An Engineering Enterprise

Safety Controls & Devices Ltd.

C-43/28/1, Behind Skylark Building, Newal Kishore Road,
Hazratganj, Lucknow-226 001 (U.P.) INDIA
Tel. : 0522-2202646, 4026070
E-mail : safetycontrols@rediffmail.com, scd.1997lko@gmail.com
CIN No. : L31908UP2015PLC071082
GSTIN No. : 09AAVCS8298Q1ZO

Date: 18-11-2026

To,
The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street Mumbai – 400001
Maharashtra

SCRIP CODE: 544746

Subject: Investor Presentation

Dear Sir/Madam,

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Investor Presentation on the unaudited standalone financial results for the half year ended September 30, 2026, to be made at the Earnings Conference Call scheduled today i.e. November 18th, 2026.

This disclosure is also available on the Company's website viz https://safetygroup.in/corporate_announcements.php

Thanking You,

For Safety Controls & Devices Limited

SHIVA NIGAM
Digitally signed by SHIVA NIGAM
Date: 2026.11.18 11:51:19 +05'30'

CS SHIVA NIGAM
Membership No.: A39307
(Company Secretary & Compliance Officer)
Place: Lucknow







SAFETY CONTROLS & DEVICES LTD.

An Engineering Enterprise

H1FY27 INVESTOR PRESENTATION

Disclaimer

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Company & Business Overview

About Safety Controls & Devices Limited

Safety Controls & Devices Limited stands as a company delivering complex, mission-critical power transmission infrastructure solutions.

The Company undertakes end-to-end **design, engineering, procurement, construction, testing and commissioning of Extra High Voltage (EHV)** transmission substations up to 400 kV (AIS & GIS), along with solar power projects and hybrid substations.

Strategically positioned in the power and renewable energy ecosystem, the Company **aims to expand geographically, increase participation in large value tenders, and strengthen its footprint in sustainable and hybrid energy infrastructure — aligning its growth with India's accelerating infrastructure and energy transition.**



Key Facts & Figures

SAFETY CONTROLS & DEVICES LTD.
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30+
Years of Experience

19
Substations commissioned

₹590.77
Current Order Book

₹78.57 Cr
Bids in Pipeline

Upto 400 kV
Execution of transmission substations

Upto 765 kV
Construction 765 KV bays for PGCIL

ISO 9001:2015
Certifications

78
Team Size



Major Milestone

SAFETY CONTROLS & DEVICES LTD.
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2016

Secured major contracts from UPPTCL: 400kV AIS (₹128 Cr) and 220kV GIS (₹74 Cr – first of its kind in U.P.)

2019

- Received an Award for best MSME in UP from the Honourable CM of U.P.
- Diversified into Green Energy with a single Project amounting to ₹116 Crores

2023

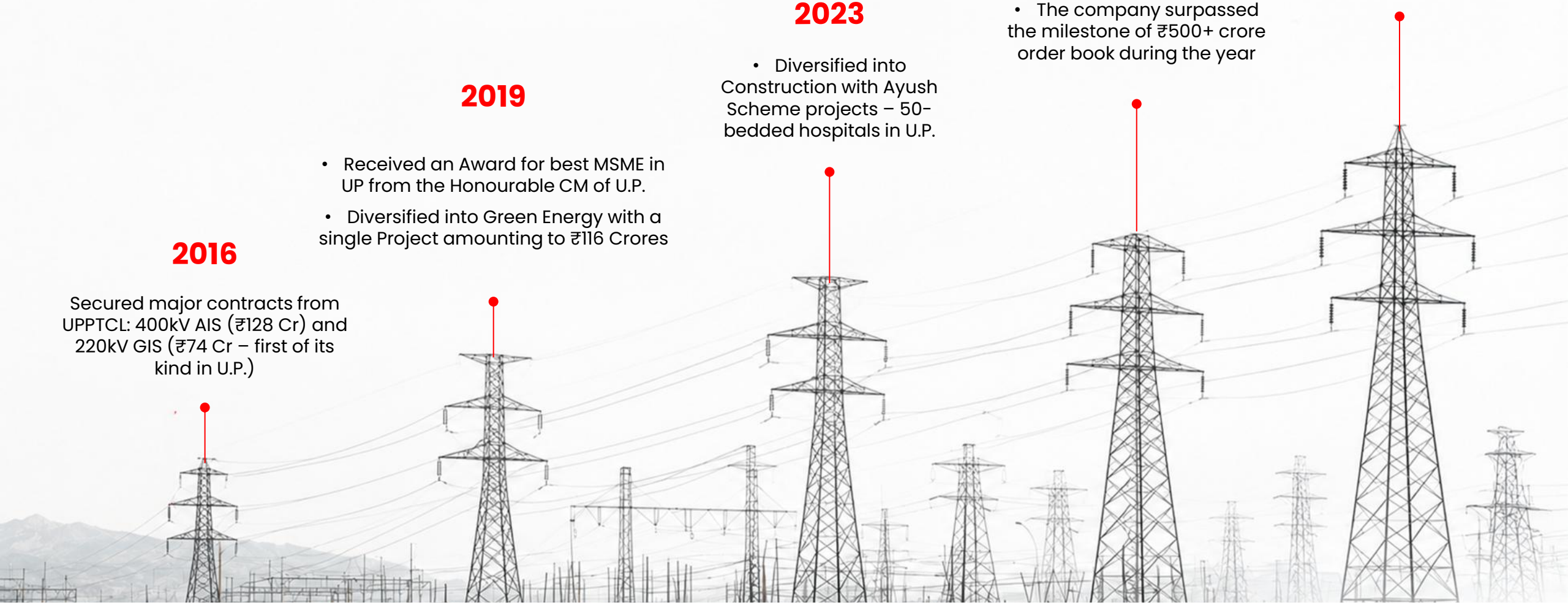
- Diversified into Construction with Ayush Scheme projects – 50-bedded hospitals in U.P.

2025

- The company surpassed the milestone of ₹500+ crore order book during the year

2026

- The company successfully got listed on the BSE SME Platform



Business Verticals

Primary Business Verticals



Transmission Substations



Transmission & Distribution

Strategically expanded its operations into two emerging and high-impact sectors:

(i) Solar Power Infrastructure

(ii) Hospital construction projects for the Ministry of AYUSH

Competitive Strengths

Diversified Portfolio
Integrated presence across power sector reducing risk and expanding growth opportunities.

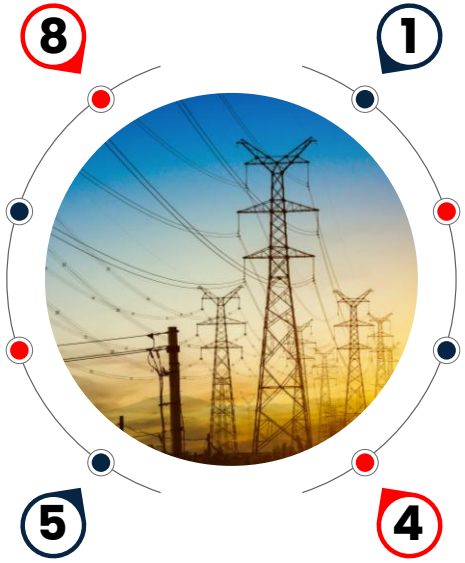
Technical Expertise
Execution capability up to **400 kV substations**, enabling participation in high-value tenders with a lean, competitive cost structure.

