July 18, 2026

To
The Corporate Relations Department,
BSE Limited,
1st Floor, New Trading Ring Rotunda Building,
Phiroze Jeejeebhoy Towers, Dalal Street,
Mumbai - 400 001.

Scrip Code: 544773

Subject: Disclosure under Regulation 30(6) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time ("LODR Regulations")

Ref: Our intimation regarding the Schedule of Meeting(s) with Investors under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 dated July 23, 2026 ("Earlier Intimation").

Respected Sir/ Madam,

Pursuant to Regulation 30(6) and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("LODR Regulations"), and in continuation of the Earlier Intimation, we wish to inform you that the Corporate Presentation to be shared with analysts/investors in connection with the proposed meetings, as intimated earlier, is enclosed herewith and is also being made available on the Company's website at www.merritronix.com.

The aforesaid Corporate Presentation does not contain any unpublished price sensitive information and is being submitted for the information of the stock exchange. The Corporate Presentation is also available on the Company's website under the Investor Relations section.

You are requested to kindly take the above information on record.
Thanking you,

Yours faithfully,

For Merritronix Ltd (formerly known as Merritronix Pvt Ltd)

M Swathi
Digitally signed by M Swathi
Date: 2026.07.18 17:41:46 +05'30'

Mandava Swathi
Company Secretary & Compliance Officer

MERRITRONIX LIMITED

High-Reliability Defence Electronics Manufacturing Partner

INVESTOR PRESENTATION

DISCLAIMER

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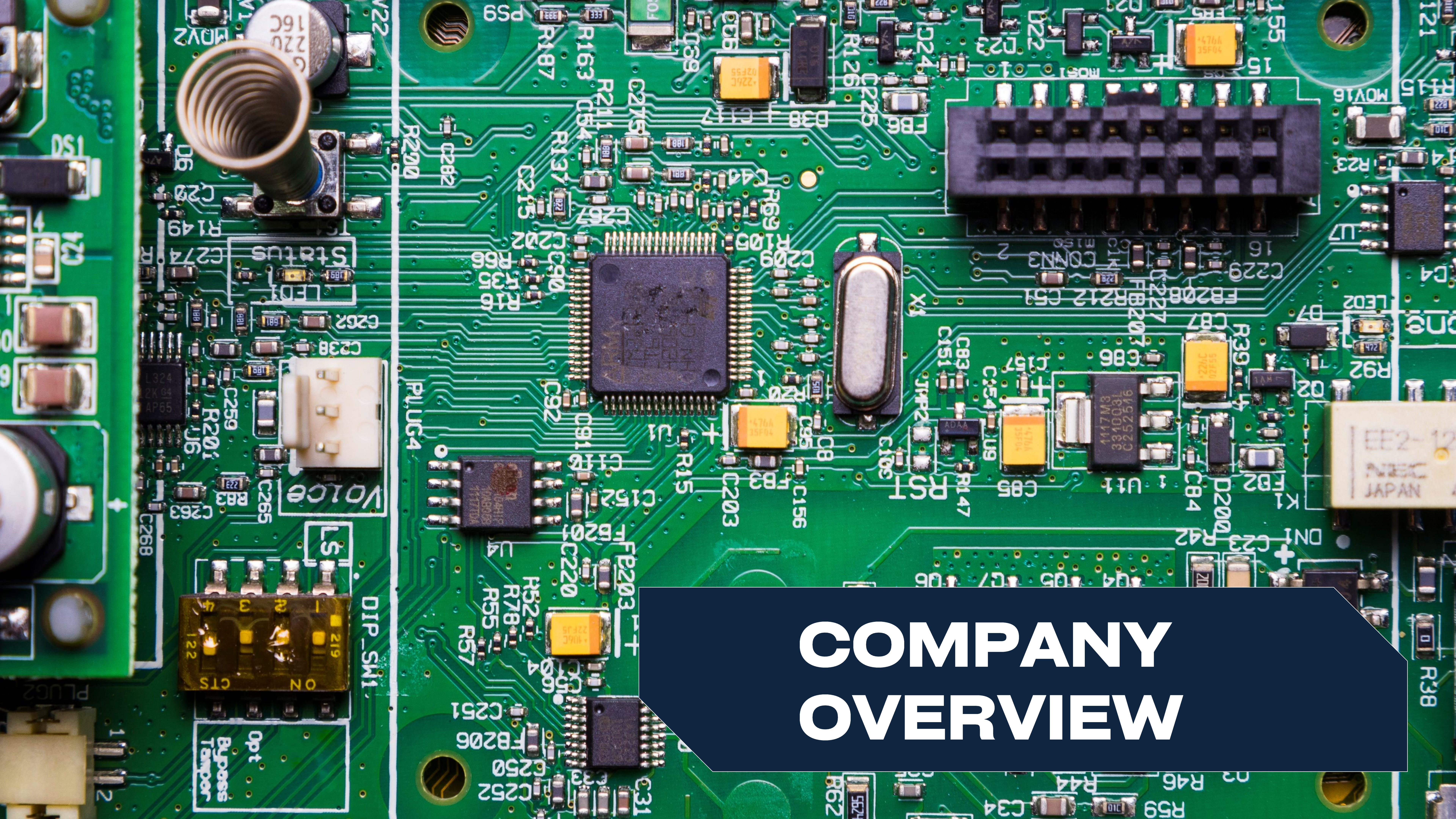
The Company's actual results, levels of activity, performance or achievements could differ materially and adversely from results expressed in or implied by this Presentation. The Company assumes no obligation to update any forward-looking information contained in this Presentation. Any forward-looking statements and projections made by third parties included in this Presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

COMPANY OVERVIEW



ABOUT MERRITRONIX LIMITED

Merritronix Limited is a business-to-business Electronics Systems Design and Manufacturing (ESDM) services provider, specializing in high-reliability, mission-critical electronic assemblies and systems for defence, aerospace, telecommunications, and specialized industrial applications, with a focused emphasis on mission-critical defence electronics and full lifecycle capabilities. Its integrated offerings include component sourcing, PCB assembly (SMT & THT), system integration, testing, and box-build solutions, aligned with the stringent requirements of India's strategic programmes.

Over time, the Company has evolved from job work to turnkey electronics manufacturing and obsolescence management, supporting the complete lifecycle of complex electronic systems. It serves a diversified client base across defence, aerospace, power, utilities, and heavy engineering sectors, where reliability, performance, and precision are paramount.

- Founded in 1988
- EN 9100:2018 certified
- 3+ decades of operating legacy
- ₹98.06 crore Order book (As of June 30, 2026)
- ~2.095 million units annual installed capacity (FY2026)
- Repeat customer rate of 86.08% (as of March 31, 2026)

KEY REVENUE DRIVERS

JOB WORK

Customers provide designs and materials, while the Company undertakes PCB assembly, soldering, testing and sub-assembly as per specified requirements. This model enables customers to leverage the Company's manufacturing expertise and quality processes without outsourcing the complete product lifecycle.

TURNKEY MANUFACTURING

The Company provides end-to-end execution of electronic products, covering design support, component sourcing, PCB assembly, system integration, testing and delivery of ready-to-deploy solutions. This turnkey model offers customers a single accountable partner, simplifying coordination, reducing timelines and ensuring consistent quality across the product lifecycle.

OBSOLETE COMPONENTS PROCUREMENT / ENGINEERING & DESIGN

The Company supports legacy defence and aerospace platforms through obsolete component procurement, reverse engineering and selective redesign, helping extend system life. Its proven execution across multiple programmes positions it as a specialist in this growing segment.

TRADING SALES

The Company procures electronic and electromechanical components from authorized global suppliers and supplies them directly to customers to mitigate supply chain risks and reduce lead times. By pre-emptively stocking long-lead and critical components, it helps ensure production continuity, avoid schedule slippages and support smoother project execution.

37+ YEARS OF GROWTH AND EXCELLENCE

1988 – Foundation
Incorporated as Merritronix Private Limited, establishing roots in electronics manufacturing.

1993 – Telecom Expansion
Entered telecom sector, supplying cable jointing kits during India's landline network rollout.

2006 – Defence & Aerospace Entry
Expanded into defence and aerospace electronics, marking a strategic shift to high-reliability segments.

2007-08 – Export Capability
Started exports to **Europe,** meeting stringent international quality and cost standards.

2009 – PSU Validation
Approved supplier to **Bharat Electronics Limited (BEL).**

2012 – Turnkey Solutions
Diversified into end-to-end electronic solutions; approved supplier to **Hindustan Aeronautics Limited (HAL).**

2017 – Advanced Manufacturing
Developed expertise in high-density and complex PCB assemblies.

2020 – Resilience & Certifications
Delivered critical electronics during COVID; strengthened defence & avionics relationships; **initiated NADCAP certification** discussions.

2021-22 – Capability Expansion
- Electronics component supply & obsolescence management
- **Registered vendor for CERN** via TIFR
- Custom semiconductor solutions for defence (Xilinx CPLD & airflow sensor replacements)

2025 – Public Company & Global Alignment
Converted to Merritronix Ltd.; became a member of the Global Electronics Association.

