

August 10, 2026

To
BSE Limited
Listing Department
P.J Tower, Dalal Street
Mumbai – 400001
Stock Symbol -540047

To
National Stock Exchange of India Ltd.
Exchange Plaza, C-1, Block G
BandraKurla Complex,
Bandra (E), Mumbai – 400051
Stock Symbol –DBL

Sub: -Investor Presentation

Pursuant to regulation 46(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, please find enclosed herewith a copy of the Investor Presentation for the quarter ended June 30, 2026.

Further, inform you that the said information will be available on the website of the Company: www.dilipbuildcon.com

We request you to take the said investor presentation on record.

For Dilip Buildcon Limited

Abhishek Shrivastava
Company Secretary

Encl: A/a



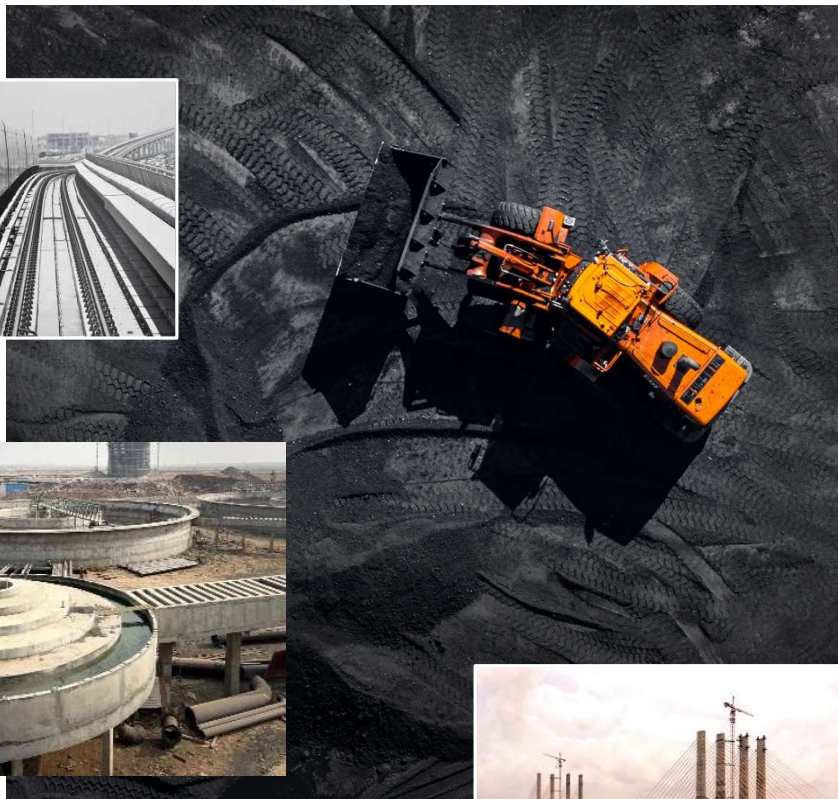
ISO 9001:2015

CIN No. L45201MP2006PLC018689

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DILIP BUILDCON LIMITED

A Multi-Asset Infrastructure Developer

Q1 FY27 INVESTOR PRESENTATION

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Table of Contents



Company Overview



Business Transition



**Way
Ahead**



**Q1 FY27
Financial Highlights**

A background image showing a close-up of several hands in business attire (white shirts) working together at a table. They are looking at and pointing to various documents, charts, and graphs. There are yellow sticky notes and black pens on the table. A coffee cup is visible in the upper left. The overall scene suggests a collaborative business meeting or presentation.

COMPANY OVERVIEW

Company Overview



From legacy EPC to **A MULTI-ASSET INFRASTRUCTURE POWERHOUSE**

Pan-India listed infrastructure company combining **Execution, Asset Ownership and Annuity Cash Flows**



PPP Asset Portfolio
under InvIT Platforms



Mine Developer &
Operator
(Coal + Bauxite)



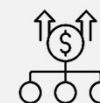
Strong EPC Legacy
with Focus on ROIC



35+ Years
Infrastructure
development



**20 States
1 Union**
Territory
Pan-India



Rs 30,215 Cr
Diversified Order
Book across 12
verticals



~90%
Early Completion

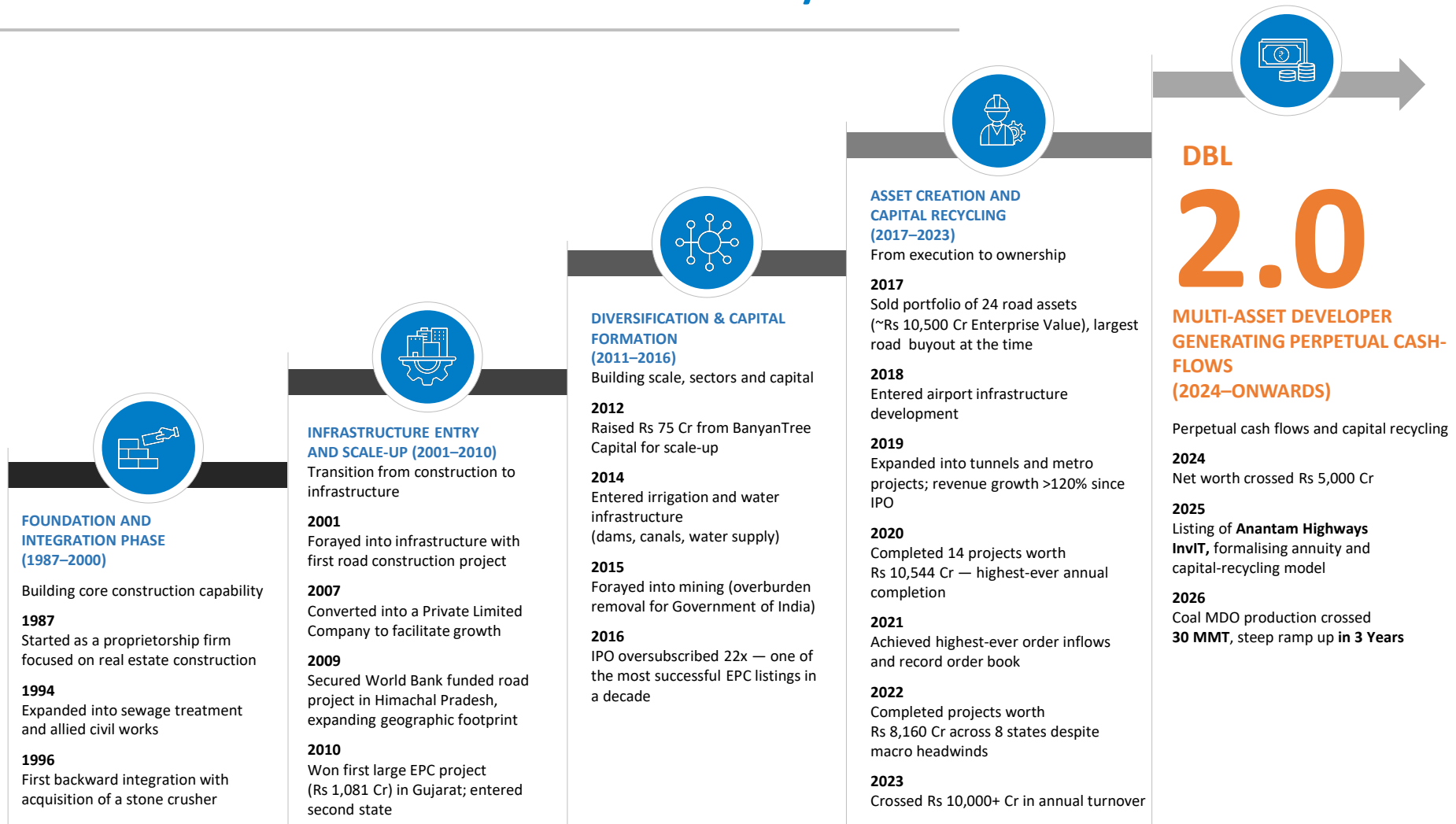


21,221+
Employees



10,394+
Equipment Fleet

Evolved into a Multi-Asset Infrastructure Player



DBL 2.0 Business Structure



MDO

Long-Term Cash Flow Engine

MDO transforms DBL from a project-based contractor to a long-term Cash Flow generator

- **Coal & Bauxite MDO** contracts with secured tenure (25–55 years).
- Volume-linked revenue model with strong earnings visibility and sustainable margins
- Generates consistent and predictable cash flows

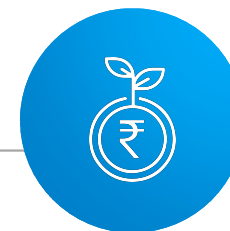


EPC

Execution Engine

Capability backbone that feeds & enables DBL's entire business model.

