

SEC/AGM/2026

June 5, 2026

BSE Limited
Phiroze Jeebhoy Towers,
Dalal Street,
MUMBAI - 400 001
STOCK CODE: 500510

National Stock Exchange Of India Limited
Exchange Plaza, 5th Floor
Plot No.C/1, G Block
Bandra-Kurla Complex
Bandra (E), Mumbai - 400 051
STOCK CODE: LT

Dear Sir/Madam,

Re: Summary of proceedings, Voting Results and Scrutinizer's Report of 81st Annual General Meeting of the Company for FY 2025-26 held on Friday, June 5, 2026

Please find enclosed the following in connection with the 81st Annual General Meeting (AGM) of the Company held today through Video Conferencing (VC) / Other Audio-Visual Means (OAVM) at 3:00 p.m. (IST).

1. Summary of proceedings of the AGM, as required under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Annexure A);
2. Voting results in respect of the business conducted at the AGM, as required under Regulation 44(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Annexure B); and
3. Scrutinizer's Report dated June 5, 2026 (Annexure C).

Basis the above, we declare that the resolutions as set out in the AGM Notice have been duly passed by the shareholders through e-voting process with requisite majority.

The voting results along with the scrutinizer's report is also being uploaded on the Company's website at <https://investors.larsentoubro.com/listing-compliance.aspx> .

This is for your information and records.

Thanking you,

Yours sincerely
For **LARSEN & TOUBRO LIMITED**

SUBRAMANIAN NARAYAN
COMPANY SECRETARY & COMPLIANCE OFFICER
M. No. A16354

Encl. as above



Summary of the proceedings of the 81st Annual General Meeting held on June 5, 2026

The 81st Annual General Meeting (“AGM”) of the members of Larsen & Toubro Limited (“the Company”) was held today i.e. on Friday, June 5, 2026 through Video Conferencing (VC) at 3:00 p.m. (IST).

The AGM was held in compliance with the General Circulars issued by the Ministry of Corporate Affairs (“MCA”) and circulars issued by the Securities and Exchange Board of India (“SEBI”) and as per the applicable provisions of the Companies Act, 2013 and the Rules made thereunder. All the Directors of the Company were present at the AGM. Representatives of the Statutory Auditors, Secretarial Auditors and Cost Auditors of the Company were also present at the AGM.

Mr. R. Shankar Raman, President, Whole-time Director & Chief Financial Officer, Chaired the meeting and called the meeting to order. He informed that Mr. S N Subrahmanyam, Chairman and Managing Director and Mr. Anil V Parab, Whole-time Director, would be joining the AGM in due course of proceedings owing to the visit of the Prime Minister of India to Hazira Campus.

Mr. R. Shankar Raman informed the members that the AGM was convened to seek approval of the members for the following resolutions:

Res. No.	Brief Description of the Resolution	Resolution Type
Ordinary Business		
1.	Adoption of audited standalone financial statements of the Company for the year ended March 31, 2026 and the Reports of the Board of Directors and Auditors thereon.	Ordinary
2.	Adoption of audited consolidated financial statements of the Company for the year ended March 31, 2026 and the report of the Auditors thereon.	Ordinary
3.	Declaration of Final Dividend of Rs. 38/- per share of face value of Rs. 2/- each for FY 2025-26.	Ordinary
4.	Re-appointment of Mr. Anil Vithal Parab (DIN: 06913351) as a Director liable to retire by rotation.	Ordinary
5.	Re-appointment of Mr. R. Shankar Raman (DIN: 00019798), as a Director liable to retire by rotation.*	Ordinary
Special Business		
6.	Re-appointment of Mr. R. Shankar Raman (DIN: 00019798), as President and Whole-time Director – Finance effective October 1, 2026.*	Ordinary
7.	Re-appointment of Mr. Pramit Jhaveri (DIN: 00186137) as Independent Director for a term of 5 years effective April 1, 2027.	Special

Res. No.	Brief Description of the Resolution	Resolution Type
8.	Appointment of Mr. Vijay Sankar (DIN: 00007875) as an Independent Director for a term of 5 years effective May 27, 2026.	Special
9.	Ratification of remuneration payable to M/s R. Nanabhoy & Co., Cost Accountants (Regn. No. 000010) for the Financial Year 2026-27.	Ordinary

* - Mr. Subramanian Sarma, Deputy Managing Director, presided over the meeting for these items of business.

