THE PHOENIX MILLS LIMITED

**Corp. Office:** Shree Laxmi Woolen Mills Estate, 2nd Floor,
R.R. Hosiery, Off Dr. E. Moses Rd. Mahalaxmi, Mumbai - 400 011
Tel: (022) 3001 6600
CIN No. : L17100MH1905PLC000200

**November 18, 2026**

**To,**

**BSE Limited**
Phiroze Jeejeebhoy Towers,
Dalal Street Fort,
Mumbai- 400 001

Security Code: 503100

**The National Stock Exchange of India Limited**
Exchange Plaza,
Bandra-Kurla Complex, Bandra East,
Mumbai- 400051.

SYMBOL: PHOENIXLTD

Dear Sir/Madam,

**Sub: Outcome of Interaction with Analyst/Institutional Investor - Regulation 30 of Securities and Exchange Board of India (Listing Obligations & Disclosure Requirements) Regulations, 2015 ("Listing Regulations")**

This is further to our letter dated November 06, 2026, wherein we had given an advance intimation of interaction with Institutional Investors.

In compliance with Regulation 30 of the Listing Regulations, we hereby inform you that The Phoenix Mills Limited **('Company')** on Wednesday, November 18, 2026, participated in Twenty-Fifth Annual Asia Pacific Summit (Group Meetings) organized by Morgan Stanley at Singapore.

The Investors were briefed on general business overview of the Company and industry updates.

This Intimation is also being uploaded on the Company's website at: https://www.thephoenixmills.com/investors/FY2027/Exchange-Intimations.

Kindly take the same on record.

Thanking you,

Yours faithfully,

**For The Phoenix Mills Limited**

BHAVIK MANILAL GALA
Digitally signed by BHAVIK MANILAL GALA
Date: 2026.11.18 17:28:59 +05'30'

**Bhavik Gala**
**Company Secretary**
**Membership No. F8671**