Quality Assurance
ISO 9001:2015 certified processes ensuring high standards and consistent delivery.

Strong Government & PSU Relationships
Established presence across PSUs and government bodies, driving consistent order inflow through active tender participation.

Skilled Workforce
Strong engineering and domain expertise ensuring efficient, compliant, and timely execution.

Robust OEM & Supplier Network
Strategic partnerships ensure quality sourcing at competitive prices, strengthening bidding efficiency and win rates.



Experienced Leadership
Strategic management team driving expansion, operational excellence, and long-term value creation.

Centralized Operations Model
Streamlined decision-making, optimized resource allocation, and consistent project execution.

Business Strategy

Renewable & Sustainable Expansion

Leveraging solar expertise and government incentives to expand into wind, hydrogen, and battery storage, strengthening our clean energy portfolio.



Geographic Expansion

Expanding beyond Uttar Pradesh and Bihar to enhance market reach, improve operating efficiencies, and unlock new growth avenues.
Currently executing Projects in Rajasthan and Madhya Pradesh for NTPC and Haryana for PGCIL.

Hybrid Substation Solutions

Deploying AIS–GIS hybrid substations to deliver compact, space-efficient power infrastructure for modern grid requirements.

Project Highlights



Design, Supply, Erection of 3x200 MVA, 400/132 KV AIS substation at Masauli, Prayagraj for UPPTCL on a turnkey basis





Design, Supply, Erection of 220/33 KV GIS S/S Nadarganj, Kanpur Road, Lucknow



Design, Supply, Erection of 132/kV AIS S/s for Bihar State Power Transmission Company Limited

Recent Operational Highlights (FY26)

Strategic Project Execution

- Commissioned **220 kV GIS Substation** for **Noida International Airport (Jewar)**.
- Commissioned **220 kV GIS Substation** at **Sector-62, Noida**, providing grid connectivity to the **Adani Data Centre**.



Enhanced Technical Capabilities

- End-to-end EHV EPC execution.
- Protection & Automation Systems.
- SCADA & RTU Integration.
- GIS & AIS Substations.
- High Voltage Testing & Commissioning.
- Grid Synchronization & Performance Acceptance Testing.



Strengthened Market Position

- Reinforced its position as a trusted engineering partner for mission-critical EHV infrastructure projects.
- Well positioned to capitalise on opportunities across airport infrastructure, data centres, smart grids, renewable energy evacuation and industrial electrification.



Order Book Details

SAFETY CONTROLS & DEVICES LTD.
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The total contract value of the projects amounts to ₹590.77 crore.

S. No.	Description of Contract (with Address)	Name of Authority	Total Contract Value (₹ Cr)
1	Substation Package of 945 MVA capacity at Bikaner, Rajasthan	NTPC Renewable Energy Ltd	**137.43**
2	Substation package under development of 630 MW at Barethi, Madhya Pradesh	NTPC Renewable Energy Ltd	**112.18**
3	Development of 20 MW Power PV Plant at NTPC Rihand Super Thermal Power Station, Sonbhadra, Uttar Pradesh	NTPC Limited	**94.95**
4	220kV AIS Substation Package for pooling substations (PSS1 & PSS2) and transmission lines at Mau, Chitrakoot, Uttar Pradesh	TUSCO Ltd	**82.83**
5	Design, Supply, Erection, Testing & Commissioning of Traction Substations for Phaphamau–Janghai section, Prayagraj region, Uttar Pradesh	RVNL	**55.65**
6	220/132kV Hybrid Sub-Station at Jewar, Gautam Buddha Nagar, Uttar Pradesh	UPPTCL	**33.46**
7	Engineering, Supply, Erection, Testing & Commissioning for SAS based 220 KV GIS Substation at Sector-62, Noida, Uttar Pradesh	UPPTCL	**27.23**
8	765 KV AIS Substation Extension at Bhadla-II, Rajasthan & upgradation at Hisar, Haryana	PGCIL	**22.94**

Completed Projects

S. No.	Brief Description of Work	Value (Cr.)
1	Construction of 400/132 kV AIS substation at Masauli Prayagraj	124.87
2	Construction of 220/33 kV substation at Nadarganj, Kanpur Road	73.32
3	Construction of 220/33 kV substation at Bakshi ka Talab, Lucknow	36.02
4	Construction of 220/33 kV substation at Kanpur South	35.18
5	Construction of 132/33 kV Grid substation at Hathua, Maharajganj, Narkatiyaganj & Areraj	31.23

Awards & Recognitions



Recognized by the PHD Chamber of Commerce and Industry at the Conference & Expo on Uttar Pradesh.



Recipient of the Distinguished MSME Industry Award on January 28, 2018, presented by the Honorable Chief Minister Shri Aditya Yoginathji.



Jagran Achiever Award felicitated by Mr. Hiroshi Mizohata Chairman of Osaka Convention & Tourism Bureau, held in Osaka, Japan in the year 2025.

Management Overview



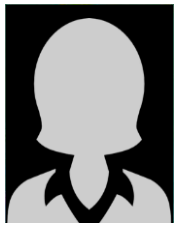
Management Overview



Mr. Rajnish Chopra

Chairman and Managing Director

- Brings 27+ years of experience in civil construction sectors
- Began his entrepreneurial journey in 1997 by establishing **M/s Safety Controls & Devices**, a sole proprietorship
- Expanded business into electrical engineering, and construction services



Mrs. Anjali Chopra

Non- Executive Women Director

- Brings over 9 years of experience in company operations
- Completed Bachelor of Arts (Part II) from Lucknow University in 2013
- Associated with the company since its incorporation



Mr. Abhishek Chopra

Whole Time Director

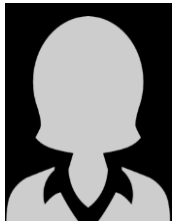
- Brings 6+ years of experience in power transmission infrastructure, procurement, green energy, and contract management for solar power projects
- Completed Master of Science in International Business from the University of Leeds in 2016



Mr. Tanuj Kumar Saxena

Non-Executive Independent Director

- Brings 7+ years of experience in SEBI, Companies Act & RBI compliances, accounting, taxation, audit, NCLT matters, and project accounting
- Completed Master of Commerce from Annamalai University (2012) and MBA from Pondicherry University (Distance Learning, 2012)



