

June 07, 2026

To, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai - 400 001. BSE Scrip Code: 543932	To, The National Stock Exchange of India Limited "Exchange Plaza", Bandra - Kurla Complex, Bandra (EAST), Mumbai - 400 051 NSE SYMBOL: IDEAFORGE
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Sub: Disclosure of Material Event / Information under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Corporate Presentation.

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The said presentation is also uploaded on the website of the Company at <https://ideaforgetech.com/>

You are requested to take the same on record.

Thanking you,
For ideaForge Technology Limited

Nilesh Ranjan Jaywant
Company Secretary & Compliance Officer
Membership No. A26554



BUILT

DIFFERENT

June 2026

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List of Acronyms/ Abbreviations

Acronym	Details
C-UAS	Counter UAS
COO	Country of Origin
COTS	Commercially Off The Shelf
DFPDS	Delegation of Financial Powers to Defence Services
DGCA	Directorate General of Civil Aviation
DGQA	Directorate General of Quality Assurance
EO/IR	Electro-Optical/Infrared
EW	Electronic Warfare
FFIMU	Fit for Indian Military Use
GNSS	Global Navigation Satellite System
HALE	High Altitude Long Endurance
HAPS	High Altitude Platform Station
IIT	Indian Institute of Technology
ISR	Intelligence Surveillance Reconnaissance
LM	Loitering Munition
M.E.	Mechanical Engineering
MALE	Medium Altitude Long Endurance

Acronym	Details
MoD	Ministry of Defence
MSL	Mean Sea Level
MTOW	Maximum Take-off Weight
NATO	North Atlantic Treaty Organization
NDAA	National Defense Authorization Act
NSN	NATO Stock Number
ONVIF	Open Network Video Interface Forum
PG	Post Graduate
SINE	Society for Innovation & Entrepreneurship
TC	Type Certificate
UAS	Unmanned Aerial System
UAV	Unmanned Aerial Vehicle
VTOL	Vertical Take-off & Landing

Built Different: ideaForge at Glance

Market Leadership Built on Proven Execution

Publicly listed Company in India
(NSE & BSE)¹

\$360+ Million of market cap²

3rd rank globally in the dual-use
drone category³

19+ years in UAV business

108 patents in portfolio (granted
+ pending)⁶

500+ employees²

950,000+ missions completed⁴

Every **3 minutes**, ideaForge
drone takes off for a mission⁵

DGQA (fit for Indian military use),
DGCA (type-certification), **NATO**
(NSN) recognised platforms

1. National Stock Exchange (NSE) & Bombay Stock Exchange (BSE)

2. As of May 2026

3. As of 31st December 2024, based on a global report by Drone Industry Insights (DII)

4. As of 31st May 2026

5. On average for surveillance & mapping in FY27

6. As of 31st May 2026 – 56 granted & 52 pending

Built Different: ideaForge at Glance

Leadership



Ankit Mehta

Chief Executive Officer

Bachelor of Tech. (M.E.) & Master of Tech. | IIT Bombay



Rahul Singh

VP – Engineering

Bachelor of Technology (M.E.) | IIT Bombay



Ashish Bhat

VP – R&D

Bachelor of Technology (E.E.) | IIT Bombay



Vipul Joshi

Chief Financial Officer

B.Com (Hon.) | Jai Narain Vyas University, Jodhpur

MBA | University of Business & Finance, Switzerland



Vishal Saxena

VP – Sales & BD

Bachelor in Sci. & Tech. | Jawaharlal Nehru University, New Delhi

PG in Management | Indian School of Business, Hyderabad

Built with Customers: 19+ Years from Design to Deployment



2004-08

ideaForge Founders built one of India's first quadrotor drones at a college fest

- Company incorporated and incubated at SINE, Bombay
- In 2007 & 2008, ideaForge developed and supplied autopilot for Micro Air Vehicle to IIT Bombay and govt. labs¹



2009-13

Developed NETRA UAV with a Government of India entity

- In 2009, ideaForge developed one of the world's smallest & lightest autopilot of its time¹
- Demonstrated NETRA at DefExpo – India's first quadcopter drone²
- Early prototype featured in Bollywood movie "3 Idiots"¹
- First drone sale to a State Police Department



2014-18

Launched NETRA V2, NAF, NETRA V3

- Developed SWITCH UAV – India's first hybrid VTOL fixed-wing drone¹
- Secured ₹38.8 Cr (US\$ 6.3M)² contract from Govt. of India
- Backed by strategic investors in first institutional funding
- 2017 – Best Product Design Company (IESA Deftronics Award)
- 2018 – Business Innovation Award (MIF Awards)



2019-21

Executed drone mapping deployments under SVAMITVA Scheme¹

- 2020 – Top Indian MSME for Patents & Commercialisation (National IP Awards)
- 2021 – National Geospatial Award (FICCI)
- 2021 – Best Drone Company (ASSOCHAM Civil Aviation & Cargo)
- 2021 Hon'ble Raksha Mantri Shri Rajnath Singh launches NETRA V4 UAV at [Aero India 2021](#)



2022-23

Established a wholly-owned subsidiary in the US

- Secured India's largest Mini-VTOL contract valued at time ₹187.5 Cr (US\$ 24.8M)^{1,b}
- Publicly listed on NSE & BSE
- Introduced BlueFire platforms & SaaS-DaaS tech stack
- 2023 – National Technology Award (Dept. of Science & Technology, Govt. of India)



