

August 12, 2026

The National Stock Exchange of India Ltd
Exchange Plaza, C-1, Block G
Bandra – Kurla Complex
Mumbai 400051

The Department of Corporate Services
BSE Limited,
P.J. Towers, Dalal Street
Mumbai 400001

Scrip Symbol: SANSERA

Scrip Code: 543358

Dear Sir/ Madam

Subject: Investors Presentation

Please find attached a copy of Investors presentation that would be used in the earnings call on August 13, 2026 at 10.00 am (IST) on the Unaudited financial results of the Company for the quarter ended June 30, 2026.

The above presentation will also be made available on the website of our Company at www.sansera.in.

Kindly take the same in your record.

Thanking you.

for Sansera Engineering Limited



Rajesh Kumar Modi
Company Secretary and Compliance Officer
M.No. F5176

Encls: a/a

SANSERA ENGINEERING LIMITED

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E-mail id: info@sansera.in Website: www.sansera.in CIN: L34103KA1981PLC004542

Sansera Engineering Limited

Q1FY27
Investor Presentation

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Performance Highlights



Mr. B R Preetham
Executive Director & CEO

"We started FY27 strongly, delivering our highest-ever quarterly revenue of INR 10,213 million, crossing the INR 10,000 million mark with YoY growth of 33.3%. Despite geopolitical challenges and cost inflation, we delivered double-digit growth across segments while maintaining healthy EBITDA and PAT margins at 19.2% and 8.6%.

This is a testimony of our disciplined order execution, richer product mix, and broad-based momentum across our diversified product portfolio. Non-Auto segment delivered its highest-ever quarterly sales, with contribution increasing to 20.8% of overall sales, driven by ADS which registered more than three times YoY growth. Our Auto-Tech Agnostic and xEV business also delivered highest-ever quarterly sales with a YoY growth of 22.2%, while Auto ICE grew 20.8% YoY on a high base. Even though our Auto ICE segment continues to grow at a healthy rate, its contribution has moderated to 65%, due to much faster traction in our Non-Auto business.

Sansera's order book across businesses, representing peak annual revenues for the new business excluding ADS orders, stood at INR 18,493 Million as on Jun-26. The total unexecuted order backlog for the ADS business stood at INR 44,368 million by the end of Q1FY27.

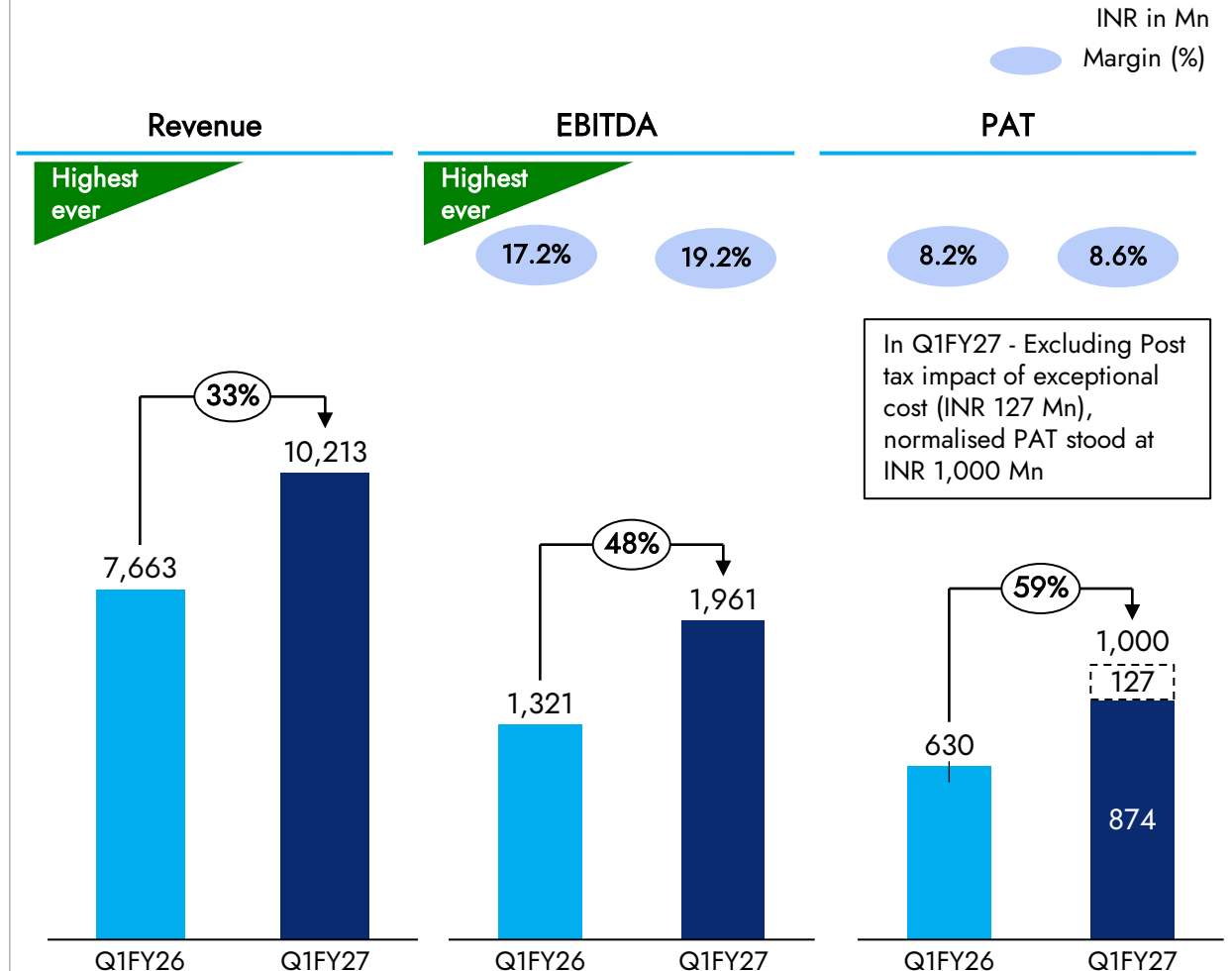
We are committed to building capacity ahead of strong demand, both for growth in existing components and for new qualifications. Our ability to capitalise on the opportunity ahead is underpinned by existing qualifications across critical components and strong OEM relationships.

