JFLL/CS/SE/2026-2027/37

Date: August 18, 2026

To,
Listing Department,
National Stock Exchange of India Limited,
Exchange Plaza, Bandra Kurla Complex,
Bandra East, Mumbai-400051.
NSE Trading Symbol: **JETFREIGHT**

Listing Operations Department,
BSE Limited,
P.J. Towers, Dalal Street,
Mumbai – 400 001.
BSE Scrip Code: 543420

ISIN: INE982V01025

Subject: Investor Presentation for the First Quarter of FY 2026-27 ended June 30, 2026:

Dear Sir/ Madam,

In accordance with Regulation 30 read with Schedule III of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Investor Presentation for the First Quarter of FY 2026-27 ended June 30, 2026 is enclosed.

This intimation is also being hosted on the Company's website at www.jfll.com.

Kindly take it on your records.

Yours faithfully,
For **Jet Freight Logistics Limited**

ANMOL ASHVIN PATNI
Digitally signed by ANMOL ASHVIN PATNI
Date: 2026.08.18 16:38:55 +05'30'

Anmol Ashvin Patni
Company Secretary & Compliance Officer

JET FREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

Jet Freight Logistics Limited

INVESTOR PRESENTATION
Q1 FY 2027

Disclaimer

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The information in this document is being provided by the Company and is subject to change without notice. The Company relies on information obtained from sources believed to be reliable but does not guarantee its accuracy or completeness. This document contains statements about future events and expectations that are forward-looking statements. These statements typically contain words such as "expects" and "anticipates" and words of similar import. Any statement in this document that is not a statement of historical fact is a forward-looking statement that involves known and unknown risks, uncertainties and other factors which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

None of the future projections, expectations, estimates or prospects in this document should be taken as forecasts or promises nor should they be taken as implying any indication, assurance or guarantee that the assumptions on which such future projections, expectations, estimates or prospects have been prepared are correct or exhaustive or, in the case of the assumptions, fully stated in the document. The Company assumes no obligations to update the forward-looking statements contained herein to reflect actual results, changes in assumptions or changes in factors affecting these statements.

You acknowledge that you will be solely responsible for your own assessment of the market and the market position of the Company and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the business of the Company.

Q1 FY 2027 HIGHLIGHTS

JETFREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

Q1 FY2027 at a Glance

Strong Start. Strategic Momentum. Scalable Growth.

FINANCIAL PERFORMANCE SNAPSHOT (Q1 FY27)

REVENUE	EBITDA	PAT	EBITDA MARGIN	PAT MARGIN
₹178.99 Cr	₹6.75 Cr	₹2.53 Cr	3.77%	1.41%
↑ 49.51% YoY	↑ 48.35% YoY	↑ 42.13% YoY		

STRENGTHENING OUR FOUNDATION – PREFERENTIAL WARRANT ISSUE

JFLL secured investor commitment through the allotment of preferential warrants, **reinforcing balance sheet and fueling next phase of growth.**

Total Issue Size	Warrants Allotted	Issue Price	Upfront Subscription Received	Upfront Subscription
₹67.37 Cr	3.74 Cr	₹18 per warrant	₹16.84 Cr	25% of issue size

Consolidated P&L (Quarterly)

All figures in Lakhs

Particulars	Q1 FY2027	Q1 FY2026	YoY%	Q4 FY2026	QoQ%
Revenue From Operations	17,898.84	11,972.28	49.50%	12,759.93	40.27%
Other Income	23.91	146.37	-83.66%	108.5	-77.96%
Total Income	**17,922.75**	**12,118.65**	**47.89%**	**12,868.43**	**39.28%**
Operational Expenses	16,570.45	10,943.09	51.42%	11,347.49	46.03%
Employee Benefits Expense	494.22	544.92	-9.30%	498.88	-0.93%
Other Expenses	182.62	179.19	1.91%	227.25	-19.64%
Total Expenditure	**17,247.29**	**11,667.20**	**47.83%**	**12,073.62**	**42.85%**
EBITDA	**675.46**	**451.45**	**49.62%**	**794.81**	**-15.02%**
EBITDA Margin	**3.77%**	**3.73%**	—	**6.18%**	—
Depreciation, Amortisation	47.62	51.9	-8.25%	47.78	-0.33%
EBIT	**627.84**	**399.55**	**57.14%**	**747.03**	**-15.96%**
Finance Costs	260.87	161.69	61.34%	188.47	38.41%
Profit Before Tax	**366.97**	**237.86**	**54.28%**	**558.56**	**-34.30%**
Tax	114.09	60.22	89.46%	250.68	-54.49%
PAT	**252.88**	**177.64**	**42.36%**	**307.88**	**-17.86%**
PAT Margin	**1.41%**	**1.47%**	—	**2.39%**	—
EPS (in Rs.)	**0.54**	**0.38**	**42.11%**	**0.66**	**-18.18%**

COMPANY OVERVIEW

INDIA’S FULL-STACK INTEGRATED LOGISTICS PARTNER

JFLL: Pioneering Global Logistics and Freight Forwarding

"Trusted and Sustainable 4PL Freight Forwarder"

