted its approval for entering into the below mentioned RPTs, subject to approval by the Members at the ensuing Annual General Meeting. The Audit Committee has noted that the said transaction(s) will be at arm's length pricing basis and will be in ordinary course of business of the Company.

In terms of SEBI Circular dated June 26, 2025 on Industry Standards on "Minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions" ("RPT Industry Standards"), the explanatory statement contained in this Notice provides the required information.

The Board of Directors recommends these resolutions, as set out in item nos. 4 and 5 of this Notice, for your approval.

As per the SEBI Listing Regulations, all related parties of the Company, whether or not a party to the proposed transaction(s), shall abstain from voting on the said resolutions.

Item No. 6 and 7

Pursuant to Regulation 23(4) of the Listing Regulations, all the material related party transactions and subsequent material modifications requires the prior approval of members by means of a resolution, even if such transactions are in the ordinary course of business of the concerned company and at an arm's length basis. As per Listing Regulations, a transaction with a related party shall be considered as material if the transaction(s) to be entered into, either individually or taken together with previous transactions during a financial year, whether directly and/or through its subsidiary(ies), exceed(s) the threshold prescribed under Schedule XII of SEBI Listing Regulations.

It shall be noted that pursuant to the Regulation 2(zc) of the Listing Regulations, the related party transactions entered into by the Subsidiary of the Listed entity where the subsidiary is a party but the listed entity is not a party shall be considered as a related party transaction which requires the approval of the Audit Committee and the Shareholders of the listed entity.

The Audit Committee of your Company at its meeting held on 12th August, 2026 has approved the proposed material related party transactions of BCPL (subsidiary). Further, it is to be noted that between BCPL (subsidiary) and CCCPL/CMLPL (subsidiary's related parties) the nature transactions are regular / routine in nature and the same are at arm's length and in the ordinary course of business. Accordingly, the Board places before the members the material related party transactions proposed to be entered between BCPL and its related parties CCCPL and CMLPL for the approval of the members considering the best interest of the Subsidiary and being routine business transactions.

The Management has provided the Audit Committee with relevant details of the proposed RPTs, including material terms and basis of pricing. The Audit Committee, after reviewing all necessary information, has granted its approval for entering into the below mentioned RPTs, subject to approval by the Members at the ensuing Annual General Meeting. The Audit Committee has noted that the said transaction(s) will be at arm's length pricing basis and will be in ordinary course of business of the Company.

In terms of SEBI Circular dated June 26, 2025 on Industry Standards on "Minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions" ("RPT Industry Standards"), the explanatory statement contained in this Notice provides the required information.

The Board of Directors recommends these resolutions, as set out in item nos. 6 and 7 of this Notice, for your approval.

As per the SEBI Listing Regulations, all related parties of the Company, whether or not a party to the proposed transaction(s), shall abstain from voting on the said resolutions.

Information pursuant SEBI circular dated June 26, 2025 - the minimum information relating to the proposed related party transaction(s):



A) Related Party Transactions with Chettinad Cement Corporation Private Limited (CCCPL):

Sr. No.	Particulars of the information	Information provided by the management
a	Information as placed before the Audit Committee in the format as specified in the RPT Industry Standards, to the extent applicable	Refer below table titled as "Annexure – A"
b	Justification as to why the proposed transaction is in the interest of the listed entity, basis for determination of price and other material terms and conditions of RPT	These transactions will help the Company to procure cement and clinker from CCCPL which has close proximity to the markets of your Company to benefit from logistical advantages. This would result in the reduction of delivery costs for the company. Further sale of cement and clinker to CCCPL will help the company in better capacity utilization and realization. The Inter corporate loans receipt and repayment from / to CCCPL including interest will help the company to manage its operations smoothly. The purchase/selling price of the cement and other products has been decided based on the prevailing market rates. The transaction(s) are on arm's length basis and in the ordinary course of business. The transaction involves purchase and sale of cement and allied products and materials, rendering of service, receipt of service for business purpose from/to CCCPL, receipt and re-payment of Inter corporate loans and interest thereon aggregating upto ₹ 400 crores
c	Disclosure of the fact that the Audit Committee has reviewed the certificates provided by the CEO/ Managing Director/ Whole Time Director/ Manager and CFO of the Listed Entity as required under the RPT Industry Standards	The Audit Committee has reviewed the certificates issued by the MD and CFO of the Company, as required under the RPT Industry Standards
d	Disclosure that the material RPT or any material modification thereto has been approved by the Audit Committee and the Board of Directors recommends the proposed transaction to the shareholders for approval	The material RPT has been placed for the consideration and approval of the Audit Committee
e	Web-link and QR Code, through which shareholders can access the valuation report or other reports of external party, if any, considered by Audit Committee while approving the RPT	Not Applicable
f	Affirmation that the Audit Committee and Board of Directors, while providing information to the shareholders, have redacted the commercial secrets and such other information that would affect competitive position of listed entity and in its assessment, the redacted disclosures still provide all the necessary information to the public shareholders for informed decision making	Not Applicable
g	Any other information that may be relevant	No other information is considered relevant.

Annexure – A

Pursuant to the SEBI Circular dated June 26, 2025 the Minimum Information relating to the proposed related party transaction(s) is provided herewith:

PART A

Minimum information of the proposed RPT, applicable to all RPTs

A(1) - Basic details of the related party

Sr. No	Particulars of the information	Information provided by the management
(1)	Basic details of the related party	
1	Name of Related Party	Chettinad Cement Corporation Private Limited ("CCCPL")
2	Country of incorporation of the related party	India
3	Nature of business of the related party	CCCPL is mainly engaged in the business of manufacturing and sale of Cement.

A(2) - Relationship and ownership of the related party

(2)	Relationship and ownership of the related party	
1	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party — including nature of its concern (financial or otherwise) and the following:	CCCPL is the holding / parent company of Anjani Portland Cement Limited (APCL) holding 75% shareholding in it.
	(A) Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	APCL is the direct subsidiary of CCCPL
	(B) Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	(C) Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary).	APCL is the direct subsidiary of CCCPL and that CCCPL hold 75 % shareholding in APCL.
	Explanation: Indirect shareholding shall mean shareholding held through any person, over which the listed entity / Subsidiary / related party has control. While calculating indirect shareholding, shareholding held by relatives shall also be considered.	

A(3) - Details of previous transactions with the related party

1	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year. Explanation: Details need to be disclosed separately for listed entity and its subsidiary.	
	FY 2025-26	₹ 70,640 Lakhs
	Purchase of goods	₹ 6 Lakhs
	Sale of goods	₹ 5,013 Lakhs
	ICD Interest Paid / Accrued	₹ 5,716 Lakhs
	ICD Received	₹9,095 Lakhs
	Sale of shares held in Subsidiary	₹ 25,405 lakhs
	ICD Repaid	₹ 25,405 lakhs
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter (April 26 – June 26) immediately preceding the quarter in which the approval is sought.	₹ 4,977.76 Lakhs
3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last three financial years.	No

A(4) - Amount of the proposed transaction(s)

1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	Proposed Transactions - ₹ 400 crores - Purchase and Sale - ₹ 350 crores - Inter Corporate Loans - ₹ 50 crores
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes, as the aggregate transactions between CCCPL and APCL during FY 2026-27 is above the threshold of 10 % of the consolidated turnover of APCL (the listed entity) would be approximately ₹ 400 crores, hence material.
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	87.87%
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary, and where the listed entity is not a party to the transaction)	Not Applicable
5	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	7.08%
6	Financial performance of the related party for the immediately preceding financial year (FY2025-26) Explanations: The above information is to be given on standalone basis. If standalone is not available, provide on consolidated basis	
	Standalone Turnover	₹ 5,34,430 lakhs
	Standalone Profit After Tax	₹ 12,800 lakhs
	Standalone Net Worth	₹ 4,80,931 lakhs

A(5) - Basic details of the proposed transaction(s)

S. No.	Particulars of the information	Information provided by the management
1	Specific type of the proposed transaction (e.g. sale of goods / services, purchase of goods /services, giving loan, borrowing etc.)	The transaction involves purchase and sale of cement and allied products and materials, rendering of service, receipt of service for business purpose from/to CCCPL, availing of inter-corporate loans, aggregating upto ₹ 400 crores.
2	Details of each type of the proposed transaction	APCL proposes to sell the cement manufactured by it to CCCPL in its brand name and also to purchase clinker packing material etc, at market prices / rates. The Company avails inter corporate loans from CCCPL from time to time The value of the total transactions to be entered with CCCPL will be approximately equal to ₹400 crores.
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	From the date of 42 nd AGM to 43 rd AGM
4	Whether omnibus approval is being sought?	Yes, Audit Committee - Omnibus approval sought on August 12, 2026
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	₹ 400 crores FY 2026-27 - ₹ 180 crores FY 2027-28 - ₹ 220 crores

S. No.	Particulars of the information	Information provided by the management
6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	These transactions will help the Company to procure clinker and sell cement from/ to CCCPL which has close proximity to the markets of your Company to benefit from logistical advantages. This would result in the reduction of delivery costs for the company. Further sale of cement and clinker to CCCPL will help the company in better capacity utilization and realization.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. Explanation: Indirect interest shall mean interest held through any person over which an individual has control. a. Name of the director / KMP b. Shareholding of the director / KMP, whether direct or indirect, in the related party	Nil / Not applicable
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not Applicable
9	Other information relevant for decision making.	No

PART B

Information to be provided only if a specific type of RPT as mentioned below is proposed to be undertaken and is in addition to Part A,

B (1) - Details for specific transactions - Sale, purchase or supply of goods or services or any other similar business transaction and trade advances

S. No.	Particulars of the information	Information provided by the management
1	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	Nil / Not applicable
2	Basis of determination of price.	Not Applicable
3	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following:	No

B(5) - Disclosure only in case of transactions relating to borrowings by the listed entity or its subsidiary

S. No.	Particulars of the information	Information provided by the management
1	Material covenants of the proposed transaction	Inter-corporate loan agreement
2	Interest rate (in terms of numerical value or base rate and applicable spread)	7%
3	Cost of borrowing Note: This shall include all costs associated with the borrowing	NIL
4	Maturity / due date	5 years
5	Repayment schedule & terms	as per agreement
6	Whether secured or unsecured	Unsecured
7	If secured, the nature of security & security coverage ratio	Not Applicable
8	The purpose for which the funds will be utilized by the listed entity / subsidiary	Working capital

PART C

Information to be provided only if a specific type of RPT mentioned below proposed to be undertaken is a material RPT and is in addition to Part A and B

C(4) - Disclosure only in case of transactions relating to borrowings by the listed entity or its subsidiary

S. No.	Particulars of the information	Information provided by the management
1	Debt to Equity Ratio of the listed entity or its subsidiary based on last audited financial statements <i>Note: This shall not be applicable to listed banks/NBFC/insurance companies/housing finance companies.</i>	
	a. Before transaction b. After transaction	0.71:1 0.82:1
2	Debt Service Coverage Ratio of the listed entity or its subsidiary based on last audited financial statements <i>Note: This shall not be applicable to listed banks/NBFC/insurance companies/ housing finance companies.</i>	
	a. Before transaction b. After transaction	0.41 times 0.36 times

B) Related Party Transactions with Bhavya Cements Private Limited (BCPL):

S. No.	Particulars of the information	Information provided by the management
a	Information as placed before the Audit Committee in the format as specified in the RPT Industry Standards, to the extent applicable	Refer below table titled as "Annexure – A"
b	Justification as to why the proposed transaction is in the interest of the listed entity, basis for determination of price and other material terms and conditions of RPT	These transactions will help the Company to procure cement and clinker from BCPL which has close proximity to the markets of your Company to benefit from logistical advantages. This would result in the reduction of delivery costs for the company. The price has been decided based on the prevailing market rates. The transaction(s) are on arm's length basis and in the ordinary course of business. The transaction involves purchase and sale of cement, clinker, packing material, consumable stores and spares and rendering and receipt of services for business purpose from/to BCPL for an amount not exceeding ₹ 150 crores.
c	Disclosure of the fact that the Audit Committee has reviewed the certificates provided by the CEO/Managing Director/ Whole Time Director/ Manager and CFO of the Listed Entity as required under the RPT Industry Standards	The Audit Committee has reviewed the certificates issued by the CEO and CFO of the Company, as required under the RPT Industry Standards
d	Disclosure that the material RPT or any material modification thereto has been approved by the Audit Committee and the Board of Directors recommends the proposed transaction to the shareholders for approval	This material RPT is placed for the approval of the Audit Committee

S. No.	Particulars of the information	Information provided by the management
e	Web-link and QR Code, through which shareholders can access the valuation report or other reports of external party, if any, considered by Audit Committee while approving the RPT	Not Applicable
f	Affirmation that the Audit Committee and Board of Directors, while providing information to the shareholders, have redacted the commercial secrets and such other information that would affect competitive position of listed entity and in its assessment, the redacted disclosures still provide all the necessary information to the public shareholders for informed decision making	All such information as is necessary for shareholders to make informed decisions has been provided to them.
g	Any other information that may be relevant	No other information is considered relevant.

Annexure – A

Pursuant to the SEBI Circular dated June 26, 2025 the Minimum Information relating to the proposed related party transaction(s) is provided herewith:

PART A

Minimum information of the proposed RPT, applicable to all RPTs

A(1) - Basic details of the related party

S. No	Particulars of the information	Information provided by the management
(1)	Basic details of the related party	
1	Name of Related Party	Bhavya Cements Private Limited ("BCPL")
2	Country of incorporation of the related party	India
3	Nature of business of the related party	BCPL is mainly engaged in the business of manufacturing and sale of Cement.

A(2) - Relationship and ownership of the related party

(2)	Relationship and ownership of the related party	
1	Relationship between the listed entity/ subsidiary (in case of transaction involving the subsidiary) and the related party — including nature of its concern (financial or otherwise) and the following:	BCPL is the Subsidiary company of Anjani Portland Cement Limited (APCL). APCL holds 51.09% of Equity Shares in BCPL.
	(A) Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	BCPL is the direct subsidiary of APCL
	(B) Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	(C) Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary).	BCPL is the direct subsidiary of APCL and that APCL holds 51.09 % shareholding in BCPL.
	Explanation: Indirect shareholding shall mean shareholding held through any person, over which the listed entity / Subsidiary / related party has control. While calculating indirect shareholding, shareholding held by relatives shall also be considered.	

A(3) - Details of previous transactions with the related party

1	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year. Explanation: Details need to be disclosed separately for listed entity and its subsidiary.	
	FY 2025-26	₹ 14,096 Lakhs
	Purchase of goods/services	₹ 13,483 Lakhs
	Sale of goods/services	₹ 613 Lakhs
	ICD Interest Paid / Accrued	Nil
	ICD Received	Nil
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter (April 26 – June26) immediately preceding the quarter in which the approval is sought.	₹ 523.80 Lakhs
3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last three financial years.	No

A(4) - Amount of the proposed transaction(s)

1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee / shareholders.	Sale and purchase of goods and services
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes, as the aggregate transactions between BCPL and APCL during FY 2026-27 is above the threshold of 10 % of the consolidated turnover of APCL (the listed entity) would be approximately ₹ 150 crores, hence material.
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	32.95%
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary, and where the listed entity is not a party to the transaction)	Not Applicable
5	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	58.17%
6	Financial performance of the related party for the immediately preceding financial year (FY2025-26) Explanations: The above information is to be given on standalone basis. If standalone is not available, provide on consolidated basis	
	Standalone Turnover	₹ 25,785 lakhs
	Standalone Profit (Loss) After Tax	₹ 582 lakhs
	Standalone Net Worth	₹ 8,924 lakhs

A(5) - Basic details of the proposed transaction(s)

S. No.	Particulars of the information	Information provided by the management
1	Specific type of the proposed transaction (e.g. sale of goods / services, purchase of goods /services, giving loan, borrowing etc.)	The type of transaction involves purchase and sale of goods / services; rendering and receipt of services from / to BCPL, for an amount not exceeding ₹ 150 crores.
2	Details of each type of the proposed transaction	The proposed transactions involve purchase and sale of cement, clinker, packing material, consumable stores and spares and rendering and receipt of services, logistics for business purpose from / to BCPL, for an amount not exceeding ₹ 150 crores.
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	From the date of 42 nd AGM to 43 rd AGM
4	Whether omnibus approval is being sought?	The proposed transactions are placed for omnibus approval of the Audit Committee
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	₹ 150 crores - 2026-27 - ₹ 40 crores - 2027-28 - ₹ 110 crores
6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	These transactions will help the Company to procure clinker and sell cement from/ to BCPL which has close proximity to the markets of your Company to benefit from logistical advantages. This would result in the reduction of delivery costs for the company.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. Explanation: Indirect interest shall mean interest held through any person over which an individual has control. a. Name of the director / KMP b. Shareholding of the director / KMP, whether direct or indirect, in the related party	Nil / Not applicable
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not Applicable
9	Other information relevant for decision making.	No

PART B

Information to be provided only if a specific type of RPT as mentioned below is proposed to be undertaken and is in addition to Part A,

B (1) - Details for specific transactions - Sale, purchase or supply of goods or services or any other similar business transaction and trade advances

S. No.	Particulars of the information	Information provided by the management
1	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	Nil / Not applicable
2	Basis of determination of price.	Not Applicable
3	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following:	No

C) Related Party Transactions of the Subsidiary - Bhavya Cements Private Limited (BCPL) with Chettinad Cement Corporation Private Limited (CCCPL):

Sr. No.	Particulars of the information	Information provided by the management
a	Information as placed before the Audit Committee in the format as specified in the RPT Industry Standards, to the extent applicable	Refer below table titled as "Annexure – A"
b	Justification as to why the proposed transaction is in the interest of the listed entity, basis for determination of price and other material terms and conditions of RPT	These transactions will help the Company to sale cement and clinker to CCPL, which will help the company in better capacity utilization and realization and improved cash flow to the company. The price has been decided based on the prevailing market rates. The transaction(s) are on arm's length basis and in the ordinary course of business. The transaction involves sale of cement and allied products and materials, rendering of service, receipt of goods/service for business purpose from/to CCCPL, receipt and repayment of inter-corporate deposits including interest thereon aggregating up to ₹500 crores
c	Disclosure of the fact that the Audit Committee has reviewed the certificates provided by the CEO/Managing Director/ Whole Time Director/ Manager and CFO of the Listed Entity as required under the RPT Industry Standards	The Audit Committee has reviewed the certificates issued by the Managing Director and CFO of the Company, as required under the RPT Industry Standards
d	Disclosure that the material RPT or any material modification thereto has been approved by the Audit Committee and the Board of Directors recommends the proposed transaction to the shareholders for approval	The material RPT has been placed for the consideration and approval of the Audit Committee
e	Web-link and QR Code, through which shareholders can access the valuation report or other reports of external party, if any, considered by Audit Committee while approving the RPT	Not Applicable
f	Affirmation that the Audit Committee and Board of Directors, while providing information to the shareholders, have redacted the commercial secrets and such other information that would affect competitive position of listed entity and in its assessment, the redacted disclosures still provide all the necessary information to the public shareholders for informed decision making	Not Applicable
g	Any other information that may be relevant	No other information is considered relevant.

Annexure – A

Pursuant to the SEBI Circular dated June 26, 2025 the Minimum Information relating to the proposed related party transaction(s) is provided herewith:

PART A

Minimum information of the proposed RPT, applicable to all RPTs

A(1) - Basic details of the related party

Sr. No	Particulars of the information	Information provided by the management
(1)	Basic details of the related party	
1	Name of Related Party	a) Chettinad Cement Corporation Private Limited ("CCCPL")
2	Country of incorporation of the related party	India
3	Nature of business of the related party	CCCPL is mainly engaged in the business of manufacturing and sale of Cement.

A(2) - Relationship and ownership of the related party

(2)	Relationship and ownership of the related party	
1	Relationship between the listed entity/ subsidiary (in case of transaction involving the subsidiary) and the related party — including nature of its concern (financial or otherwise) and the following:	CCCPL is the ultimate parent company in view of its holding of 75% shareholding in Anjani Portland Cement Limited, which is the holding company of the company.
	(A) Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	CCCPL is the ultimate parent company in view of its holding of 75% shareholding in Anjani Portland Cement Limited, which is the holding company of the company.
	(B) Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
	(C) Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary).	CCCPL is the ultimate parent company in view of its holding of 75% shareholding in Anjani Portland Cement Limited, which is the holding company of the company.
	Explanation: Indirect shareholding shall mean shareholding held through any person, over which the listed entity / Subsidiary / related party has control. While calculating indirect shareholding, shareholding held by relatives shall also be considered.	

A(3) - Details of previous transactions with the related party

1	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year. Explanation: Details need to be disclosed separately for listed entity and its subsidiary.	₹ 16,132 Lakhs
	FY 2025-26	
	Purchase of goods/services	₹10 Lakhs
	Sale of goods/services	₹11,218 Lakhs
	ICD Interest Paid / Accrued	₹944 Lakhs
	ICD Received / Repaid	₹3,960 Lakhs
2	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter (April 26 - June 26) immediately preceding the quarter in which the approval is sought.	₹ 5,128.14 Lakhs
3	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last three financial years.	No

A(4) - Amount of the proposed transaction(s)

1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	Proposed value of transaction - ₹ 500 crores - Purchase and Sale - ₹ 475 crores - Inter Corporate Loans - ₹ 25 crores
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes, as the aggregate transactions between CCCPL and BCPL is above the threshold of 10 % of the turnover of BCPL would be approximately ₹ 500 crores, hence material.
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	Not Applicable
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary, and where the listed entity is not a party to the transaction)	193.91%
5	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	8.86%
6	Financial performance of the related party for the immediately preceding financial year (FY2025-26) Explanations: The above information is to be given on standalone basis. If standalone is not available, provide on consolidated basis	
	Standalone Turnover	₹5,34,430 Lakhs
	Standalone Profit After Tax	₹12,800 Lakhs
	Standalone Net Worth	₹4,80,931 Lakhs

A(5) - Basic details of the proposed transaction(s)

S. No.	Particulars of the information	Information provided by the management
1	Specific type of the proposed transaction (e.g. sale of goods / services, purchase of goods / services, giving loan, borrowing etc.)	The transaction involves purchase and sale of cement and allied products and materials, rendering of service, receipt of service for business purpose from/to CCCPL, availing and re-paying of inter-corporate loans including interest, aggregating upto ₹ 500 crores.
2	Details of each type of the proposed transaction	BCPL proposes to sell the cement manufactured by it to CCCPL in CCCPL own brand name and also to purchase clinker packing material etc, at market prices / rates. The Company avails inter corporate loans from CCCPL from time to time and also make re-payment of principle amount and interest applicable The value of the total transactions to be entered with CCCPL will be approximately equal to ₹ 500 crore.
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	From the date of 42nd AGM to 43rd AGM
4	Whether omnibus approval is being sought?	This proposal is placed for obtaining approval of Audit Committee by way of Omnibus approval
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	Proposed Transaction - 2026-27 ₹ 185 crores - 2027-28 ₹ 215 crores

S. No.	Particulars of the information	Information provided by the management
6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	These transactions will help the Company to procure clinker and sell cement from/ to CCCPL which has close proximity to the markets of your Company to benefit from logistical advantages. This would result in the reduction of delivery costs for the company. Further sale of cement and clinker to CCCPL will help the company in better capacity utilization and realization.
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly. Explanation: Indirect interest shall mean interest held through any person over which an individual has control. a. Name of the director / KMP b. Shareholding of the director / KMP, whether direct or indirect, in the related party	Nil / Not applicable
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee.	Not Applicable
9	Other information relevant for decision making.	No

PART B

Information to be provided only if a specific type of RPT as mentioned below is proposed to be undertaken and is in addition to Part A,

B (1) - Details for specific transactions - Sale, purchase or supply of goods or services or any other similar business transaction and trade advances

S. No.	Particulars of the information	Information provided by the management
1	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services.	Nil / Not applicable
2	Basis of determination of price.	Not Applicable
3	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following:	No

B(5) - Disclosure only in case of transactions relating to borrowings by the listed entity or its subsidiary

S. No.	Particulars of the information	Information provided by the management
1	Material covenants of the proposed transaction	Inter corporate loan agreement
2	Interest rate (<i>in terms of numerical value or base rate and applicable spread</i>)	7%
3	Cost of borrowing <i>Note: This shall include all costs associated with the borrowing</i>	NIL
4	Maturity / due date	5 Years
5	Repayment schedule & terms	As per loan agreement
6	Whether secured or unsecured	Unsecured
7	If secured, the nature of security & security coverage ratio	Not Applicable
8	The purpose for which the funds will be utilized by the listed entity / subsidiary	Working capital

PART C

Information to be provided only if a specific type of RPT mentioned below proposed to be undertaken is a material RPT and is in addition to Part A and B

C (4) - Disclosure only in case of transactions relating to borrowings by the listed entity or its subsidiary

S. No.	Particulars of the information	Information provided by the management
1	Debt to Equity Ratio of the listed entity or its subsidiary based on last audited financial statements <i>Note: This shall not be applicable to listed banks / NBFC / insurance companies / housing finance companies.</i>	
	a. Before transaction b. After transaction	0.95:1 times 1.15:1 times
2	Debt Service Coverage Ratio of the listed entity or its subsidiary based on last audited financial statements <i>Note: This shall not be applicable to listed banks/NBFC/insurance companies/ housing finance companies.</i>	
	a. Before transaction b. After transaction	0.01 times 0.01 times

D) Related Party Transactions of Subsidiary - Bhavya Cements Private Limited (BCPL) with Chettinad Minerals and Logistics Private Limited (CMLPL):

Sr. No.	Particulars of the information	Information provided by the management
A	Information as placed before the Audit Committee in the format as specified in the RPT Industry Standards, to the extent applicable	Refer below table titled as "Annexure – A"
B	Justification as to why the proposed transaction is in the interest of the listed entity, basis for determination of price and other material terms and conditions of RPT	These transactions will help the Company by way of continual operations, addressing the operational needs of logistics, supply chain and infrastructural benefits. As a result, there will be a reduction in the delivery costs for the company. The prices will be decided based on the prevailing market rates. The transaction(s) are on arm's length basis and in the ordinary course of business. The transaction involves availing of services, for business purpose from Chettinad Minerals and Logistics Private Limited (CMLPL) aggregating up to ₹ 25 crores.
C	Disclosure of the fact that the Audit Committee has reviewed the certificates provided by the CEO/Managing Director/ Whole Time Director/ Manager and CFO of the Listed Entity as required under the RPT Industry Standards	The Audit Committee has reviewed the certificates issued by the Managing Director and CFO of the Company, as required under the RPT Industry Standards
D	Disclosure that the material RPT or any material modification thereto has been approved by the Audit Committee and the Board of Directors recommends the proposed transaction to the shareholders' approval	The material RPT has been approved by the Audit Committee, and the Board of Directors recommend the proposed transaction(s) to the Members for approval
E	Web-link and QR Code, through which shareholders can access the valuation report or other reports of external party, if any, considered by Audit Committee while approving the RPT	For routine transactions – the same are in ordinary course of business and are in arm's length basis – no reports of external party required.
F	Affirmation that the Audit Committee and Board of Directors, while providing information to the shareholders, have redacted the commercial secrets and such other information that would affect competitive position of listed entity and in its assessment, the redacted disclosures still provide all the necessary information to the public shareholders for informed decision making	Not applicable
G	Any other information that may be relevant	No other information is considered relevant.

Annexure – A

Pursuant to the SEBI Circular dated June 26, 2025 the Minimum Information relating to the proposed related party transaction(s) is provided herewith:

Minimum Information for the Proposed Related Party Transaction		
S. No.	Particulars of the information	Information provided by the management
A(1)	Basic details of the related party	
1.	Name of the related party	Chettinad Minerals and Logistics Private Limited (also known as "Chettinad Mineral/ CMLPL")
2.	Country of incorporation of the related party	India
3.	Nature of business of the related party	CMLPL is mainly engaged in the business of buying, selling or dealing in land and buildings, lease or license, hire and such other related activities in real estate, carry on business of logistics and such other businesses.
A(2)	Relationship and ownership of the related party	
1	Relationship between the listed entity / subsidiary (in case of transaction involving the subsidiary) and the related party – including nature of its concern (financial or otherwise) and the following:	CMLPL is an entity controlled by KMP of Holding Company (Chettinad Cement Corporation Private Limited)
2	Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party.	None
3	Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary).	Not Applicable
4	Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary	Nil holdings
A(3)	Details of previous transactions with the related party	
	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year. Explanation: Details need to be disclosed separately for listed entity and its subsidiary. For FY 2025-26 For Purchase For Sale ICD Interest Paid / Accrued Inter-corporate Loan availed	 ₹ 147.47 lakhs NIL NIL NIL
	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought.	NIL
	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last financial year.	No

A(4) Amount of the proposed transaction		
1	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ shareholders.	Proposed Amount - ₹ 25 Crores for the following transactions • Purchase of Coal • Rendering and receipt of services
2	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes, as the aggregate transactions between CMLPL and BCPL during FY 2025-26 is above the threshold of 10 % of the consolidated turnover of APCL (the listed entity) and would be approximately ₹ 25 crores, hence material.
3	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	Not Applicable
4	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)	9.69%
5	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available.	59.99%
6	Financial performance of the related party for the immediately preceding financial year: (2025-26) Standalone Turnover Standalone Profit after tax Standalone Networth	₹ 4167.47 lakhs ₹ 222.97 lakhs ₹ 807.78 lakhs
A(5) Basic details of the proposed transaction		
1	Specific type of proposed transaction (e.g. sale of goods/services, purchase of goods/services, giving loan, borrowing etc.)	The transaction involves availing of services for business purpose from CMLPL aggregating upto ₹ 25 crores.
2	Details of each type of the proposed transaction	BCPL proposes to Purchase of Coal and other materials and receipt of logistic and infrastructure from CMLPL at market prices / rates. The value of the total transactions to be entered with CMLPL will be approximately equal to ₹25 crore.
3	Tenure of the proposed transaction (tenure in number of years or months to be specified)	From the date of 42 nd AGM to 43 rd AGM
4	Whether omnibus approval is being sought?	The proposal is for obtaining the Omnibus approval of the Audit Committee
5	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise.	Proposed Transaction - ₹ 25 crores - FY- 2026 -27 - ₹ 10 crores - FY - 2027-28 - ₹ 15 crores

6	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	These transactions will help the Company to avail the infrastructural requirements by means of logistics and supply chain advantages. This would result in the reduction of delivery costs for the company. The price has been decided based on the prevailing market rates. The transaction(s) are on arm's length basis and in the ordinary course of business. The transaction involves availing of service for business purpose from CMLPL aggregating upto ₹ 25 crores The said transactions are in the best interest of the company
7	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly 7a. Name of the director / KMP 7b. Shareholding of the director / KMP, whether direct or indirect, in the related party	NA No
8	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee	NA
9	Other information relevant for decision making	No

B Details of the Specific proposed transaction		
B(1) Sale, purchase or supply of goods or services or any other similar business transaction and trade advances		
	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services	Nil / Not applicable
	Basis of determination of price.	Not applicable
	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following:	No
	a. Amount of Trade advance	Not Applicable
	b. Tenure	Not Applicable
	c. Whether same is self-liquidating?	Not Applicable

None of the Directors / Key Managerial Personnel(s) of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the proposed resolution.

The Members may note that in terms of the provisions of the SEBI Listing Regulations, no Related Party shall vote on the Ordinary Resolution set forth at Item Nos. 6 and 7 of the Notice, whether the entity is a Related Party to the particular transaction(s) or not.

Your Board of Directors considered the same and recommends the resolution as set out at Item Nos.6 and 7 of this Notice for approval of Members of the Company by way of an Ordinary Resolution.

By Order of the Board of Directors
For **Anjani Portland Cement Limited**

Krithika Vijay Karthik
Company Secretary

Chennai, August 12, 2026

Registered Office:
#6-3-553, Unit No. E3 & E4, 4th Floor,
Quena Square Off: Taj Deccan Road,
Erramanzil, Hyderabad – 500 082, Telangana, India
Tel No.: +91 40 2335 3096/3106
Email: secretarial@anjanicement.com
Website: www.anjanicement.com
CIN: L26942TG1983PLC157712

DISCLOSURE RELATING TO DIRECTORS PURSUANT TO REGULATION 36(3) OF SEBI LISTING REGULATIONS AND SS-2 ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA



Particulars	Details
Name of the Director	Mr. Palani Ramkumar
Director Identification Number	09207219
Date of Birth and Age	27-12-1983 and 43 years
Qualification	B.E., PG-Management (IIT Kanpur)
Experience, Expertise in specific functional area	Has vast experience in the field of supply chain with proven expertise in commodity procurement and logistics. Has handled supply chain-oriented assignments in major Cement Organisations in the past.
Terms & Conditions of re-appointment	Retires by rotation and offers himself for re-appointment. Appointment as a Non-Executive Director subject to retirement by rotation.
Remuneration last drawn by such person, if applicable and remuneration sought to be paid	NIL
Date of first appointment on the Board	August 11, 2023
Shareholding in the Company as on date	NIL
Relationship with other Directors and KMPs of the Company	None
Name of listed entities from which the person has resigned in the past three years.	None
No. of meetings of Board attended during the financial year 2025-26	5/5
List of outside Company Directorship held Public Companies	Bhavya Cements Private Limited (A deemed Public Company being the subsidiary of Anjani Portland Cement Limited)
Chairman/Member of the Committees of other Companies on which he is a Director (includes only Audit Committee and Stakeholders' Relationship Committee)	NIL

By Order of the Board of Directors
For **Anjani Portland Cement Limited**

Krithika Vijay Karthik
Company Secretary

Chennai, August 12, 2026

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CIN: L26942TG1983PLC157712

42nd Annual Report 2025 - 26

DIRECTORS' REPORT

Dear Members,

The Board of Directors of your Company is pleased to present the 42nd Annual Report together with the Audited Financial Statements (Consolidated and Standalone) of your Company for the Financial Year ended March 31, 2026.

FINANCIAL SUMMARY AND HIGHLIGHTS

The highlights of the Consolidated and Standalone Financial Statements are detailed hereunder.

(₹ In Lakhs)

Particulars	Standalone		Consolidated	
	FY 2025-26	FY 2024-25	FY 2025-26	FY 2024-25
Revenue from Operations	31,020	37,344	45,521	43,003
Other Income	23	109	170	168
Total Income	31,043	37,453	45,691	43,171
Total Expenses	33,405	42,110	48,670	52,868
Profit before Interest, Depreciation and Tax	813	(307)	3,520	(1,794)
Less: Finance Cost	2,451	2,766	3,062	3,343
Less: Depreciation	724	1,584	3,437	4,560
Profit/(Loss) Before Tax	(2,362)	(4,657)	(2,979)	(9,697)
Exceptional Item – Loss on sale of investment in subsidiary	7,996	-	-	-
Total Tax expenses	38	(1,175)	(348)	(1,575)
Profit/(Loss) After Tax	(10396)	(3,482)	(2,631)	(8,122)
Other comprehensive income/loss	87	6	104	11
Total comprehensive income/loss	(10309)	(3,476)	(2,527)	(8,111)

FINANCIAL AND OPERATIONAL PERFORMANCE

Financial Performance

a) Revenue from operations

The revenue from operations of the company for the financial year 2025-26 stood at ₹31,020 lakhs as against ₹37,344 lakhs in the previous financial year, a reduction of 17% over the previous financial year. The financial year 2025-26 was a very challenging year for the cement industry due to increase in fuel and other input costs. The input cost rose and the demand was uneven. The market witnessed a very sluggish demand of cement due to various external factors like erratic weather conditions and competitive landscape in the cement industry and other factors. The company has taken various steps to improve its strategies for higher market penetration and for increasing revenue realizations.

b) Other Income

Other Income of the company stood at ₹23 lakhs as against ₹109 lakhs in the in the previous financial year. The other income during the previous year included the write back of long carried forward liabilities and in the current year no such write backs resulting in reduction of other income.

c) Cost of material consumed

The cost of raw materials consumed decreased to ₹2,584 lakhs in financial year 2025-26 from ₹3,584 lakhs in the previous financial year mainly due to decrease in volume of cement production.

d) Employee benefits expenses

The employee benefits expenses for the financial year 2025-26 stood at ₹2,096 as against at ₹2,252 lakhs in the previous financial year, a decrease by 6.93% mainly due to manpower restructuring in the financial year 2025-26. Employee benefit expenses accounted for 6.76% of revenue from operations in the financial year 2025-26 as against 6.03% in the previous financial year

e) Finance Costs

Finance costs for the financial year 2025-26 stood at ₹2,451 lakhs as against ₹2,766 lakhs in the previous financial year. The reduction in finance costs was due to reduction in the borrowings during the year under review.

f) Depreciation and amortisation expenses

Depreciation and amortization expenses decreased by ₹860 lakhs to ₹724 lakhs in the financial year 2025-26 from ₹1,584 lakhs in the financial year 2024-25 mainly due to completion of useful life of certain assets during the financial year 2025-26.

g) **Power & Fuel**

The Power & Fuel cost of the Company for the financial year 2025-26 stood at ₹7,320 lakhs as against ₹11,645 lakhs in the previous financial year, a reduction of ₹4325 lakhs. primarily on account of lower production in the current financial year. Power and fuel cost accounted for 23.60% of revenue from operations in the financial year 2025-26 as against 31.18% in the financial year 2024-25.

h) **Freight and Forwarding Charges**

Freight and forwarding expense of the Company for the financial year 2025-26 stood at ₹4,669 lakhs as against ₹7,109 lakhs in the previous financial year, a reduction of 34% over the previous year, primarily on account of increase in ex-plant sales (net off freight). Freight and forwarding expense accounted for 15.05% of revenue from operations in the financial year 2025-26 as against 19.04% in the financial year 2024-25.

i) **Operating Profit**

The company has incurred an operating profit of ₹813 lakhs in the financial year 2025-26 as compared to an operating loss of ₹307 lakhs in the previous financial year as a result of cost efficiency and improved sales realizations.

Operational Performance

Cement

Particulars (in MT per annum except figures in %)	FY 2025-26	FY 2024-25
Installed Cement Capacity	11,60,000	11,60,000
Utilization Level	40%	61%
Cement Production	4,65,292	7,05,239
Cement Sales Volume	8,21,145*	9,99,823**

*Including 3,60,870 MT of traded cement

**Including 2,83,291 MT of traded cement

As evident from the above table, during the year, the cement production decreased as compared to previous year and the sales volume of cement decreased by 18% due to sluggish market conditions and stiff competition.

Captive Power Plant

Power Generation / Consumption/ Export details Financial Year 2025-26								
Power Plant	UOM	CPP			EB	Total Power Generation	Total consumption in cement plant (CPP+EB)	Total Export
		Gross Generation	Auxiliary Consumption	Net Generation		Net	Net	
Anjani Works	Lac KWh	366.67	29.82	336.85	51.87	367	389	-

The Cost per unit of power consumed during the financial year 2025-26 stood at ₹ 7.14 as against ₹ 7.40 in the previous year.

TRANSFER TO RESERVES

The Board of Directors of the Company do not propose to transfer any amount to reserves for the financial year ended March 31, 2026.

DIVIDEND

As the Company had incurred loss in the financial year 2025-26, the Board of Directors have decided that it would be prudent, not to recommend Dividend to its shareholders.

DIVIDEND DISTRIBUTION POLICY

Pursuant to Regulation 43A of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), the Board of the Company had formulated and adopted a Dividend Distribution Policy and the same is available on the Company's website at https://www.anjanicement.com/polices_view.html

SHARE CAPITAL

During the financial year 2025-26, the share capital remained unchanged. The authorised share capital of the Company as on March 31, 2026 was ₹233,00,00,000/- divided into 4,30,00,000 equity shares of ₹10/- each aggregating to ₹43,00,00,000/- and 19,00,00,000 preference shares of ₹10/- each aggregating to ₹190,00,00,000/-. The paid-up equity share capital of the Company as on March 31, 2026 was ₹29,37,47,640/- divided into 2,93,74,764 equity shares of ₹10/- each.

CHANGE IN THE NATURE OF THE BUSINESS, IF ANY

During the financial year 2025-26, there has been no change in the nature of the business of the Company.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

As on March 31, 2026, the Company has one material unlisted subsidiary, viz. Bhavya Cements Private Limited, which was incorporated in the year 2007 and based in Andhra Pradesh is primarily engaged in manufacturing and selling of cement. It has a cement production capacity of 12 lakhs MT p.a. There has been no material change in the nature of the business of the subsidiary. As you are aware, during the financial year 2025-26, the company had sold 48 % of its holding in Bhavya Cements Private Limited to its Holding Company viz., Chettinad Cement Corporation Private Limited by way of an off-market sale but continues to be the holding company of Bhavya Cements Private Limited (current holding – 51.09%)

In terms of Regulation 16 the SEBI Listing Regulations, the Board has formulated and adopted the policy for determining material subsidiaries. The Policy for determining Material Subsidiaries is available on the Company's website at <https://www.anjanicement.com/policies.html> Your Company does not have any Joint Venture or Associate Company during the financial year.

CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements of the Company and its subsidiary for the financial year 2025-26 have been prepared in compliance with the applicable provisions of the Companies Act, 2013 ("the Act") and Rules made thereunder, and as stipulated under Regulation 33 of the SEBI Listing Regulations as well as in accordance with the Indian Accounting Standards notified under Companies (Indian Accounting Standards) Rules, 2015. The audited consolidated financial statements together with the Independent Auditor's Report thereon forms parts of this Annual Report.

Pursuant to Section 129(3) of the Act read with the rules made thereunder, a statement containing salient features of the financial statements of the subsidiary is disclosed in **Form AOC-1**, attached as **Annexure 1**, forms part of this Annual Report.

Further, pursuant to the provisions of Section 136 of the Act, and Regulation 46 of SEBI Listing Regulations, the electronic copy of financial statements of the subsidiary company shall be available for inspection in the investor section of website of the company at https://www.anjanicement.com/subsidiary_financials.html. Any member desirous of obtaining a copy of the said financial statements can send an e-mail to secretarial@anjanicement.com. The financial statements including the consolidated financial statements, and all other documents required to be attached to this report have been uploaded on the website of the Company at https://www.anjanicement.com/annual_report.html.

DEPOSITS

During the financial year 2025-26, your Company has neither accepted nor renewed any deposits from the public within the meaning of Section 73 of the Act and the Companies (Acceptance of Deposits) Rules, 2014. Further, there are no un-matured / unpaid Fixed Deposits at the end of the financial year 2025-26.

PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

During the financial year 2025-26, your Company has neither given any loan/ guarantee or provided any security or made any investment pursuant to the provisions of Section 186 of the Act.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

Board of Directors:

As on March 31, 2026, the Board consist of six (6) Directors of whom one (1) is an Executive Director, i.e. Managing Director and five (5) members are Non-Executive Directors including two (2) Women Directors. Amongst five (5) Non-Executive Directors, two (2) are Independent Directors including one (1) Woman Independent Director. The Directors on the Board are professionally qualified with core competence and rich experience and expertise across a range of fields such as corporate finance, strategy, accounting, legal, marketing, general management and regulatory matters. The Board is duly constituted and its composition is in conformity with the applicable provisions of the Act and SEBI Listing Regulations. Detailed information on Board's composition is disclosed in Corporate Governance Report. All Directors have submitted relevant declarations / disclosures as required under the Act and SEBI Listing Regulations. None of the directors of the Company is disqualified under the provisions of the Act or under the SEBI Listing Regulations.

In terms of the requirement of the SEBI Listing Regulations, the Board has identified core skills, expertise, and competencies of the Directors in the context of the Company's businesses for effective functioning. The list of key skills, expertise and core competencies of the Board of Directors is detailed in the Corporate Governance Report.

Directors and Key Managerial Personnel:

Appointment/Cessation/Change in Designation of Directors

During the year under review, there were no changes in the Directors of the Company.

Re-appointment of Directors

In accordance with the provisions of Section 152 of the Companies Act, 2013, Mr. Palani Ramkumar (DIN: 09207219) will be retiring by rotation at the ensuing Annual General Meeting and being eligible, offer himself for reappointment. The Board of Directors have recommended his re-appointment as Non-Executive Director of the Company, liable to retire by rotation. Necessary resolutions seeking the approval of the members for the re-appointment have been incorporated in the notice of the annual general meeting of the company.

The Managing Director and Independent Directors of the Company are not liable to retire by rotation.

Key Managerial Personnel

- As on the date of this report, following are the Key Managerial Personnel ("KMPs") of your Company as per Sections 2(51) and 203 of the Act:
- Mr. N. Venkat Raju, Managing Director
- Mr. Rajesh Kumar Dhoot, Chief Financial Officer
- Mrs. Krithika Vijay Karthik, Company Secretary (w.e.f. August 12, 2025)
- Mr. Subhanarayan Muduli, Company Secretary (till July 15, 2025)

Independent Directors:

In terms of Section 149 of the Act and SEBI Listing Regulations, the Board has two Independent Directors, including one Woman Independent Director, representing diversified fields and expertise.

The Company has received declaration from both of its Independent Directors confirming that they continue to meet the criteria of independence as prescribed under Section 149(6) of the Act and Regulation 16(1) (b) of SEBI Listing Regulations and are independent of the Management. The Independent Directors have also confirmed that they have complied with Schedule IV of the Act and the Company's Code of Conduct. In terms of Regulation 25(8) of the Listing Regulations, the Independent Directors have confirmed that they are not aware of any circumstance or situation, which exists or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. The Independent Directors of the Company have confirmed that they have enrolled themselves in the Independent Directors' Databank maintained with the Indian Institute of Corporate Affairs ('IICA') in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014. In the opinion of the Board, the Independent Directors possess requisite qualifications, experience and expertise in industry knowledge, and they hold highest standards of integrity.

Further, as stipulated, under the Regulation 17(10) of SEBI Listing Regulations, an evaluation exercise of Independent Directors was conducted by the Board and they have been satisfactorily evaluated by the Board.

The other details are provided in the relevant section of the Corporate Governance Report forming part of this Annual Report.

Key Managerial Personnel (KMP):

Certificate of Non-Disqualification of Directors:

In accordance with the SEBI Listing Regulations, a certificate has been received from M/s. D. Hanumanta Raju & Co., Practising Company Secretaries, that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as a Director of Company. The same is annexed herewith as **Annexure 9**.

Board Diversity:

The Company has over the years been fortunate to have eminent persons from diverse fields to serve as Directors on its Board. Pursuant to the SEBI Listing Regulations, the Nomination & Remuneration Committee of the Board has formalised a policy on Board Diversity to ensure diversity of the Board in terms of experience, knowledge, perspective, background, gender, age and culture. The Policy on diversity is available on the Company's website at https://www.anjanicement.com/policies_view.html

Succession Planning:

The Nomination and Remuneration Committee of the Board oversees matters relating to succession planning of Directors, Senior Management of the Company.

Directors and Officers Insurance Policy ('D & O Policy'):

As per the requirements of Regulation 25(10) of the SEBI Listing Regulations, the Company has taken Directors and Officers Insurance ('D&O Policy') policy for all its Directors and members of the Senior Management.

