

ADROIT INDUSTRIES (INDIA) LIMITED



13th October, 2026

To
National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra Kurla Complex
Bandra (E), Mumbai - 400 051
Symbol: **ADROITIND**

To
BSE Limited
Phiroze Jeejeebhoy Towers
25th floor, Dalal Street, Fort
Mumbai - 400 001
Scrip Code: **544950**

Sub: Investor Presentation for the Quarter ended June 30, 2026.

Dear Sir/Madam,

Please find enclosed herewith investor presentation-Q1 FY27 of Adroit Industries (India) Limited. This presentation is being submitted in compliance with Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, as amended. This is for the general information of the investors and public at large.

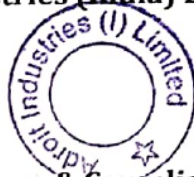
These are also being made available on the Company's website www.adroitindustries.com.

This is for your information and records.

Yours faithfully,

For Adroit Industries (India) Limited

Garima Shukla
Company Secretary & Compliance Officer



Registered office : Gala No -02, Building No. A-2, Gr. Floor, Print World Industrial Complex, Survey No. 15/1 Road,

Mankoli Vehela, Village Vehela, Bhiwandi, Thane Maharashtra - 421302, Tel. No. 9664445304

Corporate Office: Plot No.99, Smart Industrial Park, Near NATRIP, Pithampur,Dhar (M.P.) 454775, Tel. No.07292-352800

Email: adroit@adroitindustries.com Website: www.adroitindustries.com

CIN: U74999MH1995PLC084474, GST: 23AAACA6850F1Z2

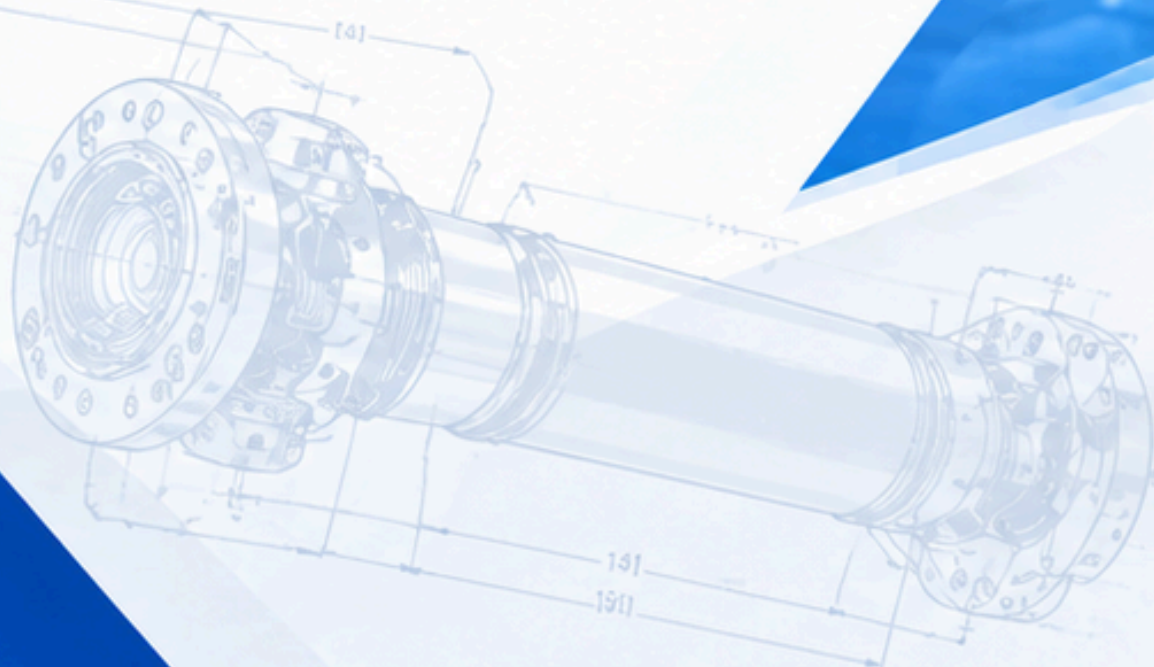
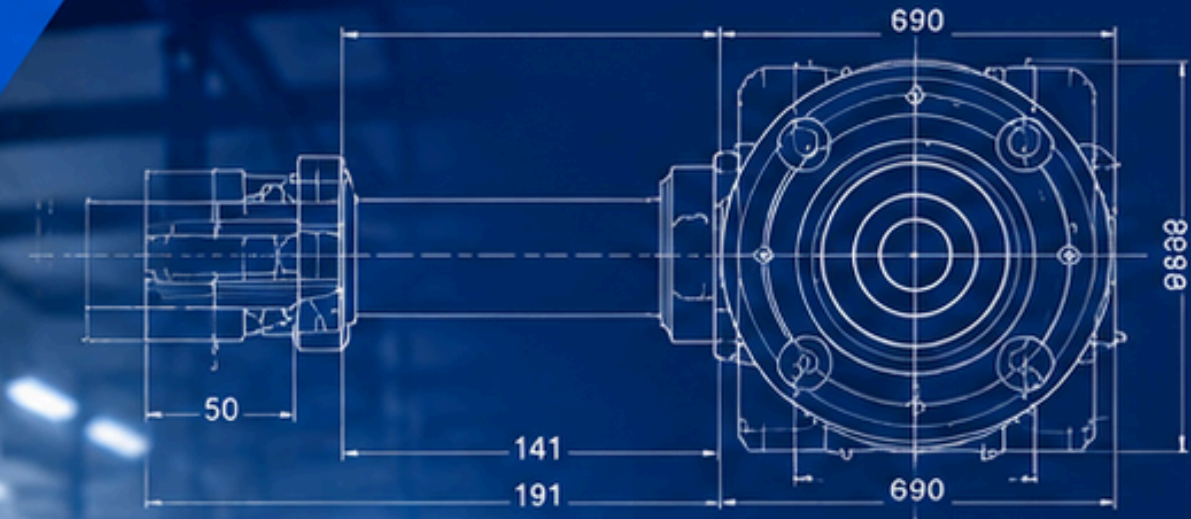


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Adroit Industries (India) Limited

Q1 Investor Presentation



DISCLAIMER

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COMPANY OVERVIEW

Adroit Industries (India) Limited (AIIIL) is a vertically integrated manufacturer & supplier of propeller shafts and torque-transmission components for automotive and non-automotive applications.

Propeller shafts are essential power-transmission components that transfer engine power to the wheels, ensuring smooth and efficient movement in vehicles and industrial equipment.

The Company is operating on B2B model, its products are predominantly supplied to Distributors, Tier-1 driveline component suppliers and OEMs in both overseas and domestic markets.

SUBSIDIARIES

- **Adroit Driveshafts Private Limited (ADPL)** - Incorporated in 2019 and headquartered in Pithampur, Madhya Pradesh, ADPL is engaged in the manufacturing and distribution of propeller shafts, U-joints and other automotive components. The Company holds a 99.87% stake in ADPL.
- **Adroit Driveshafts Canada Limited (ADCL)** - Incorporated in 2022 in Alberta, Canada, ADCL is engaged in the import and distribution of driveshafts, driveline and automotive components. ADCL is a wholly owned subsidiary of the Company.
- **Adroit Driveshafts USA LLC (ADUL)** - Incorporated in 2026 in the United States, ADUL is engaged in the import and distribution of driveshafts, driveline and automotive components. ADUL is a wholly owned subsidiary of the Company.

AT A GLANCE

40+
Years

Operational
Experience



3
Manufacturing
Facilities

Dewas | Pithampur | Sanwer



5,000+
SKUs

Extensive product
range



32+
Export Countries

Global footprint
across 5 continents



Multiple
Product Categories

Driveline & power
transmission
components



411
Workforce

Skilled and
experienced
professionals

OUR OPERATIONS

Our vertically integrated operations enable complete control over the value chain - from raw material to finished products - ensuring consistent quality, cost efficiency and faster delivery.



Received award for
**"International Quality
Summit Award"** by
"Business Initiative
Directions" in New
York.



OUR CORE CAPABILITIES



**VERTICALLY
INTEGRATED**

Complete control from
raw material to
finished products



**QUALITY
ASSURANCE**

Stringent quality
standards across all
processes



**ENGINEERING
EXCELLENCE**

Decades of expertise
in precision
engineering



**CUSTOMER
FOCUSED**

Long-standing
relationships
with leading OEMs &
global brands



**GLOBAL
COMPLIANCE**

Adherence to international
quality & environmental
standards

OUR CERTIFICATIONS



IATF 16949:2016



ISO 9001:2015



ISO 14001:2015



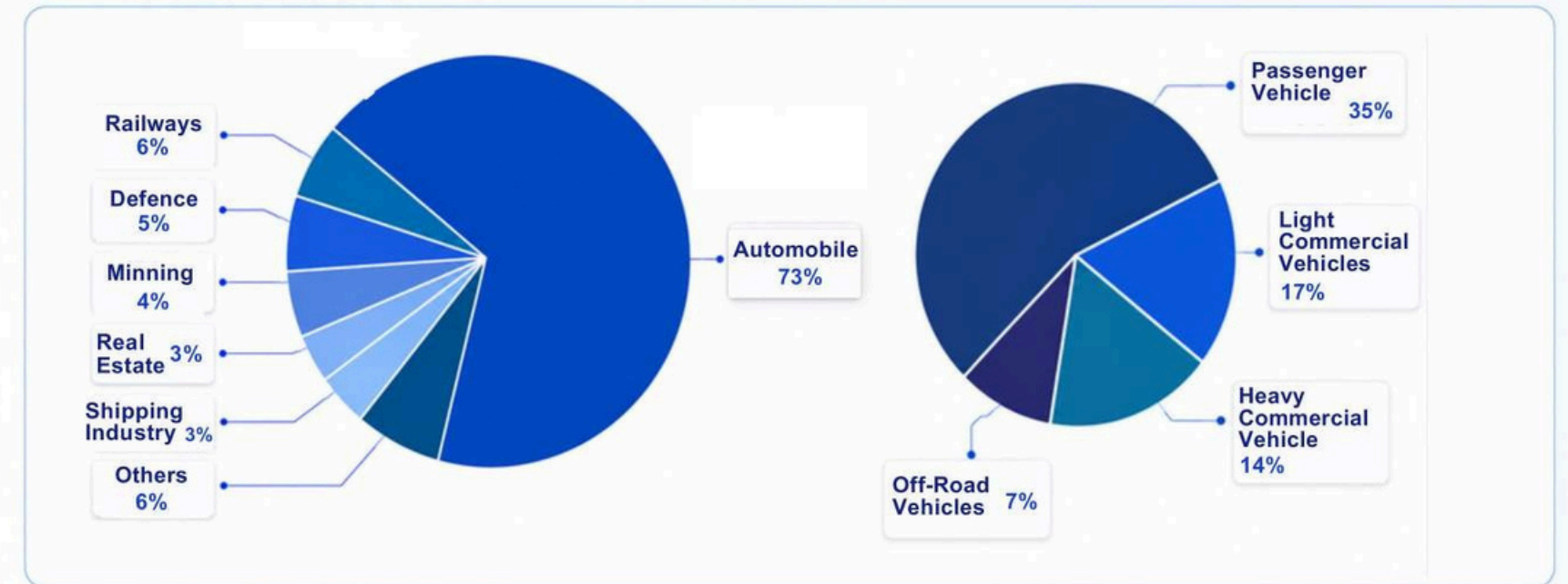
ISO 45001:2018

INDUSTRY OVERVIEW (1/2)