Looking ahead, we expect to end FY27 with high-teens topline growth, with a continued focus on improving our margin profile. Backed by long-standing engineering expertise, strong execution capabilities, a healthy order book, and a diversified business segment, we are well positioned to build on the current momentum from a long-term perspective."

Quarterly Performance

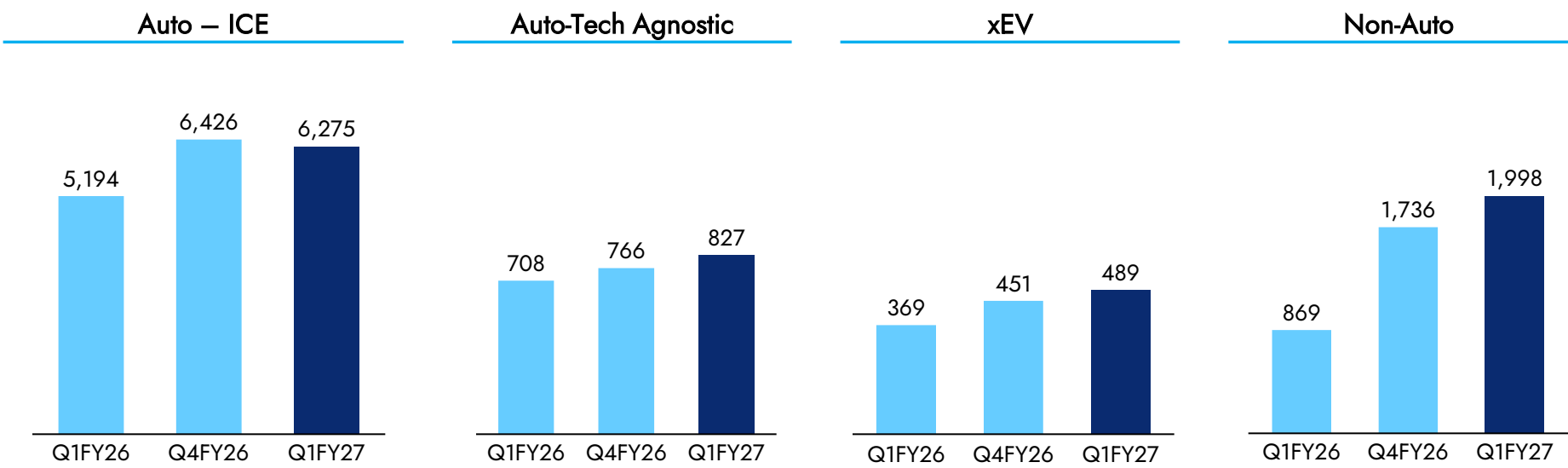
Sansera delivered a **highest ever Revenue** during the Quarter along with stable margins EBITDA and PAT levels

