



ASK AUTOMOTIVE LIMITED

(Formerly known as ASK Automotive Private Limited)

May 19, 2026

BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street,
Mumbai - 400 001

Scrip Code: 544022

ISIN No.: INE491J01022

Re.: ASK Automotive Limited

National Stock Exchange of India Limited Exchange Plaza,
C-1, Block - G, Bandra Kurla Complex, Bandra (East),
Mumbai - 400 051

Symbol: ASKAUTOLD

ISIN No.: INE491J01022

Re.: ASK Automotive Limited

Sub: Presentation to be made to the Analysts and /or Investors

Dear Sir/Madam,

Pursuant to the requirement of Regulation 30 read with Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith the presentation to be made to the Analysts and/or Investors on the Audited Financial Results of the Company for the quarter and financial year ended on March 31, 2026.

The same shall be available on our website i.e. www.askbrake.com.

This is for your information.

Thanking you,

For **ASK Automotive Limited**

Rajani Sharma
Company Secretary & Compliance Officer
Membership No.: ACS 14391

Encl: As above

Corporate Office: -

Plot No. 13-14, Sector - 5, I.M.T. Manesar,

Distt. Gurgaon. PIN - 122050 (Hr.)

Ph: 0124 - 4396900

e-mail: info@askbrake.com

: roc@askbrake.com

Website : www.askbrake.com



Registered Office:

Flat No. 104, 929/1, Naiwala,

Faiz Road, Karol Bagh,

New Delhi - 110 005

Tel: 011-28758433, 28759605

011-28752694, 43071516

CIN: L34300DL1988PLC030342

ASK AUTOMOTIVE LIMITED

Quarterly Earnings Call || Q4 & FY26



Advanced Braking
Systems



Aluminum Lightweighting
Precision Solutions



Safety Control
Cables



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This presentation and the accompanying slides (the “presentation”) contain selected information about the activities of ASK Automotive Limited (the “Company”) and its subsidiaries and affiliates (together, the “Group”) as at the date of the presentation. It does not purport to present a comprehensive overview of the Group or contain all the information necessary to evaluate an investment in the Company.

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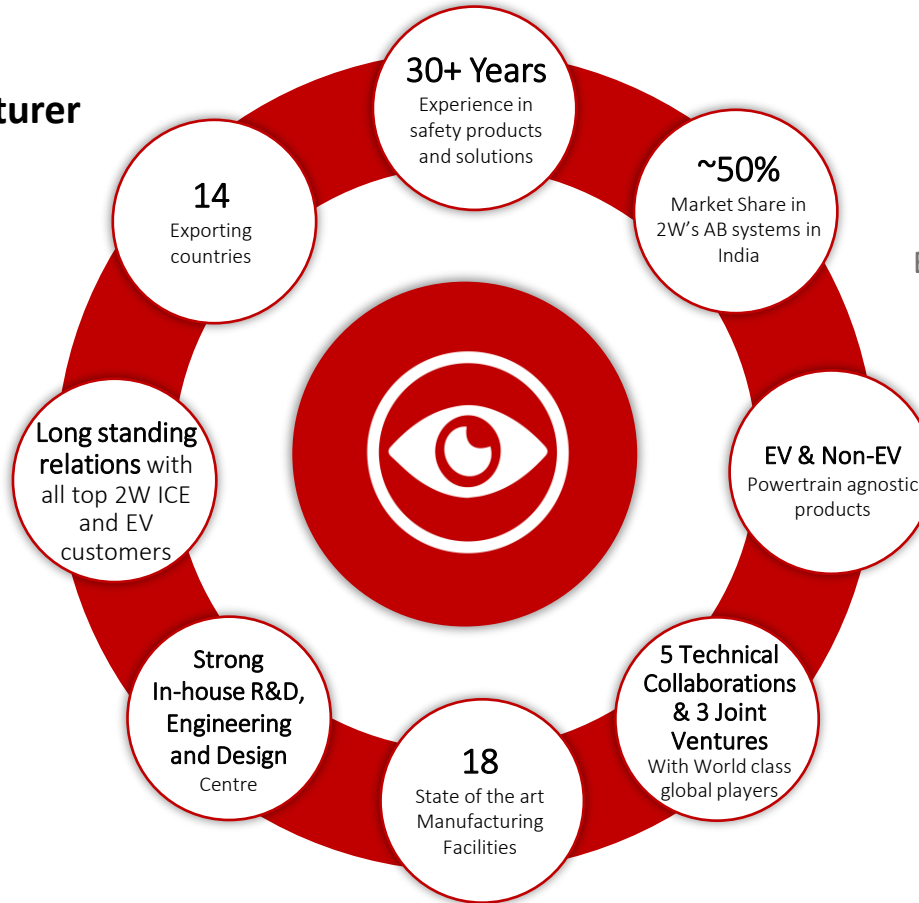
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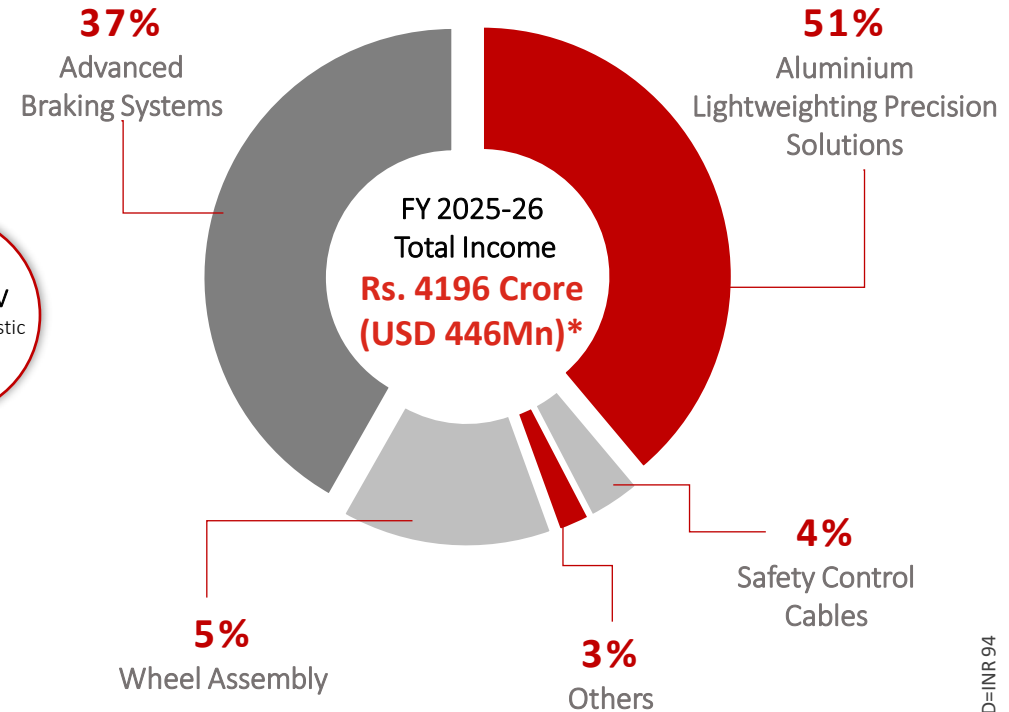
ASK Group Overview - ASK is a leading Brand in 2W Braking Segment in India

