भारत डायनामिक्स लिमिटेड
BHARAT DYNAMICS LIMITED

BHARAT DYNAMICS LIMITED

(A Govt. of India Enterprise, Ministry of Defence)
CIN :- L24292TG1970GOI001353
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Ref- BDL/CS/2026/SE-50 **Date: 28/09/2026**

To, **Compliance Department** **The National Stock Exchange of India Ltd** **Exchange Plaza,** **Bandra - Kurla Complex, Bandra (East)** **Mumbai- 400051** **Scrip Code- BDL**	**To,** **Compliance Department** **BSE Limited** **Phiroze Jeejeebhoy Tower,** **Dalal Street,** **Mumbai- 400001** **Scrip Code- 541143**

Subject: **Summary of the Proceeding of the 56th Annual General Meeting (AGM)-Reg**

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Pursuant to Reg 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), please find enclosed summary of the proceeding of 56th Annual General Meeting held through Video Conferencing (VC)/ Other Audio Video Means (OAVM) of the company, held today i.e. September 28, 2026 at 15:00 Hrs and concluded at 16:00 Hrs.

For Bharat Dynamics Limited
NAGARAJA NAGULA
Digitally signed by NAGARAJA NAGULA
Date: 2026.09.28 16:55:36 +05'30'
N. Nagaraja
Company Secretary

Encl : as above

Summary of the proceedings of 56th Annual General Meeting (AGM)

The 56th AGM of Members of the Company was convened at 15:00 Hrs on Monday, September 28, 2026, through Video Conference/OAVM and concluded at 16:00 Hrs.

1. The business before the meeting was taken up and the requisite quorum was present throughout the meeting. In total, 61 members were present.
2. Shri. D.V. Srinivas Rao, Director (Technical), chaired the meeting, as Chairman and Managing Director, Shri. Shailesh Vagerwal, was unable to attend the AGM as he is currently in abroad as a part of high-level delegation from Ministry of Defence, Govt. of India.
3. The Chairman delivered the following speech covering inter-alia the Business performance of the Company, economic environment and future outlook of the company. The text of his speech is as follows –

   "It gives me great pleasure to welcome you all on behalf of my Directors to the 56th Annual General Meeting of the Company. At the outset, I would like to express my sincere appreciation to all our shareholders for your continued trust, confidence and support. As the requisite quorum is present, I call the meeting to order.

   As informed by my Company Secretary, CMD Shri. Shailesh Vagerwal, has expressed his deep regret for not being here amongst you as he is currently abroad as part of high-level delegation from MOD.

   The financial year under review was a year of both challenges and significant progress for the Company.

   As you are all aware, for the financial year ended 31 March 2026, your Company recorded a Revenue from Operations of ₹2,441.79 Cr, Profit Before Tax stood at ₹568 Cr and Profit After Tax at ₹420.34 Cr.

   Shortfall in Revenue: I would like to address, at the outset, an important aspect of our performance—the shortfall in revenue against the level originally envisaged for the year.

   The Company could not achieve the targeted revenue primarily due to certain highly complex technical issues encountered in one of our mainstream products. These issues had an impact on production schedules, integration activities, testing and, consequently, the planned deliveries during the year. These issues were mainly due to the introduction of some new requirements from end users, and some quality issues encountered in products supplied by our industry partners.

As a defence manufacturing company, we attach the highest importance to the quality, reliability and operational performance of our products. In this sector, meeting a delivery target cannot come at the cost of compromising product quality or customer confidence. Accordingly, the Company adopted a technically rigorous approach in identifying the root causes and implementing appropriate corrective measures before proceeding with deliveries.

I would like to assure our shareholders that these issues have received the highest priority from the management and technical teams. Detailed root-cause analyses have been undertaken, corrective and preventive actions have been initiated, and necessary measures were implemented across design, development, engineering, production, quality assurance and testing functions. The experience gained is also being incorporated into our processes to prevent recurrence and improve overall execution capability.

While the revenue performance was below our expectations, it is important to view this in the broader context of the Company's strong underlying business fundamentals and significant technological achievements.

Your Board has recommended a final dividend of ₹0.40 per equity share of ₹5 face value, in addition to the interim dividend of ₹4.50 per equity share already paid in February 2026. Taken together, this amounts to a total dividend of ₹4.90 per equity share for FY 2025-26 as against ₹4.65 per equity share paid for FY 2024-25, subject to your approval at this meeting. Returning value to shareholders remains, and will continue to remain, it’s a core commitment of this Board.