Global Propeller Shaft Industry Market Size and Growth



Applications of Propeller Shafts Across Different Industries (2025)



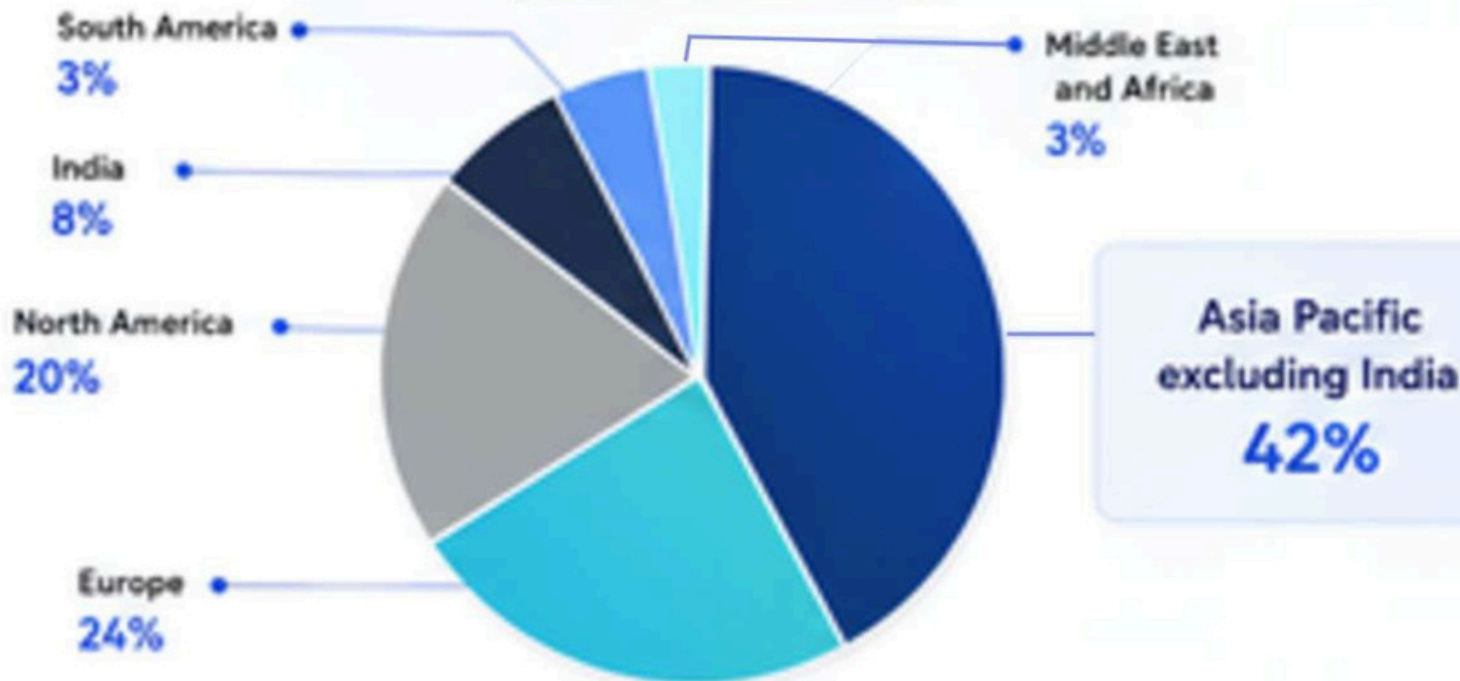
Key Insights

- **Rapid urbanization and economic growth** in emerging markets are **fueling automobile sales** across passenger, commercial, and utility segments. More SUVs, pickup trucks, and fleets directly increase the need for robust propeller shafts.
- Automakers are **adopting aluminium, carbon fiber, and composite shafts to improve fuel efficiency, reduce emissions**, and enhance performance. EV-specific designs and better NVH (noise, vibration, harshness) control are reshaping shaft technology.
- Consumer preference for SUVs and off-road vehicles, plus growth in logistics, mining, and construction, drives demand for complex multi-shaft systems capable of handling high torque and heavy loads.
- **High-rise buildings, malls, airports, and industrial facilities increasingly deploy fire-suppression systems with high-capacity pumps powered by propeller shafts.** Stricter safety regulations amplify demand for reliable, vibration-controlled shafts.
- Growth in **manufacturing equipment, material handling systems, and military vehicles requires durable shafts** for continuous operations and extreme conditions. Rising defence budgets and industrial expansion reinforce long-term demand.

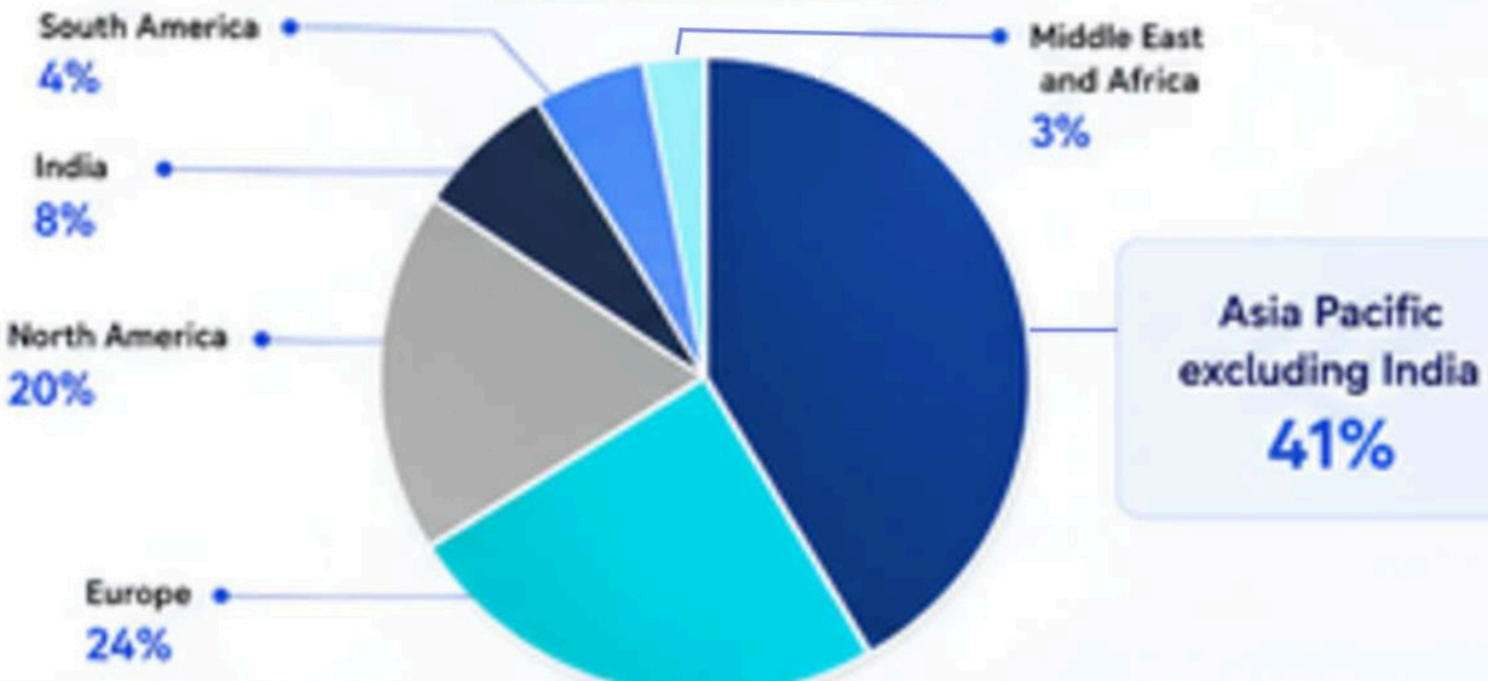
INDUSTRY OVERVIEW (2/2)

Global Market Size Segmentation by Geography (2025E vs 2030F)

2025E



2030F



Key Insights

-  **Asia-Pacific Manufacturing Hub:** Nearly half of global demand comes from Asia-Pacific, led by China and India. Cost-effective production, strong supplier ecosystems, and growing domestic markets make this region the backbone of global propeller shaft consumption.
-  **Vehicle Production Growth & EV Adoption:** Rising production of passenger and commercial vehicles, coupled with increasing adoption of electric and hybrid vehicles, sustains long-term demand. Lightweight and high-performance shaft materials are critical for EV driveline.
-  **Global OEM & Tier-1 Investments:** Continuous investments by global OEMs and Tier-1 suppliers in Asia-Pacific strengthen the supply chain, validate local capabilities, and ensure sustained demand for driveline components.
-  **Trade Policy Shifts:** The U.S.–India preferential tariff-rate quota (Feb 2026) reducing tariffs from up to 50% down to 18% creates export opportunities for Indian automotive components, including propeller shafts.
-  **Regulatory Uncertainty:** The U.S. Supreme Court's ruling striking down global tariffs under IEEPA introduces uncertainty in long-term tariff rates. Ongoing trade negotiations will directly influence India's drivetrain component exports to the U.S. market.