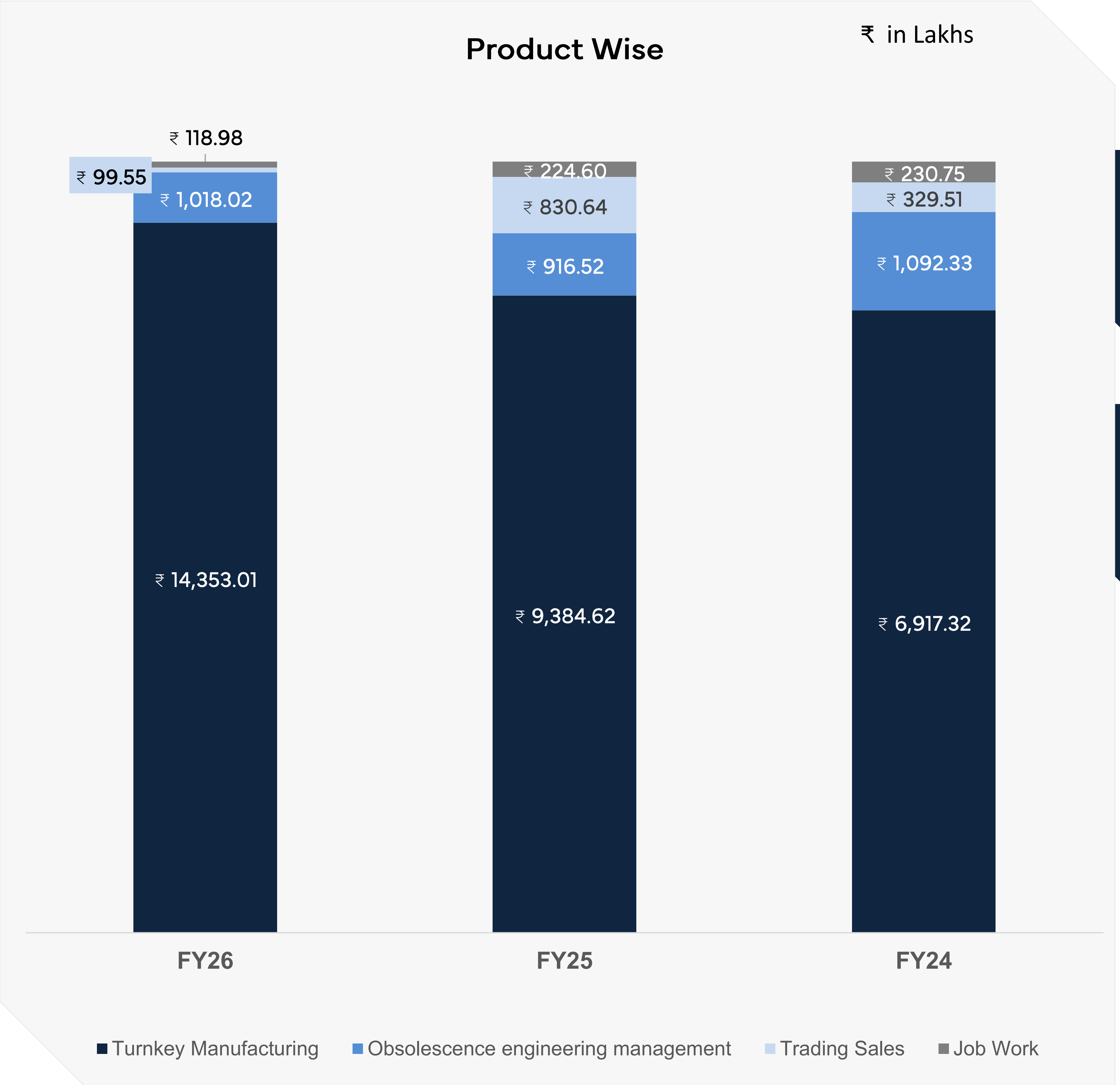
2026
Awarded for Excellence in Electronics Manufacturing by the U.S.–India SME Council at Indosoft.

Successfully Listed on BSE SME Platform, marking a significant milestone in the Company's growth journey and enhancing its access to capital markets.

Today: Mission-Critical, Export-Ready, Defence-Focused EMS Partner

BUSINESS OVERVIEW

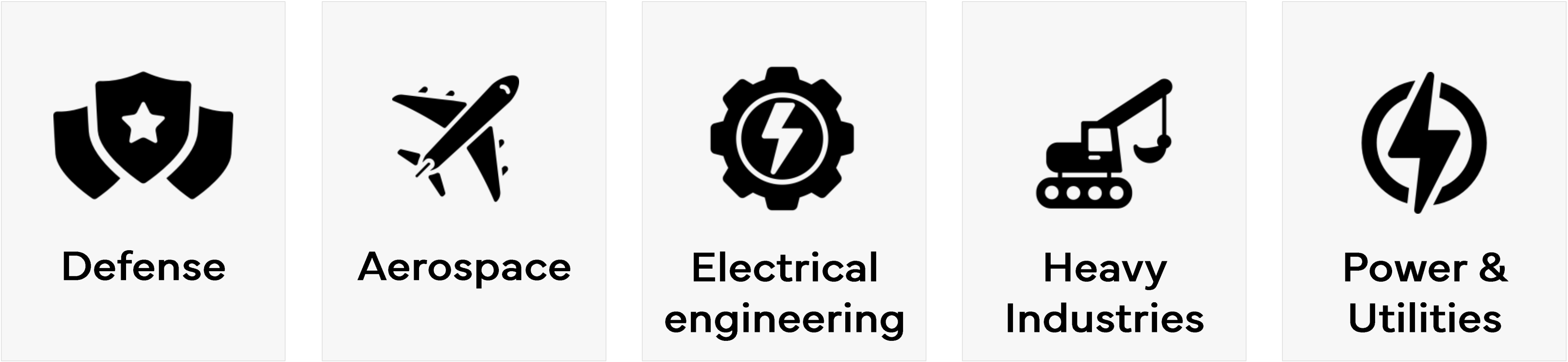
REVENUE BIFURCATION



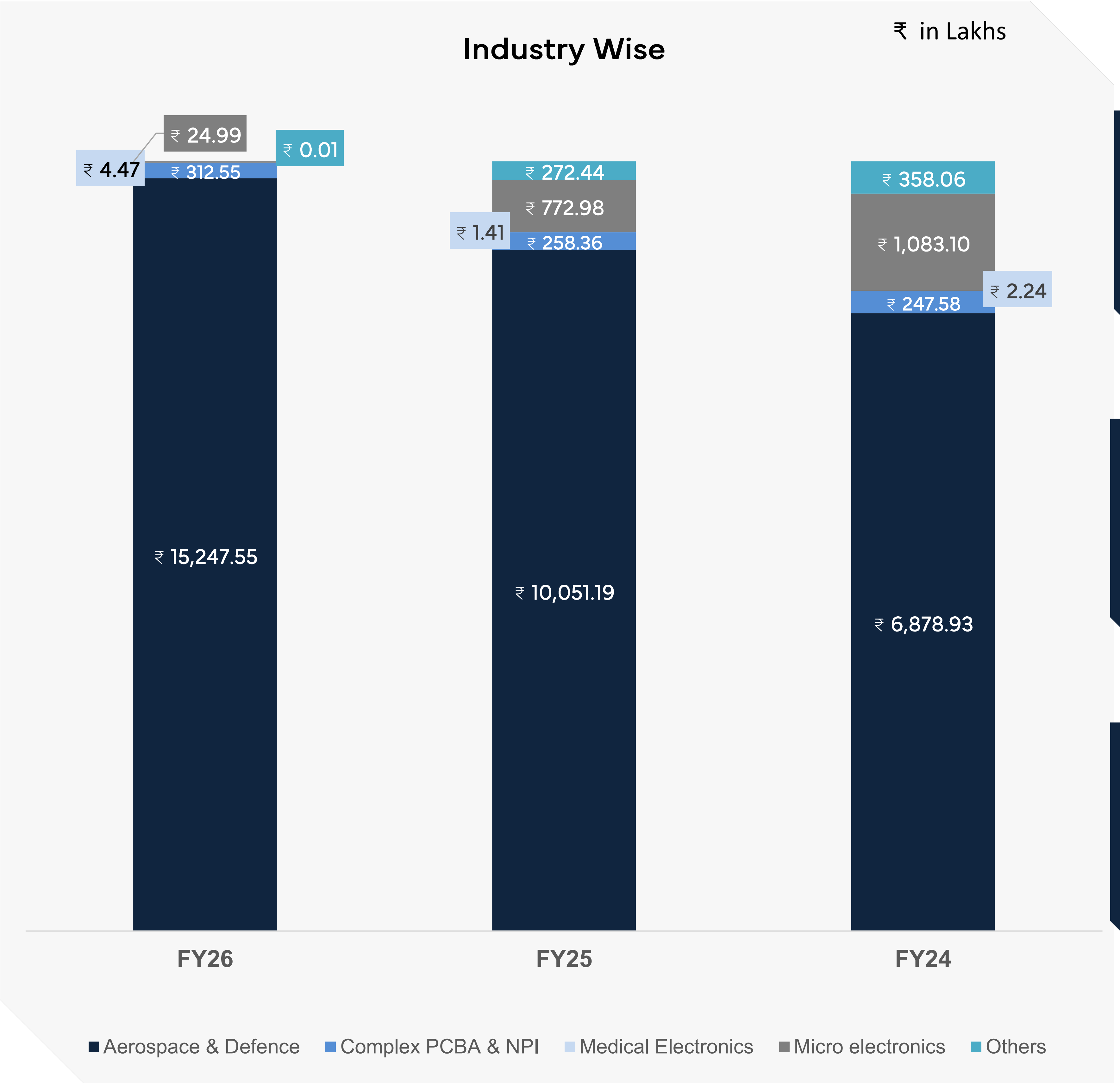
Non-government customers contribute ~92% of revenues (FY2026), indicating limited dependence on government entities.