BOARD AND COMMITTEES OF THE BOARD**Board Meeting:**

The Board of Directors of your Company met five (5) times during the financial year 2025-26. The details relating to the meetings of Board of Directors and the attendance of the Directors are provided in the Corporate Governance Report, which forms part of the Annual Report. The interval between any two meetings of the board is within the stipulated time frame prescribed in the Act, the Secretarial Standards -1 (SS-1) issued by The Institute of Company Secretaries of India (ICSI) and SEBI Listing Regulations.

Committees of the Board:

As required under the Act and SEBI Listing Regulations, the Board has constituted the following statutory committees:

1. Audit Committee,
2. Nomination and Remuneration Committee,
3. Risk Management Committee,
4. Corporate Social Responsibility Committee and
5. Stakeholders' Responsibility Committee

Details such as terms of reference, composition and meeting held during the year for these committees are disclosed in the Corporate Governance Report, which forms part of this Annual Report.

PERFORMANCE EVALUATION OF BOARD, COMMITTEES AND DIRECTORS

The Nomination and Remuneration Policy of the Company empowers the Nomination and Remuneration Committee to formulate a process for effective evaluation of the performance of individual Directors, Committee of the Board and the Board as a whole.

Based on the parameters set out by the Nomination and Remuneration Committee, the Board of Directors carried out an annual evaluation of its own performance, including that of its Committees and Individual Directors in accordance with the provisions of the Act and SEBI Listing Regulations. Further, in a separate meeting of Independent Directors, the performance of non-independent directors, the Board as a whole and the Chairperson of the Company were evaluated. Performance of the Independent Director's was evaluated by the entire Board excluding the directors being evaluated.

Pursuant to the requirements of Para VII (1) of Schedule IV of the Act and the SEBI Listing Regulations, a separate Meeting of the Independent Directors of the Company was held on March 30, 2026, without the presence of Non-Independent Directors and Members of the management, to review the performance of Non-Independent Directors, the Board as a whole and the performance of the Chairperson of the Company, taking into account the views of Executive Directors, Non-Executive and Non-Independent Directors and also to assess the quality, quantity and timeliness of flow of information between the Company Management and the Board.

DIRECTORS RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Act, the Board of Directors of the Company state that:

- a) In the preparation of the annual accounts, the applicable accounting standards have been followed and no material departures are made from the same;
- b) Appropriate accounting policies have been selected and applied consistently and made judgments and estimates that are reasonable and prudent so as to give true and fair view of the state of affairs of the Company at the end of the Financial Year and of the loss of the Company for the period;
- c) Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Act, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) The annual accounts have been prepared on a going concern basis;
- e) Appropriate internal financial controls have been laid down and followed and that such internal financial controls are adequate and operating effectively; and
- f) Proper systems to ensure compliance with the provisions of all applicable laws were in place and such systems are adequate and operating effectively.

POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION

The Company has a Nomination and Remuneration Committee. The Committee reviews and recommend to the Board of Directors about appointment and remuneration for Directors and Key Managerial Personnel and Senior Management Personnel. The Company does not pay any remuneration to the Non-Executive Directors of the Company other than sitting fee for attending the Meetings of the Board of Directors. Remuneration to Managing Directors is governed under the relevant provisions of the Act and approvals.

The Board has, on the recommendation of the Nomination and Remuneration Committee framed a policy, inter alia for nomination, appointment, re-appointment and remuneration of Directors, Key Managerial Personnel and Senior Management Personnel of the Company. The Board of Directors of the Company follows the criteria for determining qualifications, positive attributes, independence of a Director as per Nomination and Remuneration Policy and the Board Diversity Policy. All the appointment, re-appointment and remuneration of Directors, Key Managerial Personnel and Senior Management Personnel are as per the Nomination and Remuneration Policy of the company.

The details of Nomination and Remuneration Policy of the Company is available on the Company's website at https://www.anjanicement.com/polices_view.html

CODE OF CONDUCT FOR DIRECTORS AND SENIOR MANAGEMENT

The Directors and members of Senior Management have affirmed compliance with the Code of Conduct for Directors and Senior Management of the Company. The same is available on the website of the Company at <https://www.anjanicement.com/policies.html>

CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Corporate Social Responsibility ('CSR') activities of the Company are governed through the Corporate Social Responsibility Policy ('CSR Policy') approved by the Board. The CSR Policy guides in designing CSR activities for improving quality of life of society and conserving the environment and biodiversity in a sustainable manner. The CSR Committee of the Board oversees the implementation of CSR Projects in line with the Company's CSR Policy.

Due to losses incurred during the immediately preceding financial year and the profit after tax on standalone basis computed as per section 198 of the Companies Act, 2013, being negative, and also by virtue of not meeting the Net worth and Turnover criteria as specified under section 135(1) of the Companies Act, 2013, the Company is not required to spend any amount on CSR activities for the Financial Year 2025-26. However, as part of company's continued commitment to the society, an amount of ₹2,94,795 was spent towards CSR Activities on a voluntary basis during the Financial Year 2025-26.

A Report on CSR activities as required under Section 135 of the Companies Act, 2013 read with Companies (Corporate Social Responsibility) Rules, 2014 is attached as **Annexure 4** this Annual Report.

Further details pertaining to the composition of the CSR Committee and number of meetings held are provided in the Report on Corporate Governance, which forms part of the Annual Report.

The CSR Policy of the Company is available on the Company's website at <https://www.anjanicement.com/policies.html>

PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

During the financial year 2025-26, all the related party transactions were entered on arm's length basis and in the ordinary course of business, in accordance with the provisions of the Act and rules made thereunder, the SEBI Listing Regulations and the Company's Policy on Related Party Transactions. There were no materially significant related party transactions made by the Company with Directors or Key Managerial Personnel which may have a potential conflict with the interest of the Company at large.

All such related party transactions entered into by the Company, were accorded prior approval/ratified by the Audit Committee. Prior omnibus approval was obtained for the related party transactions which were foreseen and repetitive in nature and entered in the ordinary course of business and on an arm's length basis. A statement of all related party transactions was presented before the Audit Committee and the Board on a quarterly basis, specifying the nature, value and terms and conditions of the transactions.

Pursuant to the provisions of the SEBI Listing Regulations, if any Related Party Transactions exceeds the thresholds specified in Schedule XII, the same would be considered as material and would require Members' approval. The material Related Party Transactions entered during the financial year 2025-26 and upto the ensuing AGM had been duly approved by the Members of the Company at their 41st Annual General Meeting held on September 25, 2025 and also vide postal ballot resolutions approved on December 26, 2025.

In terms of Section 134 of the Act read with Rule 8 of the Companies (Accounts) Rules, 2014, the particulars of the material contracts or arrangements entered into by the Company with related parties as referred to in Section 188 of the Act in **Form AOC-2** is attached as **Annexure 2** of this Annual Report. Details of related party transactions entered into by the Company, in terms of Ind AS-24 have been disclosed in the notes to the standalone/consolidated financial statements forming part of this Annual Report.

Pursuant to the provisions of Regulation 23 of the SEBI Listing Regulations, the Company has filed half yearly reports to the stock exchanges, for the related party transactions.

In line with the requirements of the Act and SEBI Listing Regulations, the Company has formulated a policy on Related Party Transactions and is available on Company's website at https://www.anjanicement.com/policies_view.html

MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There were no material changes and commitments in terms of Section 134(3)(l) of Act, affecting the financial position of the Company between the end of the Financial Year of the Company as on March 31, 2026 and the date of this report.

DETAILS OF SIGNIFICANT & MATERIAL ORDERS PASSED BY REGULATORS, COURTS, TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATION IN THE FUTURE

There has been no significant and material order passed by the Regulators or Courts or Tribunals impacting the going concern status and Company's operations.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo as stipulated under Section 134 (3) (m) of the Act read with the Companies (Accounts) Rules, 2014, is set out in the **Annexure 3** to this report.

PARTICULARS OF EMPLOYEES

The information required under Section 197(12) of the Act read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are as follows:

I. Disclosures as per Rule 5(1):

a) The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the Financial Year 2025-26:

Name of the Director/KMP	Designation	Ratio to median remuneration of all employees
Executive Director		
Mr. N. Venkat Raju	Managing Director	21.30 times
KMPs		
Mr. Rajesh Kumar Dhoot	Chief Financial Officer	8.61 times
Mr. Subhanarayan Muduli (till July 15, 2025)	Company Secretary	2.18 times
Mrs. Krithika Vijay Karthik (from August 12, 2025)	Company Secretary	2.30 times

Note: Independent Directors and other Non-Executive Directors of the Company were paid sitting fees only during the Financial Year. Hence, details sought in (a) above are not applicable for Independent Directors and other Non-Executive Directors.

b) The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary or Manager, if any, in the Financial Year 2025-26:

Name	Designation	% increase in remuneration in the Financial Year
Mr. N. Venkat Raju	Managing Director	15%
Mrs. V. Valliammai	Non-Executive, Independent Director	-
Mr. Umesh Prasad Patnaik	Non-Executive, Independent Director	-
Mr. Gopal Perumal	Non-Executive, Non-Independent Director	-
Mr. Palani Ramkumar	Non-Executive, Non-Independent Director	-
Dr.(Mrs.) S.B. Nirmalatha	Non-Executive, Non-Independent Director	-
Mr. Rajesh Kumar Dhoot	Chief Financial Officer	12%
Mr. Subhanarayan Muduli (till July 15, 2025)	Company Secretary	-
Mrs. Krithika Vijay Karthik (from August 12, 2025)	Company Secretary	-

c) The percentage increase in the median remuneration of employees in the financial year 2025-26: (14.28%)

- d) The number of permanent employees on the rolls of Company as at March 31, 2026: 175
- e) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year 2025-26 and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

The average annual salaries of employees increased by (13.48%). There has been an increase of 14.12% in the managerial remuneration in financial year 2025-26 as compared to previous financial year. Increase in managerial remuneration is in line with the remuneration policy of the Company.

- f) Affirmation that the remuneration is as per the remuneration policy of the company:

The Company affirms remuneration is as per the remuneration policy of the Company.

The disclosures pertaining to remuneration and other details as required under Section 197 (12) of the Act read with Rule 5 (2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is provided above. The statement containing particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 also forms part of this Report. Further, the Report and the Accounts are being sent to the Members excluding the aforesaid statement. In terms of Section 136 of the Act, the said statement will be open for inspection upon request by the Members at the registered office of the Company during business hours on all working days (except Saturday), up to the date of ensuing Annual General Meeting. Any Member interested in obtaining such particulars may write to the Company Secretary at secretarial@anjaniment.com and the same will be provided free of cost to the Member.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

The Management Discussion and Analysis Report, as stipulated in terms of Regulation 34 of the SEBI Listing Regulations, forms part of this Annual Report.

CORPORATE GOVERNANCE REPORT

The Company has complied with the requirements regarding Corporate Governance as stipulated in SEBI Listing Regulations. Pursuant to Regulation 34 read with Part C of Schedule V of the SEBI Listing Regulations, a Report on Corporate Governance, forms part of this Annual Report along with the Certificate from the Practicing Company Secretary regarding compliance with the requirements of Corporate Governance as stipulated in Part E of Schedule V to the SEBI Listing Regulations.

BUSINESS RESPONSIBILITY AND SUSTAINABILITY REPORT

Pursuant to Regulation 34(2)(f) of the SEBI Listing Regulations, the Business Responsibility and Sustainability Report ("BRSR") on initiatives taken from an environmental, social and governance prospective, in the prescribed format is available as a separate section of this Annual Report.

The Business Responsibility and Sustainability Policy is available on the Company's website at <https://www.anjaniment.com/amgdocuments.html>

RISK MANAGEMENT

The Board of Directors of the Company has constituted a Risk Management Committee to frame, implement, monitor and review the Risk Management plan and to ensure its effectiveness. Pursuant to Section 134(3) (n) of the Act and Regulation 17(9) of SEBI Listing Regulations, the Company has developed and implemented a Risk Management Policy that includes the process for identifying, minimizing and mitigating risk which is periodically reviewed by the Risk Management Committee, Audit Committee and Board of Directors. Risk assessment and mitigation forms a concurrent part of the management process. Periodical reviews by the Risk Management Committee, Audit Committee and Board of Directors of various operational, financial, marketing, cyber security and legal parameters affecting the Company, as per the Risk Management Policy is conducted and risk management and mitigating procedures are adopted on a continuous basis.

The Risk Management Policy is available on the website of the Company at <https://www.anjaniment.com/policies.html>

VIGIL MECHANISM/ WHISTLE BLOWER POLICY

The Company promotes ethical behaviour in all its business activities and in line with the best governance practices. The Company has a robust vigil mechanism through its Whistle Blower Policy approved and adopted by Board of Directors of the Company in compliance with the provisions of Section 177(10) of the Act and Regulation 22 of the SEBI Listing Regulations.

In accordance with the provisions of Section 177(9) of the Act, read with Rule 7 of the Companies (Meeting of the Board and its Powers) Rules, 2014 and Regulation 22 of the SEBI Listing Regulations, the Directors and the employees have direct access to the Chairperson as well as the Members of the Audit

Committee. The policy provides a platform for the directors and employees to report genuine concerns or grievances. No person was denied access to the Audit Committee.

The policy of vigil mechanism is available on the Company's website at https://www.anjanicement.com/policies_view.html

DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has zero tolerance towards sexual harassment at the workplace and has a policy on prevention, prohibition, and redressal of sexual harassment in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013, and the Rules thereunder.

The said policy is available on the Company's website at <https://www.anjanicement.com/policies.html>

An Internal Complaint Committee (ICC) has been set up in compliance with the Act and the rules framed thereunder to redress complaints received on sexual harassment.

No complaints were received or disposed off during the financial year 2025-26 under the above said Act and no complaints were pending either at the beginning or at the end of the year.

Details as required pursuant to Rule 8 of the Companies (Accounts) Rule, 2014 are as follows:

Number of complaints of sexual harassment received in the year	Nil
Number of complaints disposed off during the year	Nil
Number of complaints pending for more than ninety days	Nil

STATEMENT OF COMPLIANCE WITH THE MATERNITY BENEFIT ACT, 1961

Pursuant to the provisions of Section 134 of the Act and the Rule 8 of the Companies (Accounts) Rule, 2014, the Board of Directors hereby states that during the financial year 2025-26 the Company is in compliance with all the provisions of the Maternity Benefit Act, 1961 and the rules made thereunder. The Company remains committed to maintaining a supportive and inclusive work environment and strictly adheres to all provisions of the Maternity Benefit Act, 1961, ensuring the welfare, health, and dignity of its women employees.

ANNUAL RETURN

Pursuant to Section 134(3) (a) of the Act, the Annual Return of the Company prepared as per Section 92(3) of the Act for the financial year ended March 31, 2026, is available on the Company's website and can be accessed at https://www.anjanicement.com/annual_return.html. In terms of Rule 11 and 12 of the Companies (Management and Administration) Rule, 2014, the Annual Return shall be filed with the Registrar of Companies, within prescribed timelines.

CODE OF CONDUCT FOR PROHIBITION OF INSIDER TRADING

In terms of SEBI (Prohibitions of Insider Trading) Regulations, 2015 ("SEBI PIT Regulations"), the Company has implemented a Code of Conduct for Prohibition of Insider Trading to regulate, monitor, and report the trading of securities by Designated Persons and immediate relative of Designated Persons. This Code ensures that employees do not engage in trading on the basis of unpublished price sensitive information (UPSI). It also lays down procedures for investigation any potential leakage of UPSI, along with the Code of Practice and Procedures for Fair Disclosure of UPSI. The Code is available on the Company's website at <https://www.anjanicement.com/policies.html>

AUDITORS

Statutory Auditors:

Based on the recommendation of the Audit Committee and the Board of Directors, Members of the Company at the 40th Annual General Meeting held on August 9, 2024, appointed M/s. S C Bose & Co., Chartered Accountants (Firm Registration No. 004840S) as the Statutory Auditors of the Company to hold office for the first term of five (5) consecutive years i.e. from the conclusion of the 40th Annual General Meeting until the conclusion of the 45th Annual General Meeting to be held in year 2029. M/s. S C Bose & Co., have audited the standalone and consolidated financial statement of the Company for the financial year ended March 31, 2026. The Statutory Auditors' report for the financial year 2025-26 does not contain any qualification, reservation or adverse remark. The Statutory Auditors have issued an unmodified opinion on the financial statements for the financial year 2025-26 and the Auditor's Report forms part of this Annual Report. Further, pursuant to Section 143(12) of the Act, the Statutory Auditors of the Company have not reported any instances of frauds committed in the Company by its officers or employees.

The Statutory Auditors produced the certificates issued by Peer Review Board of the Institute of Chartered Accountants of India as required under Regulation 33(1) (d) of SEBI Listing Regulations.

Secretarial Auditors:

Pursuant to the provisions of Section 204 of the Act read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and amended Regulation 24A of the SEBI Listing Regulations, the members of the Company based on the recommendation of the Audit Committee and the Board of Directors, at the 41st Annual General Meeting held on September 25, 2025 appointed M/s. D. Hanumanta Raju & Co., Practicing Company Secretaries, (Unique Identification No. P1990AP015500) (Peer review Certificate No.6326/2024) as the Secretarial Auditors for a term of five consecutive financial years commencing from 1st April 2025 until 31st March 2030 to carry out Secretarial Audit of the Company. As required under Section 204 of the Act and the SEBI Listing Regulations, the Secretarial Audit Report in Form MR-3 of the Company for the financial year 2025-26 is attached and marked as **Annexure 5** and form part of this report. The said Secretarial Audit report does not contain any qualification, reservation or adverse remark.

Annual Secretarial Compliance Report:

Pursuant to Regulation 24A (2) of the SEBI Listing Regulations, the Company has undertaken an audit for the financial year 2025-26 for all applicable compliances as per Securities and Exchange Board of India Regulations and Circulars/ Guidelines issued thereunder. The Annual Secretarial Compliance Report issued by M/s. D. Hanumanta Raju & Co, Practicing Company Secretaries (Peer review Certificate No.6326/2024), Hyderabad has been submitted to the Stock Exchanges within the specified time and same is annexed as **Annexure 6** of this Annual Report.

Secretarial Audit Report of Material Unlisted Indian Subsidiary:

As per Regulation 24A (1) of the SEBI Listing Regulations, the Company is required to annex the secretarial audit report of its material unlisted subsidiary to its Annual Report. Accordingly, Secretarial Audit of Bhavya Cements Private Limited, the material unlisted Indian subsidiary of the Company was undertaken by M/s. D. Hanumanta Raju & Co, Practicing Company Secretaries (Peer review Certificate No.6326/2024), Hyderabad for the financial year 2025-26 and their Report is annexed as **Annexure 7** to this Annual Report.

Cost Auditors:

The Board of Directors of the Company has on the recommendation of the Audit Committee, appointed M/s. Narasimha Murthy & Co., Cost Accountants (Firm Registration No. 000042), as the Cost Auditors of the Company for the financial year 2025-26 at a remuneration of ₹2,25,000/- plus applicable taxes and reimbursement of out-of-pocket expenses at actual incurred, subject to ratification of their remuneration by the Members of the Company at the 41st Annual General Meeting. M/s. Narasimha Murthy & Co., being eligible, consented to act as the Cost Auditors of the Company for the financial year 2025-26.

The Members at the 41st Annual General Meeting of the Company held on September 25, 2025 ratified the proposed remuneration payable to M/s. Narasimha Murthy & Co., to audit the cost records of the Company for the financial year ending 31st March 2026.

In accordance with Section 148(1) of the Act, the Company has maintained the cost records, as specified by the Central Government. M/s. Narasimha Murthy & Co., the Cost Auditors, are in the process of carrying out the cost audit for applicable products during the financial year 2025-26. The Cost Audit Report for the financial year ending 31st March 2026 due to be received from the Cost Auditor of the company within 180 days from the closure of the financial year, would be filed with the Central Government within 30 days of its receipt thereof.

Further, the Board of Directors of the Company has on the recommendation of the Audit Committee, re-appointed M/s. Narasimha Murthy & Co. Cost Accountants (Firm Registration No. 000042), as the Cost Auditors of the Company to conduct the audit of cost records for the financial year 2025-26 at remuneration of ₹2,25,000/- plus applicable taxes and reimbursement of out-of-pocket expenses actually incurred, subject to ratification of their remuneration by the Members of the Company at the ensuing Annual General Meeting. M/s. Narasimha Murthy & Co., being eligible, consented to act as the Cost Auditors of the Company for the financial year 2025-26 and have confirmed that they are not disqualified to be appointed as such.

Appropriate resolution for ratification of the proposed remuneration payable to M/s. Narasimha Murthy & Co., to audit the cost records of the Company for the financial year ending 31st March 2026, is being placed for the approval the Members of the Company at the ensuing Annual General Meeting.

The Cost Audit Report for the financial year ending 31st March, 2025 was filed with the Central Government on September 10, 2025 vide SRN AB6702272 within the stipulated time.

Internal Auditors:

During the financial year 2025-26, M/s. M. Bhaskara Rao & Co. has acted as Internal Auditors of the Company. Audit observations of the Internal Auditors and corrective actions thereon are periodically presented to the Audit Committee of the Board. The Board of Directors on the recommendation of the Audit Committee re-appointed M/s. M. Bhaskara Rao & Co. to carry out the Internal Audit of the Company for the financial year 2026-27.

INTERNAL FINANCIAL CONTROLS WITH RESPECT TO FINANCIAL STATEMENTS

Based on the compliance systems established and maintained by the Company, the work performed by the internal, statutory, secretarial auditor and external consultants including the audit of internal financial controls over financial reporting by statutory auditors along with the Company's self-assessment procedures, the Board is of the opinion that the Company's internal financial controls were adequate and effective during the financial year ended March 31, 2026.

UNCLAIMED DIVIDEND

In terms of Sections 124 and 125 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), during the financial year 2025-26, unclaimed dividend amounting to ₹7,78,024 was transferred by the Company to the Investor Education and Protection Fund ("IEPF"), along with the underlying 18,343 equity shares which were transferred to the demat account of the IEPF Authority, pertaining to the financial year 2017-18's Final Dividend, in accordance with the IEPF Rules, as the dividend(s) has not been claimed by the shareholders for 7 (seven) consecutive years or more.

For details of dividend relating to financial years and the due dates on which the unclaimed dividend amounts with respect to the same would have to be remitted into IEPF, please refer the General Shareholder information section of the Corporate Governance Report.

DETAILS OF APPLICATION MADE OR ANY PROCEEDING PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE, 2016

During the financial year 2025-26 there was no application or any proceeding pending against the Company under the Insolvency and Bankruptcy Code, 2016.

ONE TIME SETTLEMENT WITH BANK

During the financial year 2025-26, there was no case of loan for which one-time settlement was required to be made with any Bank or Financial Institution.

SECRETARIAL STANDARDS

The Board of Directors have put in place adequate system that ensure compliance with applicable Secretarial Standards issued by The Institute of Company Secretaries of India and this system is adequate and operating effectively.

ACKNOWLEDGEMENT

The Board of Directors wish to thank all the shareholders, statutory bodies, departments of the State and Central Government, Bankers, suppliers, customers, employees and all other stakeholders for their invaluable and continued support to the Company.

For and on behalf of the Board of Directors of
Anjani Portland Cement Limited

V. Valliammai
Chairperson
DIN: 01197421

Chennai, August 12, 2026

FORM AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures as per Companies Act, 2013

Part – A: Subsidiaries

(Information in respect of subsidiary to be presented with amount in ₹ In lakhs)

Sl. No.	Particulars	Details
1	Name of the subsidiary	Bhavya Cements Private Limited
2	The date since when subsidiary was acquired	June 7, 2021
3	Reporting period for the subsidiary concerned, if different from the holding company's reporting period	Not Applicable
4	Reporting Currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries	Not Applicable
5	Share capital	13,232
6	Reserves and surplus	(4,308)
7	Total assets	21,574
8	Total Liabilities	12,650
9	Investments	-
10	Turnover	25,785
11	Profit/(Loss) before taxation	466
12	Provision for taxation	(116)
13	Profit/(Loss) after taxation	582
14	Proposed Dividend	-
15	% of shareholding	51.09%

- List of Subsidiaries which are yet to commence the operations - Nil
- List of Subsidiaries sold/liquidated during the year – Nil

Part – B: Associates and Joint Ventures

The company does not have any Associate or Joint Venture.

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board of Directors of
Anjani Portland Cement Limited

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

Gopal Perumal
Director
(DIN: 06630431)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Place: Chennai
Date: 27th May 2026

V. Valliammai
Director
(DIN: 01197421)

Palani Ramkumar
Director
(DIN: 09207219)

Krithika Vijay Karthik
Company Secretary
M. No.A17653

S.B. Nirmalatha
Director
(DIN: 03092392)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

FORM NO.AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Companies Act, 2013 and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis:

There were no contracts or arrangements, or transactions entered into during the year ended March 31, 2026, which are not at arm's length basis and not in ordinary course of business.

2. Details of material contracts or arrangements or transactions at arm's length basis:

Sl. No.	Name(s) of the Related Party and Nature of Relationship	Nature and Salient terms of contracts/ arrangements/ transactions	Duration of the contracts / arrangements/ transactions	Value of the transactions	Date(s) of approval by the Board, if any	Amount paid as advances, if any
1.	Chettinad Cement Corporation Private Limited (CCCPL), Holding Company	Purchase/Sale of Cement, Clinker, Fly Ash, Cement Bags and availing and rendering of services.	Continuous / On-going	₹ 5018.83 lakhs.	Since these RPTs are in the ordinary course of business and are at arm's length basis, approval of the Board is not applicable. However, these are reported to the Audit Committee / Board at their quarterly meetings.	Nil
2.	Bhavya Cements Private Limited (BCPL), Subsidiary Company	Purchase/Sale of Cement, Clinker, Fly Ash, Cement Bags and availing and rendering of services.	Continuous / On-going	₹14096.53 lakhs.		Nil
3.	Chettinad Minerals and Logistics Private Limited (CMLPL), an Entity controlled by KMP of the holding company	Purchase of coal and availing of services.	Continuous / On-going	₹ 453.99 lakhs.		Nil
4.	Chettinad Cement Corporation Private Limited (CCCPL), Holding Company	Sale of Investment	One time transaction	₹ 25404.65 lakhs	November 14, 2025	Nil

For and on behalf of the Board of Directors of
Anjani Portland Cement Limited

V. Valliammai
Chairperson
DIN: 01197421

Chennai, August 12, 2026

PARTICULARS OF ENERGY CONSERVATION, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO AS REQUIRED UNDER THE COMPANIES (ACCOUNTS) RULES, 2014

Information Under Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 and forming part of the Directors' Report for the Financial Year ended March 31, 2026.

CONSERVATION OF ENERGY	
(i) The steps taken on conservation of energy	1. Installed LED lights in place of conventional lights. 2. Installed VFD for Cooler fan-7 in place of DOL for Energy saving purpose.
(ii) The steps taken by the Company for utilizing alternate sources of energy	1. Alternate fuels like Pharma waste were used in place of indigenous / imported coal to substitute coal to an extent of 20.29 % of thermal energy requirement in the plant. 2. Limestone used as OPC cement additive in place of Clinker to an extent of 2.79%.
(iii) The capital investment on energy conservation equipment's	1. A new packer was installed at Line-2 to reduce power consumption and improve the capacity utilization of Cement Mill-3. Following the modification, the mill's specific power consumption decreased from 31 kWh/ton to 28 kWh/ton, resulting in an energy saving of 3 kWh/ton. Additionally, the increased packing capacity at Line-2 reduced the dependency on Line-1, leading to lower material handling requirements and reduced fuel consumption associated with internal transportation. 2. Modification and replacement of the coal mill bag filter system and separator reduced power consumption by 162 kWh per day and reduced false air by 20%.
TECHNOLOGY ABSORPTION	
(i) The efforts made towards technology absorption	1. Insulation floor coating for MRSS for person safety. 2. Installed Distance protection relays for 132 KV line. 3. Live tank CTs and PTs replaced at 132 KV Switchyard at Sitapuram.
(ii) The benefits derived from key projects like product improvement, cost reduction, product development or import substitution.	To reduce cost, the following steps were implemented: 1. Consumption of alternative raw materials (like Iron sludge, Boiler ash, & Bed ash) at zero cost. 2. Consumption of alternative fuel (like Organic solids) at zero cost in place of indigenous / imported coal. 3. Consumption of fly ash and our own CPP fly ash in finished product.
(iii) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year) –	NIL
a. The details of technology imported; b. The year of import; c. Whether the technology been fully absorbed; d. If not fully absorbed, areas where absorption has not taken place, and the reason thereof; and	
(iv) The expenditure incurred on Research and Development	NIL
FOREIGN EXCHANGE EARNINGS & OUTGO	NIL

For and on behalf of the Board of Directors of
Anjani Portland Cement Limited

V. Valliammai
Chairperson
DIN: 01197421

Chennai, August 12, 2026

ANNUAL REPORT ON CSR ACTIVITIES

[Pursuant to Section 135 of the Companies Act, 2013 read with Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended]

1. Brief outline on CSR Policy of the Company:

The CSR policy of the Company is focused on fostering social well-being. Through our CSR initiative, we strive to attain the same. The Company as per its CSR policy may carry out any project, programme or activity in the areas specified under Schedule VII of the Companies Act, 2013 as on date, or as may be specified from time to time.

2. Composition of CSR Committee:

Sl. No.	Name of the Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. N Venkat Raju	Chairman, Managing Director	1	-
2	Mrs. V. Valliammai	Member, Non-Executive Independent Director	1	1
3	Dr.(Mrs.) S.B. Nirmalatha	Member, Non-Executive Director	1	1

3. Provide the web-link where composition of CSR committee, CSR policy and CSR projects approved by the board are disclosed on the website of the company:

The composition of the CSR committee is available on our website at http://anjanicement.com/our_committees_board.html

The Committee, with the approval of the Board, has adopted the CSR Policy in compliance with the provisions of Section 135 of the Companies Act, 2013. The CSR Policy of the Company is available on our website, at <https://www.anjanicement.com/policies.html>

The CSR projects approved by the Board is available on our website - Not applicable for FY 2025-26. However, the company had voluntarily spent a sum of ₹ 2,94,795 towards CSR for FY 2025-26. The details of the projects are available in the weblink: <https://www.anjanicement.com/policies.html>

4. Provide the executive summary along with web-link(s) of impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: Not Applicable

- 5. (a) Average net profit of the company as per section 135(5): Not Applicable***
- (b) Two percent of average net profit of the company as per section 135(5): Not Applicable***
- (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: NIL**
- (d) Amount required to be set off for the financial year, if any: NIL**
- (e) Total CSR obligation for the financial year [(b) + (c) – (d)]: NIL***

6. (a) Amount spent on CSR Projects:

Ongoing Project: NIL

Other than Ongoing Project: ₹2,94,795*

(b) Amount spent in Administrative Overheads: NIL

(c) Amount spent on Impact Assessment, if applicable: Not Applicable

(d) Total amount spent for the Financial Year [(a)+(b)+(c)]: ₹2,94,795*

(e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year. (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5)		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹2,94,795*	NIL	-	-	NIL	-

(f) Excess amount for set-off, if any:

Sl. No.	Particulars	Amount (in ₹)
(1)	(2)	(3)
(i)	Two percent of average net profit of the company as per sub-section 5 of section 135	Not Applicable*
(ii)	Total amount spent for the Financial Year	₹2,94,795*
(iii)	Excess amount spent for the financial year [(ii)-(i)]	₹2,94,795*
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous Financial Years, if any	NIL
(v)	Amount available for set off in succeeding Financial Years [(iii)-(iv)]	NIL

***Note:** Due to losses incurred during the immediately preceding financial year and the profit after tax on standalone basis computed as per section 198 of the Companies Act, 2013, being negative, and also by virtue of not meeting the Net worth and Turnover criteria as specified under section 135(1) of the Companies Act, 2013, the Company is not required to spend any amount on CSR activities for the Financial Year 2025-26. However, as part of company's continued commitment to the society, an amount of ₹2,94,795* was spent towards CSR Activities on a voluntary basis during the FY 2025-26.

7. Details of Unspent Corporate Social Responsibility amount for the preceding three Financial Years:

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Sl. No	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under section 135 (6) (in ₹)	Balance amount in unspent CSR amount under sub-section(6) of section 135 (in ₹)	Amount spent in the Financial Year (in ₹)	Amount transferred to a Fund as specified under Schedule VII as per second proviso to subsection (5) of section 135, if any	Amount remaining to be spent in succeeding Financial Years (in ₹)	Deficiency, if any
					Amount (in ₹)	Date of transfer	
1	2022-23	NIL	NIL	NIL	NIL	NIL	NIL
2	2023-24	NIL	NIL	NIL	NIL	NIL	NIL
3	2024-25	NIL	NIL	NIL	NIL	NIL	NIL

8. Whether any capital assets have been created or acquired through corporate social responsibility amount spent in the financial year: No

If Yes, enter the number of Capital assets created / acquired: NA

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No	Short particulars of the property or asset(s) [including complete address and location of the property]	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
(1)	(2)	(3)	(4)	(5)	(6)		
					CSR Registration Number, if applicable	Name	Registered address
Not Applicable							

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/ Gram panchayat are to be specified and also the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): Not Applicable

For and on behalf of the Board of Directors of
Anjani Portland Cement Limited

V. Valliammai
Independent Director
Member – CSR Committee
DIN: 01197421

N Venkat Raju
Managing Director
Chairman – CSR Committee
DIN: 08672963

Chennai, August 12, 2026

Form No. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31.03.2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members,

ANJANI PORTLAND CEMENT LIMITED

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **ANJANI PORTLAND CEMENT LIMITED** having CIN: **L26942TG1983PLC157712** and having Registered Office at #6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad, Telangana – 500 082 (hereinafter called the '**Company**'). Secretarial Audit was conducted in accordance with the guidance note issued by the Institute of Company Secretaries of India and in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information, confirmation and clarifications provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026, according to the provisions of:

- (i) The Companies Act, 2013 ('the Act') and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; **(Not applicable to the Company during the period of Audit)**
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (c) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - (d) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018- **(Not applicable to the company during the period of audit)**;
Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021- **(Not applicable to the company during the period of audit)**;
 - (e) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021- **(Not applicable to the Company during the period of audit)**;
 - (f) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;
 - (g) Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018- **(Not applicable to the company during the period of audit)**;
 - (h) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018.
 - (i) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 - **(Not applicable to the company during the period of audit)**;
- (vi) Other laws specifically applicable to the Company as per the representations made by management include:

- A. The Factories Act, 1948 and Rules thereunder;
- B. The Environment (Protection) Act, 1986 and Rules thereunder;
- C. The Water (Prevention & Control of Pollution) Act, 1974 read with the Rules;
- D. The Air (Prevention & Control of Pollution) Act, 1981 read with the Rules;
- E. The Inter State Migrant Workmen Act, 1979 and The Inter State Migrant Workmen (Regulation of Employment and Conditions of Service) Central Rules, 1980 read with the Telangana Inter-State Migrant Workmen (Regulation of Employment & Conditions of Service) Rules, 1982;
- F. The Prevention of Food Adulteration Act, 1954 and Rules made thereunder;
- G. Legal Metrology Act, 2009 & Legal Metrology (Packaged Commodities) Rules, 2011 read with Amendment Rules, 2017;
- H. Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013;
- I. The Mines Act, 1952 and rules made thereunder; and
- J. All other Labour, Employee and Industrial Laws to the extent applicable to the Company;

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India and notified under Companies Act, 2013.
- (ii) The Listing Agreements entered into by the Company with BSE Limited and National Stock Exchange of India Limited (NSE);

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and requisite number of Independent Directors. There are no changes in the composition of the Board of Directors during the period under review.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decisions are carried through while the dissenting Board members' views, if any, are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period under review, the Company sold 6,35,11,620 equity shares, representing 48% of its shareholding in Bhavya Cements Private Limited ("BCPL"), its subsidiary, to Chettinad Cement Corporation Private Limited ("CCCPL") through an off-market transaction on 31.12.2025. It is noted that BCPL continues to remain a subsidiary of the Company, with the Company's post-sale shareholding standing at 51.09%.

For **D. HANUMANTA RAJU & CO**
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001092547
PR NO.: 6326/2024

Place: Hyderabad
Date : August 12, 2026

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report.

'Annexure A'

To

The Members,

ANJANI PORTLAND CEMENT LIMITED

Our report of even date is to be read along with this letter:

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our Audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management Representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For **D. HANUMANTA RAJU & CO**
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001092547
PR NO.: 6326/2024

Place: Hyderabad
Date : August 12, 2026

SECRETARIAL COMPLIANCE REPORT OF ANJANI PORTLAND CEMENT LIMITED FOR THE FINANCIAL YEAR ENDED 31.03.2026

We, **D. Hanumanta Raju & Co., Company Secretaries**, having our office at B-13, F-1, P.S. Nagar, Vijaynagar Colony, Hyderabad – 500057, Telangana have examined:

- all the documents and records made available to us and explanations provided by **ANJANI PORTLAND CEMENT LIMITED** ("the listed entity"),
- the filings/submissions made by the listed entity to the stock exchanges,
- website of the listed entity,
- any other document/filing, as may be relevant, which has been relied upon to make this report.

For the financial year ended on March 31, 2026 ("Review Period") in respect of compliance with the provisions of:

- the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder, and
- the Securities Contracts (Regulation) Act, 1956 ("SCRA"), rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/ guidelines issued thereunder, have been examined, include:-

- Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
- Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; **(Not Applicable to the listed entity during the review period);**
- Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
- Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; **(Not Applicable to the listed entity during the review period);**
- Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; **(Not Applicable to the listed entity during the review period);**
- Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; **(Not Applicable to the listed entity during the review period);**
- Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;
- Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018;
- Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; **(Not Applicable to the listed entity during the review period);**

and circulars/ guidelines issued thereunder;

and based on the above examination, we hereby report that, during the Review Period:

- The Listed Entity has complied with the provisions of the above Regulations and circulars/ guidelines issued thereunder.
 - The Listed Entity has taken the following actions to comply with the observations made in previous reports: **Not applicable for the period under review.**
- I. We hereby report that, during the Review Period the compliance status of the listed entity with the following requirements:

S. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
1.	Secretarial Standards: The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries of India (ICSI).	Yes	NIL

S. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
2.	Adoption and timely updation of the Policies: - All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entities. - All the policies are in conformity with SEBI Regulations and has been reviewed & timely updated as per the regulations/ circulars/ guidelines issued by SEBI.	Yes	NIL
3.	Maintenance and disclosures on Website: - The Listed entity is maintaining a functional website. - Timely dissemination of the documents/ information under a separate section on the website. - Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which re-directs to the relevant document(s)/section of the website.	Yes	NIL
4.	Disqualification of Director(s): None of the Director of the Company are disqualified under Section 164 of Companies Act, 2013.	Yes	NIL
5.	Details related to Subsidiaries of listed entities have been examined w.r.t.: (a) Identification of material subsidiary companies. (b) Requirements with respect to disclosure of material as well as other subsidiaries.	Yes	NIL
6.	Preservation of Documents: The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under SEBI LODR Regulations, 2015.	Yes	NIL
7.	Performance Evaluation: The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year as prescribed in SEBI Regulations.	Yes	NIL
8.	Related Party Transactions: (a) The listed entity has obtained prior approval of Audit Committee for all related party transactions; (b) In case no prior approval obtained, the listed entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ ratified/rejected by the Audit Committee.	Yes Not Applicable	NIL There are no such transactions.
9.	Disclosure of events or information: The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of LODR Regulations within the time limits prescribed thereunder.	Yes	NIL
10.	Prohibition of Insider Trading: The listed entity is in compliance with Regulation 3(5) & 3(6) of SEBI (Prohibition of Insider Trading) Regulations, 2015.	Yes	NIL

S. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS
11.	Actions taken by SEBI or Stock Exchange(s), if any: No action(s) has been taken against the listed entity/ its promoters/ directors/ subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder.	Yes	NIL
12.	Resignation of Statutory Auditors from the listed entity or its material subsidiaries: In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary(ies) has / have complied with paragraph 6.1 and 6.2 of section V-D of chapter V of the Master Circular on compliance with the provisions of the LODR Regulations by listed entities.	Not Applicable	During the review period there was no such event.
13.	No Additional non-compliances observed: No additional non-compliances observed for any of the SEBI regulation /circular /guidance note etc. except as reported above.	Yes	NIL

Assumptions & Limitation of scope and Review:

1. Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.
2. Our responsibility is to report based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.
3. We have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.
4. This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

For D. HANUMANTA RAJU & CO
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122; CP NO:7824
UDIN: F007122H000501143
PR NO: 6326/2024

Place: Hyderabad
Date: May 27, 2026

Form No. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To

The Members,

BHAVYA CEMENTS PRIVATE LIMITED

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **BHAVYA CEMENTS PRIVATE LIMITED** (hereinafter called the "Company") having CIN: U26941AP2007PTC053611 and having its registered office situated at Thangeda (Village), Dachepally (Mandal), Guntur, Andhra Pradesh- 522 414. Secretarial Audit was conducted in accordance with the guidance note issued by the Institute of Company Secretaries of India and in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026, according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder; **(Not applicable to the Company during the period under review);**
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings- **(Not applicable to the Company during the period under review);**
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') :-
 - (a) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - **(Not applicable to the Company during the period under review);**
 - (b) Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 - **(Not applicable to the Company during the period under review);**
 - (c) Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011- **(Not applicable to the Company during the period under review);**
 - (d) Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 - **(Not applicable to the Company during the period under review);**
 - (e) Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021- **(Not applicable to the Company during the period under review);**
 - (f) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 - **(Not applicable to the Company during the period under review);**
 - (g) Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 - **(Not applicable to the Company during the period under review);**
 - (h) Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client- **(Not applicable to the Company during the period under review);**
 - (i) Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018 - **(Not applicable to the Company during the period under review);**
 - (j) Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 - **(Not applicable to the Company during the period under review);**

(vi) Other laws **specifically** applicable to the company include:

- A. The Boilers Act, 1923
- B. The Indian Explosives Act, 1884
- C. The Water (Prevention and Control of Pollution) Act, 1974
- D. The Air Prevention and Control of Pollution Act, 1981
- E. The Environment (Protection) Act, 1986, The Environment (Protection) Rules, 1986 and Public Liability Insurance Act, 1991
- F. The Electricity Act, 2003
- G. The Factories Act, 1948
- H. Static and Mobile Pressure Vessels (Unfired) Rules, 1981
- I. The Mines Act, 1952
- J. Mines and Minerals (Development and Regulation) Act, 1957
- K. Hazardous and Other Wastes (Management and Transboundary Movement) Rules, 2016
- L. Cement (Quality Control) Order, 2003
- M. The Legal Metrology Act, 2009
- N. The Forest (Conservation) Act, 1980

We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India and notified under Companies Act, 2013.
- (ii) The Listing Agreements entered into by the Company with Stock Exchange(s) - **(Not applicable to the Company during the period under review)**.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except:

- *The office of the Company Secretary of the Company was vacant for more than Six months from the date of vacancy i.e from 30.06.2025 to 28.01.2026. However, such vacancy was filled on 29.01.2026 by the Company as per Section 203(4) of the Companies Act, 2013.*

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. There are no changes in the composition of the Board of Directors during the period under review.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through, while the dissenting Board members' views, if any, are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the financial year, Anjani Portland Cement Limited transferred 48% of its equity shareholding in the Company to Chettinad Cement Corporation Private Limited. Consequently, the shareholding of Anjani Portland Cement Limited in the Company is diluted to 51.09% of the paid-up equity share capital. Accordingly, Anjani Portland Cement Limited continues to be the Holding Company of the Company. However, pursuant to the aforesaid acquisition of 48% of the equity share capital, the Company has become an Associate Company of Chettinad Cement Corporation Private Limited within the meaning of Section 2(6) of the Companies Act, 2013.

For **D. HANUMANTA RAJU & CO**
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001028780
PR NO.: 6326/2024

Place: Hyderabad
Date: August 5, 2026

This report is to be read with our letter of even date which is annexed as **Annexure A** and forms an integral part of this report

Annexure A'

To
The Members,
BHAVYA CEMENTS PRIVATE LIMITED

Our report of even date is to be read along with this letter

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of accounts of the Company.
4. Where ever required, we have obtained the Management Representation about the compliance of laws, rules and regulations and happening of events, etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For **D. HANUMANTA RAJU & CO**
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001028780
PR NO.: 6326/2024

Place: Hyderabad
Date: August 5, 2026

MANAGEMENT DISCUSSION AND ANALYSIS REPORT



ECONOMIC SCENARIO AND OUTLOOK

Global Economy:

The global economy had shown resilience in the year 2025, achieving a growth rate of 3.2% despite challenges from war in the West Asia, geopolitical conflicts, trade tensions and shift in monetary policy. The year ended with a renewed geopolitical shock which has quickly altered the macro-financial landscape within weeks into a significant energy and market disturbance. Disruptions around the Strait of Hormuz—through which roughly one-fourth of global oil and around one-fifth of LNG flows transit—have heightened concerns of a sustained supply shock. For India, where more than 85% of crude oil requirements are imported, the macro implications are immediate. Global markets reflected this transition from a supportive to a more fragile environment.

The fiscal year 2026-27 continued under the political shadow of a geopolitical shock which has a direct influence on trade internationally and creates uncertainty in the global economic environment. The global economy faces renewed tests as the war in the Middle East threatens to disrupt growth and disinflation. According to expert predictions, global economic growth for the year 2026 is projected to be slow around 3.0% and inflation is projected to rise modestly in for the year 2026. A prolonged conflict, deeper geopolitical fragmentation, disappointment over AI-driven productivity, or renewed trade tensions could weaken growth and unsettle markets. High public debt and eroded policy buffers add vulnerability.

As energy costs continue to rise and sustainability demands increase, securing reliable and affordable energy sources is likely to become a major operational challenge for the global industry. The consistent pace amid numerous obstacles highlights the remarkable persistence of global economies. According to expert predictions, global economic growth for the year 2026 is projected to be around 3.0% and that global inflation is expected to fall but US inflation will return to target more gradually. The growth will be resilient as technology and adaptability offset trade policy headwinds

Indian Economy:

India's economic momentum remains strong, underpinned by resilient domestic demand and sustained macroeconomic stability. In FY 2025–26, GDP marked a robust growth at 7.6%. With India's economy showing resilient growth, supported by strong domestic demand, policy reforms, and a healthy investment pipeline, several new projects and developments are underway across key sectors. Over recent decades, India's rapid economic growth has led to a substantial increase in its demand for exports. A stable external position, supported by a manageable current account balance and consistent capital flows, reinforces confidence in India's long-term growth trajectory. The GDP growth is forecast at 6.5 per cent in FY27, reflecting moderation from FY26. Strong economic fundamentals, together with reform initiatives, helped India limit the impact of global disruptions.