INVESTMENT THESIS

Global Reach, Integrated Strength, Diversified Portfolio : Competitive Moats



01. Export Leadership | 32+ Countries

- **85-95%** revenue from exports, **US contributes ~55%**, supporting **higher margins**
- Strengthening global distribution and aftermarket support through subsidiary in **Canada (2022)**, **US (2026)**, and Europe (planned by 2027)
- Growing presence across **Latin America** (Mexico, Colombia, Peru, Argentina, and others)



02. Vertically Integrated | Higher Margins

- Integrated manufacturing from forging to machining to assembly
- **90-95% in-house forging** ensures quality and cost efficiency
- Faster deliveries and superior margins
- **~96% repeat revenue**, driven by consistent quality and execution



03. Domestic OEM Expansion | Scale

- Expanding relationships with leading domestic OEMs
- New wins from **Volvo Eicher**, **Ashok Leyland (Defence)**, **BEML**, and **others (~₹20 Cr FY27 order book)**
- Supports higher capacity utilization and operating leverage
- Enhancing domestic market visibility



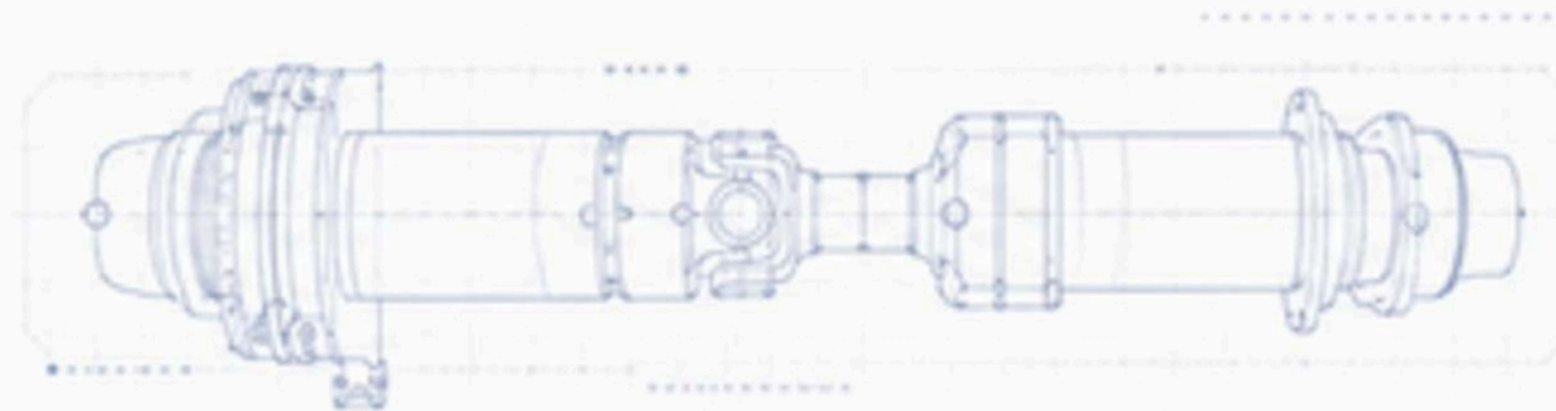
04. Engineering Excellence | 5,000+ SKUs

- Presence across automotive and industrial end markets including **Defence, Mining, Irrigation, Locomotive, Off-highway, Fire-fighting**, etc.
- Niche, low-volume SKUs create limited competition and pricing power
- Extensive **OEM/Tier-1 validation** creates high entry barriers



PRODUCT PORTFOLIO

Engineering high-performance driveline and power transmission components for global mobility and industrial applications.



01 PROPELLER SHAFTS



These are the main shafts that transfer power from the engine or gearbox to another part of the vehicle or machine, such as the axle or differential.

02 CV DOUBLE CARDAN DRIVESHAFT ASSEMBLIES



These are special driveshaft assemblies designed to work smoothly at higher operating angles and reduce vibration, often used in 4x4 and off-road vehicles.

03 FLANGES & YOKES



These are flat connecting parts with bolt holes that allow the driveshaft to be securely bolted to other rotating components such as gearboxes or differentials.

04 UNIVERSAL JOINTS (U-JOINTS)



These are joint components that connect two rotating shafts and allow them to work smoothly, even when the shafts are at an angle to each other.

05 FORGED PRODUCTS (CUSTOMER-SPECIFICATION FORGINGS)

These are metal components made by forging according to customer drawings or specifications. Forging makes the parts very strong and durable.



06 SLEEVE YOKES / SLIP YOKES



These components allow the driveshaft to slide slightly in and out to accommodate movement in the drivetrain, such as suspension travel or machine movement.



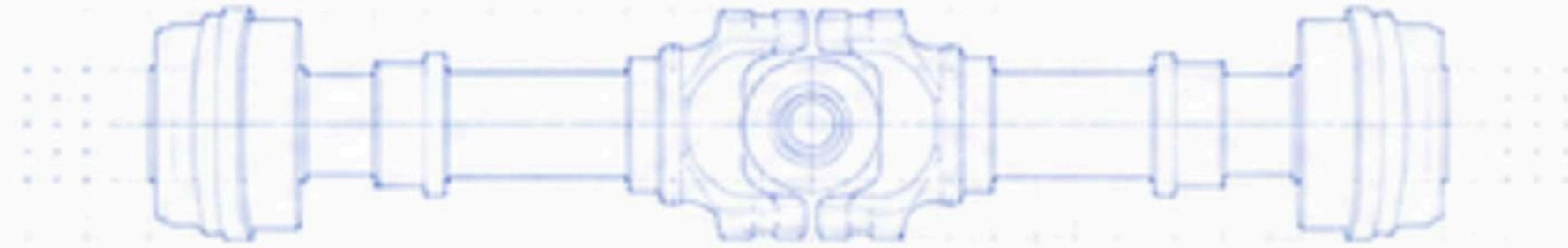
07 TUBE YOKES / WELD YOKES



These are connectors that are welded to the end of a driveshaft tube and connect the shaft to other drivetrain components.

PRODUCT PORTFOLIO

Engineering high-performance driveline and power transmission components for global mobility and industrial applications.



08 SPLINED STUB SHAFTS / STUB SHAFTS



These are short shafts with splines used to connect different parts of the drivetrain so that power can pass from one component to another.



09 CENTRE BEARINGS / CENTER SUPPORT BEARINGS



These components support long driveshafts, especially when the shaft is made in two or more pieces. They help keep the shaft aligned, reduce vibration and improve smooth operation.



10 SHORT COUPLED SHAFTS / TUBULAR SHAFTS / MID-SHIP SHAFTS



These are different types of shafts used in specific layouts to transfer power over certain distances or angles.



11 END YOKES (BORE, KEYWAY, CLAMP, SPLINED)



These are end connection parts that attach the driveshaft or joint assembly to other components using different mounting methods.



12 COMPANION FLANGES



These are flanged parts that connect the driveshaft assembly to equipment such as gearboxes, transmissions or differentials using bolts.



13 YOKE SHAFTS (EXTERNAL SPLINES)



These are shafts with external grooves (splines) that fit into matching parts to transmit power efficiently.



14 MECHANICS-STYLE CARDAN PARTS AND ACCESSORIES (INCL. SMALL PARTS)

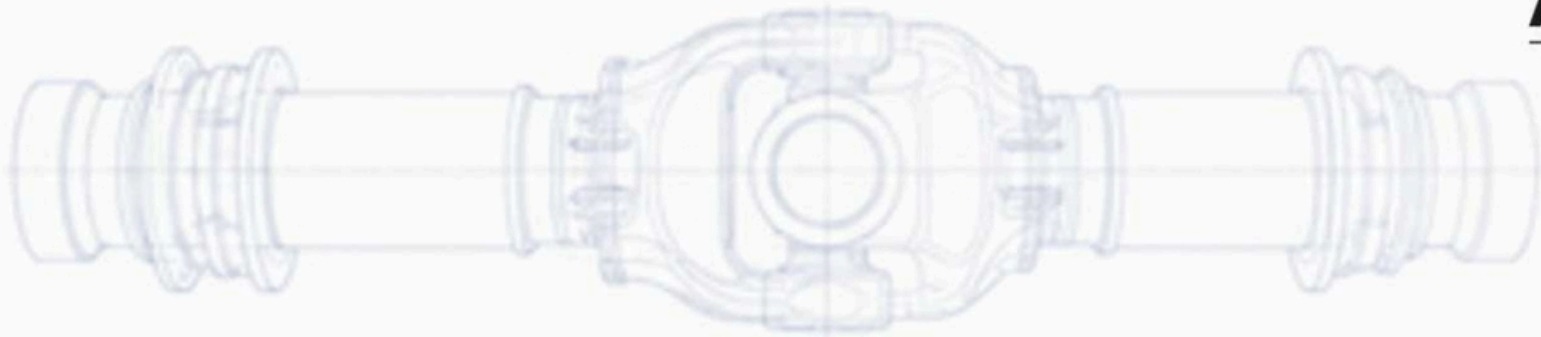


These include small parts used in assembling and maintaining driveshaft systems, such as U-bolts, strap kits, seals, grease and similar items.



MANUFACTURING CAPABILITIES

Our integrated facilities enable end-to-end manufacturing excellence across forging, machining and assembly operations.



01 DEWAS FACILITY

Dewas, Madhya Pradesh, India

- Located at Plot no. 5 A-1 & 5 B, Industrial Area, A.B. Road No. 2, Dewas, Indore, Madhya Pradesh, India.
- The facility has a total land area of approximately 15,095.50 sq. m., of which 3,961.64 sq. m. is built-up area utilised for manufacturing operations and 11,133.86 sq. m. remains vacant for future expansion.
- Undertakes upstream processes, including raw material testing, forging, heat treatment and shot blasting for propeller shafts and related torque-transmission products.



02 PITHAMPUR FACILITY

Pithampur, Dhar, Madhya Pradesh, India

- Located at Plot No. 99, Smart Industrial Park, Industrial Area, Pithampur, Dhar-454775, Madhya Pradesh, India.
- Total land area of approximately 27,535 sq. m., with 17,638.90 sq. m. built-up area utilised for manufacturing and 9,896.10 sq. m. available as vacant or open area.
- Undertakes downstream processes including precision machining, assembly, balancing, inspection and testing of forged components into finished and semi-finished propeller shafts and assemblies.
- Enables customer-specific machining and assembly operations and supports manufacture of value-added driveline products for global and domestic customers.



03 SANWER FACILITY

Sanwer Road, Indore, Madhya Pradesh, India

- Located at Plots 44-59, Sector D2, Industrial Area, Sanwer Road, Indore -452015, Madhya Pradesh, India.
- Total land area of approximately 8,918.69 sq. m., with 4,850.00 sq. m. built-up area and 4,068.69 sq. m. available for future expansion.
- Historically used for machining and assembly operations for driveline products and supports our downstream manufacturing activities.
- Presently, it is equipped with a finishing line for undertaking finishing operations for machined components.