Approved supplier for premier PSUs : Bharat Electronics Limited (since 2009) & Hindustan Aeronautics Limited (HAL since 2012)

Diverse End-Market Presence



REVENUE BIFURCATION

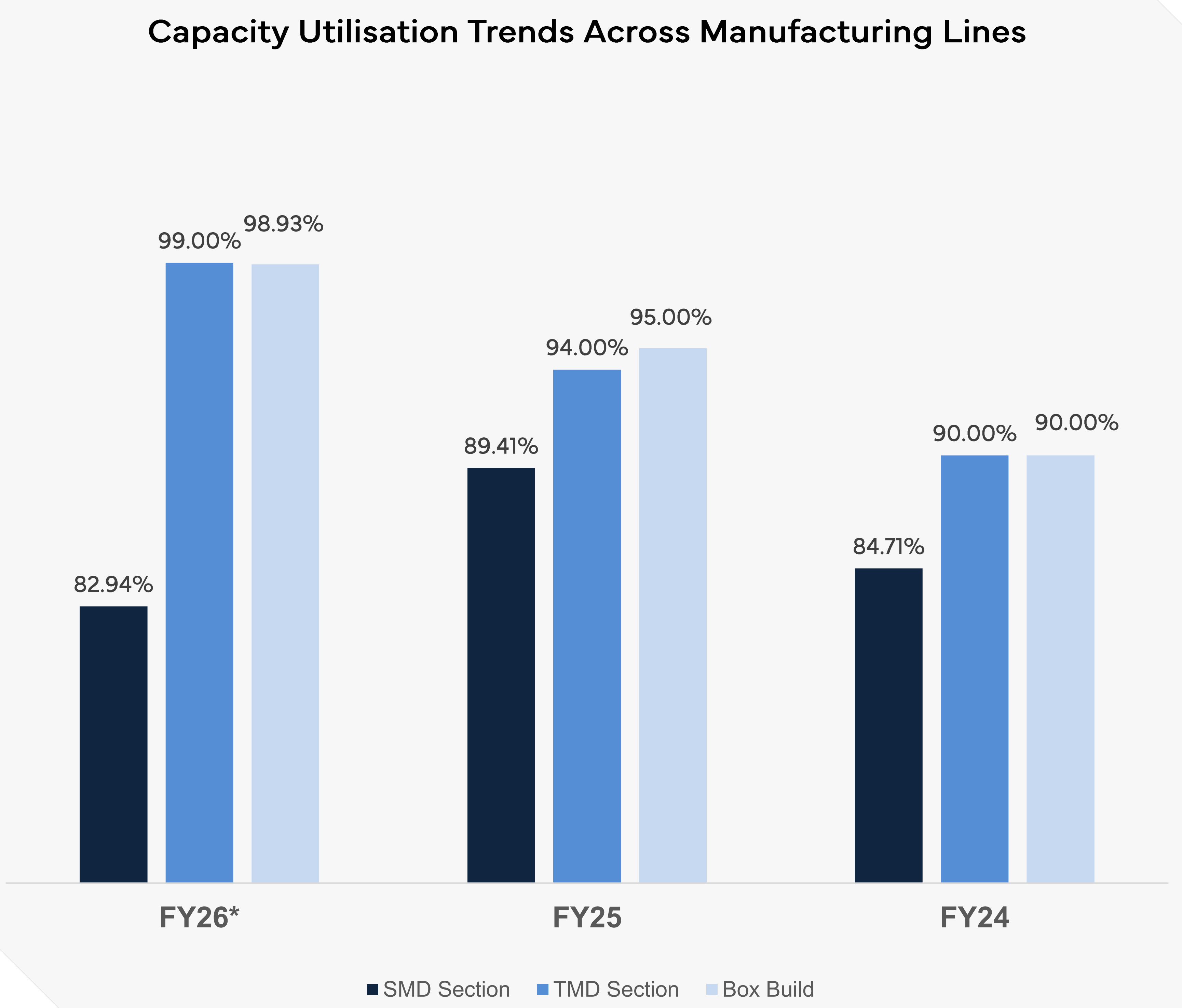


Long-standing direct engagement with Defence PSUs, alongside sustained aerospace deliveries to **Honeywell Aerospace** and **exports to Europe** since **2008**

Aerospace & Defence is the core revenue driver, accounted for **97.81%** of our revenue from operation for the fiscal year 2026.

EN 9100:2018 certified, demonstrating adherence to aerospace and defence-grade quality management systems, with **NADCAP certification** discussions initiated to further align with global aerospace and defence quality standards.

CAPACITY UTILIZATION



INSTALLED CAPACITY

SMD SECTION:
10.75 lakh
(FY26*)

TMD Section
6.00 Lakh
(FY26*)

Box Build:
4.20 Lakh
(FY26*)

Peak Utilisation Achieved: up to 99% (TMD Section, FY26)

Demand-led Expansion: New SMT line commissioned Jan 2026

Note: For FY 2025–26, The Panasonic NPM D3A (commissioned in January 2026) increased SMD installed capacity from 7,65,000 to 10,75,000 but contributed zero production during the April–December 2025 window, inflating the denominator without a corresponding production contribution. The 'Actual Utilisation (Corrected)' column shows production against the capacity (8,42,500 for SMD Section is the calculated Weighted Capacity for the year) that was operationally installed during the year.

REVENUE BY GEOGRAPHY

₹ in Lakhs

Locations	FY 2026		FY 2025		FY 2024	
	Amount	In % of Revenue from Operations	Amount	In % of Revenue from Operations	Amount	In % of Revenue from Operations
Domestic Revenue						
Andhra Pradesh	₹ 6.52	0.04%	₹ 59.42	0.52%	₹ 382.7	4.47%
Delhi	-	-	-	-	₹ 25.74	0.30%
Haryana	₹ 107.75	0.68%	₹ 45.45	0.40%	₹ 62.21	0.73%
Karnataka	₹ 4.46	0.03%	₹ 3.99	0.04%	₹ 16.44	0.19%
Kerala	-	-	-	-	₹ 18.80	0.19%
Maharashtra	₹ 3.05	0.02%	₹ 0.95	0.01%	₹ 3.65	0.04%
Telangana	₹ 15,306.97	98.19%	₹ 10,860.87	95.63%	₹ 7,614.18	88.85%
Uttar Pradesh	₹ 102.72	0.66%	₹ 257.55	2.27%	₹ 333.75	3.89%
West Bengal	₹ 0.75	-	₹ 1.13	0.01%	₹ 2.86	0.03%
Total (A)	₹ 15,532.22	99.63%	₹ 11,229.36	98.88%	₹ 8,460.33	98.72%
Export Revenue						
Switzerland	₹ 12.74	0.08%	-	-	-	-
USA	₹ 44.60	0.29%	₹ 127.02	1.12%	₹ 109.58	1.28%
Total (B)	₹ 57.34	0.37%	₹ 127.02	1.12%	₹ 109.58	1.28%
Total (A+B)	₹ 15,589.56	100.00%	₹ 11,356.38	100.00%	₹ 8,569.91	100.00%

RECENT BUSINESS UPDATE

ANALINEAR

Partnership with Analinear Design Technologies - June 2026

- Signed an MoU with **Analinear Design Technologies Pvt. Ltd.** as its **Preferred Manufacturing Partner**.
- Strengthens Merritronix's capabilities in **analog and mixed-signal electronics manufacturing**.
- Expands the Company's addressable market across industrial, automotive, communications and defence electronics.
- Reinforces Merritronix's strategy of partnering with leading technology design companies to support product commercialization.

STUAM

Exclusive Manufacturing Partnership with Stuam Technologies – June 2026

- Entered into an Exclusive Manufacturing Partnership MoU with Stuam Technologies Limited.
- Named as the preferred contract manufacturer for Stuam's current and future product portfolio.
- Strengthens Merritronix's presence in defence communications, radar systems and mission-critical electronics.
- Enhances long-term growth opportunities in India's strategic and defence manufacturing ecosystem.

MANAGEMENT OVERVIEW

LEADERSHIP TEAM

Mr. Dovari Amarnath

Managing Director

He holds a Bachelor's degree in Computer Science from IIT Madras and has over 30 years of experience in electronics manufacturing, embedded systems, and business development.

He leads overall strategy, technology, and operations, driving long-term growth and operational excellence.

Mr. Dovari Yesudas

Chairperson and Executive Director

Completed matriculation from Osmania University and institutional training from ITI, Eluru, with over 30 years of hands-on experience in electronics manufacturing, power systems, and industrial fabrication.

He oversees day-to-day operations, manufacturing, quality, and supply chain, playing a key role in execution, process optimization, and operational efficiency.

Mr. Darsy Kethan Chandra

Executive Director and Chief Financial Officer

He holds a B.Tech in Electronics & Communication Engineering from JNTU Hyderabad and an M.Sc. in Business (International Management) from the University of Northumbria, UK, with over 3 years of experience in finance and accounting operations.

A young leader driving financial strategy under the MD's oversight, he oversees financial management, compliance, and strategic planning to support growth, governance, and long-term execution.