Ms. Kamna Sharma

Non-Executive Independent Director

- Brings over 5 years of experience in compliance and regulatory matters
- Completed Bachelor's degree in Commerce from the University of Lucknow in 2009 & LL.B. from the University of Lucknow in 2013
- Member of the Institute of Company Secretaries of India (ACS-27758)

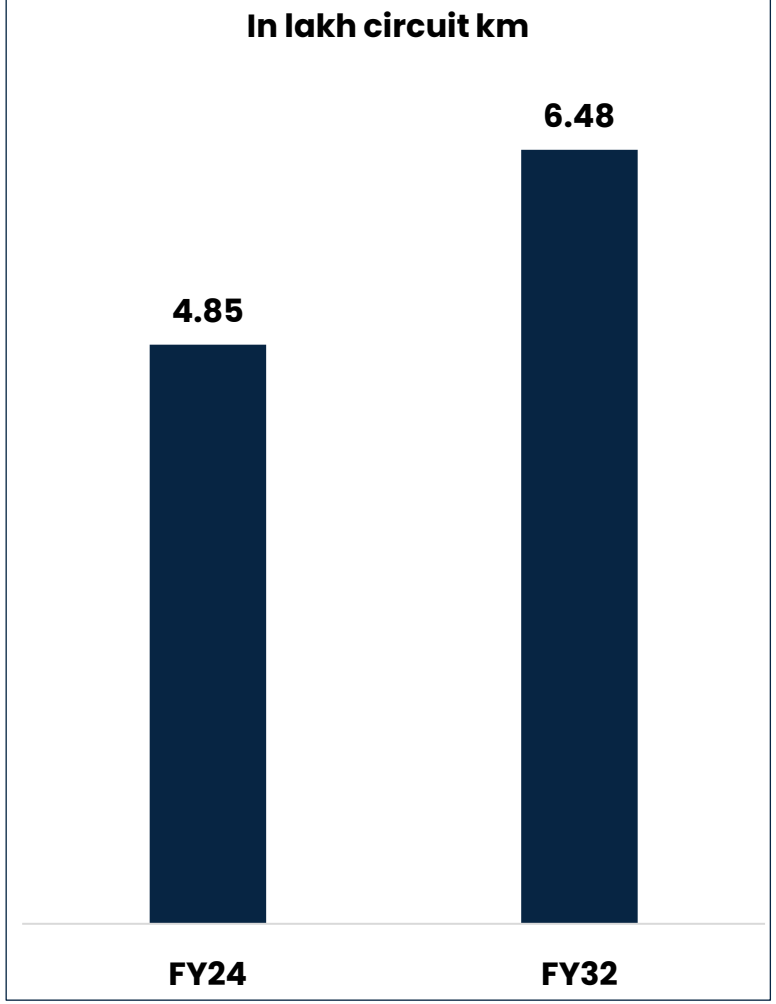
Industry Overview



Indian Power Transmission & Distribution Sector

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India's transmission network



Transformation capacity will increase from **1,251 GVA to 2,342 GVA** during the same period.

The **total investment planned is ₹9.15 lakh crore** for transmission infrastructure expansion.

Transmission Infrastructure Expansion

- Under the previous plan (2017–2022), India added:
  - **~17,700 circuit km transmission lines annually**
  - **~73 GVA transformation capacity annually**
- Future additions include:
  - **9 new HVDC transmission lines with 33.25 GW capacity**
  - Existing HVDC capacity: **33.5 GW**
- **Inter-regional power transfer capacity** will increase from **119 GW to 168 GW**.

India’s Expanding Energy Market

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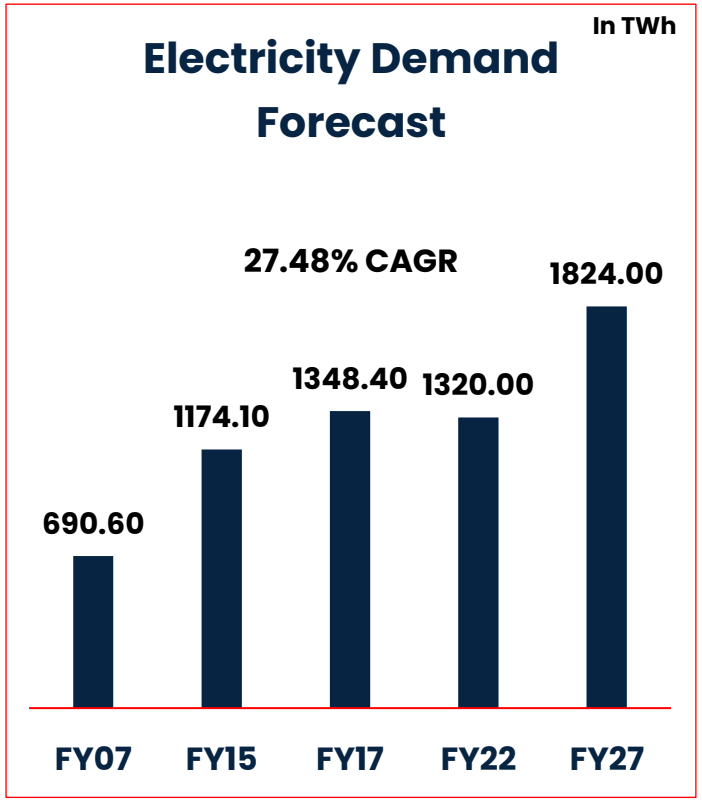
Recently Approved Transmission Projects

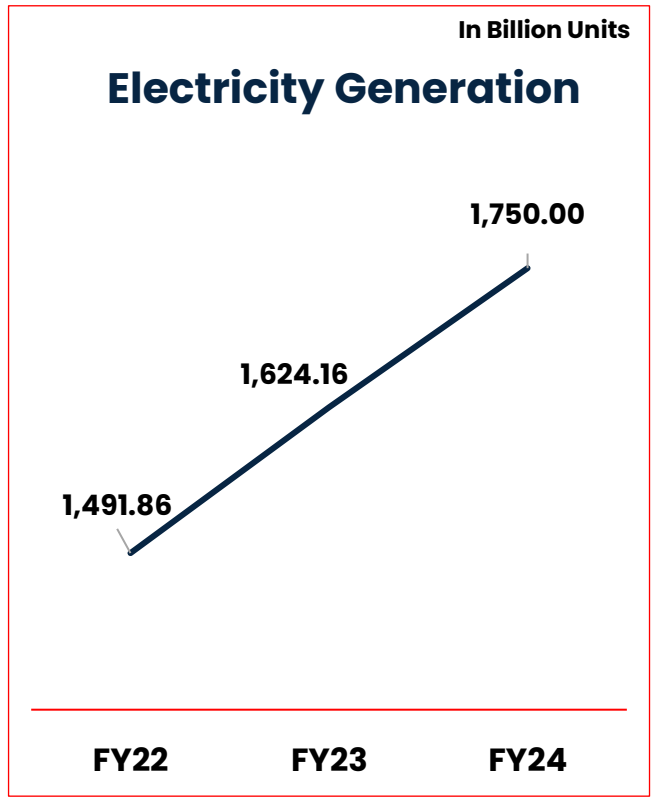
Approved Transmission Capacity – 50.9 GW (₹60,676 Cr)

State	Capacity Type
Gujarat	14.5 GW Renewable
Andhra Pradesh	12.5 GW Renewable
Rajasthan	7.5 GW Renewable
Karnataka	7 GW Renewable
Tamil Nadu	3.5 GW Renewable
Maharashtra	1.5 GW Renewable
Madhya Pradesh	1.2 GW Thermal
Jammu & Kashmir	1.5 GW Hydro
Chhattisgarh	1.7 GW Thermal

India is expected to drive **35% of global energy demand growth** over the next two decades, balancing energy availability, affordability, and sustainability.