Founded in **1986** in **Mumbai**

Employee Strength **200+**

Serving **150+ Countries**

Specialisation in **E-commerce/Courier, Agro products and Pharmaceuticals.**

5000+ Agency Network

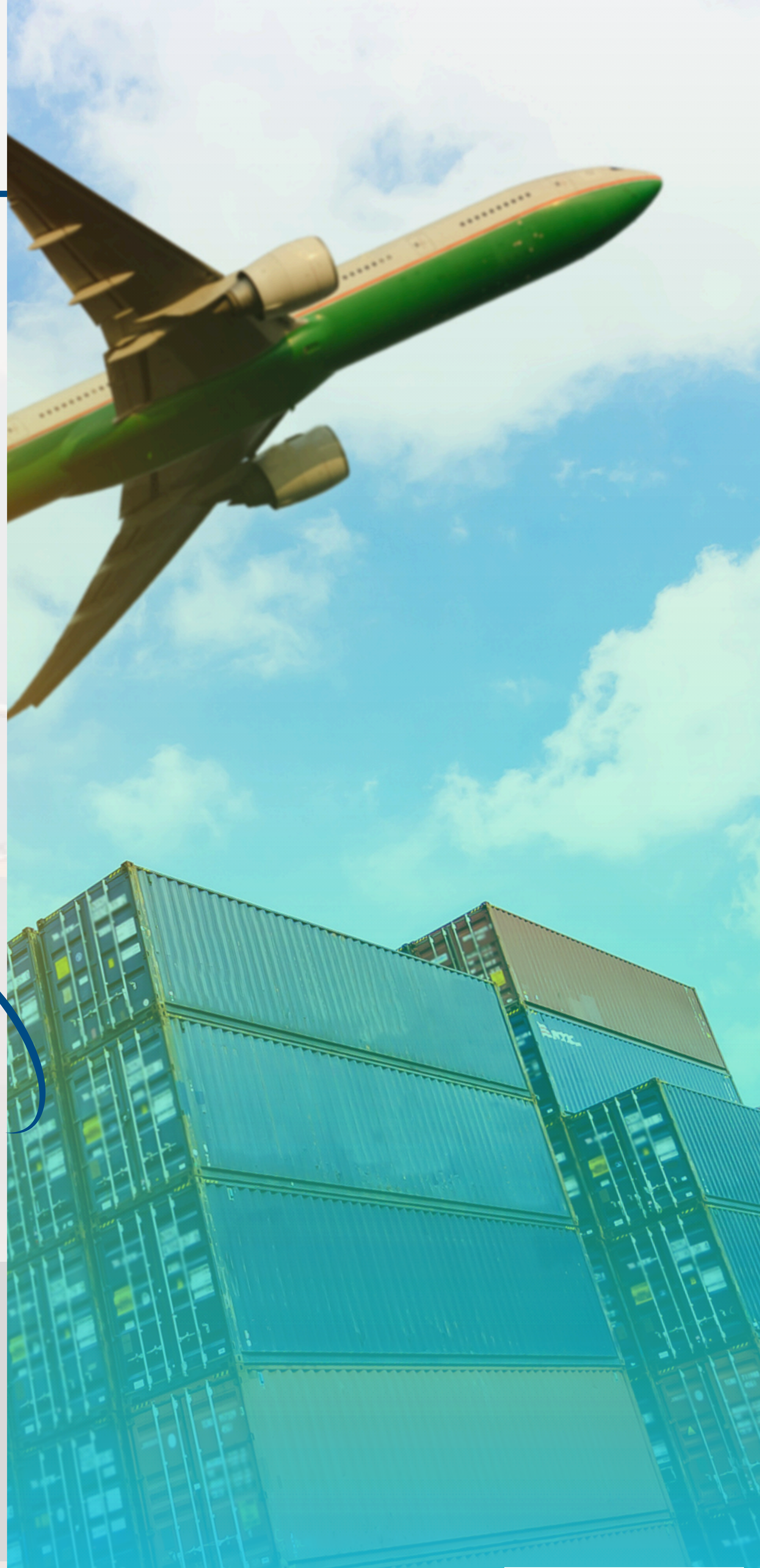
CERTIFIED

AEO-LO Certified (Authorised Economic Operator - Logistics Operator)

Tier-1 status and Blocked Space Agreements (BSA) with major airlines ensure your cargo flies while competitors are waitlisted.

Provide specialized air cargo services through dedicated full charter operations—an advanced capability offered by very few companies in India.

- **Air Freight**
- **Surface Transportation**
- **Custom Clearance**
- **Ocean Freight**
- **Rail Transportation**
- **Courier service**



JET FREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

Vision to Lead, Values to Deliver

VISION

To be a growth-oriented company by becoming the preferred choice in total logistics management servicing the global customers.

MISSION

To be the foremost Integrated logistics provider, with a focus on operational excellence, technology, value proposition, resulting in Customer and Employee satisfaction thus ensuring excellent financial results.

Customer First
Ability to put Customers at the center of organizational decision making.

Collaboration
Ability to proactively work with stakeholders to produce superior output

Rise to Innovate
Finding a new and better way of doing work to impact business results.

Agility
Ability to respond to change with speed.

Growth mindset
Ability to constantly explore higher goals with calculated risks.

Ownership
Taking initiative and being responsible for the outcomes.

JETFREIGHT®
THE WAVE OF RELIABILITY & PERFORMANCE

Our Non-Stop Journey Toward Global Leadership

1986
Mr. Francis Theknath founded Jet Airfreight, a proprietorship business in Airfreight

1995
Mr. Richard Theknath joined the business

1999
'IATA' Certified

2006
Incorporated as **"Jet Freight Logistics Private Limited"**

2012
Mr. Dax Theknath joined the business & Mrs. Agnes Francis Theknath rejoined the company in the capacity of a director

2015
CSR Initiative – The Saved Pearl Foundation founded by Mrs. Arlene Theknath

2016
Converted into **Jet Freight Logistics Limited** & **listed on NSE Emerge platform**

2017
Jet Freight gets ranked **"No.1 Agent"** for International Perishable Cargo by **Air India & "Top Cargo Agent" by Emirates**