Mr. R. Shankar Raman further informed that Mr. S. N. Ananthasubramanian, Practising Company Secretary, (Membership No. FCS 4206, COP No. 1774) was the scrutinizer appointed by the Company to supervise the remote e-voting and e-voting during the AGM.

Mr. R. Shankar Raman informed the members that the facility of remote e-voting for the members was made available from Monday, June 1, 2026 at 09:00 A.M (IST) till Thursday, June 4, 2026 till 05:00 P.M. (IST) and that the facility for e-voting was provided during the AGM. He requested the Members who were present during the AGM and had not cast their votes by remote e-voting to cast their votes during the Meeting.

Mr. R. Shankar Raman invited the members to express their views or raise queries on the operations and financial performance of the Company and related matters.

Mr. S. N. Subrahmanyam, Chairman & Managing Director and Mr. Anil V Parab , Whole-time Director, joined the meeting at a later stage of the proceedings. Mr. S N Subrahmanyam presided over the meeting for the remaining proceedings at the request of Mr. R Shankar Raman.

Chairman and other directors responded to the queries raised by the members.

The Chairman thanked the members for attending and participating in the meeting and extended his wishes.

The AGM concluded at 6.11 p.m. (IST) and the e-voting facility was kept open for the next 15 minutes to enable the Members to cast their vote. Thereafter the meeting was closed at 6.26 p.m. (IST). Post conclusion of the e-voting, the Scrutinizer report was received and all the Resolutions have been passed with requisite majority.

Annexure B

General information about company	
Scrip Code	500510
Name of company	LARSEN AND TOUBRO LIMITED
Type of meeting	Annual General Meeting
Start time of meeting	15:00
End time of meeting	18:26

VOTING RESULTS	
Record date	29-05-2026
Total number of shareholders on record date	19,31,893
Number of shareholders present in the meeting either in person or through proxy	
a) Promoter and promoter group	Not Applicable
b) Public	Not Applicable
Number of shareholders attended the meeting through video conferencing	
a) Promoter and promoter group	Not Applicable
b) Public	280
Number of resolutions passed in meeting	9
Disclosure of notes on voting results	None

Resolution Details(1)								
Resolution Required					Adoption of audited standalone financial statements of the Company for the year ended March 31, 2026 and the Reports of the Board of Directors and Auditors thereon.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	79,11,26,136	93.3161	79,10,81,947	44,189	99.9944	0.0056
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	84,77,91,639	79,11,26,136	93.3161	79,10,81,947	44,189	99.9944	0.0056
Public Non-Institutions	E-voting	52,79,37,539	21,58,38,540	40.8833	21,58,31,865	6,675	99.9969	0.0031
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	52,79,37,539	21,58,38,540	40.8833	21,58,31,865	6,675	99.9969	0.0031
Total		1,37,57,29,178	1,00,69,64,676	73.1950	1,00,69,13,812	50,864	99.9949	0.0051

Resolution Details(2)								
Resolution Required					Adoption of audited consolidated financial statements of the Company for the year ended March 31, 2026 and the report of the Auditors thereon.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	79,11,26,136	93.3161	79,10,81,947	44,189	99.9944	0.0056
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	84,77,91,639	79,11,26,136	93.3161	79,10,81,947	44,189	99.9944	0.0056
Public Non-Institutions	E-voting	52,79,37,539	21,58,38,748	40.8834	21,58,31,131	7,617	99.9965	0.0035
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	52,79,37,539	21,58,38,748	40.8834	21,58,31,131	7,617	99.9965	0.0035
Total		1,37,57,29,178	1,00,69,64,884	73.1950	1,00,69,13,078	51,806	99.9949	0.0051

Resolution Details(3)								
Resolution Required					Declaration of Final Dividend of Rs.38 per share of face value of Rs.2 each for FY 2025-26.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3) = [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	80,53,04,024	94.9884	80,53,04,024	-	100.0000	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	84,77,91,639	80,53,04,024	94.9884	80,53,04,024	-	100.0000	-
Public Non-Institutions	E-voting	52,79,37,539	21,58,39,074	40.8834	21,58,33,530	5,544	99.9974	0.0026
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	52,79,37,539	21,58,39,074	40.8834	21,58,33,530	5,544	99.9974	0.0026
Total		1,37,57,29,178	1,02,11,43,098	74.2256	1,02,11,37,554	5,544	99.9995	0.0005