2024-26

Launched next-gen UAVs: NETRA 5 & SWITCH V2

- [Unveiled Logistics UAV \(YFTII\) & Tactical UAV \(ZOLT\) concepts](#) and launched [Q6 V2 Geo. UAV](#) platforms
- 100+ global patent filings across core UAV technologies
- Secured a [₹137.4 Cr \(US\\$ 15.9M\)](#)^c MoD order for Mini UAVs and [₹107.3 Cr \(US\\$ 12.1M\)](#)^d for supply of AFDS/Tactical class UAVs and Hybrid UAVs
- SWITCH UAV certified "Fit for Indian Military Use" by DQQA and assigned a NATO Stock Number (NSN)
- 6 UAVs got type certified by the DGCA
- Ranked [3rd globally](#) in the dual-use drone category²
- ZOLT UAV showcased at India's [77th Republic Day Parade](#) as part of India's indigenous defence technology display



- US\$ 1 = ₹61.49 as of Jan 23, 2015, Source: <http://www.rbi.org.in/>
- US\$ 1 = ₹75.49 as of Feb 28, 2022, Source: <http://www.fbil.org.in/>
- US\$ 1 = ₹86.61 as of Jun 22, 2025, Source: <http://www.fbil.org.in/>
- US\$ 1 = ₹88.74 as of Nov 14, 2025, Source: <http://www.fbil.org.in/>

Note: Exchange rate is rounded off to two decimal point and in case the relevant date is a public holiday, the previous Working Day not being a public holiday has been considered.



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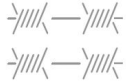
1. Source: 1Lattice Report

2. As of 31st December 2024, based on a global report by Drone Industry Insights (DII)

Built for Impact Across Sectors



Security



Surveillance



Patrolling



Emergency



Surveying



Mapping



Mining



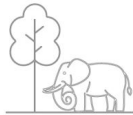
Infrastructure



Railways



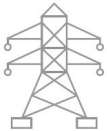
Construction



Forest



Disaster



Inspection



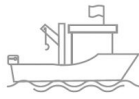
Environmental



Research



Agriculture



Fisheries

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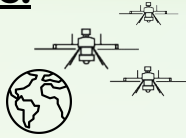




The Opportunity

Global Tailwinds

Defence:



Ukraine Drone Production:

- 3,000 in 2022

2.2 Million in 2024

- Projected 4.5 Million in 2025

Evolution from adoption curve to widespread drone ecosystem expansion ("Species Migration")



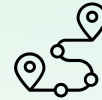
Operation Sindoor: The Domestic Proof Point

Indigenous UAVs and C-UAS successfully countered waves protecting infrastructure



Accelerated & Scaled up Procurement

- **Capital:**
 - **₹1,981.90 Cr** Emergency Procurement (EP6)
 - **₹20,000 Cr** Fast-Track Procurement roadmap in progress
- **Revenue:** DFPDS 2026 - MoD triples ceiling of funds at disposal of field commanders for operational procurements



2026 UAS Capability Roadmap

Identified 30 distinct drone types for long term demand visibility

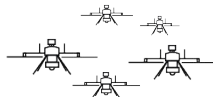
- Surveillance
- Special roles
- Logistics
- Loitering munitions
- Air defense roles

Global:



The Rise of Trusted Supply Chains

- Trusted-origin manufacturers
- Restrictions on foreign entities through
 - US Security Drone Act (NDAA)
 - FAA regulations



The "Replicator" Initiative

- Fielding thousands of "attributable" autonomous systems at scale.



Global Counter-Drone Specialization

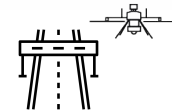
- **Australia:** AUD 1.3 Billion investment over 10 years in Counter-UAS (C-UAS)
- **European Union:** Dedicated Drone Alliance for industrialization

Civil:



National-Scale Mapping Initiatives

- **SVAMITVA** - 3.28L villages; 2.76 Cr property cards
- **NAKSHA** - Land record digitisation across 157 ULBs, 29 states & UTs
- **Op. Dronagiri** - Real-world targeted applications via GIS



Institutionalized Monitoring

- **NHAI** mandates monthly drone-video highway audits
- **Railways** deploy drones for:
 - Track surveillance
 - Bridge surveillance

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Advantage ideaForge

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Built on Indigenous Innovation

Founders of ideaForge started making UAVs in **2004**

No ecosystem or readymade off-the-shelf components and software available in India

UAVs built around the philosophy of **Performance, Reliability, Resilience, & Autonomy**

Critical to have **end-to-end control of the hardware and software**

Autopilot

Mainstream open-source autopilots for drones (ArduPilot)¹ developed in 2009, PX4 in 2011²

ideaForge developed and supplied autopilot for Micro Air Vehicles (MAV) in 2007³

Payloads

Building multiple zoom payloads since beginning (first drone delivered by ideaForge in 2010 with day/ night vision camera)

Communication Systems

Advent of 4G in India & band licensing straddled open bands on both sides very closely creating challenges for COTS solutions

ideaForge developed its own communication approaches and protocols

Software

Designed & developed ground control software in-house and is one of the few OEMs globally to have its own proprietary ground control software²

EW Resilience Stack















Indigenously developed dual-layer navigation and communication resilience: Visual Positioning System (VPS) for GNSS-denied operations, CRPA for anti-jamming and anti-spoofing. Proven in contested electromagnetic environments

1. <https://ardupilot.org/dev/docs/common-history-of-ardupilot.html>

2. <https://auterion.com/company/the-history-of-pixhawk/>

3. Source: Lattice Report

Built for Secure & Sovereign Systems

Systems	Designed	Developed	Manufactured	Life Cycle Support	COO of ideaForge Subsystems
 Autopilot	ideaForge	ideaForge		ideaForge	
 Radio & Data Transmission	ideaForge	ideaForge		ideaForge	
 Payloads (EO/IR)	ideaForge	ideaForge		ideaForge	
 GNSS Denied Navigation	ideaForge	ideaForge		ideaForge	
 Operating Software	ideaForge	ideaForge		ideaForge	