- › **India business** delivered a healthy 17.4% YoY growth in Q1FY27, while the **International business** significantly outperformed with a 71.4% YoY growth
 - › Exports to other foreign countries increased more than 3x YoY, primarily driven by strong execution of Semiconductor business
 - › Exports to the USA nearly doubled as against the same period last year, supported by robust growth in the Aerospace and Passenger Vehicles business
 - › Exports to Europe grew by 32.1% YoY, while excluding Sweden operations it grew by 48.8% YoY
 - › Sweden operations recorded a healthy growth of 11.6% YoY
- › **Non-Auto segment** achieved its highest-ever quarterly sales, growing 129.9% YoY, with its contribution achieving desired product mix level of 20.8%, as per company's long-term vision
 - › The ADS business was the key growth driver within the Non-Auto segment, with sales increasing by more than 3x YoY
 - › Off-Road segment also delivered a solid growth of 50.1% YoY
- › **Auto-Tech Agnostic and xEV segment** also recorded its highest-ever quarterly sales, growing 22.2% YoY, with the xEV business growing at nearly twice the pace of the tech-agnostic business
- › **Automotive ICE Segment** delivered a healthy YoY growth of 20.8% YoY on a large base. It reported a highest ever quarterly numbers for passenger vehicles and commercial vehicles
 - › Passenger Vehicles registered a YoY growth of 38.2%
 - › Commercial Vehicles grew by 18.5% YoY
 - › 2W delivered a YoY growth of 14.6%

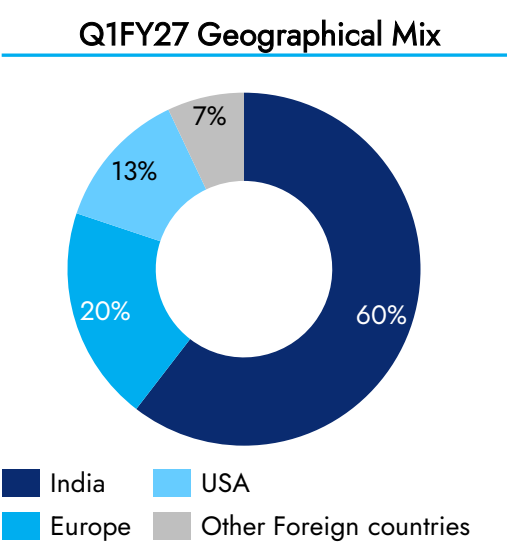
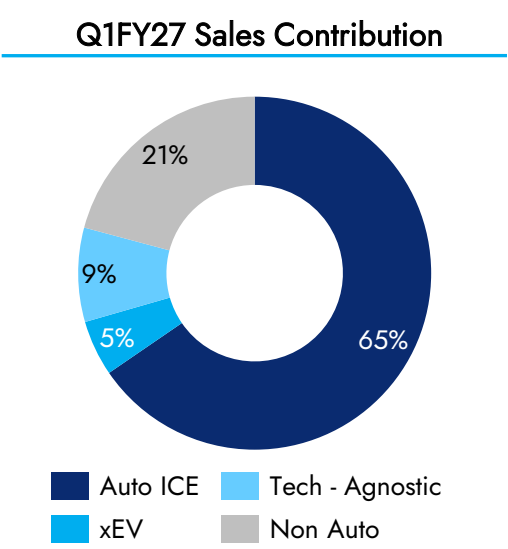