- Proven in-house EPC capabilities across **12** sectors drive scale, efficiency, and timely delivery
- Strong PAN India Presence across **20** States & **1** Union territory
- Foundation for other businesses like **MDO & InvITs**



MULTI ASSET PLATFORM

Value Unlocking Engine

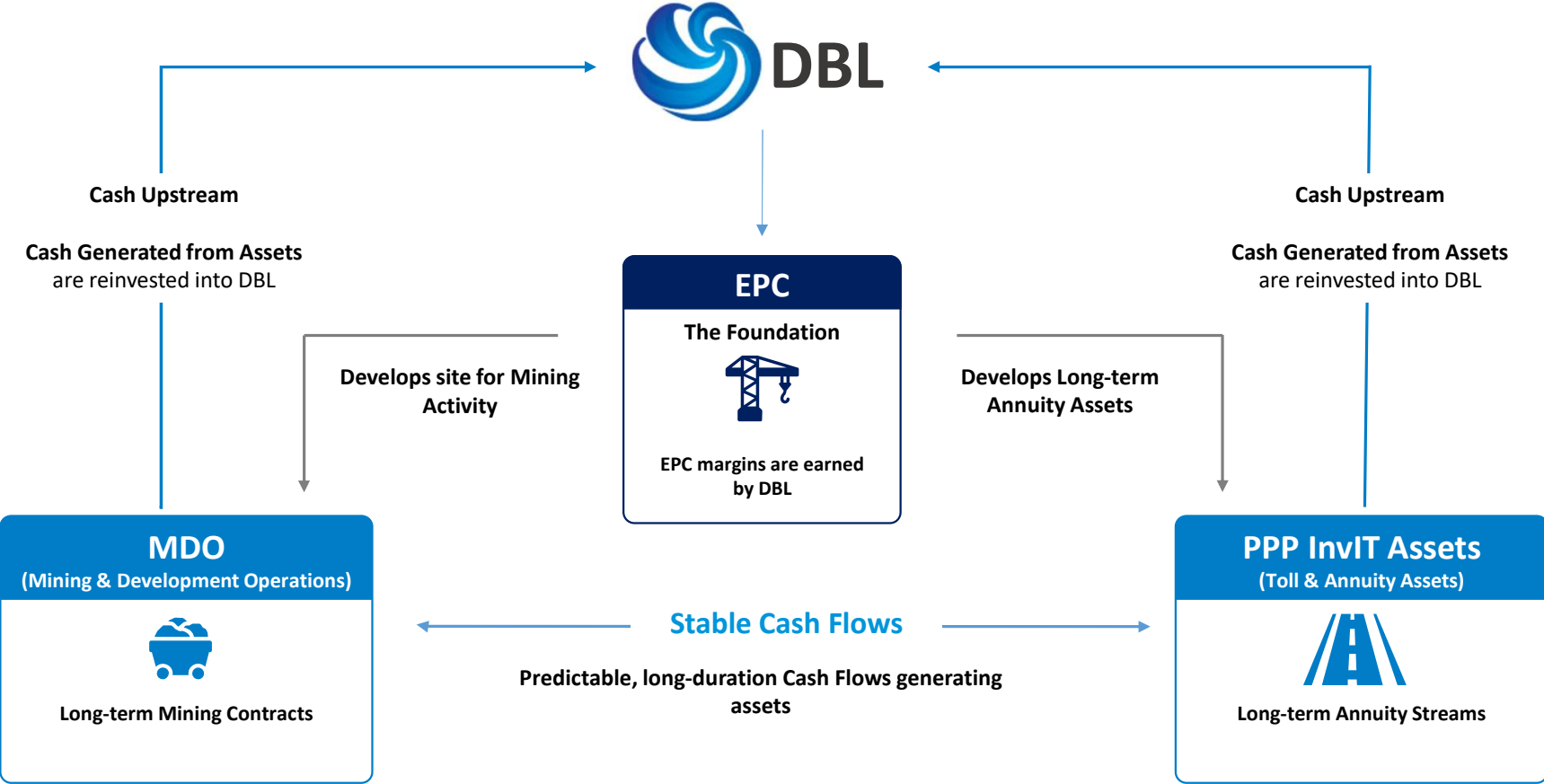
InvIT converts built assets into long-term, income-generating financial assets

- **Monetization** of operational assets
- Enables **Capital Recycling & Deleveraging**
- Generates recurring **Distribution Income**
- Drives **ROIC** improvement and Shareholders returns

Integrated Model Creating Enduring Value



EPC BUILDS. ASSETS DELIVER. CASH FLOWS SUSTAIN. A VIRTUOUS CYCLE THAT DRIVES LONG-TERM VALUE.



Way Ahead



EPC



MDO



InvIT



Focus on scale-driven growth with **margin-led, selective bidding**



Increase mix of **asset-light, high-ROIC segments** (Water, Urban infra, Renewables, Transmission)



To be **Net Debt positive** on Standalone levels



Build a more **diversified EPC platform** with stronger revenue visibility and capital efficiency