ASK Automotive Limited Leading Safety Systems Manufacturer

ASK Automotive Limited is a Public Listed Indian auto ancillary major, having diversified operations and offers powertrain-agnostic products under Advanced Braking Systems, Aluminium Lightweighting precision solutions, and Safety Control Cables business segments.



Product Segments



Financial Highlights

Last 4 years CAGR

20.0%	31.9%	38.4%
Revenue	EBITDA	EPS

Key Ratios FY 2026

0.50	0.95	26.9%
Debt-Equity	Avg. Debt-EBITDA	RoACE

Key Business Performance Highlights - Q4 & FY26 (Consolidated)

Q4 FY26 :

- ❖ **Strong Q4 FY26 in Revenue, EBITDA and PAT**
- ❖ **Revenue growth outperformed Industry growth**
- ❖ **Consolidated Revenue Growth up + 35.3%**
Passthrough impact of Significant increase in Alloy Prices on revenue + 8.0%
Wheel Assembly strategic reduction impact (-) 2.7%
Overall Net Revenue Growth up + 30.0%
- ❖ **EBITDA up +31.1%, PAT up +24.2% YOY**
- ❖ **EBITDA Margins at 12.1%**
- ❖ **Absolute EBITDA remained strong at Rs. 140 Cr. against Rs.107 Cr. in last year.** However, EBITDA percentage was impacted due to Passthrough Alloy Prices. But for this impact **EBITDA percentage would have been higher by 80 bps.**
- ❖ **EPS at Rs 3.63, up+24.2% YOY**

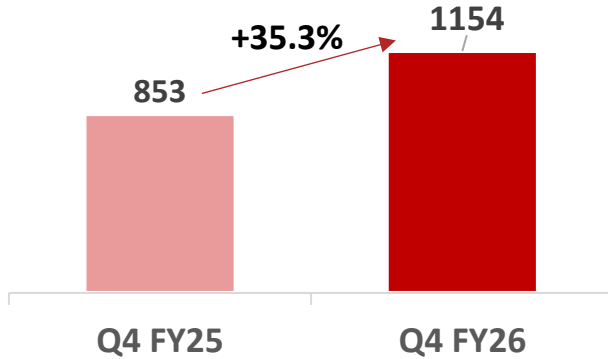
FY26:

- ❖ **Strong FY26 in Revenue, EBITDA and PAT**
- ❖ **Revenue growth outperformed Industry growth**
- ❖ **Consolidated Revenue Growth up + 16.2%**
Passthrough impact of Significant increase in Alloy Prices on revenue + 3.1%
Wheel Assembly strategic reduction impact (-) 7.0%
Overall Net Revenue Growth up + 20.1%
- ❖ **EBITDA up +24.1%, PAT up +20.1% YOY**
- ❖ **EBITDA Margins at 13.1%**
- ❖ **Absolute EBITDA remained strong at Rs. 551 Cr. against Rs.444 Cr. in last year.** However, EBITDA percentage was impacted due to Passthrough Alloy Prices. But for this impact **EBITDA percentage would have been higher by 40 bps.**
- ❖ **EPS at Rs 15.08, up+20.1% YOY**
- ❖ **EBITDA margin improvement resulting from:-**
 - Higher Volume driven economies of scale
 - Benefit from increasing capacity utilisation at Karoli and new Bangalore facility
 - Strategic Reduction in low value-added Wheel Assembly business

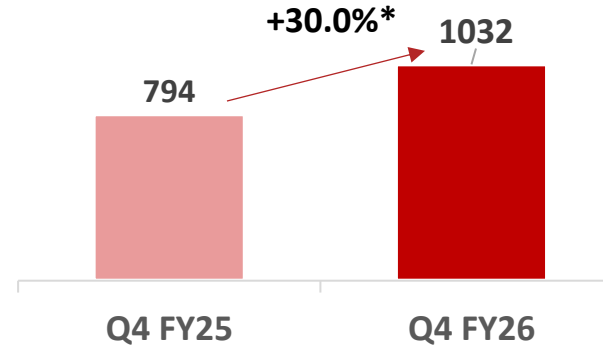
Financial Performance of Q4 FY 26 (in Crores) - Consolidated