50%+ workforce

in Technology & Product Development

20%+ revenue

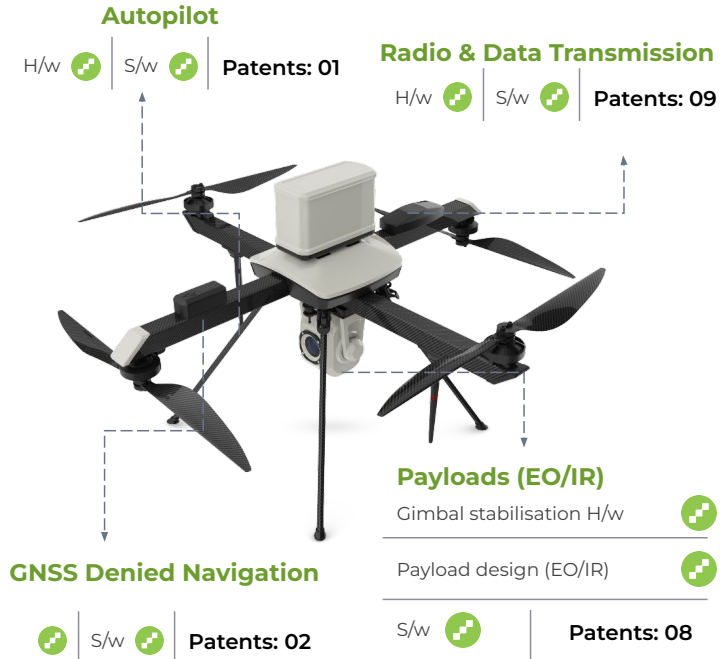
invested in Product Development

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Built on Core Technology Depth

108
Global Patents¹



Airframe Patents: 11 | **Motor & Propeller** Patents: 07 | **Battery** Patents: 04 | **Control System** Patents: 02



Payloads Evolution



1. As of 31st May 2026 – 56 granted & 52 pending

Note: Patent count mentioned against each subsystem represents total number of patents filed (granted + pending)

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Built for End-to-End Mission Control

Product Development Centre

- **300+** employees
- **Proprietary full-stack:** autopilot, GCS, AI and payloads, **all in-house**
- **108 Patents**¹

Managing Supply Chain

- Focusing on **Cost competitiveness** and **import dependence reduction**
- Indigenisation levels of **60%**

Manufacturing Facilities

- **AS9100D, ISO9001** certified facility in Navi Mumbai
- Automation systems, vertically integrated production

Testing

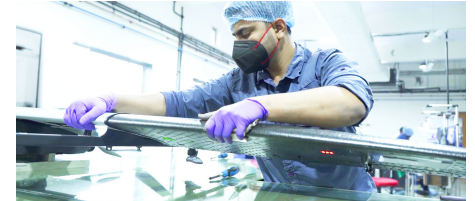
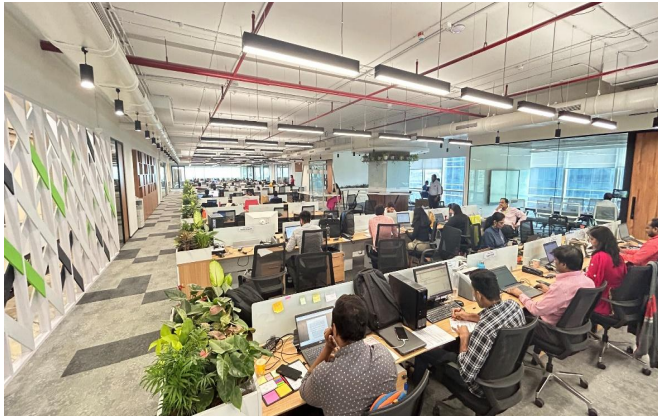
- **AS9100D certified** (aerospace quality standard)
- ESS Chamber, Vibration table, PCBA testing
- **6+ DGCA Type Certified** platforms

Packaging

- **Easily Portable**
- **Waterproof, mission-ready transit cases**

After Sales

- **ideaForge "Care"** - 24x7 subscription support, PAN India
- **Service center in Leh, and North-East regions;** [Service on wheels](#)
- **DIA-** AI-powered customer support assistant