Ramp up production volumes across existing mining assets



Unlock growth opportunities in Domestic and International



Drive operational efficiencies to sustain margins



Establish mining as core earnings engine



Transfer **matured roads, power, renewable and transmission assets** to InvITs



Increase share of **recurring distribution income**



Drive **capital recycling** into new growth opportunities



Accelerate Parent Consolidated **balance sheet deleveraging**



Sustainable Growth



Strong Cash Flows

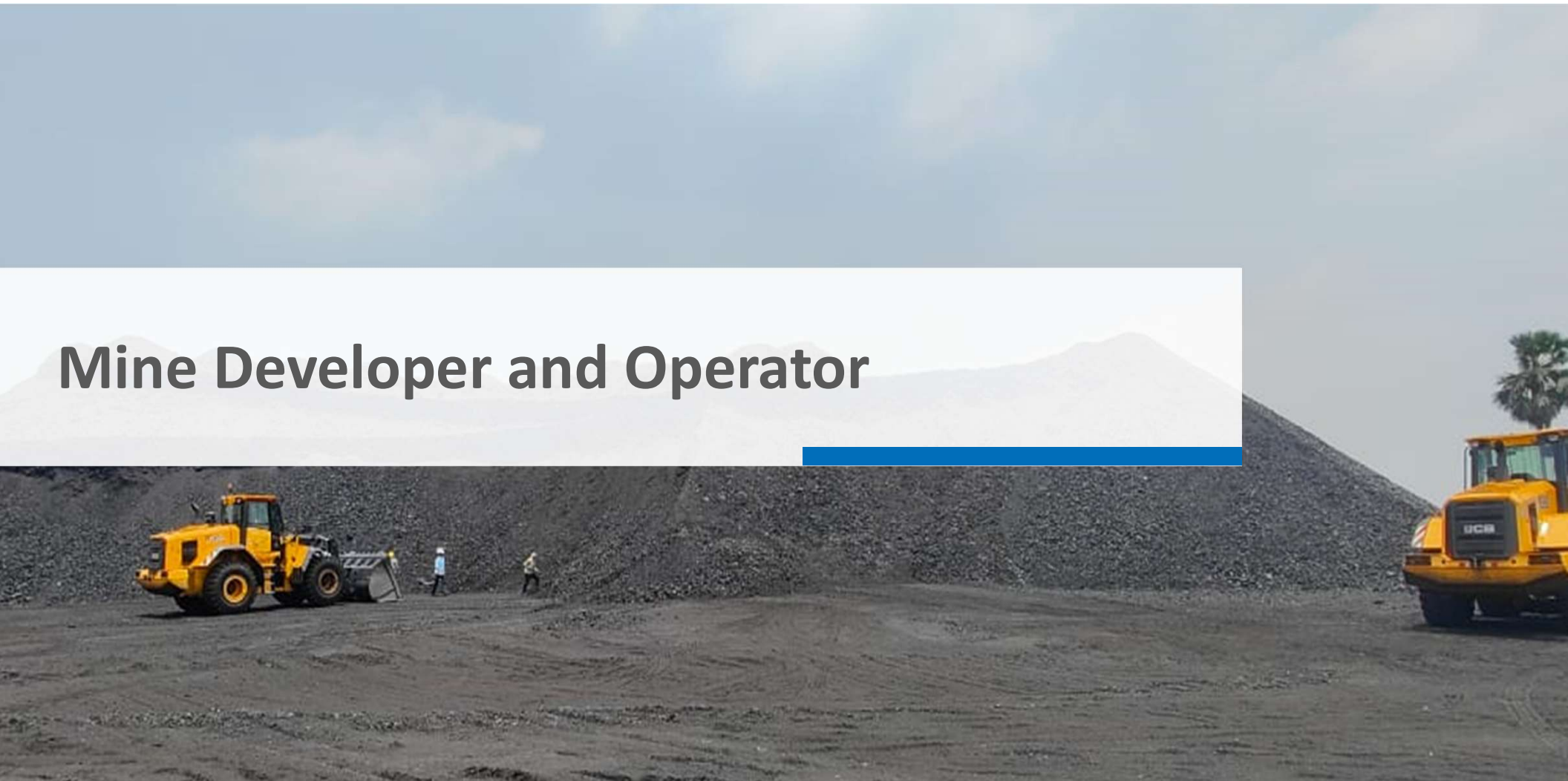


Value Creation



Long-term Shareholder Value

Mine Developer and Operator



Core Philosophy

Asset-backed, long-duration mining operations combining end-to-end execution with volume-linked, predictable cash flows



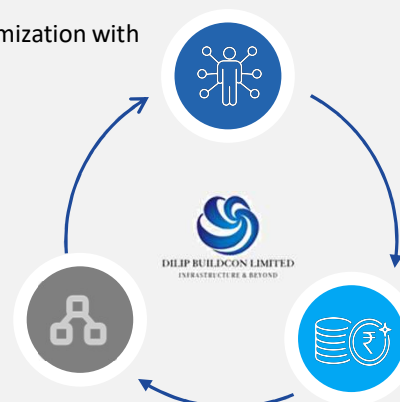
Revenue Type
PSU-linked | Volume-based



Contract Tenure
~25–55 years

DBL'S EDGE

- End-to-end execution: development, deployment, and operations
- In-house capabilities across equipment, infra, and manpower
- Continuous performance optimization with strong compliance framework



SPV-BASED STRUCTURE

- Separate SPV for each project
- Ring-fenced assets, liabilities, and cash flows
- Transparent monitoring and monetisation flexibility

INVESTMENT RATIONALE

- Annuity-like cash flows with low demand risk
- Sustainable margins relative to the traditional EPC business
- Lower working capital intensity, stronger cash conversion
- Transition from EPC to asset ownership-led value creation

MDO Business Overview



MDO Business - Rs.1,03,021 Cr*

-  PRODUCTION
-  LOCATION
-  AUTHORITY
-  CONTRACTED PERIOD FOR MDO

POTTANGI BAUXITE MINE

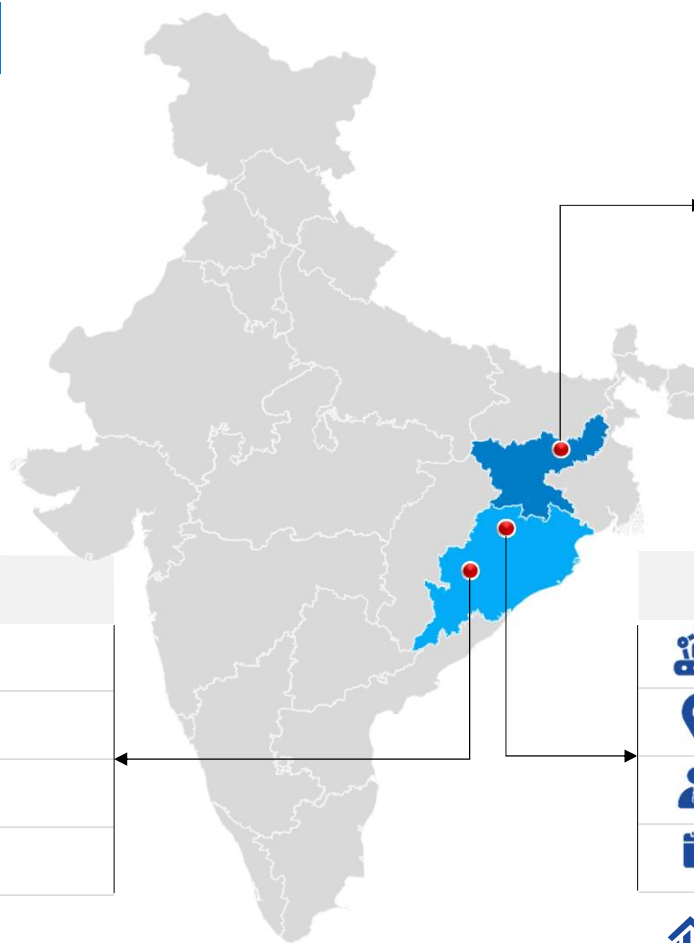
	84 MMT
	Pottangi Bauxite Mines, Odisha
	National Aluminium Company Limited
	25 years
	~Rs.4,890 Cr. Balance Contract Value

PACHHWARA CENTRAL COAL MINE

	383 MMT
	District Pakur, Jharkhand State
	Punjab State Power Corporation Limited (PSPCL)
	55 years
	~Rs.43,844 Cr. Balance Contract Value

SIARMAL COAL MINES PVT LTD

	1,091 Million Tonnes
	Siarmal, Basundhara Area, Ib Valley, Odisha
	Mahanadi Coalfields Limited (MCL)
	25 years
	~Rs.54,287 Cr. Balance Contract Value



*Balance entire order book at current price

MDO - Performance



SIARMAL

Particulars	Q1 FY27	Q4 FY26	Q1 FY26	FY26	FY25
OB Production (Mn BCM)	7.00	8.43	5.42	25.08	18.02
Coal Production (Mn MT)	3.78	7.24	3.70	22.35	18.53

PACHHWARA

Particulars	Q1 FY27	Q4 FY26	Q1 FY26	FY26	FY25
OB Production (Mn BCM)	4.12	3.70	2.90	11.15	9.19
Coal Production (Mn MT)	1.01	1.95	1.49	6.37	6.87

POTTANGI BAUXITE MINE

Particulars	
Bauxite Production (Mn BCM)	Yet to Start

MDO Business: A Margin Accretive Proposition



(Rs.in Cr)