TOTAL INCOME

Consolidated

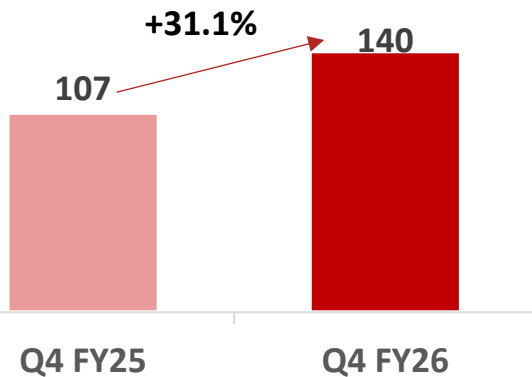


Net Revenue*

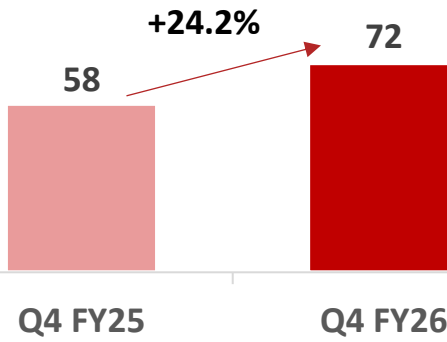


*Excluding Passthrough Alloy Prices impact + 8.0% and Wheel Assembly impact (-) 2.7%

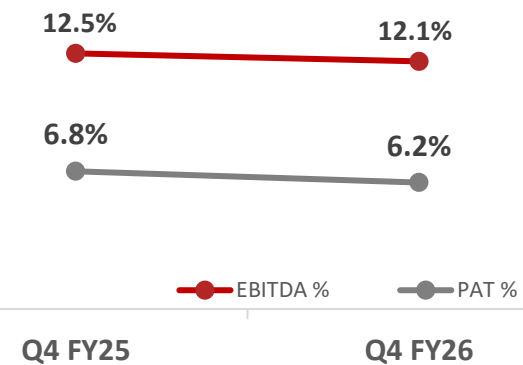
EBITDA



PAT



EBITDA and PAT Margins%

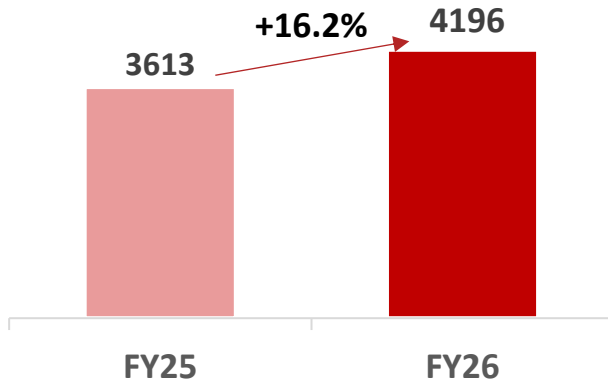


EBITDA percentage was impacted due to Passthrough Alloy Prices. But for this impact EBITDA percentage would have been higher by 80 bps

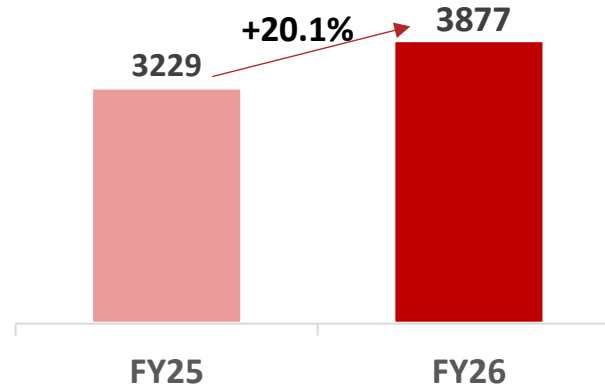
Financial Performance of FY 26 (in Crores) - Consolidated

TOTAL INCOME

Consolidated

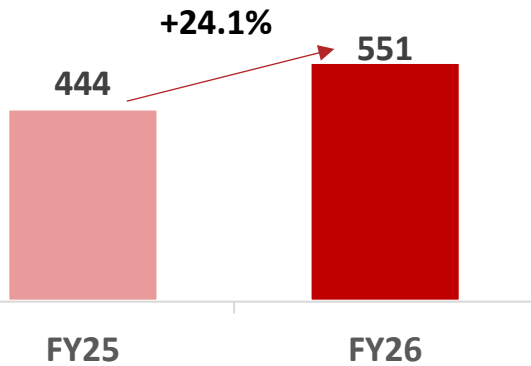


Net Revenue*

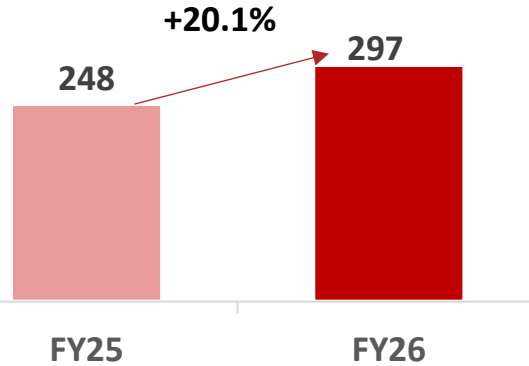


*Excluding Passthrough Alloy Prices impact + 3.1% and Wheel Assembly impact (-) 7.0%