INDUSTRY OVERVIEW

India is the second-largest producer of cement in the world. It accounts for more than 8% of the global installed capacity. Abundant limestone deposits across the country provides strong growth potential for cement industry. India has a lot of potential for development in the infrastructure and construction sector and the cement sector is expected to largely benefit from it. Furthermore, on the back of rising rural housing demand, the consumption of cement in India has been growing consistently as it is one of the cheapest products to buy in terms of ₹/kg. Strong expansion of the industrial sector is one of the main demand drivers for the cement industry. As a result, there is a strong potential for an increase in the long-term demand for the cement industry. However, the per capita consumption of Cement in India is significantly lower than the global average, at between 290 kg and 340 kg per person, compared to 520 kg and 540 kg per person globally.

The demand for cement in India is expected to grow at a sturdy pace supported by government-led spending on infrastructure and housing. The Indian government is firmly focused on infrastructure development to spur economic growth and is striving for full infrastructure coverage to establish smart cities. The government plans to increase the capacity of railways and the facilities for handling and storage to enable the transfer of cement and cut out on transportation costs. These measures are expected to result in increased construction activity in the country, thereby boosting demand for cement.

Looking ahead, India's cement industry is projected to grow at a CAGR of 6.5% from 2026 to 2031 reaching an installed capacity of 650 million metric tonnes per annum by 2031. India's cement industry is on robust growth trajectory, underpinned by expanding infrastructure, housing demand, and strong private sector investments. Cement makers project 7-8% growth in FY27 despite West Asia headwinds, driven by infra spending, housing demand, and urbanization.

PERFORMANCE REVIEW

Operational Performance:

Cement

At present, our installed annual cement manufacturing capacity is 11,60,000 MT. In the financial year 2025-26 our annual production was 4,65,292MT of cement, constituting an annual capacity utilisation of 40%. The industry average capacity utilisation stood at 70% during the said period. Further, the cement industry average capacity utilisation is projected to increase to 75% over the next five years with the activities on development of infrastructure coupled with government-led spending on infrastructure and housing.

The Company is consistently enhancing its operational efficiency through various measures. During the financial year 2025-26, the following measures were taken to improve the operational efficiency:

- Increased kilns production by optimizing kiln operations & Raw mix.
- Debottlenecking of equipments to increase production capacity.
- Decreased equipment break downs and increased equipment availability.

Further the Company is constantly looking for improving its utilization of alternative fuel resources. This will not only improve the cost efficiency of our production but also contribute to the green environment by reducing the utilization of coal.

The below table sets forth the current installed cement capacity, utilization level and production of our Cement plant's production unit and Cement sales volume for the periods indicated.

Particulars (in MT per annum except figures in %)	FY 2025-26	FY 2024-25
Installed Cement Capacity	11,60,000	11,60,000
Utilization Level	40%	61%
Cement Production	4,65,292	7,05,239
Cement Sales Volume	8,21,145*	9,99,823**

*Including 3,60,870 MT of traded cement

**Including 2,83,291 MT of traded cement

In past few years, the cement industry is going through a consolidation phase, which has resulted in the larger brands vying for higher market share. This coupled with elections in Telangana and Andhra Pradesh exerted pressures on the volumes as well as on the realizations. The company increased its focus to sell in core markets thereby cutting down non core market sales. This resulted in lower capacity utilization.

In order to improve capacity utilization, the company initiated various measures like selling its certain cement products in Chettinad Brand, to its parent company. Going Forward this is likely to result in gradual increase in the capacity utilization and improve its sales performance and improve profitability's.

Captive Power Plant

Power Generation / Consumption/ Export details Financial Year 2025-26								
Power Plant	UOM	CPP			EB	Total Power Generation	Total consumption in cement plant (CPP+EB)	Total Export
		Gross Generation	Auxiliary Consumption	Net Generation		Net	Net	
Anjani Works	Lac KWh	366.67	29.82	336.85	51.87	367	389	-

Financial Performance:

Particulars (₹ in Lakhs)	Standalone		Consolidated	
	FY 2025-26	FY 2024-25	FY 2025-26	FY 2024-25
Total Income	31,043	37,453	45,691	43,171
Total Expenditure	33,405	42,110	48,670	52,868
EBIDTA	813	(307)	3,520	(1,794)
Profit Before Tax	(2,362)	(4,657)	(2,979)	(9,697)
Profit After Tax	(10,396)	(3,482)	(2,631)	(8,122)
Basic & Diluted Earnings Per Share of ₹10 each (₹Per Share)	(35.39)	(11.85)	(9.8)	(27.51)

Please refer the section Financial Performance of the Directors' Report for detailed information.

Key Financial Ratios:

Particulars	FY 2025-26	FY 2024-25	Change %	Reason for increase/decrease (more than 25%)
Trade payable turnover ratio (in times)	4.02	5.62	(0.29)	Lower Purchases due to drop in production and no corresponding decrease in Avg Trade Payable
Net capital turnover ratio (in times)	(11.11)	(3.69)	2.01	Due to increase in working capital
Debt Equity Ratio (in times)	0.72	1.03	(0.30)	Debt reduced due to repayment of Long term borrowings
Current Ratio (in times)	0.67	0.43	0.57	Reduction in Current Liability due to repayment of bank borrowings and other liabilities.
Return on equity ratio (in %)	(0.07)	(0.09)	(16.44)	Due to lower PBT Loss (Excl Exceptional Item)
Net Profit Margin (in %)	(0.08)	(0.09)	(17.02)	Due to lower PBT Loss (Excl Exceptional Item)
Debt service coverage ratio (in times)	0.31	0.30	0.04	Reduction in Borrowings
Return on capital employed (in%)	0.00	(0.02)	(107.69)	Due to repayment of Long term borrowings and positive EBITDA returns during the year
Inventory Turnover Ratio	12.45	14.00	(0.11)	Due to decrease in Sales
Interest Coverage Ratio	0.04	(0.68)	(1.05)	Due to higher earnings
Operating Profit Margin (%)	0.03	(0.01)	(418.97)	Due to higher operational profit
Debtors Turnover	22.77	15.52	0.47	Reduction in Trade Receivables

Details of any change in return on net worth as compared to the immediately previous financial year:

The return on net worth for the financial year 2025-26 has decreased from (9.25)% to (38.04)% due to increase in losses on account of lower sales realization and also on account of exception item viz., sale in investment in subsidiary.

Segment wise or product wise performance:

The Company has following business segments, which are its reportable segments during the year. These segments offer different products and services, and/or managed separately because they require different technology and production processes.

Reportable Segment	Product/ Services
Cement	Manufacturing and trading of cement
Power Plant	Generation of power

The performance is detailed as under;

Particulars (₹ in Lakhs)	Year ended March 31, 2026			Year ended March 31, 2025		
	Cement	Power	Total	Cement	Power	Total
Segment Revenue	31,020	2,468	33,488	37,344	3,937	41,281
Less : Inter Segment Revenue	-	(2,468)	(2,468)	-	(3,937)	(3,937)
Total Revenue from Operations	31,020	-	31,020	37,344	-	37,344
Segment Result (Profit Before Tax and Interest) from each Segment	89	-	89	(1,891)	-	(1,891)
Less : Exceptional Item	-	-	(7,996)	-	-	-
Less : Interest	-	-	2,451	-	-	(2,766)
Total Profit Before Tax	-	-	(10358)	-	-	(4,657)
Capital Employed (Segment Assets - Segment Liabilities)	As on March 31, 2026			As on March 31, 2025		
	Cement	Power	Total	Cement	Power	Total
Segment Assets	49,611	6,472	56,083	85,152	6,675	91,827
Segment Liabilities	28,555	199	28,754	53,999	190	54,189

BUSINESS REVIEW

Sustainable Development:

Sustainability is a core element of our business strategy, with a focus on conservation of environment, natural resources and energy efficiency. Its initiatives include reducing the clinker factor, lowering energy intensity, and incorporating waste from other industries into its cement manufacturing process. The Company's plant is ISO 14001 certified, validating its commitment to sustainability. Furthermore, through focused interventions across areas such as healthcare, education, employment, and sustainable livelihoods in areas around its operations, the Company positively impacts the lives of thousands of people.

a. Energy Conservation

Energy conservation is at the extreme focus of the Company and has seen numerous innovations and initiatives over the years ranging from shop-floor experiments to capex. This has yielded multiple benefits including reduction in carbon intensity and rationalization of production costs. More details on initiatives taken in the area of energy conservation are given in **Annexure 3** to this Annual Report.

b. Alternative Fuels and Raw Materials

Company is constantly working on to increase usage of alternative raw materials and fuels in its operations. Company uses wastes of various industries such as Pharma, Chemical, Sponge Iron, fertilizer, thermal power plant and others as alternative raw materials and alternative fuels. The pharmaceutical waste is used to substitute coal for thermal energy requirement in our Cement Plant. This solvent waste is available to us at zero landing cost to our manufacturing facility. Currently, we procure these solvents from pharmaceutical companies located in and around Hyderabad and Visakhapatnam. Pharmaceutical waste like spent carbon, spent organic liquid and spent organic solid can be substituted in place of coal, to reduce carbon-di-oxide emissions and also reduce cost of production. These measures have helped the Company to maintain its thermal substitution rate at 7.95 % in financial year 2025-26 which is at par with Industry Standards. The Company also uses alternative raw materials in place of laterite and Iron ore. Company's share of alternate raw material consumption in total raw material consumption stood at 17.02% in financial year 2025-26.

c. Green Products

The Company has been producing blended cement in the category of Portland Pozzolana Cement (PPC) conforming strictly to the specified BIS norms. Blended cement contributes to sustainable design by making concrete stronger and durable, reducing consumption of natural resources such as limestone, lowering greenhouse gas emissions, and contributes to a circular economy by utilizing wastes from power, iron and steel plants. Use of blended cement also has cost benefits for Company's customers. The share of blended cement in total cement production is 43.71% in financial year 2025-26.

d. Environment, Occupational Health & Safety

The company views occupational health and safety (OHS) as an integral part of its operations. Employee safety is taken as the most important operating metric. By establishing strong internal controls and governance mechanisms, the Company has been able to continuously enhance the safety and well-being of its workforce. A strong governance mechanism is in place to ensure action plans are being implemented and that the risk mitigation efforts are on track.

Similar importance is given to protection of the environment. Some of the notable initiatives in this area are as follows:

- Line-1 & 2 coal storage shed side walls closed with sheeting to decrease fugitive emissions.
- AFR Storage shed side walls closed with sheeting to decrease air emissions.
- New shed constructed for Line-2 packing plant to decrease fugitive emissions.
- All conveyor discharge areas covered with sheeting to decrease fugitive emissions.

e. Water Conservation

The Company is mindful of the water scarcity in the country and is tirelessly working towards achieving 'water security'. Some of the notable initiatives in this area are as follows:

- Water harvesting in mined-out pits.
- Water harvesting initiatives in the nearby communities.

f. Quality control

The Company have an analytical laboratory for quality control at its manufacturing facility which is controlled by experienced team of professionals. Our laboratory is equipped with X-ray analyzer for monitoring of mineral composition of raw materials and the final product. Samples of the final products are also sent to independent quality analysts for inspection to enhance and standardize quality norms.

g. Awards and Recognition

The company has already achieved ISO Certification ISO 9001:2015 for Quality Management System Standard, ISO 14001:2015 for Environmental Management System Standard, ISO 45001:2018 for Occupational Health and Safety Management System Standard.

RISK MANAGEMENT

The Company has well defined structure which enable and empower management to identify, assess and leverage business opportunities and manage risk exposure in the organization effectively. As per Risk Management framework and procedures, management treat various category of risks and take appropriate actions for its mitigation. Company has a process for communication, consultation, monitoring and periodical review of the risks to ensure effective prevention and mitigation plan. A Risk Management Committee has also been constituted to oversee the risk management process.

The key risks identified by the Company as are follows:

Raw material risk:

The cement industry depends primarily on limestone and other raw materials. Our competitiveness, costs and profitability depend, in part, on our ability to source and maintain a stable and sufficient supply of raw materials (such as limestone, gypsum, fly ash, granulated slang, iron ore and laterite) at acceptable prices. The price of raw materials can be uncertain due to various factors beyond our control, such as climatic and environmental conditions, commodity price fluctuations, market demand, spread of infectious diseases, such as the COVID-19 pandemic, production and transportation cost, natural catastrophes, and changes in government policies including duties and taxes and trade restrictions. In addition, competition in the industry may result in increase in prices of raw materials, which we may not be able to match, thereby affecting our procurement.

Competition risk:

The Indian cement industry is highly competitive and is dominated by a few large pan-India cement manufacturers. In southern region of India, our major competitors include well-known locally established cement manufacturers. Competition occurs principally based on price, quality and brand name. As a result, to remain competitive in our markets, we continuously strive to reduce our costs of production, ensure consistent quality of cement comparable to the best in industry and maintain a brand of our own in the market.

Risk of change in Government policies:

The cement manufacturing companies are heavily reliant on demand from the cement - consuming industries such as infrastructure, housing and commercial real estate. Infrastructure sector drives overall development of the economy and is a major focus of the Government of India. Any pullback by the government on its initiatives will result in recession in the cement industry.

Power and fuel cost risk:

The cement industry is highly energy intensive and therefore require continuous supply of power and fuel. The production cost has seen an adverse impact due to the increased cost of power & fuel and freight. Any rise in international coal prices will adversely impact the operating costs of the Company. The Company focused on reducing the cost of power and fuel by maximizing the usages of the domestic coal and various alternative fuels, reducing our dependence on international coal.

Logistics Risk:

The Company currently use road transportation for dispatches. With the rise in diesel prices, the cost of road transportation has increased. The cost increase and huge dependence on road transportation is having an adverse impact on our operational costs. Initiatives to improve efficiency by increasing dispatches through bulk cement were some of the measures undertaken to achieve this.

Marketing Risk:

Due to increased demand for cement, intense competition is expected, which may adversely impact on the Company's market share, sales volume, and profitability. Our company continues to evaluate various marketing opportunities and take appropriate effective strategies to improve its sales and maximize its revenue.

Information Technology Risk:

Our day to day operations depend on the information technology systems. All our operations function under an ERP system and we rely heavily on our information technology systems including for our manufacturing process which is significantly automated. We also use information technology systems for routine corporate activities such as processing of financial information, managing information pertaining to creditors/ debtors and engaging in normal business activities. We have a backup system in place which collects and maintain backup of the data every 24 hours to avoid any security breaches. Effective cyber security requires protecting both our hardware and software from misuse, interference, loss, unauthorized access, modification and disclosure and we as a concerned and proactive organization have taken all effective measures to design our control mechanism and ensure that we are cyber-secured.

Talent Management:

Human resources are most critical behind Raw Materials in deciding the Company's ability to deliver value to its various stakeholders. Attrition and the non-availability of the required talent resources can affect the overall performance of the Company. Our critical challenges include recruiting, training and retaining talent and ensuring the right people are in the right roles. We mitigate talent management risks by providing specialized training courses to enhance and reskill employees, thus creating a talent pipeline for future roles.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has got an adequate system of internal control in place commensurate with the size of its operation and is properly designed to protect and safeguard the assets of the Company. There is a proper system for recording all transactions which ensures that every transaction is properly authorized and executed according to norms.

The Company has also appointed M/s. M. Bhaskara Rao & Co., Chartered Accountants as Internal Auditors to conduct the Systems and Compliance Audit of the Company. The Internal Auditors, conducts systematic assessments of processes, tools, and practices used for risk identification, evaluation, control, monitoring, and reporting. Audit findings are reported quarterly to the Board's Audit Committee, which reviews them and recommends improvements to the Risk function.

MATERIAL DEVELOPMENT IN HUMAN RESOURCES/INDUSTRIAL RELATIONS FRONT, INCLUDING NUMBER OF PEOPLE EMPLOYED

The Company holds its skilled and trained workforce in high esteem, recognizing them as indispensable for achieving organizational goal. During the year, the Company undertook a variety of training initiatives covering a wide spectrum of topics. These encompassed technical competencies crucial for operational excellence, programs aimed at fostering positive behavioral traits, workshops focusing on enhancing business acumen, as well as both general and advanced management principles. The main focus of all the training programmes were to upskill talent at all levels to provide them a ground for personal growth within the company. This would not only result in retention of talent but also optimizing of available resources.

Customer-centric training was prioritized to uphold service standards, while safety protocols were reinforced to ensure a secure work environment. The Company emphasized the importance of values and ethical conduct, instilling a sense of integrity and responsibility across all levels of the workforce. The Industrial relations during the year under review has been cordial and contributed to mutual development of the organization and employees. The Company employed 175 people as of 31st March, 2026.

CAUTIONARY STATEMENT

The Management Discussion and Analysis Report made above are on the basis of available data as well as certain assumptions.

Important factors that could influence Company's operations include global and domestic supply and demand conditions affecting the selling price of finished goods, availability of inputs and their prices, changes in government regulations, tax laws, economic developments within the country and outside and other factors such as litigations and Industrial relations.

The Company assumes no responsibilities in respect of the forward looking statements which may undergo changes in the future on the basis of subsequent developments, information or events.

CORPORATE GOVERNANCE REPORT



The Company's philosophy on Corporate Governance is to achieve a set of systems, procedures and practices which ensure that the company is managed in the best interest of all corporate stakeholders. Pursuant to Schedule V read with Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), compliance with the requirements of Corporate Governance is set out below:

1. A brief statement on company's philosophy on code of governance:

The Company's philosophy on Corporate Governance aims at ethical corporate behavior and a management policy aimed at meeting its commitment and assuring optimum tangible and intangible returns to all its stakeholders including the social and economic environment in which your company evolves. Integrity and transparency are key to our corporate governance practices and performance. The Company always strives to achieve optimum performance at all levels by adhering to most ethical corporate governance practices. We comply with a broad selection of key governance principles and regulations and fulfil the social responsibility of the company.

2. Board of Directors:

Composition of the Board:

During the financial year ended March 31, 2026, the composition of the Board was in conformity with Regulation 17 of the SEBI Listing Regulations read together with Section 149 and 152 of the Companies Act, 2013 ("the Act") and rules framed thereunder. As on March 31, 2026, the Board consist of six (6) members of whom one (1) is an Executive Director, i.e. Managing Director and five (5) members are Non-Executive Directors including two (2) Women Directors. Amongst five (5) Non-Executive Directors, two (2) are Independent Directors including one (1) Woman Independent Director.

The details of composition and category of directors and details of number of outside directorships and committee positions held by each of the Directors in other public companies are given below:

Name of the Directors	Category [Executive/ Non-Executive/ Independent]	Directorship in Companies [@] (including Anjani Cement)		Committee Chairmanship/ Membership in listed and unlisted Companies [#] (including Anjani Cement)	
		Listed Company	Other Company	Chairperson	Member
Mrs.V. Valliammai	Independent	1	1	3	3
Mr. N. Venkat Raju	Executive	1	1	-	3
Dr. (Mrs) S.B. Nirmalatha	Non-Executive	1	-	-	-
Mr. Gopal Perumal	Non-Executive	1	-	-	1
Mr. Palani Ramkumar	Non-Executive	1	1	-	-
Mr. Umesh Prasad Patnaik	Independent	1	-	-	1

[@] Excluding private limited companies, foreign companies, companies registered under Section 8 of the Companies Act, 2013.

[#] Represents Chairpersonship / Membership of the Audit Committee and Stakeholders' Relationship Committee of Indian public limited companies – listed and unlisted (other than private companies, foreign companies, high value debt listed entities and companies registered under Section 8 of the Companies Act, 2013).

None of the Directors on the Board hold the office of Director in more than 20 companies, including 10 public companies, as disclosed under Section 184 of the Act read with rules framed thereunder and none of the Directors of the Company are related to each other. In accordance with Regulation 17A and 26 of the SEBI Listing Regulations, none of the Directors on the Board of the Company is a Director in more than seven listed companies and/or is a member of more than ten committees and/or act as a chairman/chairperson of more than five (5) committees across all the listed and unlisted companies in which he / she is a Director (the committees being, Audit Committee and Stakeholder's Relationship Committee). Necessary disclosures regarding Committee positions in other public companies as on March 31, 2026 have been made by all the Directors. Further, no Independent Director serves in more than seven listed companies and no person who is serving as a Whole-time Director/ Managing Director in a listed company is serving as an Independent Director in more than three listed companies.

During the financial year, information as mentioned in Regulations 17(7) read with Part A of Schedule II of the SEBI Listing Regulations, is made available to the Board of Directors, for discussion and consideration at Board Meetings.

Non-Executive Directors are not entitled for any remuneration other than the sitting fee. None of the Directors hold any shares in the Company. The Company has not issued any convertible instruments.

Meetings of Board and attendance during the year:

During the financial year 2025-26, five (5) Board meetings were held and the gap between two meetings did not exceed one hundred and twenty days (120 days). The said meetings were held on: May 23, 2025, August 12, 2025, November 14, 2025 (Adjourned meeting held on November 19, 2025), February 12, 2026 and March 30, 2026. The necessary quorum was present for all the meetings.

The following table gives the attendance record of all Directors at the aforesaid Board Meetings and at the last Annual General Meeting which was held on September 25, 2025.

Name of Director	No. of Board Meeting (During tenure of respective Directors)			Attended Last AGM
	Held	Eligible to Attend	Attended	
Mrs.V. Valliammai	5	5	5	Yes
Mr. N. Venkat Raju	5	5	5	Yes
Dr. (Mrs) S.B. Nirmalatha	5	5	5	Yes
Mr. Gopal Perumal	5	5	4	Yes
Mr. Palani Ramkumar	5	5	5	Yes
Mr. Umesh Prasad Patnaik	5	5	5	Yes

Familiarization Programmes for Independent Directors:

The Company has conducted familiarization programmes during the year for Independent Directors to assist them in performing their role as Independent Directors. Details of the programmes are available in the investor section on the Company's website at https://www.anjanacement.com/familiarisation_programs.html

The Independent Directors have confirmed in accordance with Regulation 25(8) of the SEBI Listing Regulations that they meet the independence criteria as mentioned under Regulation 16(1)(b) of the SEBI Listing Regulations and Section 149 of the Act and rules framed thereunder. In terms of Regulation 25(8) of the SEBI Listing Regulations, the Independent Directors have confirmed that they are not aware of any circumstance or situation, which exists or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. Further, the Independent Directors have confirmed that they have included their names in the data bank of Independent Directors maintained with the Indian Institute of Corporate Affairs in terms of Section 150 of the Act read with Rules 6 of the Companies (Appointment and Qualification of Directors) Rules, 2014. Based on the disclosures received from the Independent Directors, the Board of Directors has confirmed that they meet the criteria of independence as mentioned under Regulation 16(1)(b) of the SEBI Listing Regulations and they are independent from the management. During the financial year, there were no resignations of any Independent Directors.

During the year, a separate meeting of the Independent Directors was held on March 30, 2026, which was attended by both the independent Directors. At the said meeting, the Independent Directors reviewed the performance of Non-Independent Directors, the Board as a whole and the Chairperson after considering the views of the Executive and Non-Executive Directors. They also assessed the quality, quantity and timeliness of flow of information between the Company's management and the Board.

In accordance with Regulation 17(3) of the SEBI Listing Regulations, Board periodically reviews the compliance reports of all statutes applicable to the Company.

The Board requires skills/expertise/competencies in the areas of strategy, finance, accounting, legal, marketing and regulatory matters, to efficiently carry on its core businesses. Apart from the above-mentioned skills some of the Directors on the Board are professionally qualified with core competence and rich experience of dealing with the intricacies of the Cement Industry. Thus the Company confirms that the skills/expertise/competencies as required for efficient running of the operations of the Company are available with the Board. Details of the same are given below:

Name of Directors	Area of Expertise
Mrs. V. Valliammai	Taxation & Auditing, Corporate Restructuring
Mr. N. Venkat Raju	Operations, Process, Quality Assurance & Administration
Dr. (Mrs.) S.B. Nirmalatha	Legal
Mr. Gopal Perumal	Management & Administration
Mr. Palani Ramkumar	Procurement and Logistics
Mr. Umesh Prasad Patnaik	Taxation & Auditing, Corporate Restructuring

3. Committees of the Board:

The Board of Directors perform their advisory and oversight function through well-structured, planned, and assigned committees to take advantage of the expertise of all the Directors. In terms of the SEBI Listing Regulations and the relevant provisions of the Act and with a view to have better transparency in various areas of the business, to divide the work of the Board into manageable sections and for better accountability, the Board has constituted five (5) committees viz. Audit Committee, Nomination and Remuneration Committee, Stakeholders' Relationship Committee, Corporate Social Responsibility Committee and Risk Management Committee. These Committees undertake the functions, roles and responsibilities as per terms of reference approved by the Board of Directors and provided in this report.

a) Audit Committee:

The Audit Committee of the Board of Directors of the Company is constituted in line with the provisions of Section 177 of the Act and Regulation 18 of SEBI Listing Regulations. The Audit Committee as on March 31, 2026 comprises three Directors out of which, two (2) are Non-Executive Independent Directors and one (1) is Executive Director. The Audit Committee of the Board of Directors comprises qualified and independent members who are financially literate and have requisite accounting and financial management expertise. Mrs. Krithika Vijay Karthik, the Company Secretary and Compliance Officer acts as the Secretary to the Committee.

The terms of reference of the Audit Committee is as per Part C of the Schedule II of the SEBI Listing Regulations and include:

- Oversight of the Company's financial reporting process and the disclosures of its financial information to ensure that the financial statements are true and fair, sufficient and credible;
- Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
- Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- Reviewing with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval, with particular reference to:
 - (a) matters required to be included in the director's responsibility statement to be included in the board's report in terms of clause (c) of sub-section (3) of Section 134 of the Companies Act, 2013;
 - (b) changes, if any, in accounting policies and practices and reasons for the same;
 - (c) major accounting entries involving estimates based on the exercise of judgment by management;
 - (d) significant adjustments made in the financial statements arising out of audit findings;
 - (e) compliance with listing and other legal requirements relating to financial statements;
 - (f) disclosure of any related party transactions;
 - (g) modified opinion(s) in the draft audit report;
- Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilisation of proceeds of a public issue or rights issue or preferential issue or qualified institutions placement, and making appropriate recommendations to the board to take up steps in this matter;
- Reviewing and monitoring the auditor's independence and performance, and effectiveness of audit process;

- Approval or any subsequent modification of transactions of the Company with related parties;
- Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the Company, wherever it is necessary;
- Evaluation of internal financial controls and risk management systems;
- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- Reviewing the adequacy of internal audit function, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- Discussion with internal auditors of any significant findings and follow up there on;
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the whistle blower mechanism;
- Approval of appointment of chief financial officer after assessing the qualifications, experience and background, etc. of the candidate;
- Carrying out any other function as is mentioned in the terms of reference of the audit committee.
- Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision.
- Consider and comment on rationale, cost-benefits and impact of schemes involving merger, demerger, amalgamation etc., on the Company and its shareholders.

The Audit Committee shall mandatorily review the following information:

- Management discussion and analysis of financial condition and results of operations;
- Management letters / letters of internal control weaknesses issued by the statutory auditors;
- Internal audit reports relating to internal control weaknesses; and
- The appointment, removal and terms of remuneration of the chief internal auditor shall be subject to review by the audit committee.
- Statement of deviations:
 - (a) Quarterly statement of deviation(s) including report of monitoring agency, if applicable, submitted to stock exchange(s) in terms of Regulation 32(1).
 - (b) Annual statement of funds utilized for purposes other than those stated in the offer document/ prospectus/notice in terms of Regulation 32(7).

Meetings of the Audit Committee and attendance during the year:

During the financial year 2025-26, five (5) Meetings of the Audit Committee were held. These were held on: May 23, 2025, August 12, 2025, November 14, 2025 (Adjourned meeting held on November 19, 2025), February 12, 2026 and March 30, 2026. The quorum for the Audit Committee Meetings is either two members or one third of the members of the Committee, whichever is higher, with two independent members being present. Quorum was present for all the meetings held during the year.

The composition of the Audit Committee of the Board of Directors of the Company along with the details of attendance of meetings held during the financial year 2025-26 is detailed below:

Name of the Member	Category	Designation	Number of meetings held during the Financial Year 2025-26		
			Held	Eligible to Attend	Attended
Mrs. V. Valliammai	Independent, Non-Executive	Chairperson	5	5	5
Mr. N. Venkat Raju	Executive, Managing Director	Member	5	5	5
Mr. Umesh Prasad Patnaik	Independent, Non-Executive	Member	5	5	5

The Audit Committee meetings are also attended by the Chief Financial Officer, the representatives of the Statutory Auditors and the Internal Auditors of the Company. The Board has accepted all recommendations made by the Audit Committee during the year.

b) Nomination and Remuneration Committee:

The Nomination and Remuneration Committee of the Board is constituted in compliance with the requirements of Section 178 of the Companies Act, 2013 and Regulation 19 of the SEBI Listing Regulations. The Nomination and Remuneration Committee as on March 31, 2026 comprises three (3) Directors out of which, two (2) are Non-Executive Independent Directors and one (1) is Non-Executive Non-Independent Director. The Chairman of the Committee is a Non-Executive Independent Director. Mrs. Krithika Vijay Karthik, the Company Secretary and Compliance Officer acts as the Secretary to the Committee.

Terms of Reference of the Nomination and Remuneration Committee is as per Part D of the Schedule II of the SEBI Listing Regulations and include:

- Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the board of directors a policy relating to, the remuneration of the directors, key managerial personnel and senior employees as per Nomination and Remuneration Policy;
- Formulation of criteria for evaluation of performance of independent directors and the board of directors;
- Devising a policy on diversity of Board of Directors;
- Identifying persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, and recommend to the board of directors their appointment and removal.
- Whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
- Recommend to the board, all remuneration, in whatever form, payable to senior management.
- To perform such other functions as may be necessary or appropriate for the performance of its duties.

Meetings of Nomination & Remuneration Committee and attendance during the year:

During the financial year 2025-26, one meeting of Nomination and Remuneration Committee was held on 11th August 2025. The quorum for the Committee Meetings is either two members or one third of the members of the Committee, whichever is greater, including at least one independent director in attendance. Quorum was present for the meeting held during the year. The composition of the Committee along with the details of attendance of meeting held during the financial year 2025-26 is detailed below:

Name of the Member	Category	Designation	Number of meetings held during the Financial Year 2025-26		
			Held	Eligible to Attend	Attended
Mr. Umesh Prasad Patnaik	Independent, Non-Executive	Chairman	1	1	1
Dr. (Mrs.) S.B. Nirmalatha	Non-Independent, Non-Executive	Member	1	1	1
Mrs. V. Valliammai	Independent, Non-Executive	Member	1	1	1

The Nomination and Remuneration Policy for Directors, KMP and other employees, in accordance with the provisions of the Act and SEBI Listing Regulations is available on the Company's website at <https://www.anjanicement.com/policies.html>

Performance evaluation criteria for Independent Directors:

The Company has laid down evaluation criteria separately for evaluating Independent Directors. The criteria for evaluation of Independent Directors includes parameters such as attendance, maintaining effective relationship with fellow Board members, providing quality and valuable contribution during meetings, successfully bringing their knowledge and experience for the benefit of the company. Based on such criteria, the evaluation is done in a structured manner through consultation and discussion.

c) Stakeholders' Relationship Committee:

The stakeholders' relationship committee of the Board of Directors is constituted in compliance with the requirements of Section 178 of the Companies Act, 2013 and Regulation 20 of SEBI Listing Regulations read with Part D of Schedule II of the SEBI Listing Regulations. The Committee as on March 31, 2026 comprises three (3) Directors out of which, one (1) is Non-Executive Independent Director, one (1) is Executive Director and one (1) is Non-Executive Non-Independent Director. The Chairperson of the Committee is a Non-Executive Independent Director. Mrs. Krithika Vijay Karthik, the Company Secretary and Compliance Officer acts as the Secretary to the Committee. The Committee considers and oversees, inter alia, resolution of grievances of security holders and investors of the Company.

The role of the Stakeholders Relationship Committee is as per Part D of the Schedule II of the SEBI Listing Regulations and include:

- Resolving the grievances of the security holders of the Company including complaints related to transfer/transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the Company in respect of various services being rendered by the Registrar & Share Transfer Agent.
- Review of the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the company.

The details of investors' complaints / grievances received and resolved during the Financial Year 2025-26 is as under:

Opening Balance	Received during the year 2025-26	Resolved during the Year 2025-26	Closing Balance
Nil	2	2	Nil

Meetings of Stakeholders' Relationship Committee and attendance during the year:

The Stakeholders' Relationship Committee met one (1) time during the financial year on August 11, 2025. Quorum was present for the meeting held during the year. The composition of the Committee along with the details of attendance of meeting held during the financial year 2025-26 is detailed below:

Name of the Member	Category	Designation	Number of meetings held during the Financial Year 2025-26		
			Held	Eligible to Attend	Attended
Mrs. V. Valliammai	Independent, Non-Executive	Chairperson	1	1	1
Mr. N. Venkat Raju	Non-Independent, Executive	Member	1	1	1
Mr. Gopal Perumal	Non-Independent, Non-Executive	Member	1	1	1

d) Risk Management Committee:

The Risk Management Committee of the Board of Directors of the Company is constituted in line with the provisions of Regulation 21 of SEBI Listing Regulations. The Committee as on March 31, 2026 comprises three (3) Directors out of which, one (1) is a Non-Executive Independent Director, one (1) is a Non-Executive Non-Independent Director and one (1) Executive Director. Mrs. Krithika Vijay Karthik, the Company Secretary and Compliance Officer acts as the Secretary to the Committee.

The terms of reference of the Risk Management Committee include:

- To formulate a detailed risk management policy which shall include:
- A framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as may be determined by the Committee.
- Measures for risk mitigation including systems and processes for internal control of identified risks.
- Business continuity plan.
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company;
- To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems;
- To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity;
- To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken;
- The appointment, removal, and terms of remuneration of the Chief Risk Officer (if any) shall be subject to review by the Risk Management Committee.

The Risk Management Committee shall coordinate its activities with other committees, in instances where there is any overlap with activities of such committees, as per the framework laid down by the board of directors.

Meetings of Risk Management Committee and attendance during the year:

The Risk Management Committee met two (2) times during the financial year 2025-26 on August 11, 2025, and February 9, 2026. Quorum was present for the meetings held during the year.

The composition of Risk Management Committee of the Board of Directors of the Company along with the details of attendance of meeting held during the financial year 2025-26 is detailed below:

Name of the Member	Category	Designation	Number of meetings held during the Financial Year 2025-26		
			Held	Eligible to Attend	Attended
Mrs. V. Valliammai	Independent, Non-Executive	Chairperson	2	2	2
Mr. N. Venkat Raju	Non-Independent, Executive	Member	2	2	2
Mr. Gopal Perumal	Non-Independent, Non-Executive	Member	2	2	2

The Company has a Risk Management Policy and the same is available on the Company's website at: <https://www.anjanicement.com/policies.html>

e) Corporate Social Responsibility Committee:

Pursuant to Section 135 of the Act, the Board has constituted Corporate Social Responsibility Committee. The Composition and terms of reference of the committee are in conformity with the said provisions. The Committee as on March 31, 2026 comprises three (3) Directors out of which, one (1) is a Non-Executive Independent Director, one (1) is a Non-Executive Non- Independent Director and one (1) Executive Director. Mrs. Krithika Vijay Karthik, the Company Secretary and Compliance Officer acted as the Secretary to the Committee.

The Corporate Social Responsibility Committee shall inter-alia discharge the following responsibilities:

- Formulate and recommended to the Board of Directors, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the Company as specified in Schedule VII of the Act.
- Recommend the amount of expenditure to be incurred on the activities referred to in clause (a).
- Monitor the Corporate Social Responsibility Policy of the Company from time to time.

The Corporate Social Responsibility Policy is available on the Company's website at <https://www.anjanicement.com/policies.html>

Meetings of Corporate Social Responsibility Committee and attendance during the year:

The Corporate Social Responsibility Committee met twice (2 times) during the financial year 2025-26 on August 11, 2025 and March 27, 2026. Quorum was present for the meetings held during the year.

The composition of the Committee along with the details of attendance of meeting held during the financial year 2025-26 is detailed below:

Name of the Member	Category	Designation	Number of meetings held during the Financial Year 2025-26		
			Held	Eligible to Attend	Attended
Mr. N. Venkat Raju	Non-Independent, Executive	Chairperson	2	2	2
Mrs. V. Valliammai	Independent, Non-Executive	Member	2	2	2
Dr (Mrs) S.B. Nirmalatha	Non-Independent, Non-Executive	Member	2	2	2

f) Particulars of senior management including the changes therein since the close of the previous financial year:

- i. The details of Senior Management as on March 31, 2026 pursuant to SEBI Listing Regulations:

Sl. No	Name	Designation
1	Mr. N. Venkat Raju	Managing Director
2	Mr. Rajesh Kumar Dhoot	Chief Financial Officer
3	Mrs. Krithika Vijay Karthik	Company Secretary and Compliance Officer
4	Mr. A. Narayana Rao	Senior Vice President (Marketing)

Changes in Senior Management since the close of the previous financial year:

The following were the changes in the Senior Management since the close of the previous financial year:

Mr. Subhanarayan Muduli – Resigned as Company Secretary and Compliance Officer w.e.f. July 15, 2025

Mrs. Krithika Vijay Karthik – Appointed as Company Secretary and Compliance Officer w.e.f. August 12, 2025

4. Remuneration of Directors:

a) all pecuniary relationship or transactions of the non-executive directors vis-à-vis the listed entity:

Non-Executive Directors have no pecuniary relationship or transactions with the Company, except receiving sitting fees for attending Meetings of the Board. There is no other pecuniary relationship or transactions of the non-executive directors with the Company. In the case of Managing Director, notice period is three months. No severance fee is payable to Managing Director except the notice period. The Company does not have any stock option scheme.

b) criteria of making payments to non-executive directors.

The Non-Executive Directors are paid sitting fees for attending meetings of the Board within the limits stipulated under the Act.

c) disclosures with respect to remuneration:

The Objective of Remuneration Policy is directed towards having the compensation structure that will reward and retain the talent. The Company has adopted and implemented the provision of Section 178 of the Act on the requirement of the Committee to recommend to the Board a policy, relating to the remuneration of the Directors, Key management personnel and Senior Management.

The remuneration levels are governed by industry pattern, qualification and experience of employee, responsibilities shouldered, individual performance and Company performance.

The aggregate value of remuneration & sitting fees paid for the year ended 31st March, 2026 to all the Directors are as follows:

Remuneration paid to Managing Director

During the financial year 2025-26, the Company has paid ₹ 145 lakhs, by way of salary (being fixed component under the group salary), as remuneration to Managing Director.

Sitting Fees paid to Non-Executive Directors

(₹ in Lakhs)

Name of the Directors	Category [Non-Executive/ Independent]	Sitting Fees Paid*
Mrs.V. Valliammai	Independent	0.30
Dr. (Mrs) S.B. Nirmalatha	Non-Executive	0.30
Mr. Gopal Perumal	Non-Executive	0.20
Mr. Palani Ramkumar	Non-Executive	0.30
Mr. Umesh Prasad Patnaik	Independent	0.30

*Includes sitting fees paid for attending the adjourned Board meeting held on 19/11/2025

5. General Body Meetings:

(a) Details of the Annual General Meetings held in the last three years are as under:

AGM	Location	Date	Time
41 st AGM	Meeting conducted through Video Conference (VC) / Other Audio Visual Means (OVAM) pursuant to the MCA Circular	September 25, 2025	11:30 a.m. (IST)
40 th AGM	Meeting conducted through Video Conference (VC) / Other Audio Visual Means (OVAM) pursuant to the MCA Circular	August 9, 2024	12:30 p.m. (IST)
39 th AGM	Meeting conducted through Video Conference (VC) / Other Audio Visual Means (OVAM) pursuant to the MCA Circular	September 22, 2023	11:30 a.m. (IST)

(b) Following are the details of Special Resolutions passed in the above said Annual General Meetings:

Special Resolution passed at the 41 st AGM held on September 25, 2025	No special resolution was passed at this AGM
Special Resolution passed at the 40 th AGM held on August 9, 2024	Appointment of Mr. Umesh Prasad Patnaik as an Independent Director of the Company for the first term of five consecutive years.
Special Resolution passed at the 39 th AGM held on September 22, 2023	Approval for the payment of remuneration to Managing Director in case of absence or inadequacy of profits.

No extraordinary general meeting of the members was held during financial year 2025-26.

(c) Resolutions passed through Postal Ballot on December 26, 2025:

Two Special Resolutions and two Ordinary Resolutions were passed on December 26, 2025 through Postal Ballot process as per the details below:

S. No	Details of Resolution	Type of resolution
1	Alteration of Articles of Association of the Company	Special
2	Sale of shares held in Bhavya Cements Private Limited, Subsidiary of the Company	Special
3	Approval for Material Related Party Transactions with Chettinad Cement Corporation Private Limited for Sale of Shares held in Bhavya Cements Private Limited	Ordinary
4	Approval for Material Related Party Transactions with Chettinad Cement Corporation Private Limited for entering into transactions in ordinary course of business	Ordinary

The aforesaid resolutions were duly passed and the results of postal ballot/e-voting were announced on December 26, 2025. Mr. D. Hanumanta Raju / Mrs. Shaik Razia / Mr. Mohit Kumar Goyal, Partners of M/s. D. Hanumanta Raju & Co., Practicing Company Secretaries, were appointed as Scrutinizer to scrutinize the postal ballot and remote e-voting process in a fair and transparent manner and the voting pattern was as under.

Particulars	Item No. 1: Alteration of Articles of Association of the Company		Item No. 2: Sale of shares held in Bhavya Cements Private Limited, Subsidiary of the Company	
	Number of Votes	Number of Shares	Number of Votes	Number of Shares
Total number of vote received	97	22308440	97	22308440
Number of invalid/abstained votes received	0	0	1	22031071
Number of valid vote received	97	22308440	96	277369
Votes cast in favour of the resolution	88	22299687	87	268616
Votes cast against the resolution	9	8753	9	8753
% of votes in favour	99.96%		96.84%	

Particulars	Item No. 3: Approval for Material Related Party Transactions with Chettinad Cement Corporation Private Limited for Sale of Shares held in Bhavya Cements Private Limited		Item No. 4: Approval for Material Related Party Transactions with Chettinad Cement Corporation Private Limited for entering into transactions in ordinary course of business	
	Number of Votes	Number of Shares	Number of Votes	Number of Shares
Total number of vote received	97	22308440	97	22308440
Number of invalid/abstained votes received	1	22031071	1	22031071
Number of valid vote received	96	277369	96	277369
Votes cast in favour of the resolution	87	268616	87	268616
Votes cast against the resolution	9	8753	9	8753
% of votes in favour	96.84%		96.84%	

(d) Details of special resolution proposed to be conducted through postal ballot:

None of the businesses proposed to be transacted at the ensuing AGM require passing of a special resolution through postal ballot.

(e) Procedure for Postal Ballot – when conducted:

The postal ballot is conducted in accordance with the provisions contained in Section 110 and other applicable provisions, if any, of the Companies Act, 2013, read with Rule 22 of the Companies (Management and Administration) Rules, 2014. The shareholders are provided the facility to vote through e-voting. The postal ballot notice is sent to shareholders in electronic form to the email addresses, where available. The Company also publishes a notice in the newspapers in accordance with the requirements under the Companies Act, 2013 in connection with the above.

Shareholders holding equity shares as on the cut-off date may cast their votes through e-voting during the voting period fixed for this purpose. After completion of scrutiny of votes, the scrutiniser submits their report to the Chairperson and the results of voting by postal ballot through e-voting are announced within two working days of conclusion of the e-voting period. The results are displayed on the website of the Company https://anjanicement.com/postal_ballot.html and communicated to the Stock Exchanges and Registrar and Share Transfer Agents. The resolutions, if passed by the requisite majority, are deemed to have been passed on the last date specified for exercising e-voting.

The Ministry of Corporate Affairs permitted companies to transact items through postal ballot as per the framework set out in General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020, 10/2021 dated June 23, 2021, 20/2021 dated December 8, 2021, 3/2022 dated May 5, 2022, 11/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and 03/2025 dated September 22, 2025. In accordance with the aforementioned circulars, e-voting facility was provided to all the shareholders to cast their votes only through the remote e-voting process as per notice of postal ballot dated November 14, 2025 for items detailed in the said notice.

6. Means of Communication:

(a) Quarterly Results:

As part of compliance with Regulation 10, 33 and 47 of the SEBI Listing Regulations, the Company furnishes its quarterly, half-yearly and annual financial results to the Stock Exchanges where its shares have been listed, followed by publication in the newspapers in accordance with the said SEBI Listing Regulations.

(b) Newspapers in which the results were published:

Details of newspapers in which quarterly results relating to the Financial Year 2025-26 were published are given below:

Quarter ended	Date of publication	Name of the newspapers carrying the publication
30th June, 2025	August 13, 2025	Business Standard and Nava Telangana Telugu
30th September, 2025	November 15, 2025	
31st December, 2025	February 13, 2026	
31st March, 2026	May 28, 2026	

(c) Website where displayed:

The Company's website serves to inform the shareholders, by giving complete financial details, shareholding pattern, information relating to Stock Exchange, Registrar & Share Transfer Agents, and list of shareholders who have not claimed their dividend, to comply with MCA Guidelines.

The Financial Results and the Shareholding pattern and all other relevant information of the Company are made available on the Company's website www.anjanicement.com and also on the website of NSE and BSE as part of corporate filing made by the Company from time to time with the said stock exchanges. The Company also informs the Stock Exchange in a prompt manner, all price sensitive information and all such other matters which in its opinion, are material and relevant for the shareholders.

7. General Shareholder Information:

(a) Annual General Meeting:

The 42nd Annual General Meeting ("the AGM") of the Company will be held on Thursday, September 10, 2026, at 11.30 A.M. through Video Conferencing (VC) / Other Audio Visual Means (OAVM).

(b) Financial Year: April 1, 2025 to March 31, 2026.

(c) Dates of Book Closure:

The Register of Members and share transfers, will not be closed.

(d) Dividend Payment:

The Board of Directors of the Company has not recommended dividend for the Financial Year 2025-26.

(e) Listing on Stock Exchange:

The Equity Shares of the Company are listed on the following Stock Exchanges:

Name of the Stock Exchange	Stock Code
BSE Limited (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai-400 001	518091
National Stock Exchange of India Limited (NSE) Exchange Plaza, C - 1, Block - G, Bandra-Kurla Complex, Bandra (East), Mumbai- 400 051	APCL
ISIN	INE071F01012
CIN	L26942TG1983PLC157712

Payment of Listing Fees: Annual Listing fees for the Financial Year 2026-27 has been paid to both the exchanges within the stipulated time.

Payment of Depository Fees: Annual Custody/Issuer fees for the financial year 2026-27 has been paid by the Company to National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL").