Resolution Details(4)								
Resolution Required					Re-appointment of Mr. Anil Vithal Parab (DIN: 06913351) as a Director liable to retire by rotation.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	80,51,52,383	94.9706	79,86,29,896	65,22,487	99.1899	0.8101
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	84,77,91,639	80,51,52,383	94.9706	79,86,29,896	65,22,487	99.1899	0.8101
Public Non-Institutions	E-voting	52,79,37,539	21,58,37,741	40.8832	21,58,05,347	32,394	99.9850	0.0150
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	52,79,37,539	21,58,37,741	40.8832	21,58,05,347	32,394	99.9850	0.0150
Total		1,37,57,29,178	1,02,09,90,124	74.2145	1,01,44,35,243	65,54,881	99.3580	0.6420

Resolution Details(5)								
Resolution Required					Re-appointment of Mr. R. Shankar Raman (DIN: 00019798) as a Director liable to retire by rotation.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	80,51,52,383	94.9706	79,23,42,320	1,28,10,063	98.4090	1.5910
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	84,77,91,639	80,51,52,383	94.9706	79,23,42,320	1,28,10,063	98.4090	1.5910
Public Non-Institutions	E-voting	52,79,37,539	21,58,37,848	40.8832	21,57,51,842	86,006	99.9602	0.0398
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	52,79,37,539	21,58,37,848	40.8832	21,57,51,842	86,006	99.9602	0.0398
Total		1,37,57,29,178	1,02,09,90,231	74.2145	1,00,80,94,162	1,28,96,069	98.7369	1.2631

Resolution Details(6)								
Resolution Required					Re-appointment of Mr. R. Shankar Raman (DIN: 00019798) as President and Whole-time Director - Finance effective October 1, 2026			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	79,06,70,358	93.2623	66,38,08,599	12,68,61,759	83.9552	16.0448
	Poll							
	Postal Ballot(if applicable)							
	Total	84,77,91,639	79,06,70,358	93.2623	66,38,08,599	12,68,61,759	83.9552	16.0448
Public Non-Institutions	E-voting	52,79,37,539	21,58,36,427	40.8829	21,55,65,950	2,70,477	99.8747	0.1253
	Poll							
	Postal Ballot(if applicable)							
	Total	52,79,37,539	21,58,36,427	40.8829	21,55,65,950	2,70,477	99.8747	0.1253
Total		1,37,57,29,178	1,00,65,06,785	73.1617	87,93,74,549	12,71,32,236	87.3690	12.6310

Resolution Details(7)								
Resolution Required					Re-appointment of Mr. Prमित Jhaveri (DIN: 00186137) as Independent Director of the Company for a term of 5 years effective April 1, 2027			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	80,51,52,383	94.9706	73,17,99,634	7,33,52,749	90.8896	9.1104
	Poll			-	-	-	-	-
	Postal Ballot(if applicable)			-	-	-	-	-
	Total	84,77,91,639	80,51,52,383	94.9706	73,17,99,634	7,33,52,749	90.8896	9.1104
Public Non-Institutions	E-voting	52,79,37,539	21,58,29,347	40.8816	21,56,39,463	1,89,884	99.9120	0.0880
	Poll			-	-	-	-	-
	Postal Ballot(if applicable)			-	-	-	-	-
	Total	52,79,37,539	21,58,29,347	40.8816	21,56,39,463	1,89,884	99.9120	0.0880
Total		1,37,57,29,178	1,02,09,81,730	74.2139	94,74,39,097	7,35,42,633	92.7969	7.2031

Resolution Details(8)								
Resolution Required					Appointment of Mr. Vijay Sankar (DIN: 00007875) as an Independent Director of the Company for a term of 5 years effective May 27, 2026.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	79,03,99,098	93.2303	72,23,75,682	6,80,23,416	91.3938	8.6062
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	84,77,91,639	79,03,99,098	93.2303	72,23,75,682	6,80,23,416	91.3938	8.6062
Public Non-Institutions	E-voting	52,79,37,539	21,58,33,191	40.8823	21,56,07,186	2,26,005	99.8953	0.1047
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	52,79,37,539	21,58,33,191	40.8823	21,56,07,186	2,26,005	99.8953	0.1047
Total		1,37,57,29,178	1,00,62,32,289	73.1417	93,79,82,868	6,82,49,421	93.2173	6.7827