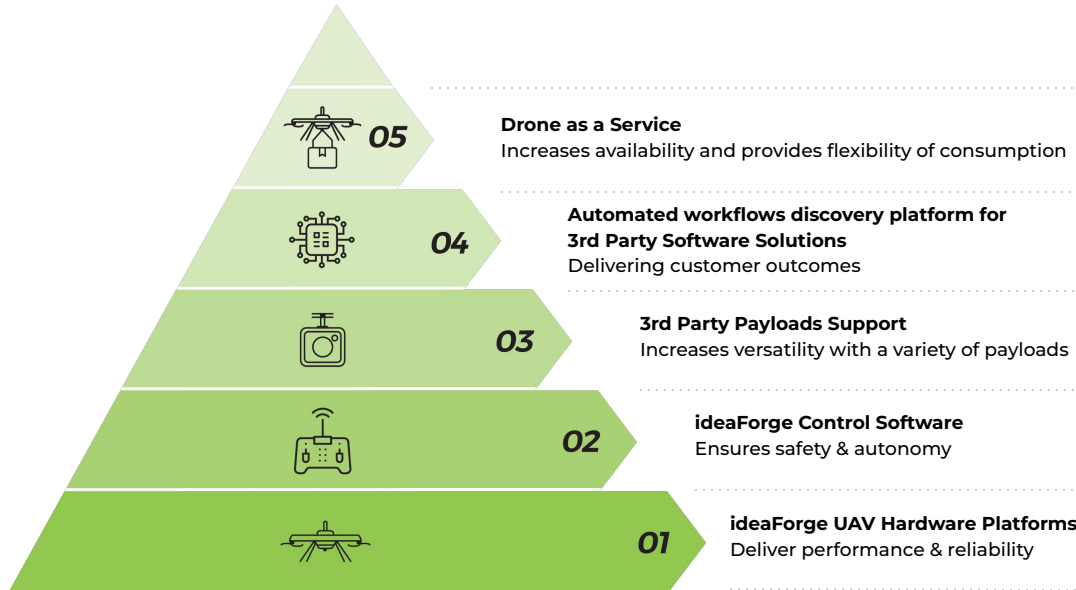


Vertically Integrated operations end-to-end enables design, develop, engineer and manufacture our UAVs

1. As of 31st May 2026 – 56 granted & 52 pending

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Building the Drone Ecosystem of the Future



- Mining
- Construction
- Utilities
- Forestry

- Surveillance Payloads (Daylight, Thermal, Dual)
- LiDAR Payloads
- Synthetic Aperture Radar
- Multispectral Payloads
- Hyperspectral Payloads



- Multirotors (Q Series, NETRA Series)
- Small VTOL Hybrid (SWITCH Series)
- Medium VTOL Hybrid (ZOLT Series)

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Multirotors
(Q-series,
NETRA)



Small VTOL Hybrid
(SWITCH Class)



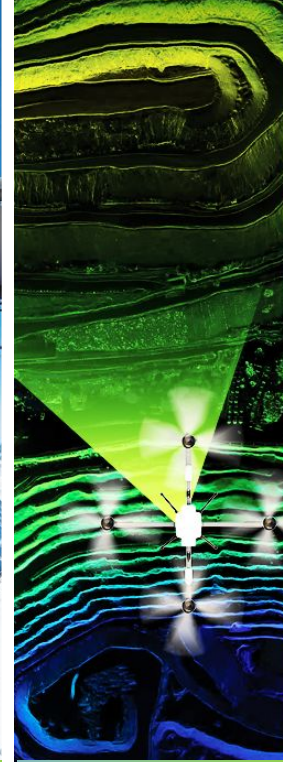
Medium VTOL Hybrid
(ZOLT Class)



Large VTOL Hybrid
(YETI Class)

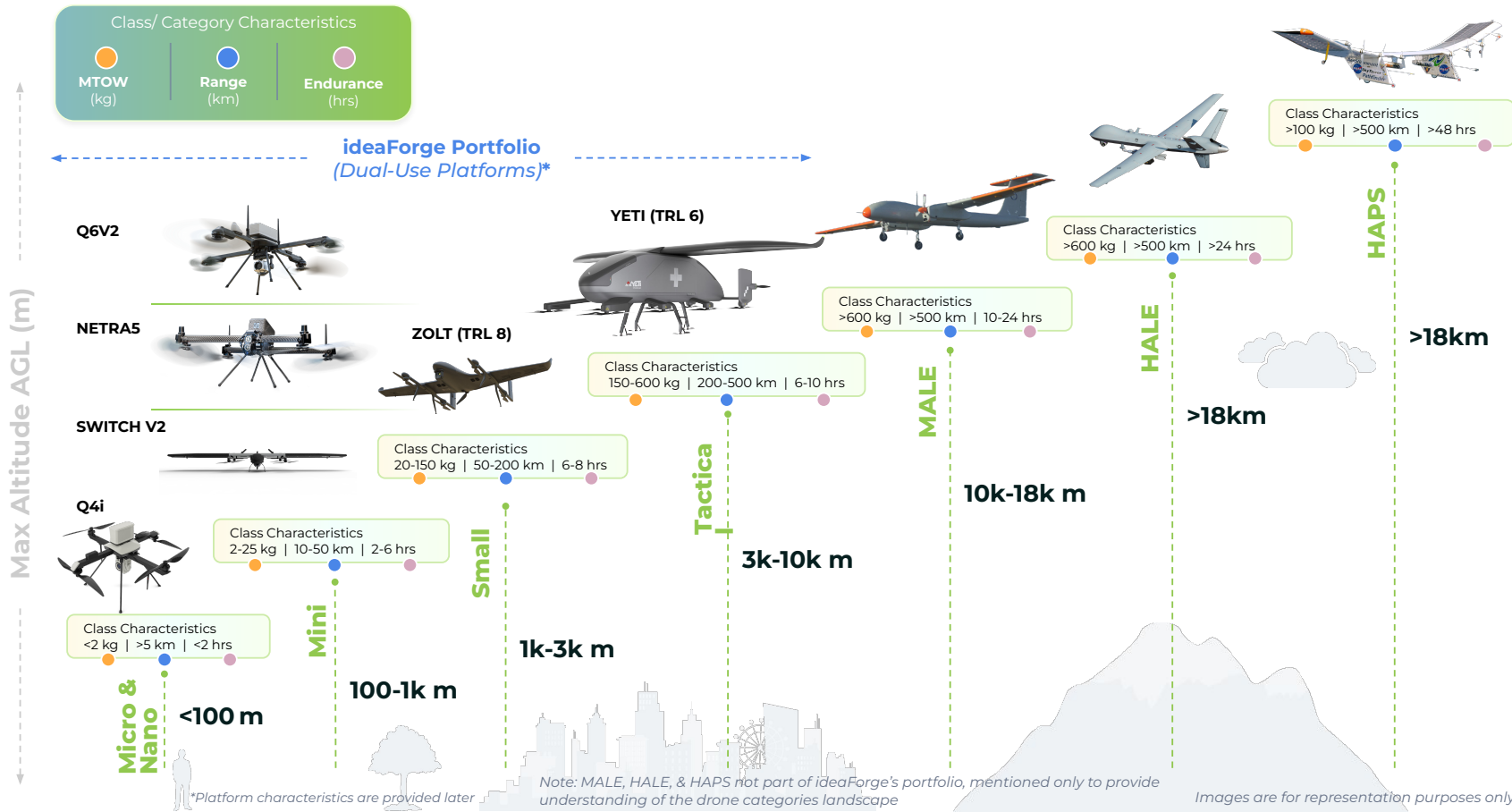


Enterprise Solutions
(DaaS & SaaS)