(f) Market Price Data:

The monthly high and low prices of the Company's share at BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) for the financial year ended March 31, 2026 are given below:

Month	BSE		NSE	
	High (₹)	Low (₹)	High (₹)	Low (₹)
April, 2025	151.00	101.00	144.23	100.15
May, 2025	149.00	117.00	143.49	117.50
June, 2025	161.00	130.25	154.13	132.00
July, 2025	154.00	140.00	155.00	142.00
August, 2025	153.00	135.55	154.00	133.70
September, 2025	147.00	131.00	144.00	130.00
October, 2025	148.65	122.00	136.00	121.50
November, 2025	132.65	115.90	131.99	116.25
December, 2025	138.00	111.00	137.99	112.05
January, 2026	145.75	123.60	145.00	123.00
February, 2026	148.00	126.00	148.78	124.59
March, 2026	130.35	100.00	132.95	98.32

(g) Performance of Company's share in comparison to broad-based indices:

The comparison of the Company's monthly share price movement vis-à-vis the movement of the S&P BSE Sensex and NSE Nifty 50 for the financial year ended March 31, 2026 (based on the month end closing) are given below:

Month	Company's closing price at BSE	S&P BSE Sensex	Company's closing price at NSE	Nifty 50
April, 2025	127.40	80242.24	128.25	24334.20
May, 2025	138.05	81451.01	139.93	24750.70
June, 2025	143.80	83606.46	144.96	25517.05
July, 2025	150.05	81185.58	146.82	24768.35
August, 2025	141.40	79809.65	140.70	24426.85
September, 2025	134.90	80267.62	132.00	24611.10
October, 2025	123.70	83938.71	124.47	25722.10
November, 2025	115.90	85706.67	118.79	26202.95
December, 2025	131.35	85220.60	131.87	26129.60
January, 2026	135.00	82269.78	137.35	25320.65
February, 2026	126.70	81287.19	127.14	25178.65
March, 2026	101.35	71947.55	99.98	22331.40

(h) In case the securities are suspended from trading, the directors report shall explain the reason thereof:

There was no instance of suspension of trading in Company's shares during the Financial Year 2025-26.

(i) Registrar and Share Transfer Agent:

The details of Registrar and Share Transfer Agent are as follows: -

KFin Technologies Limited
Selenium Building, Tower B, Plot No.31 & 32,
Financial District, Nanakramguda, Gachibowli,
Hyderabad-500032, Telangana
E-mail: einward.ris@kfintech.com
Website: <https://www.kfintech.com>

(i) **Share Transfer System:**

In terms of Regulation 40(1) of the SEBI Listing Regulations, as amended from time to time, transfer, transmission and transposition of securities shall be effected only in dematerialized form. Pursuant to SEBI Circular dated January 25, 2022, the listed companies shall issue the securities in dematerialized form only, for processing any service requests from shareholders viz., issue of duplicate share certificates, endorsement, transmission, transposition, etc. After processing the service request, a letter of confirmation will be issued to the shareholders and shall be valid for a period of 120 days, within which the shareholder shall make a request to the Depository Participant for dematerializing those shares. If the shareholders fail to submit the dematerialisation request within 120 days, then the Company shall credit those shares in the Suspense Escrow Demat account held by the Company. Shareholders can claim these shares transferred to Suspense Escrow Demat account on submission of necessary documentation.

A Special Window was opened for a period of 6 months from July 07, 2025 to January 06, 2026 by SEBI vide its circular dated SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated July 02, 2025 to facilitate re-lodgement of transfer requests of physical shares which has been subsequently extended by SEBI allowing shareholders to transfer or dematerialize shares for a period of one more year from February 05, 2026 to February 04, 2027 vide its circular dated HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated January 30, 2026. The facility is available for relodgement of transfer deeds, which were lodged prior to the deadline of April 01, 2019 and rejected/returned/not attended due to deficiency in the documents/process/ or otherwise. Investors who have not made the lodgement of transfer documents are encouraged to avail advantage of this opportunity by furnishing the necessary documents to the Company's Registrars and Share Transfer Agents, whose address has been given above.

(k) **Shareholding as on March 31, 2026:**

a) **Distribution of equity shareholding:**

Category (No. of Shares)	No. of shareholders		No. of Shares		% to Total Equity	
	Physical	Demat	Physical	Demat	Physical	Demat
	(A)	(B)	(A)	(B)	(A)	(B)
1 - 500	1174	12376	175820	1068429	0.60	3.64
501 - 1000	30	611	24550	468972	0.08	1.60
1001 - 2000	7	323	10650	472672	0.04	1.61
2001 - 3000	6	117	15600	289836	0.05	0.99
3001 - 4000	2	48	6700	171789	0.02	0.58
4001 - 5000	0	43	0	204045	0.00	0.69
5001 - 10000	1	66	5800	482407	0.02	1.64
10001 & above	2	56	42810	25934684	0.15	88.29
Total	1222	13640	281930	29092834	0.96	99.04
Grand Total (A+B)	14,862		2,93,74,764		100.00	

b) **Categories of equity shareholding:**

Category	Number of shares held	Percentage of holding
Promoters Bodies Corporate	22031071	75.00
Resident Individuals	5247498	17.86
Bodies Corporates	1177030	4.01
IEPF Authority	583112	1.99
H U F	205520	0.70
Non Resident Indian Repatriable	61591	0.21
Non Resident Indian Non Repatriable	35942	0.12
Mutual Funds	27800	0.09
Banks	5200	0.02
Total	2,93,74,764	100

c) **Top ten equity shareholders of the Company**

Sr. No	Name of the shareholders	Number of equity shares held	Percentage of holding
1	Chettinad Cement Corporation Private Limited	22031071	75.00
2	Sangeetha S	1238070	4.21
3	Investor Education And Protection Fund Authority	583112	1.99
4	Pratibhuti Vinihit Limited	237285	0.81
5	Biz Secure Labs Private Limited	234606	0.80
6	Futuristic Handling Services	122499	0.42
7	Breeze Enterprises Private Limited	102835	0.35
8	Green Valley Minerals And Metals Private Ltd	70338	0.24
9	Setu Securities Pvt Ltd	69000	0.23
10	Santaji Ramrao Kadam	67278	0.23

(l) **Dematerialization of shares and liquidity:**

Trading in Company's shares is permitted only in dematerialized form for all investors. The Company has subsisting agreements with both National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) to offer depository services to its shareholders. The ISIN number for the Company's shares is - "INE071F01012". Investors are therefore advised to open a demat account with a Depository participant of their choice to trade in dematerialized form. Shares representing more than 99% of the Company's shares were kept in dematerialized form as on March 31, 2026 as detailed below:

In Physical Form		In Demat Form				Total	
		With NSDL		With CDSL			
Shares	%	Shares	%	Shares	%	Shares	%
2,81,930	0.96	2,57,27,252	87.58	33,65,582	11.46	2,93,74,764	100

The entire equity shareholding of the Promoters of the Company is held in dematerialized form. As required by the SEBI Listing Regulations, quarterly audit of the Company's share capital is being carried out by an independent external auditor with a view to reconcile the total share capital admitted with National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) and held in physical form, with the issued and listed capital. The Auditor's Certificate in regard to the same is submitted on quarterly basis to BSE and NSE and is also placed before the Board of Directors of the Company.

(m) **Outstanding GDRs/ADRs/Warrants or any Convertible Instruments, conversion date and like impact on Equity:**

The Company has not issued any GDRs/ ADRs/Warrants/Convertible Instruments in the past and hence, as on March 31, 2026, the Company does not have any outstanding GDRs/ ADRs/Warrants/Convertible Instruments.

(n) **Commodity Price Risk or Foreign Exchange Risk and Hedging activities:**

Not Applicable

(o) **Plant Location:**

Chintalapalem Village & Mandal, Suryapet District – 508246, Telangana, India.

(p) **Address for Correspondence:**

The Company Secretary
Anjani Portland Cement Limited
#6-3-553, Unit No. E3 & E4, 4th Floor
Quena Square Off: Taj Deccan Road
Erramanzil, Hyderabad-500082, Telangana
Phone No. 040 – 2335 3096/3106
Email: secretarial@anajnicement.com

Any requests for transactions such as transfers, dematerialization of shares, change of Address, nomination facilities, may please be taken up with the Registrar & Share Transfer Agent of the Company at the address given below:

KFIN Technologies Limited
Selenium Building, Tower B, Plot No.31 & 32
Financial District, Nanakramguda, Gachibowli
Hyderabad-500032
E-mail: einward.ris@kfintech.com
Website: <https://www.kfintech.com>

- (q) **List of all credit ratings obtained by the entity along with any revisions thereto during the relevant Financial Year, for all debt instruments or any fixed deposit program or any scheme or proposal involving mobilization of funds, whether in India or abroad:**

The Credit rating obtained by the Company during the financial year 2025-26 is as under:

Date of Rating	Credit Rating Agency	Instrument/Type of Rating	Rating	Remarks
January 7, 2026	CARE Ratings Limited	Long Term Bank Facilities	CARE A+; Stable	Reaffirmed
January 7, 2026	CARE Ratings Limited	Short Term Bank Facilities	CARE A1+	Reaffirmed

7. Other Disclosures:

- (a) **Disclosure regarding materially significant related party transactions that may have potential conflict with the interest of listed entity at large:**

All related party transactions that were entered into during FY 2025-26 were on arm's length basis, in the ordinary course of business and were in compliance with the applicable provisions of the Act and SEBI Listing Regulations. These have been approved by the Audit Committee. Certain transactions repetitive in nature through omnibus route by the Audit Committee. Further, the shareholders approved all the material related party transactions for FY2025-26, vide Ordinary Resolution passed by the Shareholders at the 41st Annual General Meeting of the Company held on September 25, 2025 and vide postal ballot on December 26, 2025. There were no materially significant related party transactions entered by the Company that have potential conflict with the interests of the Company at large. Details of related party transactions is provided in the accompanied financial statements. The policy for related party transactions can be accessed at the Company website at <https://www.anjanicement.com/policies.html>

- (b) **Details of non-compliances with regards to capital market during the last three years by the Company:**

There has been no instance of non-compliances on any matter related to capital market during the last three financial years for which stock exchanges or SEBI or any statutory authority has levied any penalty and/ or imposed any stricture on the Company.

- (c) **Details of establishment of vigil mechanism, whistle blower policy and affirmation that no personnel have been denied access to the Audit Committee:**

The Company has established a vigil mechanism for Directors and employees to report their genuine concerns. The Company has adopted a 'Vigil Mechanism' and 'Whistle Blower Policy'.

The said policy can be accessed at

<https://www.anjanicement.com/policies.html>

No personnel has been/will be denied access to the audit committee.

- (d) **Compliance with Mandatory Requirements and Adoption of Non-Mandatory requirements:**

The Company has complied with all mandatory requirements of the SEBI Listing Regulations for the FY 2025-26 and details of discretionary requirements under Part E of Schedule II of the SEBI Listing Regulations to the extent they have been adopted are mentioned below:

- The audited financial statements of the Company are unqualified.
- The Internal Auditors is free to report directly to the Audit committee, and make presentations on their reports.

- (e) **Policy for determining Material Subsidiary:**

The Policy on Material Subsidiary is available on the website of the Company and can be accessed at <https://www.anjanicement.com/policies.html>

(f) Policy on dealing with related party transactions:

Related party transaction policy is available on the website of the Company and can be accessed at <https://www.anjanicement.com/policies.html>

(g) Disclosure of commodity price risks and commodity hedging activities:

During the financial year 2025-26, the Company has not engaged in commodity hedging activities.

(h) Utilization of funds raised through preferential allotment or qualified institutions placement:

During the financial year 2025-26, no funds were raised by the Company through preferential allotment or qualified institutions placement.

(i) Certificate confirming non-debarment and non-disqualification of Directors:

M/s. D. Hanumanta Raju & Co., Practising Company Secretaries, have issued a certificate certifying that none of the directors serving on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/ Ministry of Corporate Affairs or any such statutory authority. The said certificate has been appended as **Annexure 9** to this Annual Report.

(j) During the financial year 2025-26, all of the Committee recommendations placed before the Board of Directors were accepted.**(k) Details of Consolidated Fees paid/payable to Statutory Auditors:**

M/s. S C Bose & Co, Chartered Accountants (Firm Registration No. 004840S) have been appointed as the Statutory Auditors of the Company. As required under Regulation 34 read with Part C of the Schedule V of the SEBI Listing Regulations, the total fees paid/payable for all the services availed by the Company and its subsidiary during the financial year 2025-26, on a consolidated basis, to the Statutory Auditors of the Company are given below:

(₹ in lakhs)

Type of Services/Fees	By the Company	By the Subsidiary	Total Amount
Statutory Audit Fees	7.00	5.00	12.00
Other Services	3.90	3.00	6.90
Total	10.90	8.00	18.90

(l) Disclosure in relation to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

No complaints were received or disposed off during the financial year 2025-26 under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and no complaints were pending either at the beginning or at the end of the year.

Number of complaints filed during the financial year	Nil
Number of complaints disposed during the financial year	Nil
Number of complaints pending at the end of the financial year	Nil

(m) Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/companies in which directors are interested by name and amount':

Neither the Company nor its Subsidiary have given any loans or advances to any firm / company in which their respective Directors are interested.

(n) Details of material subsidiaries of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries:

Details of the Material Subsidiary	
Name of Material Subsidiary	Bhavya Cements Private Limited
Date of Incorporation	April 16, 2007
Place of Incorporation	Andhra Pradesh
Name of the Statutory Auditor	M/s Ramanatham & Rao, Chartered Accountants
Date of appointment of Statutory Auditor	September 28, 2022

8. The Company has duly complied with the requirements of the Corporate Governance Report of Sub-para 2 to 10 of Part (C) of Schedule V of the SEBI Listing Regulations.
9. **Disclosure of adoption of discretionary requirements as specified in Part E of Schedule II to the extent applicable: This is provided below:**
- (a) The Company has moved towards a regime of financial statements with unmodified audit opinion.
 - (b) The Company has appointed separate persons to the posts of Chairperson and Managing Director. The Chairman is not related to the Managing Director
 - (c) The Internal Auditors of the Company are directly reporting to the Audit Committee.

10. Compliance with Corporate Governance requirements:

The Company has complied with all the mandatory requirements set forth in of Regulations 17 to 27, as well as Schedule V and Clauses (b) to (i) of sub-regulation (2) of Regulation 46 of SEBI Listing Regulations, as applicable.

11. Certificate on Corporate Governance:

M/s. D. Hanumanta Raju & Co., Practising Company Secretaries, have issued a compliance certificate in accordance with Schedule V of the SEBI Listing Regulations, attesting to the Company's adherence to the Corporate Governance conditions. The said certificate has been appended as **Annexure 8** to this Annual Report.

12. The Minutes of the Meeting of the Board of Directors of the unlisted material subsidiaries are being placed before the Board of Directors of the Company.
13. As per requirement of Regulation 25(10) of SEBI Listing Regulations, the Company has taken Directors and Officers Liability Insurance ("D and O insurance") for all its Directors and members of the Senior Management.

14. Code of Conduct for prevention of Insider Trading

The Company has adopted the Code of Conduct for Regulating, Monitoring and Reporting of Trading by Insiders in accordance with the requirements of SEBI (Prohibition of Insider Trading) Regulations, 2015. Any insider including designated employees & persons and their relatives are, inter-alia, prohibited from trading in the shares and securities of the Company or counsel any person during any period when the "unpublished price sensitive information" are available with them.

The Insider Code also requires pre-clearance for dealing in the Company's shares and prohibits dealing in Company's shares by the Directors and the designated employees while in possession of unpublished price sensitive information in relation to the Company and during the period when the Trading Window is closed.

15. Transfer of unclaimed/unpaid amounts to the Investor Education and Protection Fund:

In terms of Sections 124 and 125 of the Act read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), dividend, if not claimed for a period of 7 (seven) years from the date of transfer to Unclaimed Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund ("IEPF"). Further, according to the Act read with the IEPF Rules, all the shares in respect of which dividend has remained unclaimed by the shareholders for 7 (seven) consecutive years or more from the date of transfer shall also be transferred to demat account of the IEPF Authority.

In the interest of the Members, the Company send periodical reminders to the Members to claim their dividend in order to avoid transfer of dividend/shares to IEPF Authority. Notice in this regard are also published in the newspapers and the details of unclaimed dividend and Members whose shares are liable to be transferred to the IEPF Authority, are uploaded on the Company's website https://www.anjanicement.com/statement_unclaimed_dividend.html

The details of the unclaimed dividends and shares transferred to IEPF during the financial year 2025-26 are as follows:

Financial Year	Amount of unclaimed dividend transferred	Number of shares transferred
2017-18	7,78,024	18,343
Total	7,78,024	18,343

As on 31st March, 2026, the Company has transferred to IEPF an amount of ₹61,29,947 after deduction of applicable tax as corporate benefits (dividend) arising on shares already transferred to IEPF.

Total number of shares outstanding in the demat account of the IEPF Authority as on 31st March, 2026 stood at 5,83,112 shares in comparison to 5,69,169 shares as on 31st March, 2025. Total number of shares released by IEPF Authority in favour of the shareholders during the financial year 2025-26 is 4400 shares.

In the financial year 2026-27, the Company would be transferring unclaimed final dividend amount declared for the financial year 2018-19 on August 28, 2019, along with underlying shares on which dividends remained unclaimed for 7 (seven) consecutive years by October 3, 2026 to the IEPF. Shareholders who have not claimed their final dividend for financial year 2018-19 as aforesaid, can forward their claim to the Company's Registrar and Share Transfer Agent viz., KFIN Technologies Limited before September 2, 2026, to avoid the transfer of dividend and shares to the IEPF Authority and intimation in this regard have been given to shareholders by serving them individual notices on June 10, 2026 and publishing newspaper advertisement dated June 11, 2026 in Business Standard (English, All India Edition) and Nava Telangana Telugu (Telugu, Hyderabad Edition).

The Members who have a claim on above dividends and/or shares are requested to follow the below process:

1. Submit self-attested copies of documents provided in IEPF 5 help kit, which is available on IEPF website (www.iepf.gov.in) to the Company / Registrar and Transfer Agent (RTA).
2. After verification of the aforesaid documents submitted, Company will issue an entitlement letter.
3. File Form IEPF-5 on IEPF website and send self-attested copies of IEPF-5 form along with the acknowledgement (SRN), Indemnity bond and entitlement letter to Company.
4. On receipt of the physical documents mentioned above, Company will submit e-Verification report, for further processing by the IEPF Authority.

Members are requested to note that no claims shall lie against the Company in respect of the dividend/shares transferred to IEPF.

The following table provides information about outstanding dividend and their respective date of transfer to the IEPF.

Financial Year	Date of Declaration	Dividend (%)	Due date of Transfer to IEPF
2018-19	28-08-2019	25	03-10-2026
2019-20	21-08-2020	50	26-09-2027
2020-21	15-09-2021	50	20-10-2028
2021-22	16-09-2022	30	21-10-2029

There are no shares of the Company lying in the demat suspense account or unclaimed suspense account.

16. Disclosure of certain types of agreements binding listed entities:

Pursuant to Clause 5A of paragraph A of Para A of Schedule III of the SEBI Listing Regulations, there are no agreements impacting the management or control of the Company or imposing any restriction or creating any liability upon the Company.

DECLARATION ON CODE OF CONDUCT

To
The Shareholders
Anjani Portland Cement Limited

I, N. Venkat Raju, Managing Director of Anjani Portland Cement Limited, hereby declare that all the Board Members and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct, applicable to them as laid down by the Board of Directors in terms of Regulation 26(3) read with Schedule V(D) of the SEBI Listing Regulations for the year ended March 31, 2026.

Chennai, August 12, 2026

N. Venkat Raju
Managing Director

MD / CFO ANNUAL CERTIFICATE

To,
The Board of Directors
Anjani Portland Cement Limited

CHIEF EXECUTIVE OFFICER / CHIEF FINANCIAL OFFICER CERTIFICATION

In accordance with Regulation 17(8) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby certify that:

1. We have reviewed financial statements and the cash flow statement for the financial year ended March 31, 2026 and that to the best of our knowledge and belief:
 - a. these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - b. these statements together present a true and fair view of the company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
2. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the financial year ended March 31, 2026 which are fraudulent, illegal or violative of the Company's code of conduct.
3. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditor and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which they are aware and the steps we have taken or propose to take to rectify these deficiencies.
4. We have indicated to the auditors and the Audit Committee: -
 - a. that there are no significant changes in internal control over financial reporting during the financial year ended March 31, 2026;
 - b. that there are no significant changes in accounting policies during the financial year ended March 31, 2026 and that the same have been disclosed in the notes to the financial statements; and
 - c. that there are no instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Chennai, May 27, 2026

N. Venkat Raju
Managing Director

Rajesh Kumar Dhoot
Chief Financial Officer

42nd Annual Report 2025 - 26

CERTIFICATE

To,
The Members of
ANJANI PORTLAND CEMENT LIMITED

We have examined the compliance of conditions of Corporate Governance by **ANJANI PORTLAND CEMENT LIMITED** ("the Company"), for the year ended on 31st March, 2026, as stipulated in Regulation 15(2) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations) for the period 1st April, 2025 to 31st March, 2026.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the Financial Statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us by the Directors, officers and the management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above mentioned Listing Regulations.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For D. HANUMANTA RAJU& CO
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001092613
PR NO.: 6326/2024

Place: Hyderabad
Date : August 12, 2026

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
ANJANI PORTLAND CEMENT LIMITED

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **ANJANI PORTLAND CEMENT LIMITED** having CIN: **L26942TG1983PLC157712** and having registered office at #6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad, Telangana – 500 082 (hereinafter referred to as '**the Company**'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V, Para-C, Sub Clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal, www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No	Name of Director	DIN	Date of Appointment in Company
1.	Mrs. V. Valliammai	01197421	25.05.2017
2.	Dr. (Mrs.) S. B. Nirmalatha	03092392	10.02.2015
3.	Mr. N. Venkat Raju	08672963	24.01.2020
4.	Gopal Perumal	06630431	23.06.2023
5.	Palani Ramkumar	09207219	11.08.2023
6.	Umesh Prasad Patnaik	10619857	15.05.2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is only to express an opinion on this as per our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **D. HANUMANTA RAJU & CO**
COMPANY SECRETARIES

CS SHAIK RAZIA
PARTNER

FCS: 7122, CP NO: 7824
UDIN: F007122H001092668
PR NO.: 6326/2024

Place: Hyderabad
Date : August 12, 2026

42nd Annual Report 2025 - 26

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORT

SECTION A: GENERAL DISCLOSURE

I. DETAILS OF THE LISTED ENTITY:

1	Corporate Identity Number	L26942TG1983PLC157712	
2	Name of the Company	Anjani Portland Cement Limited	
3	Year of incorporation	17-12-1983	
4	Registered Office Address	#6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad – 500082, Telangana	
5	Corporate address	#6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad – 500082, Telangana	
6	E-mail id	secretarial@anjaniment.com	
7	Telephone	+91 040 2335 3096 / 3106	
8	Website	www.anjaniment.com	
9	Financial Year reported	April 01, 2025 to March 31, 2026	
10	Name of the Stock Exchange(s) where shares are listed	BSE Limited and National Stock Exchange of India Limited	
11	Paid-up Capital	₹29,37,47,640/-	
12	Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report	Particulars	Details
		Name	Mr. N. Venkat Raju
		Designation	Managing Director
		Telephone number	91- 40- 2335 3096 / 3106
		e-mail id	nvr@anjaniment.com
13	Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together).	The disclosure under this report is made on a standalone basis.	
14	Name of assurance provider	None	
15	Type of assurance obtained	Not Applicable	

II. PRODUCTS/SERVICES

16. Details of business activities (accounting for 90% of the turnover):

Sl. No	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1	Manufacture and Sale of Cement	Manufacture and Sale of Cement	100

17. Products/Services sold by the entity (accounting for 90% of the entity's Turnover):

Sl. No	Product/Service	NIC Code	% of total Turnover contributed
1	Sale of Cement	239401	100

III. OPERATIONS

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of offices	Total
National	1	9	10
International	-	-	-

19. Market served by the entity:

a. Number of locations

Locations	Number
National (No. of States)	7
International (No. of Countries)	-

b. What is the contribution of exports as a percentage of the total turnover of the entity?

NIL. The company's products are sold only in India.

c. A brief on types of customers

The Company has both Commercial Customers (B2B Business) and Private Customers (B2C Business). The customers include Trade, Non-Trade, Governments, and Retail Customers.

IV. EMPLOYEES

20. Details as at the end of Financial Year:

a. Employees and workers (including differently abled):

S. No	Particulars	Total (A)	Male		Female	
			No. (B)	% (B/A)	No. (C)	% (C/A)
Employees						
1	Permanent (D)	154	152	98.70	2	1.29
2	Other than Permanent (E)	-	-	-	-	-
3	Total employees (D + E)	154	152	98.70	2	1.29
Workers						
4	Permanent (F)	21	21	100	-	-
5	Other than Permanent (G)	205	192	93.65	13	6.34
6	Total workers (F + G)	226	213	94.24	13	5.75

b. Differently abled employees and workers:

S. No	Particulars	Total (A)	Male		Female	
			No. (B)	% (B/A)	No. (C)	% (C/A)
Differently abled employees						
1	Permanent (D)	-	-	-	-	-
2	Other than Permanent (E)	-	-	-	-	-
3	Total differently abled employees (D + E)	-	-	-	-	-
Differently abled workers						
4	Permanent (F)	-	-	-	-	-
5	Other than Permanent (G)	-	-	-	-	-
6	Total differently abled workers (F + G)	-	-	-	-	-

21. Participation/Inclusion/Representation of women

	Total	No. and percentage of Females	
	(A)	No. (B)	% (B / A)
Board of Directors	6	2	33.33
Key Management Personnel*	3	1	33.33

* Key Management Personnel includes Managing Director, Chief Financial Officer and Company Secretary and Compliance Officer.

22. Turnover rate for permanent employees and workers (Disclose trends for the past 3 years)

	FY 2025-26			FY 2024-25			FY 2023-24		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	3.78%	0.08%	3.87%	15%	0%	15%	22%	0%	22%
Permanent Workers	0.39%	0%	0.39%	5%	0%	5%	0%	0%	0%

V. HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

23. (a) Names of holding / subsidiary / associate companies / joint ventures

S. No.	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held in / by listed entity	Does the entity indicated at column A, participate in the Business Responsibility initiatives of the listed entity? (Yes/No)
1	Chettinad Cement Corporation Private Limited	Holding	75.00	No
2	Bhavya Cements Private Limited	Subsidiary	51.09%*	No

*During the year the company had sold 48% of its holding in its subsidiary – Bhavya Cements Private Limited to Chettinad Cement Corporation Private Limited (the holding company)

VI. CSR DETAILS

24. (i) Whether CSR is applicable as per section 135 of Companies Act, 2013: (Yes/No) – **Not Applicable for FY 2025-26**

(ii) Turnover (in ₹) – 310,19,66,384/-

(iii) Net worth (in ₹) – 273 32 30 427/-

VII. TRANSPARENCY AND DISCLOSURES COMPLIANCES

25. Complaints/Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct:

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in place (Yes/No) (If yes, then provide weblink for grievance redressal policy)	FY 2025-26			FY 2024-25		
		No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks	No. of complaints filed during the year	No. of complaints pending resolution at close of the year	Remarks
Communities	Yes	-	-	-	-	-	-
Investors (other than shareholders)	Yes	-	-	-	-	-	-
Shareholders	Yes	2	-	-	2	-	-
Employees and workers	Yes	-	-	-	-	-	-
Customers	Yes	-	-	-	6	-	-
Value Chain Partners	Yes	-	-	-	2	-	-
Others	Yes	-	-	-	-	-	-

The Company policies are placed on the Company's website under investor relations and the same can be accessed through the web-link: <http://anjanicement.com/policies.html>

26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environmental and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format:

S. No	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1	GHG Emissions and Climate Change	Risk & Opportunity	Challenge of reduction of GHG emissions from manufacturing operations.	Energy-efficient technologies and operations, improving mix of input materials.	Minimize negative implications, and create a positive impact on profit and environment.
2	Fuel and Energy management	Opportunity	Mix of Energy resources, compliance. Process improvements, upgrading equipment, lead to higher operating efficiency and lower energy consumption, longer service life, and minimised ecological impacts	Energy efficient operations.	Resource conservation, cost optimization, and reduced emissions

S. No	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
3	Circularity and Resource Management	Opportunity	Increased use of resource substitution and optimization. Adopting the circular economy approach provides the company significant opportunities in reducing resource consumption of limestone and fossil fuels, and also leading to reduced GHG emissions.	Resource efficiency and reduction of waste. The company focuses on increased use of alternative raw materials and fuels.	Conservation of resources, and positive impact on the environment.
4	Water	Risk	Ground water depletion, water scarcity.	Water conservation initiatives such as air-cooled systems.	Can impact operations negatively.
5	Biodiversity	Opportunity and Risk	Restoration of eco-systems can yield sustained benefits such as carbon sequestration and soil preservation. Depletion of bio-diversity is a risk	Green belt development, tree plantation, Recycling initiatives reclamation efforts.	Can affect operating environment and company's reputation.
6	Product Innovation	Opportunity	Introduction of new/improved products to meet growing customer needs, enhance competitive edge, through offering products with lower resource footprint.	Investment in R&D, Development of new products.	Enhance customer satisfaction, and expansion of market opportunities.
7	Customer Satisfaction and engagement	Opportunity	Establish long term relationship with the customers, maintain competitive edge.	Sustained focus on Product quality and customer satisfaction.	Positive impacts through better customer retention and growth.
8	Employee satisfaction and wellbeing	Opportunity	Occupational Health and Safety, Employee wellness, Employee Training and Development.	OHS Management Systems, Employee Development Programmes.	Improved employee morale and retention.
9	Information Technology and Data Privacy	Risk & Opportunity	Information security breaches could lead to loss of sensitive data of customers including personal information. It could lead to loss of stakeholder trust, company reputation and regulatory fines or penalties. In the context of increased adoption of digitalization and innovation, data management in real time would lead to improved performance.	Improved IT systems and Controls, Regular monitoring, testing and audits will help in system reliability and resilience.	Negative and Positive implications.
10	Community Relationship	Opportunity	Enhanced focus on local community development.	Improve engagement, impact assessment of initiatives	Improve the company's image and reputation, local community support

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

APCL has adopted the UN Sustainable Development Goals to guide the company in the development and implementation of its sustainable strategy and practices. The management and employees are completely aligned in this endeavour and work towards promoting these goals to achieve progress – both for the company and the society.



The National Guidelines for Responsible Business Conduct (NGRBC) as prescribed by the Ministry of Corporate Affairs advocates nine principles referred as P1-P9 as given below:

P1	Businesses should conduct and govern themselves with integrity in a manner that is ethical, transparent and accountable
P2	Businesses should provide goods and services in a manner that is sustainable and safe
P3	Businesses should respect and promote the well-being of all employees, including those in their value chains
P4	Businesses should respect the interests of and be responsive towards all its stakeholders
P5	Businesses should respect and promote human rights
P6	Businesses should respect, protect and make efforts to restore the environment
P7	Businesses when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent
P8	Businesses should promote inclusive growth and equitable development
P9	Businesses should engage with and provide value to their consumers in a responsible manner

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

Disclosure Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
Policy and management processes										
1	a. Whether the Company's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	b. Has the policy been approved by the Board? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
	c. Weblink of the policies, if available	http://anjanicement.com/policies.html								
2	Whether the Company has translated the policy into procedures. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
3	Do the enlisted policies extend to the Company's value chain partners? (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
4	Name of the national and international codes/certifications/ labels/ standards (e.g. Forest Stewardship Council, Fairtrade, Rainforest Alliance, Trustea) standards adopted by the Company and mapped to each (e.g. SA 8000, OHSAS, ISO, BIS) principle.	The Company has adopted various standards specified by the International Organisation for Standardization (ISO), and been certified under them. These are- ISO 9001:2015 for Quality Management System ISO 14001:2015 for Environment Management System ISO 45001:2018 for Occupational Health and Safety Management System Bureau of Indian Standards (BIS) for product quality								
5	Specific commitments, goals and targets set by the Company with defined timelines, if any.	The Company is committed to protecting the environmental, social, health and safety aspects while conducting its business operations. Periodical review meetings on these aspects are conducted in order to inculcate a culture of doing business in the interests of environment, society and all stakeholders. The company focuses on resource conservation and resource efficiency, employee safety and wellbeing, and environmental protection. It is also working on several energy efficiency, resource conservation, and waste reduction projects. Specific goals are set against each of these parameters, and are monitored closely. The Company monitors its performance against specific commitments on an ongoing basis.								

6	Performance of the Company against the specific commitments, goals and targets along with reasons, in case the same are not met.	The performance on the environment and social aspects are being monitored and met as per the relevant standards. The top management monitors the progress against the stated targets and reviews the systems and practices, ensuring that they are effective and deliver the desired results. The company's goals and targets are cascaded to the operating levels who work on achieving them. The necessary support is extended by the top management. The objectives and targets set towards quality, consumption of key resources – raw materials, fuels and power, and environmental parameters are closely monitored and reviewed continuously. These are also audited by reputed third party agencies during the management system certification process, and submission of reports to Bureau of Energy Efficiency.
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Governance, leadership and oversight		
7	Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure)	The company believes in sustainability and endeavours to balance its concern for the environment and people with efficient and profitable operations. Sustainability has been deployed as the vehicle to drive progress in the company. APCL is committed to resource efficiency and minimizing its environmental footprint. The company also seeks to ensure the satisfaction of all its stakeholders. The top management encourages its people to pursue various initiatives in improving operational performance, through employee engagement and participation in problem solving and decision making. Periodic awareness and training programmes are conducted to impart knowledge to employees on various aspects including sustainability and to enhance their skills. Besides focusing on the holistic well-being of its employees, through various Health and Safety initiatives and providing continuous learning & development opportunities, the company also places importance on the development of communities around its manufacturing unit.
8	Details of the highest authority responsible for implementation and oversight of the Business Responsibility policy(ies).	Mr. N Venkat Raju Managing Director
9	Does the entity have a specified Committee of the Board/Director responsible for decision making on sustainability related issues? (Yes / No). If yes, provide details.	Yes. The CSR Committee of the Board is responsible for decision making on CSR and sustainability related issues.

Details of review of NGRBCs by the Company:																				
10	Subject for review	Indicate whether review was undertaken by Director/Committee of the Board/any other Committee									Frequency (Annually/Half yearly/Quarterly/ Any other – please specify)									
		P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9	
	Performance against above policies and follow up action	Yes. Policy reviews are conducted periodically by internal audit teams, statutory auditors, management system auditors, and MD, and necessary changes are incorporated. The Board meets once every quarter or as and when required to review and discuss key issues relevant to the organization and its stakeholders.									Annually									
	Compliance with statutory requirements of relevance to the principles, and, rectification of any non-compliances	Yes. Key concerns are identified and communicated by senior executives to the Board for discussion, advice and decisions. The board collectively ensures along with the senior and operating management that all the compliance and statutory requirements are met.									Quarterly, and as and when required									
11	Has the entity carried out independent assessment / evaluation of the working of its policies by an external agency? (Yes/No). If yes, provide the name of the agency.	P1	P2	P3	P4	P5	P6	P7	P8	P9										
		No																		

12	If answer to question (1) above is 'No' i.e. not all Principles are covered by a Policy, reasons to be stated:									
Questions		P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the Principle material to its business (Yes/No)		Not Applicable								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)										
The entity does not have the financial or/human and technical resources available for the task (Yes/No)										
It is planned to be done in the next financial year (Yes/No)										
Any other reason (please specify)										

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Board of Directors	1	The Board is periodically apprised on the operations and performance of the Company through presentations in the Committee and Board meetings. The Board is also familiarised of the principles of the NGRBC released by MCA and SEBI, Governance and ESG, current trends in cement manufacturing technology, risk management and sustainability, factory visits for familiarisation with upgraded technologies and processes, Code of Conduct, ethics and governance, legal and regulatory updates	50%
Key Managerial Personnel	2	The KMPs are trained on the Code of Conduct Guidelines, Anti-corruption Policy, POSH, the principles of NGRBC, Governance and various aspects of sustainability every year	100%
Employees other than BoD and KMPs	41	All Employees are trained on the Code of Conduct Guidelines, Anti-corruption Policy, POSH and the principles of NGRBC every year; Safety, Environment, Technology, Knowledge Sharing and Sustainability.	100%

Segment	Total number of training and awareness programmes held	Topics / principles covered under the training and its impact	%age of persons in respective category covered by the awareness programmes
Workers	41	Awareness is being created among all the Workers on Environmental aspects, Operational improvements, Health & Safety, Wellness, Skill upgradation, etc. through several programmes;	100%

2. Details of fines / penalties /punishment/ award/ compounding fees/ settlement amount paid in proceedings (by the entity or by directors / KMPs) with regulators/ law enforcement agencies/ judicial institutions, in the financial year, in the following format (Note: the entity shall make disclosures on the basis of materiality as specified in Regulation 30 of SEBI (Listing Obligations and Disclosure Obligations) Regulations, 2015 and as disclosed on the entity's website):

Monetary					
	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Amount (In INR)	Brief of the Case	Has an appeal been preferred? (Yes/No)
Penalty/ Fine	Nil	NA	Nil	NA	NA
Settlement	Nil	NA	Nil	NA	NA
Compounding fee	Nil	NA	Nil	NA	NA
Non-Monetary					
	NGRBC Principle	Name of the regulatory/ enforcement agencies/ judicial institutions	Brief of the Case		Has an appeal been preferred? (Yes/No)
Imprisonment	Nil	NA	NA		NA
Punishment	Nil	NA	NA		NA

3. Of the instances disclosed in Question 2 above, details of the Appeal/ Revision preferred in cases where monetary or non-monetary action has been appealed.

Case Details	Name of the regulatory/ enforcement agencies/ judicial institutions
NA	NA

4. Does the entity have an anti-corruption or anti-bribery policy? If yes, provide details in brief and if available, provide a web-link to the policy.

Yes. The policy related to the prevention of bribery and corruption is embedded in the Company's Codes of Conduct (viz, Code of Conduct for Employees, Code of Conduct for Directors and Senior Management), Whistle Blower Policy for establishing Vigil Mechanism and HR policies and practices.

The relevant policies can be accessed at <https://anjanicement.com/policies.html>

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/ corruption:

	FY 2025-26	FY 2024-25
Directors	Nil	Nil
KMPs	Nil	Nil
Employees	Nil	Nil
Workers	Nil	Nil

6. Details of complaints with regard to conflict of interest:

	FY 2025-26		FY 2024-25	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	Nil	NA	Nil	NA
Number of complaints received in relation to issues of Conflict of Interest of the KMPs	Nil	NA	Nil	NA

7. Provide details of any corrective action taken or underway on issues related to fines / penalties / action taken by regulators/ law enforcement agencies/ judicial institutions, on cases of corruption and conflicts of interest.

No such cases on corruption and conflicts of interest.

8. Number of days of accounts payables ((Accounts payable *365) / Cost of goods/services procured) in the following format:

	FY 2025-26	FY 2024-25
Number of days of accounts payables	50	69

9. Openness of business

Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

Parameter	Metrics	FY 2025-26	FY 2024-25
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	Nil	Nil
	b. Number of trading houses where purchases are made from	Nil	Nil
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	Nil	Nil
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	55%	46%
	b. Number of dealers / distributors to whom sales are made	440	552
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	38%	35%
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	44%	32%
	b. Sales (Sales to related parties / Total Sales)	12.29%	1.55%
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	Nil	Nil
	d. Investments (Investments in related parties / Total Investments made)	Nil	Nil

Leadership Indicators

1. Awareness programmes conducted for value chain partners on any of the Principles during the financial year:

Total number of awareness programmes held	Topics / principles covered under the training	%age of value chain partners covered (by value of business done with such partners) under the awareness programmes
1	P3, P5, P6, and P9 of NGRBC	100%

2. Does the entity have processes in place to avoid/ manage conflict of interests involving members of the Board? (Yes/No) If Yes, provide details of the same.

Yes. The Company have a Code of Conduct for Board Members and Senior Management Personnel, Whistle Blower Policy for establishing Vigil Mechanism and Grievance redressal policy for redressal of all kinds of grievances.

The Company takes an annual declaration from all the Directors and KMPs at the beginning of every financial year in line with the Company's code of conduct.

PRINCIPLE 2 Businesses should provide goods and services in a manner that is sustainable and safe.

Essential Indicators

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	FY 2025-26	FY 2024-25	Details of improvements in environmental and social impacts
R & D	Nil	Nil	Ø Our R/ & D team continuously strives for improving the cement strength and other quality parameters and also for reduction in cement manufacturing cost by conducting various in-house and external tests
Capex	15.1%	13.37%	- Ø By installing a new packer and bulk loading system, avoided the need for cement grinding in Line-1, realizing direct energy savings. - Ø Environmental Improvement by Constructing Side Wall & Cladding for Open Raw Material Yards significantly reducing Fugitive dust - Ø Statutory Compliance fulfilled by installing CT,PT,Relay & Display Boards. - Ø Improving Structural safety by conducting Structural Stability Civil & Mechanical Works. - Ø Implemented a formalized wet and dry waste disposal system. - Ø Constructed rainwater harvesting pits across both the plant and residential colonies to support water conservation efforts.

2.a. Does the entity have procedures in place for sustainable sourcing? (Yes/No) - Yes

The major raw material, i.e., limestone is available locally from our own mines. The company follows sustainable procurement practices and endeavours to source other materials too locally to the maximum extent possible, to reduce emissions and control costs.

- b. If yes, what percentage of inputs were sourced sustainably? More than 70%
3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste.

Our product cement is not reclaimed as it is used in construction and civil structures. The treatment of other wastes is detailed below:

- a) **Plastics (Including Packaging):** Registered for PIBO & Plastic Waste Re-processor in EPR for Plastic Waste Management with Central Pollution Control Board.
- b) **e-Waste:** No e-waste arises from our product. However, e-waste from operations is sent to approved w-waste reprocessor.
- c) **Hazardous Waste:** Taken approval for co-Processing of Hazardous wastes from Central Pollution Control Board and State Pollution Control Board.
- d) **Other Waste:** Battery waste from operations is disposed of using buy back process with vendor for procurement of new batteries.
4. Whether Extended Producer Responsibility (EPR) is applicable to the entity's activities (Yes / No). If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same.

Yes, the waste collection plan in line with EPR plan submitted to TPCB and registration certificate obtained.

Leadership Indicators

- Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the following format?

NIC Code	Name of Product / Service	% of total Turnover contributed	Boundary for which the Life Cycle Perspective / Assessment was conducted	Whether conducted by independent external agency (Yes/ No)	Results communicated in public domain (Yes/ No) If yes, provide the web-link.
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No specific Life Cycle Assessment has been conducted. Our products are fully and safely consumed by the customers. However, LCA will be planned and conducted in future.

- If there are any significant social or environmental concerns and/or risks arising from production or disposal of your products / services, as identified in the Life Cycle Perspective / Assessments (LCA) or through any other means, briefly describe the same along-with action taken to mitigate the same.

Name of Product / Service	Description of the risk / concern	Action Taken
LCA is planned for future. However, presently all required measures are being taken in production operations to minimize environmental and safety concerns, through proper systems, training of people, and regulatory compliance.		

- Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry).

Indicate input material	Recycled or re-used input material to total material	
	FY 2025-26	FY 2024-25
Various Alternate Raw Materials and Fuels, Dusts and wastes collected from processes.	17.02%	13.73%

- Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed, as per the following format

	FY 2025-26			FY 2024-25		
	Re-Used	Recycled	Safely Disposed	Re-Used	Recycled	Safely Disposed
Plastics (including packaging)	-	311.94	467.91	-	261.45	610.05
E-waste	-	-	0.20	-	-	-
Hazardous waste CPP Ash	-	-	-	-	-	-
Other waste	-	-	-	-	-	-

Cement is used as an intermediate material in construction activities, and the packing materials (bags) are mostly used for temporary storage of other construction materials by the end users before final disposal.

The above figures relating to packaging material are in conformity with our EPR registration and compliance.

- Reclaimed products and their packaging materials (as percentage of products sold) for each product category.

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
Not Applicable	

Our product cement is used in construction as concrete and for finishing, and cannot be reclaimed. Several Waste materials sourced from outside are used in our production processes.

The equivalent quantity (100%) of packing material is reclaimed as per the Extended Producer Responsibility obligations.

PRINCIPLE 3 Businesses should respect and promote the well-being of all employees, including those in their value chains.

Essential Indicator

1. a. Details of measures for the well-being of employees:

Category	% of employees covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent employees											
Male	152	71	46.71	152	100	-	-	-	-	-	-
Female	2	-	-	2	100	-	-	-	-	-	-
Total	154	71	46.10	154	100	-	-	-	-	-	-
Other than permanent employees											
Male	-	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

b. Details of measures for the well-being of workers:

Category	% of workers covered by										
	Total (A)	Health insurance		Accident insurance		Maternity benefits		Paternity Benefits		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	% (D/A)	Number (E)	% (E/A)	Number (F)	% (F/A)
Permanent workers											
Male	21	16	76.19	21	100	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-	-
Total	21	16	76.19	21	100	-	-	-	-	-	-
Other than permanent workers											
Male	192	192 (ESI)	100	-	-	-	-	-	-	-	-
Female	13	13 (ESI)	100	-	-	-	-	-	-	-	-
Total	205	205	100	-	-	-	-	-	-	-	-

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format:

	FY 2025-26	FY 2024-25
Cost incurred on well-being measures as a % of total revenue of the company	0.19%	0.28%

2. Details of retirement benefits, for Current Financial Year and Previous Financial Year.

Benefits	FY 2025-26			FY 2024-25		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A.)
PF	100%	100%	Y	100%	100%	Y
Gratuity	100%	100%	Y	100%	100%	Y
ESI	0	0	Y	100%	100%	Y
Others – please specify	-	-	-	-	-	-

3. Accessibility of workplaces

Are the premises / offices of the entity accessible to differently abled employees and workers, as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes. We have provided various facilities such as Wheelchair, Lifts, Pathways, Ramps, Signages, and Pedestrian Crossing.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

Though there is no specific policy, the Company provides equal opportunity to all kinds of employees based on merit and job-related eligibility requirements.

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

	Permanent employees		Permanent workers	
Gender	Return to work rate	Retention rate	Return to work rate	Retention rate
Male	Nil	Nil	Nil	Nil
Female	Nil	Nil	Nil	Nil
Total	Nil	Nil	Nil	Nil

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker? If yes, give details of the mechanism in brief.