Resolution Details(9)								
Resolution Required					Ratification of remuneration payable to Cost Auditors for FY 2026-27.			
Whether promoter/ promoter group are interested in the agenda/resolution?					Not Applicable			
Category	Mode of Voting	No. of shares held	No. of votes polled	% votes polled on outstanding shares	No. of votes - in favour	No. of votes - in Against	% of votes - in favour	% of votes - in Against
		(1)	(2)	(3)= [(2)/(1)]*100	(4)	(5)	(6)=[(4)/(2)]*100	(7)=[(5)/(2)]*100
Promoter and Promoter Group	E-voting	-	-	-	-	-	-	-
	Poll	-	-	-	-	-	-	-
	Postal Ballot(if applicable)	-	-	-	-	-	-	-
	Total	-	-	-	-	-	-	-
Public Institutions	E-voting	84,77,91,639	80,51,52,383	94.9706	80,49,64,740	1,87,643	99.9767	0.0233
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	84,77,91,639	80,51,52,383	94.9706	80,49,64,740	1,87,643	99.9767	0.0233
Public Non-Institutions	E-voting	52,79,37,539	21,58,36,672	40.8830	21,58,23,099	13,573	99.9937	0.0063
	Poll		-	-	-	-	-	-
	Postal Ballot(if applicable)		-	-	-	-	-	-
	Total	52,79,37,539	21,58,36,672	40.8830	21,58,23,099	13,573	99.9937	0.0063
Total		1,37,57,29,178	1,02,09,89,055	74.2144	1,02,07,87,839	2,01,216	99.9803	0.0197



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

10/25-26, 2nd Floor, Brindaban,
Thane (W) - 400 601
T: + 91 99878 91740
E: snaco@snaco.net | W: www.snaco.net
ICSI Unique Code: P1991MH040400

June 05, 2026

To,
The Chairman and Managing Director,
Larsen & Toubro Limited
CIN: L99999MH1946PLC004768
L&T House, Ballard Estate,
Mumbai 400 001.

Dear Sir,

We thank you for appointing us as the Scrutinizer for remote e-voting process and e-voting by your Members during the Annual General Meeting of your Company held on **Friday, June 05, 2026** through Video Conferencing ("VC") /Other Audio-Visual Means ("OAVM").

We are pleased to submit the Scrutinizer's Report, which is comprehensive and self-explanatory in all respects.




S. N. Ananthasubramanian
Founding Partner



SCRUTINIZER'S REPORT

Name of the Company	Larsen & Toubro Limited
Type of Meeting	81 st Annual General Meeting
Day, Date & Time	Friday, June 05, 2026 at 03.00 P.M. (IST)
Deemed Venue	L&T House, Ballard Estate, Mumbai 400 001
Mode	Video Conferencing ("VC") / Other Audio Visual Means ("OAVM")

1. Appointment as Scrutinizer

We have been appointed as the Scrutinizer for the remote e-voting as well as the e-voting by the Members at the 81st Annual General Meeting ("AGM") of **Larsen & Toubro Limited** (hereinafter referred to as 'the Company') held on Friday, June 05, 2026 at 03.00 p.m. (IST) through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM"). Our responsibility as a Scrutinizer was to ensure that the voting process was conducted in a fair and transparent manner and submit a Scrutinizer's report on the voting on the resolutions, based on the reports generated from the electronic voting system.

2. Dispatch of Notice convening the AGM and Advertisements

2.1 Notices were published in **Financial Express (English newspaper)** and **Loksatta (Marathi Newspaper)** having electronic editions, specifying the date and time of the AGM, availability of the Notice of the AGM dated May 05, 2026 ("AGM Notice") on Company's website and website of the Stock Exchanges, manner of registration of email ids by the Members (both physical and demat) who are yet to register their email ids with the Company, manner of voting through remote e-voting or through e-voting system during the AGM, etc.:

- a) Prior to the dispatch of AGM Notice, on **May 13, 2026**, pursuant to the relevant circulars issued by the Ministry of Corporate Affairs (MCA) for holding the AGM or other general meetings of Members through Video Conferencing (VC) or Other Audio-Visual Means (OAVM);
- b) Post the dispatch of AGM Notice, on **May 15, 2026**, pursuant to the provisions of the Companies Act, 2013 and the relevant rules made thereunder;