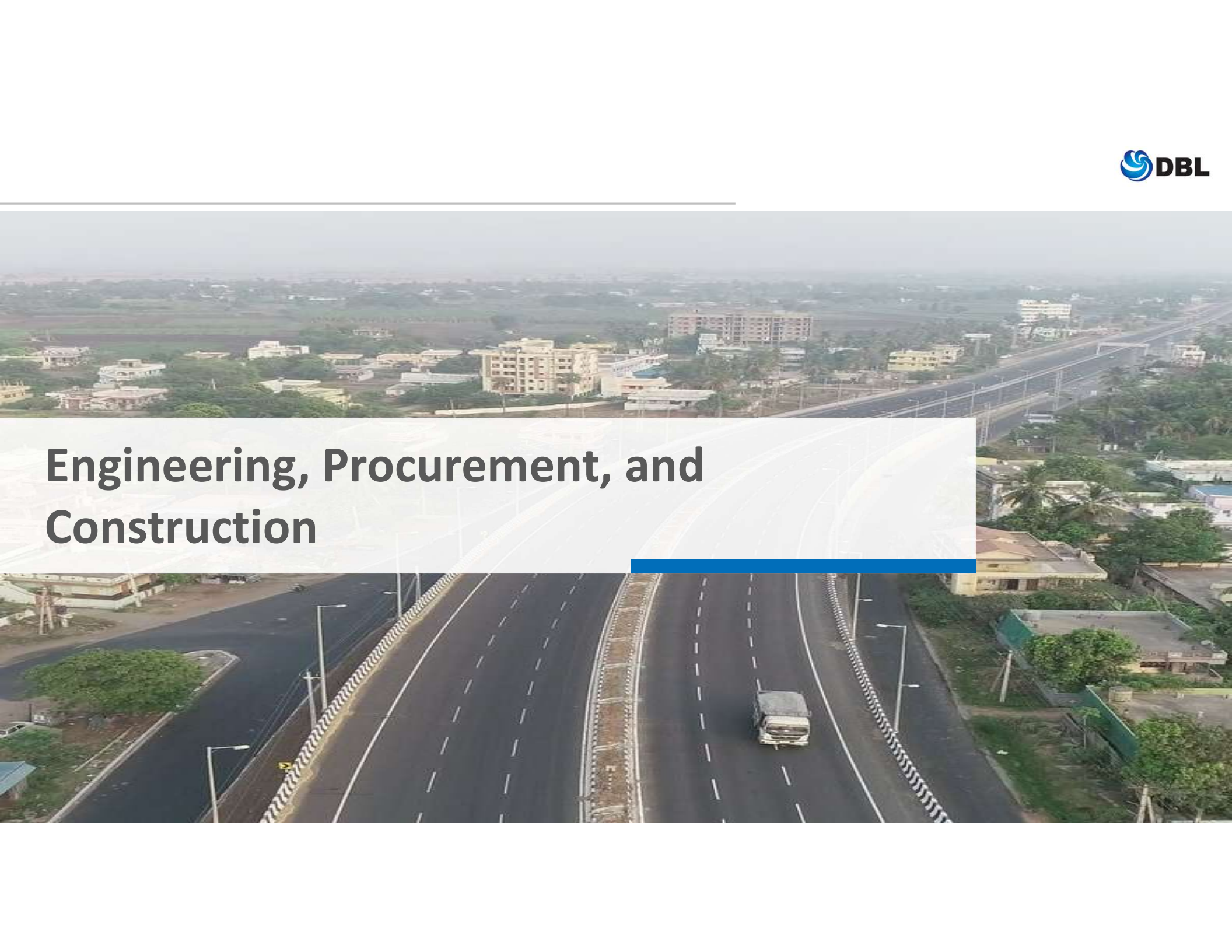
Particulars	Q1FY27	Q4FY26	Q1FY26	FY 2026	FY 2025
Revenue	362	440	404	1,575	1,609
EBITDA	96	101	108	390	414
EBITDA Margin	27%	23%	27%	25%	26%
Reported PAT	55	61	70	240	264
PAT Margin	15%	14%	17%	15%	16%



At DBL, the story is slowly transitioning from pure EPC play to diversified business structure.



The company's renewed focus on the MDO business segment is driven by its sustainable profitability, which will help the company achieve scale over the coming years and generate adequate internal cash flows to fund the next phase of growth.

An aerial photograph showing a multi-lane highway with a white truck driving on it. The highway is flanked by greenery and some buildings. In the background, there are more buildings and a hazy sky. A semi-transparent white box with a blue horizontal bar is overlaid on the image, containing the text 'Engineering, Procurement, and Construction'.

Engineering, Procurement, and Construction

Core Philosophy

DBL balances growth and risk by pairing low-risk EPC execution with annuity-based HAM assets, gradually building a stable, cash-generating asset platform.



Revenue Type

EPC: NHAI, MoRTH, State PWDs

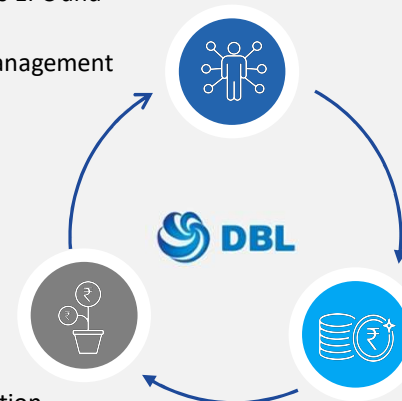
HAM: Govt. Annuities

DBL'S INTEGRATED EXECUTION STRENGTH

- End-to-end capabilities: design, engineering, procurement, and construction
- Strong execution track record across EPC and HAM projects
- In-house equipment and project management driving cost and time efficiency

POST- COMPLETION

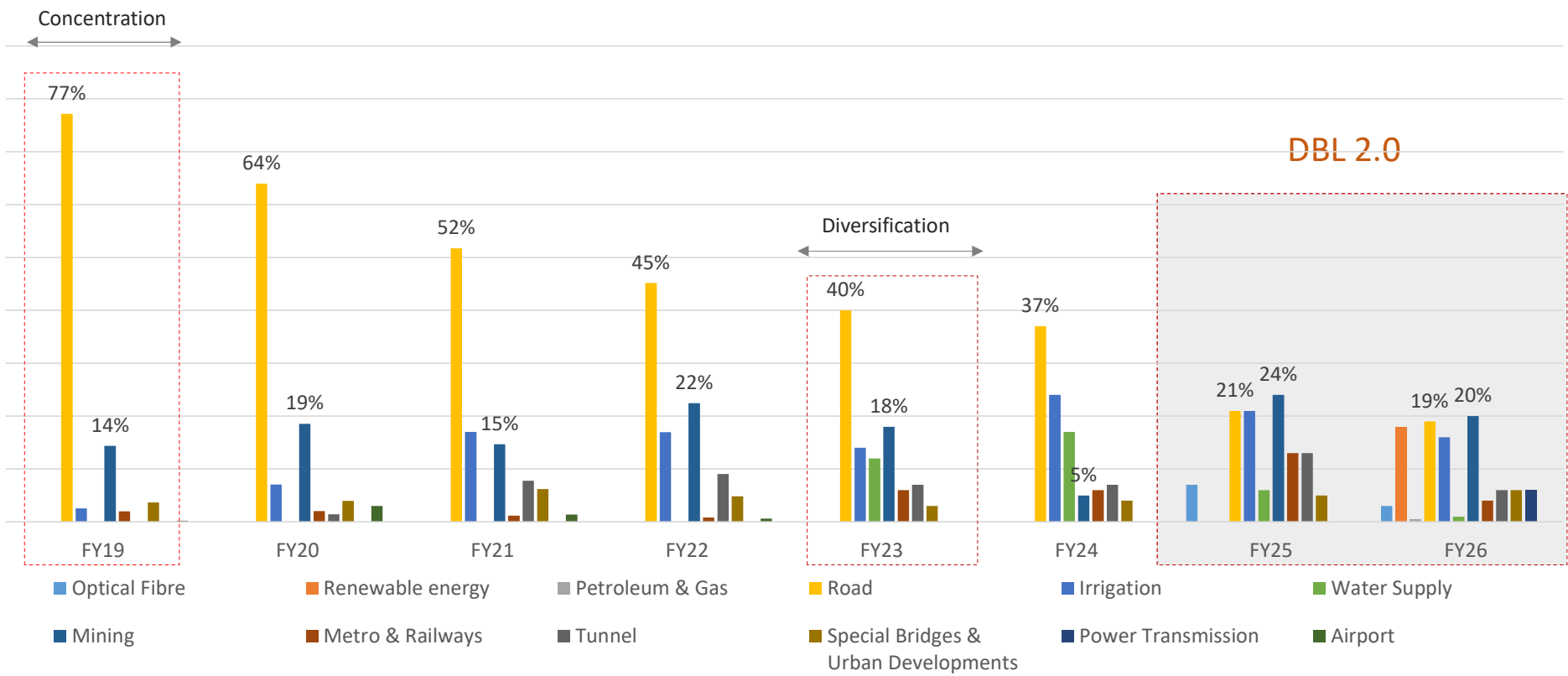
- EPC projects: Limited post-completion obligations
- HAM projects: ~15-year annuity-based operations & maintenance
- HAM/ BOT Projects: Efficient monitoring and InvIT potential



INVESTMENT PERSPECTIVE

- Strong revenue visibility backed by robust order book
- Asset-light EPC + annuity HAM mix enhances return profile
- Predictable long-term inflows with controlled balance sheet risk
- Scalable platform with disciplined capital allocation

How DBL Order Book Has Evolved



The business has transitioned from being road-EPC heavy to a more balanced infrastructure and mining platform, reducing cyclicity, improving revenue visibility, and strengthening earnings quality