2018
First Global Footprint in Dubai
Technology Footprint

2019
Commenced **Ocean Shipping**

2020
Expansion in **Netherlands**

2021
Migrated to **Main Board of NSE & BSE**
Started **Road Transportation**

2022
Initiated **"Mission Excel"**, A Business Transformation Initiatives
Started Courier Services Expansion in UK & USA

2023
Significant **increase in volume**

2025
Increased our international courier business by **25–30%**.

2026
Received the **AEO certificate** and **started full charter services** for time-sensitive situations.

A COMPREHENSIVE BUSINESS OVERVIEW

Major Industries Served

E-commerce & Courier

Driven by increasing cross-border demand and fast delivery requirements

Pharmaceuticals & Healthcare

Handling time-sensitive and temperature-controlled shipments

Industrial & Engineering Goods

Supporting bulk and project cargo movements

Consumer Goods & Electronics

High-volume, fast-moving shipments across global markets

Integrated Logistics Solutions

Air Freight

- IATA-certified;
- Partnerships with 100+ airlines
- Specialises in perishables, pharma, hazardous & time-sensitive cargo

Ocean Freight

- Commenced 2019
- Global seaport reach
- Heavy lift & over-dimensional cargo

Surface Transportation

- Domestic & international door-to-door services through JETXPS and a fleet of trucks, trailers, and delivery vehicles for B2B services

Rail Transportation

- Global rail network with cross-border services and partnerships for worldwide coverage.

Courier Services

- Express, same-day & next-day delivery via Jet Express subsidiary

Customs Clearance

- Licensed CHA
- End-to-end import/export documentation

Comprehensive Service Portfolio

Courier & E-Commerce

- E-Commerce
- International & Domestic Courier
- Overnight Courier Service
- Student/Unaccompanied Baggage
- Gifts, Sample, Documents
- Corporate Products
- FMCG
- Relocation
- Household Items

Air Freight

- Perishable Cargo
- General Cargo
- Time Sensitive Cargo
- Aerospace Logistics
- Temperature Controlled Shipment
- Full and Part Charter
- Consolidation services
- Project Cargo

Ocean Freight

- Container Freight Station Loads
- Worldwide Consolidation Service
- ODC and Project Shipments
- Temperature Controlled Shipment
- BreakBulk
- Dangerous Material
- Coastal Shipping
- Multimodal Solutions

Rail Transportation

- Bulk Cargo
- Temperature Controlled Shipment
- ISO Containers
- Closed and Open Autoracks
- Consumer Goods
- Dangerous Materials
- Multimodal Services

Surface Transportation

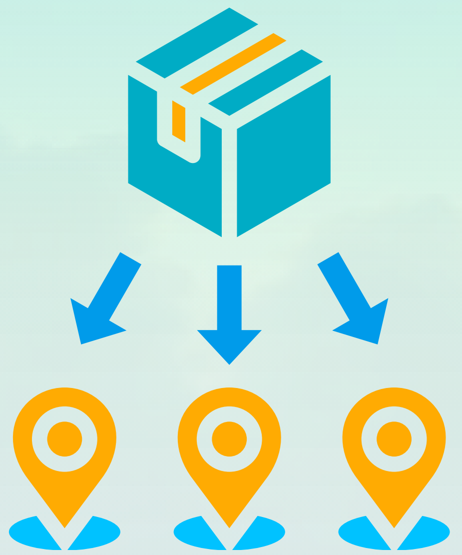
- Curtain Sided Transportation
- Tanker Transportation
- Multi Locations Pick Up and Delivery
- First Mile to Last Mile Delivery
- Flatbed Transportation
- Temperature Controlled Transportation
- Automotive Transportation

Customs Clearance

- Licensed CHA
- Customs Documents Filing
- Customs Clearance Process
- Exim Trade Compliance

The Power of Precision: Our Operational Footprints

- Leading **2PL Freight Forwarder, Transitioning to 4PL**
- **Technology-driven** global freight forwarding company
- Tailor-made logistics solutions for businesses of all sizes
- **Expertise in Air & Ocean Freight services**
- Expertise in **perishables, time-sensitive, general cargo, ODC, hazardous, and refrigerated shipments** across Air, Sea, Rail, and Road
- Authorized Customs clearing agency
- Handling **150+ tonnes** of air cargo daily
- Expertise in handling **time-sensitive shipments** in critical situations
- Operating **across 13 branches** in India
- Present in **4 international locations**