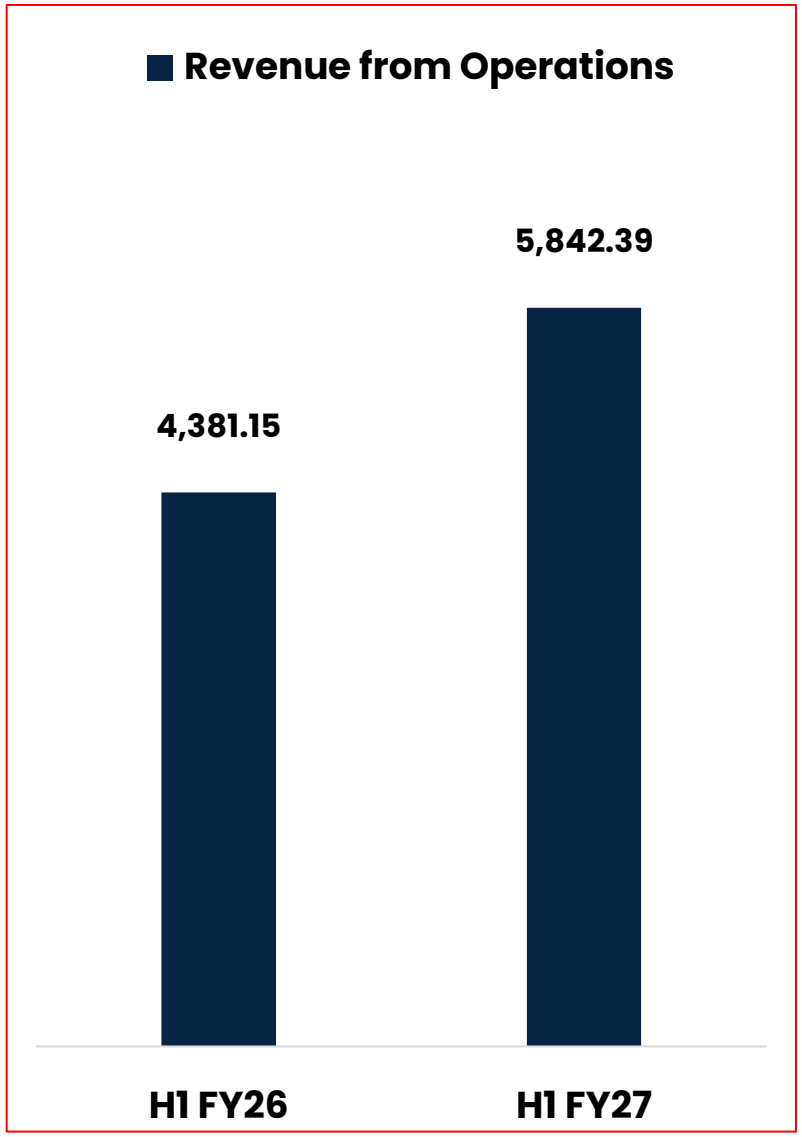
India’s peak power demand is projected to reach **277 GW in FY26**. In FY25, electricity consumption stood at **1,694 BU**, up **33% from FY21**, reflecting a **5-year CAGR of 7.4%**.