LEADERSHIP TEAM

Mr. Dovari Thaman

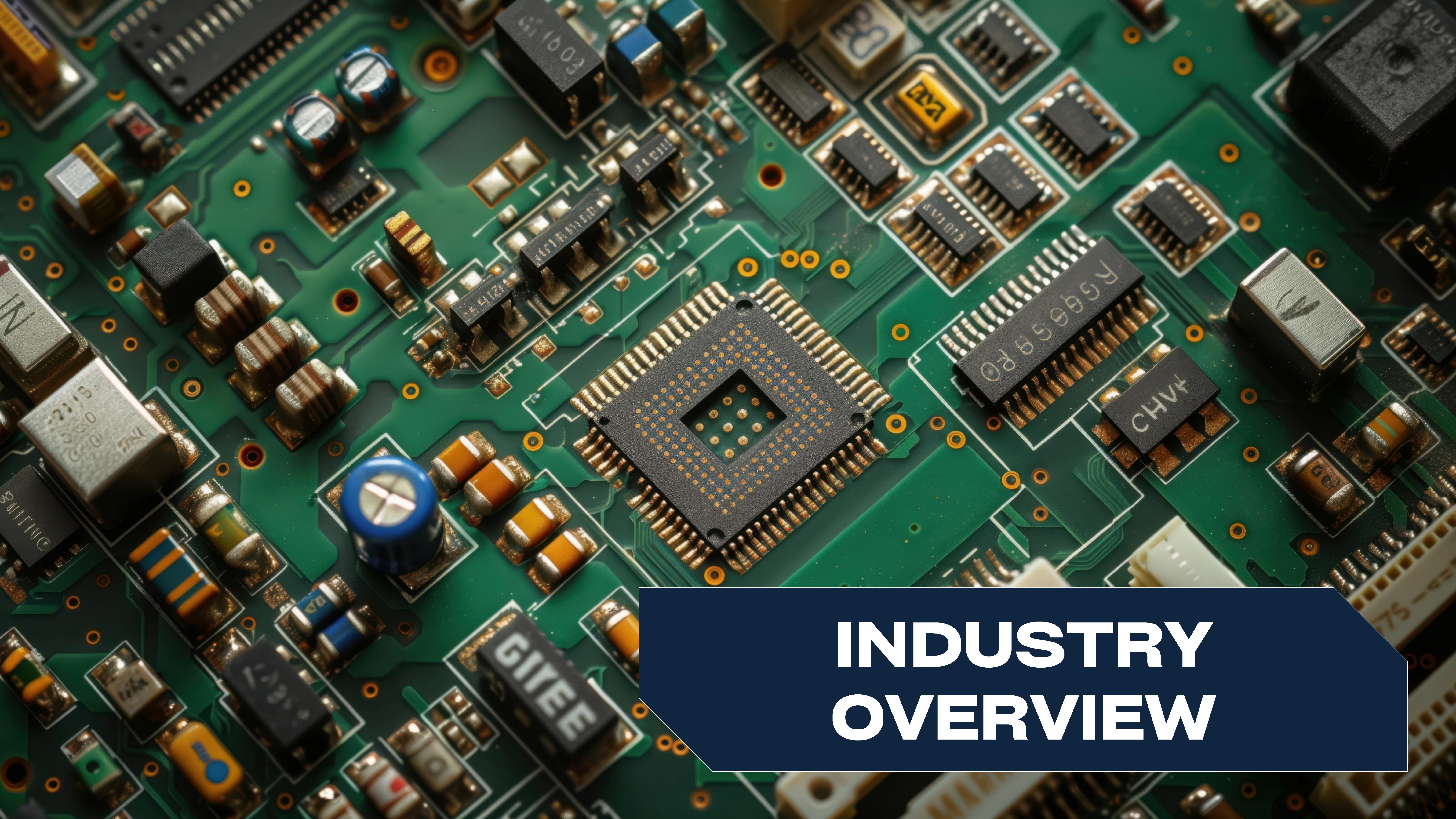
Promoter of the Company and is actively involved in its operations. He holds a Bachelor's degree in Electrical and Electronics Engineering from JNTU, Hyderabad, and a Post Graduate qualification in UI/UX for Data-Driven Business Applications from the McCombs School of Business, The University of Texas at Austin (2024).

He contributes across business development, manufacturing operations, procurement, and strategic initiatives, and has played a key role in capacity expansion, including new SMT infrastructure and ERP implementation to support scalable growth.

Ms. Vanaja. D

Promoter of the Company, she holds qualifications in Home Science, Law (LL.B., provisional LL.M.), and Management (MBA), and has been awarded a Ph.D. from NALSAR University of Law, Hyderabad, for her thesis *"Exploring Decent Work for Women in India."* She is an Advocate and a life member of the Telangana High Court Advocates' Association.

She previously served as a Director until 2022, contributing to the Company's strategic direction, governance framework, and business policies. As a Promoter, she continues to provide strategic guidance with a focus on governance, compliance, and long-term sustainable growth.



INDUSTRY OVERVIEW

INDIA EMS INDUSTRY BENEFITING FROM STRUCTURAL MANUFACTURING SHIFT

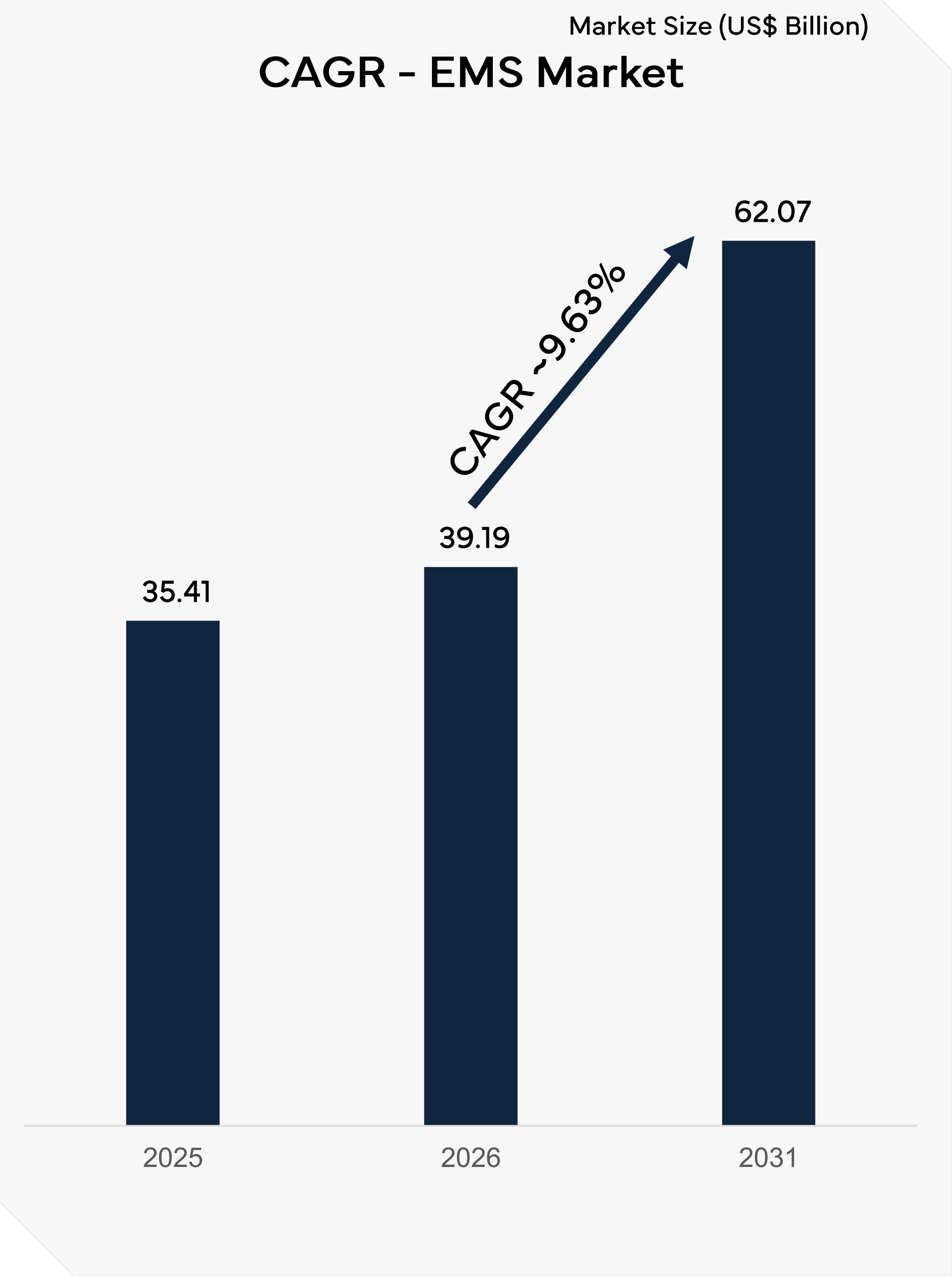
India's Electronics Manufacturing Services (EMS) industry is undergoing a structural transformation, supported by favourable government policies, global supply chain diversification and increasing demand for value-added manufacturing solutions.

Government initiatives such as PLI, ECMS and the India Semiconductor Mission are accelerating domestic electronics manufacturing and localisation.

The ongoing China+1 supply chain diversification strategy is strengthening India's position as a preferred global electronics manufacturing destination.

Original Equipment Manufacturers (OEMs) are increasingly outsourcing manufacturing to EMS providers to improve operational efficiency, optimise costs and enhance production flexibility.

Rising demand across consumer electronics, automotive, telecom, industrial automation and medical electronics continues to support long-term growth opportunities for the Indian EMS industry.