Strong and growing order book:

One of the most encouraging aspects is our strong and growing order book position. Our order book stood at ₹26,176 Cr at the close of FY 2025–26, providing clear visibility of execution lines over the next four to five years. During the year, we secured fresh orders worth approximately ₹5909 crore, covering Anti-Tank Guided Missiles, Unified Launchers, air launched glide bombs, UAV-launched Precision Guided Missiles, and upgraded variants of the Akash Missile system. In addition, orders worth nearly ₹15,000 crore—including QRSAM, Heavy Weight Torpedoes, and Air to Air missiles are in advanced stages of finalisation in the current financial year, out of which orders worth about ₹2000 Cr were received in the current financial year.

The healthy order pipeline reflects the continued confidence of our customers in our products and capabilities and provides a strong foundation for sustained business growth in the coming years. Our focus is now on converting this robust order book into timely deliveries and revenue through enhanced production and execution capabilities. With these measures, we are targeting revenues of around ₹5,500 crore in the current financial year, while sustaining growth momentum to achieve the ₹10,000 crore milestone by FY 2029–30.

You are all aware, BDL is currently involved in manufacturing of more than 12 products and more than 30 developmental projects mainly with DRDO either as DcPP partner or as Production Agency. During the year and in the recent period, several important developmental programmes have reached significant milestones, including successful firing trials of newly developed systems which include successful firing of Akash-NG, MPATGM, RUDRAM-II, NAG MK-2, LRLACM etc. These successful firings are particularly significant as they demonstrate the Company's ability to translate indigenous design and development efforts into operationally relevant and validated products.

Emphasis on R&D:
As you are all aware, Over the last few years, the Company has enhanced its focus on in-house Research & Development (R&D), with encouraging results and several significant achievements. This strategic emphasis is also in line with the Ministry's continued direction to strengthen indigenous R&D capabilities and reduce dependence on external sources and imported technologies.

As part of this focused approach, the Company has substantially increased its investment in R&D. The R&D budget, which was earlier at a modest level of around 1–1.5% of the Company's expenditure, has been progressively enhanced to 8% in the current year. This significant increase reflects our firm commitment to developing indigenous technologies, strengthening our design and engineering capabilities, and creating a sustainable pipeline of next-generation products.

The results are already becoming visible through the successful development, testing and firing of several new systems and technologies, which includes successful field evaluation trials of 3rd Gen ATGM, Semi active laser based ATGM, Counter measures dispensing System (CMDS) for new platforms, Drone delivered ammunition, Counter drone systems etc. This will further strengthen the Company's product portfolio and enhance its long-term competitiveness and strategic relevance. They also reinforce our confidence in the Company's ability to develop and manufacture next-generation defence systems and technologies indigenously.

It demonstrates our ability to continuously innovate, absorb new technologies and respond to the evolving operational requirements of our Armed Forces.

Infrastructure Upgradation and expansion of manufacturing facilities:
In order to meet the increasing requirements of the Armed Forces and to support the growth arising from both our existing programmes and new development initiatives, the Company is undertaking significant expansion of manufacturing facilities and upgradation of infrastructure which includes Capacity augmentation, modernisation of existing facilities, introduction of advanced manufacturing and testing infrastructure.

As part of this expansion plan, your company is currently in the process of establishing two new units with latest production and testing facilities at Ibrahimpatnam unit in

Telangana state and Jhansi unit in UP Industrial corridors. The new unit at Ibrahimpatnam is planned to serve as a major production hub, with the bulk production of all projects that have successfully completed the technology demonstration and evaluation trails being progressively shifted to the facility. Accordingly, all new projects will be produced at IBU. As the civil and infrastructure works are completed, this unit would be operationalised within this financial year. As you are aware, in addition to the above, 50 Ton rocket motor testing facility is already established and we are using this facility at IBU for the last two years.

With respect to new unit at Jhansi in UP Defence Corridor, it is being established with the main purpose of production of Extruded double based (EDB) propellant which is required for all our ATGMs. This unit would become operationalised by this year end as all the equipment and civil infrastructure are completed. In addition, it is also proposed to take up the manufacturing of Grad rockets at Jhansi unit in future.

These investments are not merely aimed at increasing production capacity. They are intended to create a modern, flexible and technology-driven manufacturing ecosystem capable of supporting larger production volumes, improved quality, shorter cycle times and future-generation defence systems.

Indigenisation:

Another major focus area for the Company is indigenisation and reduction of import dependence. In line with the national objective of Atmanirbhar Bharat, we are progressively increasing indigenous content across our products and systems. Greater emphasis is being placed on development of indigenous technologies, qualification of domestic vendors, localisation of critical components and strengthening of the domestic defence industrial ecosystem.