Integrated Operations
Upstream forging to downstream machining and assembly



Advanced Infrastructure
Purpose-built facilities with modern machinery and testing capabilities



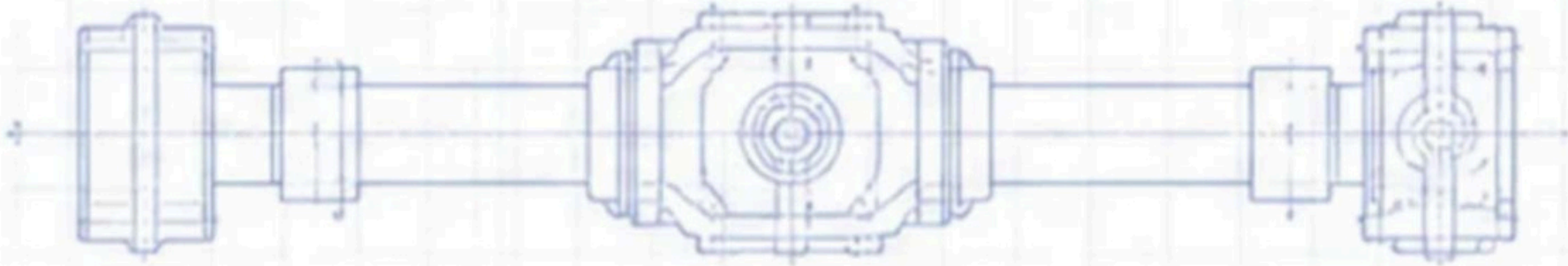
Skilled Workforce
Experienced team driving precision, quality and operational excellence



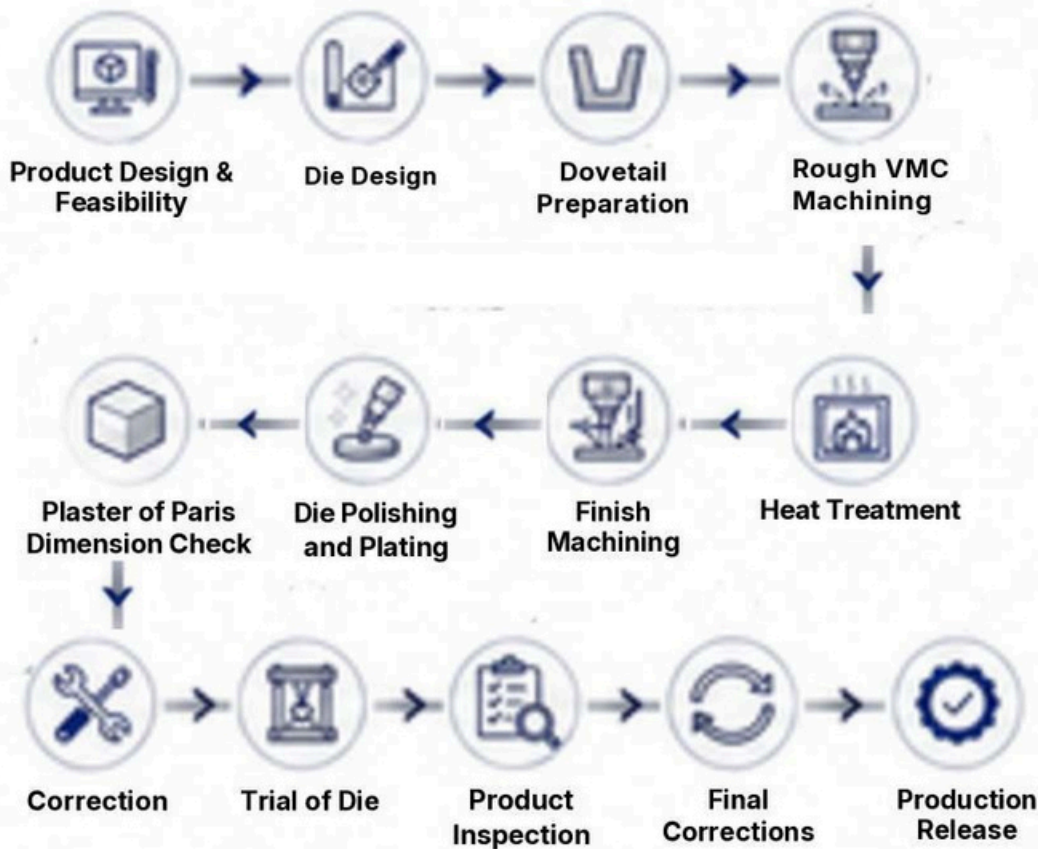
Scalable Capacity
Ample land banks across locations to support future growth

MANUFACTURING PROCESS

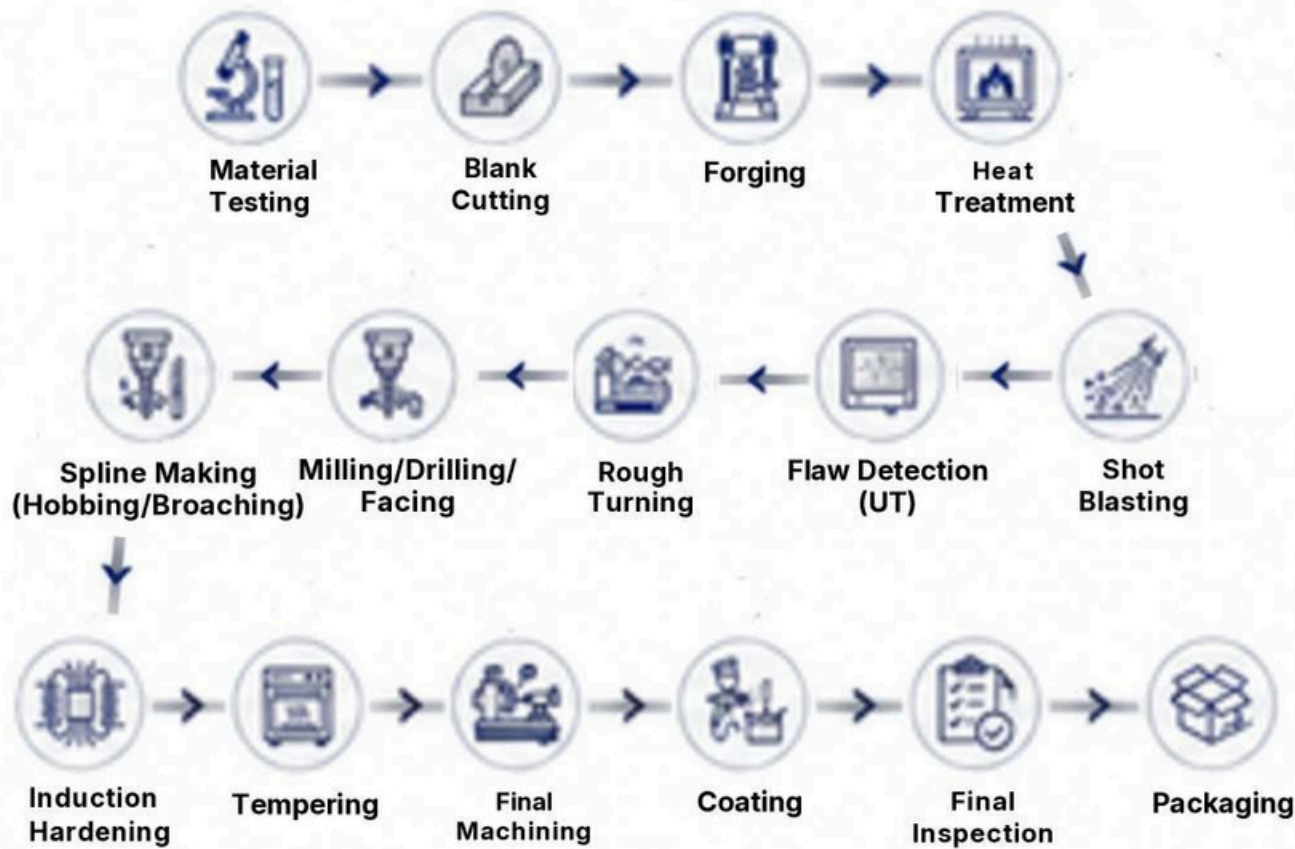
Integrated capabilities across die making, machining, heat treatment and assembly operations.



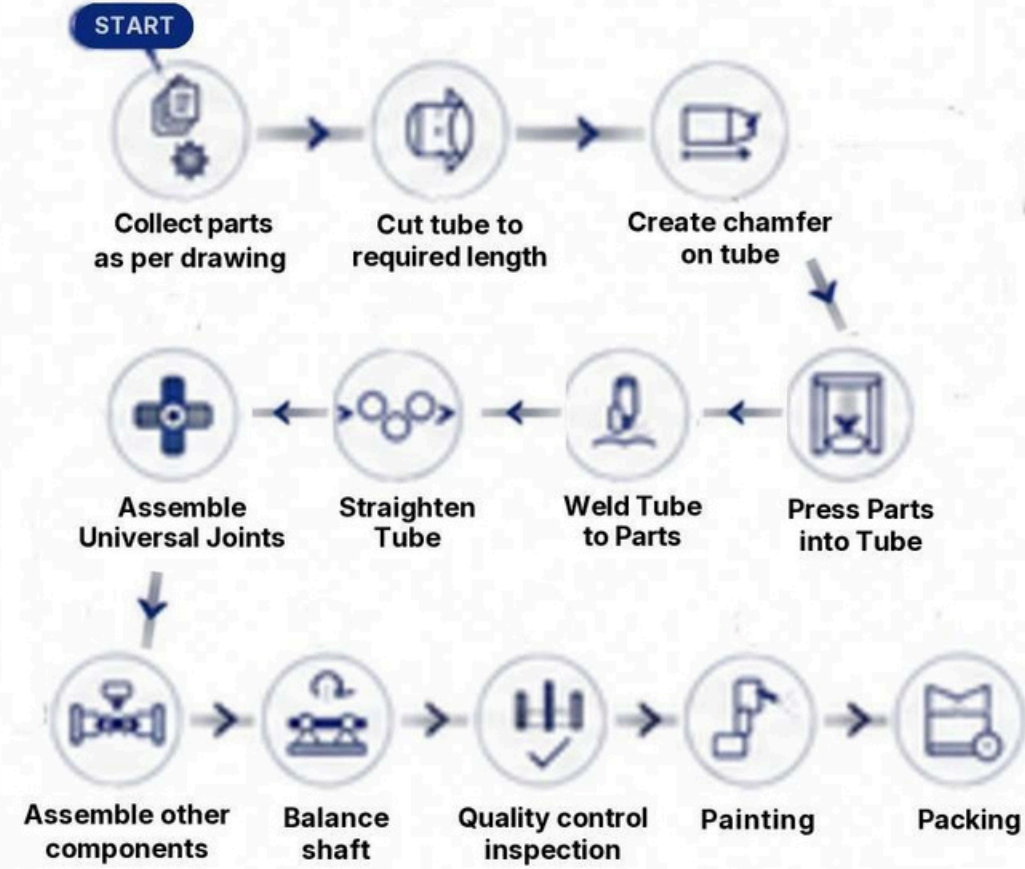
1 | DIE MAKING PROCESS



2 | CORE MANUFACTURING PROCESS



3 | ASSEMBLY PROCESS



End-to-End Control

Complete in-house capabilities from die making to finished component assembly.