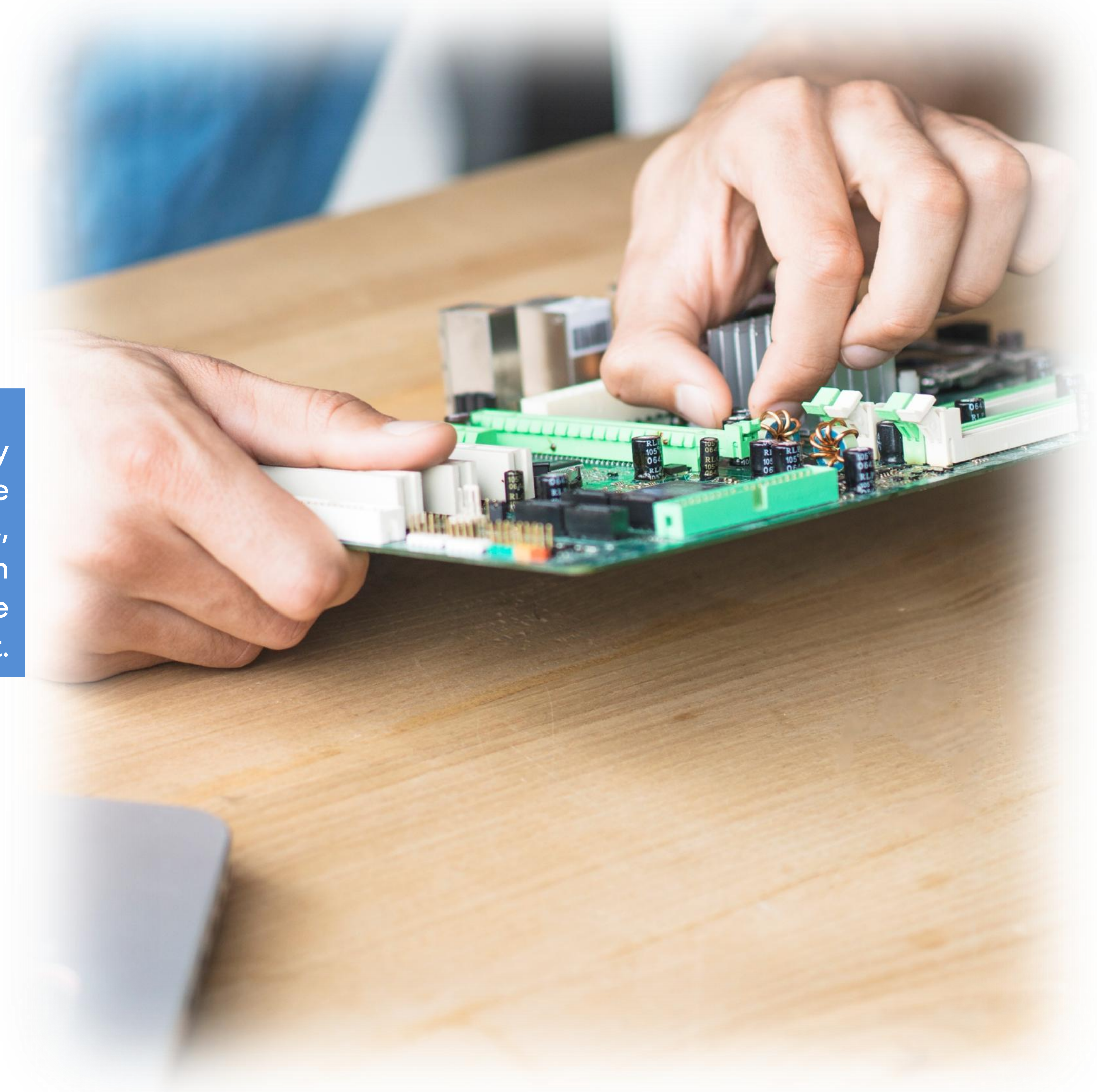


(Source: Mordor Intelligence- India Electronics Manufacturing Services (EMS) Market 2026-2031)

HIGH-RELIABILITY AND VALUE-ADDED EMS SERVICES ARE DRIVING INDUSTRY GROWTH

High-growth end markets

Aerospace & Defence	Medical Electronics	industrial Automation	Telecom/5G	IoT & Advanced Electronics.



Increasing product complexity, stringent quality standards and longer product lifecycles are driving demand for integrated EMS solutions, including engineering support, system integration, testing, certification and lifecycle management.

Value-added manufacturing capabilities are becoming key differentiators, including:•
PCB Assembly.
Box-build & Electromechanical Assembly.
Product Engineering & Design Support.
Testing & Certification.
System Integration.
Lifecycle & After-market Services.

EMS providers with capabilities in **precision manufacturing, system integration, compliance, testing and lifecycle support** are better placed to capture premium margins.

CORE STRENGTHS

ESTABLISHED TRACK RECORD IN MISSION-CRITICAL DEFENCE & AEROSPACE PROGRAMS

Successfully executed complex defence and aerospace programmes, including:

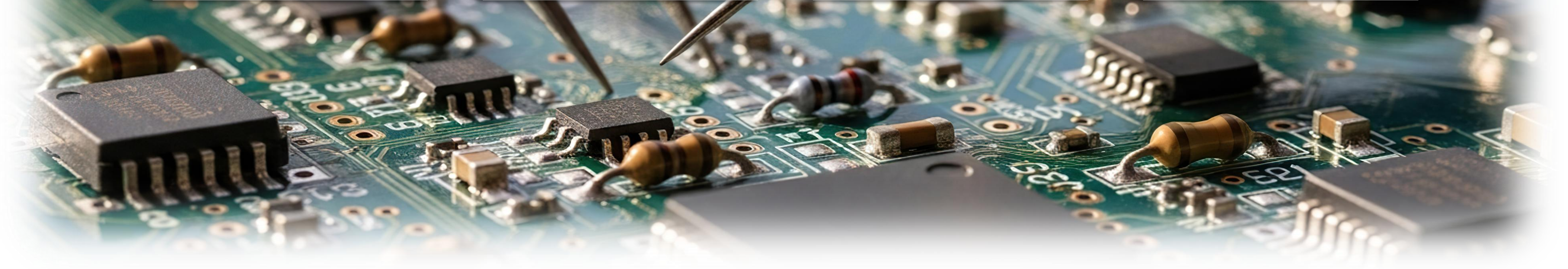
- **Infrared seeker assemblies** for missile systems
- **Electronic assemblies** for airborne radar systems (ARS)
- **Digital video recording systems (DVRS)** for defence aircraft platforms

01	Demonstrated capability in **advanced PCB assembly** (BGA & micro-BGA) supported by **X-ray inspection and validation**, reflecting high process precision
02	**Proven process maturity and quality robustness**, evidenced by repeat production runs of mission-critical systems
03	**End-to-end, traceable execution** across sourcing, assembly, testing and quality assurance, aligned with stringent defence and aerospace requirements

STRONG CAPABILITIES IN OBSOLESCENCE MANAGEMENT & LIFECYCLE EXTENSION

Specialized expertise in obsolescence management of legacy electronic systems

- Reverse engineering
- Form-Fit-Function (FFF) replacements
- Alternate component qualification
- Selective system redesign



LIFECYCLE EXTENSION ADVANTAGE

- Extends the operational life of critical defence and aerospace platforms, supporting legacy systems without full replacement.
- Addresses a structurally growing need driven by India’s large installed base of legacy avionics, naval, surveillance and communication systems
- Backed by proven execution across multiple obsolescence management programmes within the defence PSU and aerospace ecosystem

MODERN SMT INFRASTRUCTURE & IPC CLASS 3 ASSEMBLY CAPABILITY

01 **Advanced SMT and THT assembly lines** supporting high-density, high-complexity electronic assemblies

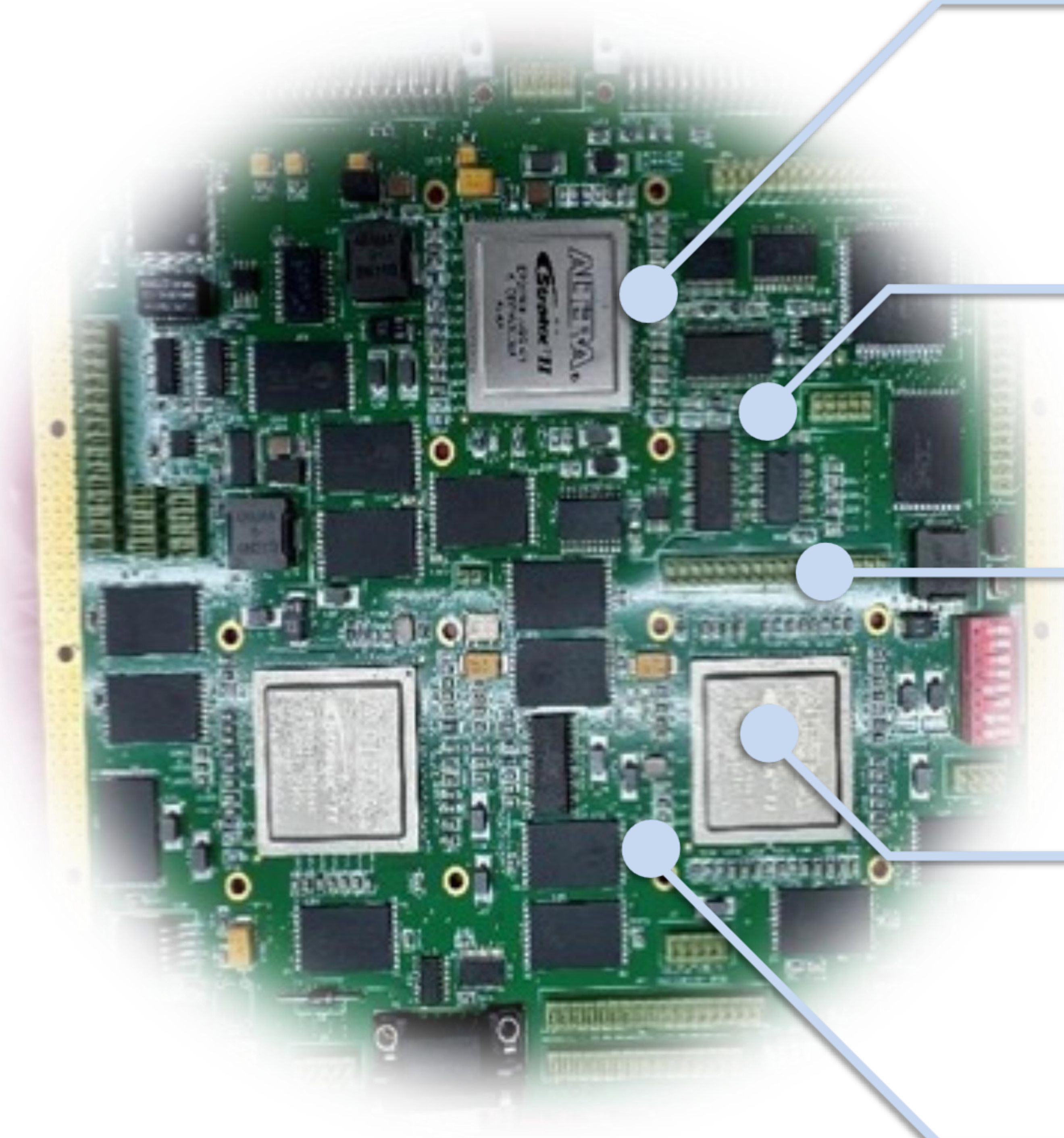
02 **Automated inspection and testing** (AOI, X-ray, functional testing) ensuring consistency, reliability and low defect rates

03 Capability to handle **BGA and micro-BGA components**, with precision-driven assembly and validation

04 **IPC-A-610 Class 3 compliant processes**, aligned with aerospace and defence quality requirements

THE PATH AHEAD

KEY STRATEGIC GROWTH LEVERS



Enhancing Capacity & Operational Efficiency

- Targeted automation and process improvements to enhance execution speed and resource efficiency
- Invested in new-gen SMT equipment during FY25-26, including the Panasonic NPM D3A pick-and-place line commissioned in January 2026.
- Strong operational discipline across procurement, inventory and production planning
- Backed by experienced teams and ongoing investments in advanced SMT, testing and inspection capabilities