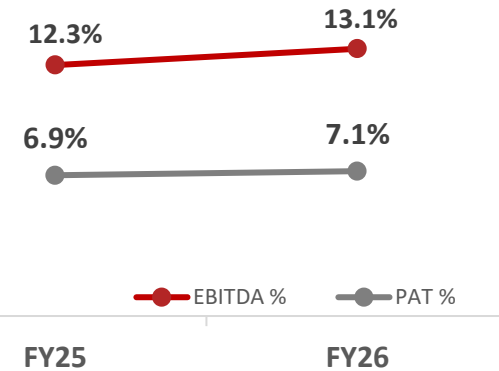
EBITDA



PAT



EBITDA and PAT Margins%

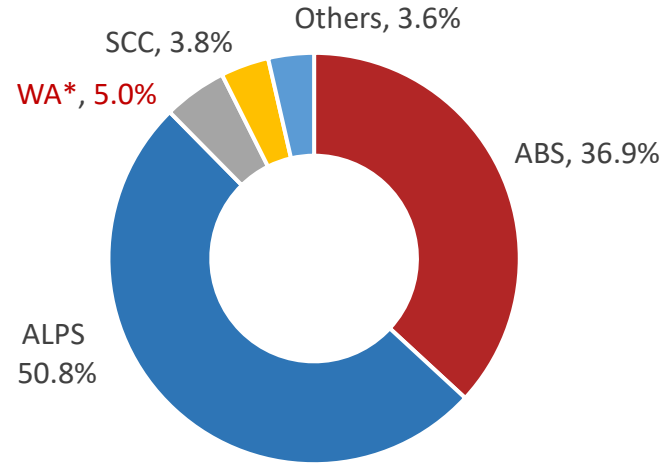


EBITDA percentage was impacted due to Passthrough Alloy Prices. But for this impact **EBITDA percentage would have been higher by 40 bps**

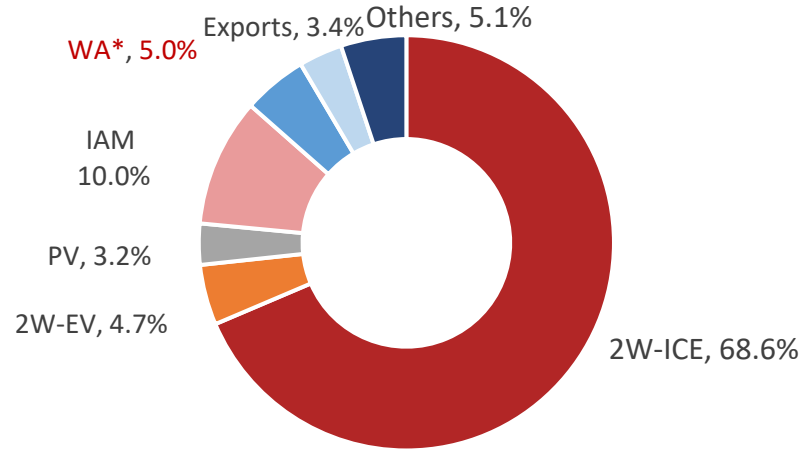
Revenue by Product Segment and Channel FY26 – Consolidated

FY26

Product Segment

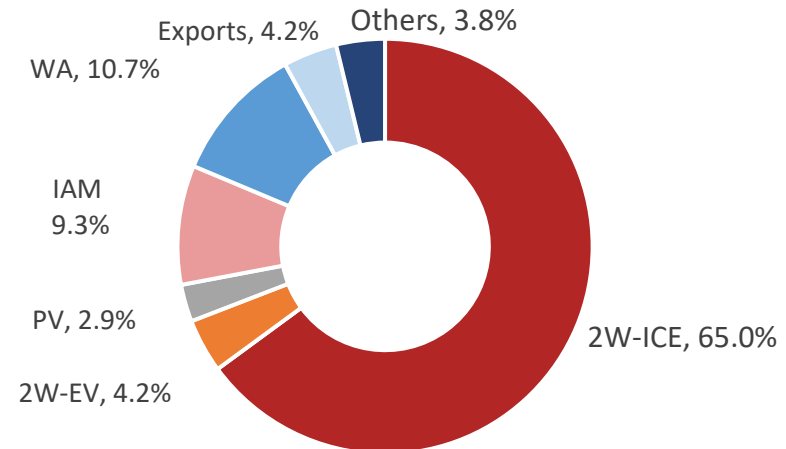
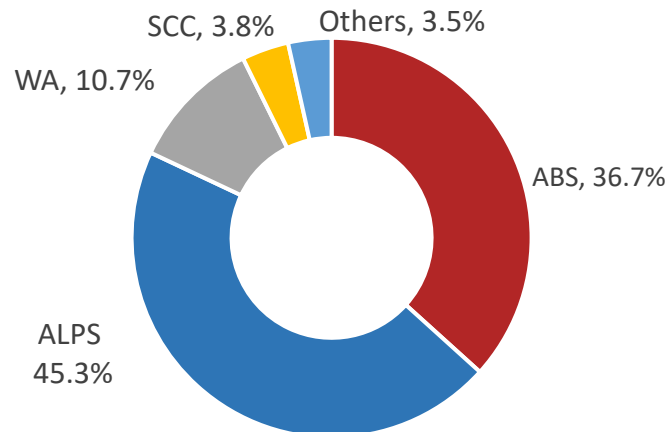


Channel



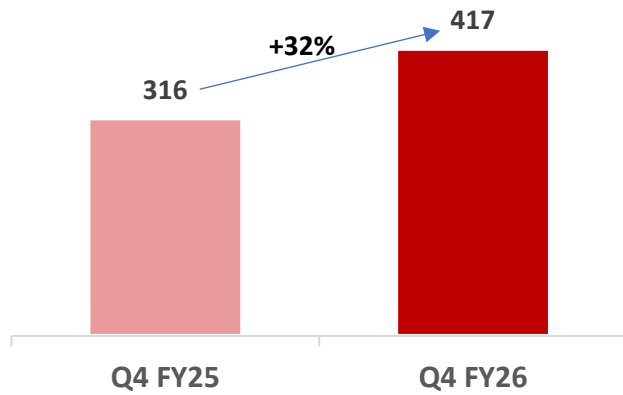
***With effect from 01.04.2026, WA sales will be Nil**