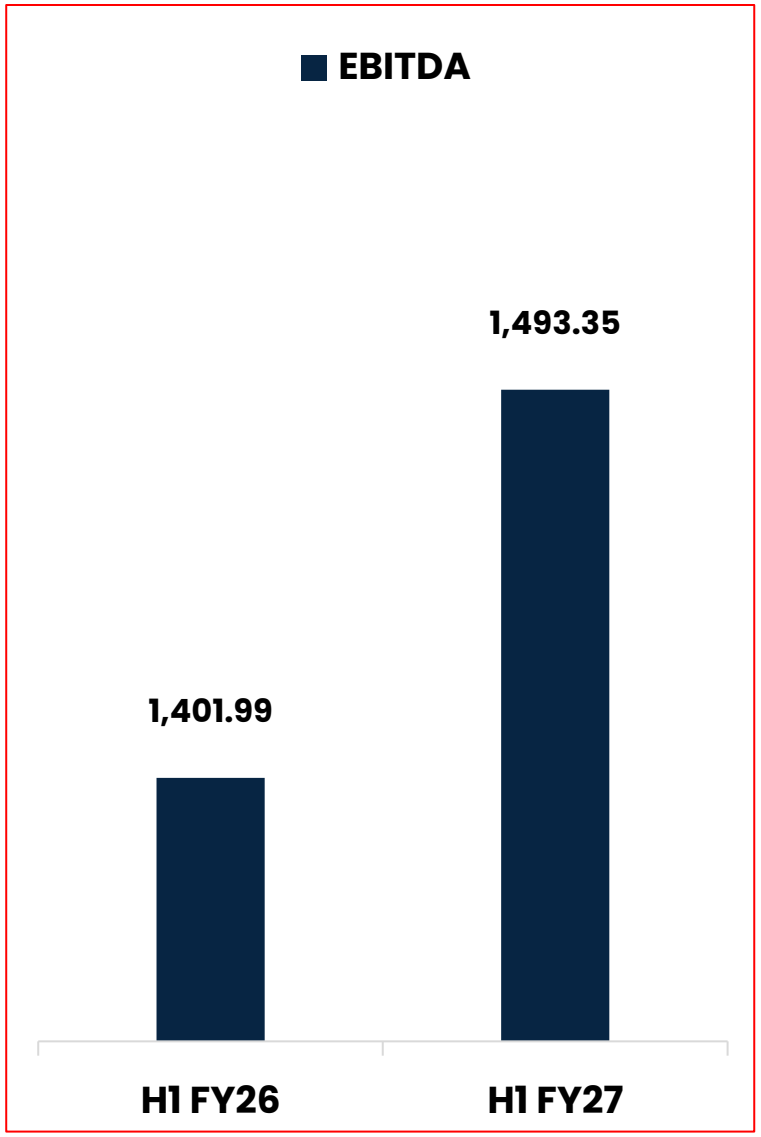


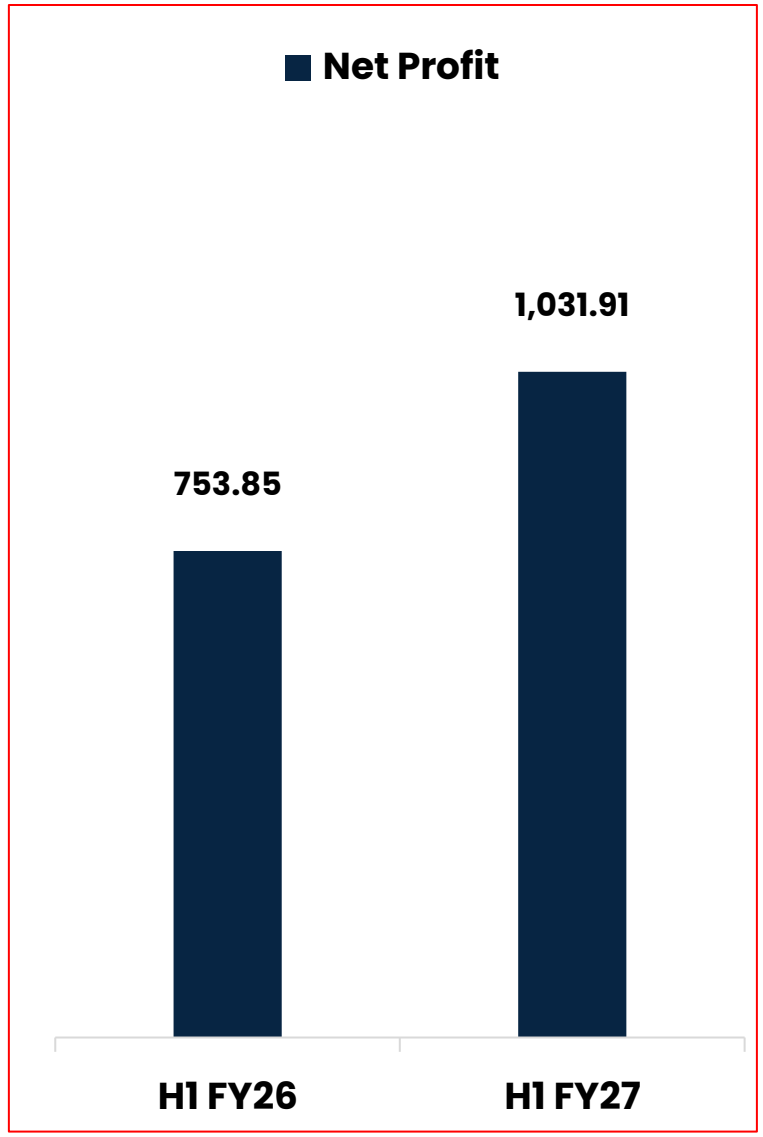



Financial Overview

H1 FY27 Financial Snapshot







(All Figures In ₹ Lakhs)