A Diversified Multi Asset Infrastructure Platform Across The Value Chain



ROADS & HIGHWAYS

Rs. 4,725 Cr | 17.1%



IRRIGATION

Rs. 4,795 Cr | 17.3%



MINING

Rs. 5,787* Cr | 20.9%



WATER SUPPLY

Rs. 212 Cr | 0.8%



TUNNEL

Rs. 1,581 Cr | 5.7%



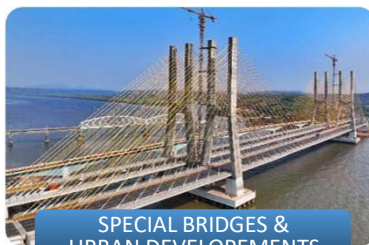
METRO & RAILWAYS

Rs. 1,170 Cr | 4.2%



OPTICAL FIBER

Rs. 768 Cr | 2.8%



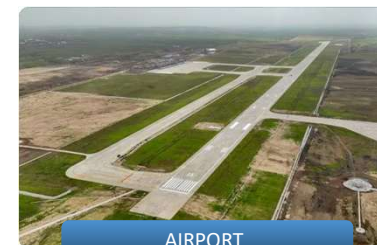
SPECIAL BRIDGES &
URBAN DEVELOPEMENTS

Rs. 1,500 Cr | 5.4%



RENEWABLE ENERGY

Rs. 5,179 Cr | 18.7%



AIRPORT

Rs. 0 Cr | 0%



PETROLEUM & GAS

Rs. 124 Cr | 0.4%



POWER TRANSMISSION

Rs. 1,850 Cr | 6.7%

Order Book as at 30th June 2026 of Rs. 27,691 Cr.**

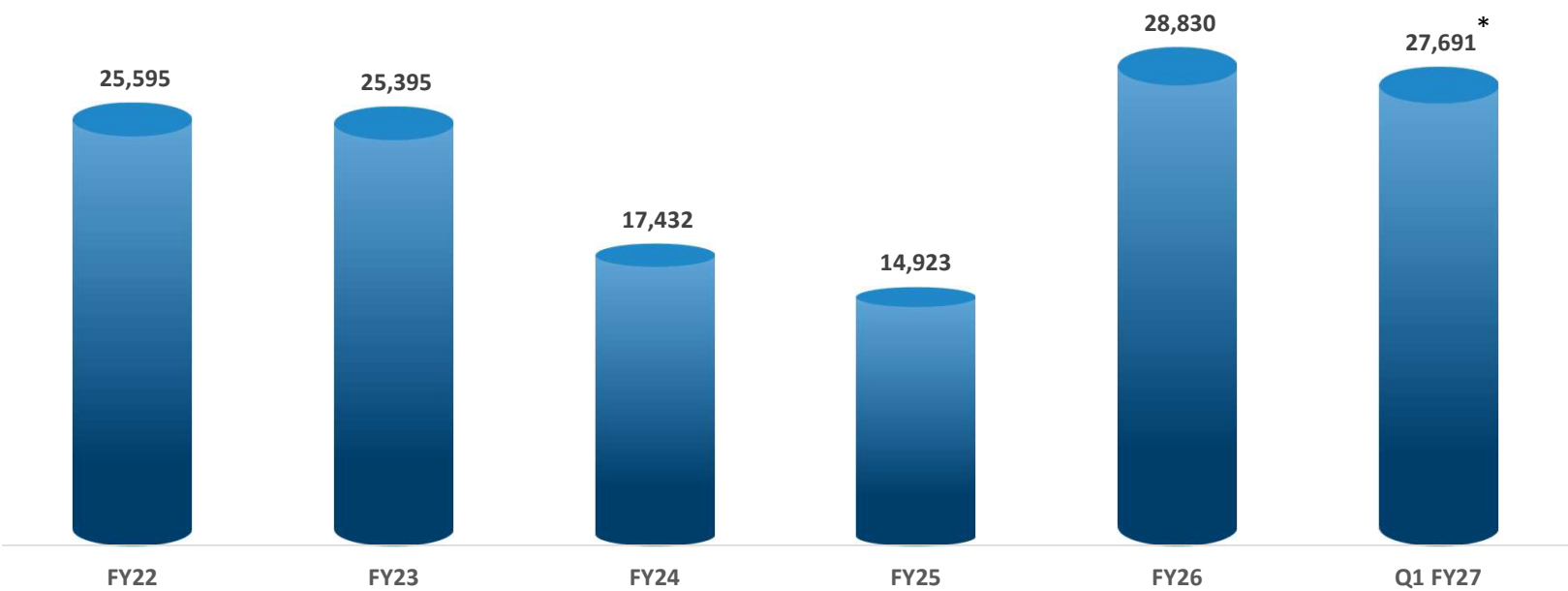
*The company has long term order book from it's Mining MDOs for next 25-55 years. However, the company added only 3 years rolling orders from Mining MDOs worth Rs. 5,224 Cr in the above order book (Rs.2,247 Cr from DBL Siarmal Coal Mines Private Limited , Rs.1,374 Cr from Pachhwara Coal Mine Private Limited and Rs.1,603 Cr from DBL Pottangi Bauxite Mines Private Limited).

** Excludes: New Irrigation Project won in July 2026 in the state of Chhattisgarh, with a total project cost of Rs. 2,524.32 Cr.

Order Book Trend



(Rs.in Cr)

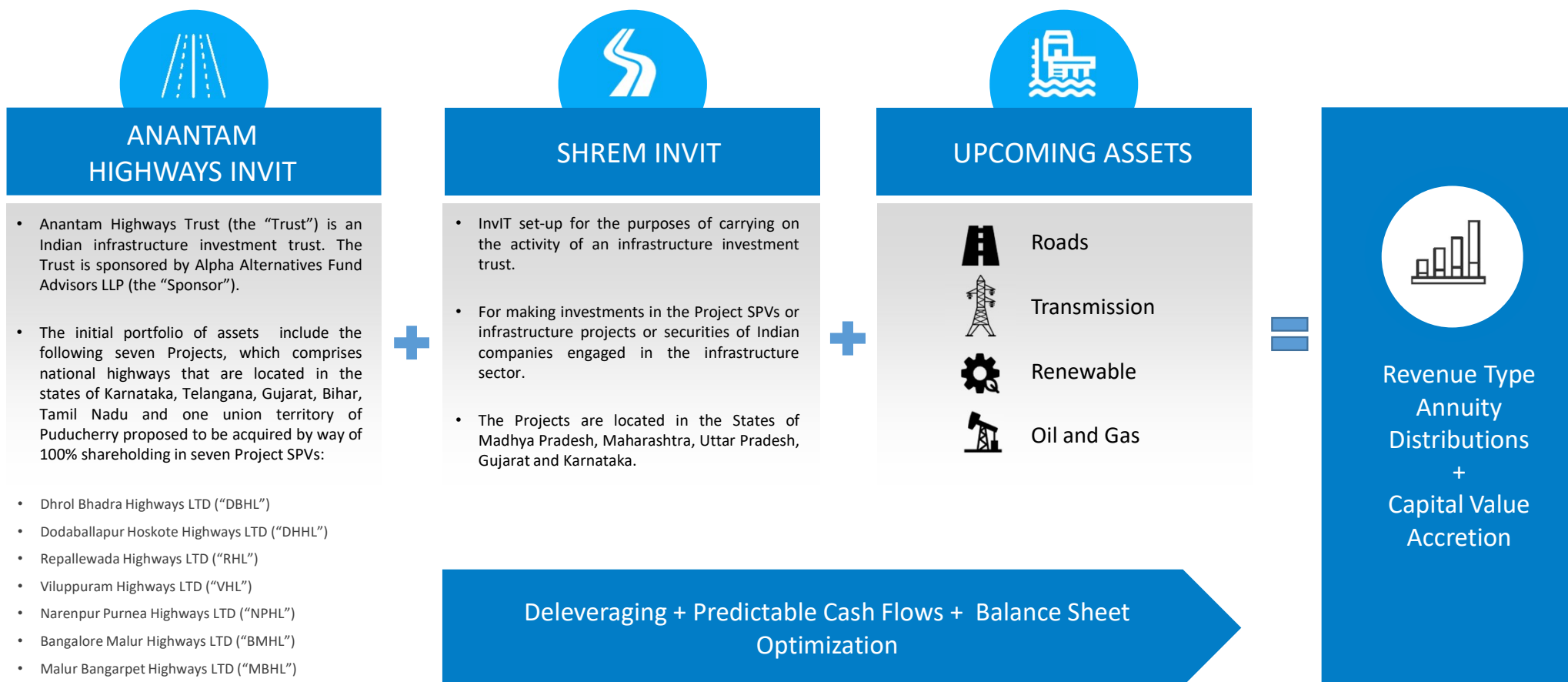


* Excludes: New Irrigation Project won in July 2026 in the state of Chhattisgarh, with a total project cost of Rs. 2,524.32 Cr.