	Yes/No (If Yes, then give details of the mechanism in brief)
Permanent Workers	Yes. The Company has a dedicated Internal Grievance Committee and Works Committee to receive and address any grievances raised by any employee.
Other than Permanent Workers	
Permanent Employees	
Other than Permanent Employees	

7. Membership of employees and workers in association(s) or Unions recognised by the listed entity:

Category	FY 2025-26			FY 2024-25		
	Total employees / workers in respective category (A)	No. of employees / workers in respective category, who are part of association (s) or Union (B)	% (B / A)	Total employees / workers in respective category (C)	No. of employees / workers in respective category, who are part of association(s) or Union (D)	% (D / C)
Total Permanent Employees	154	-	-	190	-	-
Male	152	-	-	189	-	-
Female	2	-	-	1	-	-
Total Permanent Workers	21	21	100	37	37	100
Male	21	21	100	37	37	100
Female	-	-	-	-	-	-

8. Details of training given to employees and workers:

Category	FY 2025-26					FY 2024-25				
	Total (A)	On Health and safety measures		On Skill upgradation		Total (D)	On Health and safety measures		On Skill upgradation	
		No.	% (B/A)	No.	% (C/A)		No.	% (E/D)	No. (F)	% (F/D)
		(B)		(C)			(E)			
Employees										
Male	152	152	100	136	89.47	189	189	100	139	73.54
Female	2	2	100	-	-	1	1	100	-	-
Total	154	154	100	136	88.31	190	190	7100	139	73.16
Workers										
Male	21	21	100	21	100	37	37	100	37	100
Female	-	-	-	-	-	-	-	-	-	-
Total	21	21	100	21	100	37	37	100	37	100

9. Details of performance and career development reviews of employees and workers:

Category	FY 2025-26			FY 2024-25		
	Total (A)	No. (B)	% (B / A)	Total (C)	No. (D)	% (D / C)
Employees						
Male	152	152	100	189	189	100
Female	2	2	100	1	1	100
Total	154	154	100	190	190	100
Workers						
Male	21	21	100	37	37	100
Female	-	-	-	-	-	-
Total	21	21	100	37	37	100

10. Health and safety management system:

- a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/ No). If yes, the coverage such system?

Yes. The Company has implemented Occupational Health and Safety Management System certified under ISO 45001 Standard. Maintaining, fostering and improving the safety and wellbeing of employees is embedded in the company-wide risk management and control process.

The Company has a HSE policy that outlines its commitment to providing safe and healthy working conditions, preventing incidents and work-related illnesses, and protecting the environment. The company ensures that the policy is regularly updated. Risk assessment is conducted periodically to identify opportunities to eliminate hazards and reduce risks. The company also emphasizes the importance of communication, and supports and provides training and information to ensure good participation and consultation among employees, promoting a culture of safety and awareness. The company is committed to continuous improvement by learning from experience and sharing good practices.

- b. What are the processes used to identify work-related hazards and assess risks on a routine and non-routine basis by the entity?

As part of implementation of ISO 45001 standard, procedures for Hazard Identification and Risk Assessment (HIRA) have been established and implemented in the factory. HIRA is conducted for routine and non-routine activities. Work related hazards are identified by people involved in the operations, EHS officers and contractor representatives (wherever applicable). The identified hazards are recorded and control measures are discussed and defined as per hierarchy of controls. The CAPA (Corrective and Preventive Action) tracker is implemented to proactively identify safety risks in high-risk activities and implement engineering controls to mitigate the risks. A Cross Functional Team reviews high-risk activity and implements engineering controls, as feasible to mitigate risks. Focused trainings are conducted on "Behavioral Based Safety" (BBS) to promote awareness amongst third party and contractual employees to adopt safe work practices.

- c. Whether you have processes for workers to report the work related hazards and to remove themselves from such risks. (Y/N)

Yes. The Company has established a robust system of reporting Unsafe Acts and Unsafe Conditions, near misses and incident reporting. Workers have been trained to isolate themselves immediately from such risks and are encouraged to report all such incidents to Safety Committee immediately. The incidents are recorded in an EHS dashboard and are analyzed. Corrective and preventive actions are initiated to mitigate safety risks.

- d. Do the employees/ workers of the entity have access to non-occupational medical and healthcare services? (Yes/ No)

Yes. Employees and workers of the Company have access to non-occupational medical and healthcare services. Preventive Health Check, and Wellness programs are offered as part of these healthcare services.

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2025-26	FY 2024-25
Lost Time Injury Frequency Rate (LTIFR) (per one million-person hours worked)	Employees	Nil	Nil
	Workers	Nil	Nil
Total recordable work-related injuries	Employees	Nil	Nil
	Workers	Nil	Nil
No. of fatalities	Employees	Nil	Nil
	Workers	Nil	Nil
High consequence work-related injury or ill-health (excluding fatalities)	Employees	Nil	Nil
	Workers	Nil	Nil

12. Describe the measures taken by the entity to ensure a safe and healthy work place.

We operate an Integrated Management System (IMS) by adopting ISO QMS, EMS and OH&S. Further, we are following various statutory guidelines issued by Factories department, Fire department and Pollution Control Board.

The EHS management system has enabled the business to mitigate EHS related risks and ensure providing safe and healthy workplace. Structured programs have been established and implemented to ensure business continuity.

13. Number of Complaints on the following made by employees and workers:

	FY 2025-26			FY 2024-25		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	Nil	Nil	NA	Nil	Nil	NA
Health & Safety	Nil	Nil	NA	Nil	Nil	NA

14. Assessments for the year:

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	Yes, 100% assessed – by regulators - Factories Department and by third parties through external audits and also internally by internal audit teams
Working Conditions	

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Nil. Corrective and Preventive actions are part of the safety management system.

Leadership Indicators

1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N).

Yes

2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.

In all contractual obligations with value chain partners, statutory dues such as PF, gratuity, etc. are deducted and paid accordingly.

3. Provide the number of employees / workers having suffered high consequence work-related injury / ill-health / fatalities (as reported in Q11 of Essential Indicators above), who have been are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment:

	Total no. of affected employees/workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2025-26	FY 2024-25	FY 2025-26	FY 2024-25
Employees	Nil	Nil	Nil	Nil
Workers	Nil	Nil	Nil	Nil

4. Does the entity provide transition assistance programs to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)

No

5. Details on assessment of value chain partners:

	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	100% by the Company. The Value Chain Partners must be compliant with all applicable regulations on Occupational Health and Safety.
Working Conditions	

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.

No significant risk/concern was reported on health, safety and/or working conditions in the value chain partners, hence no corrective action was required to be taken.

PRINCIPLE 4: Businesses should respect the interests of and be responsive to all its stakeholders

Essential Indicators

1. Describe the processes for identifying key stakeholder groups of the entity.

Any individual or group of individuals or institution who is impacted by or who can impact the business chain of the Company is identified as a key stakeholder. This *inter alia* includes employees, shareholders and investors, customers, channel partners, regulators, lenders, research analysts, communities and non-governmental organizations and suppliers.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group.

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly/ Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Customers	No	E-mails, Website, Webinars, Meetings, Personal Visits, Grievances redressal, feedback forms	Continuously and on specific need basis.	Information on business offerings, company's products. Understand grievances and strengthen relationship with customer
Employees	No	1. E-mails, Monthly updates, Newsletters. 2. Notice Boards in factories. 3. Company intranet and Website. 4. Regular updates on our internal social media group. 5. Internal meetings and virtual meetings.	1. Continuously 2. Employee satisfaction survey– Annually. 3. Business specific monthly/quarterly meetings. 4. Annual meeting.	1. Information about Company's business growth plans and business performance. 2. Top-down communication about important changes, policies, wellbeing initiatives. 3. Platform for gathering informal feedback. 4. Workplace diversity is encouraged through various diversity, equity and inclusion initiatives.
Local Communities	Yes	Meetings, Quarterly and Annual Reports	Quarterly periodic review meetings based on the characteristics of each CSR project.	To develop the CSR project along with the community according to the needs of the community.
Vendors/ Suppliers/ Contractors/ Sellers	No	1. Supplier meets 2. Vendor management and onboarding assessments 3. E-mails, Conference calls, Virtual meetings.	On need basis.	Vendor meets help to connect with the markets and follow the trend of the industry; clear requirement from suppliers are conveyed through virtual meetings and emails
Investors/ Funders/ Shareholders	No	1. E-mail and physical communications. 2. Annual reporting 3. Investor Relations website 4. Annual General Body Meetings 5. Stock Exchanges Communications	Quarterly, Annually and need based	Shareholder related communications.
Regulatory bodies/ Government/ Industry Associations	No	E-Mails, letters, Meetings, Filing of reports and Returns, plant visits	Periodic and need-based.	Compliance

Leadership Indicators

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental, and social topics or if consultation is delegated, how is feedback from such consultations provided to the Board.

The Company believes in maintaining an ongoing dialogue with its key stakeholders i.e. investors, customers, suppliers, employees, etc., demonstrating its commitment to transparency and accountability. The Company's Management regularly interacts with the above stakeholders through various platforms to ensure that stakeholder feedback - whether on economic, environmental, or social matters - is thoughtfully considered and integrated into our decision making processes.

To strengthen and formalize this engagement, we have established dedicated committees focused on key areas of concern:

- The Corporate Social Responsibility (CSR) Committee is instrumental in shaping and recommending CSR policies to the Board. It also monitors CSR budget allocations, activities, and expenditures to ensure alignment with our broader commitment to social impact and community engagement.

- The Stakeholders' Relationship Committee is entrusted with monitoring statutory compliances and ensuring the smooth execution of services related to dividend payments, security holder communication, and the performance of our Registrar and Transfer Agents - enhancing trust, transparency, and service efficiency in our investor relations.

Furthering our commitment to shareholder engagement, we provide shareholders the opportunity to interact with the full Board during the Annual General Meeting (AGM). This forum enables meaningful dialogue and helps us stay responsive to the evolving needs, priorities, and expectations of our stakeholders.

- Whether stakeholder consultation is used to support the identification and management of environmental, and social topics (Yes / No). If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity.

Yes. The Company welcomes the inputs from the stakeholders and considers them in a constructive manner. It is committed to improve quality of life and create lasting value for society and thereby contribute to a sustainable future.

- Provide details of instances of engagement with, and actions taken to, address the concerns of vulnerable/ marginalized stakeholder groups.

The Company always acts as a responsible corporate citizen and engages with the marginalized and vulnerable sections of the society. The major engagement channels are with the communities benefiting from our CSR activities. The Company addresses the concerns of this vulnerable/ marginalized stakeholder group through its CSR initiatives.

PRINCIPLE 5 Businesses should respect and promote human rights

Essential Indicators

- Employees and workers who have been provided training on human rights issues and policy(ies) of the entity, in the following format:

Category	FY 2025-26			FY 2024-25		
	Total (A)	No. of employees /workers covered (B)	% (B/A)	Total (C)	No. of employees /workers covered (D)	% (D/C)
Employees						
Permanent	154	154	100	190	190	100
Other than Permanent	-	-	-	-	-	-
Total Employees	154	154	100	190	190	100
Workers						
Permanent	21	21	100	37	37	100
Other than Permanent	205	-	-	217	-	-
Total Workers	226	21	9.29	254	37	14.57

- Details of minimum wages paid to employees and workers, in the following format:

Category	FY 2025-26					FY 2024-25				
	Total (A)	Equal to Minimum Wage		More than Minimum Wage		Total (D)	Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent	154	-	-	154	100	190	-	-	190	100
Male	152	-	-	152	100	189	-	-	189	100
Female	2	-	-	2	100	1	-	-	1	100
Other than Permanent	-	-	-	-	-	-	-	-	-	-
Male	-	-	-	-	-	-	-	-	-	-
Female	-	-	-	-	-	-	-	-	-	-

Workers										
Permanent	21	-	-	21	100	37	-	-	37	100
Male	21	-	-	21	100	37	-	-	37	100
Female	-	-	-	-	-	-	-	-	-	-
Other than Permanent	205	205	100	-	-	217	217	100	-	-
Male	192	192	100	-	-	203	203	100	-	-
Female	13	13	100	-	-	14	14	100	-	-

3. Details of remuneration/salary/wages:

a. Median remuneration / wages:

	Male		Female	
	Number	Median remuneration/ salary/ wages of respective category	Number	Median remuneration/ salary/ wages of respective category
Board of Directors (BoD)*	4	0	2	0
Key Managerial Personnel (KMP)**	3	5857068	1	1001004
Employees other than BoD and KMP	151	679788	1	994476
Workers	21	600250	0	0

* Non-Executive Directors are not paid any remuneration, other than sitting fee.

**Key Management Personnel includes Managing Director, Chief Financial Officer and Company Secretary and Compliance Officer.

b. Gross wages paid to females as % of total wages paid by the entity, in the following format:

	FY 2025-26	FY 2024-25
Gross wages paid to females as % of total wages	1.84%	0.43%

4. Do you have a focal point (Individual/ Committee) responsible for addressing human rights impacts or issues caused or contributed to by the business? (Yes/No)

Yes. The Company has dedicated committees such as Works Committee and Grievances Committee, which act as the focal point on this.

5. Describe the internal mechanisms in place to redress grievances related to human rights issues.

The Company has dedicated committees such as Works Committee and Grievances Committee, which act on all human rights concerns. The policy on prevention of sexual harassment has been formulated to ensure safety of its employees at workplace. A dedicated internal complaints committee has been formed to address any issue raised by any employee.

As per the POSH Policy, any complaint of Sexual Harassment would be dealt with utmost confidentiality and on priority by the Committee. During the year, the Company has not received any complaint under POSH Act.

The Company has also established a Vigil Mechanism and has a Whistle Blower Policy which enables internal stakeholders and external stakeholders to raise concerns. The concerns are addressed by the Audit Committee and the Board of Directors.

Human rights concerns within the organisation are addressed by the Managing Director through HR.

6. Number of Complaints on the following made by employees and workers:

	FY 2025-26			FY 2024-25		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Sexual Harassment	Nil	Nil	NA	Nil	Nil	NA
Discrimination at workplace	Nil	Nil	NA	Nil	Nil	NA
Child Labour	Nil	Nil	NA	Nil	Nil	NA
Forced Labour/ Involuntary Labour	Nil	Nil	NA	Nil	Nil	NA
Wages	Nil	Nil	NA	Nil	Nil	NA
Other human rights related issues	Nil	Nil	NA	Nil	Nil	NA

7. **Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, in the following format:**

	FY 2025-26	FY 2024-25
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (POSH)	Nil	Nil
Complaints on POSH as a % of female employees / workers	Nil	Nil
Complaints on POSH upheld	Nil	Nil

8. **Mechanisms to prevent adverse consequences to the complainant in discrimination and harassment cases.**

Please refer to answer of question no. 5 above.

9. **Do human rights requirements form part of your business agreements and contracts? (Yes/ No)**

Yes. Statutory and regulatory requirement clauses stipulate regarding human values, child labour, equal remuneration and social security.

The code of business conduct forms part of the contract with suppliers and all third parties with whom we conduct business. It covers human rights protection as well.

10. **Assessments for the year:**

	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Child labour	100% assessed internally and by Labour Department.
Forced/involuntary labour	
Sexual harassment	
Discrimination at workplace	
Wages	
Others – please specify	Nil

11. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 10 above.**

No risk/concern has arisen and there is no necessity for corrective action. The Company monitors the compliances on a quarterly basis and the same is also being reported to the Board in its meeting.

Leadership Indicators

1. **Details of a business process being modified / introduced as a result of addressing human rights grievances/complaints.**

The Company through its quarterly due diligence process, checks whether there are any human rights grievances / complaints. The Company has not received any complaint on human rights issues.

2. **Details of the scope and coverage of any Human rights due-diligence conducted.**

Training and awareness programmes, and robust legal & regulatory compliance monitoring at all levels through our Internal Audit system & Safety Audit on periodical basis, are part of the due diligence process.

3. **Is the premise/office of the entity accessible to differently abled visitors, as per the requirements of the Rights of Persons with Disabilities Act, 2016?**

Yes

4. **Details on assessment of value chain partners:**

	% of value chain partners (by value of business done with such partners) that were assessed
Sexual Harassment	100%
Discrimination at workplace	
Child Labour	
Forced Labour/Involuntary Labour	
Wages	
Others – please specify	Nil

5. **Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 4 above.**

There was no necessity for corrective action as there was no risk/concern reported or arisen during the year 2025-26.

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment



Essential Indicators

1. Details of total energy consumption (in Joules or multiples) and energy intensity, in the following format:

Parameter	FY 2025-26 (Giga Joules)	FY 2024-25 (Giga Joules)
From renewable sources		
Total electricity consumption (A)	-	-
Total fuel consumption (B)	-	-
Energy consumption through other sources (C)	-	-
Total energy consumed from renewable sources (A + B + C)	-	-
From non-renewable sources		
Total electricity consumption (D)	21,229	13,731
Total fuel consumption (E)	16,16,689	25,34,295
Energy consumption through other sources (F)	-	-
Total energy consumed from non-renewable sources (D+E+F)	16,37,918	25,48,026
Total energy consumed (A+B+C+D+E+F)	16,37,918	25,48,026
Energy intensity per rupee of turnover (Total energy consumed / Revenue from operations)	0.00053 (GJ/₹)	0.00068 (GJ/₹)
Energy intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total energy consumed / Revenue from operations adjusted for PPP) [^]	0.0107 (GJ/USD)	0.0141 (GJ/USD)
Energy intensity in terms of physical output	3.520 (GJ/MT)	3.613 (GJ/MT)
Energy intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

[^]The revenue from operations has been adjusted for PPP based on the latest PPP conversion factor published in April 2026 by IMF at 1 USD = ₹20.343

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken, if any.

Yes. The Company is covered under the 'Carbon Credit Trading Scheme' and the targets set have been achieved.

3. Provide details of the following disclosures related to water, in the following format:

Parameter	FY 2025-26	FY 2024-25
Water withdrawal by source (in kilolitres)		
(i) Surface water	-	-
(ii) Groundwater* (including water from Mine pits)	52,060	55,264
(iii) Third party water	-	-
(iv) Seawater / desalinated water	-	-
(v) Others (RWH Pits)	-	-
Total volume of water withdrawal (in kilolitres) (i + ii + iii + iv + v)	52,060	55,264
Total volume of water consumption (in kilolitres)	52,060	55,264
Water intensity per rupee of turnover (Total water consumption / Revenue from operations)	0.01678 (Litres/₹)	0.01480 (Litres/₹)
Water intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total water consumption / Revenue from operations adjusted for PPP) ^{**}	0.34141 (Litres/USD)	0.30577 (Litres/USD)
Water intensity in terms of physical output	111.8858 (Litres/MT)	78.3612 (Litres/MT)
Water intensity (optional) – the relevant metric may be selected by the entity	-	-

Note: * includes water consumption in Mines also. PY figure adjusted accordingly.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

***The revenue from operations has been adjusted for PPP based on the latest PPP conversion factor published in April 2026 by IMF at 1 USD = ₹20.343*

4. Provide the following details related to water discharged:

Parameter	FY 2025-26	FY 2024-25
Water discharge by destination and level of treatment (in kilolitres)		
(i) To Surface water		
No treatment	-	-
With treatment – please specify level of treatment	-	-
(ii) To Groundwater		
No treatment	-	-
With treatment – please specify level of treatment	-	-
(iii) To Seawater		
No treatment	-	-
With treatment – please specify level of treatment	-	-
(iv) Sent to third-parties		
No treatment	-	-
With treatment – please specify level of treatment	-	-
(v) Others		
No treatment	-	-
With treatment – please specify level of treatment Waste water is treated in STP*	7,951	7,273
Total water discharged (in kilolitres)	7,951	7,273

*Waste water treated in STP is used for internal purposes including gardening, dust suppression, etc.

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

In cement manufacturing process, no effluent is produced. The water that is used in the plant and township areas undergoes treatment and is then utilized for in-house requirements.

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation.

Our plant generates only domestic effluent which is treated in our Sewage Treatment Plant (STP). There is no process effluent and therefore there is no Effluent Treatment Plant (ETP). The STP output water is used for gardening and dust suppression.

6. Please provide details of air emissions (other than GHG emissions) by the entity, in the following format:

Parameter	Please specify unit	FY 2025-26	FY 2024-25
Nox	Tonnes/Year	280.13	472.82
Sox	Tonnes/Year	35.09	47.49
Particulate matter (PM)	Tonnes/Year	32.61	48.38
Persistent organic pollutants (POP)	NA	NA	NA
Volatile organic compounds (VOC)	NA	NA	NA
Hazardous air pollutants (HAP)	NA	NA	NA
Others – please specify	NA	NA	NA

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Unit	FY 2025-26	FY 2024-25
Total Scope 1 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	MT of CO ₂ equivalent	3,64,901	5,32,215.00
Total Scope 2 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	MT of CO ₂ equivalent	4,187	9,699.01
Total Scope 1 and Scope 2 emissions per rupee of turnover (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations)	Kg of CO ₂ equivalent per ₹	0.00012	0.00015
Total Scope 1 and Scope 2 emission intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total Scope 1 and Scope 2 GHG emissions / Revenue from operations adjusted for PPP)*	Kg of CO ₂ e equivalent per USD	0.00242	0.0030
Total Scope 1 and Scope 2 emission intensity in terms of physical output	Kg of CO ₂ equivalent /MT of Product	0.7932	0.7684
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity		-	-

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

*The revenue from operations has been adjusted for PPP based on the latest PPP conversion factor published in April 2026 by IMF at 1 USD = ₹20.343

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

Yes, in order to reduce Green House Gas emissions, we have implemented several measures such as alternative fuels, lower clinker factor, blended cement production, energy efficiency efforts, and many more. Use of renewable energy is being explored.

9. Provide details related to waste management by the entity, in the following format:

Parameter	FY 2025-26	FY 2024-25
Total Waste generated (in metric tonnes)		
Plastic waste (A)	0.757	0.875
E-waste (B)	0.196	0.084
Bio-medical waste (C)	-	-
Construction and demolition waste (D)	-	-
Battery waste (E)	1.548	-
Radioactive waste (F)	-	-
Other Hazardous waste. Please specify, if any. (G) (Used Oil)	0.102	12.565
Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)	-	-
Total (A+B + C + D + E + F + G+ H)	2.6031	13.524
Waste intensity per rupee of turnover (Total waste generated / Revenue from operations)	0.000001 (Kg/₹)	0.0000036 (Kg/₹)
Waste intensity per rupee of turnover adjusted for Purchasing Power Parity (PPP) (Total waste generated / Revenue from operations adjusted for PPP)*	0.00001707 (Kg/USD)	0.00007483 (Kg/USD)
Waste intensity in terms of physical output	0.00559 (Kg/MT)	0.01918 (Kg/MT)
Waste intensity (optional) – the relevant metric may be selected by the entity	-	-
For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tonnes)		
Category of waste		
(i) Recycled	2.501	0.959
(ii) Re-used	-	-
(iii) Other recovery operations	-	-
Total	2.501	0.959

For each category of waste generated, total waste disposed by nature of disposal method (in metric tonnes)		
Category of waste		
(i) Incineration	0.102	12.565
(ii) Landfilling	-	-
(iii) Other disposal operations	-	-
Total	0.102	12.565

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

The revenue from operations has been adjusted for PPP based on the latest PPP conversion factor published in April 2026 by IMF at 1 USD = ₹20.343

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxic chemicals in your products and processes and the practices adopted to manage such wastes.

Co-Processing of Hazardous waste is done in Cement Kiln as per Central Pollution Control Board guidelines. Dust emission, i.e., the particulate matter emitted from processes is collected in the air pollution control equipment and re-utilized in the respective product section.

The STP sludge is used as manure in greenbelt activities. Organic wastes are segregated and composted in the vermicomposting yard, and the compost is utilized within the Plant.

Other wastes like wood, paper and plastics are utilized as alternate fuel in the kiln.

Different identified waste bins are provided to segregate the wastes at the source itself and stored in designated places provided in the scrap yard and proper accounting is being done before disposal to authorized vendors. Sufficient awareness, visual aids, PPEs are provided to those who handle the wastes. Daily accounting and monthly reporting are being done.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks, wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspots, forests, coastal regulation zones etc.) where environmental approvals / clearances are required, please specify details in the following format:

S. No.	Location of operations/offices	Type of operations	Whether the conditions of environmental approval / clearance are being complied with? (Y/N). If no, the reasons thereof and corrective action taken, if any.
Not Applicable. None of our operations are in ecologically sensitive areas.			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws, in the current financial year:

Name and brief details of project	EIA Notification No.	Date	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Not Applicable					

13. Is the entity compliant with the applicable environmental law/ regulations/ guidelines in India; such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, Environment protection act and rules thereunder (Y/N). If not, provide details of all such non-compliances, in the following format:

S. No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the non-compliance	Any fines / penalties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
Yes, the Company complies with the applicable environmental laws / regulations / guidelines and there is a robust mechanism to monitor and report its compliances. The company is also certified under ISO 14001. There was no non-compliance.				

Leadership Indicators

1. Water withdrawal, consumption and discharge in areas of water stress (in kilolitres):

Not Applicable. Our manufacturing location is not in water stressed location and hence this section is not applicable.

For each facility / plant located in areas of water stress, provide the following information:

- (i) Name of the area: Nil
- (ii) Nature of operations: Nil
- (iii) Water withdrawal, consumption and discharge in the following format:

Parameter	FY 2025-26	FY 2024-25
Water withdrawal by source (in kilolitres)		
(i) Surface water	-	-
(ii) Groundwater	-	-
(iii) Third party water	-	-
(iv) Seawater / desalinated water	-	-
(v) Others	-	-
Total volume of water withdrawal (in kilolitres)	-	-
Total volume of water consumption (in kilolitres)	-	-
Water intensity per rupee of turnover (Water consumed / turnover)	-	-
Water intensity (optional) – the relevant metric may be selected by the entity	-	-
Water discharge by destination and level of treatment (in kilolitres)		
(i) Into Surface water		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(ii) Into Groundwater		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(iii) Into Seawater		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(iv) Sent to third-parties		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
(v) Others		
- No treatment	-	-
- With treatment – please specify level of treatment	-	-
Total water discharged (in kilolitres)		

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

2. Please provide details of total Scope 3 emissions & its intensity, in the following format:

Scope 3 emissions are indirect GHG emissions that occur outside the organization, including both upstream and downstream emissions. We will be monitoring and reporting the Scope 3 emissions going forward.

Parameter	Unit	FY 2025-26	FY 2024-25
Total Scope 3 emissions (Break-up of the GHG into CO ₂ , CH ₄ , N ₂ O, HFCs, PFCs, SF ₆ , NF ₃ , if available)	Metric tonnes of CO ₂ equivalent	-	-
Total Scope 3 emissions per rupee of turnover		-	-
Total Scope 3 emission intensity (optional) – the relevant metric may be selected by the entity		-	-

Note: Indicate if any independent assessment/ evaluation/assurance has been carried out by an external agency? (Y/N) If yes, name of the external agency. No

3. With respect to the ecologically sensitive areas reported at Question 11 of Essential Indicators above, provide details of significant direct & indirect impact of the entity on biodiversity in such areas along-with prevention and remediation activities.

Not Applicable

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency, or reduce impact due to emissions / effluent discharge / waste generated, please provide details of the same as well as outcome of such initiatives, as per the following format:

Sr. No	Initiative undertaken	Details of the initiative (Web-link, if any, may be provided along-with summary)	Outcome of the initiative
1.	Process modifications and Material optimization	Use of alternative materials, e.g., external ETP sludge, boiler ash, which are basically wastes, in line with CPCB guidelines	Cost reduction, resource conservation, waste management, and lower emissions.
2.	Energy Conservation	Process improvements, replacement of old equipment and systems with newer energy efficient equipment, e.g., VFD, lighting systems.	Cost reduction, energy conservation, and lower emissions.
3.	Water Conservation	Installation of air-cooled systems, operating STP.	Cost reduction, and water conservation.

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.

Yes, the company has a Business Continuity Plan and disaster management plan.

A detailed plan is in place to ensure uninterrupted operations during and after disruptive events such as natural disasters, technical failures, or political unrest. The plan outlines clear procedures for responding to emergencies, minimizing downtime, and safeguarding resources.

Our Manufacturing unit is having an emergency preparedness and business continuity plan to handle any disaster. The plans are designed to contain the incident, minimize casualties and prevent further injuries, mitigation measures, quick and streamlined relief and rescue operation, speed up restoration of normalcy and ensure each member of the emergency operation including response team and employees are aware of their role in emergency. It is critical also to ensure the Plant can manage these risks well.

This is achieved by: developing a comprehensive emergency plan to handle various identified and potential emergencies, implementing the plan and training the people, improving response through regular conduct of mock drills, and monitoring implementation by inspecting and auditing controls to ensure that the system is working as planned.

With regard to Business continuity, we have adequate mines reserve to sustain the business. Our manufacturing unit is having Factory and other licences to operate the Plant, and these are being renewed on time.

6. Disclose any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard.

A beginning has been made to assess the Value chain partners through a self-administered questionnaire. The process will be refined in the coming years.

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts.

A beginning has been made to assess the Value chain partners through a self-administered questionnaire. The process will be refined in the coming years.

8. How many Green Credits have been generated or procured:

a. By the listed entity: Nil

b. By the top ten (in terms of value of purchase and sales, respectively) value chain partners: Nil

PRINCIPLE 7 Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

- 1.a. Number of affiliations with trade and industry chambers/ associations: 3 Nos
- b. List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of/ affiliated to.

S. No.	Name of the trade and industry chambers/ associations	Reach of trade and industry chambers/ associations (State/National)
1	Bureau of Energy Efficiency (BEE)	National
2	Confederation of Indian Industries (CII)	National
3	National Council for Cement and Building Materials (NCCBM)	National

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Name of authority	Brief of the case	Corrective action taken
Nil	Not Applicable	Not Applicable

Leadership Indicators

1. Details of public policy positions advocated by the entity:

S. No.	Public policy advocated	Method restored for such advocacy	Whether information available in public domain? (Yes/No)	Frequency of Review by Board (Annually/ Half yearly/ Quarterly/Others)	Web Link, if available
Nil					

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/ No)	Relevant Web link
Not Applicable					

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

S. No	Name of Project for which R & R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R & R	Amounts paid to PAFs in the FY (In INR)
Not Applicable						

3. Describe the mechanisms to receive and redress grievances of the community.

The Plant has a designated CSR team to interact with the community at large and address any grievances by planning projects towards addressing the needs of the community. The team has a good rapport with all stakeholders such as the community, district administration, and political parties and work towards finding a feasible and satisfactory solution.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers:

	FY 2025-26	FY 2024-25
Directly sourced from MSMEs/ small producers	12%	21%
Sourced directly from / within India	100%	100%

5. Job creation in smaller towns – Disclose wages paid to persons employed (including employees or workers employed on a permanent or non-permanent / on contract basis) in the following locations, as % of total wage cost:

Location	FY 2025-26	FY 2024-25
Rural	83%	73%
Semi-urban	7%	6%
Urban	0%	0%
Metropolitan	10%	21%

(Place to be categorized as per RBI Classification System - rural / semi-urban / urban / metropolitan)

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in the Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Details of negative social impact identified	Corrective action taken
None	Not Applicable

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by government bodies:

S. No.	State	District	Amount spent (In INR)
1	None	None	Not Applicable

The Company has undertaken its CSR activities in Suryapet District of Telangana and has spent an amount of ₹2,94,795 under various activities. The CSR activities are not undertaken in aspirational districts.

- 3.(a) Do you have a preferential procurement policy where you give preference to purchase from suppliers comprising marginalized /vulnerable groups? (Yes/No)

No, contracts are awarded on merit and not on preference.

- (b) From which marginalized /vulnerable groups do you procure?

Not applicable

- (c) What percentage of total procurement (by value) does it constitute?

Not applicable

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge:

S. No	Intellectual Property based on traditional knowledge	Owned /Acquired (Yes/No)	Benefit shared (Yes/No)	Basis of calculating benefit share
Not Applicable				

5. Details of corrective actions taken or underway, based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved.

Name of the Authority	Brief of the Case	Corrective action taken
Not Applicable		

6. Details of beneficiaries of CSR Projects:

S. No.	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
1	Promoting Education	350	The beneficiaries fall under the regional area where the company has its establishments and it caters to various sects of people in neighbouring communities.
2	Rural Development Projects	220	
3	Health Care, Hygiene & Sanitation	850	

PRINCIPLE 9 Businesses should engage with and provide value to their consumers in a responsible manner

Essential Indicators

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

All communications with customers are done by marketing personnel. In case of customer complaint this is informed to the Plant by marketing dept. The customer communications /requirements at plant is the responsibility of QUAS department which evaluates the complaint and takes necessary actions and informs the customer through marketing department. Feedback is also collected from dealers and customers.

The Company has a well-structured response mechanism for handling consumer complaints, starting from formal receipt of the complaint, attending the complaint within a stipulated time frame of about 2 days, identifying the root cause of the problem, validation through internal checks, communicating with customer the solution and closing the complaint. Further, there is also an escalation mechanism.

Trend and cause analysis of complaints are carried out. Corrective and preventive actions are identified and implemented.

There is a documented procedure to handle customer complaints and resolve them, which is a part of the IMS system, audited periodically by the IMS auditors for the purpose of maintaining the certification. This is also an important metric and forms a part of monthly internal reviews by the Plant management.

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:

	As a percentage to total turnover
Environmental and social parameters relevant to the product	All necessary information as per regulatory requirements are disclosed on all our products. Information to be provided on cement bags are governed as per BIS guidelines.
Safe and responsible usage	
Recycling and/or safe disposal	

3. Number of consumer complaints in respect of the following:

	FY 2025-26		Remarks	FY 2024-25		Remarks
	Received during the year	Pending resolution at end of year		Received during the year	Pending resolution at end of year	
Data privacy	Nil	Nil	NA	Nil	Nil	NA
Advertising	Nil	Nil	NA	Nil	Nil	NA
Cyber-security	Nil	Nil	NA	Nil	Nil	NA
Delivery of essential services	Nil	Nil	NA	Nil	Nil	NA
Restrictive Trade Practices	Nil	Nil	NA	Nil	Nil	NA
Unfair Trade Practices	Nil	Nil	NA	Nil	Nil	NA
Other	Nil	Nil	NA	Nil	Nil	NA

4. Details on instance of products recalls on account of safety issues:

	Number	Reasons for recall
Voluntary recalls	Nil	NA
Forced recalls	Nil	NA

5. Does the entity have a framework/ policy on cyber security and risks related to data privacy? (Yes/No) If available, provide a web-link of the policy.

Yes, the Company has a policy on cyber security, which is available on the Company's website at <http://anjanicement.com/policies.html>

6. **Provide details of any corrective actions taken or underway on issues relating to advertising, and delivery of essential services; cyber security and data privacy of customers; re-occurrence of instances of product recalls; penalty / action taken by regulatory authorities on safety of products/services.**

As there were no complaints, no corrective action was required. However, we always endeavour to ensure the best quality products are delivered to our customers and ensure all valid feedbacks from our stakeholders are considered for process improvements.

7. **Provide the following information relating to data breaches:**

- a. Number of instances of data breaches - Nil
- b. Percentage of data breaches involving personally identifiable information of customers - Nil
- c. Impact, if any, of the data breaches - Nil

Leadership Indicators

1. **Channels / platforms where information on products and services of the entity can be accessed (provide web link, if available).**

Information on products and services can be accessed at the company's website at www.anjanacement.com

2. **Steps taken to inform and educate consumers about safe and responsible usage of products and/or services.**

We educate our customers frequently, through various meetings viz., Mason meets, sub-dealer meets, contractor meets, builder meets and Dealer meets.

3. **Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services.**

Not Applicable. We do not fall under Essential Services.

4. **Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief**

Yes. We follow BIS regulations for the product packaging and information to be contained in the product packaging. Product-wise features and applications are readily available for customers' information.

5. **Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)**

Yes, surveys on customer satisfaction are conducted regularly which helps in improvement of the product.

Independent Auditor's Report

To the Members of Anjani Portland Cement Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **Anjani Portland Cement Limited** ("the Company"), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and Statement of Cash Flows for the year then ended, and notes to the financial statements, including material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its Loss (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the standalone Financial Statements* section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters in our audit of the Company for the year ended 31st March 2026.

Key Audit Matter	Auditor's Response
Evaluation of uncertain tax positions The Company has material uncertain tax positions including matters under dispute which involves significant judgment to determine the possible outcome of these disputes. Refer Note 36 to the Standalone Financial Statements	Principal Audit Procedures The audit procedures included but were not limited to: - Obtaining a detailed understanding processes and controls of the Management with respect to claims or disputes - Performing following procedures on samples selected: - Understanding the matters by reading the correspondences, communications, minutes of the management meeting - Making corroborative inquiries with appropriate level of the management personnel including status update, expectation of outcomes with the basis, and the future course of action contemplated by the unit, and perusing legal opinions, if any, obtained by the Management. - Discussing the status of the cases with the legal team regarding the progress and probability assessment of the outcomes. - Evaluating the evidence supporting the judgement of the management about possible outcomes and the reasonableness of the estimates. - Evaluating appropriateness of adequate disclosures in accordance with the applicable Indian accounting standards.

Information Other than the Financial Statements and Auditor's Report Thereon (Other Information)

The Company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the annual report but does not include the financial statements, and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report

Our opinion on the standalone financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under the relevant laws and regulations.

Management's Responsibility for the standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act('the Act') with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Indian Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act based on our audit, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, the Statement of Profit and Loss including Other Comprehensive Income, Statement of Changes in Equity and the Statement of Cash Flow Statement dealt with by this Report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.
 - (e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) The modification relating to the maintenance of accounts and other matters connected there with are as stated in paragraph 1(b) above and paragraph 1(i)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
 - (g) With respect to the adequacy of the internal financial controls with reference to the standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure-A".
 - (h) In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid or provided by the company to its directors during the year is in accordance with the provisions of section 197 of the Act.
 - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements (Refer note 36);
 - ii. The Company did not have any long-term contracts including derivative contracts for which there are any material foreseeable losses;
 - iii. There is no delay in transferring the amount, which is required to be transferred to the Investor Education and Protection Fund by the Company;
 - iv. (a) The Management has represented that, (Note-42 of the financial statement) to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that (Note-42 of the financial statement) to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11 (e), as provided under (a) and (b) above, contain any material misstatement.
 - v. As stated in Note 33(b) to the standalone financial statements, the company has not declared or paid any dividend during the year.
 - vi. Based on our examination, which included test checks, the company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

The company has maintained and preserved the audit trail (edit log) as per the statutory requirement for record retention.

2. As required by the Companies (Auditor's Report) Order, 2020, ("the Order") issued by the Central Government of India in terms of Section 143 (11) of the Act, we give in "Annexure- B" a statement on the matters specified in paragraphs 3 and 4 of the Order.

For **S C Bose & Co**
Chartered accountants
(Firm Registration No. 0048405)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795TKRMLB2808

Place: Hyderabad
Date: 27.05.2026

Annexure "A" to the Independent Auditor's Report

(Referred to in paragraph 1(g) under 'Report on Other Legal Regulatory Requirements' section of our report to the Members of the Company of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

We have audited the internal financial controls with reference to financial statements of **Anjani Portland Cement Limited** ("the Company") as of 31 March 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by ICAI and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the Ind AS financial statements.

For **S C Bose & Co**
Chartered accountants
(Firm Registration No. 004840S)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795TKRMLB2808

Annexure “B” to the Independent Auditor’s Report

With reference to Paragraph 2 under ‘Report on Other Legal Regulatory Requirements’ section of our report to the Members of the Company, we report that:

- i. In respect of the Company’s Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - (B) The Company does not have intangible assets and hence reporting under the clause 3(1)(B) of the order is not applicable
 - (b) The property, plant and equipment have been physically verified by the management in a periodical manner, which in our opinion is reasonable, having regard to the size of the Company and the nature of its business. No material discrepancies were noticed on such physical verification.
 - (c) Based on our examination of registered sale deeds and other documents, the title deeds of all the immovable properties disclosed in the financial statements are held in the name of the Company
 - (d) The Company has not revalued any of its Property, Plant and Equipment during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Prohibition of Benami Property Transactions, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a) Physical verification of inventory has been conducted at reasonable intervals by the management and in our opinion, the coverage, frequency and procedure of such verification is reasonable and adequate in relation to the size of the Company and the nature of its business. The discrepancies noticed on verification between the physical stocks and the book records were not exceeding 10% or more in the aggregate for each class of inventory.
- (b) The Company has availed working capital facility from banks against security of current assets. of the Company and submission of quarterly returns or statements filed by the Company with such banks are in agreement with the books of account of the Company.
- iii. During the year, the Company has not made investments, not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties. Hence reporting under clause 3(iii) of the order is not applicable.
- iv. In our opinion and according to the information and explanations given to us, the Company has made investments which are in compliance with Section 186 of the Act. The Company has not granted loans, not provided guarantees and securities.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. We have broadly reviewed the cost records maintained by the Company as prescribed under subsection (1) of section 148 of the Act, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have, however, not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. In respect of statutory dues:
 - a) In our opinion, the Company has generally been regular in depositing undisputed statutory dues, including Goods and Services tax, Provident Fund, Employees’ State Insurance, Income Tax, duty of Custom, Cess and other material statutory dues applicable to it with the appropriate authorities.
There were no undisputed amounts payable in respect of Goods and Service tax, Provident Fund, Employees’ State Insurance, Income Tax, duty of Custom, Cess and other material statutory dues in arrears as at March 31, 2026 for a period of more than six months from the date they became payable.
 - b) According to the information and explanations given to us and records of the Company examined by us, the particulars of income tax, value added tax, customs duty as at 31st March, 2026 which have not been deposited on account of any dispute pending, are as under:

Name of the Statute	Nature of dues	Forum where Dispute is pending	Period to which the amount relates	Amount (In Lakhs)
Central Excise Act, 1944	Excise Duty	CESTAT, Bangalore remanded back to Commissioner, Hyderabad.	2006 to 2010	180
Customs Act, 1962	Customs Duty	CESTAT, Bangalore	July, October & November 2012	97
Customs Act, 1962	Customs Duty	Commissioner of Customs (Appeals), Visakhapatnam	November 2013 & January 2014	24
Customs Act, 1962	Customs Duty	Commissioner of Customs (Appeals), Visakhapatnam	March 2012	9
Goods and Services Tax Act, 2017	Goods and Services Tax	Appeal to be filed before GSTAT, Hyderabad	2018-19	23
Goods and Services Tax Act, 2017	Goods and Services Tax	Commissioner (Appeals)-I, Hyderabad	2018-19 & 2019-20	1
Goods and Services Tax Act, 2017	Goods and Services Tax	Appeal to be filed before GSTAT, Hyderabad	2018-19	51

- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

- ix.
 - a) The Company has not defaulted in repayment of loans or other borrowings and in the payment of interest thereon to any lender.
 - b) The Company has not been declared wilful defaulter by any bank or financial institution or other lender.
 - c) The Company has not taken any term loan during the year and there are no outstanding term loans at the beginning of the year and hence, reporting under clause 3(ix)(c) of the Order is not applicable.
 - d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
 - e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiary.
 - f) According to the information and explanations given to us and procedures performed by us, we report that the company has not raised loans during the year on the pledge of securities held in its subsidiary.
- x.
 - a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable
 - b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi.
 - a) In our opinion and based on our examination and enquiries with the management, no fraud by the Company and no material fraud on the Company has been noticed or reported during the year
 - b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.
 - c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the financial statements as required by the applicable accounting standards.
- xiv.
 - a) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
 - b) We have considered, the internal audit reports of the company issued till date, for the year under audit
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors. and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi.
 - a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a) of the Order is not applicable.
 - b) The Company is not engaged in any non-banking financial housing finance activities. Accordingly, the requirement to report on clause 3(xvi)(b) of the Order is not applicable to the Company
 - c) The Company is not a core investment company as defined in the Regulations made by the Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi)(c) of the Order is not applicable to the Company.
 - d) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- xvii. The Company has incurred cash losses of ₹1638 lakhs during the financial year covered by our audit and incurred cash losses of ₹3073 lakhs in the immediately preceding financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. In our opinion, the provisions of section 135 of the Act are not applicable to the Company and hence reporting under clause 3(xx) of the Order is not applicable.

For **S C Bose & Co**
Chartered accountants
(Firm Registration No. 0048405)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795TKRMLB2808

Standalone Balance Sheet

All amounts in INR Lakhs unless otherwise stated

Particulars	Note	As at March 31 2026	As at March 31 2025
Assets			
Non-current assets			
Property, plant and equipment	2a	14,421	14,262
Right of Use Assets	40	4	12
Capital work in progress	2c	5	673
Other intangible assets	2b	1	1
Financial assets			
i. Investments	3	35,272	68,672
ii. Other financial assets	4	171	169
Other non-current assets	5	418	417
Total non-current assets		50,292	84,206
Current assets			
Inventories	6	2,591	2,394
Financial assets			
i. Trade receivables	7	495	2,230
ii. Cash and cash equivalents	8	25	29
iii. Bank Balances other than (ii) above	9	57	64
iv. Other financial assets	4	148	177
Other current assets	10	2,422	2,690
Current Tax assets (Net)	21	53	37
Total current assets		5,791	7,621
Total Assets		56,083	91,827
Equity and liabilities			
Equity			
Equity share capital	11	2,937	2,937
Other equity	12	24,392	34,701
Total equity		27,329	37,638
Liabilities			
Non-current liabilities			
Financial liabilities			
i. Borrowings	13	19,660	35,945
ia. Lease liabilities		2	-
Provisions	14	112	185
Deferred tax liabilities (net)	15	398	331
Total non-current liabilities		20,172	36,461
Current liabilities			
Financial liabilities			
i. Borrowings	17	-	2,846
ia. Lease liabilities		1	11
ii. Trade payables			
(a) Total outstanding dues of micro enterprises and small enterprises	18	461	487
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises		2,883	4,866
iii. Other financial liabilities	19	3,886	7,521
Other current liabilities	20	1,276	1,919
Provisions	14	75	78
Government grants	16	-	-
Total current liabilities		8,582	17,728
Total liabilities		28,754	54,189
Total equity and liabilities		56,083	91,827
Material Accounting Policies	1		

The accompanying notes form an integral part of standalone financial statements.

As per our report of even date

For and on behalf of the Board

For S C Bose & Co
Chartered Accountants
FR No : 004840S

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai
Director
(DIN: 01197421)

S.B. Nirmalatha
Director
(DIN: 03092392)

Subhash C Bose Bendi
Partner
Membership No : 029795

Gopal Perumal
Director
(DIN: 06630431)

Palani Ramkumar
Director
(DIN: 09207219)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

Place: Hyderabad
Date: 27th May 2026

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Standalone Statement of Profit and Loss

All amounts in INR Lakhs unless otherwise stated

Particulars	Note	Year ended March 31, 2026	Year ended March 31, 2025
Income			
Revenue from operations	22	31,020	37,344
Other income	23	23	109
Total income		31,043	37,453
Expenses			
Cost of materials consumed	24	2,584	3,584
Purchase of stock-in-trade		10,979	8,808
Changes in inventories of finished goods and work-in-progress	25	(214)	595
Employee benefits expense	26	2,096	2,252
Finance costs	27	2,451	2,766
Depreciation and amortisation expense	28	724	1,584
Power and fuel		7,320	11,645
Freight and forwarding expense		4,669	7,109
Other expenses	29	2,796	3,767
Total expenses		33,405	42,110
Profit /(Loss) before Exceptional item and tax		(2,362)	(4,657)
Exceptional Item		7,996	-
Loss on Sale of Investment		-	-
Profit /(Loss) before tax		(10,358)	(4,657)
Tax expenses			
Current Tax	30	-	-
Deferred tax		38	(1,175)
Total tax expense		38	(1,175)
Profit/(Loss) for the year		(10,396)	(3,482)
Other comprehensive income			
<i>Items that will not be reclassified to profit or loss</i>			
Remeasurement of post employment benefit obligations		116	8
Income tax relating to these items		(29)	(2)
Other comprehensive income/(loss) for the year, net of tax		87	6
Total comprehensive income for the year		(10,309)	(3,476)
Basic earnings per share in Rupees	39	(35.39)	(11.85)
Diluted earnings per share in Rupees		(35.39)	(11.85)
Material Accounting Policies	1		

The accompanying notes form an integral part of standalone financial statements.