The Company is also strengthening its engagement with DRDO, academic institutions, technology partners and Indian industry for technology development, technology absorption and co-development of advanced systems and subsystems. These initiatives will help us build capabilities for the requirements of today while preparing the Company for the technologies and products of tomorrow.

Dear Shareholders,

We have a strong and growing order book, successful design and development achievements, demonstrated capability through successful firing trials, expanding manufacturing facilities, upgraded infrastructure, increasing indigenous content, a strengthening domestic vendor base and a clear focus on technology and innovation.

I would also like to place on record my appreciation for the dedication and commitment of our employees. The challenges encountered during the year have provided valuable technical and organisational learning. We are using these learnings to strengthen our processes, quality systems, project management and execution mechanisms.

I would like to reiterate that the management remains fully committed to achieving sustainable growth, operational excellence, technological leadership and long-term value creation for all our stakeholders.

I once again thank all our shareholders for their continued confidence, understanding and support. I also place on record my sincere appreciation and thanks to MOD, Govt of India, DIPAM, State Governments, our employees, customers, technology partners, industry partners, suppliers and all other stakeholders for their valuable contribution during the year.

I also thank the board members for their valuable guidance and encouraging support in the functioning of the company. Most of all, I thank you, our shareholders, for your sustained confidence. As we progress through FY 2026–27, your management team remains committed to converting technical excellence into consistent operational throughput, disciplined fiscal execution, and enduring shareholder value.

With your continued support and confidence, we will continue to strive towards higher growth, greater self-reliance, stronger technological capability and enhanced value creation for our shareholders and the nation."

4. The Notice of the Annual General Meeting since already circulated electronically, was taken as read with permission of Members.
5. Auditors' Report along with the annexure to the Auditors' Report on the standalone financial statements for the financial year 2025-26 was taken as read with permission of Members. Members were noted that there is no qualification in the Auditors' report and received "Nil" comments from C&AG.
6. Members have been given the opportunity to ask questions and seek clarifications. The management provided the clarifications to all the queries raised by the members. All questions/clarifications of members have been satisfactorily addressed.
7. Remote E- Voting platform to enable members to cast their vote(s) electronically was provided from 24 September, 2026 at 09:00 A.M. (IST) to 27 September 2026 05:00 P.M. (IST). Further, members who could not cast their vote(s) through remote e-voting platform and attended the meeting through video conference, were provided with a facility to cast their votes electronically, through the e-voting services provided by NSDL for the next 15 minutes from the conclusion of the meeting.
8. M/s C.V. Reddy K and Associates, Practicing Company Secretary, Hyderabad, was appointed to scrutinize voting at the AGM and E-voting process in a fair and transparent manner.
9. As per the Notice of the 56th AGM of the Company there were 6 Ordinary Resolutions and 3 Special Resolutions required to be passed. The following items of business as per notice of the 56th AGM of the Company were transacted.

Ordinary Business:

Item No. 1

Adoption of the Audited Financial Statements of the Company for the financial year ended 31st March 2026, together with the Reports of the Board of Directors and the Auditors thereon.

Item No. 2

To confirm payment of Interim Dividend (Rs. 4.50 per share) and declare final dividend of Rs.0.40 per share on Equity Shares for the financial year ended 31st March 2026.

Item No. 3

To appoint a Director in place of Shri Devulapally Venkata Srinivas Rao (DIN: 10652125), who retires by rotation and being eligible, offers himself for re-appointment.

Special Business:

Item No. 4

To ratify the remuneration of the Cost Auditor for the financial year 2026-27.

Item No. 5

To appoint Cmde. Sujay Kapoor (DIN: 11520665) as Director (Production) of the Company on the terms and conditions as stipulated by the Government of India.

Item No. 6

To appoint Shri Shailesh Vagerwal (DIN: 11362136) as Chairman and Managing Director of the Company on the terms and conditions as stipulated by the Government of India.

Item No. 7

To appoint Shri Ankush Munjal (DIN: 06787408) as Part Time Non-Official Director (i.e. Independent Director) of the Company on the terms and conditions as stipulated by the Government of India.

Item No. 8

To appoint Smt. Vandana Agarwal (DIN: 11889628) as Part Time Non-Official Director (i.e. Independent Director) of the Company on the terms and conditions as stipulated by the Government of India.

Item No. 9

To appoint Shri Pankaj Joshi (DIN: 06385037) as Part Time Non-Official Director (i.e. Independent Director) of the Company on the terms and conditions as stipulated by the Government of India.

10. The result of remote e-voting and e-voting during the AGM along with scrutinizers report will be announced within 2 working days of the conclusion of the AGM.

11. The Chairman thanked the members and others for participating in the meeting and later declared the meeting as concluded.

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