Sales Mix Trends

INR in Mn



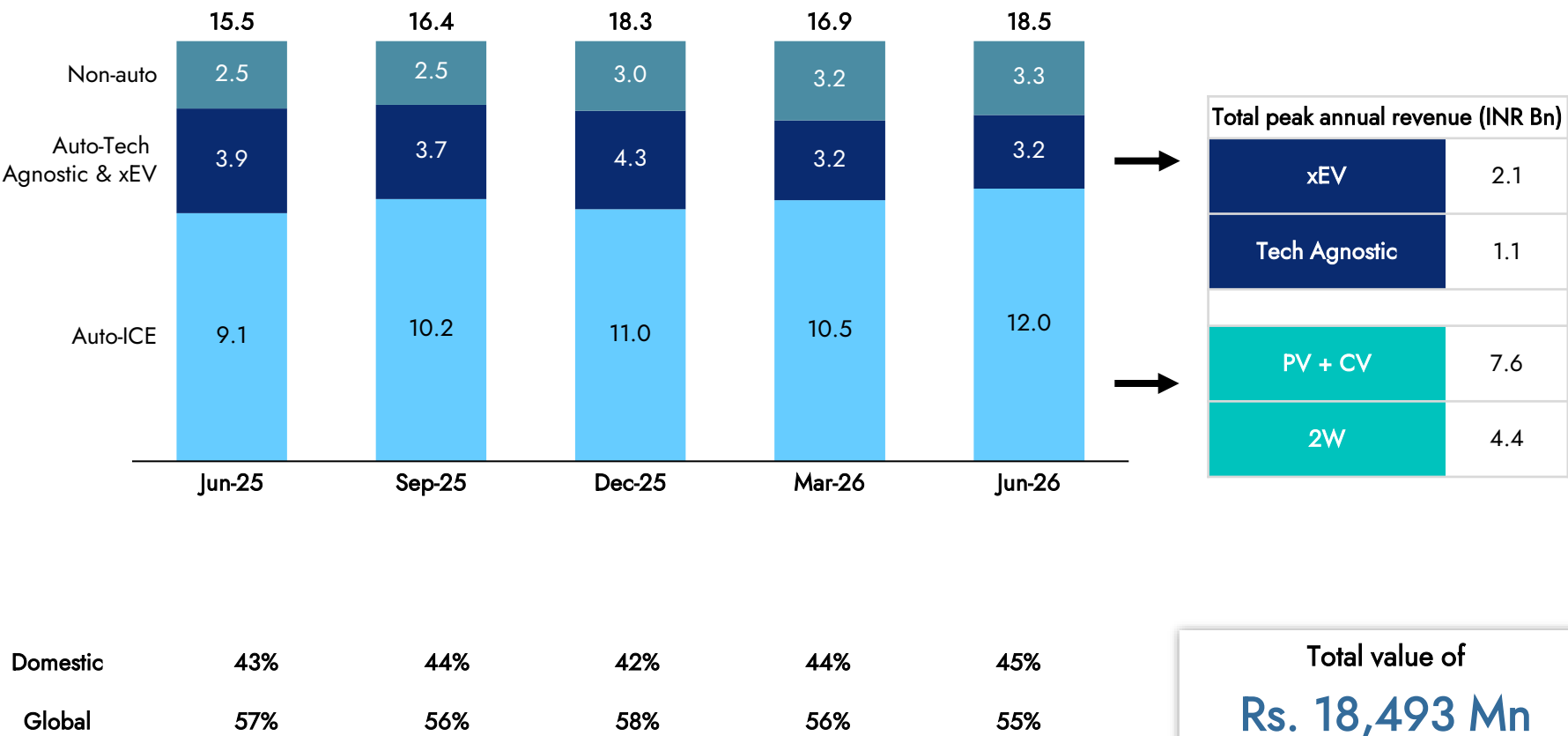
Sales mix (%)	Q1FY27	Q1FY26	Q4FY26	FY26	FY25
India	60.1%	68.7%	61.6%	65.2%	68.4%
Europe	19.6%	19.9%	21.0%	18.8%	18.3%
USA	12.7%	8.4%	10.4%	9.3%	9.2%
Other Foreign Countries	7.6%	3.0%	7.0%	6.7%	4.1%
International	39.9%	31.3%	38.4%	34.8%	31.6%
Exports from India	32.5%	22.4%	30.2%	26.6%	25.9%
Sweedeen Sales	7.4%	8.9%	8.2%	8.2%	5.7%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%



Peak Annual Revenues for New Business – Excluding ADS (Change in disclosure)

Expanding product portfolio and customer base with a focus on capitalizing on the high-growth emerging segments

Segment wise Orderbook* Excluding ADS (INR in Bn)



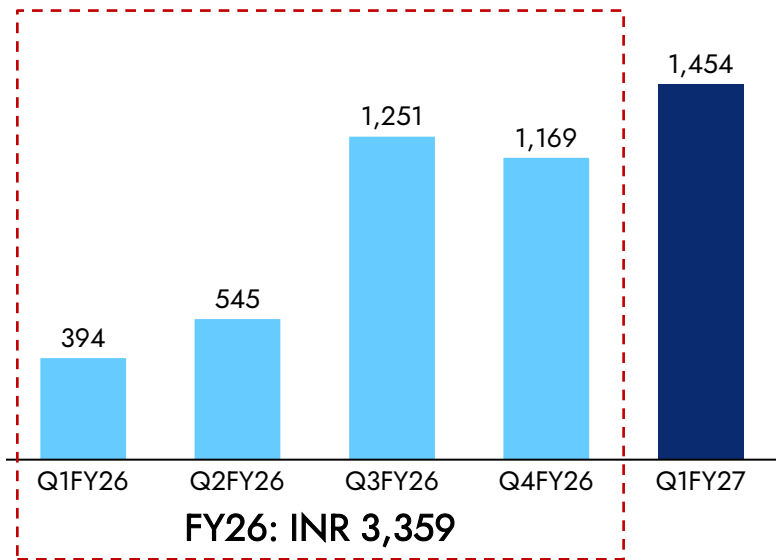
- › ADS orders are structurally different from our overall order book, which is presented as peak annual revenues for new business rather than total cumulative backlog. To avoid duplication, the ADS business value has been excluded from the order book for the rest of the business.
- › Order book represents peak annual revenues for new business
- › This is based on LOIs / POs for which production has started beyond 1-Apr-2026 or is yet to start
- › This orderbook is expected to reach its peak annual revenue in the next 3 years
- › In addition, the company is continuously working on adding new orders in all the segments
- › Orderbook as on 31-Mar-26, represent orders which moved to mass production as on 1-Apr-26, peak value of these orders shall reflect in the topline once they reach maturity