As per our report of even date

For and on behalf of the Board

For S C Bose & Co
Chartered Accountants
FR No : 004840S

N Venkat Raju
Managing Director
(DIN: 08672963)
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Place: Hyderabad
Date: 27th May 2026

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Standalone Statement of Cash Flows

All amounts in INR Lakhs unless otherwise stated

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Cash flow from operating activities		
Profit/(Loss) before tax	(10,358)	(4,657)
Adjustments for		
Depreciation and amortisation expense	724	1,584
Liability no longer required	-	(81)
Provisions for doubtful debts	-	(20)
Bad debts written off	-	80
Amortisation of government grants	-	(7)
Finance costs	2,451	2,766
Loss of Sale of Investment	7,996	
Change in operating assets and liabilities		
(Increase)/Decrease in trade receivables	1,735	292
(Increase)/Decrease in inventories	(197)	548
Increase/(Decrease) in trade payables	(2,009)	1,503
(Increase)/Decrease in other financial assets	27	67
(Increase)/decrease in other current assets	223	(1,476)
Increase/(Decrease) in employee benefit obligations/Provisions	40	48
Increase/(Decrease) in financial liabilities	(1,480)	30
Increase/(Decrease) in other current liabilities	(643)	(665)
Cash generated from operations	(1,491)	12
Income taxes paid/ Refund	29	
Net cash inflow from operating activities	(1,462)	12
Cash flows from investing activities		
Payments for property, plant and equipment	(207)	(434)
(Increase) / Decrease in capital advances	(1)	(13)
Fixed deposits (Increase)/Decrease- (Net)	7	9
Sale of Investment in subsidiary company	25,404	-
Net cash outflow from investing activities	25,203	(438)
Cash flows from financing activities		
Proceeds from/ (repayment of) borrowings	(19,128)	2,725
Interest paid	(4,598)	(2,459)
Payment of lease liabilities	(11)	(18)
Amount transferred to investor education and protection fund	(8)	-
Net cash inflow (outflow) from financing activities	(23,745)	248
Net increase (decrease) in cash and cash equivalents	(4)	(178)
Cash and cash equivalents at the beginning of the financial year	29	207
Cash and cash equivalents at end of the year	25	29

1) Components of cash and cash equivalents

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Balances with banks in current accounts	25	29
Cash on hand	-	-
Cash and cash equivalents considered in the cash flow statement	25	29

2) The above statement of cashflow has been prepared in accordance with the 'Indirect method' as set out in Indian Accounting Standard - 7 "Statement of Cashflow"

3) Reconciliation of liabilities arising from financing activities

Particulars	Outstanding as at 01 Apr 2025	Cash flows	Non-Cash Changes	Outstanding as at 31 March 2026
Inter Corporate Deposits	35,945	9,120	(25,405)	19,660
Loans from banks	2,846	(2,846)	-	-
Total Borrowings	38,791	6,274	(25,405)	19,660

Material Accounting Policies

Note 1

The accompanying notes form an integral part of standalone financial statements.

As per our report of even date

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai
Director
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Director
(DIN: 10619857)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Statement of changes in Equity

All amounts in INR Lakhs unless otherwise stated

I) Equity share capital

Particulars	Note No	Year ended 31st March, 2026
Balance as at April 1, 2025		2,937
Add: Changes in equity share capital due to prior period errors		-
Restated balance at the beginning of the year		2,937
Changes in equity share capital during the year	11	-
Balance as at March 31 2026		2,937

Particulars	Note No	Year ended 31st March, 2025
Balance as at April 1, 2024		2,937
Add: Changes in equity share capital due to prior period errors		-
Restated balance at the beginning of the year		2,937
Changes in equity share capital during the year	11	-
Balance as at March 31, 2025		2,937

II) Other equity

Particulars	Note No	Reserves and surplus			
		Securities Premium	General Reserve	Retained earnings	Total
Balance as at April 1, 2025		14,456	500	19,745	34,701
Profit/(Loss) for the year	12	-	-	(10,396)	(10,396)
Other comprehensive income	12	-	-	87	87
Balance as at March 31 2026		14,456	500	9,436	24,392

Particulars	Note No	Reserves and surplus			
		Securities Premium	General Reserve	Retained earnings	Total
Balance as at April 1, 2024		14,456	500	23,221	38,177
Profit/(Loss) for the year	12	-	-	(3,482)	(3,482)
Other comprehensive income	12	-	-	6	6
Balance as at March 31, 2025		14,456	500	19,745	34,701

The accompanying notes form an integral part of standalone financial statements.

As per our report of even date

For and on behalf of the Board

For S C Bose & Co
Chartered Accountants
FR No : 004840S

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai
Director
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Director
(DIN: 09207219)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

Place: Hyderabad
Date: 27th May 2026

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Notes to Accounts

Note-1 : MATERIAL ACCOUNTING POLICIES AND OTHER INFORMATION

A. Company Information:

Anjani Portland Cement Limited ('the Company') is a public limited company incorporated and domiciled in India whose shares are publicly traded. The registered office is located at- #6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad Telangana 500082

The Company manufactures high quality premium cement. The Company has manufacturing plant located at Chintalapalem, Suryapeta District, Telangana. The equity shares of the Company are listed on the National Stock Exchange of India Limited (NSE) and BSE Limited (BSE), in India.

B. Material Accounting Policies:

This note provides a list of the material accounting policies adopted in the preparation of the financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

i. Basis of Preparation and Statement of Compliance:

The financial statements have been prepared in accordance with the Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time, notified under section 133 of the Companies Act, 2013, ("Act") and other relevant provisions of the Act.

The financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the Act) [Companies (Indian Accounting Standards) Rules, 2015] and other relevant provisions of the Act. The financial statements have been prepared under the historical cost convention on accrual basis of accounting except for certain financial assets and liabilities (as per the accounting policies given below) which have been measured at fair value.

The financial statements are approved for issue by the Company's Board of Directors on 27th May, 2026.

ii. Use of estimates

The preparation of financial statements requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and notes thereto. The management believes that these estimates and assumptions are reasonable and prudent. However, actual results could differ from these estimates. Any revision to accounting estimates is recognised prospectively in the current and future periods.

This note provides an overview of the areas that involve a higher degree of judgment or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these estimates and judgments is included in the relevant notes together with information about the basis of calculation for each affected line item in the financial statements.

iii. Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of returns, rebates and trade discounts.

Sale of products:

Timing of recognition – Revenue from sale of products is recognized when control of the products is transferred to customers based on terms of sale.

Measurement of Revenue: Revenue from sales is based on the price specified in the sales contract, net of all discounts and returns in relation to sales made until end of the reporting period.

iv. Property, Plant and Equipment

Freehold Land is stated at historical cost. All other property plant and equipment are stated at cost of acquisition less accumulated depreciation / amortization and impairment, if any. Cost includes purchase price, taxes and duties, labour cost and directly attributable overhead expenditure incurred upto the date the asset is ready for its intended use. However, cost excludes input credit of the duty or tax is availed of.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as separate asset is derecognized when replaced. All other repairs and maintenance are charged to Profit or Loss during the reporting period in which they are incurred.

v. Depreciation

- i) Depreciation of Property, plant and Equipment is provided on straight line method of depreciation based on the useful lives estimated by the Company from the technical evaluation carried out. The useful lives so determined are equal to those prescribed under the Part C of Schedule II of the Companies Act, 2013.

- ii) The assets' residual values are measured at not more than 5% of the original cost of the asset. The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period.
- iii) On tangible property, plant and equipment added / disposed-off during the year, depreciation is charged on pro-rata basis from the date of addition / till the date of disposal.
- iv) Gains and losses on disposal of assets are determined by comparing the sale proceeds with the carrying amount. These are included in profit or loss within other income.

vi. Impairment of assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount.

vii. Borrowings

Borrowings are initially recognised at fair value, net of transaction cost incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction cost) and the redemption amount is recognised in profit or loss over the period of the borrowings, using the effective interest method. Fees paid on the established loan facilities are recognised as transaction cost of the loan, to the extent that it is probable that some or all the facility will be drawn down.

Borrowings are removed from the balance sheet when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, (including any non-cash assets transferred or liabilities assumed), is recognised in profit or loss as other gain/(loss).

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period

viii. Inventories

Inventories are valued at the lower of cost and net realisable value.

- i) Cost of raw materials and components, packing materials, stores and spares, work-in-process and finished goods are ascertained on a weighted average basis.
- ii) Cost of finished goods and work-in-process comprises of direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts.
- iii) Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.
- iv) Materials and supplies held for use in production of inventories are not written down if the finished products in which they will be used are expected to be sold at or above cost.
- v) Slow and non-moving material, obsolesces, defective inventories are duly provided for.

ix. Employee benefits

i) Short term obligations:

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognized in respect of employees' services upto the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liabilities are presented as current employee benefit obligations in the balance sheet.

ii) Other long term employee benefit:

The liabilities for earned leave are not expected to be settled wholly within 12 months after the end of the period in which the employees render the related service. They are therefore measured as the present value of the expected future payments to be made in respect of services provided by employee upto the end of reporting period using the projected unit credit method. The benefits are discounted using the market yields at the end of the reporting period that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in profit or loss.

The obligations are presented as current liabilities in the balance sheet if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting period, regardless of when the actual settlement is expected to occur.

iii) Post-employment obligation:

The Company operates the following post-employment schemes:

- a) Defined benefit plans such as gratuity for its eligible employees; and
- b) Defined contribution plans such as provident fund.

a) Gratuity obligation:

The liability or asset recognised in the balance sheet in respect of defined benefit pension and gratuity plan is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by Actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on the government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit and loss.

Re-measurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service cost.

b) Provident fund

The Company pays provident fund contributions to publicly administered provident funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contribution plans and the contributions are recognised as employee benefit expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

iv) Bonus plans:

The Company recognises a liability and an expense for bonuses. The Company recognises a provision where statutory liability exists, contractually obliged or where there is a past practice that has created a constructive obligation.

x. **Financial instruments:**

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial assets

(i) **Financial assets carried at amortised cost**

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(ii) **Financial assets at fair value through other comprehensive income**

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Further, in case where the company has made an irrevocable selection based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income.

(iii) **Financial assets at fair value through profit or loss**

A financial asset which is not classified in any of the above categories are subsequently fair valued through profit or loss.

(iv) The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognised is recognized as an impairment gain or loss in statement of profit or loss.

Financial liabilities and equity instruments

Classification as debt or equity

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at the proceeds received, net of direct issue costs.

Financial Liabilities

Trade and other payables are initially measured at fair value, net of transaction costs, and are subsequently measured at amortised cost, using the effective interest rate method where the time value of money is significant.

Interest bearing bank loans, overdrafts and unsecured loans are initially measured at fair value and are subsequently measured at amortised cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the settlement or redemption of borrowings is recognised over the term of the borrowings in the statement of profit and loss.

Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability (or a part of a financial liability) is derecognized from the Company's balance sheet when the obligation specified in the contract is discharged or cancelled or expires.

Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may or may not be realized.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount is reported in the balance sheet where there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis or realize the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

xi. Income tax

Tax expense comprises of current and deferred taxes.

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. The management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting profit nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Where the Company is entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure (the Research and Development or other investment allowances), the Company accounts for such allowances as tax credits, which means that the allowance reduce income tax payable and current tax expense. A deferred tax asset is recognised for unclaimed tax credits that are carried forward as deferred tax assets.

xii. Provisions and contingent liabilities

i) Provision:

A provision is recorded when the Company has a present or constructive obligation as a result of present obligation, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reasonably estimated.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expenses.

ii) Contingent liabilities:

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made, is termed as a contingent liability.

xiii. Government Grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all the conditions attached to it.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets and presented under other income.

Grants related to income are recognised in statement of profit or loss by deducting it from the related expense.

xiv. Earnings Per Share

The basic earnings per share is computed by dividing the profit/(loss) for the year attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year. For the purpose of calculating diluted earnings per share, profit/(loss) for the year attributable to the equity shareholders and the weighted average number of the equity shares outstanding during the year are adjusted for the effects of all dilutive potential equity shares.

xv. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

xvi. Cash and Cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

xvii. Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

xviii. Trade payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid as per the agreed terms. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

xix. Rounding off amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest lakh as per the requirement of Schedule III, unless otherwise stated.

xx. Recent accounting announcements

There is no such notification applicable from April 1, 2026.

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-2a: Property, plant and equipment

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Depreciation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Land - freehold	1,356	-	-	1,356	7	-	-	7	1,349
Building	3,834	45	-	3,879	965	110	-	1,075	2,804
Plant and equipment	26,768	828	22	27,574	16,744	598	20	17,322	10,252
Furniture and fixtures	25	-	1	24	17	1	1	17	7
Office equipment	126	-	1	125	114	3	1	116	9
Vehicles	9	-	-	9	9	-	-	9	-
Total	32,118	873	24	32,967	17,856	712	22	18,545	14,421

Note-2b: Other intangible assets

Asset Description	Gross carrying amount				Accumulated Amortisation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Amortisation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Computer software									
- Acquired	13	-	-	13	12		-	12	1
Total	13	-	-	13	12	-	-	12	1

Note-2c: Capital work in progress

Asset Description	Gross carrying amount				Accumulated Amortisation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Amortisation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Capital work in progress	673	136	804	5	-	-	-	-	5
	673	136	804	5	-	-	-	-	5

CWIP AGEING SCHEDULE

CWIP	Amount in CWIP for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	
Projects in progress	5	-	-	-	5

Notes: Refer to note 37 for disclosure of contractual commitments for the acquisition of Property, Plant and Equipment.

Note-2a: Property, plant and equipment

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Depreciation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Land - freehold	1,356	-	-	1,356	7		-	7	1,350
Building	3,825	9	-	3,834	856	109	-	965	2,869
Plant and equipment	26,739	29	-	26,768	15,297	1,447	-	16,744	10,024
Furniture and fixtures	25	-	-	25	16	1	-	17	8
Office equipment	126	-	-	126	104	10	-	114	12
Vehicles	9	-	-	9	9	-	-	9	-
Total	32,080	38	-	32,118	16,289	1,567	-	17,856	14,262

Note-2b: Other intangible assets

Asset Description	Gross carrying amount				Accumulated Amortisation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Amortisation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Computer software									
- Acquired	13	-	-	13	12		-	12	1
Total	13	-	-	13	12	-	-	12	1

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-2c: Capital work in progress

Asset Description	Gross carrying amount				Accumulated Amortisation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Amortisation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Capital work in progress	280	419	26	673	-	-	-	-	673
	280	419	26	673	-	-	-	-	673

CWIP AGEING SCHEDULE

CWIP	Amount in CWIP for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	
Projects in progress	419	250	4	-	673

Notes: Refer to note 37 for disclosure of contractual commitments for the acquisition of Property, Plant and Equipment.

Note-3: Investments

Particulars	As at March 31 2026	As at March 31 2025
Investments in Equity Instruments (unquoted)		
<i>Investments in Subsidiary</i>		
Bhavya Cements Private Limited	35,272	68,672
6,76,02,351 (PY 13,11,13,971) equity shares of face value of ₹ 10 each		
Total	35,272	68,672
Aggregate amount of un-quoted investments	35,272	68,672
Aggregate amount of impairment in value of investments	-	-

Note-4: Other financial assets

Particulars	As at March 31 2026	As at March 31 2025
Non-current		
Unsecured, considered good		
Security deposits	8	8
Fixed Deposits with banks with maturity greater than 12 Months *	163	161
Total	171	169
* Represents margin money deposits against Bank Guarantees		
Current		
Security deposits	44	32
DIC Claim receivable	69	119
Interest Receivable	35	26
Total	148	177

Note-5: Other non-current assets

Particulars	As at March 31 2026	As at March 31 2025
Capital advances	298	297
Balances with government authorities	120	120
Total	418	417

Note-6: Inventories

Particulars	As at March 31 2026	As at March 31 2025
(Valued at lower of cost and net realisable value)		
Raw materials	325	374
Work-in-progress	614	516
Finished goods	197	81
Coal and fuel	387	237
Packing materials	146	142
Stores and spares	922	1,044
Total (A)	2,591	2,394

* Includes Goods in transit of ₹ 213 Lakhs (PY ₹297 Lakhs)

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-7: Trade receivables

Particulars	As at March 31 2026	As at March 31 2025
a) Trade receivables considered good - secured	91	589
b) Trade receivables considered good - unsecured		
From Related Parties	195	572
From Others	114	916
c) Trade receivables which have significant increase in credit risk	260	318
d) Trade receivables - credit impaired		
Less: Allowance for expected credit losses	(165)	(165)
Total	495	2,230

As at March 31 2026

Particulars	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	210	152	7	8	17	6	400
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	1	6	9	245	260
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Less: Expected Credit Losses	-	-	-	-	-	-	(165)
Total	-	-	-	-	-	-	495

As at Mar 31 2025

Particulars	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	870	873	299	23	9	3	2,077
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	44	9	47	218	318
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Less: Expected Credit Losses	-	-	-	-	-	-	(165)
Total	-	-	-	-	-	-	2,230

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-8: Cash and cash equivalents

Particulars	As at March 31 2026	As at March 31 2025
Balances with banks		
- in current accounts	25	29
Cash on hand	-	-
Total	25	29

Note-9: Bank Balances other than cash and cash equivalents above

Particulars	As at March 31 2026	As at March 31 2025
Balances with banks		
Term deposits	3	2
Unpaid Dividend account	54	62
Total	57	64

Note-10: Other current assets

Particulars	As at March 31 2026	As at March 31 2025
Advances other than capital advances		
Supplier advances	1,556	2,400
Balances with government authorities	339	241
Prepaid Expenses	37	49
Statutory dues receivable (net)	490	-
Total	2,422	2,690

Note-11: Equity share capital

Authorised equity share capital

Particulars	As at March 31 2026	As at March 31 2025
4,30,00,000 (PY 4,30,00,000) equity shares of ₹10/- each	4,300	4,300
Total	4,300	4,300

Authorised preference share capital

Particulars	As at March 31 2026	As at March 31 2025
19,00,00,000 (PY 19,00,00,000) preference shares of ₹10/- each	19,000	19,000
Total	19,000	19,000

Issued,Subscribed and Fully paid up equity share capital

Particulars	As at March 31 2026	As at March 31 2025
2,93,74,764 (PY (PY 2,93,74,764) equity shares of ₹10/- each	2,937	2,937
Total	2,937	2,937

(i) Movements in equity share capital

Particulars	No.of shares	Amount
Balance as at March 31, 2024	2,93,74,764	2,937
Add : Issue of shares		
Balance as at March 31, 2025	2,93,74,764	2,937
Movement during the year	-	-
Balance as at March 31, 2026	2,93,74,764	2,937

Terms and rights attached to equity shares

The company has one class of equity shares having a par value of INR 10. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts. The distribution will be in proportion to the number of and amounts paid on equity shares held.

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(ii) Shares of the company held by holding company

Particulars	Balance as at March 31, 2026		Balance as at March 31, 2025	
	Number of shares	Amount	Number of shares	Amount
Chettinad Cement Corporation Private Limited	2,20,31,071	2,203	2,20,31,071	2,203
	2,20,31,071	2,203	2,20,31,071	2,203

(iii) Details of shareholders holding more than 5% shares in the company

Particulars	Balance as at March 31, 2026		Balance as at March 31, 2025	
	Number of shares	% holding	Number of shares	% holding
Chettinad Cement Corporation Private Limited, Holding Company	2,20,31,071	75%	2,20,31,071	75%
	2,20,31,071	75%	2,20,31,071	75%

Promoter's Shareholding Year ended March 31, 2026

Shares held by promoters at the end of the year			% Change During the Year
Promoter Name	No. of Shares	% of Total Shares	
Chettinad Cement Corporation Private Limited	2,20,31,071	75	-
Total	2,20,31,071	75	

Year ended March 31, 2025

Shares held by promoters at the end of the year			% Change During the Year
Promoter Name	No. of Shares	% of Total Shares	
Chettinad Cement Corporation Private Limited	2,20,31,071	75	-
Total	2,20,31,071	75	

Note-12: Other Equity

Particulars	As at March 31 2026	As at March 31 2025
Securities premium	14,456	14,456
General reserve	500	500
Retained earnings	9,436	19,745
Total	24,392	34,701

a) Securities premium

Particulars	As at March 31 2026	As at March 31 2025
Opening balance	14,456	14,456
Additions during the year		
Deductions/Adjustments during the year	-	-
Closing balance	14,456	14,456

b) General reserve

Particulars	As at March 31 2026	As at March 31 2025
Opening balance	500	500
Additions during the year	-	-
Deductions/Adjustments during the year	-	-
Closing balance	500	500

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

c) Retained earnings

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	19,745	23,221
Net profit/(loss) for the year	(10,396)	(3,482)
- Remeasurements of post-employment benefit obligation, net of tax	87	6
Appropriations		
- Dividend	-	-
Closing balance	9,436	19,745

Nature and purpose of other reserves

(i) Securities premium

Securities premium is used to record the premium on issue of shares. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

(ii) General reserve

This reserve is used to record the transfers made from the retained earnings and was made on account of the requirements of the Companies Act, 2013 for payment of dividends.

(iii) Retained Earnings

This reserve represents the cumulative profits of the Company and effects of the remeasurement of defined benefit obligations. This Reserve can be utilised in accordance with the provisions of the Companies Act, 2013

Note-13: Borrowings

Particulars	As at March 31 2026	As at March 31 2025
Un-Secured Loans		
Inter Corporate Deposit from Related Party	19,660	35,945
Total	19,660	35,945

Un-secured loan from related party represents loan from holding company which carries interest rate of 7%

Note-14: Provisions

Particulars	As at March 31 2026			As at March 31 2025		
	Current	Non-current	Total	Current	Non-current	Total
Employee benefit obligations						
Compensated absences	26	68	94	21	85	106
Gratuity	39	33	72	47	89	136
Superannuation	10	-	10	10	-	10
Others						
De-commissioning Liability	-	11	11	-	11	11
Total	75	112	187	78	185	263

(i) Compensated absences

The compensated absences obligations cover the Company's liability for the earned leave. The provision is presented as current and non-current based on the actuarial report obtained by the Company. However, based on past experience the Company does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months.

Particulars	As at March 31 2026	As at March 31 2025
Current compensated absences expected to be settled within the next 12 months	26	21

(ii) Post-employment obligations - gratuity

The Company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service. The gratuity plan is a funded plan and the Company makes contributions to the recognised funds in India.

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(iii) Defined contribution plans

The Company also has certain defined contribution plans. Contributions are made to the provident fund in India for employees at the rate of 12% of basic salary as per regulations. The contributions are made to the registered provident fund administered by the government. The obligation of the Company is limited to the amount contributed and it has no further contractual nor any constructive obligations. The expense recognised during the year towards defined contribution plan is INR 107 Lakhs (March 31, 2025 - INR 114 Lakhs)

Gratuity

Particulars	Present value of obligation	Fair value of plan assets	Net amount
April 1, 2025	675	(540)	135
Current service cost	45	-	45
Interest expense/(income)	44	(36)	9
Total amount recognised in profit or loss	90	(36)	54
<i>Remeasurements</i>			
Return on plan assets, excluding amounts included in interest expense/(income)	-	-	-
(Gain)/loss from change in financial assumptions	(19)	-	(19)
Experience (gains)/losses	(98)	-	(98)
Total amount recognised in other comprehensive income	(117)	-	(117)
Employer contributions	-	(1)	(1)
Benefit payments	(18)	18	-
March 31, 2026	630	(558)	72

The net liability disclosed above relates to funded plans are as follows:

Particulars	As at March 31 2026	As at March 31 2025
Present value of funded obligations	630	675
Fair value of plan assets	(558)	(540)
Deficit (Excess) of funded plan	72	135

(iv) Post-Employment benefits

Significant estimates: actuarial assumptions and sensitivity

The significant actuarial assumptions were as follows:

	March 31, 2026	March 31, 2025
Discount rate	7%	7%
Salary growth rate	8%	8%

Assumptions regarding future mortality for pension and medical benefits are set based on actuarial advice in accordance with published statistics and experience. These assumptions translate into an average life expectancy in years for an employee retiring at age 58.

(v) Sensitivity analysis

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Particulars	Key assumptions	Defined benefit obligation			
		Increase in assumption by		Decrease in assumption by	
		March 31, 2026	Rate	March 31, 2026	Rate
Discount rate	6.70%	1%	510	1%	615
Attrition rate	2.50%	1%	560	1%	558
Salary growth rate	8.00%	1%	599	1%	520

Particulars	Key assumptions	Defined benefit obligation			
		Increase in assumption by		Decrease in assumption by	
		March 31, 2025	Rate	March 31, 2025	Rate
Discount rate	6.70%	1%	485	1%	602
Attrition rate	2.50%	1%	540	1%	539
Salary growth rate	8.00%	1%	585	1%	496

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

(vi) **The major categories of plan assets are as follows:**

The Company has plan assets by way of investment funds in Life Insurance Corporation of India (LIC) under the group gratuity scheme. The fair value of the plan assets

Particulars	March 31, 2026	March 31, 2025
	Unquoted	Unquoted
Investment funds (Investments in LIC)	558	540
Total	558	540

(vii) **Risk exposure**

Through its defined benefit plans, The company is exposed to a number of risks, the most significant of which are detailed below:

Investment risks:

The present value of the defined benefit plan obligation is calculated using a discount rate determined by reference to Government of India bond rate. If the return on plan asset is lower than this rate, then it will create a plan deficit.

Interest risks:

A decrease in bond rate will increase the plan liability although this will be partially offset by an increase in the value of the plans bond holdings.

Longevity risks (Life expectancy):

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and at the end of the employment. An increase in the life expectancy of the plan participants will increase the plan liability.

Salary risks

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. An increase in the salary of the plan participants will increase the plan liability.

Note-15: Deferred tax liabilities(net)

The balance comprises temporary differences attributable to:

Particulars	As at March 31 2026	As at March 31 2025
Deferred tax liabilities		
On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	1,966	1,950
Total deferred tax liabilities	1,966	1,950
Deferred tax assets		
Provision for employee benefits	(45)	(61)
Provision for doubtful debts	(42)	(47)
Other Adjustments	(1,481)	(1,511)
Deferred tax liabilities(net)	398	331

Movement in deferred tax liabilities/(assets)

Particulars	On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	Provision for employee benefits	Provision for doubtful debts	Other Adjustments	Total
At April 1, 2025	1,950	(61)	(47)	(1,511)	331
(Charged)/credited:					
- to profit or (loss)	16	16	5	1	38
- to other comprehensive income				29	29
As at March 31 2026	1,966	(45)	(42)	(1,481)	398

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Deferred tax liabilities(net)	On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	Provision for employee benefit	Provision for doubtful debts	Other Adjustments	Total
At April 1, 2024	2,137	(48)	(47)	(537)	1,505
(Charged)/credited:					
- to profit or loss	(187)	(13)	-	-	(200)
- to other comprehensive income	-	-	-	2	2
- to profit or loss	-	-	-	(976)	(976)
At March 31, 2025	1,950	(61)	(47)	(1,511)	331

Note-16: Government Grants

Particulars	As at March 31 2026	As at March 31 2025
Opening balance	-	7
Less: Released to profit or (loss)	-	(7)
Closing balance	-	-
Current portion	-	-
Non-current portion	-	-
Total	-	-

Note-17: Current borrowings

Particulars	Maturity date	Terms of repayment	Coupon/ Interest rate	As at March 31 2026	As at Mar 31 2025
Secured					
From banks					
Bank overdrafts	Payable on demand	Payable on demand	8.78%	-	2,846

Bank Overdraft, HDFC Bank Limited is fully re-paid during the current year and CC limit has been closed with the Bank.

Note-18: Trade payables

Particulars	As at March 31 2026	As at March 31 2025
Dues to micro enterprises and small enterprises	461	487
Dues to other than micro enterprises and small enterprises	2,883	4,866
Total	3,344	5,353

As at March 31 2026

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	Total
i) MSME	447	14	-	-	-	461
ii) Others	1,192	1,550	14	128	-	2,883
iii) Disputed Dues-MSME	-	-	-	-	-	-
IV) Disputed Dues-Others	-	-	-	-	-	-
Total	1,639	1,564	14	128	-	3,344

As at Mar 31 2025

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	Total
i) MSME	487	-	-	-	-	487
ii) Others	3,421	1,248	71	125	-	4,866
iii) Disputed Dues-MSME	-	-	-	-	-	-
IV) Disputed Dues-Others	-	-	-	-	-	-
Total	3,908	1,248	71	125	-	5,353

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-19: Other financial liabilities

Particulars	As at March 31 2026	As at March 31 2025
Interest accrued and due on ICD	99	2,246
Deposits from dealers	824	2,275
Expenses payable	296	325
Unpaid dividends*	54	62
Deferred Consideration-Liability	2,613	2,613
Total	3,886	7,521

Note : * There are no amounts due to be remitted to Investor Education and Protection Fund out of these amounts.

Note-20: Other current liabilities

Particulars	As at March 31 2026	As at March 31 2025
Advances from customers	884	982
Statutory dues	-	398
Others	392	539
Total	1,276	1,919

Note-21: Current tax Assets(net)

Particulars	As at March 31 2026	As at March 31 2025
Provision for income-tax (net of advance tax and TDS)	53	37
Total	53	37

Note-22: Revenue from operations

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Sale of manufactured products		
- Cement	16,630	26,247
- Power	-	-
Sale of traded products	13,983	10,935
Other operating revenue	407	162
Total	31,020	37,344

22.1: Disaggregated Revenue Disclosures are not applicable to the Company since the Company deals mainly in one product i.e., manufacturing and selling of Cement.

22.2: Trade Receivables and Contract Balances

- The Company classifies the right to consideration in exchange for deliverables as receivable.
- A receivable is a right to consideration that is unconditional upon passage of time. Trade receivables are presented net of impairment in the Balance Sheet.

22.3: There are no pending performance obligations.

Note-23: Other income

a) Other income

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Interest income on deposits with banks	12	11
Government grants *	-	7
Liability no longer required	-	81
Others	11	10
Total	23	109

*Government grants relates to the capital subsidy and power subsidy received for investment in property, plant and equipment. There are no unfulfilled conditions or other contingencies attached to these grants.

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-24: Cost of material consumed

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Raw materials consumed:		
i) Limestone	1,520	2,303
ii) Gypsum	392	559
iii) Fly ash	633	633
iv) Granulated slag	-	8
v) Laterite	39	81
Total	2,584	3,584

Note-25: Changes in inventories of finished goods and work-in-progress

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Opening balance		
Finished goods	81	435
Work-in-progress	516	757
Total opening balance (A)	597	1,192
Closing balance		
Finished goods	197	81
Work-in-progress	614	516
Total closing balance (B)	811	597
Total Changes in inventories of finished goods and work-in-progress (A-B)	(214)	595

Note-26: Employee benefits expense

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Salaries, wages and bonus	1,885	2,012
Contribution to provident and other funds	107	114
Gratuity	54	54
Compensated absences	(7)	8
Staff welfare expenses	57	64
Total	2,096	2,252

Note-27: Finance costs

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Interest and finance charges on financial liabilities calculated using effective interest rate	1	1
Interest on Working Capital	167	238
Interest on Lease Liability	1	2
Interest on Deposit on Dealers	6	29
Interest on Inter-corporate Deposits	2,217	2,496
Interest on Others	59	-
Total	2,451	2,766

Note-28: Depreciation and amortisation expenses

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Depreciation of property, plant and equipment	712	1,568
Depreciation on Right-of-use Assets	12	16
Total	724	1,584

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-29: Other expenses

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Consumption of stores and spares	700	832
Packing materials	656	1,000
Repairs and maintenance		
Repairs and maintenance - building	7	12
Repairs and maintenance - plant and machinery	652	666
Repairs and maintenance - others	33	42
Communication expenses	10	8
Rent	20	28
Rates and taxes	75	107
Travel and conveyance	67	107
Printing and stationery	4	5
Professional charges	87	92
Payment to Auditors	13	12
Insurance	68	58
Provision for doubtful debts	-	(20)
Bad debts	-	80
Selling and marketing expenses	273	547
Misc. expenses	115	132
Corporate social responsibility expenses	4	17
Others	12	42
Total	2,796	3,767

Details of payments to auditors

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Payment to auditors		
Statutory Audit fee(including Quarterly Limited Review)	9	9
Tax audit fee	2	2
Audit Expenses	2	1
Total	13	12

Note-30: Income tax expense

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Income tax expense		
<i>Current tax</i>		
Current tax on profits for the year	-	-
Adjustments for current tax of prior periods	-	-
Total current tax expense	-	-
<i>Deferred tax</i>		
Decrease/(increase) in deferred tax assets	51	(986)
(Decrease)/increase in deferred tax liabilities	(13)	(189)
Total deferred tax expense/(benefit)	38	(1,175)
Income tax expense	38	(1,175)

(b) Reconciliation of tax expense and the accounting profit multiplied by India's tax rate:

Particulars	Year ended March 31, 2026	Year ended March 31, 2025
Profit/(Loss) before income tax expense	(10,358)	(4,657)
Tax at the Indian tax rate of 25.168%	-	-
Reduction in Deferred Tax due to adoption of reduced corporate tax rate under section 115 BAA of Income Tax Act 1961	-	-
Tax credits for which no deferred income tax was recognised	-	-
Prior period tax expense	-	-
Other items	-	-
Income tax expense	-	-

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-31: Fair value measurements

Financial instruments by category

Particulars	As at March 31 2026			As at March 31 2025		
	FVTPL	FVOCI	Amortised cost	FVTPL	FVOCI	Amortised cost
Financial assets						
Investments (other than investments in subsidiaries)	-	-	-	-	-	-
Trade receivables	-	-	495	-	-	2,230
Cash and cash equivalents	-	-	25	-	-	29
Bank Balances other than cash and cash equivalents	-	-	57	-	-	64
Loans	-	-	-	-	-	-
Other financial assets	-	-	319	-	-	346
Total financial assets	-	-	896	-	-	2,669
Financial liabilities						
Borrowings	-	-	19,660	-	-	38,791
Lease Liability	-	-	3	-	-	11
Trade payables	-	-	3,344	-	-	5,353
Others	-	-	3,886	-	-	7,521
Total financial liabilities	-	-	26,893	-	-	51,676

(i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

Assets and liabilities which are measured at amortised cost for which fair values are disclosed

As at March 31, 2026	Notes	Level 1	Level 2	Level 3	Total
Financial assets					
Trade receivables	7	-	-	495	495
Cash and cash equivalents	8	-	-	25	25
Bank Balances other than cash and cash equivalents	9	-	-	57	57
Security deposits	4	-	-	319	319
Total financial assets		-	-	896	897
Financial Liabilities					
Borrowings	13&17	-	-	19,660	19,660
Lease Liabilities				3	3
Trade payables	18	-	-	3,344	3,344
Others	19	-	-	3,886	3,886
Total financial liabilities		-	-	26,893	26,893

Assets and liabilities which are measured at amortised cost for which fair values are disclosed

As at March 31, 2025	Notes	Level 1	Level 2	Level 3	Total
Financial assets					
Trade receivables	7	-	-	2,230	2,230
Cash and cash equivalents	8	-	-	29	29
Bank Balances other than cash and cash equivalents	9	-	-	64	64
Security deposits/Other Financial Assets	4	-	-	346	346
Total financial assets		-	-	2,669	2,669
Financial Liabilities					
Borrowings	13 & 17	-	-	38,791	38,791
Lease Liabilities				11	11
Trade payables	18	-	-	5,353	5,353
Others	19	-	-	7,521	7,521
Total financial liabilities		-	-	51,676	51,676

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, traded bonds and mutual funds that have quoted price. The fair value of all equity instruments (including bonds) which are traded in the stock exchanges is valued using the closing price as at the reporting period. The mutual funds are valued using the closing NAV.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, traded bonds, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities, contingent consideration and indemnification asset included in level 3.

There are no transfers between levels 1 and 2 during the year. The company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

(ii) Valuation processes

Fair value of financial assets and liabilities measured at amortised cost

Particulars	As at March 31 2026		As at March 31 2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Security deposits/Other Financial Assets	319	319	346	346
Total financial assets	319	319	346	346
Financial Liabilities				
Borrowings	19,660	19,660	38,791	38,791
Lease Liability	3	3	11	11
Total financial liabilities	19,663	19,663	38,802	38,802

The carrying amounts of trade receivables, trade payables, cash and cash equivalents and other current financial liabilities are considered to be the same as their fair values, due to their short-term nature.

The fair values of non-current borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 2 fair values in the fair value hierarchy since significant inputs required to fair value an instrument are observable. Since there are no changes in the borrowing rate contracted with the bank, thus the fair value is equal to the amortised cost.

For financial assets and liabilities that are measured at fair value, the carrying amounts are equal to the fair values.

Note-32: Financial risk management

The company's activities expose it to credit risk, liquidity risk and market risk.

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Ageing analysis Credit ratings	Diversification of bank deposits, credit limits and letters of credit
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk - foreign exchange	Recognised financial liabilities not denominated in Indian rupee (INR)	Sensitivity analysis	Availability of committed credit lines and borrowing facilities
Market risk - interest rate	Long-term and Short-term borrowings at variable interest rates.	Sensitivity analysis	Availability of committed credit lines and borrowing facilities

The company's risk management is carried out by the treasury team under policies approved by the board of directors. The treasury identifies, evaluates and hedges financial risks in close co-operation with the company's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

(A) Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and credit exposures to customers including outstanding receivables with dealers and advances given to vendors.

(i) Credit risk management

Credit risk is managed on a wholistic basis. For banks and financial institutions, only high rated banks/institutions are accepted.

For other financial assets, the Company assesses and manages credit risk based on external credit rating system. The finance department under the guidance of the board, assess the credit rating system. Credit rating

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

is performed for each class of financial instruments with different characteristics. The company assigns the following credit ratings to each class of financial assets based on the assumptions, inputs and factors specific to the class of financial assets.

VL 1 : High-quality assets, negligible credit risk

VL 2 : Quality assets, low credit risk

VL 3 : Standard assets, moderate credit risk

VL 4 : Substandard assets, relatively high credit risk

VL 5 : Low quality assets, very high credit risk

VL 6 : Doubtful assets, credit-impaired

The company considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk The company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following indicators are included -

- Internal credit rating assessment
- External credit rating (as far as available)
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations
- Macroeconomic information (such as regulatory changes, market interest rate or growth rates) is incorporated as part of the internal rating model.

In general, it is presumed that credit risk has significantly increased since initial recognition if the payments are more than 30 days past due.

A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due. This definition of default is determined by considering the business environment in which entity operates and other macro-economic factors.

(ii) Provision for expected credit losses

The company provides for expected credit loss based on the following:

Internal rating	Category	Description of Category	Basis of recognition of expected credit loss provision	
			Loans and security deposits	Trade receivables
VL 1	High-quality assets, negligible credit risk	Assets where the counter-party has strong capacity to meet the obligations and where risk of default is negligible or nil	12-month expected credit losses	Life-time expected credit losses (simplified approach)
VL 2	Quality assets, low credit risk	Assets where there is low risk of default and where the counter-party has sufficient capacity to meet the obligations and where there has been low frequency of defaults in the past		
VL 3	Standard assets, moderate credit risk	Assets where the probability of default is considered moderate, counter-party where the capacity to meet the obligations is not strong		
VL 4	Substandard assets, relatively high credit risk	Assets where there has been a significant increase in credit risk since initial recognition. Assets where the payments are more than 30 days past due	Life-time expected credit losses	
VL 5	Low quality assets, very high credit risk	Assets where there is a high probability of default. In general, assets where contractual payments are more than 60 days past due are categorised as low quality assets. Also includes assets where the credit risk of counter-party has increased significantly though payments may not be more than 60 days past due		

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Internal rating	Category	Description of Category	Basis of recognition of expected credit loss provision	
			Loans and security deposits	Trade receivables
VL 6	Doubtful assets, credit-impaired	Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the Company. The Company categorises a loan or receivable for write off when a debtor fails to make contractual payments greater than 120 days past due. Where loans or receivables have been written off, the group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.	Assets being written off	

Year ended 31 March 2026:

- (a) Expected credit loss for loans and security deposits

Particulars		Asset group	Internal credit rating	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Loss allowance measured at 12 month expected credit losses	Financial assets for which credit risk has not increased significantly since initial recognition	Loans and Security deposits	VL 1	52	0%	-	52

- (b) Expected credit loss for trade receivables under simplified approach:

Ageing	0 to 180	181 to 365	366 to 730	> 731	Total
Gross carrying amount	361	8	14	277	660
Expected loss rate	0.50%	5.00%	10.00%	58.30%	
Expected credit losses (Loss allowance provision)	2	-	1	162	165
Provision carried in books #	2	-	1	162	165
Carrying amount of trade receivables (net of impairment)	359	8	13	115	495

Year ended 31 March 2025:

- (a) Expected credit loss for loans and security deposits

Particulars		Asset group	Internal credit rating	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Loss allowance measured at 12 month expected credit losses	Financial assets for which credit risk has not increased significantly since initial recognition	Loans and Security deposits	VL 1	40	0%	-	40

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

- (b) Expected credit loss for trade receivables under simplified approach

Ageing	0 to 180	181 to 365	366 to 730	> 731	Total
Gross carrying amount	1,786	301	31	277	2,395
Expected loss rate	0.50%	5.00%	10.00%	50.00%	-
Expected credit losses (Loss allowance provision)	9	15	3	138	165
Provision carried in books #	9	15	3	138	165
Carrying amount of trade receivables (net of impairment)	1,777	286	29	139	2,230

Provision carried in books include provision made on specific identification.

- (iii) **Reconciliation of loss allowance provision- Loans and deposits**

There are no loss allowance provision created for the loans and deposits.

- (iv) **Reconciliation of loss allowance provision – Trade receivables**

Loss allowance on 1 April 2025	165
Changes in loss allowance	-
Loss allowance on 31 March 2026	165

- (B) **Liquidity risk**

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. The funding sources of the Company include short-term working capital loans from banks.

- (i) *Financing arrangements*

The company had access to the following undrawn borrowing facilities at the end of the reporting period:

Particulars	As at March 31 2026	As at March 31 2025
Floating rate		
- Expiring within one year (bank overdraft)	-	154
- Expiring beyond one year (bank loans)	-	-

The bank overdraft facilities has been closed during the year

- (ii) *Maturities of financial liabilities*

The tables below analyse the company's financial liabilities into relevant maturity groupings based on their contractual maturities for non-derivative liabilities.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Contractual maturities of financial liabilities:

Particulars	Less than 3 months	3 months to 6 months	6 months to 1 year	Between 1 and 2 years	Between 2 and 5 years	Total
31 March 2026						
Non-derivatives						
Borrowings	-	-	-	-	19,660	19,660
Lease Liability	-	1	-	2	-	3
Trade payables	3,344	-	-	-	-	3,344
Other financial liabilities	1,119	99	-	2,667	-	3,885
Total non-derivative liabilities	4,464	100	-	2,669	19,660	26,892
31 March 2025						
Non-derivatives						
Borrowings	2,846	-	-	-	35,945	38,791
Lease Liability	5	5	1	-	-	11
Trade payables	5,353	-	-	-	-	5,353
Other financial liabilities	2,600	2,246	-	2,675	-	7,521
Total non-derivative liabilities	10,804	2,251	1	2,675	35,945	51,676

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(C) Market risk

(i) Foreign currency risk

The Company is not exposed to foreign exchange risk arising from foreign currency transactions during the year. Foreign exchange risk arises from recognised liabilities denominated in a currency that is not the Company's functional currency (INR).

a) Foreign currency exposure

The Company's exposure to foreign currency risk at the end of the current and previous reporting period is Nil.

(ii) Interest rate risk

The Company's main interest rate risk arises from borrowings with variable rates, which expose the Company to cash flow interest rate risk.

The Company's fixed rate borrowings are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

The Company has not taken any interest rate swaps to convert the floating rate borrowings to fixed rate loans. The Company monitors the movement in the interest rates and uses the prepayment option to repay the borrowings at the time when the interest rates are unfavorable. The assessment of viability of using the pre-payment option shall be evaluated by the finance team.

a) Interest rate risk exposure

The exposure of the group's borrowing to interest rate changes at the end of the reporting period are as follows:

Particulars	As at March 31 2026	As at March 31 2025
Variable rate borrowings	-	2,846
Fixed rate borrowings	19,660	35,945
Total	19,660	38,791

b) Sensitivity

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of changes in interest rates.

Particulars	Impact on Profit after tax	
	As at March 31 2026	As at March 31 2025
Interest rates – increase by 70 basis points *	-	19.92
Interest rates – decrease by 70 basis points*	-	19.92

* Holding all other variables constant

Note-33: Capital management

(a) Risk management

For the purpose of capital management, capital includes issued equity capital attributable to the holding company.

The company's objectives when managing capital are to;

- Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, The company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, The company monitors capital on the basis of the following gearing ratio:

Net debt (total borrowings net of cash and cash equivalents) divided by Total 'equity' (as shown in the balance sheet).

Particulars	As at March 31 2026	As at March 31 2025
Net debt	19,660	38,791
Total equity	27,329	37,638
Net debt to equity ratio	0.72	1.03

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(i) **Loan covenants**

In order to achieve this overall objective, the company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period. No changes were made in the objectives, policies or processes for managing capital during the Year ended March 31, 2026 and Year ended March 31, 2025.

(b) **Dividends**

Particulars	As at March 31 2026	As at March 31 2025
(i) Equity shares		
Dividend for the year ended March 31, 2026	-	-
Dividend for the year ended March 31, 2025	-	-
(i) Dividends not recognised at the end of the reporting period		
Directors has not recommended any dividend for the Year Ended March 2026	-	-

Note-34: Segment information

(a) **Description of segments and principal activities**

The Company has following business segments, which are its reportable segments during the year. These segments offer different products and services, and/or managed separately because they require different technology and production processes. Operating segment disclosures are constant with the information provided to and reviewed by the chief operating decision maker.