FY25

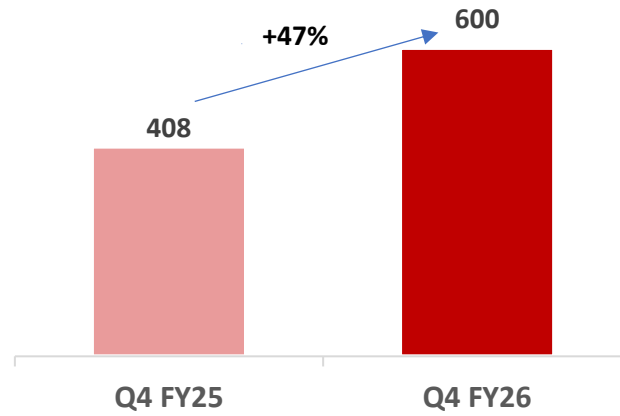


Product Segment Revenue (Rs. Crores) Q4 FY26- Consolidated

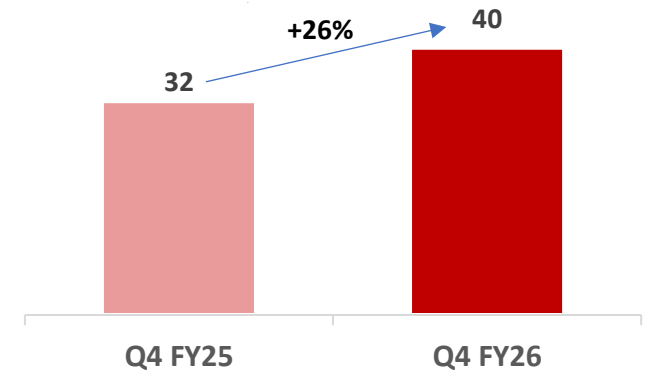
Advanced Braking Systems



Aluminium LW Precision Solutions

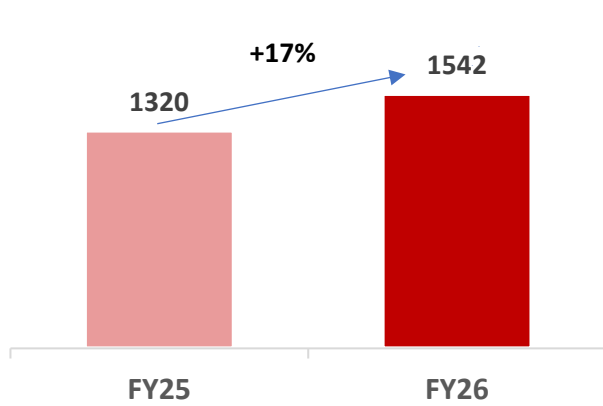


Safety Control Cables

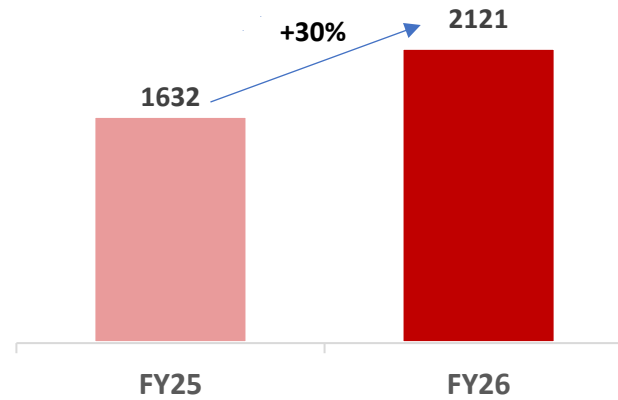


Product Segment Revenue (Rs. Crores) FY26- Consolidated

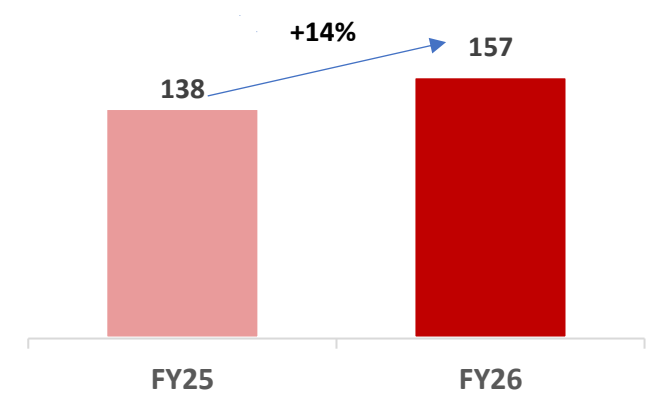
Advanced Braking Systems



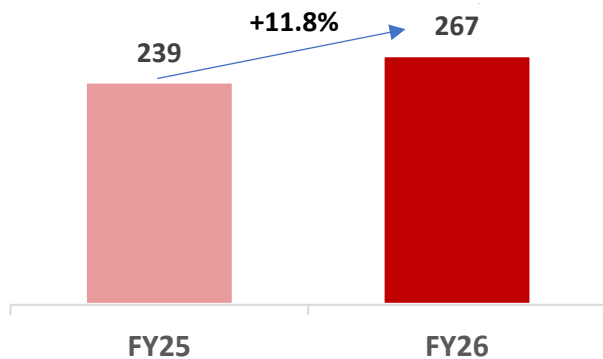
Aluminium LW Precision Solutions



Safety Control Cables



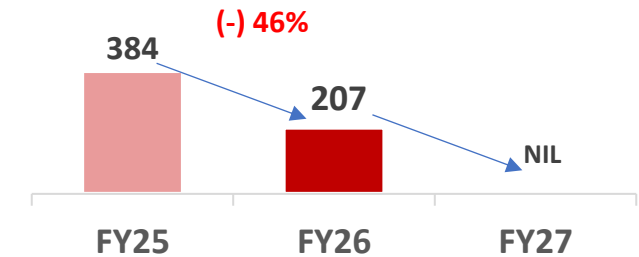
2W Industry# (Vehicle Production in Lakhs)



All segments
outperformed the
2W Industry
Growth

#SIAM

Wheel Assembly



*With effect from 01.04.2026, WA sales will be Nil

Key Growth Strategies

Strengthen position
in the growing EV
sector in India

Diversify product offering in AB
systems and ALP solutions and
expand market in PV and CV
segment

Develop innovative systems
and solutions and have
strong pipeline of products



Leverage export
opportunities and enter
new markets

Expand IAM channel
network and increase focus
on IAM sales and spares

World Class Technical Collaborations and Global Partnerships...