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Built for Dual-use



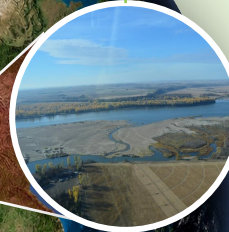
Built and Tested for Varied Terrain & Climate Conditions

Siachen Glacier
19,685 ft+
(6,000 m+) AMSL



-22°F (-30 °C)

Sir Creek & Sundarbans
Marshes and Sea



131°F (55 °C)

More than **9,50,000+**
Missions Completed

Thar Desert



Built for Mission-Critical Moments

No compromise on performance

Designed for varied terrain and climate conditions

Qualified for sustained operation in:









- Extreme temperatures
- High humidity
- Marine environments
- Heavy rainfall
- Dust and sand conditions

Designed for tactical discretion:

- Low noise signature leading to reduced detectability

Go anywhere capability

Built for Mission Versatility

	Q4i	Q6 V2	Q6 V2 Geo	NETRA V4 PRO	NETRA 5	SWITCH	SWITCH V2	ZOLT
Product								
Features	Versatile Scout All-purpose Quadcopter that delivers success in industrial applications	Rugged & versatile quadcopter built for delivering success in wide range of mission critical applications	Map Where Others Can't A Quadcopter with variety of compatible payloads for mapping	Versatile Workhorse Rugged & versatile quadcopter built for delivering success in a wide range of mission critical applications	UNMATCHED RESILIENCE Future-proof platform with Onboard AI, open interface for payloads, collision avoidance & AES 256 encryption	All Terrain Dominator VTOL-Fixed Wing Hybrid with Long Range & High Endurance	All Terrain Dominator Enhanced multi-role capability; 25% overall boost in performance over consistency & reliability of V1	Unmatched Versatility. Unrivaled Performance Built for Impact. A Transformative Force Multiplier for Modern Missions
End Use	Security & Surveillance, crowd management, mining site planning	Public safety, defence, day & night vigilance, mapping, disaster response	Large scale mapping, urban planning, digital twin, forest & agri mapping	Public safety, emergency response, mapping, defence	Security & Surveillance, disaster relief and mapping	Public safety, defence, day & night vigilance, utility	Border Security, disaster response, ISR, threat assessment	ISTAR & fire correction, tactical multi-role drone swarms, border management, disaster management
Flight Time & Range	>= 40 mins (1000m AMSL) Up to 4 kms	>= 60 mins (MSL) Up to 2 kms	55 mins (MSL), 50 mins (LiDAR), Up to 5 km RLOS and 2 km VLOS)	Up to 75 mins (1000m AMSL) Up to 15 kms	60 minutes (Take off 1000m AMSL), 10 Km Extendable upto 15 km	>= 120 mins (1000 AMSL), Over 15 kms	150 mins (up to 1000m AMSL), Over 20 kms	Upto 3 hours (MSL), Up to ~50km
Payloads	HD daylight payload with 10x optical zoom, thermal payload, multispectral	HD daylight payload with 27x optical zoom, thermal, Photogrammetry payload, Multispectral	LiDAR, RGB imaging, photogrammetry, 3D oblique imaging, dual day-night payload	HD daylight payload with 27x optical zoom, thermal, mapping payload	Primary: Dual Integrated EO (30x) & IR, Secondary: LiDAR, Multispectral,, SAR, Mapping, Drop Payload (up to 2kg)	Daylight surveillance payload with 25x optical zoom, Thermal	Daylight surveillance payload with 30x FHD, thermal payload, Oblique, dual payload, and, mapping Payload	Daylight surveillance payload with 30x FHD/ thermal payload & DOOAF payload

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YETI: Game Changer Logistics UAV Platform

YETI, ideaForge's logistics drone, delivers uncompromised performance in any environment—day or night. Designed for autonomous operations, rapid turnaround, and versatile payload configurations, it ensures mission success across cargo transport, medevac, and personnel deployment.

Medical Evacuation Mode

Optimized for rapid response with a 200 kg payload with a 50 km range

Tactical Transport Mode

Enhanced lifting capability of 200 kg with a 50 km operational range

Delivery in Cargo Mode

Accurate delivery of cargo, 50 - 200 kg with a 200 - 50 km range (customizable)























Middle to Long range version



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Built For Contested Environments

Platform	Autonomous Navigation	Autonomous Return to Home (RTH)	Landing	Take-off
 <p>NETRA 5</p>				
 <p>Q6 V3</p>				
 <p>SWITCH V2</p>				
 <p>ZOLT</p>				

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Built to Deliver Impact

	ISR	Mapping	Inspection	Offensive (Precision Strike, LM, Kamikaze)*	Cargo Logistics
Small Multirotors 	✓	✓	✓	🕒	
Medium Multirotors 	✓	✓	✓	🕒	✓
	✓	✓	✓	🕒	✓
Small eVTOL Hybrids 	✓	✓	✓	🕒	✓
Medium eVTOL Hybrids 	✓	✓	✓	🕒	✓
Large eVTOL Hybrids 					🕒



