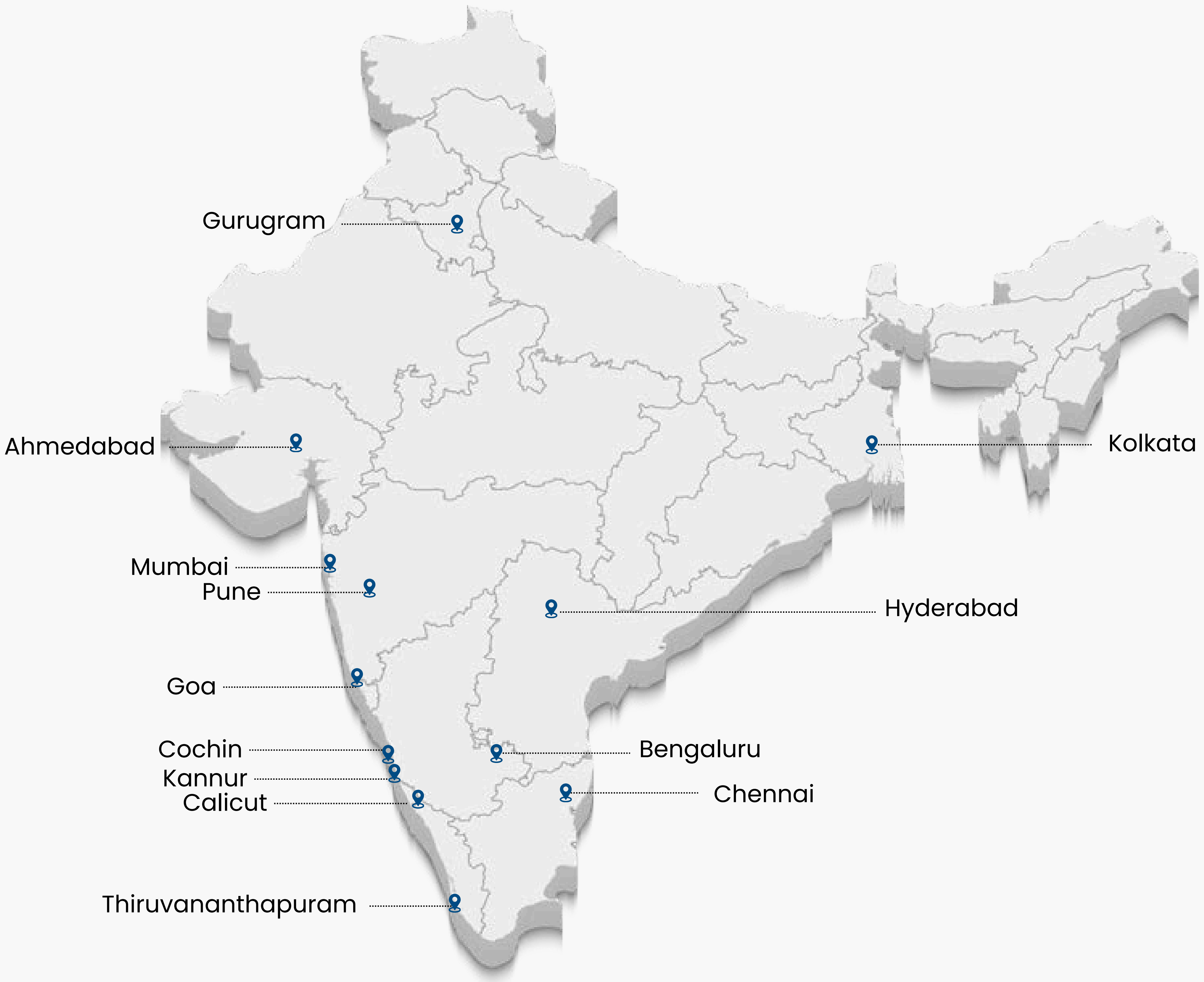


Powering Operations with Digital Platform (under development)

Provides **advanced digital tracking** with **full end-to-end visibility** from the **"Door" in India to global destinations,** replacing traditional, paper-heavy processes

JET FREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

Robust Domestic Network with Growing Global Presence



USA

Jet Freight Logistics Inc. (WOS)

Netherlands

Jet Freight Logistics B.V. (WOS)

UK

(Proposed Subsidiary)