Technical Collaborations

2001 - Japanese Manufacturer

A prestigious manufacturer & supplier of Non-asbestos Brake Shoes to the world's leading 2W manufacturers

2001



2016 - HSH Safety Control Cable Ind. Co. Ltd.

Leading manufacturer of high-quality control cables and with more than six decades of experience in global markets

2016

2016 - NUCAP, Canada

A Patented Retention Systems - Mechanical Bonding Disc Brake Pads for 2W, PV and CV



2016

2024



2024 - LIOHO, TAIWAN

A Leading Player in manufacturer of automotive system components and metal parts including Alloy Wheel



2025 - Kyushu Yanagawa Seiki, Co., Ltd., Japan

A leading Motorcycle wheel supplier with high pressure Aluminium die casting technology

2025

2018 - FRAS-LE, Brazil

A Randon group company, Fras-le is a global leader in brake linings and pads for commercial vehicles, supplying to global OEMs



2018

2024



2024 - AISIN, Japan

AISIN Group Companies, a leading Japanese OE Auto Components supplier, is among the Top 10 global Tier One automotive suppliers of Passenger Car products

2025

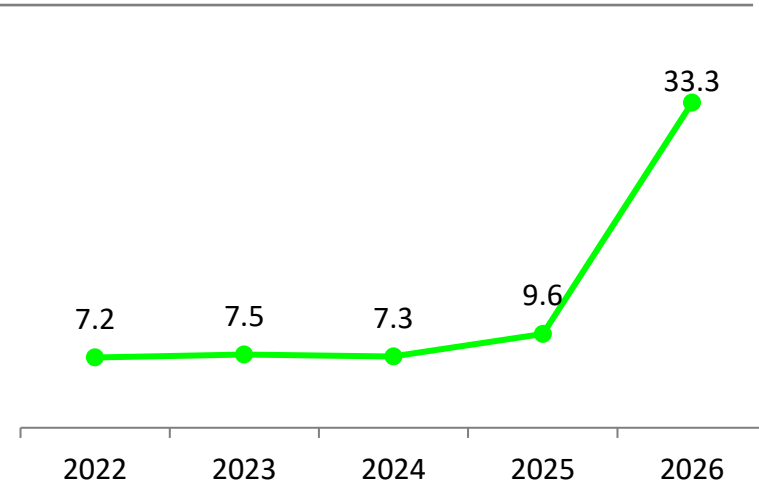
TDH, Germany

2025 - T D Holding GmbH

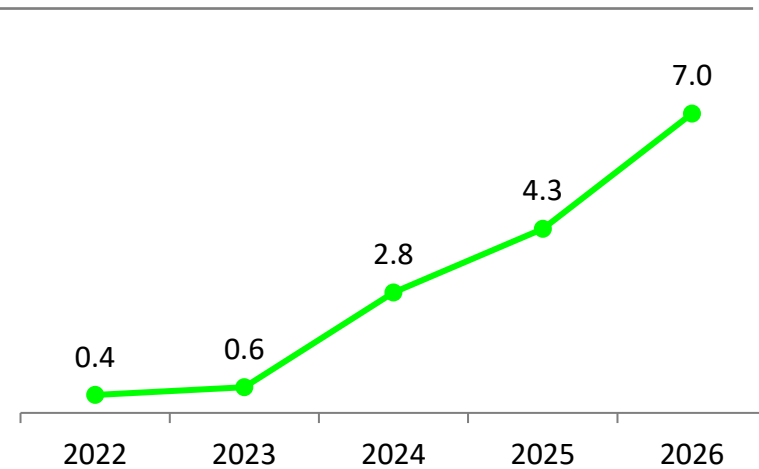
For Manufacturing of Sunroof Operating Cables for passenger Vehicles with proven licensed technical know how.

ESG - Transition towards Renewable Energy

Solar usage (units in kWh millions)



PNG usage (units in SCM millions)



- Clear focus towards Renewal Energy
- 9.9 MWp Captive Solar Power Plant in Haryana operationalised in April 25.
- 11.55 MWp Captive Solar Power Plant in Rajasthan expected to be operationalised in Q2 FY26
- Increasing trend of PNG usage replacing diesel



Long-standing Relationship with Indian and Global OEM players

2W Customers

Years of Relationship

Hero MotoCorp Limited

33



25



24



24



23



19

2 Wheelers-ICE



Hero MotoCorp Limited



2 Wheelers-EV



OLA



AMPERE By GREAVES



4 Wheelers



DENSO



Commercial Vehicle



Export Customers



Polaris Inc.



Federal Mogul Italy



Awards and Recognitions



DRIVING
SAFETY
THROUGH
INNOVATION



India's Best Managed Companies 2025
Award by Deloitte



8 Awards
for Excellence in Development



12 Awards
for Excellence in Quality



9 Awards
for Excellence in Performance



6 Awards
for Excellence in Cost Innovation



Diverse & Extensive Product Portfolio

Advanced Braking System



2W



Brake Shoe

Brake Pad

Brake Panel

Case Mission

3W



Brake Shoe

4W



Brake Shoe



Brake Pad

CV (Joint Venture)