Investments



Investments in Multi Asset Platform



Renewable Energy- Business (~2.1 GW):



Renewable Energy Business - Rs.24,173 Cr*

100 MW

Key Features of Project-

- LOA Date-Oct-25.
- Authority- Madhya Pradesh Jal Nigam.
- Project Capacity AC – 100 MW.
- Project Capacity DC – 100 MW.
- Location - Mandsaur District, MP.
- Land For Project - ~322 Acres.
- Avg Tariff - ~2.09 PU.
- NON DCR Panel.
- Construction Period- 24 Months.
- PPA- 25 Years , till Nov- FY 2052.

1,977 MW

Key Features of Project-

- LOA Date-Dec-25.
- Authority- MP Urja Vikas Nigam Ltd.
- Project Capacity AC – 1,363.55 MW.
- Project Capacity DC – 1,977.15 MW with 45% loading.
- Location - 163 Locations in 16 Districts of MP.
- Land For Project - ~ 5,454 Acres.
- Avg Tariff - ~ 2.766 PU.
- NON DCR Panel.
- Construction Period- 17 Months from PPA.
- PPA- 25 Years , till June- FY 2052.

* Revenue over Concession Period

Transmission Business - Rs.11,600 Cr*



Project Location



Key Terms of Project-

- Tendering Authority - REC Power Development and Consultancy LTD.
- Project SPV- Mekhali Power Transmission Limited.
- Project Authority-"Power Company" of Karnataka Limited.
- Scope- Intra-state Transmission System for Establishing 400KV Sub-station at Mekhali along with Associated Transmission Lines (Belgavi District) Karnataka.
- Length- 469.85 Km.
- Yearly Transmission Charges- Rs.331.35 Cr.
- Construction Period- 24 months.
- Operation Period -35 years from COD of Project.

Equity and Investment Tracker



Sr No	Particulars	Equity Investment Required	Equity Investment Upto Jun-26	Balance Equity to be invested till Completion	Projected Investment			
					9FY27	FY28	FY29	FY30
A	HAM/BOT							
	11 Road HAM Projects	1,644	1563	81	56	25	-	-
	2 Road HAM Projects	184	60	124	37	62	26	-
	1 Water HAM Project 9 (ERCPC)	343	11	332	76	138	118	-
	1 BOT- Zuari Observatory Towers Limited	244	7	237	50	43	94	50
B	Coal MDO Siarmal	423	188	235	From SPV Internal Accruals			
C	Solar-100 MW	46	1	45	38	7		-
D	Solar-1363.55 MW	1,253	9	1244	618	626		-
E	Transmission	429	9	420	206	214		-
	Total Outflows for DBL Group (A+B+C+D+E)	4,566	1,848	2,719	1,081	1,115	238	50
	Inflows from Divestment ,Distribution from InvIT Units & Structure Equity Partner							
F	Distribution from Shrem InvIT Units			101	20	27	27	27
G	Distribution from Alpha-DBL InvIT-Units			1237	161	339	369	369
H	Structured Equity from Acquirer for Transmission			368	184	184		
I	Structured Equity from Acquirer for Solar			1063	533	533		
	Total Inflows (F+G+H+I)			2,769	898	1083	396	396
	(Deficit)/Surplus				(183)*	(32)*	158	346

*Deficit will be met out from Internal Accruals

A wide-angle photograph of a large dam under construction. The dam features a series of concrete spillways with yellow and blue gates. In the background, a tall construction crane is visible against a clear blue sky. The foreground shows the concrete structure of the dam and the surrounding landscape.

Business Highlights

Projects Completed – Q1FY27



(Rs.in Cr)

Name of the Client	Project Name	State	Type of Work	EPC Cost excluding GST	Actual/ Provisional Completion Date
National Highways Authority of India.	Bengaluru-Vijayawada Expressway Package-1	Andhra Pradesh	HAM	453	02-05-2026
National Highways Authority of India.	Bengaluru-Vijayawada Expressway Package-4	Andhra Pradesh	HAM	611	04-05-2026
National Highways Authority of India	Bengaluru-Vijayawada Expressway Package-7	Andhra Pradesh	HAM	636	02-06-2026
TOTAL				1,700	

New Projects Won – Q1FY27



(Rs.in Cr)

Sr. No.	Project Name	Type	State	Contract Value excluding GST
1	Work for Designing and Construction of Ged Barrage, Protection work & Other allied activities across river Sabarmati between Hirpura barrage & Lakroda weir, Ta. Prantij, Dist. Sabarkantha including Operation and Maintenance for 10 Years.	EPC	Gujarat	268

*New Irrigation Project won in July 2026 in the state of Chhattisgarh, with a total project cost of Rs. 2,524.32 Cr.

The background of the slide features a blurred image of a person's hand holding a pen, pointing at a financial candlestick chart. The chart is overlaid with various percentage values and upward/downward arrows, suggesting market data. The overall color scheme is blue and white.

Q1 FY27 FINANCIAL HIGHLIGHTS

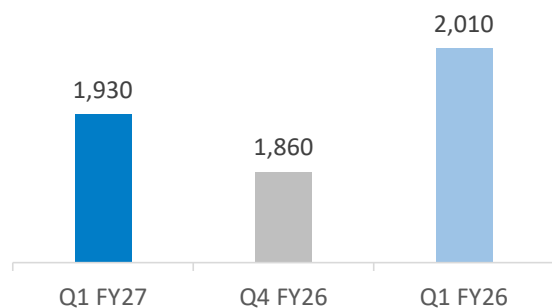
Q1 FY27 Financial Highlights



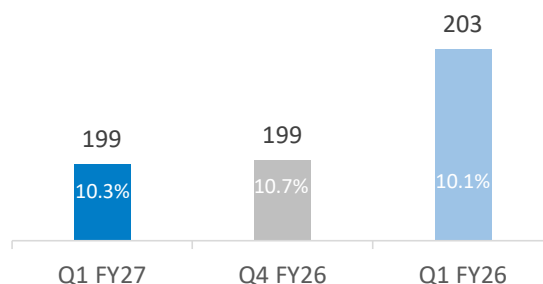
(Rs.in Cr)

STANDALONE

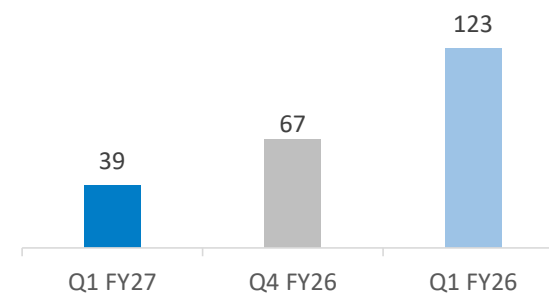
Revenue From Operations



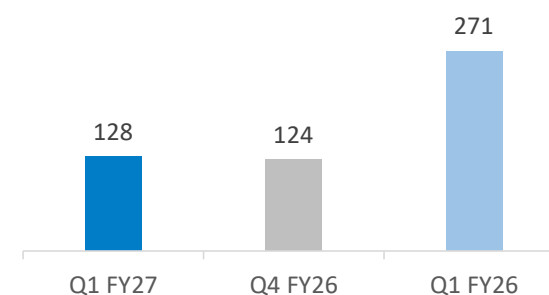
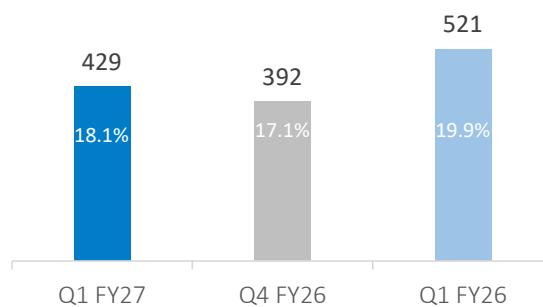
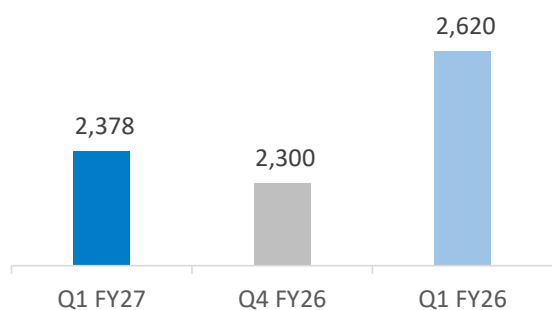
EBITDA /EBITDA Margin (%)