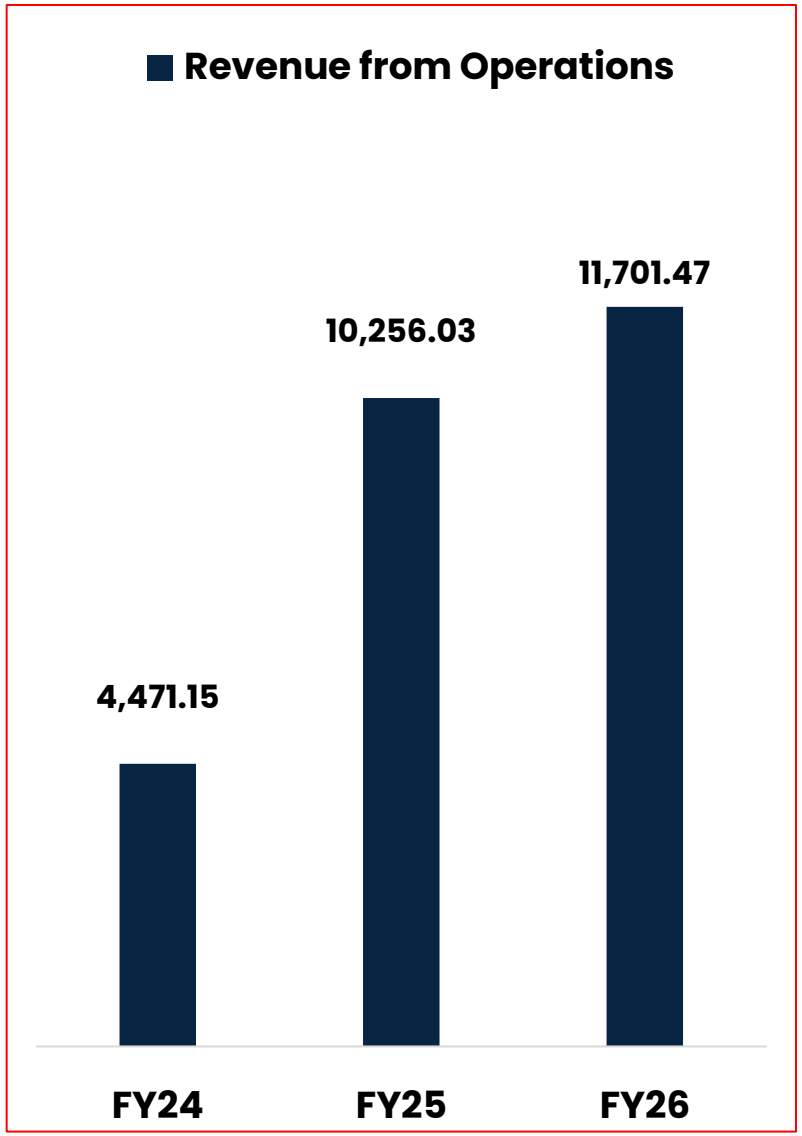
H1 FY27 & FY26 Income Statement

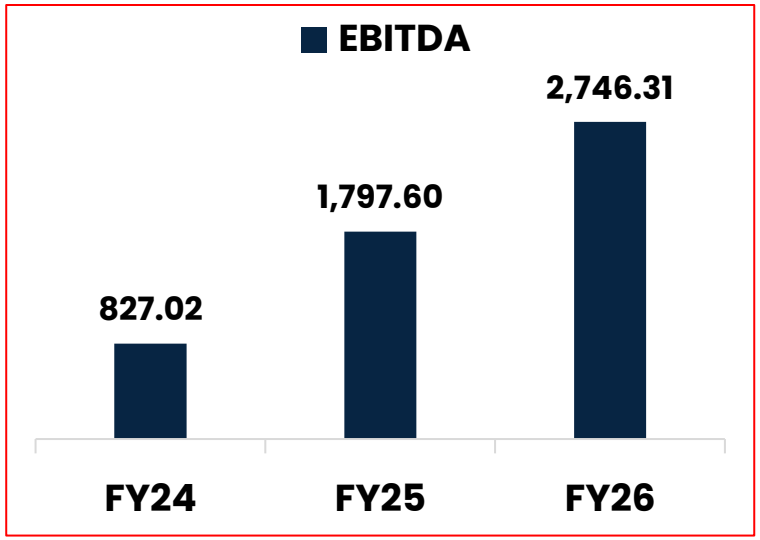
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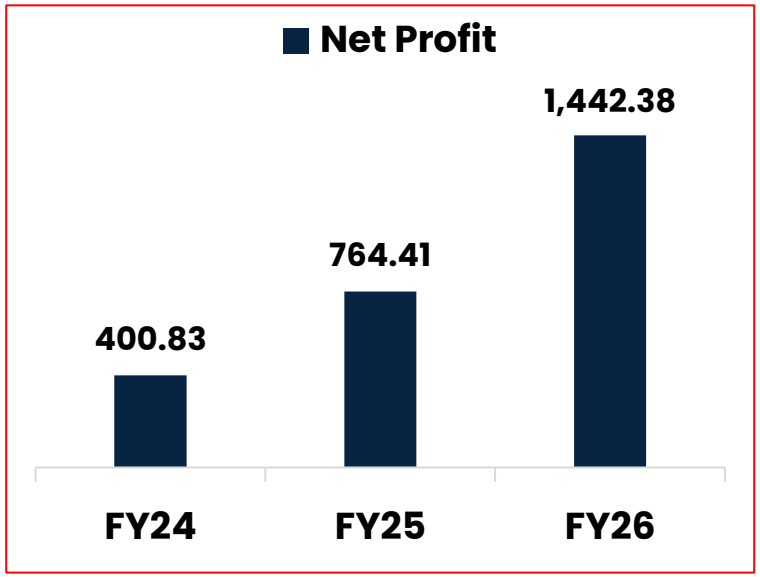
In ₹ Lakhs

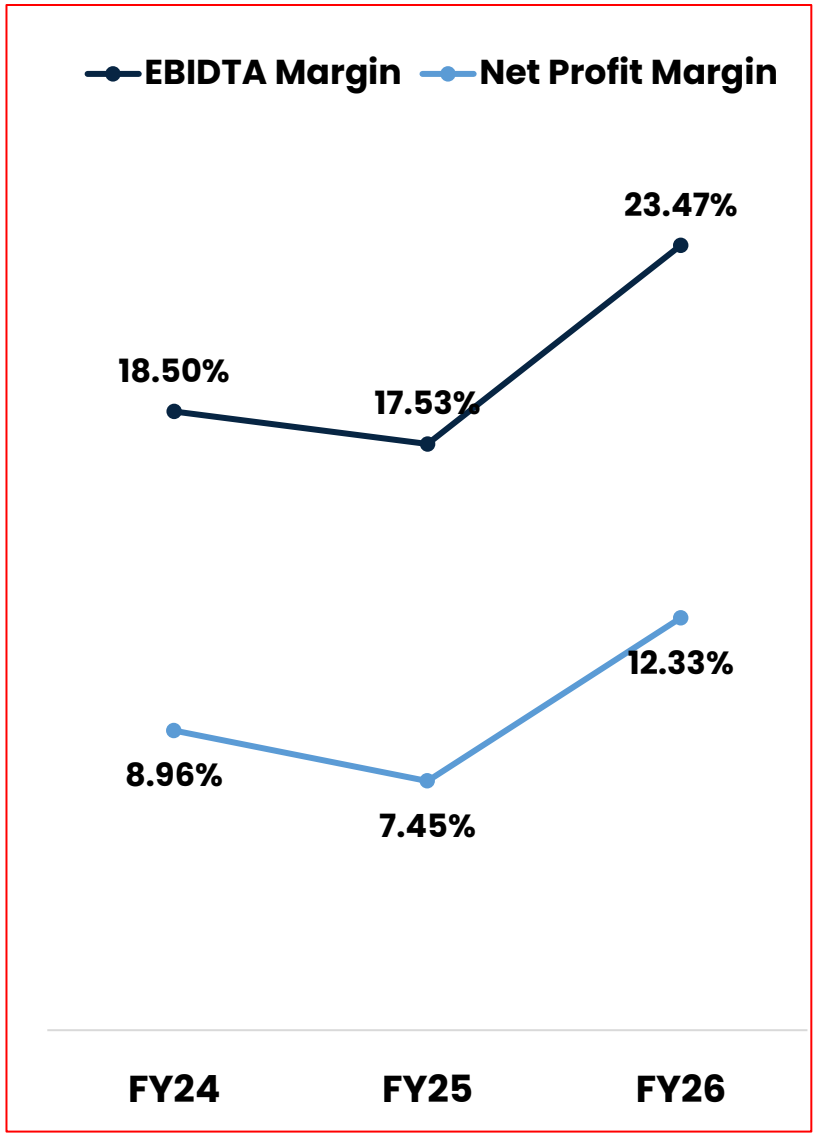
Particulars	H1 FY27	H1 FY26	YOY	FY26	FY25	YOY
Revenue from operations	5,842.39	4,381.15	**33.35%**	11,701.47	10,256.03	**14.09%**
Other Income	26.79	48.93		104.44	94.18	
Total Revenue	**5,869.18**	**4,430.08**	**32.48%**	**11,805.91**	**10,350.21**	**14.06%**
Cost of Material Consumed	3,769.52	2,604.95		8,124.64	7,853.64	
Employee benefit expense	181.09	127.30		285.83	251.18	
Other Expenses	425.23	295.85		649.13	447.79	
Total	**4,375.84**	**3,028.10**		**9,059.60**	**8,552.61**	
EBITDA	**1,493.35**	**1,401.99**	**6.52%**	**2,746.31**	**1,797.60**	**52.78%**
EBITDA Margin (%)	**25.44%**	**31.65%**		**23.47%**	**17.53%**	
Depreciation and amortization expense	19.63	18.12		37.18	31.60	
EBIT	**1,473.72**	**1,383.87**		**2,709.13**	**1,766.00**	
Financial costs	271.57	380.89		921.20	601.18	
Profit before tax	**1,202.15**	**1,002.98**		**1,787.93**	**1,164.81**	
Tax Expense						
Current Tax	169.18	249.06		443.45	392.90	
Prior Tax	-	-		-101.47	-	
Deferred Tax	1.06	0.07		3.57	7.50	
Net Profit	**1,031.92**	**753.83**	**36.89%**	**1,442.38**	**764.41**	**88.69%**
Net Profit Margin (%)	17.58%	17.02%		**12.33%**	**7.45%**	

Financial Snapshot









Amounts In ₹ Lakhs & Margins In %

Profit & Loss Statement

SAFETY CONTROLS & DEVICES LTD.
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In ₹ Lakhs