Brake Lining



Brake Pad

Aluminium LW Precision Solutions



2W



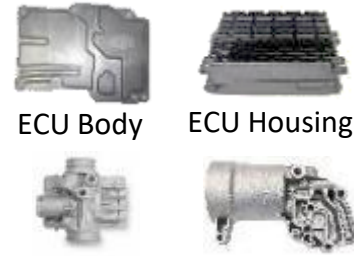
Crank Case

Engine Cover

Cylinder Block

Pillion Grip

PV



ECU Body

ECU Housing

Throttle Body

Filter Housing

Exports



Fan



Demolition Hammer



Cover Bottom



Base Adaptor

EV



Geared Pulley



Electric motor housing



Battery housing

2W



Front Brake Cable Assembly

2W



Rear Brake Cable Assembly

Throttle Cables

2W



Speedometer Cable Assembly

3W



Gear Shift Cable

Safety Control Cables



Board of Directors



Kuldip Singh Rathee - Chairman & MD

- Bachelor's degree in arts (Economics Honours) from Delhi University
- Served in the Central Reserve Police Force and was directly recruited for the post of deputy superintendent of police in 1974 and served till 1978
- Previously enlisted as a contractor in Class I (B&R) with the Directorate General of Works, Central Public Works Department, Government of India
- Experience in the real estate sector and in the manufacturing sector



Vinay Kumar Piparsania - Independent Director

- Bachelor's degree in technology (mechanical engineering) from Indian Institute of Technology, Delhi and a master's degree in business administration from Tulane University, New Orleans, Louisiana (USA)
- Experience in the automotive sector and was previously associated with Ford India, BMW Oman, Hero Corporate Service Limited, TVS Automobile Solutions and currently the principal at MillenStrat Advisory & Research



Vijay Rathee Non-Executive Director

- Bachelor's degree in science and a master's degree in science (Zoology)
- Experience in the banking sector and the manufacturing sector and was previously associated as an officer with Punjab & Sind Bank



Deepti Sehgal - Independent Director

- Bachelor's degree in commerce from the University of Delhi, and a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat
- Experience in the consultancy sector and was previously associated with Infogain Corporation, Deloitte Touche Tohmatsu India, GE Capital International Services and IBM India



Prashant Rathee – Joint Managing Director

- Bachelor's degree in commerce from Delhi University
- Previously a director on the board of A.A. Autotech Private Limited from 2008 till it merged with ASK Automotive.
- Extensive experience in the manufacturing sector



Kumaresh Chandra Misra - Independent Director

- Bachelor's degree in arts, a bachelor's degree in law, a postgraduate diploma in business administration from Indian Institute of Management, Ahmedabad, Gujarat and a master's degree in arts (political economy) from Boston University, Boston, Massachusetts (USA)
- A retired IAS officer and previously Joint Secretary with the Ministry of Chemicals and Fertilizers.



Aman Rathee – Joint Managing Director

- Bachelor's degree in science (engineering) and a master's degree in business administration from Purdue University, Indiana (USA) and a certification in M&A from Harvard Business School, Massachusetts (USA)
- Previously a director on the board of A.A. Autotech Private Limited from 2012 till it merged with ASK Automotive
- Extensive experience in the manufacturing sector



Yogesh Kapur - Independent Director

- Bachelor's degree in commerce (honours) from University of Delhi, Delhi and is a fellow of the Institute of Chartered Accountants of India
- Experience in investment banking and was previously associated with Axis Capital Limited and was also the managing director at Enam Securities Private Limited. He was also associated with HDFC for 8 years
- Currently on the board of director of Relaxo Footwear Ltd, Rico Auto Industries Ltd, Greenlam Ltd, Kirloskar Oil Engines Ltd and 5 other companies.



Rajesh Kataria - Whole-Time Director

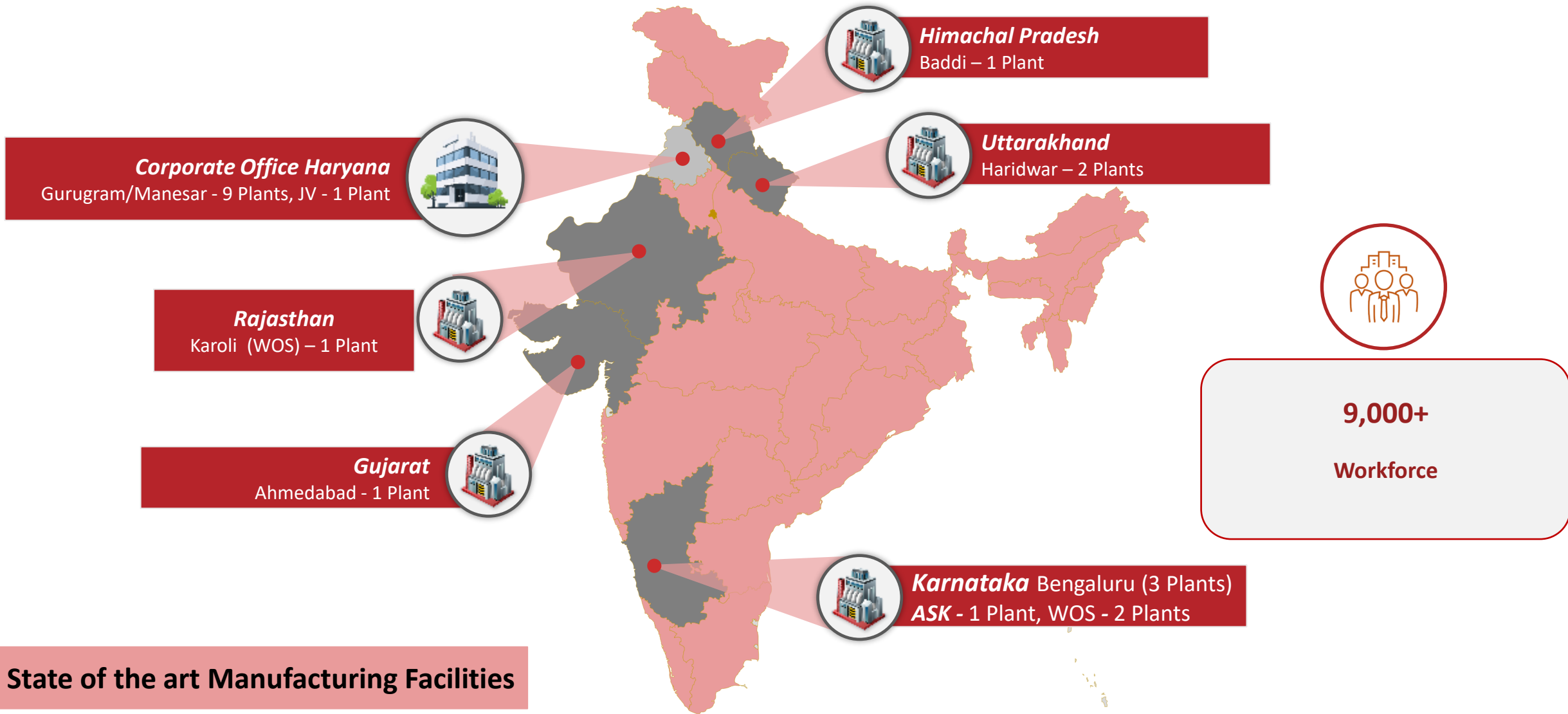
- Bachelor's degree in business administration and a master's course in business administration (human resources)
- Currently responsible for Operational Management of the Company