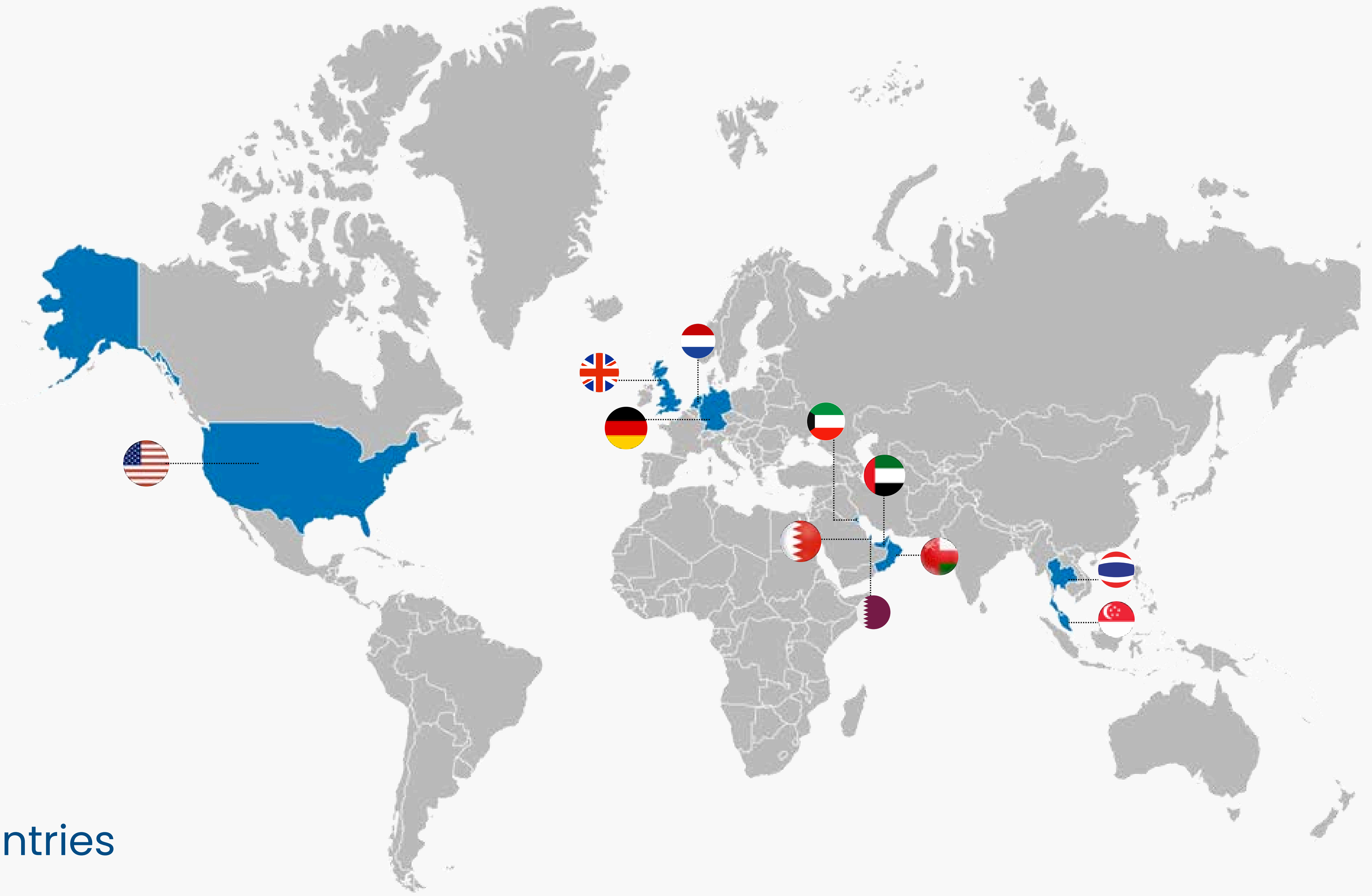
Dubai

(Proposed Subsidiary)

13 Branches across India along with 4 International Presence

JETFREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

International Presence



Serving

150+ Countries

KEY HUBS: Dubai, London, Doha, Frankfurt, Rotterdam, Sharjah, Abu Dhabi, Bangkok

Preferred Carrier Partner

Strategic Partnerships with multiple global airline carriers

enabling competitive pricing & capacity access

+30 More

Shipping Lines

Competitive Advantage

Perishable leadership

Recognized as the **No. 1 Agent** for international perishable cargo by Air India, offering 24/7 temperature-precision that general forwarders lack.

Tech Driven

Advanced digital tracking provides full end-to-end visibility from the "Door" in India to global destinations, replacing traditional, paper-heavy processes.

Preferred Airline Access

Tier-1 status and Blocked Space Agreements (BSA) with major airlines (Emirates, Qatar, Air India) ensure your cargo flies while competitors are waitlisted.

Industry Recognition

Awarded **Top Cargo Agent** by Emirates for the excellence in services and operations.

Agile Operations

Large enough for global scale but small enough to avoid the bureaucracy of giants. Providing faster decision-making and personalized service.

Global Networking

Operating in 150+ countries and leveraging partnerships with leading airlines, shipping lines, and rail carriers worldwide to offer reliable, flexible, and cost-effective logistics solutions.

JET FREIGHT®
THE WAVE OF RELIABILITY & PERFORMANCE

Association & Certification

Recognized and awarded top performer certifications by many airlines in India

ASSOCIATIONS

JCTRANS

The Global Air Cargo Forwarders Alliance

CII

ACAAI

ACFI

Together We Can

IATA

KEY CERRTIFICATIONS

IATA

ISO 9001:2015

MTO Multimodal Transport Operator

BCBA

AEO भारतीय सीमा शुल्क INDIAN CUSTOMS

JET FREIGHT THE WAVE OF RELIABILITY & PERFORMANCE

Visionaries Behind Jet Freight Logistics

Richard Francis Theknath
Chairman & Managing Director

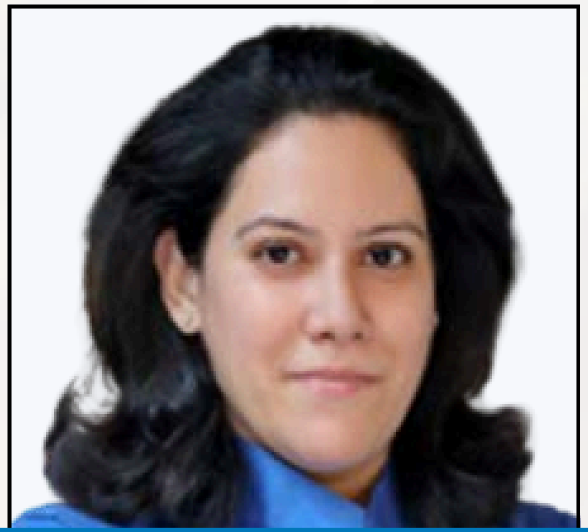
- 28+ years in the logistics industry
- Fosters a competitive and supportive environment, promoting continual improvement
- Actively involved in daily operations and strategic decisions (marketing, development, business operations)
- Education:
  - -FMBA from NMIMS Mumbai
  - - Executive MBA from IIT Bombay and Washington University in St. Louis

Dax Francis Theknath
Executive Director

- 16+ years in freight forwarding, logistics, and customs clearing
- Drives sales and operational excellence, overseas business expansions and new verticals
- Plays a key role in employee growth and organizational restructuring
- Holds a commercial pilot license from the Department of Transportation and FAA