R&D – Led System Capability Expansion

- Invest in R&D to evolve from component-level work to complete system design and manufacturing
- Strengthen system-level design, prototyping and testing capabilities
- Deepen alignment with future customer platforms, enabling integrated program participation

Margin Expansion via Direct PSU Engagement

- Direct engagement with defence PSUs reduces intermediary dependence
- Value-added capabilities enable execution of higher-complexity, higher-margin programs
- Focus on indigenisation and turnkey delivery enhances value capture
- Reflected in sustained improvement in operating margins

Business Diversification

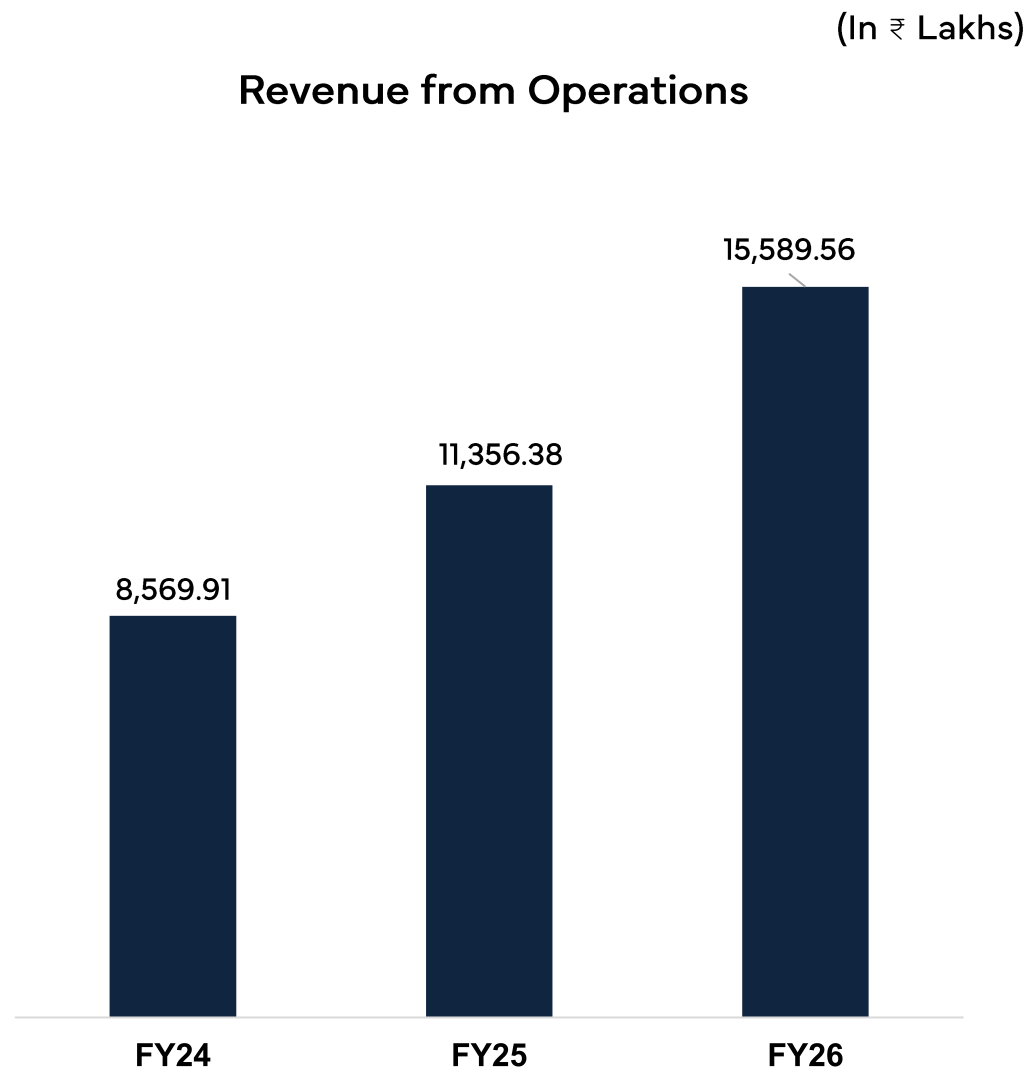
- Selective expansion into adjacent high-reliability electronics platforms while defence and aerospace remain core
- Leverages existing strengths in high-density PCB assembly, system integration and quality compliance across UAVs, EV power electronics and advanced industrial applications
- Improves revenue resilience and reduces customer and programme concentration with limited incremental investment

Expand Business & Geographic Footprint

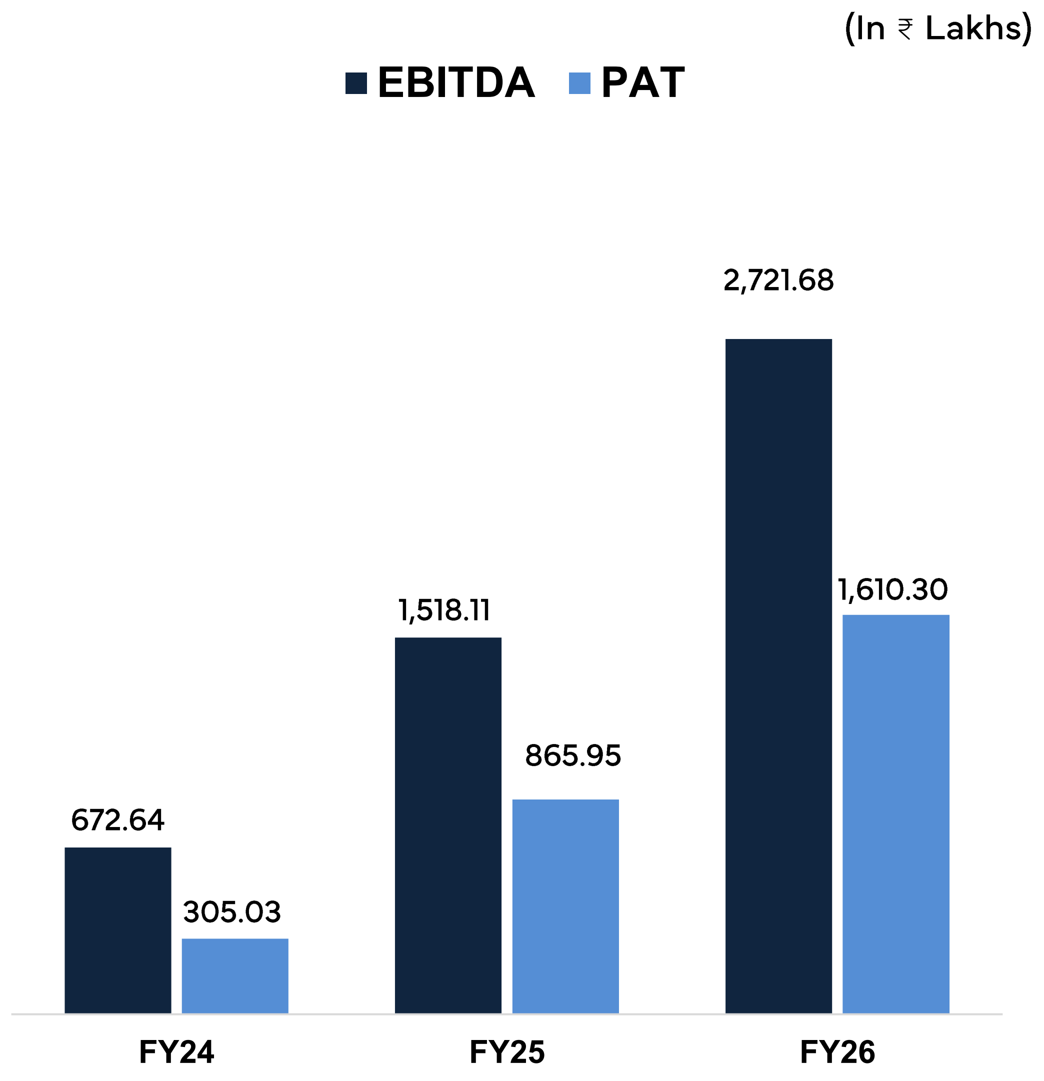
- Scale growth through a mix of organic expansion and strategic partnerships
- Build international revenues by entering regulated markets aligned with the Company's quality and execution capabilities
- Broaden the customer base by adding large OEMs and institutional clients, improving long-term revenue visibility and diversification