Particulars	FY26	FY25	FY24
Revenue from operations	11,701.47	10,256.03	4,471.15
Other income	104.44	94.18	99.15
Total Income	**11,805.91**	**10,350.21**	**4,570.30**
Expenses			
Cost of materials consumed	8,124.64	7,853.64	3,063.82
Employee benefits expense	285.83	251.18	245.16
Finance costs	921.20	601.18	371.70
Depreciation & amortisation expense	37.18	31.60	14.96
Other expenses	649.13	447.79	335.16
Total Expenses	**10,017.98**	**9,185.40**	**4,030.80**
Profit Before Tax	**1,787.93**	**1,164.81**	**539.50**
Tax Expense			
Current tax	443.45	392.90	138.50
Deferred tax (credit)/charge	3.57	7.50	0.17
Prior Tax	(101.47)	-	-
Total Tax Expenses	**345.55**	**400.41**	**138.67**
Net Profit	**1,442.38**	**764.41**	**400.83**
Basic/Diluted EPS (₹)	**10.60**	**5.94**	**4.01**
Adjusted/Diluted EPS (₹)	**10.60**	**5.94**	**4.01**

Balance Sheet

SAFETY CONTROLS & DEVICES LTD.
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In ₹ Lakhs

Particulars	H1 FY27	FY26	FY25
Share Capital	1,982.70	1,382.70	1,330.40
Reserves & Surplus	9,199.13	4,493.06	2,726.43
Total Equity	**11,181.83**	**5,875.76**	**4,056.83**
Long-term borrowings	244.03	483.24	569.64
Deferred tax liabilities (net)	7.46	6.40	2.83
Long-term provisions	26.55	23.22	23.33
Total Non-Current Liabilities	**278.04**	**512.86**	**595.80**
Short-term borrowings	2,674.17	4,429.31	2,814.83
Trade payables – MSME	118.41	172.47	41.08
Trade payables – Others	3,515.34	5,371.05	1,873.36
Other current liabilities	1,836.34	2,608.29	2,301.29
Short-term provisions	722.69	618.70	305.24
Total Current Liabilities	**8,866.95**	**13,199.81**	**7,335.80**
Total Equity & Liabilities	**20,326.81**	**19,588.46**	**11,988.43**

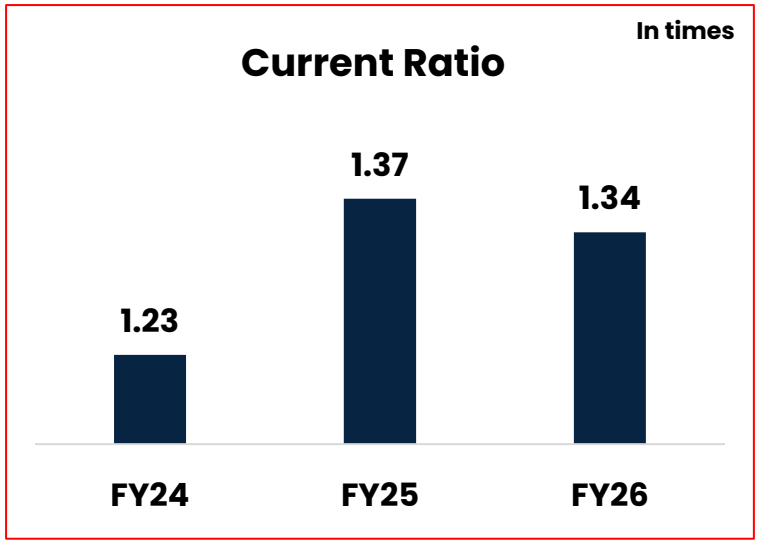
Particulars	H1 FY27	FY26	FY25
Non-Current Assets			
Tangible assets	419.49	439.03	472.70
Long-term loans & advances	3.58	3.58	4.80
Other non-current assets	1,559.56	1,440.84	1,497.01
Non-current investments	-	—	—
Deferred tax assets	-	—	—
Total Non-Current Assets	**1,982.63**	**1,883.45**	**1,974.51**
Current Assets			
Short-term loans & advances	220.76	526.20	11.61
Other current assets	6,233.78	10.11	64.26
Trade receivables	10,925.85	15,870.93	8,732.46
Inventories	928.05	1,275.68	1,202.05
Cash & bank balances	35.74	22.09	3.54
Total Current Assets	**18,344.18**	**17,705.01**	**10,013.92**
Total Assets	**20,326.81**	**19,588.46**	**11,988.43**