Rajan Wadhwa- Independent Director

- Bachelor's degree of technology in aeronautical engineering from the Indian Institute of Technology, Bombay and a Master's degree in technology with specialization in Aircraft propulsion from the Indian Institute of Technology, Bombay.
- Previously associated with Mahindra and Mahindra Limited as President, Automotive and Farm equipment sectors and Eicher Motors Limited as Director – supply chain.
- Currently on the board of director of G N A Axles Ltd , AJAX Engineering Ltd, Metalman Auto Ltd. and Texspin Bearing Ltd.

Geographical Presence across India



ASK Group's Strengths



DRIVING
SAFETY
THROUGH
INNOVATION

Largest manufacturer of 2W Advanced Braking System in India with ~50% market share

Powertrain Agnostic product offerings in both EV and Non-EV

5 World Class Technical Collaborations and 3 World Class Joint Ventures

High entry barriers due to proprietary material formulations, in-house Engg, Designing & Tool room

Long standing relationship with customers & established Aftermarket focused on Quality, Cost & Delivery

Robust financial performance with 16.2% Revenue growth, 24.1% EBITDA growth, 20.1% PAT growth and RoACE of 26.9% in FY26.
Credit Rating by Crisil : Long term AA, Short term A1+

AHSAAS Trust – A CSR Initiative

Focusing Our Efforts Today for a Better Tomorrow for Everyone.

AHSAAS, the philanthropic arm of ASK Automotive was born out of our chairman & Managing Director Mr. Kuldip Singh Rathee and his wife and Non- Executive Director Ms. Vijay Rathee with an aim and dedication to contributing toward socio-economic growth in the states of our operations.



EDUCATION



HEALTH CARE



WOMEN SAFETY



SPORTS TALENT NURTURING



CONSERVATION



SKILL DEVELOPMENT

Annexure

Profit and Loss (Q4 & FY26) - Consolidated (in Rs. Crore)

Particulars (Rs. Cr)	Q4 FY26	Q4 FY25	% Change (YoY)	FY26	FY25	% Change (YoY)
Revenue	1147.1	849.7		4176.3	3600.8	
Other Income	6.7	3.0		19.9	11.9	
Total Income	1153.8	852.7	35.3%	4196.2	3612.7	16.2%
Cost of Material Consumed	766.8	549.4		2806.1	2469.3	
Change in inventories	20.7	10.6		-41.2	-37.2	
Employees Benefit Expenses	54.5	46.8		218.9	190.4	
Other Expenses	172.9	140.4		663.5	550.7	
Dies for own use	-1.0	-1.4		-2.0	-4.3	
EBITDA	140.1	106.8	31.1%	550.9	443.8	24.1%
EBITDA margin (%)	12.1%	12.5%	-39 bps	13.1%	12.3%	84 bps
Depreciation	30.9	24.6		114.1	89.0	
EBIT	109.2	82.2		436.7	354.8	
Finance Cost	13.6	9.0		48.2	33.7	
PBT before profit/(loss) of JV	95.6	73.3		388.6	321.1	
Share in Profit/Loss of JV	-0.8	2.8		2.3	6.3	
PBT	94.7	76.0		390.9	327.4	
Income Tax & Deffered Tax	23.3	18.4		93.6	79.8	
PAT	71.5	57.6	24.1%	297.3	247.6	20.1%
PAT margin (%)	6.2%	6.8%	-56 bps	7.1%	6.9%	23 bps

Absolute EBITDA remained strong However, EBITDA percentage was impacted due to Passthrough Alloy Prices. EBITDA percentage would have been higher by 80 bps in Q4 FY26 and 40 bps in FY26.

Glossary

Term	Description
AB	Advanced Braking
ALP	Aluminium Lightweighting Precision
SCC	Safety Control Cables
AM / IAM	Independent Aftermarket
OEM	Original Equipment Manufacturer
ATV	All-terrain vehicles
2W	Two-wheeler
EV	Electric Vehicle
3W	Three-wheeler
PV	Passenger Vehicles
CV	Commercial Vehicles
JV	Joint Venture

Term	Description
ECU	Electric Control Unit
MCU	Motor Control Unit
HMI	Human-machine interface
HEV	Hybrid Electric Vehicles
BEV	Battery Electric Vehicles
ICE	Internal Combustion Engine
EBITDA	Earnings Before Interest, Tax, Depreciation and Amortization
CAGR	Compounded Annual Growth Rate
PAT	Profit After Tax
RoACE	Return on Average Capital Employed
RoAE	Return on Average Equity

For further information Contact



ASK Automotive Ltd.	Adfactors PR
<p>1. Mr. Naresh Kumar : Chief Financial Officer naresh@askbrake.com</p> <p>2. Mr. Manoj Sharma: Chief General Manager-Investor Relations investor@askbrake.com</p>	<p>1. Mr. Rushabh Shah rushabh.shah@adfactorspr.com</p>