✓ Available

🕒 Under Development

** through partnerships with ammunition experts (ideaForge platform + partner payload)*

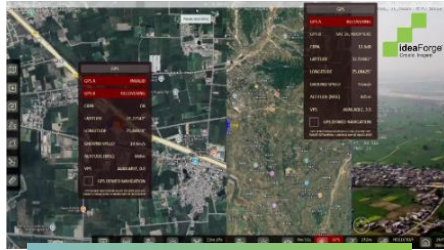
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Combat Drone Capability Breakdown

Item/ Scope	Mode	Tech Maturity
 Airframe	 Self	 Matured
 Propulsion	 Self	 Matured
 Electronics/ Intelligence	 Self	 Matured
 Targeting	 Self	 Under Development
 Munition	 Partner	 Matured
 Munition Integration	 Self and/ or Partner	 Under Development

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ideaForge Labs: Pushing Boundaries of Innovation



Operations in EW Environment



Take-off & Landing from Seaborne (Moving) Platform



Grenade Dropping



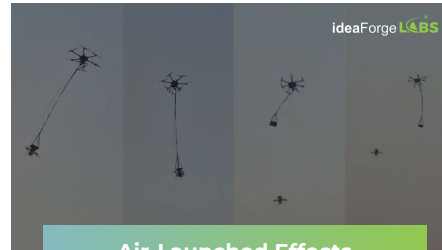
AI-based Wagon Load Detection



Swarming - Multi-UAV Flight



ZOLT Ready for Flight



Air-Launched Effects



3D Mapping in FLYGHT CLOUD

Images are for representation purposes only

Built to Thrive

Product Diversification



Intended Geographical Diversification



What we are not doing directly

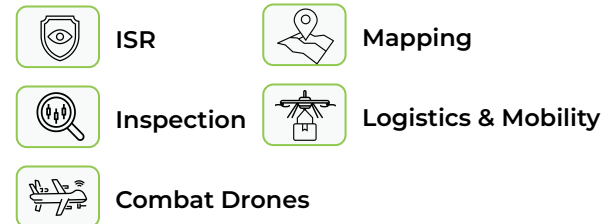
- ▶ Consumer drones (photography, videography),
- ▶ Last-mile delivery
- ▶ Agri-spraying



Business Model Diversification

- ▶ Product Sale
- ▶ After Sales (AMC, iFCare, Upgrades)
- ▶ Drone as a Service
- ▶ Software Solutions
- ▶ Components/ subsystems
- ▶ Integrated solutions

Use Cases / Application



Images are for representation purposes only

ideaForge's Competitive Edge

01

950,000+ missions completed

02

World-class certifications
AS9100, DGQA FFIMU, NATO NSN,
ISO9001, ISO27001

03

End-to-end technology control

04

High level of indigenisation

05

Established and scalable manufacturing operations

06

Wide and Diverse network of suppliers

07

Deep customer understanding
Secured numerous contracts for defence and homeland applications

08

Diversified product portfolio
and strong relationships with a diverse customer base