High Quality & Consistency

Robust process controls, advanced equipment and skilled workforce ensure superior quality.



Advanced Infrastructure

State-of-the-art machines and testing facilities for precision manufacturing and reliability.



Timely Delivery

Integrated planning, efficient workflows and strong logistics ensure on-time delivery to customers.



Global Standards

Adherence to international quality and environmental management standards.

TOTAL CAPACITY & UTILISATION



01 **DEWAS FACILITY**
 Dewas, Madhya Pradesh, India

Installed Forging Capacity
3,000 MT



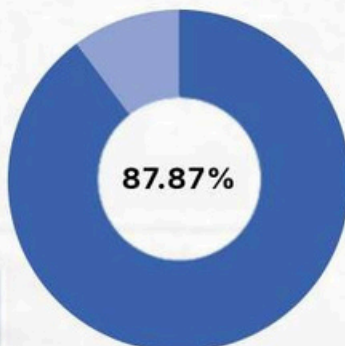
Effective Capacity

2,515 MT

Actual Production

2,210 MT

Capacity Utilized FY26*



87.87%



02 **PITHAMPUR FACILITY**
 Pithampur, Dhar, Madhya Pradesh, India

Installed Capacity
900,000 Nos.



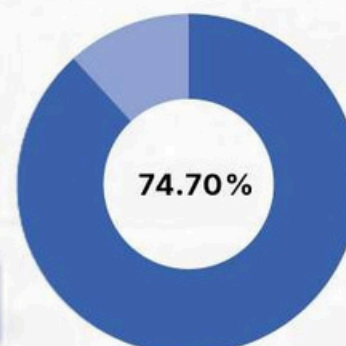
Effective Capacity

900,000 Nos.

Actual Production

672,324 Nos

Capacity Utilized FY26*



74.70%



03 **SANWER FACILITY**
 Sanwer Road, Indore, Madhya Pradesh, India

Installed Capacity
547,000 Nos.



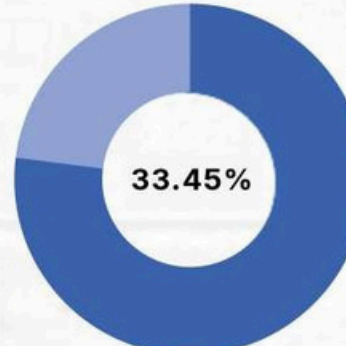
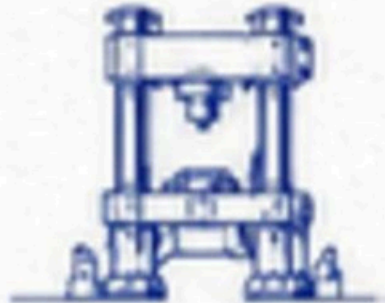
Effective Capacity

85,000 Nos

Actual Production

28,430 Nos

Capacity Utilized FY26*



33.45%

OUR STRENGTHS



5,000+ Torque-Transmission SKUs

Over 5,000 SKUs of torque-transmission components and assemblies serving both automotive and non-automotive applications.



Strong Customer Relationships

96% revenue from repeat customers, reflecting trust in quality, specifications, and delivery schedules.



Vertically Integrated Operations

End-to-end control across upstream (forging) and downstream (machining, and assembly) operations at three facilities (Dewas, Pithampur, Sanwer).



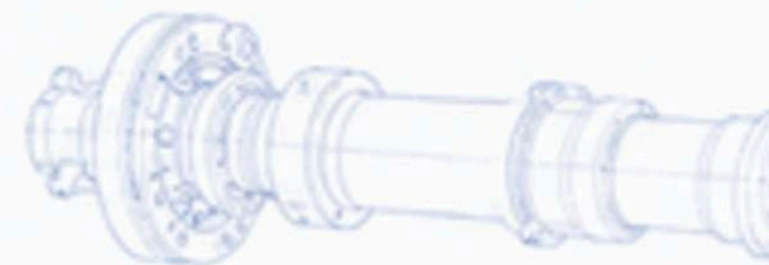
Diversified Global Customer Base

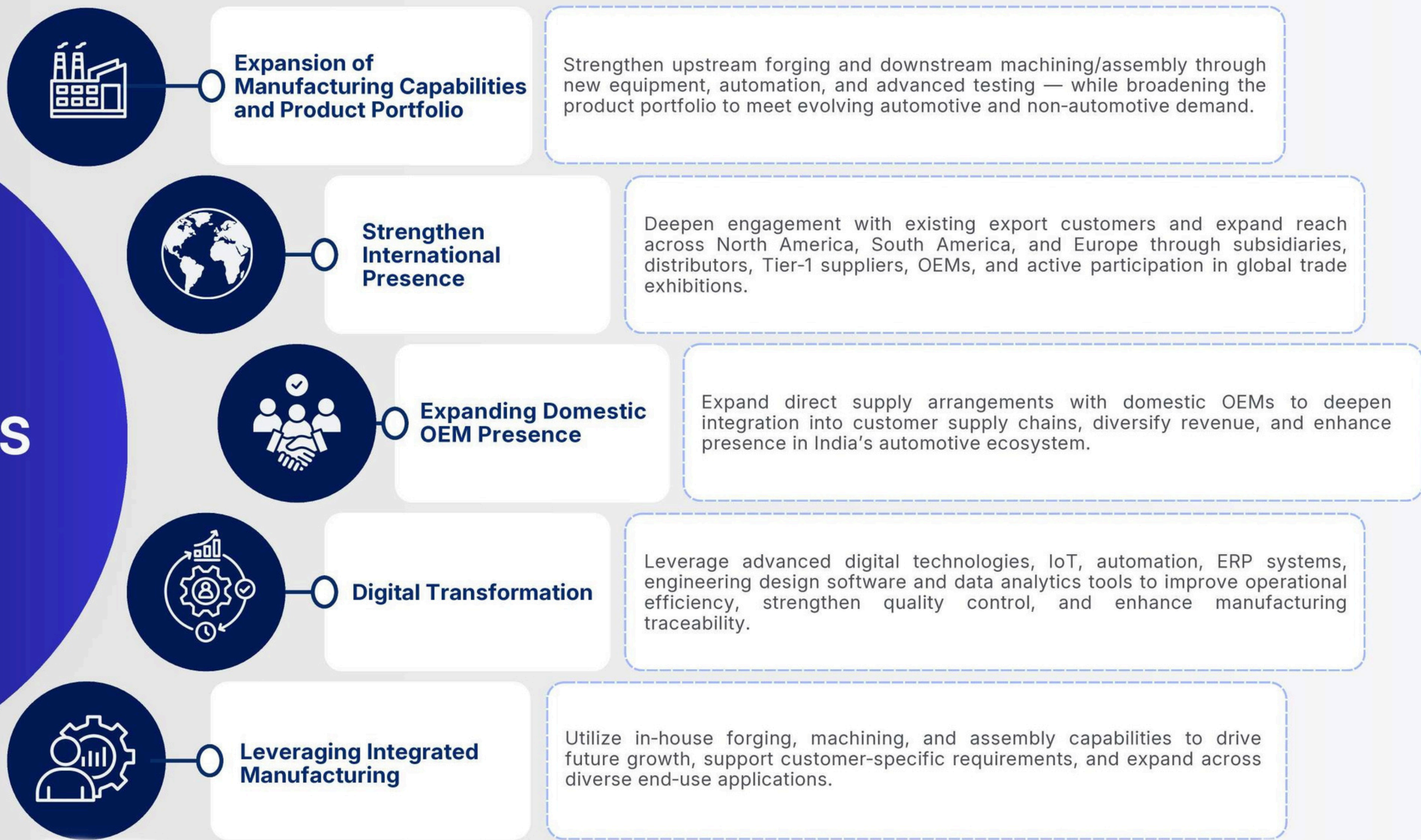
Presence in 32+ countries across North America, Europe, Latin America, Middle East, Africa, and Asia-Pacific.



High Entry Barriers

Since OEMs and Tier-1 suppliers impose long and rigorous validation cycles, demand advanced engineering and testing capabilities, and require significant capital investment in specialized forging, machining, and assembly infrastructure to ensure consistent quality and reliability, it is difficult for new entrants to compete.