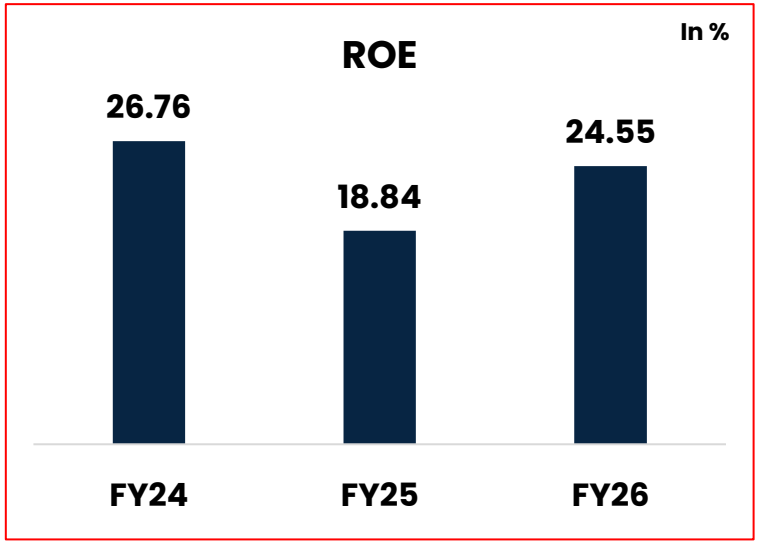
Cash Flow Statement

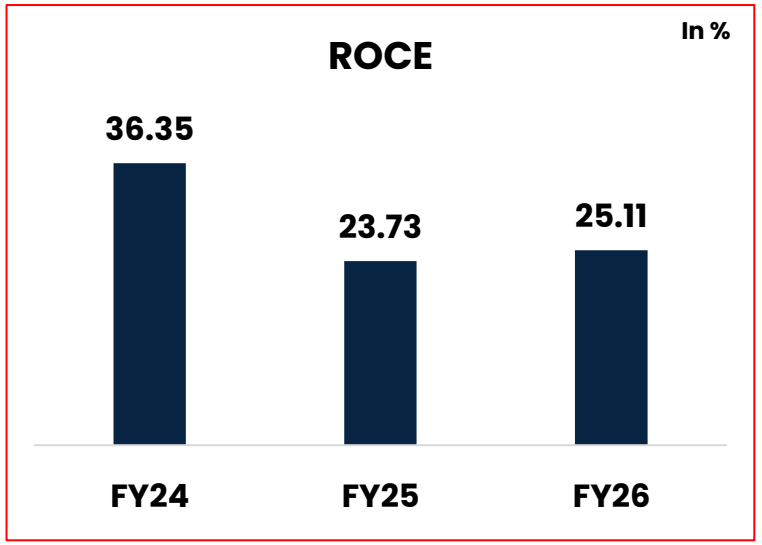
In ₹ Lakhs

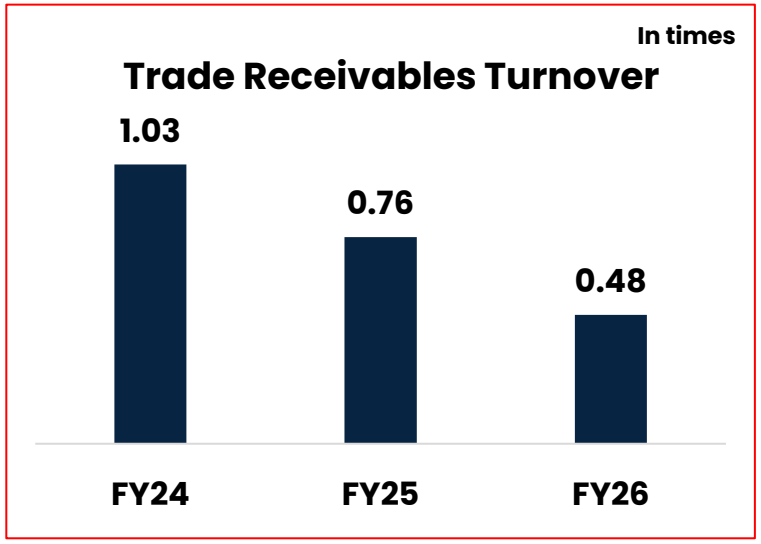
Particulars	H1 FY27	FY26	FY25
Net Cash Flow From Operating Activities	(1,902.56)	-1,121.98	-1,003.57
Net Cash Flow From Investing Activities	(92.02)	157.10	-381.20
Net Cash Flow From Financing Activities	2.008.24	983.43	1,374.33
Net (Decrease)/ Increase In Cash & cash Equivalents	13.65	**18.55**	**-10.45**
In Cash & cash Equivalents at the beginning of the period/ Year	22.09	3.54	13.99
In Cash & cash Equivalents at the end of the period/ Year	35.74	22.09	3.54

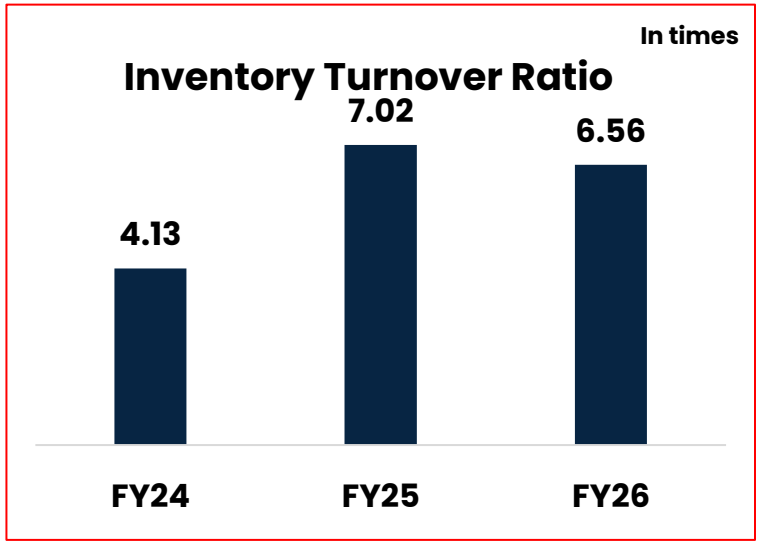
Key Ratios

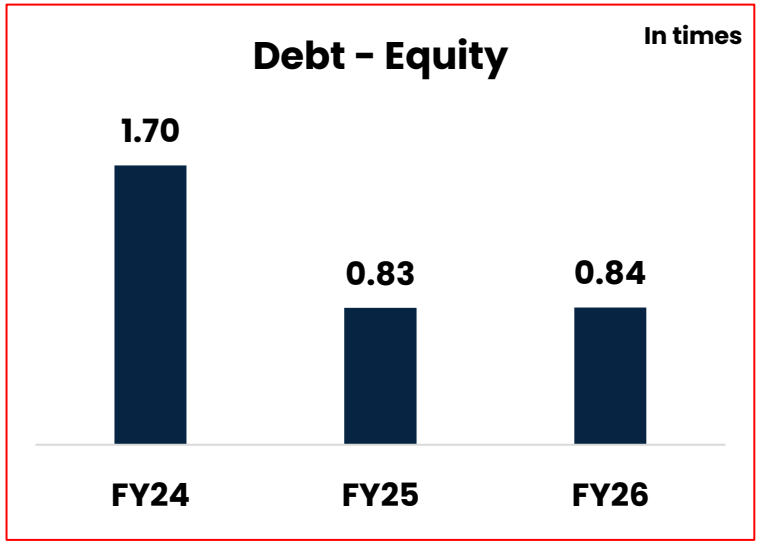

Current Ratio
In times
1.23
1.37
1.34
FY24
FY25
FY26


ROE
In %
26.76
18.84
24.55
FY24
FY25
FY26


ROCE
In %
36.35
23.73
25.11
FY24
FY25
FY26


Trade Receivables Turnover
In times
1.03
0.76
0.48
FY24
FY25
FY26


Inventory Turnover Ratio
In times
4.13
7.02
6.56
FY24
FY25
FY26


Debt - Equity
In times
1.70
0.83
0.84
FY24
FY25
FY26

Investment Thesis

SAFETY CONTROLS & DEVICES LTD.
An Engineering Enterprise

01 | Strong Substation-Led Revenue Profile

92.97% of FY26 Revenue from Substation Projects

- **₹108.79 Cr** revenue from Substation projects in FY26
- Strong capabilities in **EHV transmission substations up to 400 kV**, across AIS, GIS and hybrid solutions
- Increasing focus on **high-value EHV transmission infrastructure**

02 | EHV Expertise Supporting Higher ROCE

25.11% FY26 ROCE

- Specialised capabilities across **EHV EPC, GIS/AIS, protection & automation and SCADA/RTU integration.**
- ROCE improved from **23.73% in FY25 to 25.11% in FY26.**
- Technical expertise enables participation in complex, higher-value transmission project.

03 | Shift Towards Central Utilities & Transmission Lines

Expanding Beyond Traditional State Utility Projects

- Increasing exposure **to NTPC Group & PGCIL.**
- New orders from NTPC Renewable Energy, NTPC & PGCIL.
- First-ever transmission-line order. secured **₹82.83 Cr** Mau–Chitrakoot project includes **220 kV AIS +** transmission lines.

THANK YOU

SAFETY CONTROLS & DEVICES LTD.
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