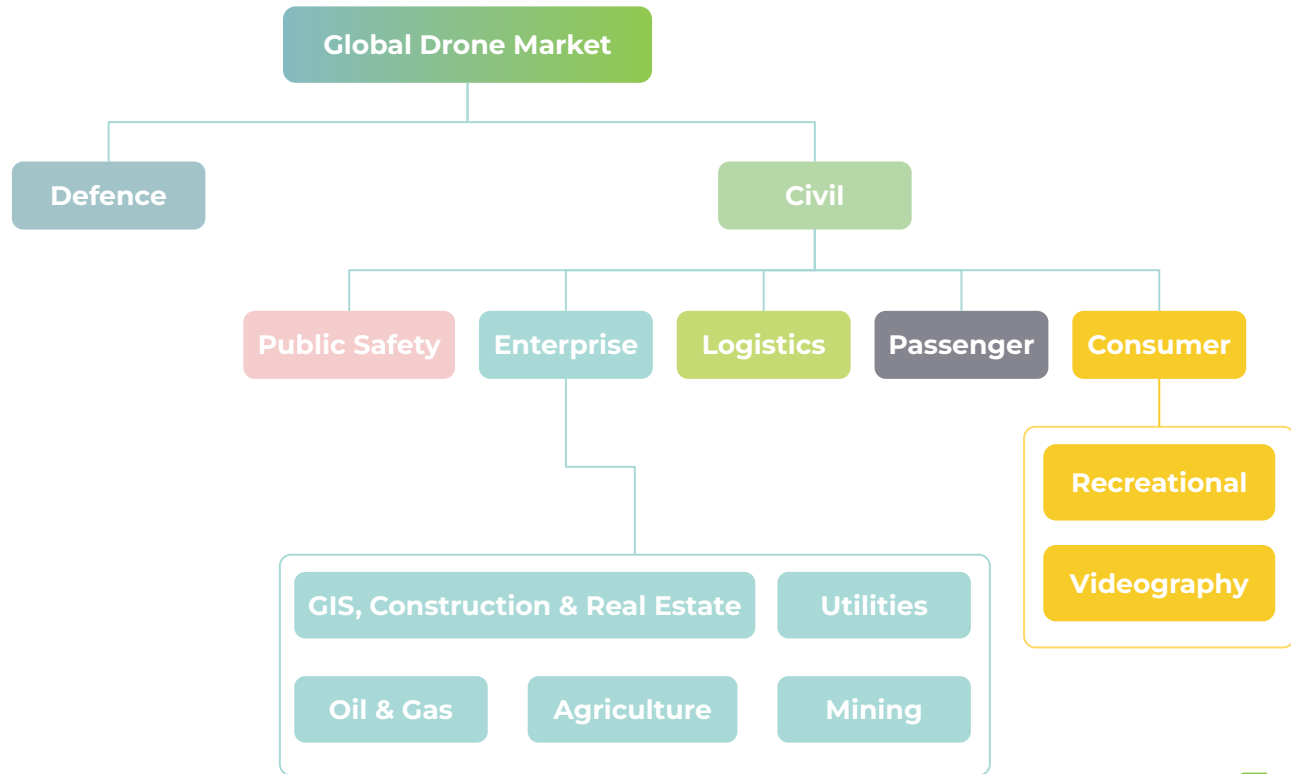
Industry Overview

Global Drone Market Segmentation by Application & Use Case

By Application

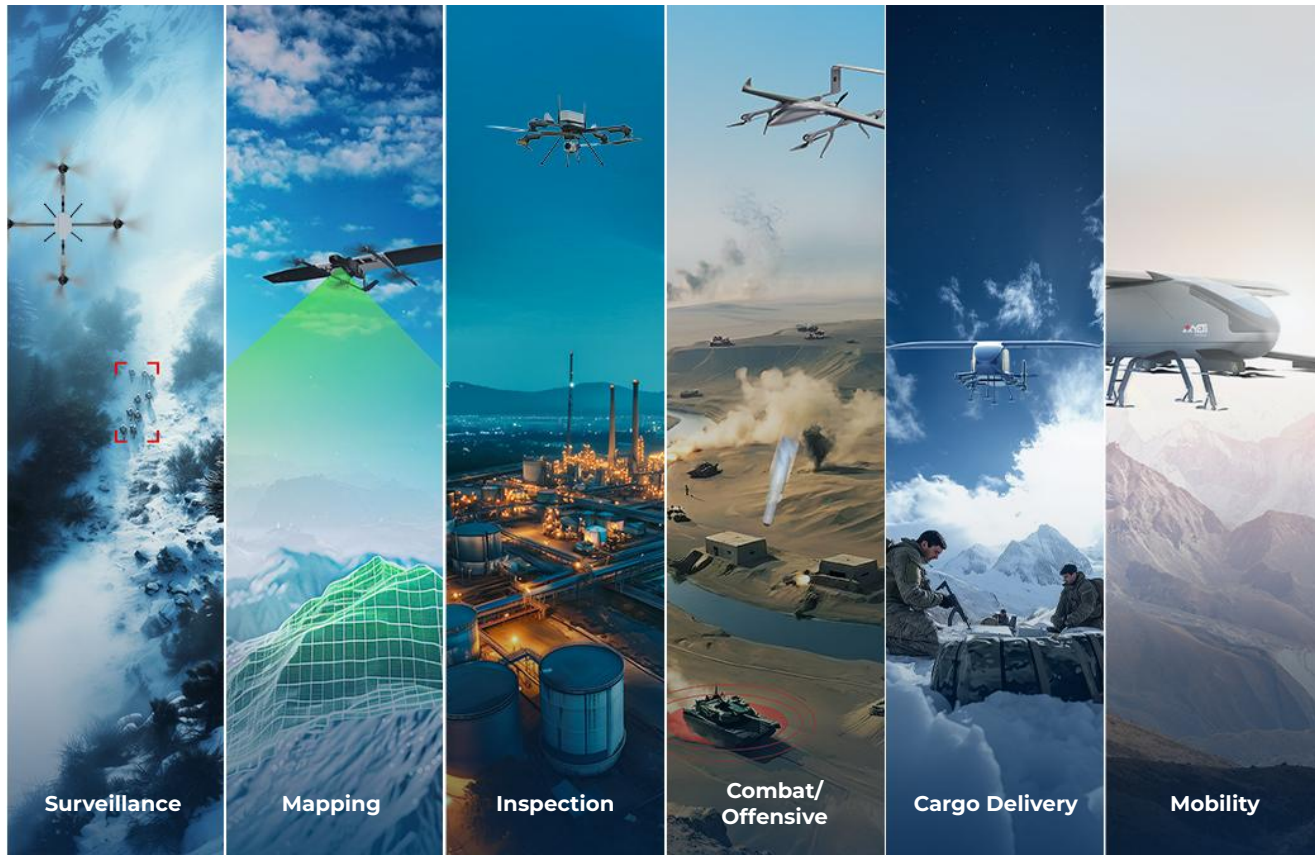


By Use Case



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Use Cases in Defence



All images in the slide are dummy images. No client data is shown or used and the images are only for illustrative purposes

Use Cases in Civil

LOGISTICS

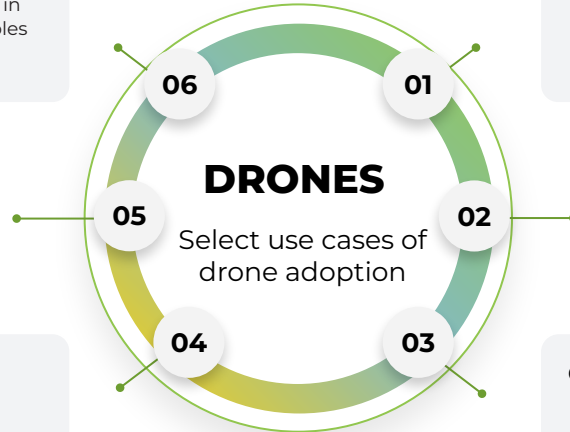
India: Life-saving medicines / vaccines delivery in **Telangana** **Global:** Used to transport test samples and medical supplies in Ghana and Rwanda