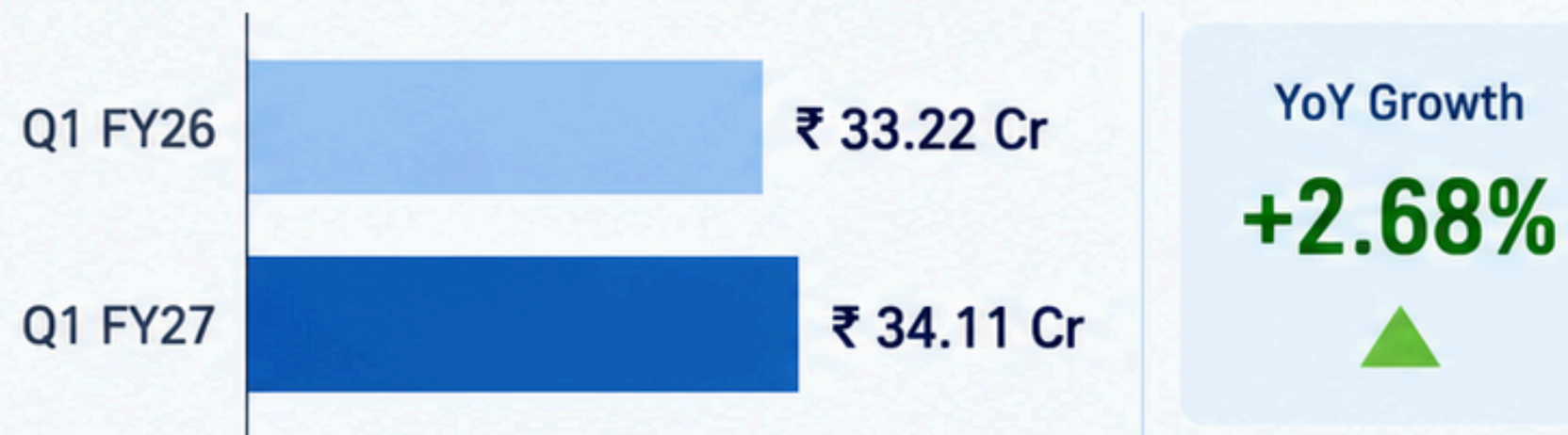




Q1 FY27 PERFORMANCE HIGHLIGHTS

Year-on-year comparison | ₹ Crore, except margins

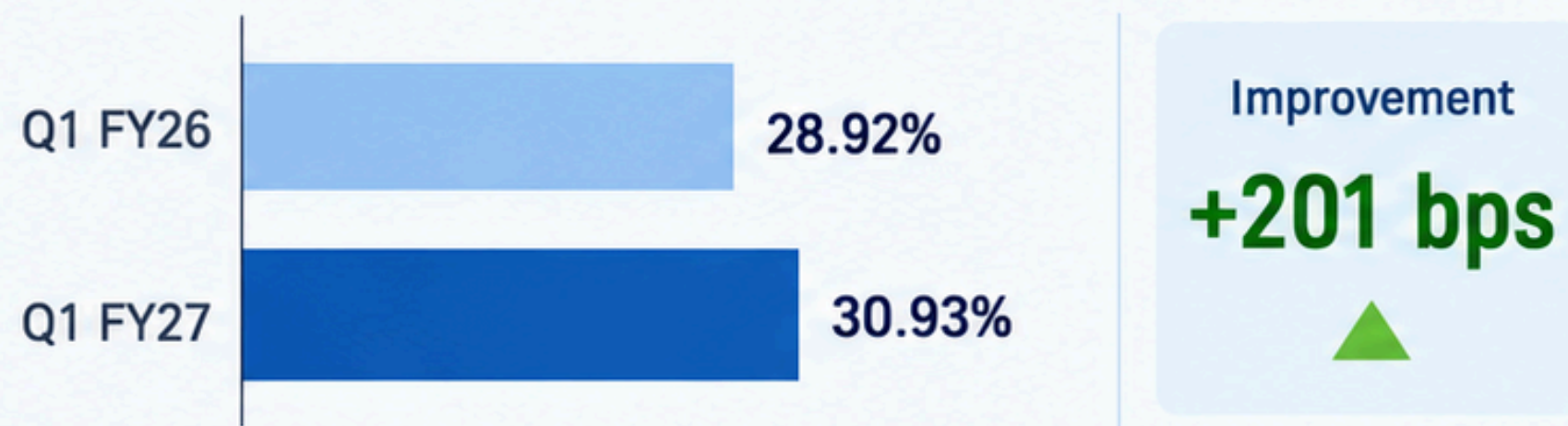
REVENUE FROM OPERATIONS



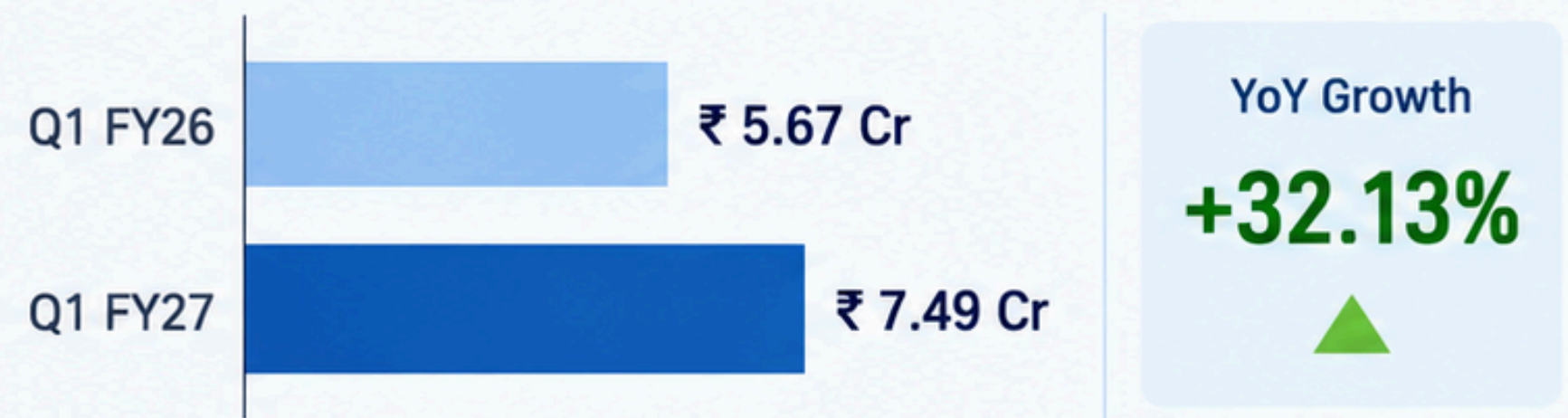
EBITDA



EBITDA MARGIN



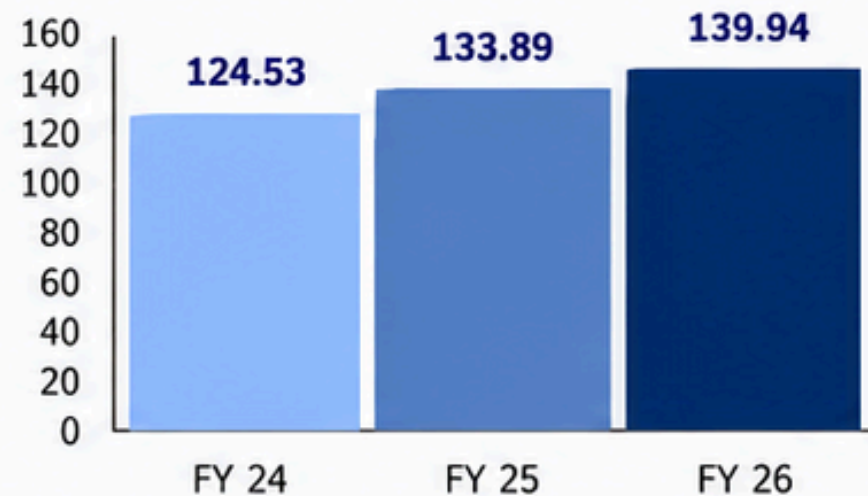
PROFIT AFTER TAX (PAT)



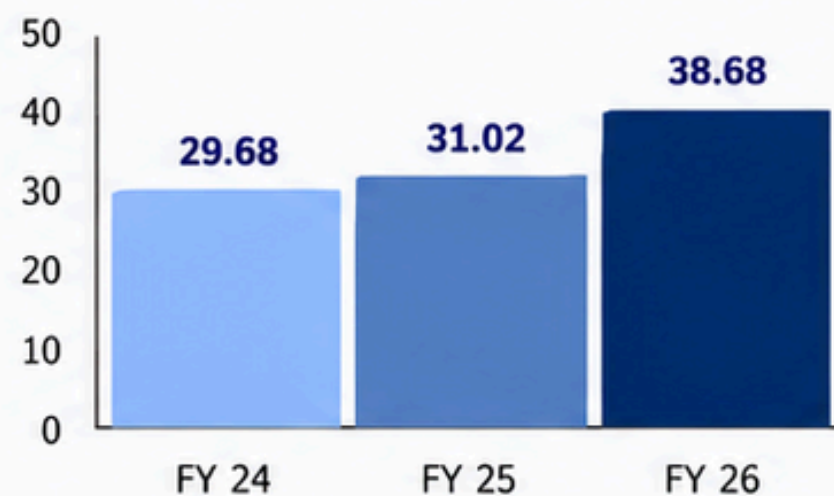
HISTORICAL PERFORMANCE

FY 24 FY 25 FY 26

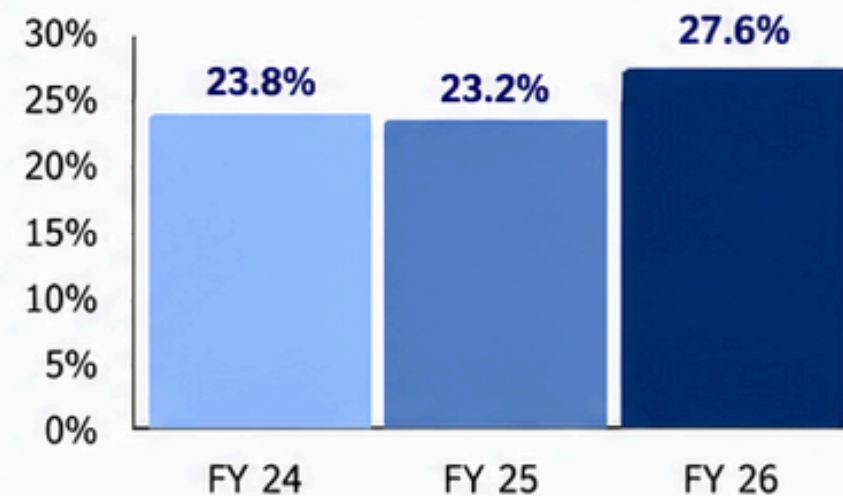
REVENUE FROM OPERATIONS
(₹ Crore)



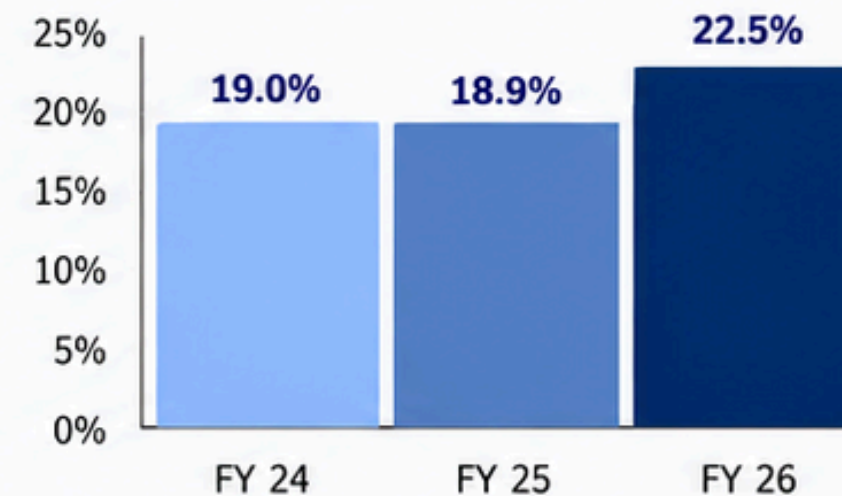
EBITDA
(₹ Crore)