FINANCIAL OVERVIEW

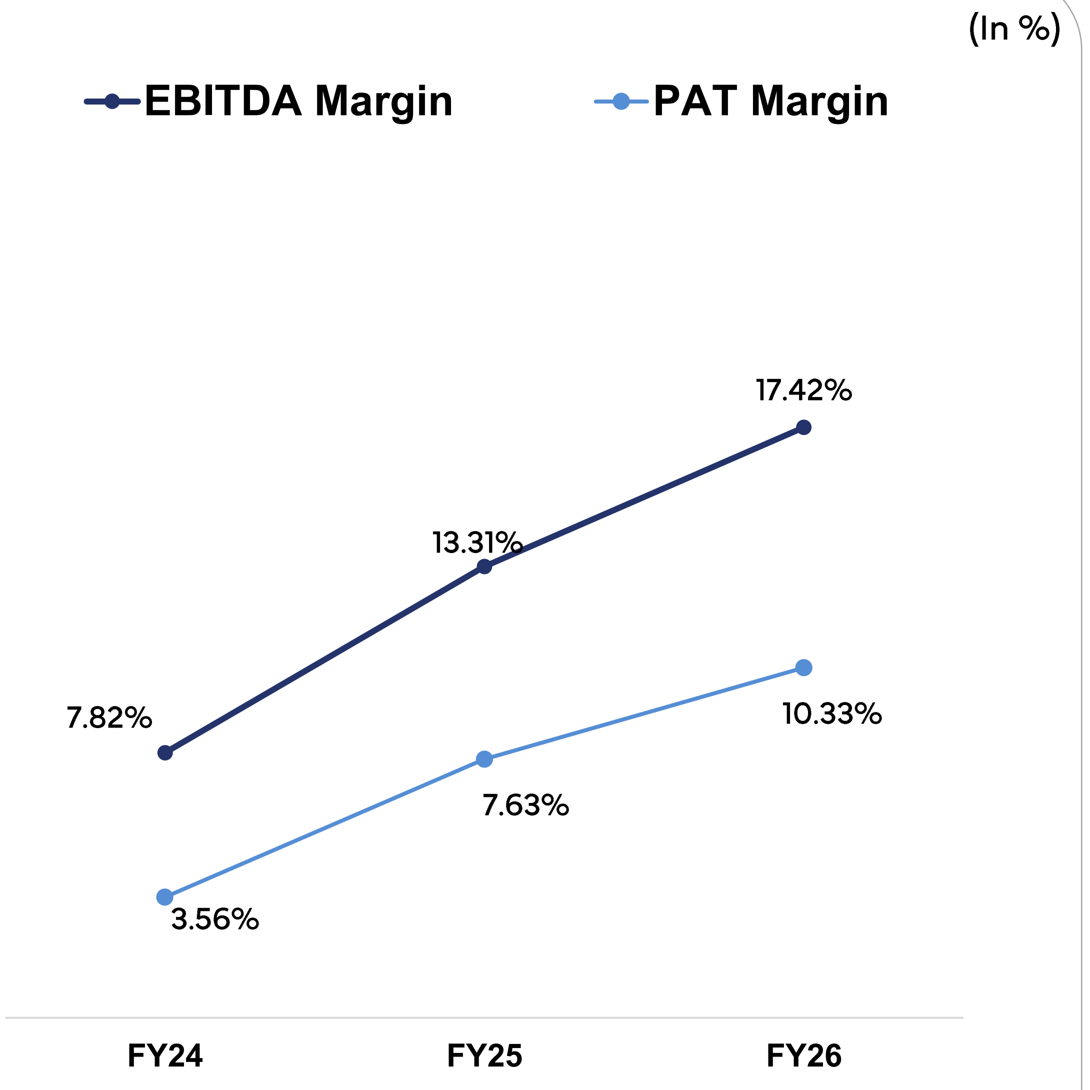
KEY FINANCIAL HIGHLIGHTS



~ 34.80%
Revenue CAGR (FY24-FY26)



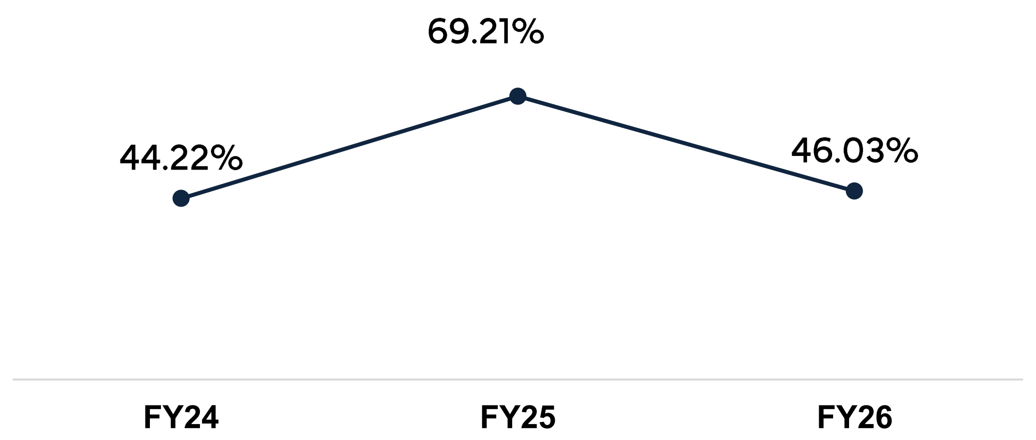
~ 101.15%
EBITDA CAGR (FY24-FY26)



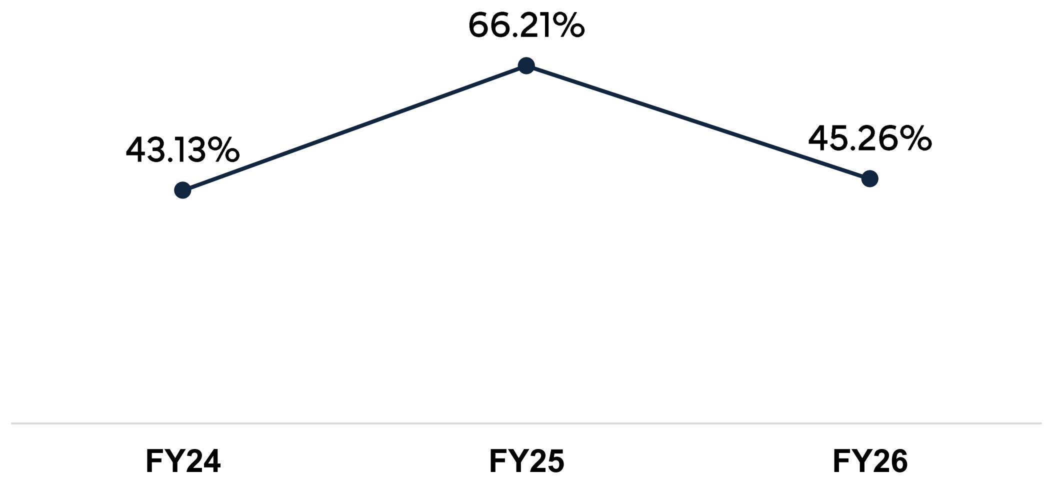
~ 129.74%
PAT CAGR (FY24-FY26)

KEY RATIOS

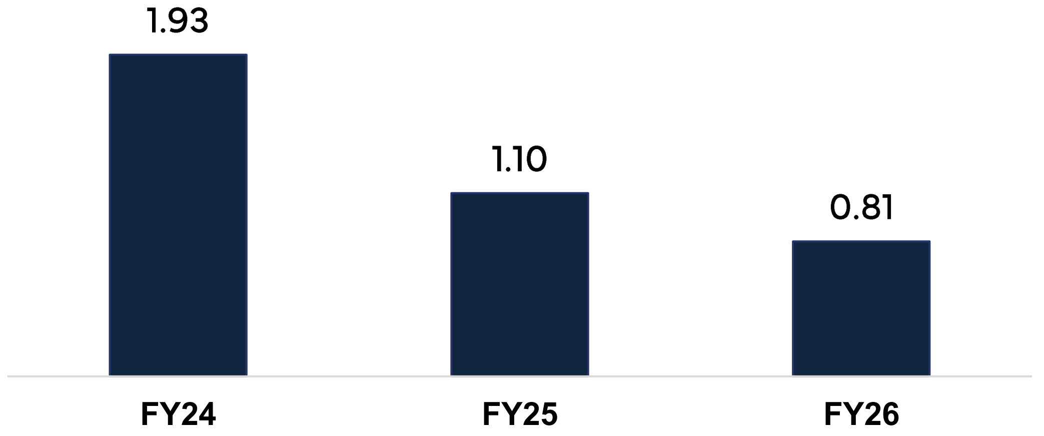
ROE
(In %)



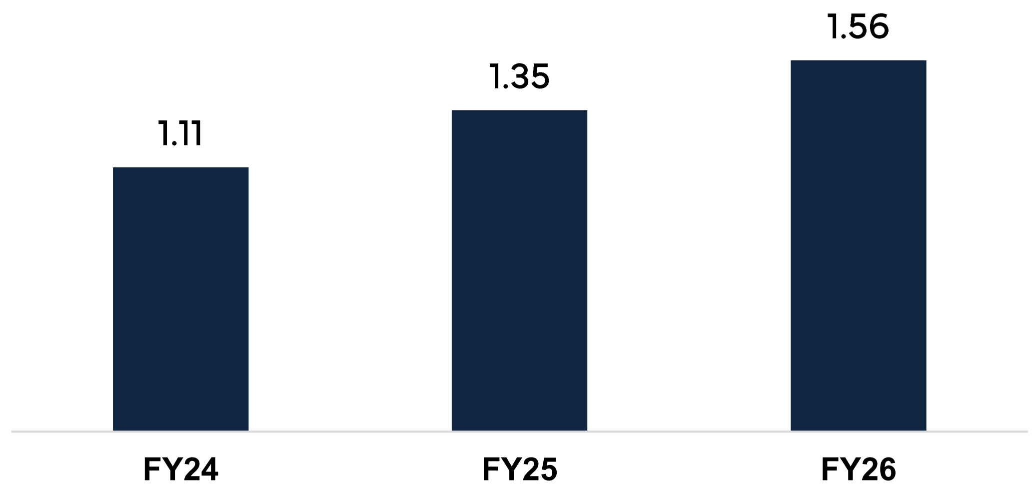
ROCE
(In %)



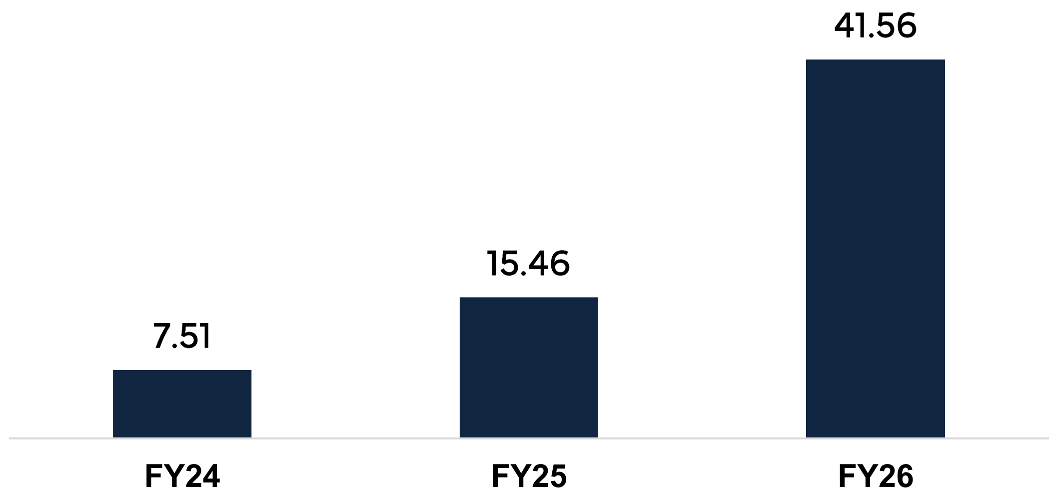
Debt to Equity
(In Times)