Our Team

Agnes Theknath
Non-Executive Director



Jaya Singhania
Independent Director

Rushabh Patil
Independent Director

Ajay Gandeja
Independent Director

Deepak Kacha
Chief Financial Officer

Anmol Patni
Company Secretary and Compliance Officer

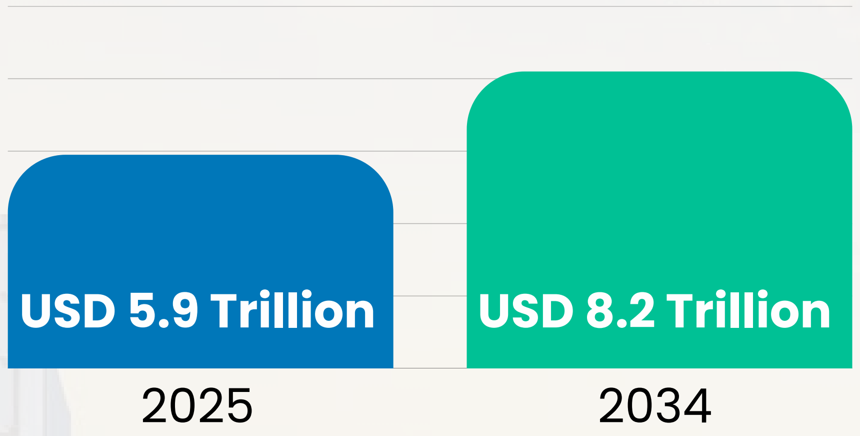
INDUSTRY OUTLOOK

JET FREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

Future Industry Growth Snapshot

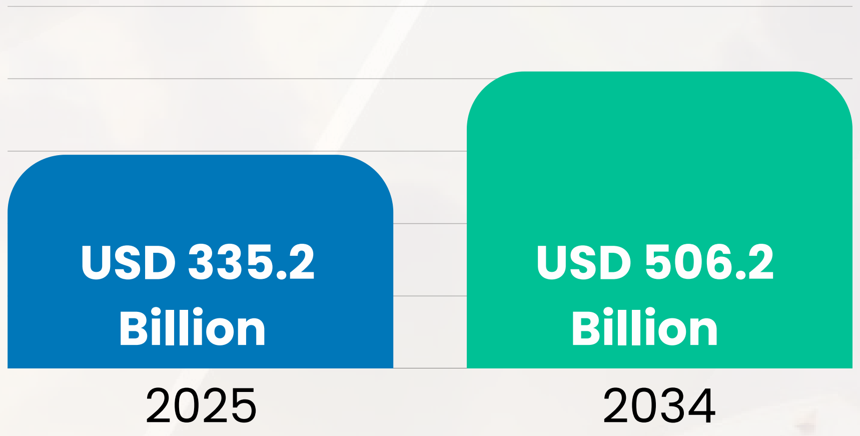
Global Logistics Industry Market Size

CAGR – 3.71%



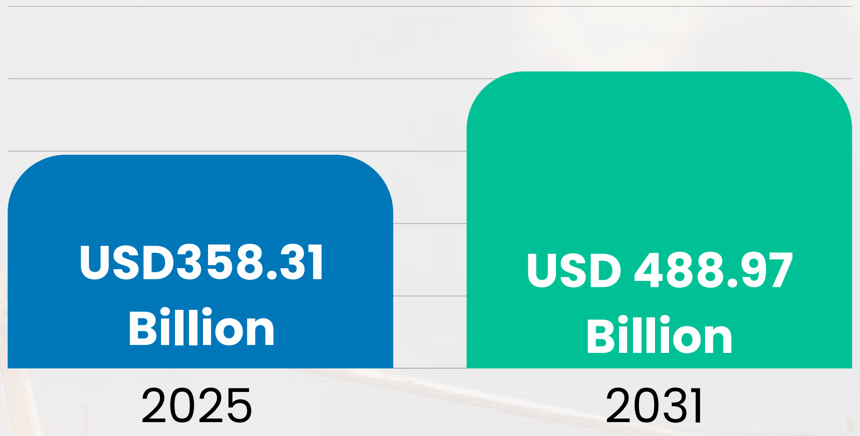
Global Air Freight Market Size

CAGR – 4.7%



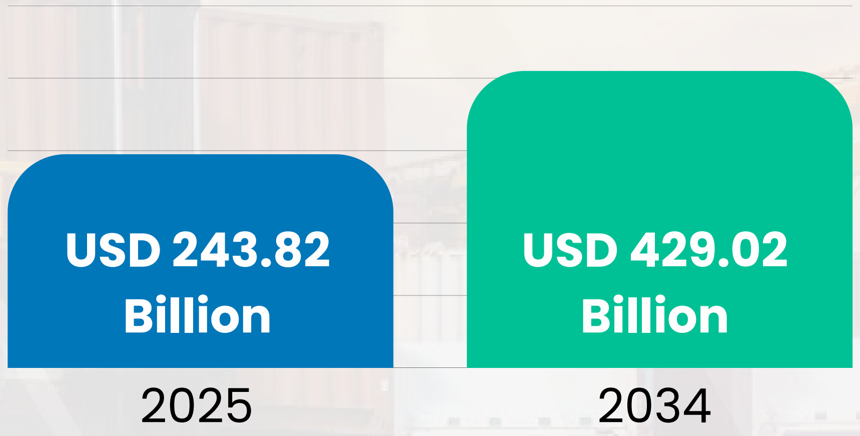
Global Ocean Freight Market

CAGR – 5.26%



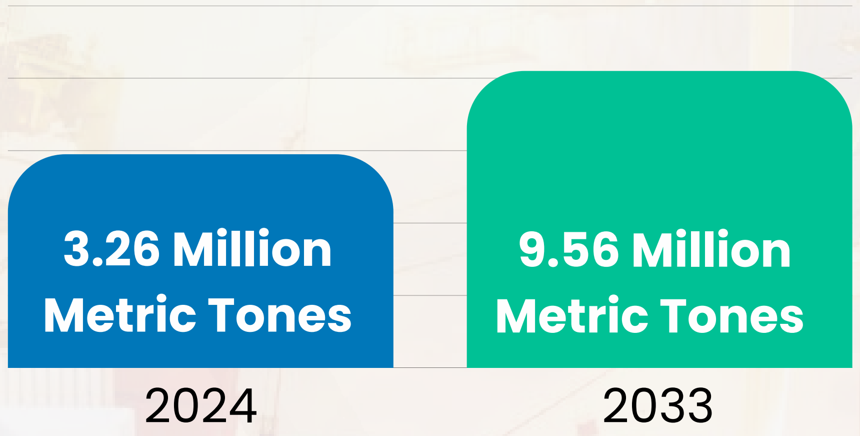
India’s Logistics Industry Market size

CAGR – 6.48%



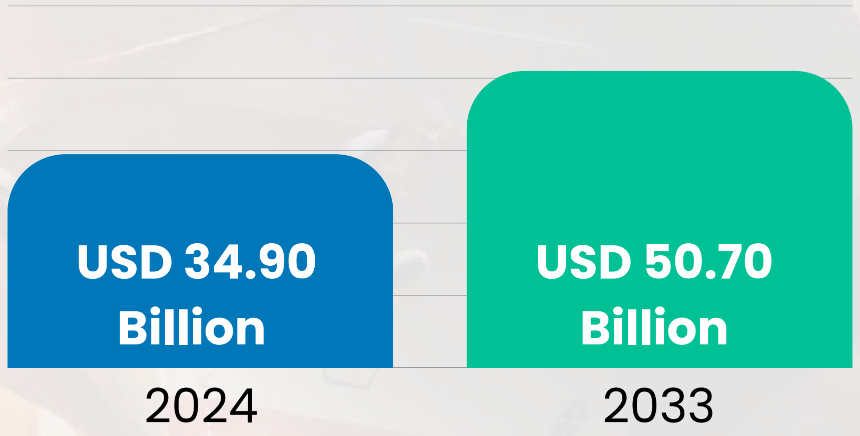
Indian Air Freight Market Volume

CAGR – 11.50%



Indian Ocean Freight Market

CAGR – 3.80%



India's international air cargo outperformed global averages — growing ~19% in 2024 vs. a global average of 13%.
Between Apr 2024–Jan 2025, international cargo volumes reached ~1.93 million tonnes — a 17.2% surge YoY

Sources: IMARC | Mordor Intelligence | STAT Trade Time

Air Freight Industry

Key Industry Tailwinds For JFLL

Pharma exports
India's pharmaceutical exports exceeded **USD 21 billion in FY25** — structurally dependent on air freight for temperature control and compliance

Navi Mumbai Airport
Planned 3.5 Mn tonne cargo capacity — a direct long-term catalyst for JFLL's Mumbai-centric operations

Air Cargo Target
India's Ministry of Civil Aviation has set a policy target of **10 million tonnes of air cargo annually by 2030**, more than 2.7x current volumes

Perishables growth
Perishables account for 15–20% of India's air cargo volumes

E-commerce boom
India's e-commerce logistics market valued at USD 19.54 Bn in 2025, projected at USD 103.83 Bn by 2034 (CAGR 20.39%)

Policy support
PM Gati Shakti & National Logistics Policy targeting logistics cost reduction from ~14% of GDP to sub-10%

Sources: IMARC | Air Cargo Week |

India e-commerce expected to reach
$550Bn by 2035,
with rising Tier 2/3 adoption driving increased reliance on air freight for faster deliveries.

Government plans to allocate
$1.83Bn for airport infrastructure by 2026,