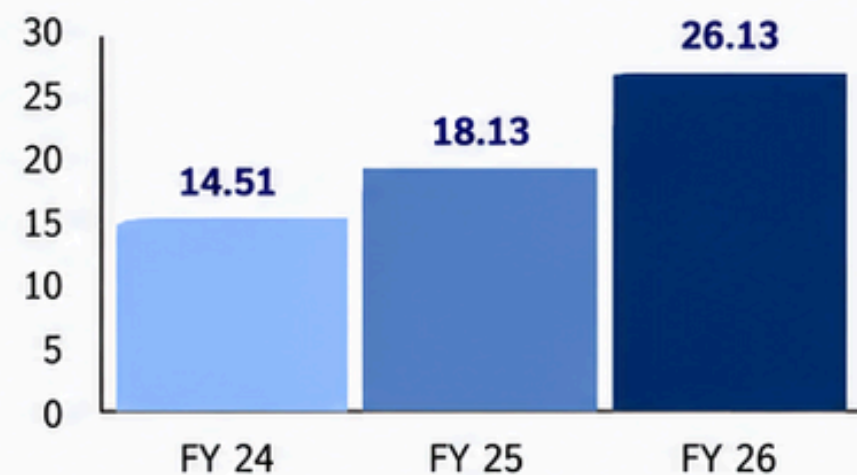
EBITDA MARGIN
(%)



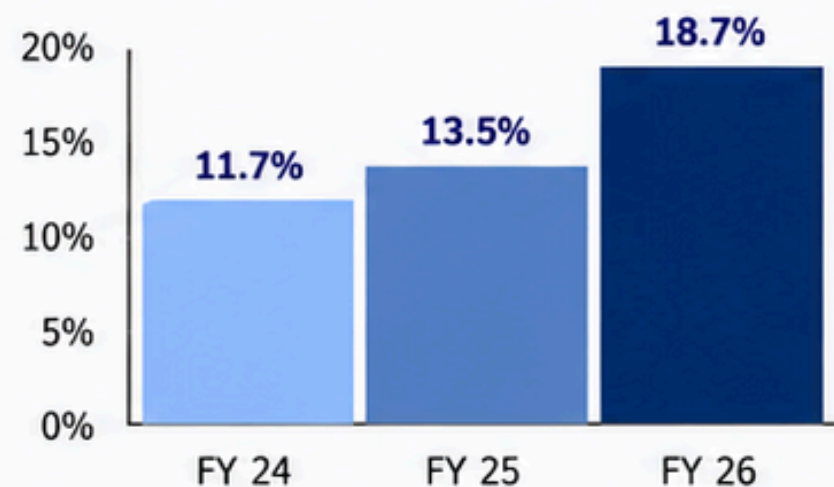
RETURN ON NET WORTH
(%)



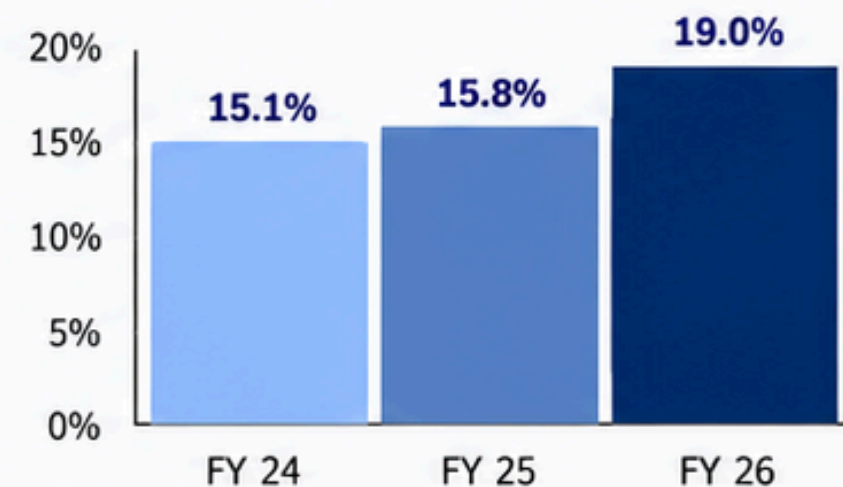
PAT
(₹ Crore)



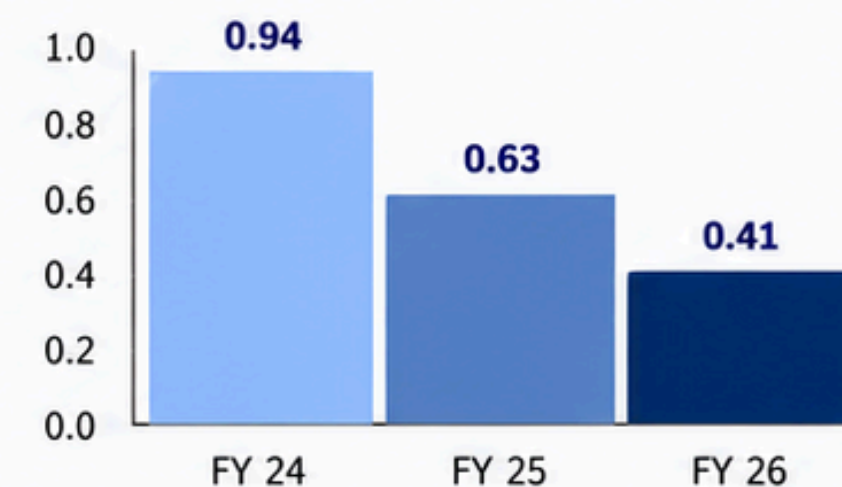
PAT MARGIN
(%)



RETURN ON CAPITAL EMPLOYED
(%)



DEBT/EQUITY
(Times)



“

Our Q1 performance reflects the resilience of our business model. Even in what is traditionally a softer quarter for our industry, we expanded our **EBITDA margins to nearly 31%** and delivered a **32% year-on-year growth in net profit**.

With our listing on the NSE and BSE now successfully executed, our primary operational focus is the swift deployment of IPO proceeds to double our manufacturing capacity. Simultaneously, our strategic push into untapped global geographies notably Canada and South America, combined with prestigious orders from leading domestic private defence OEM, positions Adroit for sustained long-term growth.

”

MR. SAURABH SANGLA

Chairman & Managing Director, Adroit Industries (India) Limited



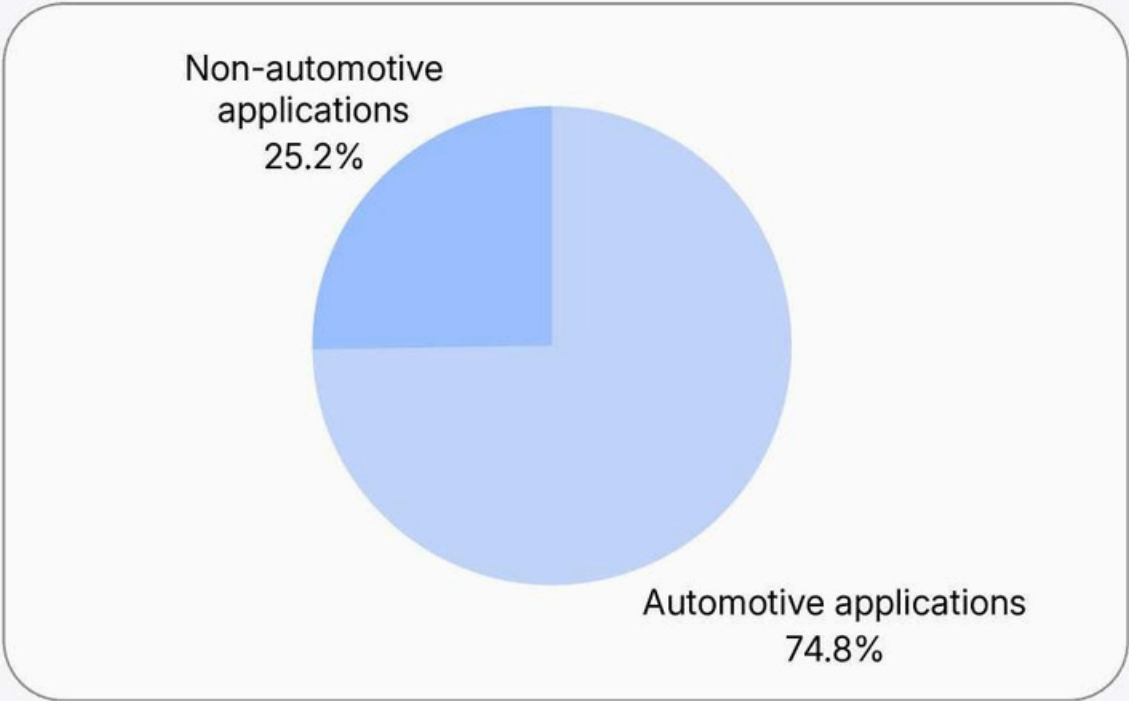
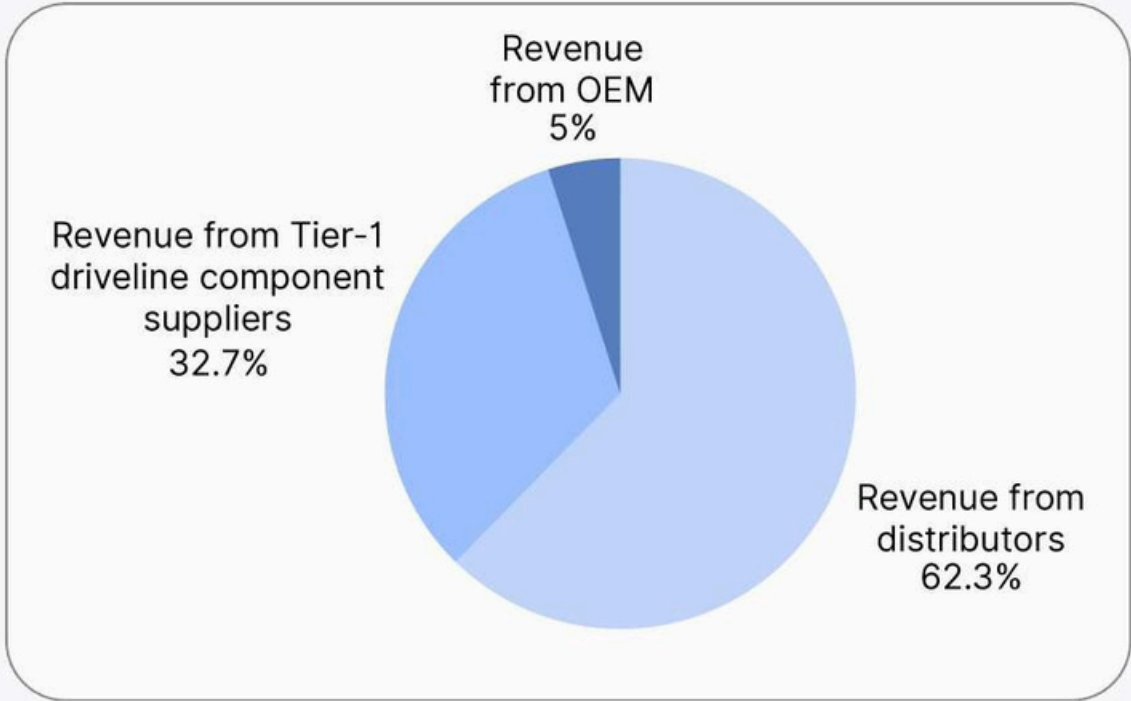
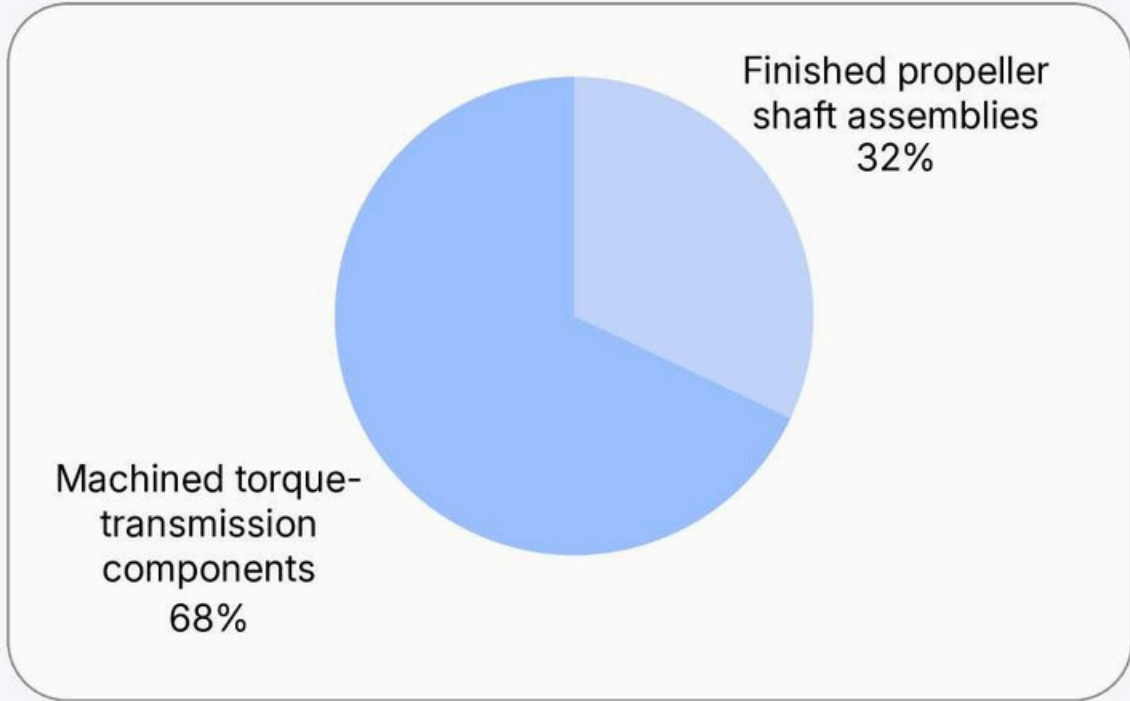
PROFIT & LOSS STATEMENT