*Report of Scrutinizer on remote e-voting and e-voting by Members at the AGM of
Larsen & Toubro held on June 05, 2026.*



S. N. ANANTHASUBRAMANIAN & CO **Company Secretaries**

- 2.2 The Company hosted the AGM Notice on its website, website of National Securities Depository Limited (NSDL) (e-voting Agency) and also submitted the same to BSE Limited and National Stock Exchange of India Limited on **Thursday, May 14, 2026**.
- 2.3 The Company has informed that on the basis of the Register of Members and the list of Beneficial Owners made available by KFin Technologies Limited, Registrar and Share Transfer Agents ("RTA") of the Company and the depositories viz., National Securities Depository Limited ("NSDL") and Central Depository Services (India) Limited ("CDSL") respectively, the Company completed dispatch of AGM Notice on **May 14, 2026** by e-mail to **18,36,749** Members who had registered their email ids with the Company/ Depositories.
- 2.4 The Company completed the dispatch of physical letters by way of Inland Letter (Ordinary Post) on **May 14, 2026** to **96,284** Members whose email addresses were not registered, providing them with a web link to access the Integrated Annual containing the AGM Notice.

3. Cut-off date

- 3.1 Voting rights with respect to the agenda items were reckoned as on **Friday, May 29, 2026** being the cut-off date for the purpose of deciding the eligibility of Members for remote e-voting and e-voting at the AGM.

4. Remote e-voting process

4.1. Agency

The Company appointed NSDL as the agency for providing the remote e-voting platform.

4.2. Remote e-voting period

Remote e-voting platform was open from **9.00 A.M. on Monday, June 01, 2026 to 05.00 P.M. on Thursday, June 04, 2026** and Members were required to cast their votes electronically conveying their assent or dissent, as the case maybe, in respect of the resolution(s) on the remote e-voting platform provided by NSDL.





S. N. ANANTHASUBRAMANIAN & CO

Company Secretaries

5. Voting at the AGM

- 5.1. As prescribed under Rule 20(4)(xiii) of the Companies (Management and Administration) Rules, 2014, for the purpose of ensuring that Members who have cast their votes through remote e-voting do not vote again at the AGM, the Scrutinizer shall have access after closure of period of remote e-voting and before the start of the AGM, to only such details relating to Members who have cast their votes through remote e-voting, such as their names, DP ID & Client ID / folios, number of shares held but not the manner in which they have voted.
- 5.2. Accordingly, NSDL, the remote e-voting agency provided us with the names, DP ID & Client ID/ folios and shareholding of the Members who had cast their votes through remote e-voting.

6. Counting Process

- 6.1. On completion of e-voting at the AGM, we unblocked the results of the remote e-voting and e-voting by Members at the AGM, on the NSDL e-voting platform and downloaded the results for scrutiny.
- 6.2. All the votes cast by the Members were found to be valid.

7. Results

- 7.1. Consolidated results with respect to the agenda items as set out in AGM Notice is enclosed herewith.
- 7.2. Based on the aforesaid results, we report that 7 (Seven) Ordinary Resolutions as set out in Item Nos. 1 to 6 and Item No. 9, and the 2 (Two) Special Resolutions as set out in Item Nos. 7 and 8 of the AGM Notice have been passed with requisite majority.

For S. N. ANANTHASUBRAMANIAN & Co.

Company Secretaries

ICSI Unique Code: P1991MH040400

Peer Review Cert. No.: 5218/2023

S. N. Ananthasubramanian



S. N. Ananthasubramanian

Founding Partner

FCS: 4206 | COP No.: 1774

ICSI UDIN: F004206H000588229

June 05, 2026 | Thane

*Report of Scrutinizer on remote e-voting and e-voting by Members at the AGM of
Larsen & Toubro held on June 05, 2026.*



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 1: To consider and adopt the audited standalone financial statements of the Company for the year ended March 31, 2026 and the Reports of the Board of Directors and Auditor's thereon.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,209	1,00,68,78,557	52	35,255	4,261	1,00,69,13,812	99.9949
Dissent	39	50,864	0	0	39	50,864	0.0051
Total	4,248	1,00,69,29,421	52	35,255	4,300	1,00,69,64,676	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 1** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 2: To consider and adopt the Audited Consolidated Financial Statements of the Company for the year ended March 31, 2026 and the Reports of the Auditors thereon.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,203	1,00,68,77,824	51	35,254	4,254	1,00,69,13,078	99.9949
Dissent	39	51,806	0	0	39	51,806	0.0051
Total	4,242	1,00,69,29,630	51	35,254	4,293	1,00,69,64,884	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 2** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 3: To declare a final Dividend of Rs. 38 per share of face value of Rs. 2/- each for FY 2025-26