alongside ~$4.99Bn investment in the air cargo sector over the next 4 years, aimed at expanding cargo capacity, modernising airports, and enhancing air navigation services to support higher freight volumes.

JET FREIGHT
THE WAVE OF RELIABILITY & PERFORMANCE

GLOBAL EXPANSION & STRATEGIC GROWTH ROADMAP

Growth & Expansion Strategy

Target Markets (Geographies)

The Company is strategically focused on key international trade lanes, including:

India–US, Canada	India–Europe (UK, Germany)	Gulf and Middle East

E-Commerce Expansion

Strengthen partnerships & optimize logistics

(marketplaces, D2C brands, courier tie-ups, long-term contracts)

Expand services & improve margins

(B2B/B2C international offerings, pricing optimization)

Technology & Process Optimization

- Tech-driven automation & visibility
- Lower costs & faster Turnaround Time (TAT) to attract premium clients

JET FREIGHT®
THE WAVE OF RELIABILITY & PERFORMANCE

Expansion into Ocean Freight – Strategic Growth Driver

Industry Tailwinds

Ocean freight carries **~70% - 80% of global trade volume**, making it the backbone of global logistics

Industry growing at **~3–5% CAGR**, driven by globalization, e-commerce & supply chain diversification

Strong growth in **containerized trade, bulk commodities & cross-border shipments**

Ocean freight expansion transforms Jet Freight into a scalable, multimodal logistics player aligned with long-term global trade growth.

Growth Strategy (3x Ocean Freight Scale-Up)

Customer Expansion
Target high-volume sectors (agro, retail, industrial cargo)

Trade Lane Expansion
Focus on India–US, India–Europe & intra-Asia corridors

Integrated Offering
Combine ocean freight with warehousing & distribution

Carrier Partnerships
Secure competitive rates, assured capacity & priority allocation

Operational Efficiency
Container consolidation, route optimization & cost control

ERP & CRM Overview – Operational Backbone & Strategic AI Roadmap

Current State (Core Platform)

Unified System:
Single, cloud-based ERP & CRM platform managing end-to-end business processes, including finance, order management, inventory, and customer data.

Key Capabilities:
Real-time visibility into supply chain, automated workflows for order-to-cash and procure-to-pay, and a centralized 360° customer view.

Impact:
Reduced manual data entry, improved reporting accuracy, and faster sales-to-logistics handoffs.