Q1 FY27 vs Q1 FY26 | Millions

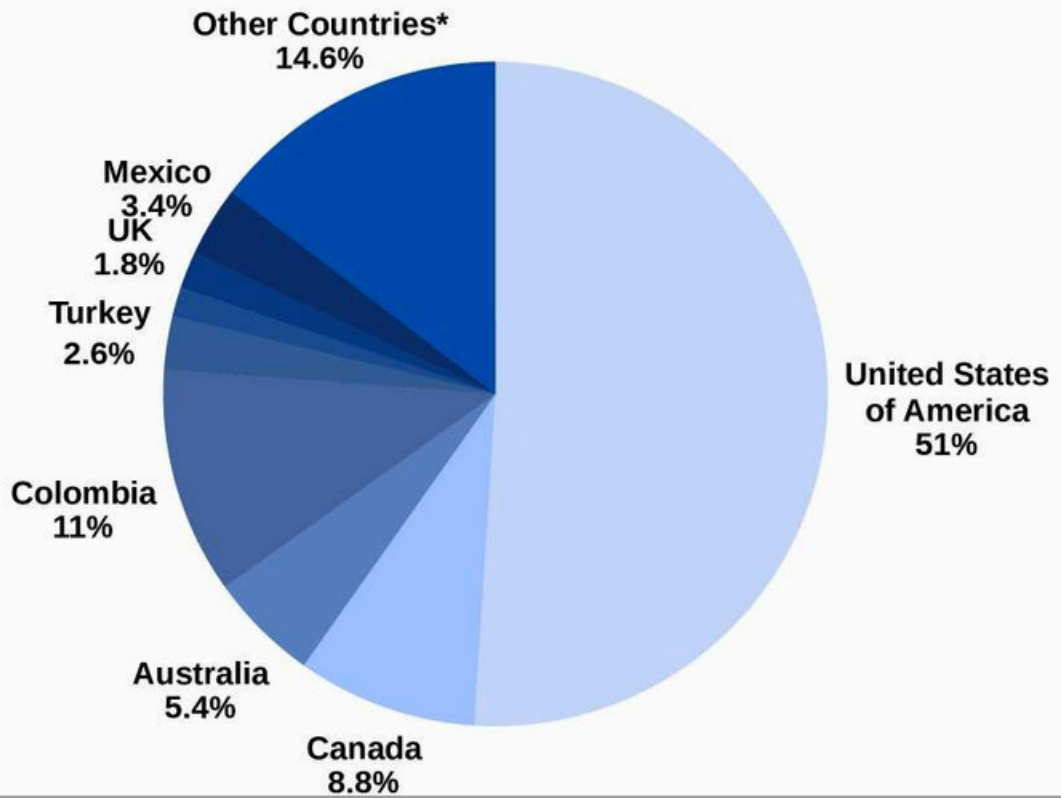
Particulars	Q1 FY27 (30 June 2026)	Q1 FY26 (30 June 2025)	YoY Growth (%)
INCOME			
Revenue from Operations	341.14	332.23	▲ +2.68%
Other Income	12.93	3.27	-
Total Income	354.07	335.50	▲ +5.54%
EXPENSES			
Cost of Material Consumed	88.48	75.17	-
Purchases of Stock-in-Trade	28.13	31.70	-
Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade	(24.21)	(29.41)	-
Employee Benefits Expense	59.27	54.11	-
Finance Costs	11.85	11.72	-
Depreciation and Amortisation Expenses	11.25	11.62	-
Other Expenses	83.96	104.58	-
Total Expenses	258.73	259.49	-
Profit Before Exceptional Items and Tax	95.34	76.01	▲ +25.43%
Exceptional Items	-	-	-
Profit Before Tax	95.34	76.01	▲ +25.43%
Current Tax	18.20	19.97	-
Deferred Tax	2.25	(0.63)	-
Income Tax Related to Earlier Periods	-	-	-
Profit After Tax (PAT)	74.89	56.67	▲ +32.13%

REVENUE HIGHLIGHTS - FY 2026



GLOBAL PRESENCE

During the last three fiscals, The Company supplied to over 32 countries including USA, Canada, Turkey, Australia, Colombia, Mexico, United Kingdom and many more.



KEY MILESTONES

Building capabilities, Expanding footprint, Delivering values.

Established as a
partnership firm

1966

**Acquired Dewas Forging
Facility** for in-house forging

1996

Accredited with **IATF
16949:2016** Certification

2016

- Launch of **aluminium driveline** components
- SKUs reached **5,000+**

2025

- Conversion of **partnership firm into Public Ltd. Co.**
- Acquisition of **Sanwer** plant via **takeover of M/s. Hindustan Springs** to manufacture **propeller shafts** and components

1995

**Current promoters
acquired ownership**
from erstwhile
promoters

2007

- **Acquired 99.87% stake** in Adroit Driveshaft Pvt. Ltd. (**ADPL**) (**Pithampur Facility**)
- Incorporation of Adroit **Driveshafts Canada Limited**

2022

Incorporation of
U.S Subsidiary

2026

BOARD OF DIRECTORS



Saurabh Sangla

Chairman and Managing Director

Saurabh Sangla is the Chairman and Managing Director of our Company. He has been associated with the Company since March 13, 2007. He has completed his degree in Bachelor of Science from the University of California. He possesses over 18 years of experience in the manufacturing of plastic products including 8 years in the torque transmission industry. His roles and responsibilities include formulating and implementing policies, providing strategic guidance to the management team, overseeing operational performance, and ensuring the Company's adherence to its business objectives.



Mukesh Sangla

Non-Executive Director

Mukesh Sangla is the Non-Executive Director of our Company. He has been associated with the Company since March 13, 2007. He does not have any formal education. He has over 40 years of experience in various industries, including trading of polymers and manufacturing plastic products. He also possesses over 18 years of experience in the torque transmission industry having served as the Managing Director of our Company for 8 years since March 13, 2007 till March 27, 2015 and thereafter as a Non-Executive Director since March 27, 2015.

OUR CUSTOMERS



Our customers includes prominent names such as **Godrej & Boyce Manufacturing Company Limited, BEML Limited, VE Commercial Vehicles Limited, Sandvik Mining and Rock Technology India Private Limited, Oilgear India Private Limited, Conmat Heavy Industries Private Limited, Phooltas Transrail Limited, Hailstone Innovations Private Limited, ARX Mining and Construction, and Venus Techno Equipment Private Limited.**



**Godrej & Boyce
Manufacturing
Company Limited**



**BEML
Limited**



**VE Commercial
Vehicles Limited**



**Sandvik Mining and
Rock Technology India
Private Limited**



**Oilgear
India Private
Limited**



**Conmat Heavy
Industries Private
Limited**



**Phooltas Transrail
Limited**



**Hailstone Innovations
Private Limited**



**ARX Mining and
Construction**



**Venus Techno
Equipment Private
Limited**





THANK YOU!



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Elevating Vision. Empowering Growth.

MoonWalk Capital IR Team



PHONE

+91 70146 18970



EMAIL

Investorrelations@moonwalkcapitaladvisors.com