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,215	1,02,11,02,314	50	35,240	4,265	1,02,11,37,554	99.9995
Dissent	33	5,529	2	15	35	5,544	0.0005
Total	4,248	1,02,11,07,843	52	35,255	4,300	1,02,11,43,098	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 3** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 4: To appoint a Director in place of Mr. Anil Vithal Parab (DIN: 06913351), who retires by rotation and being eligible, offers himself for re-appointment.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,109	1,01,43,99,990	50	35,253	4,159	1,01,44,35,243	99.3580
Dissent	131	65,54,880	1	1	132	65,54,881	0.6420
Total	4,240	1,02,09,54,870	51	35,254	4,291	1,02,09,90,124	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 4** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian

Founding Partner

FCS: 4206 | COP No.: 1774

ICSI UDIN: F004206H000588229

June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 5: To appoint a Director in place of Mr. R. Shankar Raman (DIN: 00019798), who retires by rotation and being eligible, offers himself for re-appointment.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,058	1,00,80,59,358	50	34,804	4,108	1,00,80,94,162	98.7369
Dissent	190	1,28,95,618	2	451	192	1,28,96,069	1.2631
Total	4,248	1,02,09,54,976	52	35,255	4,300	1,02,09,90,231	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 5** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 6: Re-appointment of Mr. R. Shankar Raman (DIN: 00019798) as President and Whole-time Director - Finance effective October 1, 2026.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	3,538	87,93,39,745	50	34,804	3,588	87,93,74,549	87.3690
Dissent	705	12,71,31,785	2	451	707	12,71,32,236	12.6310
Total	4,243	1,00,64,71,530	52	35,255	4,295	1,00,65,06,785	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 6** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 7: Re-appointment of Mr. Prमित Jhaveri (DIN: 00186137) as an Independent Director of the Company for a term of 5 years effective April 1, 2027.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	3,734	94,74,05,207	49	33,890	3,783	94,74,39,097	92.7969
Dissent	511	7,35,41,268	3	1,365	514	7,35,42,633	7.2031
Total	4,245	1,02,09,46,475	52	35,255	4,297	1,02,09,81,730	100.0000

Based on the aforesaid result, we report that the **Special Resolution** as set out in **Item No. 7** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 8: Appointment of Mr. Vijay Sankar (DIN: 00007875) as an Independent Director of the Company for a term of 5 years effective May 27, 2026.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	3,715	93,79,49,428	48	33,440	3,763	93,79,82,868	93.2173
Dissent	525	6,82,47,606	4	1,815	529	6,82,49,421	6.7827
Total	4,240	1,00,61,97,034	52	35,255	4,292	1,00,62,32,289	100.0000

Based on the aforesaid result, we report that the **Special Resolution** as set out in **Item No. 8** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane



S. N. ANANTHASUBRAMANIAN & CO
Company Secretaries

CONSOLIDATED RESULTS

Item No. 9: Ratification of remuneration payable to Cost Auditors for FY 2026-27.

Particulars	Remote e-voting		Voting at the AGM		Total		Percentage (%)
	No. of Voters	Votes	No. of Voters	Votes	No. of Voters	Votes	
Assent	4,161	1,02,07,53,058	49	34,781	4,210	1,02,07,87,839	99.9803
Dissent	79	2,00,742	3	474	82	2,01,216	0.0197
Total	4,240	1,02,09,53,800	52	35,255	4,292	1,02,09,89,055	100.0000

Based on the aforesaid result, we report that the **Ordinary Resolution** as set out in **Item No. 9** of the AGM Notice has been **passed with requisite majority**.

For S. N. ANANTHASUBRAMANIAN & Co.
Company Secretaries

S. N. Ananthasubramanian



S. N. Ananthasubramanian
Founding Partner
FCS: 4206 | COP No.: 1774
ICSI UDIN: F004206H000588229
June 05, 2026 | Thane