Profit after Tax



CONSOLIDATED



EBITDA Excludes Other Income

Income Statement

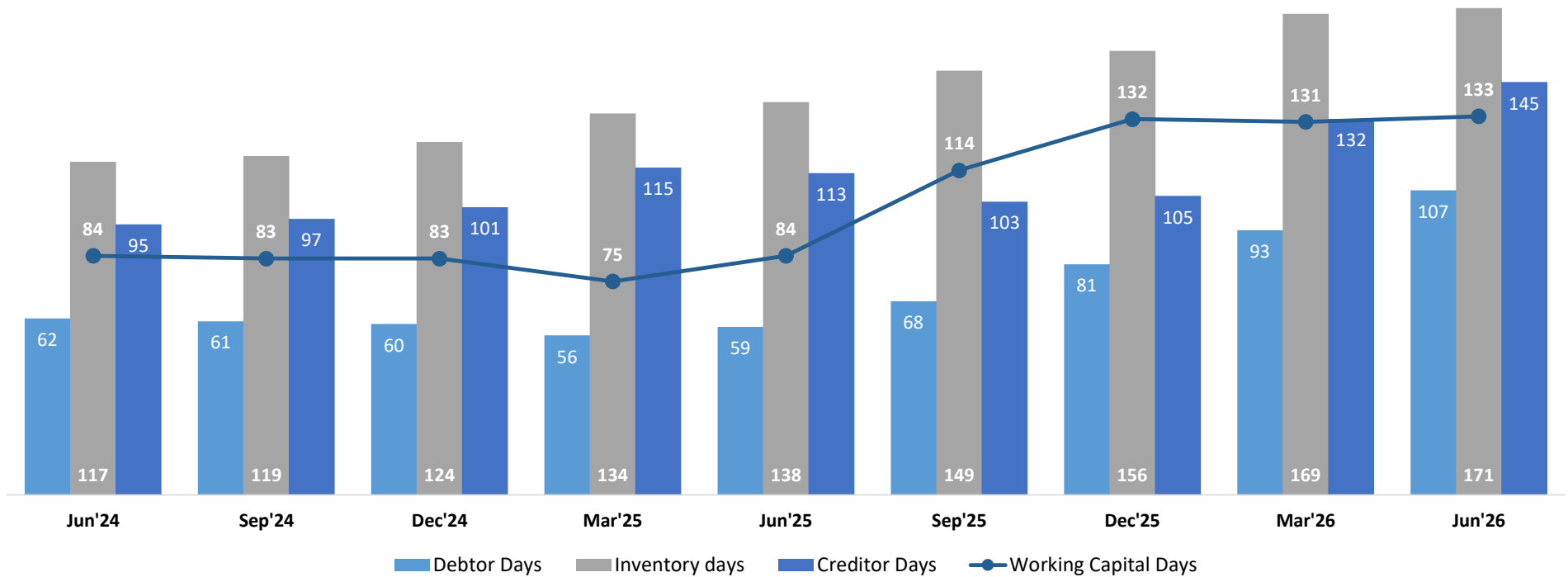


(Rs.in Cr)

Particulars	STANDALONE					
	Q1FY27	Q4FY26	QoQ%	Q1FY26	YoY%	FY26
Revenue	1,930	1,860	3.76%	2,010	-3.98%	7,005
Less:- Operating expenses	1,730	1,661	4.15%	1,807	-4.26%	6,271
EBITDA excl. other income	199	199	-	203	-1.97%	734
EBITDA Margin (%)	10.32%	10.72%	-0.40%	10.11%	0.21%	10.48%
Add:- Other Income	40	53	-24.53%	28	42.86%	182
Less:- Depreciation	56	56	-	64	-12.50%	240
Less:- Interest	111	110	0.91%	109	1.83%	437
Profit/(loss) before exceptional items and tax	72	86	-16.28%	57	26.32%	239
Add:- Exceptional items	-1	2	-150.00%	98	-101.02%	719
Profit/(loss) before tax	71	88	-19.32%	156	-54.49%	958
Less:- Tax Expenses	32	21	52.38%	33	-3.03%	116
Profit/(loss) after tax	39	67	-41.79%	123	-68.29%	842
PAT Margin (%)	2.01%	3.63%	-1.62%	6.10%	-4.09%	12.02%

CONSOLIDATED					
Q1FY27	Q4FY26	QoQ%	Q1FY26	YoY%	FY26
2,378	2,300	3.39%	2,620	-9.24%	8,984
1,949	1,908	2.15%	2,100	-7.19%	7218.39
429	392	9.44%	521	-17.66%	1,766
18.05%	17.05%	1.00%	19.86%	-1.81%	19.65%
47	61	-22.95%	216	-78.24%	516
74	68	8.82%	78	-5.13%	298
245	236	3.81%	498	-50.80%	1,403
157	149	5.37%	161	-2.48%	581
0	4	-100.00%	169	-100.00%	880
157	153	2.61%	331	-52.57%	1,461
29	29	-	59	-50.85%	63
128	124	3.23%	272	-52.94%	1,398
5.39%	5.39%	-	10.36%	-4.97%	15.56%

Quarterly - Working Capital Days:

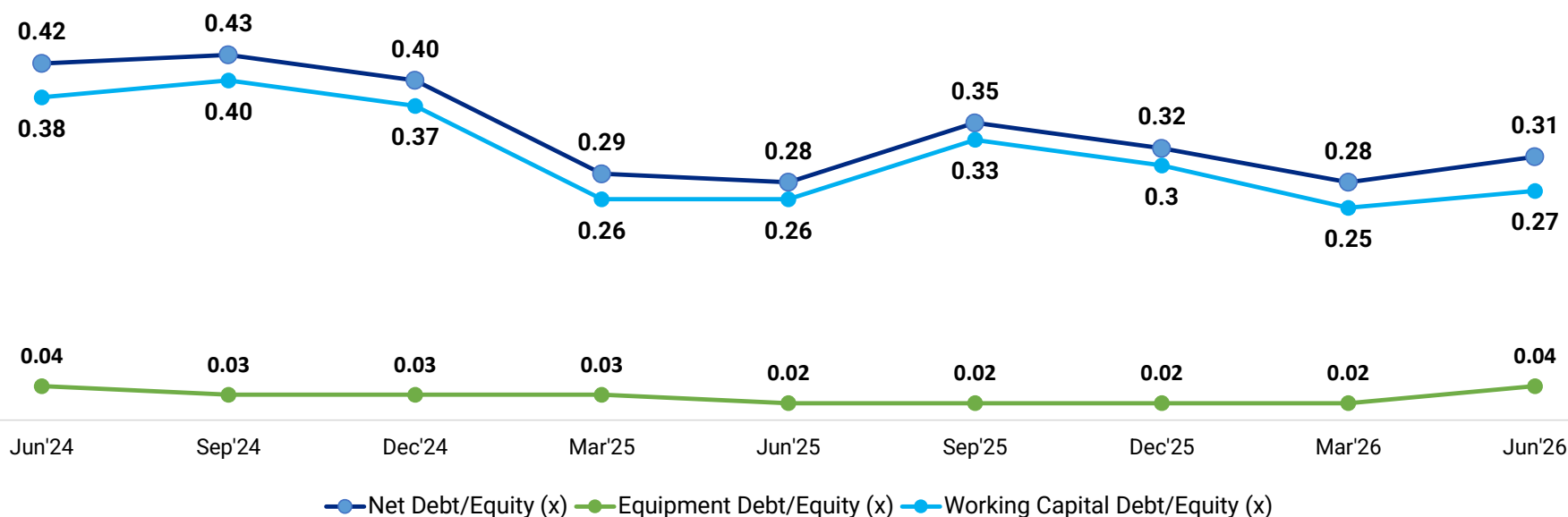


Working capital days increased from 131 days as on Mar'26 to 133 days as on Jun'26.