UTILITIES

India: Tata Power took up O&M of power lines in Delhi and Telangana using drones for inspection of towers

MINING AND OIL & GAS

India: Royal Dutch Shell uses drones in oil & gas and daily surveillance



PUBLIC SAFETY

India: Delhi police used drones during assembly elections & riots in the city
Global: Police departments & public safety agencies use drones to help locate missing people / suspects etc

AGRICULTURE

India: Kisan drones used for crop assessment, land records, insecticide spraying

GIS, CONSTRUCTION & REAL ESTATE

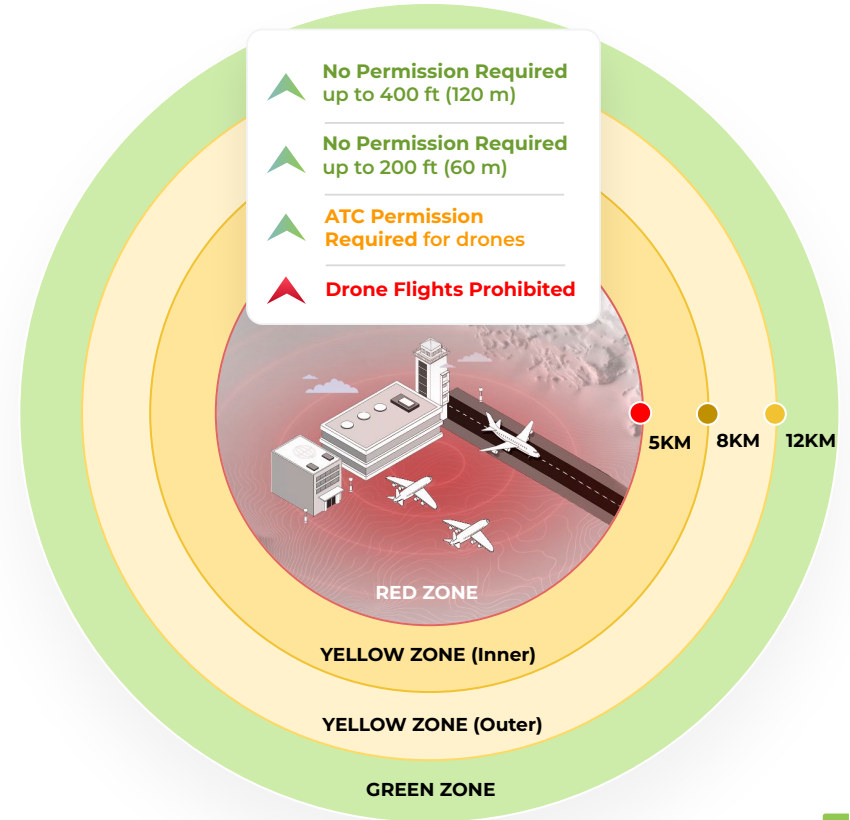
India: SVAMITVA program – Mapping villages, land survey mapping
Global: Industrial SkyWorks Inc. (Canada), have used drones to examine walls & roofs of structures at night

Global Regulatory Environment

Country	Drone operations		Sector-specific enablement				Support for growth & innovation		Market favourability
	Licensing & registration	BVLOS permissions	Defence framework	Agriculture deployment	Industrial usage	Commercial operations	Government support & vision	Innovation support	
Australia	●	●	●	●	●	●	●	●	●
China	●	●	●	●	●	●	●	●	●
UK	●	●	●	●	●	●	●	●	●
USA	●	●	●	●	●	●	●	●	●
India	●	●	●	●	●	●	●	●	●
UAE	●	●	●	●	●	●	●	●	●
Kenya	●	●	●	●	●	●	●	●	●
Sri Lanka	●	●	●	●	●	●	●	●	●



Drone Permission in India



India's Drone Journey: Regulatory & Industry Ecosystem Evolution

Pre-2014

- India relied heavily on **imported** military UAV platforms¹
- **First use** of drones was observed by **Indian Army** during **Kargil war** with Pakistan in 1999¹

2021

- Unmanned Aircraft Rules 2021 - Rules with **severe licensing**² replaced by liberalised **Drone Rules 2021**¹
- Launch of **SVAMITVA Scheme** to digitise land records in rural India¹
- **~90%** of Indian **airspace** classified as **green zone**²
- Production-linked incentive (PLI) Scheme for drones and drone components¹

2023

- Policy for export of drones liberalised through General Authorisation for Export of Drones (**GAED**)²
- Passport requirement removed for application of Remote Pilot Certificate (RPC)²

2014-2020

- **2014:** Government imposed a **blanket ban** on private use of drones (2014)¹
- 2018: **DigitalSky** & Civil Aviation Requirements (**CAR 1.0**) regulatory framework with No Permission No Take-off (**NPNT**)²
- **2020:** Drones were used to conduct sanitization drives during **COVID-19**¹

2022

- **Certification Scheme** for Unmanned Aircraft Systems 2022 notified²
- Mission '**Drone Shakti**' launched as part of the Union Budget²
- **Ban on import** of foreign drones by DGFT²
- **HSN codes** for Drones and Drone Component specified²

2025

- **Certification Scheme** for Unmanned Aircraft Systems 2022 notified²
- Mission '**Drone Shakti**' launched as part of the Union Budget²
- **2025:** Draft [Civil Drone \(Promotion and Regulation\) Bill, 2025](#) released for public comments
- **2025:** GST rate [rationalisation](#), uniform 5%

1. Source: Lattice Report
2. [Drone Federation of India \(DFI\) Report](#)



Thank You