Reportable segment	Product/ Services
Cement	Manufacturing and trading of cement
Power plant	Generation of power

Particulars	As at March 31 2026			As at March 31 2025		
	Cement	Power	Total	Cement	Power	Total
Segment revenue	31,020	2,468	33,488	37,344	3,937	41,281
Less : Inter segment revenue		(2,468)	(2,468)		(3,937)	(3,937)
Total revenue from operations	31,020	-	31,020	37,344	-	37,344
Segment result (Profit before Exceptional item, tax and interest) from each segment	89	-	89	(1,891)	-	(1,891)
Less: Exceptional Item			(7,996)			-
Less : Interest	-	-	(2,451)	-	-	(2,766)
Total Profit /(Loss) before tax			(10,358)			(4,657)
Capital employed (Segment assets - segment liabilities)	As at March 31 2026			As at March 31 2025		
Segment assets	49,611	6,472	56,083	85,152	6,675	91,827
Segment liabilities	28,555	199	28,754	53,999	190	54,189

(b) **Major Customers in Cement Segment**

15% of Revenue is coming from 2 customers in cement segment.

Note-35: Related party transactions

As per Ind AS 24, the disclosure of transactions with the related parties are given below

The related party relationships is as identified by the company and relied upon by the auditor.

(a) **Holding company**

The Company is controlled by following entity:

Name of entity	Ownership interest held by the holding entity			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Chettinad Cement Corporation Private Limited	India	"CHETTINAD TOWERS", NO. 603, ANNA SALAI, Hyderabad Hyderabad TN 600006 IN	75%	75%

Notes to Accounts



All amounts in INR lakhs unless otherwise stated

(b) Fellow Subsidiaries

Name of entity	Ownership interest held by the holding entity			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Belaire Apartments Private Limited	India	Plot No.18, Block No.1 Rajmahal Vilas, 2nd Stage Bengaluru KA - 560094 IN	100%	100%
Associated Cement Holdings Private Limited	India	Chettinad Towers, No.603, Anna Salai, Chennai - 600006, Tamil Nadu, India	100%	100%
Emerald Property & Power Developers Private Limited*	India	Chettinad Towers, No.603, Anna Salai, Chennai - 600006, Tamil Nadu, India	0%	57%

During the year under review, the shares held by Chettinad Cement Corporation Private Limited in the company was sold to Belaire Apartments Private Limited and as on 31st March 2026, the company had become a subsidiary of Belaire Apartments Private Limited

(c) Subsidiaries

Name of entity	Ownership interest held by the holding entity			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Bhavya Cements Private Limited, India	India	Thangeda (Village), Dacheppally (Mandal), Guntur Distrit, Andhra Pradesh - 522414, India	51.09%	99.09%

(d) Associate Company of Holding Company

Name of entity	Ownership interest held by the holding entity			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Brownstone Minerals & Metals Private Limited*	India	Chettinad Towers, No.603, Anna Salai, Chennai - 600006, Tamil Nadu, India	0%	31%
Vidyut Property & Power Developers Private Limited*	India	C 5/2, Vasant Vihar, New Delhi - 110057, India	0%	28%

* During the year under review, the shares held by Chettinad Cement Corporation Private Limited in the company was sold to Belaire Apartments Private Limited and as on 31st March 2026, the company had become an associate company of Belaire Apartments Private Limited

The Company does not have any associate Company.

(e) Joint ventures in which the company is a joint venturer

The Company does not have any joint ventuures

(f) Key management personnel(KMP) of the reporting company and holding of the reporting company.

Mr. M A M R Muthiah, Managing Director of holding Company

Mr. N. Venkat Raju, Managng Director of Reporting Company

Mr. Rajesh Kumar Dhoot, Chief Financial Officer

Mr. Subhanaryan Muduli, Company Secretary (till 15.07.2025)

Mrs. Krithika Vijay Karthik, Company Secretary (From 12.08.2025)

Mrs. V. Valliammai, Non Executive Director of the Reporting Company

Mrs. S.B Nirmalatha, Non Executive Director of the Reporting Company

Mr. Gopal Perumal, Non Executive Director of the Reporting Company

Mr. Palani Ramkumar, Non Executive Director of the Reporting Company

Mr. Umesh Prasad Patnaik, Non Executive Director of the Reporting Company

Key management personnel compensation

Particulars	As at March 31 2026	As at March 31 2025
Short-term employee benefits	200	178
Post-employment benefits*	12	10
Total compensation	212	188

* This does not include gratuity based on actuarial valuation as this is done for the company as a whole

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Entities controlled or jointly controlled by a person identified (f) above :

Chettinad Morimura Semiconductor Material Private Limited

Chettinad Inland Water Transport Services Private Limited

Chennai Computer and Software Services Private Limited

Chettinad Realtors Private Limited

Chettinad Lignite Transport Services Private Limited

Chettinad Educational Institutions

Chettinad Enterprises Private Limited

Chettinad Minerals and Logistics Private Limited

Blaze Logistics Private Limited

GMMSR Advisory Services LLP

Chettinad Collective Trade Marks LLP

GMMSR Realty & Allied Services LLP

GMMSR Health Sciences LLP

Mahotsava Hospitality LLP

(h) Transactions with related parties

The following transactions occurred with related parties:

Particulars	As at March 31 2026	As at March 31 2025
Holding Entity		
<i>Chettinad Cement Corporation Pvt Ltd</i>		
Purchase of goods/ Services	6	1,456
Sale of goods/ Services	5,013	6
Rental Income		
Rental Expenses	-	-
ICD Interest Expenses	2,217	2,496
Repayment of ICD Interest	3,500	
ICD Received	9,095	500
ICD Repaid	25,405	-
Sale of Investment	25,405	
Subsidiary		
<i>Bhavya Cements Private Limited</i>		
Purchase of goods/Services	13,487	10,094
Sale of goods/ Services	608	793
Rental Expenses	-	-
Rental Income	1	1
Common Director		
<i>Chettinad Minerals and Logistics Private Limited</i>	454	

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

(i) Outstanding balances arising from sales/purchases of goods and services

Particulars	As at March 31 2026	As at March 31 2025
Holding Entity		
Chettinad Cement Corporation Private Limited Receivable against sale of goods	65	13
Payable against purchase of goods	-	321
Inter Corporate Deposit (Principal and Interest payable)	19,760	38,191
Subsidiary		
Bhavya Cements Private Limited		
Payable against Purchase of goods	523	(1,684)
Receivable against sale of goods	132	559

Note-36: Contingent liabilities and contingent assets

(a) Contingent liabilities

	As at March 31 2026	As at March 31 2025
Claims against the Company not acknowledged as debts		
Excise related *	180	180
Customs related **	130	130
Others	95	95
GST related	74	43
Total	479	448

*Does not include penalty amount of INR 180.32 Lakhs

**Does not include penalty amount of INR 103.70 Lakhs

During the FY 2020-21, Company has received a notice from Superintendent of Engineer, Southern Power Distribution Company of Telangana Limited, Suryapet purporting to claim and demand ₹16,95,38,278/- (Rupees Sixteen Crores Ninety Five lakhs Thirty Eight thousand Two hundred and Seventy Eight Only) towards difference in wheeling charges and interest thereon pursuant to the judgment dated 29.11.2019 of the Hon'ble Supreme court. Company has approached to Hon'ble High court of Telangana State, Hyderabad and filed the writ petition on the ground that the demand raised is unauthorized and legally untenable as the Company was not party to any wheeling agreement entered into with transmission/distribution Licensee. The Hon'ble High Court of Telangana has granted stay order to the said demand and hence the demand raised is not considered as contingent liability

(b) Contingent assets

The Company does not have any contingent assets as at March 31, 2026 and March 31, 2025

Note-37: Commitments

Capital commitments (net of capital advances)

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars	As at March 31 2026	As at March 31 2025
Estimated amount of contracts remaining to be executed on capital account and not provided for	-	100
Other commitments	-	-
Total	-	100

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-38: Other Disclosure

(a) Dues to Micro and Small Enterprises

Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 are provided as under, to the extent the Company has received intimation from the 'Suppliers' regarding their status under the Act.

Particulars	As at March 31 2026	As at March 31 2025
i) Principal amount and the interest due thereon remaining unpaid to each supplier at the end of each accounting year	-	-
Principal amount due to micro and small enterprises	461	487
Interest due on above	-	-
ii) Interest paid by the Company in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along-with the amount of the payment made to the supplier beyond the appointed day during the period	-	-
iii) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the period) but without adding interest specified under the Micro, Small and Medium Enterprises Act, 2006	-	-
iv) The amount of interest accrued and remaining unpaid at the end of each accounting year	-	-
v) Interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

(b) Corporate Social Responsibility (CSR)

Section 135(1) of the Companies Act, 2013 relating to amount to be spend towards Corporate Social Responsibility is not applicable for Financial Year 2025-26.

The Company has spent INR 2.95 lakhs during financial year ended 31st March, 2026 towards CSR activities (INR 15.32 Lakhs in F.Y 2024-25).

S. No	Particulars	2025-2026	2024-2025
1	Amount required to be spent by the company during the year	-	-
2	Amount of expenditure incurred	3	15
3	Shortfall at the end of the year	-	-
4	Total of previous years shortfall	-	-
5	Reason for shortfall	NA	NA
6	Nature of CSR activities	Promoting Education, Rural Development, Health Care, Hygiene & Sanitation	Promoting Education, Rural Development, Health Care, Hygiene & Sanitation
7	Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	NA	NA
8	Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year should be shown separately	NA	NA

Note-39: Earnings per share

Particulars	As at March 31 2026	As at March 31 2025
Net Profit/(Loss) for the year as per statement of profit & loss	(10,396)	(3,482)
Number of shares outstanding at the end of the year	294	294
Weighted average number of equity shares outstanding during the year	294	294
Basic and Diluted earnings per share (₹)	(35.39)	(11.85)
Face value per share (₹)	10	10

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Reconciliations of earnings and number of shares used in calculating earnings per share

Particulars	As at March 31 2026	As at March 31 2025
Basic/Diluted earnings per share		
Profit/(Loss) attributable to equity holders of the company used in calculating basic/diluted earnings per share	(10,396)	(3,482)
Weighted average number of Equity Shares outstanding during the period(In Number)	2,93,74,764	2,93,74,764

Note-40: Leases

Disclosures as per Ind AS 116:

The weighted average incremental borrowing rate applied to lease liabilities is 9 %

Particulars	Right of use (ROU)- Building
Opening Balance as on 1 st April 2025	12
Add: Additions	4
Less: Deletions	-
Less: Depreciation	12
Closing Balance as on 31 st March 2026	4

The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the statement of Profit and Loss.

The following is the break-up of current and non-current lease liabilities as at March 31, 2026

Particulars	Year ended March 31 2026	Year ended March 31 2025
Current Lease Liability	1	11
Non Current Lease Liability	2	-
Total	3	11

The following is the movement in lease liabilities during the Year Ended March 31, 2026

Particulars	Year ended March 31 2026	Year ended March 31 2025
Balance at the beginning	11	24
Additions	3	3
Finance Cost accrued during the period	-	2
Less: Deletion	-	-
Less: Payment of lease liabilities	11	18
Translation Difference	-	-
Balance at the end	3	11

The table below provides details regarding the contractual maturities of lease liabilities as at March 31, 2026 on an undiscounted basis:

Particulars	Year ended March 31 2026	Year ended March 31 2025
Less than one year	2	11
One to five years	2	-
More than five years	-	-
Total	4	11

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-41: Assets pledged as security

The carrying amount of assets pledged as security for current and non-current borrowings are:

Particulars	As at March 31 2026	As at March 31 2025
Current		
Financial assets		
<i>First charge</i>		
Trade receivables	495	2,230
Cash and cash equivalents	25	29
Bank Balances other than cash and cash equivalents	57	64
Loans	-	-
Others	148	177
Non-financial assets		
<i>First charge</i>		
Inventories	2,591	2,394
Other current assets	2,422	2,690
Total current assets pledged as security	5,738	7,584
Non-Current		
<i>First charge</i>		
Plant and machinery	-	-
Furniture and fixtures	-	-
Office equipment	-	-
Vehicles	-	-
Total non-current assets pledged as security	-	-
Total assets pledged as security	5,738	7,584

The Non Fund Based Working capital facilities availed from HDFC Bank are secured by an exclusive charge on Inventory and Trade receivables of the Company.

Events occurring after the reporting period

No events were noted after the reporting period which require an adjustment nor disclosure as provided under Ind AS 10.

Note-42:

No funds have been advanced / loaned / invested (from borrowed funds or from share premium or from any other sources / kind of funds) by the Company to any other person(s) or entity(ies), including foreign entities (Intermediaries), with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

No funds have been received by the Company from any person(s) or entity(ies), including foreign entities (Funding Parties), with the understanding (whether recorded in writing or otherwise) that the Company shall (i) directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

Note-43:

The company is using accounting software for maintaining its books of account having the feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software.

Notes to Accounts



All amounts in INR lakhs unless otherwise stated

Note-44: Analytical Ratios

Ratio	Numerator	Denominator	Current Year	Previous year	Variance %	Reasons
Current ratio (in times)	Total current Assets	Total current liabilities	0.67	0.43	0.57	Reduction in Current Liability due to repayment of bank borrowings and other liabilities.
Debt-equity ratio (in times)	Long term liabilities+short term borrowings	Total equity	0.72	1.03	(0.30)	Debt reduced due to repayment of Long term borrowings
Debt service coverage ratio (in times)	Earnings before debt service = Net profit after taxes + non cash operating expenses + Interest + Other non cash adjustments	Debt service = Interest + principle repayments	0.31	0.30	0.04	-
Return on equity ratio (in %)	Profit/(Loss) for the year	Average total equity	(0.07)	(0.09)	(16)	-
Inventory turnover ratio (in times)	Revenue from operations	Average total inventory	12.45	14.00	(0.11)	-
Trade receivables turnover ratio (in times)	Revenue from operations	Average trade receivables	22.77	15.52	0.47	Reduction in Trade Receivables
Trade payables turnover ratio (in times)	Raw material purchaes + Fuel purchase+Other expenses	Average trade payables	4.02	5.62	(0.29)	Lower Purchases due to drop in production and no corresponding decrease in Avg Trade Payable
Net capital turnover ratio (in times)	Revenue from operations	Working capital (ie., Total currnet asstes less Total current liabilities)	(11.11)	(3.69)	2.01	Due to increase in working capital
Net profit ratio (in %)	Profit/(Loss) for the year	Revenue from operations	(0.08)	(0.09)	(17)	-
Return on capital employed (in %)	Earning before tax and finance cost	Capital employed = Net worth + Deferred tax liabilities+Total Debt	0.00	(0.02)	(108)	Due to repayment of Long term borrowings and positive EBIDTA returns during the year
(k) Return on Investment	Income generated from invested funds	Average invested funds in investmens	-	-	-	NA

42nd Annual Report 2025 - 26

Notes to Accounts

All amounts in INR lakhs unless otherwise stated

Note-45: Note on "Code on Security, 2020"

The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020, and has invited suggestions from stakeholders which are under active consideration by the Ministry. The Company will assess the impact and its evaluation once the subject rules are notified and will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

The accompanying notes form an integral part of standalone financial statements.

As per our report of even date

For and on behalf of the Board

For S C Bose & Co

Chartered Accountants
FR No : 004840S

N Venkat Raju

Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai

Director
(DIN: 01197421)

S.B. Nirmalatha

Director
(DIN: 03092392)

Subhash C Bose Bendi

Partner
Membership No : 029795

Gopal Perumal

Director
(DIN: 06630431)

Palani Ramkumar

Director
(DIN: 09207219)

Umesh Prasad Patnaik

Director
(DIN: 10619857)

Place: Hyderabad

Date: 27th May 2026

Rajesh Kumar Dhoot

Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik

Company Secretary
M. No. A 17653

Place: Chennai

Date: 27th May 2026

Independent Auditor's Report

To the Members of Anjani Portland Cement Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Anjani Portland Cement Limited (hereinafter referred to as "the Holding Company") and its subsidiary company (the Holding Company and its subsidiary company together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at 31st March, 2026, and the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement for the year then ended, and notes to the consolidated financial statements, including material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act"), in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at 31st March, 2026, of its consolidated Loss (including other comprehensive income), consolidated changes in equity and its consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in India in terms of the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") and the relevant provisions of the Companies Act, 2013, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significant in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	Auditor's Response
Evaluation of uncertain tax positions The Group has material uncertain tax positions including matters under dispute which involves significant judgment to determine the possible outcome of these disputes. Refer Notes 37 to the Consolidated Financial Statements.	Principal Audit Procedures The audit procedures included but were not limited to: - Obtaining a detailed understanding processes and controls of the Management with respect to claims or disputes - Performing following procedures on samples selected: - Understanding the matters by reading the correspondences, communications, minutes of the management meeting - Making corroborative inquiries with appropriate level of the management personnel including status update, expectation of outcomes with the basis, and the future course of action contemplated by the unit, and perusing legal opinions, if any, obtained by the Management. - Discussing the status of the cases with the legal team regarding the progress and probability assessment of the outcomes. - Evaluating the evidence supporting the judgement of the management about possible outcomes and the reasonableness of the estimates. - Evaluating appropriateness of adequate disclosures in accordance with the applicable Indian accounting standards.

Other Information

The Holding Company's Board of Directors is responsible for the preparation of other information. The other information comprises the information included in the Company's Annual Report but does not include the financial statements and auditor's report thereon. The Other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated state of affairs, consolidated profit/ loss and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective management and Boards of Directors of the companies included in the Group are responsible for assessing the ability of the group and respective entities to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Boards of Directors either intend to liquidate their respective entities or to cease operations, or have no realistic alternative but to do so.

The respective Boards of Directors of the companies included in the Group are also responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditor. For the other entities included in the consolidated financial statements, which have been audited by other auditor, such other auditor remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance of the holding company and other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

We did not audit the financial statements/financial information of subsidiary company whose financial statements reflect total assets of Rs 21574.00 Lakhs as at 31st March, 2026, total revenue of Rs 25785.00 lakhs, total net profit/(loss) of Rs 599.00 lakhs for the year ended 31st March 2026 and net cash inflow of Rs 25.00 lakhs for the year ended 31st March, 2026, whose financial statements/financial information have not been audited by us. These financial statements/financial information have been audited by other auditor whose report have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of subsidiary company and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the subsidiary company is based solely on the report of the other auditor.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matter with respect to our reliance on the work done and the report of the other auditor.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditor on separate financial statements of subsidiary company as audited by other auditor, as noted in the "Other Matter" paragraph, we report, to the extent applicable, that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - (b) In our opinion, proper books of account as required by law relating to the preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and report of the subsidiary company auditor.
 - (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), Consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of the preparation of the consolidated financial statements.
 - (d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards prescribed under Section 133 of the Act.
 - (e) On the basis of the written representations received from the directors of the Holding Company and its subsidiary Company as on 31st March, 2026 taken on record by the respective Board of Directors of the Holding Company and subsidiary Company, none of the directors of group companies is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) The modification relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 1(b) above and paragraph 1(i)(vi) below on reporting under Rule (11)(g) of the Companies (Audit and Auditors) Rules 2014
 - (g) With respect to the adequacy of the internal financial controls with reference to financial statement of the Holding Company and its subsidiary company, which is incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".
 - (h) In our opinion and based on the consideration of report of other statutory auditor of the subsidiary company, the managerial remuneration paid by the Holding Company and its subsidiary company, which is incorporated in India to its directors during the year is in accordance with the provisions of section 197 of the Act
 - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditor on separate financial statement as also the other financial information of the subsidiary company as noted in 'Other matter' paragraph
 - i. The Group has disclosed the impact of pending litigations on its financial position in its standalone financial statements (Refer note 37);
 - ii. The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company.
 - iv. (a) The respective Management of the Holding Company and its subsidiary company which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding

Company or its subsidiary company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or its subsidiary company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries. (Refer Note-43)

- (b) The respective Management of the Holding Company and its subsidiary company which are companies incorporated in India, whose financial statements have been audited under the Act, have represented to us that, to the best of their knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Holding Company or its subsidiary company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or its subsidiary company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries. (Refer Note-43)
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. As stated in Note 34(b) to the consolidated financial statements, the Board of Directors of the Holding Company and Subsidiary Company have not proposed dividend for the year.
- vi. Based on our examination, which included test checks, and that performed by subsidiary company's auditor whose financial statements have been audited under the Act, the holding company and subsidiary company have used accounting software for maintaining its books of account which have a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all relevant transactions recorded in the software and the audit trail (edit log) feature has not been tampered with.

The holding company and subsidiary company have maintained and preserved the audit trail (edit log) as per the statutory requirement for record retention.

2. As Required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in "Annexure -B" a statement on the matters specified in paragraph 3(xi) of the Order.

For **S C Bose & Co.**,
Chartered accountants
(Firm Registration No. 004840S)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795IVVFRU8127

Place: Hyderabad
Date: May 27, 2026

Annexure “A” to the Independent Auditor’s Report

(Referred to in paragraph 1(g) under ‘Report on Other Legal Regulatory Requirements’ section of our report of even date)

Report on the Internal Financial Controls with reference to Consolidated Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

Opinion

We have audited the internal financial controls with reference to Consolidated Financial Statements of Anjani Portland Cement Limited (“the Holding Company”) its subsidiary company as of 31 March 2026 in conjunction with our audit of the consolidated financial statements of the Holding Company and its subsidiary company for the year ended on that date.

In our opinion and based on the consideration of report of the subsidiary company, the Holding Company and its subsidiary company has, in all material respects, an adequate internal financial controls system with reference to these Consolidated Financial Statements and such internal financial controls with reference to these Consolidated Financial Statements reporting were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management’s Responsibility for Internal Financial Controls

The Holding Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company and its subsidiary company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (‘ICAI’). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Holding Company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Inherent Limitations of Internal Financial Controls with reference to these Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to these Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to these Consolidated Financial Statements to future periods are subject to the risk that the internal financial control with reference to these Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Auditor’s Responsibility

Our responsibility is to express an opinion on the Holding Company’s internal financial controls with reference to these consolidated financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the “Guidance Note”) and the Standards on Auditing prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to these consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to these consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to these consolidated financial statements included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, and audit evidence obtained by the other auditor in terms of their report referred to in the other matters paragraph above is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to Consolidated Financial Statements.

Meaning of Internal Financial Controls with reference to these Consolidated Financial Statements

A Company’s internal financial control with reference to these Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal financial control with reference to these Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the

transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Other Matter

Our report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements/financial information in so far as it relates to subsidiary company is based on the corresponding report of the auditor of subsidiary Company.

For **S C Bose & Co.**,
Chartered accountants
(Firm Registration No. 004840S)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795IVVFRU8127

Place: Hyderabad
Date: May 27, 2026

Annexure “B” to the Independent Auditor’s Report

With reference to paragraph 2 under ‘Report on Other Legal and Regulatory Requirements’ section of our report to the members of the Company, we report that:

In terms of the information and explanations sought by us and given by the Holding Company and its Subsidiary company, the books of accounts and records examined in the normal course of audit and to the best of knowledge and belief and based on the consideration of audit report of the subsidiary company, we state that there are no qualifications or adverse remarks in the audit report on Companies (Auditors Report) Order, 2020 of the companies included the consolidated financial statements.

For **S C Bose & Co.,**
Chartered accountants
(Firm Registration No. 004840S)

Subhash C Bose Bendi
Partner
Membership No. 029795
UDIN: 26029795IVFRU8127

Place: Hyderabad
Date: 27.05.2026

42nd Annual Report 2025 - 26

Consolidated Balance Sheet

All amounts in INR Lakhs unless otherwise stated

Particulars	Note	As at March 31 2026	As at March 31 2025
Assets			
Non-current assets			
Property, plant and equipment	2a	48,091	49,826
Right of Use Assets	41	4	12
Capital work in progress	2c	113	680
Investment property	2d	-	95
Other intangible assets	2b	7,037	7,310
Goodwill	3	23,922	23,922
Financial assets			
i. Other financial assets	4	171	169
ii. Other non-current assets	5	1,358	1,350
Total non-current assets		80,696	83,364
Current assets			
Inventories	6	4,636	4,890
Financial assets			
i. Trade receivables	7	1,352	2,509
ii. Cash and cash equivalents	8	50	29
iii. Bank Balances other than (ii) above	9	57	64
iv. Other financial assets	4	1,816	1,853
Other current assets	10	2,778	1,557
Current Tax assets (Net)	21	73	61
Total current assets		10,762	10,963
Total Assets		91,458	94,327
Equity and liabilities			
Equity			
Equity share capital	11	2,937	2,937
Other equity	12	33,967	18,436
Non-controlling Interest	12a	7,576	230
Total equity		44,480	21,603
Liabilities			
Non-current liabilities			
Financial liabilities			
i. Borrowings	13	27,730	42,245
ia. Lease liabilities		2	-
Provisions	14	322	374
Deferred tax liabilities (net)	15	7,382	7,682
Total non-current liabilities		35,436	50,301
Current liabilities			
Financial liabilities			
i. Borrowings	17	-	4,048
ia. Lease liabilities		1	11
ii. Trade payables			
(a) Total outstanding dues of micro enterprises and small enterprises	18	758	735
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises		4,139	6,086
iii. Other financial liabilities	19	4,473	8,745
Other current liabilities	20	2,065	2,683
Provisions	14	106	115
Total current liabilities		11,542	22,423
Total liabilities		46,978	72,724
Total equity and liabilities		91,458	94,327
Material Accounting Policies	1		

The accompanying notes form an integral part of consolidated financial statements.

As per our report of even date

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

Gopal Perumal
Director
(DIN: 06630431)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Place: Chennai
Date: 27th May 2026

V. Valliammai
Director
(DIN: 01197421)

Palani Ramkumar
Director
(DIN: 09207219)

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

S.B. Nirmalatha
Director
(DIN: 03092392)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

Consolidated Statement of Profit and Loss

All amounts in INR Lakhs unless otherwise stated

Particulars	Note	Year Ended March 31, 2026	Year Ended March 31, 2025
Income			
Revenue from operations	22	45,521	43,003
Other income	23	170	168
Total income		45,691	43,171
Expenses			
Cost of materials consumed	24	6,727	5,520
Purchase of stock-in-trade		144	1,026
Changes in inventories of finished goods and work-in-progress	25	(59)	1,240
Employee benefits expense	26	3,449	3,579
Finance costs	27	3,062	3,343
Depreciation and amortisation expense	28	3,437	4,560
Power and fuel		21,150	19,509
Freight and forwarding expense		4,939	7,961
Other expenses	29	5,821	6,130
Total expenses		48,670	52,868
Profit /(Loss) before Exceptional item and tax		(2,979)	(9,697)
Exceptional Item		-	-
Profit /(Loss) before tax		(2,979)	(9,697)
Tax expenses			
Current Tax	30		-
Deferred tax		(344)	(1,575)
Earlier year's tax		(4)	
Total tax expense		(348)	(1,575)
Profit/(Loss) for the year		(2,631)	(8,122)
Other comprehensive income			
<i>Items that will not be reclassified to profit or loss</i>			
Remeasurement of post employment benefit obligations		139	14
Income tax relating to these items		(35)	(3)
Other comprehensive income/(Loss) for the year, net of tax		104	11
Total comprehensive income for the year		(2,527)	(8,111)
Profit attributable to:			
Owners of the Company		(2,878)	(8,082)
Non-controlling Interests		247	(40)
Profit/(Loss) for the year		(2,631)	(8,122)
Other comprehensive income attributable to:			
Owners of the Company		97	11
Non-controlling Interests		7	-
Other comprehensive income for the year, net of tax		104	11
Total Comprehensive income attributable to:			
Owners of the Company		(2,781)	(8,071)
Non-controlling Interests		254	(40)
Total comprehensive income for the year		(2,527)	(8,111)
Earnings per equity share (Face Value of Rs 10/- each) :			
Basic earnings per share in Rupees	39	(9.80)	(27.51)
Diluted earnings per share in Rupees		(9.80)	(27.51)
Material Accounting Policies	1		

The accompanying notes form an integral part of consolidated financial statements.

As per our report of even date

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

Gopal Perumal
Director
(DIN: 06630431)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Place: Chennai
Date: 27th May 2026

V. Valliammai
Director
(DIN: 01197421)

Palani Ramkumar
Director
(DIN: 09207219)

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

S.B. Nirmalatha
Director
(DIN: 03092392)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

Consolidated Statement of Cash Flows

All amounts in INR Lakhs unless otherwise stated

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Cash flow from operating activities		
Profit/(Loss) before tax	(2,979)	(9,697)
Adjustments for		
Depreciation and amortisation expense	3,437	4,560
Interest Income	(57)	(12)
Liability no longer required	-	(81)
(Gain)/loss on disposal of property, plant and equipment	(56)	(4)
Provisions for bad debts	14	31
Bad debts	-	80
Amortisation of government grants	-	(7)
Interest expenses on financial liabilities calculated using effective interest rate	18	-
Finance costs	3,044	3,343
Change in operating assets and liabilities		
(Increase)/Decrease in trade receivables	1,144	1,510
(Increase)/Decrease in inventories	254	821
Increase/(Decrease) in trade payables	(1,921)	1,018
(Increase)/Decrease in other financial assets	92	74
(Increase)/decrease in other current assets and non-current assets	(1,285)	(116)
Increase/(Decrease) in employee benefit obligations	78	69
Increase/(Decrease) in financial liabilities	(4,093)	702
Increase/(Decrease) in other current liabilities	(616)	(1,321)
Cash generated from operations	(2,926)	970
Income taxes paid	62	
Net cash inflow (outflow) from operating activities	(2,864)	970
Cash flows from investing activities		
Payments for property, plant and equipment	(849)	(1,414)
Increase / (Decrease) in capital creditors	(179)	(56)
(Increase) / Decrease in capital advances	(18)	(12)
Proceeds from sale of property, plant and equipment	145	5
Fixed deposits (Increase)/Decrease- (Net)	7	9
Sale consideration received from Minority Stakeholders	25,405	-
Net Cash inflow (outflow) from Investing activities	24,511	(1,468)
Cash flows from financing activities		
Proceeds/(Repayment) of long term borrowings	(14,515)	1,500
Proceeds/(Repayment) of short term borrowings	(4,048)	2,144
Interest paid	(3,044)	(3,343)
Payment of lease liabilities	(11)	(19)
Amount transferred to investor education and protection fund	(8)	-
Net cash inflow (outflow) from financing activities	(21,626)	282
Net increase (decrease) in cash and cash equivalents	21	(216)
Cash and cash equivalents at the beginning of the financial year	29	245
Cash and cash equivalents at end of the period	50	29

1) Components of cash and cash equivalents

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Balances with banks in current accounts	50	29
Cash and cash equivalents considered in the cash flow statement	50	29

2) The above statement of cash flow has been prepared in accordance with the 'Indirect method' as set out in Indian Accounting Standard - 7

3) Reconciliation of liabilities arising from financing activities

Particulars	Outstanding as at 01 Apr 2025	Cash flows(Net)	Non-Cash Changes	Outstanding as at 31 March 2026
Inter Corporate Deposits	42,245	10,890	(25,405)	27,730
Loans from banks	4,048	(4,048)	-	-
Total Borrowings	46,293	6,842	(25,405)	27,730

Material Accounting Policies

1

The accompanying notes form an integral part of consolidated financial statements.

As per our report of even date

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai
Director
(DIN: 01197421)

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Umesh Prasad Patnaik
Director
(DIN: 10619857)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Consolidated Statement of changes in Equity

All amounts in INR Lakhs unless otherwise stated

I) Equity share capital

Particulars	Note No	Amounts
Balance as at April 1, 2025		2,937
Add: Changes in equity share capital due to prior period errors		-
Restated balance at the beginning of the year		2,937
Changes in equity share capital during the year	11	-
Balance as at March 31, 2026		2,937

Particulars	Note No	Amounts
Balance as at April 1, 2024		2,937
Add: Changes in equity share capital due to prior period errors		-
Restated balance at the beginning of the year		2,937
Changes in equity share capital during the year	11	-
Balance as at March 31, 2025		2,937

II) Other equity

Particulars	Note No	Reserves and surplus				
		Securities Premium	General Reserve	Retained earnings	Capital Redemption Reserve	Total
Balance as at April 1, 2025		14,456	500	2,719	761	18,436
Profit/(Loss) for the year	12	-	-	(2,878)	-	(2,878)
Other comprehensive income	12	-	-	97	-	97
Dividends paid	34(b)	-	-	-	-	-
Sale of Investment		-	-	18,312	-	18,312
Balance as at March 31, 2026		14,456	500	18,250	761	33,967

Particulars	Note No	Reserves and surplus				
		Securities Premium	General Reserve	Retained earnings	Capital Redemption Reserve	Total
Balance as at April 1, 2024		14,456	500	10,790	761	26,507
Profit/(Loss) for the year	12	-	-	(8,082)	-	(8,082)
Other comprehensive income	12	-	-	11	-	11
Rights Issue		-	-	-	-	-
Dividends paid	34(b)	-	-	-	-	-
Balance as at March 31, 2025		14,456	500	2,719	761	18,436

The accompanying notes form an integral part of consolidated financial statements.

As per our report of even date

For and on behalf of the Board

For S C Bose & Co
Chartered Accountants
FR No : 004840S

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

V. Valliammai
Director
(DIN: 01197421)

S.B. Nirmalatha
Director
(DIN: 03092392)

Subhash C Bose Bendi
Partner
Membership No : 029795

Gopal Perumal
Director
(DIN: 06630431)

Palani Ramkumar
Director
(DIN: 09207219)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

Place: Hyderabad
Date: 27th May 2026

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

Place: Chennai
Date: 27th May 2026

Notes to Accounts

Note-1: MATERIAL ACCOUNTING POLICIES

a) Brief description of the Company

Anjani Portland Cement Limited ('the Company' or the Holding Company) is a public limited company incorporated and domiciled in India whose shares are publicly traded. The registered office is located at- #6-3-553, Unit No. E3 & E4, 4th Floor, Quena Square Off: Taj Deccan Road, Erramanzil, Hyderabad Telangana 500082

The Company manufactures high quality premium cement. The Company has manufacturing plant located at Chintalapalem, Suryapeta District, Telangana.

The Consolidated financial statements have been approved by the holding company's Board of Directors on 27th May, 2026.

b) Basis of preparation of the consolidated financial statements

These consolidated financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the Act) [Companies (Indian Accounting Standards) Rules, 2015] and other relevant provisions of the Act. The financial statements have been prepared under the historical cost convention on accrual basis of accounting except for certain financial assets and liabilities (as per the accounting policies given below) which have been measured at fair value.

c) Principles of Consolidation

The consolidated financial statements comprise the financial statements of the company and its subsidiary Bhavya Cements Private Limited, together referred as 'Group' as at 31st March, 2026

d) Use of estimates

The preparation of financial statements requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and notes thereto. The management believes that these estimates and assumptions are reasonable and prudent. However, actual results could differ from these estimates. Any revision to accounting estimates is recognised prospectively in the current and future periods.

This note provides an overview of the areas that involve a higher degree of judgment or complexity, and of items which are more likely to be materially adjusted due to estimates and assumptions turning out to be different than those originally assessed. Detailed information about each of these estimates and judgments is included in the relevant notes together with information about the basis of calculation for each affected line item in the financial statements.

e) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Amounts disclosed as revenue are net of returns, rebates and trade discounts.

Sale of products:

Timing of recognition – Revenue from sale of products is recognized when control of the products is transferred to customers based on terms of sale.

Measurement of Revenue: Revenue from sales is based on the price specified in the sales contract, net of all discounts and returns in relation to sales made until end of the reporting period.

Interest, Dividends and Other Income:

Dividend income is recognised when the right to receive payment has been established, it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and the applicable effective interest rate.

f) Property, Plant and Equipment

Freehold Land is stated at historical cost. All other property plant and equipment are stated at cost of acquisition less accumulated depreciation / amortization and impairment, if any. Cost includes purchase price, taxes and duties, labour cost and directly attributable overhead expenditure incurred upto the date the asset is ready for its intended use. However, cost excludes input credit of the duty or tax is availed of.

Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as separate asset is derecognized when replaced. All other repairs and maintenance are charged to Profit or Loss during the reporting period in which they are incurred.

g) Depreciation and amortization

- i) Depreciation of Property, Plant and Equipment is provided on straight line method of depreciation based on the useful lives estimated by the Company from the technical evaluation carried out. The useful lives so determined are equal to those prescribed under the Part C of Schedule II of the Companies Act, 2013.
- ii) The assets' residual values are measured at not more than 5% of the original cost of the asset. The assets' residual values and useful lives are reviewed, and adjusted, if appropriate, at the end of each reporting period.
- iii) On tangible property, plant and equipment added / disposed-off during the year, depreciation is charged on pro-rata basis from the date of addition / till the date of disposal.
- iv) Gains and losses on disposal of assets are determined by comparing the sale proceeds with the carrying amount. These are included in profit or loss within other income.

h) Impairment of assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognized for the amount by which the asset's carrying amount exceeds its recoverable amount.

i) Transactions in foreign currencies

- i) Transactions in foreign currencies are recorded at the exchange rates prevailing on the date of transaction.
- ii) Foreign currency monetary assets and liabilities such as cash, receivables, payables, etc., are translated at year end exchange rates.
- iii) Exchange differences arising on settlement of transactions and translation of monetary items are recognised as income or expense in the year in which they arise.

j) Inventories

Inventories are valued at the lower of cost and net realisable value.

- i) Cost of raw materials and components, packing materials, stores and spares, work-in-process and finished goods are ascertained on a weighted average basis.
- ii) Cost of finished goods and work-in-process comprises of direct materials, direct labour and an appropriate proportion of variable and fixed overhead expenditure, the latter being allocated on the basis of normal operating capacity. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts.
- iii) Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.
- iv) Materials and supplies held for use in production of inventories are not written down if the finished products in which they will be used are expected to be sold at or above cost.
- v) Slow and non-moving material, obsolesces, defective inventories are duly provided for.

k) Income tax

Tax expense comprises of current and deferred taxes.

The income tax expense or credit for the period is the tax payable on the current period's taxable income based on the applicable income tax rate for each jurisdiction adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. The management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However, deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is also not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting profit nor taxable profit or loss. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Where the Company is entitled to claim special tax deductions for investments in qualifying assets or in relation to qualifying expenditure (the Research and Development or other investment allowances), the Company accounts for such allowances as tax credits, which means that the allowance reduce income tax payable and current tax expense. A deferred tax asset is recognised for unclaimed tax credits that are carried forward as deferred tax assets.

l) Provisions and contingent liabilities

i) Provision:

A provision is recorded when the Company has a present or constructive obligation as a result of present obligation, it is probable that an outflow of resources will be required to settle the obligation and the amount can be reasonably estimated.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expenses.

ii) Contingent liabilities:

Contingent liabilities are disclosed when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made, is termed as a contingent liability.

m) Government Grants

Grants from the government are recognised at their fair value where there is a reasonable assurance that the grant will be received and the Company will comply with all the conditions attached to it.

Government grants relating to the purchase of property, plant and equipment are included in non-current liabilities as deferred income and are credited to profit or loss on a straight-line basis over the expected lives of the related assets and presented under other income.

Grants related to income are recognised in statement of profit or loss by deducting it from the related expense.

n) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker.

o) Cash and Cash equivalents

For the purpose of presentation in the statement of cash flows, cash and cash equivalents include cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

p) Trade receivables

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment.

q) Trade payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid as per the agreed terms. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest method.

r) Current and Non-current classification

The Company presents assets and liabilities in the balance sheet based on current / non-current classification.

Cash or cash equivalent is treated as current, unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period. In respect of other assets, it is treated as current when it is:

- expected to be realized or intended to be sold or consumed in the normal operating cycle
- held primarily for the purpose of trading
- expected to be realized within twelve months after the reporting period.

All other assets are classified as non-current.

A liability is treated as current when:

- it is expected to be settled in the normal operating cycle
- it is held primarily for the purpose of trading
- it is due to be settled within twelve months after the reporting period, or
- there is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

s) Recent accounting announcements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2026, MCA has not notified any new standards or amendments to the existing standards applicable to the Company.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-2a: Property, plant and equipment

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Depreciation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Land - freehold	18,072	405		18,477	7			7	18,470
Building	13,432	58		13,490	3,855	690		4,545	8,945
Plant and equipment	48,120	938	233	48,825	26,011	2,434	236	28,209	20,616
Furniture and fixtures	31	2		33	20	2		22	11
Office equipment	140	3		143	124	5		129	14
Vehicles	263	-	45	218	216	13	43	186	32
Data Processing equipment	11	3		14	10	1		11	3
Total	80,069	1,409	278	81,200	30,243	3,145	279	33,109	48,091

Note-2b: Other intangible assets

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Depreciation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Computer software									
- Acquired	13	-	-	13	12		-	12	1
Bhavya Brand	1,542			1,542	393	103		496	1,046
Mining License	6,810			6,810	650	170		820	5,990
Total	8,365	-	-	8,365	1,055	273	-	1,328	7,037

Note-2c: Capital work in progress

Capital work in progress	680	354	921	113	-	-	-	-	113
	680	354	921	113	-	-	-	-	113

CWIP AGEING SCHEDULE

CWIP	Amount in CWIP for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	
Projects in progress	106	7	-	-	113

Notes: (i) Refer to note 37 for disclosure of contractual commitments for the acquisition of Property, Plant and Equipment.

Note-2d: Investment property

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2025	Additions	Deletions / Adjustments	As at March 31, 2026	As at April 1, 2025	Depreciation for the year	Deletions	As at March 31, 2026	As at March 31, 2026
Residential Buildings	110	-	110	-	15	4	19	-	-

Note-2a: Property, plant and equipment

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Depreciation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Land - freehold	18,072	-		18,072	7			7	18,065
Building	13,420	12		13,432	3,101	754		3,855	9,577
Plant and equipment	47,098	1,024	2	48,120	22,541	3,471	1	26,011	22,109
Furniture and fixtures	29	2		31	18	2		20	11
Office equipment	139	1		140	110	14		124	16
Vehicles	276	-	13	263	206	22	12	216	47
Data Processing equipments	10	1		11	9	1		10	1
Total	79,044	1,040	15	80,069	25,992	4,264	13	30,243	49,826

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-2b: Other intangible assets

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Depreciation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Computer software									
- Acquired	13	-	-	13	12		-	12	1
Bhavya Brand	1,542			1,542	290	103		393	1,149
Mining License	6,810			6,810	480	170		650	6,160
Total	8,365	-	-	8,365	782	273	-	1,055	7,310

Note-2c: Capital work in progress

Capital work in progress	310	1,522	1,151	680	-	-	-	-	680
	310	1,522	1,151	680	-	-	-	-	680

CWIP AGEING SCHEDULE

CWIP	Amount in CWIP for a period of				Total
	Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	
Projects in progress	427	253	-	-	680

Notes: (i) Refer to note 37 for disclosure of contractual commitments for the acquisition of Property, Plant and Equipment.

Note-2d: Investment property

Asset Description	Gross carrying amount				Accumulated Depreciation				Net carrying amount
	As at April 1, 2024	Additions	Deletions / Adjustments	As at March 31, 2025	As at April 1, 2024	Depreciation for the year	Deletions	As at March 31, 2025	As at March 31, 2025
Residential Buildings	110	-	-	110	11	4	-	15	95

Note-3: Goodwill

Particulars	As at March 31 2026	As at March 31 2025
Opening Balance	23,922	23,922
Additions	-	-
Disposals/Adjustments	-	-
Acquisition through business Combination	-	-
Other Adjustments	-	-
Total	23,922	23,922

Note-4: Other financial assets

Particulars	As at March 31 2026	As at March 31 2025
Non-current		
Unsecured, considered good		
Security deposits	8	8
Fixed Deposits with banks with maturity greater than 12 Months *	163	161
Total	171	169
* Represents margin money deposits against Bank Guarantees		
Current		
Security deposits	44	32
Sales tax incentive receivable	412	412
Power incentive receivable	1,211	1,211
DIC Claim receivable	69	119
Interest Receivable	80	79
Total	1,816	1,853

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-5: Other non-current assets

Particulars	As at March 31 2026	As at March 31 2025
Capital advances	315	297
Balances with government authorities	152	134
Prepaid expenses	84	119
Security deposits	807	800
Total	1,358	1,350

Note-6: Inventories

Particulars	As at March 31 2026	As at March 31 2025
Raw materials	378	501
Work-in-progress	1,301	1,151
Finished goods	378	469
Coal and fuel	629	520
Packing materials	328	281
Stores and spares	1,622	1,968
Total	4,636	4,890

Note-7: Trade receivables

Particulars	As at March 31 2026	As at Mar 31 2025
a) Trade receivables considered good - secured	127	869
b) Trade receivables considered good - unsecured	-	-
From Related Parties	531	15
From Others	163	1,329
c) Trade receivables which have significant increase in credit risk	649	651
d) Trade receivables - credit impaired	410	159
Less: Allowance for expected credit losses	(528)	(514)
Total	1,352	2,509

As on March 31, 2026

Particulars	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	346	416	17	20	16	6	822
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	9	640	649
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	1	6	23	379	410
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	346	416	18	26	48	1,026	1,880
Less: Expected Credit Losses	-	-	-	-	-	-	(528)
Total Receivables net of Allowance for bad and doubtful debts	-	-	-	-	-	-	1,352

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

As on March 31, 2025

Particulars	Not Due	Outstanding for following periods from due date of payment					
		Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	438	1,089	307	48	9	3	1,894
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	286	365	651
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	50	23	152	253	478
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	438	1089	357	71	447	621	3,023
Less: Expected Credit Losses	-	-	-	-	-	-	(514)
Total Receivables net of Allowance for bad and doubtful debts	-	-	-	-	-	-	2,509

Note-8: Cash and cash equivalents

Particulars	As at March 31 2026	As at Mar 31 2025
Balances with banks		
- in current accounts	50	29
Cash on hand	-	-
Total	50	29

Note-9: Bank Balances other than cash and cash equivalents above

Particulars	As at March 31 2026	As at Mar 31 2025
Balances with banks		
Term deposits	3	2
Unpaid Dividend	54	62
Total	57	64

Note-10: Other current assets

Particulars	As at March 31 2026	As at Mar 31 2025
Advances other than capital advances		
Supplier advances	1,846	1,003
Balances with government authorities	339	241
Prepaid Expenses	103	116
Statutory Dues receivable	490	197
Total	2,778	1,557

Note-11: Equity share capital

Particulars	As at March 31 2026	As at March 31 2025
4,30,00,000 (PY 4,30,00,000) equity shares of ₹10/- each	4,300	4,300
Total	4,300	4,300

Notes to Accounts



All amounts in INR Lakhs unless otherwise stated

Authorised preference share capital

Particulars	As at March 31 2026	As at March 31 2025
19,00,00,000 (PY 19,00,00,000) preference shares of ₹10/- each	19,000	19,000
Total	19,000	19,000

Issued,Subscribed and Fully paid up equity share capital

Particulars	As at March 31 2026	As at March 31 2025
2,93,74,764 (PY 2,93,74,764) equity shares of ₹10/- each	2,937	2,937
Total	2,937	2,937

(i) Movements in equity share capital

Particulars	No. of shares	Amount
Balance as at March 31, 2024	2,93,74,764	2,937
Add : Issue of shares		
Balance as at March 31, 2025	2,93,74,764	2,937
Movement during the year	-	-
Balance as at March 31, 2026	2,93,74,764	2,937

Terms and rights attached to equity shares

The company has one class of equity shares having a par value of INR 10. Each shareholder is eligible for one vote per share held. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the company after distribution of all preferential amounts. The distribution will be in proportion to the number of and amounts paid on equity shares held.