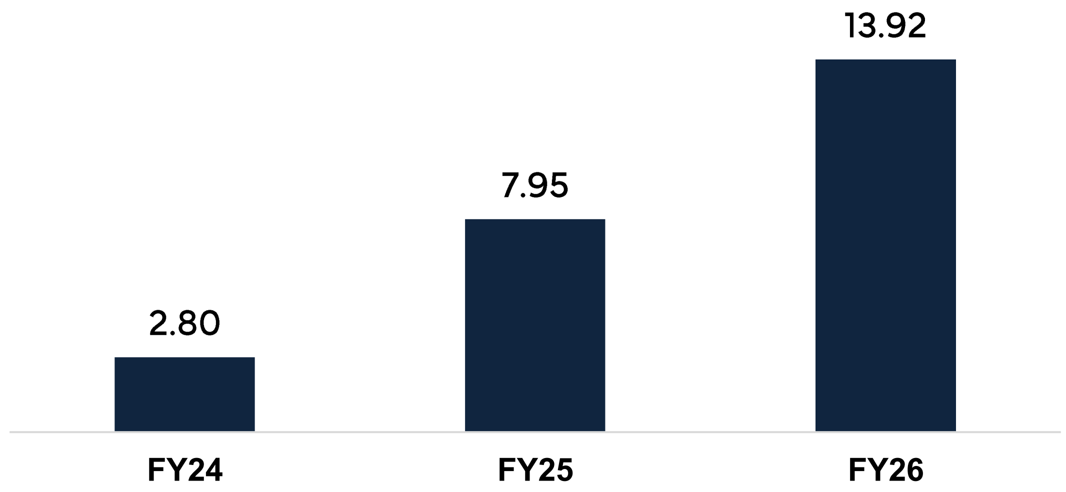
Current Ratio
(In Times)



Net Asset Value Per Share (Post bonus and subdivision of shares)
(In ₹)



Basic and Diluted Earnings per Share (EPS) - (Post bonus and sub-division of shares)
(In ₹)



PROFIT & LOSS STATEMENT

In ₹ Lakhs

Particulars	FY26	FY25	FY24
Revenue from operations	15,589.56	11,356.38	8,569.91
Other Income	35.27	47.62	31.42
Total Income	**15,624.83**	**11,404.00**	**8,601.33**
Raw Materials	12,257.77	9,268.29	7,491.39
Employee benefits expense	234.47	170.51	172.08
Other expenses	375.27	403.55	249.69
Total Expenses	12,867.51	9,842.35	7,913.16
EBITDA	**2,757.32**	**1,561.65**	**688.17**
Finance costs	408.15	282.63	218.28
Depreciation and Amortization expense	47.18	39.37	40.67
PBT	**2,301.99**	**1,239.65**	**429.22**
Exceptional item	-	-	-
PBT after exceptional item	**2,301.99**	**1,239.65**	**429.22**
Tax expense	691.69	373.70	124.19
PAT	**1,610.30**	**865.95**	**305.03**
Cash Flow Statement			
Cash Flow from Operating Activities	(2,338.21)	(664.33)	453.24
Cash Flow from Investing Activities	(258.54)	447.94	(223.09)
Cash Flow from Financing Activities	4,114.73	74.15	27.48
Net Increase in Cash & Cash Equivalents	1,517.98	(142.24)	257.63

BALANCE SHEET

In ₹ Lakhs

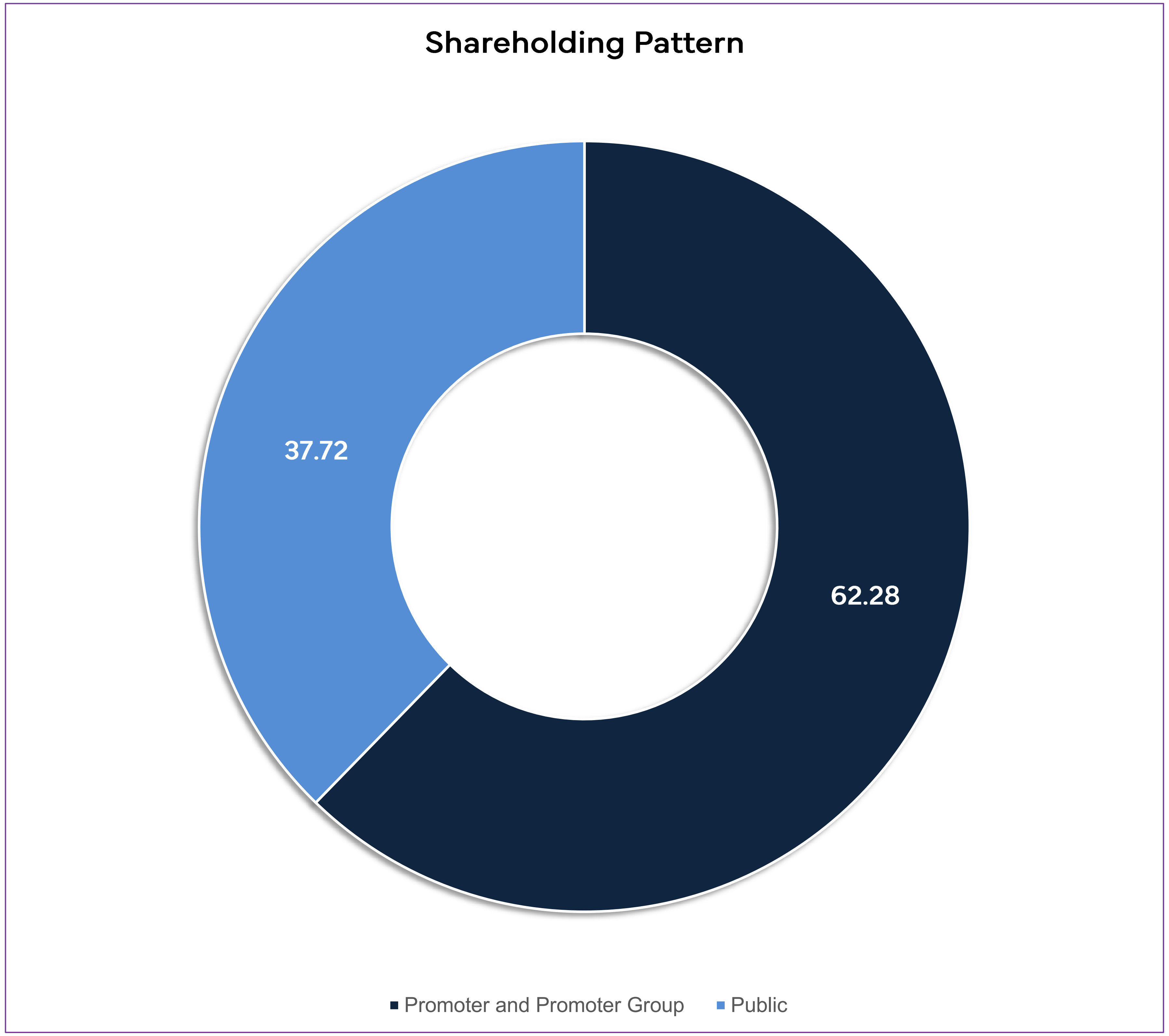
Equity & Liabilities	FY26	FY25	FY24
Share Capital	1,278.49	145.20	145.20
Reserves & Surplus	4,034.47	1,538.95	673.00
Net Worth	**5,312.96**	**1,684.15**	**818.20**
NON CURRENT LIABILITIES			
Long-term Borrowings	529.56	481.07	590.47
Long-term Provisions	48.14	37.93	33.77
Deferred Tax Liabilities (Net)	18.86	17.34	22.70
Other long term liabilities	-	13.00	-
Total Non Current Liabilities	**596.56**	**549.34**	**646.94**
CURRENT LIABILITIES			
Short Term Borrowings	3,790.18	1,375.51	991.31
Trade Payables	2,427.04	1,464.83	3,929.10
Other Current Liabilities	2,627.85	1,973.71	354.55
Short Term Provisions	685.48	370.51	104.21
Total Current Liabilities	**9,530.55**	**5,184.56**	**5,379.17**
TOTAL EQUITY & LIABILITIES	**15,440.07**	**7,418.05**	**6,844.31**

Assets	FY26	FY25	FY24
NON CURRENT ASSETS			
Fixed assets	592.45	373.83	409.31
Capital work in progress			
Long term Loans and Advance	-	-	425.00
Other Non Current Assets	4.75	34.31	35.73
Total Non Current Assets	**597.20**	**408.14**	**870.04**
CURRENT ASSETS			
Inventories	7,130.76	3,968.62	3,349.77
Trade Receivables	3,654.65	2,035.91	1,118.73
Cash and Bank Balance	2,569.62	242.06	390.56
Short term Loans and Advances	1,480.62	758.34	1,115.17
Other Current Assets	7.22	4.98	0.04
Total Current Assets	**14,842.87**	**7,009.91**	**5,974.27**
TOTAL ASSETS	**15,440.07**	**7,418.05**	**6,844.31**

STOCK DATA

As on 30-06- 2026

BSE: MRTX I INE1RQS01010	As of 14-07- 2026
Share Price ₹ (Closing Price)	380.04
Market Capitalization (₹ Cr)	664.51
No. of Shares Outstanding	1,74,84,854
Face Value (₹)	10
52-week High-Low (INR)	483.90 – 283.10



THANK YOU

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