Next-Gen Focus: AI Integration (Next 3 Quarters)

Customer Experience:
AI-powered predictive insights for proactive issue resolution (e.g., delay alerts) and intelligent self-service portals for order status and returns.

Logistics Efficiency:
AI route optimization, demand forecasting to reduce stockouts / overstock, and anomaly detection in shipment tracking to auto-flag exceptions.

Goal:
Drive lower operational costs, faster issue resolution, and differentiated customer service.

The ERP/CRM provides a stable digital foundation; the upcoming AI layer will directly enhance customer satisfaction and logistics ROI without replacing core systems.

FINANCIAL HIGHLIGHTS

Diversified Global Revenue Contribution

All figures in Lakhs

Region	F.Y.24-25	% of Total Revenue	F.Y.25-26	% of Total Revenue
Europe	14,767.92	37.07%	15011.34	35.40%
Gulf	9,537.82	23.94%	8280.57	19.53%
USA	6811.23	17.10%	8217.17	19.38%
Asia	5,712.46	14.34%	7003.27	16.51%
Africa	2,190.36	5.50%	2920.48	6.89%
Australia	817.96	2.05%	975.47	2.30%
Total	**39837.75**	**100.00%**	**42408.3**	**100.00%**

Consolidated P&L (Yearly)

All figures in Lakhs

Particulars	FY 2024	FY 2025	FY 2026
Revenue From Operations	40,125.22	44,375.57	44429.87
Other Income	187.88	157.32	381.22
Total Income	**40,313.10**	**44,532.89**	**44811.09**
Operational Expenses	36,440.64	40,175.47	39908.51
Employee Benefits Expense	2,281.65	2,045.18	2060.84
Other Expenses	801.79	745.17	788.24
Total Expenditure	**39,524.08**	**42,965.82**	**42757.59**
EBITDA	**789.02**	**1,567.07**	**2053.50**
EBITDA Margin (%)	**1.96**	**3.52**	**4.58%**
Depreciation & Amortisation	229.04	218.86	193.58
EBIT	**559.98**	**1,348.21**	**1859.92**
Finance Costs	611.25	715.62	700.39
Profit Before Exceptional Items	(51.27)	632.59	1159.53
Exceptional Items – Gain / (Loss)	65.95	-	-
Profit Before Tax (PBT)	**14.68**	**632.59**	**1159.53**
Tax	(2.22)	257.54	478.67
PAT	**16.90**	**375.05**	**680.86**
PAT Margin (%)	**0.04%**	**0.84%**	**1.52%**
EPS (in Rs.)	**0.04**	**0.81**	**1.47**

Consolidated Balance Sheet

All figures in Lakhs

Particulars	FY 2024	FY 2025	FY 2026
Equity			
Paid up equity share capital	2320.19	2320.19	2320.19
Reserve and Surplus	3764.45	4125.29	4798.29
NCI	(22.10)	(21.17)	(21.17)
Total Equity	**6062.54**	**6424.31**	**7097.31**
Liabilities			
Non-Current Liabilities			
Long term Borrowings	1569.14	1491.96	1493.08
Deferred Tax Liabilities (Net)	-	0.01	0.07
Income Tax Assets (Net)	2.04	-	-
Long term Provisions	76.59	84.57	114.71
Total Non-Current Liabilities	**1647.77**	**1576.54**	**1607.86**
Current Liabilities			
Short term Borrowings	3921.49	4828.80	5856.20
Lease Liabilities	98.09	130.85	74.53
Trade Payable	4631.97	4408.79	3796.20
Other financial Liabilities	354.72	187.84	126.17
Other current Liabilities	322.56	561.51	673.74
Short term Provision	8.66	15.69	13.29
Total Current Liabilities	**9337.49**	**10133.48**	**10540.13**
Total	**17047.80**	**18134.33**	**19245.30**

Particulars	FY 2024	FY 2025	FY 2026
Assets			
Non-Current Assets			
PPE	1226.08	1212.99	1154.89
Capital work-in-progress	7.34	-	-
Intangible Assets	1405.08	1326.17	1235.16
Right-of-use Assets	93.77	126.60	72.37
Financial Assets	198.96	57.98	69.34
Deferred Tax Assets (Net)	450.95	339.13	66.77
Income Tax Assets (Net)	1403.76	414.18	399.86
Other Non-Current Assets	2822.20	2763.52	2700.25
Total Non-Current Assets	**7608.14**	**6240.57**	**5698.64**
Current Assets			
Trade Receivables	6892.42	7789.42	9662.21
Cash & Cash Equivalents	46.57	65.43	95.83
Bank Balance other than Cash & Cash Equivalents	1294.74	1187.10	1367.16
Other Financial Assets	9.93	337.39	430.50
Other Current Assets	1195.99	2514.42	1990.96
Total Current Assets	**9439.65**	**11893.76**	**13546.66**
Total	**17047.79**	**18134.33**	**19245.30**

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Cash Flow Statements

All figures in Lakhs

Particulars	FY 2024	FY 2025	FY 2026
A. Net Cash from / (used in) Operating Activities	1,500.71	(252.00)	(814.10)
B. Net Cash from / (used in) Investing Activities	(642.26)	123.59	438.79
C. Net Cash from / (used in) Financing Activities	(1,112.95)	147.27	405.72
Net Increase / (Decrease) in Cash & Cash Equivalents (A+B+C)	**(254.50)**	**18.86**	**30.41**
Cash & Cash Equivalents at the Beginning of the Year	301.08	46.57	65.43
Cash & Cash Equivalents at the End of the Period	**46.57**	**65.43**	**95.84**

THANK YOU

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