(ii) Shares of the company held by holding company

Particulars	As at March 31 2026		As at March 31 2025	
	Number of shares	Amount	Number of shares	Amount
Chettinad Cement Corporation Private Limited,Holding Company	2,20,31,071	2,203	2,20,31,071	2,203
	2,20,31,071	2,203	2,20,31,071	2,203

(iii) Details of shareholders holding more than 5% shares in the company

Particulars	As at March 31 2026		As at March 31 2025	
	Number of shares	% holding	Number of shares	% holding
Chettinad Cement Corporation Private Limited, Holding Company	2,20,31,071	75%	2,20,31,071	75%
	2,20,31,071	75%	2,20,31,071	75%

Promoter's Shareholding

Year ended March 31, 2026

Shares held by promoters at the end of the year			% Change During the Year
Promoter Name	No.of Shares	% of Total Shares	
Chettinad Cement Corporation Private Limited	2,20,31,071	75	-
Total	2,20,31,071	75	-

Year ended March 31,2025

Shares held by promoters at the end of the year			% Change During the Year
Promoter Name	No.of Shares	% of Total Shares	
Chettinad Cement Corporation Private Limited	2,20,31,071	75	-
Total	2,20,31,071	75	-

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-12: Other Equity

Particulars	As at March 31 2026	As at Mar 31 2025
Securities premium	14,456	14,456
General reserve	500	500
Retained earnings	18,250	2,719
Capital redemption reserve	761	761
Total	33,967	18,436

a) Securities premium

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	14,456	14,456
Additions during the year	-	-
Deductions/Adjustments during the year	-	-
Closing balance	14,456	14,456

b) General reserve

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	500	500
Additions during the year	-	-
Deductions/Adjustments during the year	-	-
Closing balance	500	500

c) Retained earnings

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	2,719	10,790
Net profit/(loss) for the year	(2,878)	(8,082)
Items of other comprehensive income recognised directly in retained earnings	-	-
- Remeasurements of post-employment benefit obligation, net of tax	97	11
Sale of Investment	18,312	-
Appropriations	-	-
- Dividend	-	-
Closing balance	18,250	2,719

d) Capital redemption reserve

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	761	761
Additions during the year	-	-
Deductions/Adjustments during the year	-	-
Utilized towards equity share buy-back	-	-
Closing balance	761	761

Note-12a: Non-controlling interest

Particulars	As at March 31 2026	As at Mar 31 2025
Opening balance	230	270
Additions during the year	7,092	-
Add: Profit/(Loss) for the year	247	(40)
Items of other comprehensive income	-	-
- Remeasurements of post-employment benefit obligation, net of tax	7	-
Deductions/Adjustments during the year	-	-
Closing balance	7,576	230

Nature and purpose of other reserves

(i) Securities premium

Securities premium is used to record the premium on issue of shares. The reserve can be utilised in accordance with the provisions of the Companies Act, 2013.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

(ii) **General reserve**

This reserve is used to record the transfers made from the retained earnings and was made on account of the requirements of the Companies Act, 2013 for payment of dividends.

(iii) **Retained Earnings**

This reserve represents the cumulative profits of the Company and effects of the remeasurement of defined benefit obligations. This Reserve can be utilised in accordance with the provisions of the Companies Act, 2013

(iv) **Capital Redemption Reserve**

This reserve has been created on account of the buy back of equity shares by the subsidiary company in accordance with the requirements of the Companies Act, 2013.

Note-13: Borrowings

Particulars	As at March 31 2026	As at March 31 2025
Un-Secured Loans		
Inter Corporate Deposits from Related Party	27,730	42,245
Total	27,730	42,245

Un-secured loan from related party represents loan from holding company which carries interest rate of 7%.

Note-14: Provisions

Particulars	As at March 31 2026			As at Mar 31 2025		
	Current	Non-current	Total	Current	Non-current	Total
Compensated absences	36	113	149	28	128	156
Gratuity	60	33	93	77	88	165
Superannuation	10	-	10	10	-	10
Others						
De-commissioning Liability	-	176	176	-	158	158
Total	106	322	428	115	374	489

(i) **Compensated absences**

The compensated absences obligations cover the Company's liability for the earned leave. The provision is presented as current and non-current based on the actuarial report obtained by the Company. However, based on past experience the Company does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months.

Particulars	As at March 31 2026	As at March 31 2025
Current compensated absences expected to be settled within the next 12 months	36	28

(ii) **Post-employment obligations - gratuity**

The Company provides for gratuity for employees in India as per the Payment of Gratuity Act, 1972. Employees who are in continuous service for a period of 5 years are eligible for gratuity. The amount of gratuity payable on retirement/termination is the employees last drawn basic salary per month computed proportionately for 15 days salary multiplied for the number of years of service. The gratuity plan is a funded plan and the Company makes contributions to the recognised funds in India.

(iii) **Defined contribution plans**

The Company also has certain defined contribution plans. Contributions are made to the provident fund in India for employees at the rate of 12% of basic salary as per regulations. The contributions are made to the registered provident fund administered by the government. The obligation of the Company is limited to the amount contributed and it has no further contractual nor any constructive obligations. The expense recognised during the period towards defined contribution plan is INR 184 (March 31, 2025 - INR 187 lakhs)

Gratuity

Particulars	Present value of obligation	Fair value of plan assets	Net amount
April 1, 2025	879	(714)	165
Current service cost	79	-	79
Interest expense/(income)	58	(38)	20
Total amount recognised in profit or loss	137	(38)	98

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Particulars	Present value of obligation	Fair value of plan assets	Net amount
<i>Remeasurements</i>			
Return on plan assets, excluding amounts included in interest expense/(income)	-	(13)	(13)
(Gain)/loss from change in demographic assumptions	-	-	-
(Gain)/loss from change in financial assumptions	(25)	-	(25)
Experience (gains)/losses	(112)	-	(112)
Transfer in /(Out) of plan asset		(20)	(20)
Total amount recognised in other comprehensive income	(136)	(33)	(170)
Employer contributions	-	(1)	(1)
Benefit payments	(34)	33	(1)
March 31, 2026	846	(754)	91

The net liability disclosed above relates to funded and unfunded plans are as follows:

Particulars	As at March 31 2026	As at Mar 31 2025
Present value of funded obligations	846	879
Fair value of plan assets	(754)	(714)
Deficit (Excess) of funded plan	92	165

(iv) Post-Employment benefits

Significant estimates: actuarial assumptions and sensitivity

The significant actuarial assumptions were as follows:

	March 31, 2026	March 31, 2025
Discount rate	7.05%	6.70%
Salary growth rate	8.00%	8.00%

Assumptions regarding future mortality for pension and medical benefits are set based on actuarial advice in accordance with published statistics and experience. These assumptions translate into an average life expectancy in years for an employee retiring at age 58.

(v) Sensitivity analysis

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

Particulars	Key assumptions	Defined benefit obligation			
		Increase in assumption by		Decrease in assumption by	
		Rate	March 31, 2026	Rate	March 31, 2026
Discount rate	6.70%	1%	510	1%	615
Attrition rate	2.50%	1%	560	1%	558
Salary growth rate	8.00%	1%	599	1%	520

Particulars	Key assumptions	Defined benefit obligation			
		Increase in assumption by		Decrease in assumption by	
		Rate	March 31, 2025	Rate	March 31, 2025
Discount rate	6.70%	1%	485	1%	602
Attrition rate	2.50%	1%	540	1%	539
Salary growth rate	8.00%	1%	585	1%	496

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied as when calculating the defined benefit liability recognised in the balance sheet.

(vi) The major categories of plan assets are as follows:

The group has plan assets by way of investment funds in Life Insurance Corporation of India (LIC) under the group gratuity scheme. The fair value of the plan assets are as under.

Particulars	March 31, 2026 Unquoted	March 31, 2025 Unquoted
Investment funds (Investments in LIC)	754	714
Total	754	714

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

(vii) Risk exposure

Through its defined benefit plans, The company is exposed to a number of risks, the most significant of which are detailed below:

Investment risks:

The present value of the defined benefit plan obligation is calculated using a discount rate determined by reference to Government of India bond rate. If the return on plan asset is lower than this rate, then it will create a plan deficit.

Interest risks:

A decrease in bond rate will increase the plan liability although this will be partially offset by an increase in the value of the plans bond holdings.

Longevity risks (Life expectancy):

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and at the end of the employment. An increase in the life expectancy of the plan participants will increase the plan liability.

Salary risks:

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. An increase in the salary of the plan participants will increase the plan liability.

Note-15: Deferred tax liabilities(net)

The balance comprises temporary differences attributable to:

Particulars	As at March 31 2026	As at March 31 2025
Deferred tax liabilities		
On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	7,588	7,909
DTA Addition/(Reversal) on account of Ind As		
Total deferred tax liabilities	7,588	7,909
Deferred tax assets		
Provision for employee benefits	(76)	(92)
Provision for doubtful debts	(130)	(135)
Other Adjustments	-	-
Deferred tax liabilities(net)	7,382	7,682

Movement in deferred tax liabilities/(assets)

Particulars	On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	Provision for employee benefits	Provision for doubtful debts	Other Adjustments	Total
At March 31, 2025	2,222	(92)	(135)	5,687	7,682
(Charged)/credited:					
- to profit or loss	(348)	16	5	(2)	(329)
- to other comprehensive income				29	29
- to Other Adjustments				-	-
At March 31, 2026	1,874	(76)	(130)	5,714	7,382

Movement in deferred tax liabilities/(assets)

Deferred tax liabilities(net)	On account of depreciation and amortisation on Property Plant and Equipment and intangible assets	Provision for employee benefits	Provision for doubtful debts	Other Adjustments	Total
At March 31, 2024	2,789	(80)	(122)	6,679	9,266
(Charged)/credited:					
- to profit or loss	(567)	(12)	(13)	(7)	(599)
- to other comprehensive income	-	-	-	(6)	(6)
- to Other Adjustments	-	-	-	(979)	(979)
At March 31, 2025	2,222	(92)	(135)	5,687	7,682

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-16: Government Grants

Particulars	As at March 31 2026	As at March 31 2025
Opening balance	-	7
Less: Released to profit or loss	-	(7)
Closing balance	-	-
Current portion	-	-
Non-current portion	-	-
Total	-	-

Note-17: Current borrowings

Particulars	Maturity date	Terms of repayment	As at March 31 2026	As at March 31 2025
Secured				
From banks				
Bank overdrafts	Payable on demand	Payable on demand	-	4,048
Current maturities of long term debt			-	-

Bank Overdraft, HDFC Bank Limited is fully re-paid during the current year and CC limit has been closed with the Bank.

Note-18: Trade payables

Particulars	As at March 31 2026	As at March 31 2025
Dues to micro enterprises and small enterprises	758	735
Dues to other than micro enterprises and small enterprises	4,139	6,086
Total	4,897	6,821

As on March 31, 2026

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	Total
i) MSME	744	14	-	-	-	758
ii) Others	1,918	2,055	14	130	22	4,139
iii) Disputed Dues-MSME	-	-	-	-	-	-
iv) Disputed Dues-Others	-	-	-	-	-	-
Total	2,662	2,069	14	130	22	4,897

As on March 31, 2025

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 1 Year	1-2 Years	2-3 Years	More Than 3 Years	Total
i) MSME	735	-	-	-	-	735
ii) Others	3,703	2,160	77	125	21	6,086
iii) Disputed Dues-MSME	-	-	-	-	-	-
iv) Disputed Dues-Others	-	-	-	-	-	-
Total	4,438	2,160	77	125	21	6,821

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-19: Other financial liabilities

Particulars	As at March 31 2026	As at March 31 2025
Interest accrued and due on ICD	99	2,246
Deposits from dealers	1,223	2,711
Capital creditors	-	179
Expenses payable	464	494
Unpaid dividends*	54	62
Deferred Consideration-Liability	2,613	2,613
Rention money	20	148
Accrued Interest	-	284
Others	-	8
Total	4,473	8,745

Note : * There are no amounts due to be remitted to Investor Education and Protection Fund out of these amounts.

Note-20: Other current liabilities

Particulars	As at March 31 2026	As at March 31 2025
Advances from customers	981	1,429
Statutory dues	71	398
Others	1,013	856
Total	2,065	2,683

Note-21: Current tax Assets(net)

Particulars	As at March 31 2026	As at March 31 2025
Provision for income-tax (net of advance tax and TDS)	73	61
Total	73	61

Note-22: Revenue from operations

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Sale of manufactured products		
- Cement	31,394	31,754
- Power	-	-
Sale of traded products	13,873	11,086
Other operating revenue	254	163
Total	45,521	43,003

22.1: Disaggregated Revenue Disclosures are not applicable to the Company since the Company deals mainly in one product i.e., manufacturing and selling of Cement.

22.2: Trade Receivables and Contract Balances

- The Company classifies the right to consideration in exchange for deliverables as receivable.
- A receivable is a right to consideration that is unconditional upon passage of time. Trade receivables are presented net of impairment in the Balance Sheet.

22.3: There are no pending performance obligations.

Note-23: Other income

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Interest income on deposits with banks	12	11
Interest Income from EB Deposit	45	53
Profit on sale of property, plant and equipment	56	4
Government grants *	-	7
Liabilities no longer required	-	81
Others	57	12
Total	170	168

*Government grants relates to the capital subsidy and power subsidy received for investment in property, plant and equipment. There are no unfulfilled conditions or other contingencies attached to these grants.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-24: Cost of material consumed

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Raw materials consumed:		
i) Limestone	3,479	3,176
ii) Gypsum	771	818
iii) Fly ash	1,740	1,138
iv) Granulated slag	8	27
v) Laterite	615	361
vi) Soda Ash	3	-
vii) Phospho Gypsum	111	-
Total	6,727	5,520

Note-25: Changes in inventories of finished goods and work-in-progress

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Opening balance		
Finished goods	469	675
Work-in-progress	1,151	2,185
Total opening balance (A)	1,620	2,860
Closing balance		
Finished goods	884	469
Work-in-progress	795	1,151
Total closing balance (B)	1,679	1,620
Total Changes in inventories of finished goods and work-in-progress (A-B)	(59)	1,240

Note-26: Employee benefits expense

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Salaries, wages and bonus	3,097	3,204
Contribution to provident and other funds	184	187
Gratuity	65	80
Compensated absences	2	4
Staff welfare expenses	101	104
Total	3,449	3,579

Note-27: Finance costs

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Interest and finance charges on financial liabilities calculated using effective interest rate	18	17
Interest Expenses		
On Inter-Corporate deposits	2,711	2,904
On working capital loans	248	349
Others	85	51
Other Borrowing Costs	-	22
Total	3,062	3,343

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-28 : Depreciation and amortisation expenses

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Depreciation of property, plant and equipment	3,420	4,538
Depreciation on Investment Property	4	5
Depreciation on Right-of-use Assets	13	17
Total	3,437	4,560

Note-29: Other Expenses

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Consumption of stores and spares	1,689	1,571
Packing materials	1,574	1,563
Labour Charges	504	428
Repairs and maintenance		
Repairs and maintenance - building	45	37
Repairs and maintenance - plant and machinery	745	778
Repairs and maintenance - others	55	64
Communication expenses	22	8
Rent	21	28
Rates and taxes	133	162
Travel and conveyance	101	154
Printing and stationery	4	17
Professional charges	185	165
Payment to Auditors	21	20
Insurance	104	110
Bad debts written off	-	80
Provision for doubtful debts	14	31
Loss on foreign currency transactions (net)	(3)	18
Office Maintenance	132	124
Selling and marketing expenses	306	572
Misc. expenses	122	136
Corporate social responsibility expenses	33	20
Others	14	44
Total	5,821	6,130

Note-30: Income Tax Expense

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
(a) Income tax expense		
<i>Current tax</i>		
Current tax on profits for the year	-	-
Adjustments for current tax of prior periods	(4)	-
Total current tax expense	(4)	-
<i>Deferred tax</i>		
Decrease/(increase) in deferred tax assets	(223)	(1,310)
(Decrease)/increase in deferred tax liabilities	(121)	(265)
Total deferred tax expense/(benefit)	(344)	(1,575)
Income tax expense	(348)	(1,575)

(b) Reconciliation of tax expense and the accounting profit multiplied by India's tax rate:

Particulars	Year Ended March 31, 2026	Year Ended March 31, 2025
Profit/(Loss) before income tax expense	(2,979)	(9,697)
Tax at the Indian tax rate of 25.168%	-	-
Reduction in Deferred Tax due to adoption of reduced corporate tax rate under section 115 BAA of Income Tax Act 1961	-	-
Tax credits for which no deferred income tax was recognised	-	-
Prior period tax expense	(4)	-
Other items	-	-
Income tax expense	(4)	-

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-31: Impairment testing of goodwill

For impairment testing, goodwill acquired through the business combination has been allocated to the cements business. The total carrying amount of goodwill as at March 31, 2026 is ₹ 23,922 lakhs. The Group performed the annual impairment test of goodwill as at March 31, 2026. The recoverable amount of the cements business was determined based on a value in use calculation using cash flow projections from financial budgets approved by senior management covering a five-year period. The discount rate applied to the cash flow projections for impairment testing during the current year is 13.00%. The growth rate used to extrapolate the cash flows of the unit beyond the five-year period is 6.0%. The impairment test did not identify any impairment in the carrying value of goodwill as at March 31, 2026.

Key assumptions used for value in use calculations:

The calculation of value in use is most sensitive to the following assumptions:

- Gross margins - these are based on the averages achieved in the earlier years. These are increased over the budget period for anticipated efficiency. An increase of 10% in the revenues and costs has been considered for the next 5 years based on the business plans of the Company.
- Discount rates - Discount rates represent the current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and is derived from its weighted average cost of capital (WACC). The WACC takes into account both debt and equity.
- Growth rates used to extrapolate cash flows beyond the forecast period - These are based on published industry research and management's estimates.

The value in use computations are sensitive to variance in the above key assumptions. 1.0% movement in any one of the above key assumptions keeping the other assumptions constant is not resulting in any impairment of goodwill.

Note-32: Fair value measurements

Financial instruments by category

Particulars	As at March 31 2026			As at March 31 2025		
	FVTPL	FVOCI	Amortised cost	FVTPL	FVOCI	Amortised cost
Financial assets						
Investments (other than investments in subsidiaries)	-	-	-	-	-	-
Trade receivables	-	-	1,352	-	-	2,509
Cash and cash equivalents	-	-	50	-	-	29
Bank Balances other than cash and cash equivalents	-	-	57	-	-	64
Other financial assets	-	-	1,987	-	-	2,022
Total financial assets	-	-	3,446	-	-	4,624
Financial liabilities						
Borrowings	-	-	27,730	-	-	46,293
Lease Liability	-	-	3	-	-	11
Trade payables	-	-	4,897	-	-	6,821
Others	-	-	4,473	-	-	8,745
Total financial liabilities	-	-	37,103	-	-	61,870

(i) Fair value hierarchy

This section explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements. To provide an indication about the reliability of the inputs used in determining fair value, the group has classified its financial instruments into the three levels prescribed under the accounting standard. An explanation of each level follows underneath the table.

Assets and liabilities which are measured at amortised cost for which fair values are disclosed

As at March 31 2026	Notes	Level 1	Level 2	Level 3	Total
Financial assets					
Trade receivables	7	-	-	1,352	1,352
Cash and cash equivalents	8	-	-	50	50
Bank Balances other than cash and cash equivalents	9	-	-	57	57
Security deposits	4	-	-	1,987	1,987
Total financial assets		-	-	3,446	3,446

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

As at March 31 2026	Notes	Level 1	Level 2	Level 3	Total
Financial Liabilities					
Borrowings	13 & 17	-	-	27,730	27,730
Lease Liabilities	41	-	-	3	3
Trade payables	18	-	-	4,897	4,897
Others	19	-	-	4,473	4,473
Total financial liabilities		-	-	37,103	37,103

Assets and liabilities which are measured at amortised cost for which fair values are disclosed

As at March 31 2025	Notes	Level 1	Level 2	Level 3	Total
Financial assets					
Trade receivables	7	-	-	2,509	2,509
Cash and cash equivalents	8	-	-	29	29
Bank Balances other than cash and cash equivalents	9	-	-	64	64
Security deposits	4	-	-	2,022	2,022
Total financial assets		-	-	4,624	4,624
Financial Liabilities					
Borrowings	13 & 17	-	-	46,293	46,293
Lease Liabilities	41	-	-	11	11
Trade payables	18	-	-	6,821	6,821
Others	19	-	-	8,745	8,745
Total financial liabilities		-	-	61,870	61,870

Level 1: Level 1 hierarchy includes financial instruments measured using quoted prices. This includes listed equity instruments, traded bonds and mutual funds that have quoted price. The fair value of all equity instruments (including bonds) which are traded in the stock exchanges is valued using the closing price as at the reporting period. The mutual funds are valued using the closing NAV.

Level 2: The fair value of financial instruments that are not traded in an active market (for example, traded bonds, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities, contingent consideration and indemnification asset included in level 3.

There are no transfers between levels 1 and 2 during the year. The company's policy is to recognise transfers into and transfers out of fair value hierarchy levels as at the end of the reporting period.

(ii) Valuation processes

Fair value of financial assets and liabilities measured at amortised cost

Particulars	As at March 31 2026		As at March 31 2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Security deposits/Other Financial Assets	1,987	1,987	2,022	2,022
Total financial assets	1,987	1,987	2,022	2,022
Financial Liabilities				
Borrowings	27,730	27,730	46,293	46,293
Lease Liability	3	3	11	11
Total financial liabilities	27,733	27,733	46,304	46,304

The carrying amounts of trade receivables, trade payables, cash and cash equivalents and other current financial liabilities are considered to be the same as their fair values, due to their short-term nature.

The fair values of non-current borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 2 fair values in the fair value hierarchy since significant inputs required to fair value an instrument are observable. Since there are no changes in the borrowing rate contracted with the bank, thus the fair value is equal to the amortised cost.

For financial assets and liabilities that are measured at fair value, the carrying amounts are equal to the fair values.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-33: Financial risk management

The Group's activities expose it to credit risk, liquidity risk and market risk.

This note explains the sources of risk which the entity is exposed to and how the entity manages the risk.

Risk	Exposure arising from	Measurement	Management
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Ageing analysis Credit ratings	Diversification of bank deposits, credit limits and letters of credit
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities
Market risk - foreign exchange	Recognised financial liabilities not denominated in Indian rupee (INR)	Sensitivity analysis	Availability of committed credit lines and borrowing facilities
Market risk - interest rate	Long-term and Short-term borrowings at variable interest rates.	Sensitivity analysis	Availability of committed credit lines and borrowing facilities

The Group's risk management is carried out by the treasury team under policies approved by the board of directors of the respective companies. The treasury identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units. The board provides written principles for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity.

(A) Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and credit exposures to customers including outstanding receivables with dealers and advances given to vendors.

(i) Credit risk management

Credit risk is managed on a wholistic basis. For banks and financial institutions, only high rated banks/institutions are accepted.

For other financial assets, the Group assesses and manages credit risk based on external credit rating system. The finance department under the guidance of the board, assess the credit rating system. Credit rating is performed for each class of financial instruments with different characteristics. The Group assigns the following credit ratings to each class of financial assets based on the assumptions, inputs and factors specific to the class of financial assets.

VL 1 : High-quality assets, negligible credit risk

VL 2 : Quality assets, low credit risk

VL 3 : Standard assets, moderate credit risk

VL 4 : Substandard assets, relatively high credit risk

VL 5 : Low quality assets, very high credit risk

VL 6 : Doubtful assets, credit-impaired

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk The company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forwarding-looking information. Especially the following indicators are included -

- Internal credit rating assessment
- External credit rating (as far as available)
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations
- Macroeconomic information (such as regulatory changes, market interest rate or growth rates) is incorporated as part of the internal rating model.

In general, it is presumed that credit risk has significantly increased since initial recognition if the payments are more than 30 days past due.

A default on a financial asset is when the counterparty fails to make contractual payments within 60 days of when they fall due. This definition of default is determined by considering the business environment in which entity operates and other macro-economic factors.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

(ii) Provision for expected credit losses

The Group provides for expected credit loss based on the following:

Internal rating	Category	Description of Category	Basis of recognition of expected credit loss provision	
			Loans and security deposits	Trade receivables
VL 1	High-quality assets, negligible credit risk	Assets where the counter-party has strong capacity to meet the obligations and where risk of default is negligible or nil	12-month expected credit losses	Life-time expected credit losses (simplified approach)
VL 2	Quality assets, low credit risk	Assets where there is low risk of default and where the counter-party has sufficient capacity to meet the obligations and where there has been low frequency of defaults in the past		
VL 3	Standard assets, moderate credit risk	Assets where the probability of default is considered moderate, counter-party where the capacity to meet the obligations is not strong		
VL 4	Substandard assets, relatively high credit risk	Assets where there has been a significant increase in credit risk since initial recognition. Assets where the payments are more than 30 days past due	Life-time expected credit losses	
VL 5	Low quality assets, very high credit risk	Assets where there is a high probability of default. In general, assets where contractual payments are more than 60 days past due are categorised as low quality assets. Also includes assets where the credit risk of counter-party has increased significantly though payments may not be more than 60 days past due		
VL 6	Doubtful assets, credit-impaired	Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the Group. The Group categorises a loan or receivable for write off when a debtor fails to make contractual payments greater than 120 days past due. Where loans or receivables have been written off, the group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.		Assets being written off

Internal rating	Category	Description of category	Basis for recognition of expected credit loss provision		
			Investments	Loans and deposits	Trade receivables
VL 1	High quality assets, negligible credit risk	Assets where the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil	12-month expected credit losses	12-month expected credit losses	Life-time expected credit losses (simplified approach)
VL 2	Quality assets, low credit risk	Assets where there is low risk of default and where the counter-party has sufficient capacity to meet the obligations and where there has been low frequency of defaults in the past			
VL 3	Standard assets, moderate credit risk	Assets where the probability of default is considered moderate, counter-party where the capacity to meet the obligations is not strong			

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Internal rating	Category	Description of category	Basis for recognition of expected credit loss provision		
			Investments	Loans and deposits	Trade receivables
VL 4	Substandard assets, relatively high credit risk	Assets where there has been a significant increase in credit risk since initial recognition. Assets where the payments are more than 30 days past due	Life-time expected credit losses	Life-time expected credit losses	
VL 5	Low quality assets, very high credit risk	Assets where there is a high probability of default. In general, assets where contractual payments are more than 60 days past due are categorised as low quality assets. Also includes assets where the credit risk of counter-party has increased significantly though payments may not be more than 60 days past due			
VL 6	Doubtful assets, credit-impaired	Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or failing to engage in a repayment plan with the group. The group categorises a loan or receivable for write off when a debtor fails to make contractual payments greater than 120 days past due. Where loans or receivables have been written off, the group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.	Asset is written off		

Year ended March 31, 2026

- (a) Expected credit loss for loans and security deposits

Particulars		Asset group	Internal credit rating	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Loss allowance measured at 12 month expected credit losses	Financial assets for which credit risk has not increased significantly since initial recognition	Loans and Security deposits	VL 1	52	0%	-	52

- (b) Expected credit loss for trade receivables under simplified approach:

Ageing	0 to 180	181 to 365	366 to 730	> 731	Total
Gross carrying amount	850	18	26	987	1,880
Expected loss rate	0.50%	5.00%	10.00%	50.00%	
Expected credit losses (Loss allowance provision)	15	16	4	493	528
Provision carried in books #	15	16	4	493	528
Carrying amount of trade receivables (net of impairment)	835	2	22	494	1,352

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Year ended 31 March 2025:

- (a) Expected credit loss for loans and security deposits

Particulars		Asset group	Internal credit rating	Estimated gross carrying amount at default	Expected probability of default	Expected credit losses	Carrying amount net of impairment provision
Loss allowance measured at 12 month expected credit losses	Financial assets for which credit risk has not increased significantly since initial recognition	Loans and Security deposits	VL 1	40	0%	-	40

- (b) Expected credit loss for trade receivables under simplified approach

Ageing	0 to 180	181 to 365	366 to 730	> 731	Total
Gross carrying amount	1,696	308	55	964	3,023
Expected loss rate	0.50%	5.00%	10.00%	50.00%	-
Expected credit losses (Loss allowance provision)	11	15	6	482	514
Provision carried in books #	11	15	6	482	514
Carrying amount of trade receivables (net of impairment)	1,685	293	49	482	2,509

Provision carried in books include provision made on specific identification.

- (iii) **Reconciliation of loss allowance provision- Loans and deposits**

There are no loss allowance provision created for the loans and deposits.

- (iv) **Reconciliation of loss allowance provision – Trade receivables**

Loss allowance on 1 April 2025	514
Changes in loss allowance	14
Loss allowance on March 31 2026	528

- (B) **Liquidity risk**

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facilities to meet obligations when due and to close out market positions. The funding sources of the Company include short-term working capital loans from banks.

- (i) **Financing arrangements**

The Group had access to the following undrawn borrowing facilities at the end of the reporting period:

Particulars	As at March 31 2026	As at March 31 2025
Floating rate		
- Expiring within one year (bank overdraft)	-	252
- Expiring beyond one year (bank loans)	-	-

The bank overdraft facilities has been closed during the year

- (ii) **Maturities of financial liabilities**

The tables below analyse the Group's financial liabilities into relevant maturity groupings based on their contractual maturities for non-derivative liabilities.

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Contractual maturities of financial liabilities:

Particulars	Less than 3 months	3 months to 6 months	6 months to 1 year	Between 1 and 2 years	Between 2 and 5 years	Total
31 March 2026						
Non-derivatives						
Borrowings	-	-	-	-	27,730	27,730
Lease Liability	-	1	2	-	-	3
Trade payables	4,897	-	-	-	-	4,897
Other financial liabilities	1,687	153	20	2,613	-	4,473
Total non-derivative liabilities	6,584	154	22	2,613	27,730	37,103
31 March 2025						
Non-derivatives						
Borrowings	4,048	-	-	-	42,245	46,293
Lease Liability	5	5	1	-	-	11
Trade payables	6,821	-	-	-	-	6,821
Other financial liabilities	3,384	2,308	148	2,905	-	8,745
Total non-derivative liabilities	14,258	2,313	149	2,905	42,245	61,870

(C) Market risk

(i) Foreign currency risk

The Group is not exposed to foreign exchange risk arising from foreign currency transactions during the year. Foreign exchange risk arises from recognised liabilities denominated in a currency that is not the Company's functional currency (INR).

a) Foreign currency exposure

The Group's exposure to foreign currency risk at the end of the current and previous reporting period is Nil.

(ii) Interest rate risk

The Group's main interest rate risk arises from borrowings with variable rates, which expose the Company to cash flow interest rate risk.

The Group's fixed rate borrowings are carried at amortised cost. They are therefore not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

The Group has not taken any interest rate swaps to convert the floating rate borrowings to fixed rate loans. The Group monitors the movement in the interest rates and uses the prepayment option to repay the borrowings at the time when the interest rates are unfavorable. The assessment of viability of using the pre-payment option shall be evaluated by the finance team.

a) Interest rate risk exposure

The exposure of the group's borrowing to interest rate changes at the end of the reporting period are as follows:

Particulars	As at March 31 2026	As at March 31 2025
Variable rate borrowings	-	4,048
Fixed rate borrowings	27,730	42,245
Total	27,730	46,293

b) Sensitivity

Profit or loss is sensitive to higher/lower interest expense from borrowings as a result of changes in interest rates.

Particulars	Impact on Profit after tax	
	As at March 31 2026	As at March 31 2025
Interest rates – increase by 70 basis points *	-	28.34
Interest rates – decrease by 70 basis points*	-	(28.34)

*Holding all other variables constant

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-34: Capital management

(a) Risk management

For the purpose of capital management, capital includes issued equity capital attributable to the holding company.

The company's objectives when managing capital are to;

- Safeguard their ability to continue as a going concern, so that they can continue to provide returns for shareholders and benefits for other stakeholders, and
- Maintain an optimal capital structure to reduce the cost of capital.

In order to maintain or adjust the capital structure, The company may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

Consistent with others in the industry, The company monitors capital on the basis of the following gearing ratio:

Net debt (total borrowings net of cash and cash equivalents) divided by Total 'equity' (as shown in the balance sheet).

Particulars	As at March 31 2026	As at March 31 2025
Net debt	27,730	46,293
Total equity	44,480	21,603
Net debt to equity ratio	0.62	2.14

(i) Loan covenants

In order to achieve this overall objective, the company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period. No changes were made in the objectives, policies or processes for managing capital during the year ended March 31, 2025 and Year Ended March 31, 2026

(b) Dividends

Particulars	As at March 31 2026	As at March 31 2025
(i) Equity shares		
Dividend for the year ended March 31, 2026	-	-
Dvidend for the year ended March 31, 2025	-	-
(i) Dividends not recognised at the end of the reporting period		
Directors has not recommended any dividend for the year ended March 2026	-	-

Note-35: Segment information

(a) Description of segments and principal activities

The Group has following business segments, which are its reportable segments during the year. These segments offer different products and services, and/or managed separately because they require different technology and production processes. Operating segment disclosures are constant with the information provided to and reviewed by the chief operating decision maker.

Reportable segment	Product/ Services
Cement	Manufacturing and trading of cement
Power plant	Generation of power

Particulars	Year Ended March 31, 2026			Year Ended March 31, 2025		
	Cement	Power	Total	Cement	Power	Total
Segment revenue	45,521	2,468	47,989	43,003	3,937	46,940
Less : Inter segment revenue	-	(2,468)	(2,468)	-	(3,937)	(3,937)
Total revenue from operations	45,521	-	45,521	43,003	-	43,003
Segment result (Profit before tax and interest) from each segment	83	-	83	(6,354)	-	(6,354)
Less : Interest			3,062			3,343
Total Profit/(Loss) before tax			(2,979)			(9,697)
Capital employed (Segment assets - segment liabilities)	Year Ended March 31, 2026			Year Ended March 31, 2025		
Segment assets	84,986	6,472	91,458	87,652	6,675	94,327
Segment liabilities	46,779	199	46,978	72,534	190	72,724

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

(b) Major Customers in Cement Segment

15% of Revenue is coming from 2 customers in cement segment.

Note-36: Related party transactions

As per Ind AS 24, the disclosure of transactions with the related parties are given below

The related party relationships is as identified by the company and relied upon by the auditor.

(a) Holding entities

The Company is controlled by following entity:

Name of entity	Ownership interest held by the Ultimate Holding company			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Chettinad Cement Corporation Private Limited	India	Chettinad Towers, No.603, Anna Salai, Chennai- 600006, Tamil Nadu, India	75%	75%

(b) Fellow Subsidiaries

Name of entity	Ownership interest held by the Ultimate Holding company			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Belaire Apartments Private Limited	India	Plot No.18, Block No.1 Rajmahal Vilas, 2nd Stage Bengaluru KA - 560094 IN	100%	100%
Associated Cement Holdings Private Limited	India	Chettinad Towers, No.603, Anna Salai, Chennai- 600006, Tamil Nadu, India	100%	100%
Emerald Property & Power Developers Private Limited	India	Chettinad Towers, No.603, Anna Salai, Chennai- 600006, Tamil Nadu, India	0%	57%

(c) Subsidiaries

Name of entity	Ownership interest held by the holding entity			
	Place of Incorporation	Registered Address	As at March 31 2026	As at March 31 2025
Bhavya Cements Private Limited, India	India	Thangeda (Village), Dachepally (Mandal), Guntur Distrit, Andhra Pradesh - 522414, India	51.09%	99.09%

The Company does not have any associate Company.

(d) Joint ventures in which the company is a joint venturer

The Company does not have any joint venturers

(e) Key management personnel(KMP) of the reporting company and holding of the reporting company.

Mr. M A M R Muthiah, Managing Director of holding Company

Mr. N. Venkat Raju, Managing Director of Reporting Company

Mr.Subhanaryan Muduli, Company Secretary (till 15.07.2025)

Mrs. Krithika Vijay Karthik, Company Secretary (From 12.08.2025)

Mr.Rajesh Kumar Dhoot, Chief Financial Officer

Mrs. V. Valliammai, Non Executive Director of the Reporting Company

Mrs. S.B Nirmalatha, Non Executive Director of the Reporting Company

Mr. Gopal Perumal, Non Executive Director of the Reporting Company

Mr. Palani Ramkumar, Non Executive Director of the Reporting Company

Mr. Umesh Prasad Patnaik, Non Executive Director of the Reporting Company

Notes to Accounts



All amounts in INR Lakhs unless otherwise stated

Key management personnel compensation

Managing Director

Particulars	As at March 31 2026	As at March 31 2025
Short-term employee benefits	205	204
Post-employment benefits*	12	12
Total compensation	217	216

* This does not include gratuity based on actuarial valuation as this is done for the company as a whole

(f) Related Parties

Entities controlled or jointly controlled by a person identified (e) above :

Chettinad Morimura Semiconductor Material Private Limited

Chettinad Inland Water Transport Services Private Limited

Chennai Computer and Software Services Private Limited

Chettinad Realtors Private Limited

Chettinad Lignite Transport Services Private Limited

Chettinad Educational Institutions

Chettinad Enterprises Private Limited

Chettinad Minerals and Logistics Private Limited

Blaze Logistics Private Limited

GMMSR Advisory Services LLP

Chettinad Collective Trade Marks LLP

GMMSR Realty & Allied Services LLP

GMMSR Health Sciences LLP

Mahotsava Hospitality LLP

(h) Transactions with related parties

The following transactions occurred with related parties:

Particulars	As at March 31 2026	As at March 31 2025
Holding Company		
Chettinad Cement Corporation Private Limited		
Purchase of goods	15	1,477
Sale of goods	16,231	287
Rent Paid	-	-
Rent Received	-	-
ICD Interest Paid/Accrued	2,711	2,903
ICD Received	11,960	1,500
ICD Repaid	26,500	-
Sale of Investment	25,405	-
Common Director		
Chettinad Minerals and Logistics Private Limited	454	-

(i) Outstanding balances arising from sales/purchases of goods and services

Particulars	As at March 31 2026	As at March 31 2025
Holding Entity		
Chettinad Cement Corporation Private Limited Receivable against sale of goods	328	15
Payable against purchase of goods	16	348
Inter Corporate Deposit (Principal and Interest payable)	27,730	44775

42nd Annual Report 2025 - 26

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

Note-37: Contingent liabilities and contingent assets

(a) Contingent liabilities	As at March 31 2026	As at March 31 2025
Claims against the Group not acknowledged as debts		
Income tax related	26	26
Excise related *	180	180
Customs related **	130	130
Entry Tax	25	25
Others	95	95
GST related	442	57
Total	898	513

*Does not include penalty amount of INR 180.32 Lakhs

**Does not include penalty amount of INR 103.70 Lakhs

During the FY 2020-21, Company has received a notice from Superintendent of Engineer, Southern Power Distribution Company of Telangana Limited, Suryapet purporting to claim and demand ₹16,95,38,278/- (Rupees Sixteen Crores Ninety Five lakhs Thirty Eight thousand Two hundred and Seventy Eight Only) towards difference in wheeling charges and interest thereon pursuant to the judgment dated 29.11.2019 of the Hon'ble Supreme court. Company has approached to Hon'ble High court of Telangana State, Hyderabad and filed the writ petition on the ground that the demand raised is unauthorized and legally untenable as the Company was not party to any wheeling agreement entered into with transmission/distribution Licensee. The Hon'ble High Court of Telangana has granted stay order to the said demand and hence the demand raised is not considered as contingent liability

(b) Contingent assets

The Group does not have any contingent assets as at March 31, 2026 and March 31, 2025

Note-38: Commitments

Capital commitments (net of capital advances)

Capital expenditure contracted for at the end of the reporting period but not recognised as liabilities is as follows:

Particulars	As at March 31 2026	As at March 31 2025
Estimated amount of contracts remaining to be executed on capital account and not provided for	371	241
Other Commitments	-	-
Total	371	241

Note-39: Other Disclosure

(a) Dues to Micro and Small Enterprises

Disclosure under the Micro, Small and Medium Enterprises Development Act, 2006 are provided as under, to the extent the Company has received intimation from the 'Suppliers' regarding their status under the Act.

Particulars	As at March 31 2026	As at March 31 2025
i) Principal amount and the interest due thereon remaining unpaid to each supplier at the end of each accounting year	-	-
Principal amount	758	735
Interest due on above	-	-
ii) Interest paid by the Company in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along-with the amount of the payment made to the supplier beyond the appointed day during the period	-	-
iii) Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the period) but without adding interest specified under the Micro, Small and Medium Enterprises Act, 2006	-	-
iv) The amount of interest accrued and remaining unpaid at the end of each accounting year	-	-
v) Interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprises for the purpose of disallowance of a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	-	-

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

(b) Corporate Social Responsibility (CSR)

Section 135(1) of the Companies Act, 2013 stipulates that the group is not required to spend any amount on CSR activity for the Financial year 2024-25.

S. No	Particulars	FY 2025-26	FY 2024-25
1	Amount required to be spent by the group during the year(Refer Note)	-	-
2	Amount of expenditure incurred(Refer Note)	32	18
3	Shortfall at the end of the year	-	-
4	Total of previous years Excess amount adjustment	-	-
5	Reason for shortfall	NA	NA
6	Excess considered for carry forward to subsequent year	NA	NA
7	Nature of CSR activities	Promoting Education, Rural Development, Health Care, Hygiene & Sanitation	Promoting Education, Rural Development, Health Care, Hygiene & Sanitation
8	Details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	NA	NA
9	Where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year should be shown separately	NA	NA

Note-40: Earnings per share

(a) Basic earnings per share

Particulars	As at March 31 2026	As at March 31 2025
Basic earnings per share attributable to the equity holders of the Company in Rupees	(9.80)	(27.51)

(b) Diluted earnings per share

Particulars	As at March 31 2026	As at March 31 2025
Diluted earnings per share attributable to the equity holders of the Company in Rupees	(9.80)	(27.51)

(c) Reconciliations of earnings and number of shares used in calculating earnings per share

Particulars	As at March 31 2026	As at March 31 2025
Basic/Diluted earnings per share		
Profit /(Loss) attributable to equity holders of the company used in calculating basic/diluted earnings per share	(2,878)	(8,082)
Weighted average number of Equity Shares outstanding during the period(In Number)	2,93,74,764	2,93,74,764

Note-41: Leases

Disclosures as per Ind AS 116:

The weighted average incremental borrowing rate applied to lease liabilities is 9 %

Particulars	Right of use (ROU)- Building
Opening Balance as on 1 st April 2025	12
Add: Additions	3
Less: Deletions	-
Less: Depreciation	11
Closing Balance as on 31 st March 2026	4

The aggregate depreciation expense on ROU assets is included under depreciation and amortization expense in the statement of Profit and Loss.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

The following is the break-up of current and non-current lease liabilities as at March 31, 2026

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Current Lease Liability	1	11
Non Current Lease Liability	2	-
Total	3	11

The following is the movement in lease liabilities during the year ended March 31, 2026

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Balance at the beginning	11	24
Additions	3	3
Finance Cost accrued during the period	1	3
Less: Deletion	0	-
Less: Payment of lease liabilities	12	19
Translation Difference	-	-
Balance at the end	3	11

The table below provides details regarding the contractual maturities of lease liabilities as at March 31, 2026 on an undiscounted basis:

Particulars	Year ended 31st March 2026	Year ended 31st March 2025
Less than one year	2	11
One to five years	2	-
More than five years	-	-
Total	4	11

Note-42: Assets pledged as security

The carrying amount of assets pledged as security for current and non-current borrowings are:

Particulars	As at Mar 31 2026	As at March 31 2025
Current		
Financial assets		
<i>First charge</i>		
Trade receivables	1,352	2,509
Cash and cash equivalents	50	29
Bank Balances other than cash and cash equivalents	57	64
Others	1,816	1,853
Non-financial assets		
<i>First charge</i>		
Inventories	4,636	4,890
Other current assets	1,358	1,350
Total current assets pledged as security	9,269	10,695
Non-Current		
<i>First charge</i>		
Plant and machinery	-	-
Furniture and fixtures	-	-
Office equipment	-	-
Vehicles	-	-
Total non-current assets pledged as security	-	-
Total assets pledged as security	9,269	10,695

Note-43:

No funds have been advanced / loaned / invested (from borrowed funds or from share premium or from any other sources / kind of funds) by the Company and its subsidiary to any other person(s) or entity(ies), including foreign entities (Intermediaries), with the understanding (whether recorded in writing or otherwise) that the Intermediary shall (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company and its subsidiary (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.

Notes to Accounts

All amounts in INR Lakhs unless otherwise stated

No funds have been received by the Company and its subsidiary from any person(s) or entity(ies), including foreign entities (Funding Parties), with the understanding (whether recorded in writing or otherwise) that the Company and its subsidiary shall (i) directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

Note-44:

The company is using accounting software for maintaining its books of account having the feature of recording audit trail (edit log) and the same has been operated throughout the year for all relevant transactions recorded in the software.

Note-45: Note on "Code on Security, 2020"

The Indian Parliament has approved the Code on Social Security, 2020 which would impact the contributions by the company towards Provident Fund and Gratuity. The Ministry of Labour and Employment has released draft rules for the Code on Social Security, 2020 on November 13, 2020, and has invited suggestions from stakeholders which are under active consideration by the Ministry. The Group will assess the impact and its evaluation once the subject rules are notified and will give appropriate impact in its financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

The accompanying notes form an integral part of consolidated financial statements.

As per our report of even date

For S C Bose & Co
Chartered Accountants
FR No : 004840S

Subhash C Bose Bendi
Partner
Membership No : 029795

Place: Hyderabad
Date: 27th May 2026

For and on behalf of the Board

N Venkat Raju
Managing Director
(DIN: 08672963)
Place: Hyderabad

Gopal Perumal
Director
(DIN: 06630431)

Rajesh Kumar Dhoot
Chief Financial Officer
PAN: ADMPD3180B

Place: Chennai
Date: 27th May 2026

V. Valliammai
Director
(DIN: 01197421)

Palani Ramkumar
Director
(DIN: 09207219)

Krithika Vijay Karthik
Company Secretary
M. No. A 17653

S.B. Nirmalatha
Director
(DIN: 03092392)

Umesh Prasad Patnaik
Director
(DIN: 10619857)

42nd Annual Report 2025 - 26

Notes



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