Quarterly - Net Debt to Equity ratio:



(Rs in Cr.)



Particulars (In Rs. Cr)	Jun'24	Sep'24	Dec'24	Mar'25	Jun'25	Sep'25	Dec'25	Mar'26	Jun'26
Net Debt	2,227	2,299	2,177	1,576	1,661	2,102	2,150	1,880	2,106
Equity	5,265	5,362	5,432	5,473	5,957	5,969	6,751	6,823	6,873

Net Debt to Equity ratio increased from 0.28 as on Mar'26 to 0.31 as on Jun'26.

NHAI/MoRTH-HAM Portfolio / PWD (Goa) – Observatory Tower:

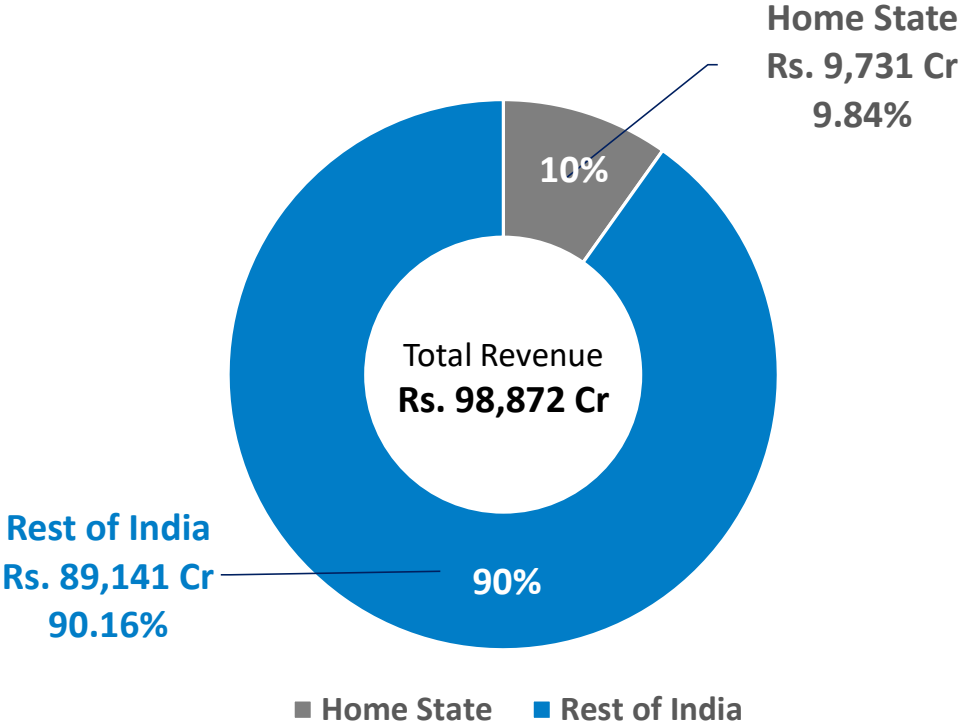


(Rs in Cr.)

Sr No	Particulars	Bid Project Cost	Remarks
1	33 Completed HAM Projects.	39,595	19 HAM Completed Projects: • Shrem Group/Shrem InvIT - 16 Projects -100% Divested. • Cube Highways - 3 Projects -100% Divested. 14 HAM Completed Projects: • 7 HAM Projects - 100% divested to InvIT Anantam Highways. • 4 HAM Projects –100% /49% will be divested to Anantam Highways InvIT in Aug-26. • 3 HAM Projects- 100% will be divested to InvIT in June-27
2	6 HAM Projects.	7,854	6 HAM Under Construction • 4 HAM Projects – 24.99% divested to Alpha Alternative. • 2 HAM Projects-100 % DBL Shareholding
3	1 Water HAM (Irrigation)	2,905	• Under-construction
4	Zuari Observatory Towers Limited .	696	• Under-construction
Total		51,049	



Total Revenue Performance in Last Two Decades
(FY2006-07 to FY2025-26)



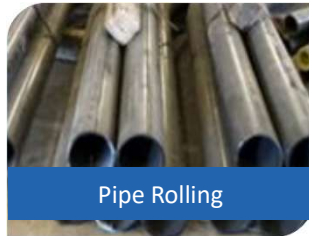
Strategic Backward integration



To further support our in-house execution, we have setup our own manufacturing units, which make the highest quality road furniture / material needed for our business. It helps us control costs and timelines.



Octagonal Poles



Pipe Rolling



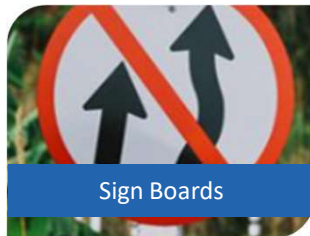
Metal Beam Crash Barrier



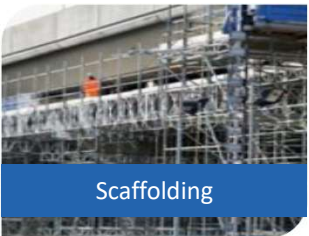
Road Marking Paint



Bus Shelter



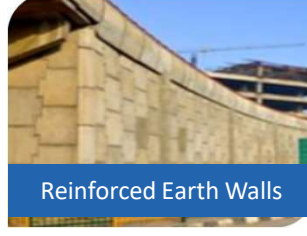
Sign Boards



Scaffolding



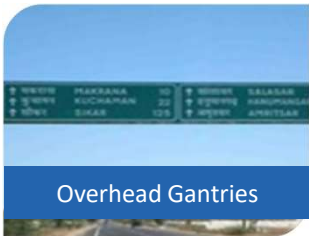
Bearing & Expansion Joint



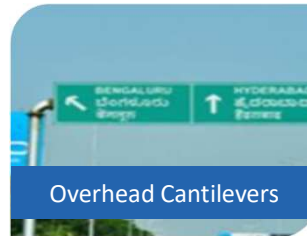
Reinforced Earth Walls



Fabricated Casting Panels and Moulds



Overhead Gantries



Overhead Cantilevers



Foundry

Experienced Leadership



Mr. Dilip Suryavanshi

Chairman and Managing Director

Dilip Suryavanshi is the Chairman and Managing Director of our Company. He holds a bachelor's degree in civil engineering from the University of Jabalpur. He has over 43 years of experience in the business of construction. He is currently the President of the Madhya Pradesh Builders Association. As the Managing Director of our Company, he liaises with various departments of the government and also overlooks processes including tendering, bidding and planning the projects.



Mr. Devendra Jain

Managing Director and CEO

Devendra Jain is a Managing Director and Chief Executive Officer of our Company. He holds a bachelor's degree in civil engineering from Vikram University, Ujjain. He has over 26 years of experience in the business of construction. He looks after project implementation along with the quality of work and ensures timely completion of the projects undertaken by our Company.



Bharat Singh
President

Bharat Singh joined Dilip Builders in 1988, prior to which he had a sole proprietorship concern. He has 40 years work of experience in the field of construction. At DBL, he is responsible for administration and management of finance and accounts.



Karan Suryavanshi
Head – Business Development

Karan Suryavanshi joined DBL in 2010. He holds a bachelor's degree in business administration from Symbiosis Centre for Management Studies. At DBL, he is responsible for planning, liaising with the government, sales, marketing, business development, and management functions.



Rohan Suryavanshi
Head – Strategy & Planning

Rohan Suryavanshi joined DBL in 2007. He holds a BA (Hons) in Commerce from the University of Pune and an MBA (Finance and Management) from The Wharton School, University of Pennsylvania. At DBL, he is responsible for business strategy, financial planning, business processes streamlining, and investor management.



Sanjay Bansal
Chief Financial Officer

Sanjay Kumar Bansal, 49 years of age, joined DBL in 2022. He is a Chartered Accountant and holds a Bachelor's Degree in Science from Mohanlal Sukhadia University, Udaipur, having a total work experience of 24 years of handling Finance & Accounts which includes Corporate Finance, Treasury, Accounting, Taxation, Working Capital Management.

— THANKYOU —

For further queries, Please contact:
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