*Order book represents peak annual revenues for new business

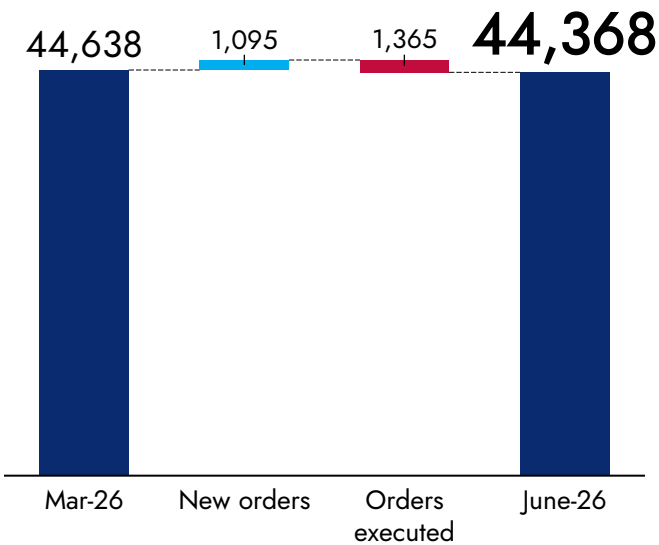
ADS Segment Highlights

INR in Mn

Segment Revenue*



Cumulative unexecuted order backlog



FY27 ADS Revenue guidance of
INR 5,500 – 6,000 Mn

This order backlog is executable in
~ 5 years

Existing ADS Capacity

140,000 sq ft

Covered area of current facility

2/3 of the space

dedicated for Aerospace & Semicon

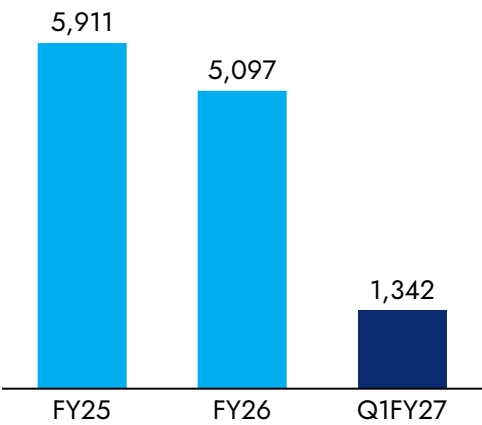
1/3 of the space

dedicated for defence

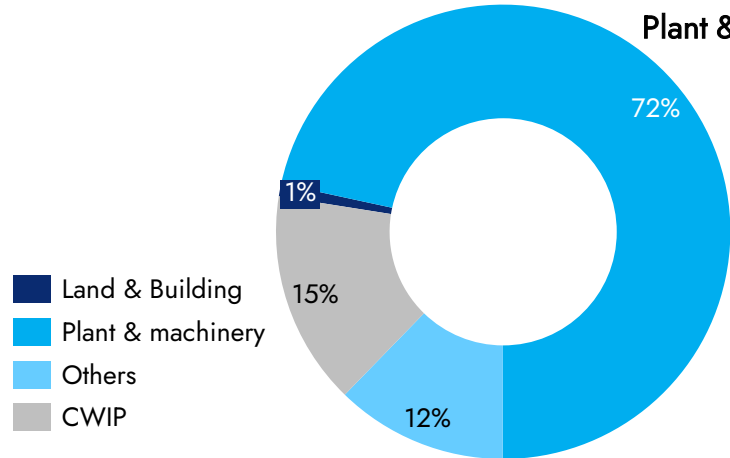
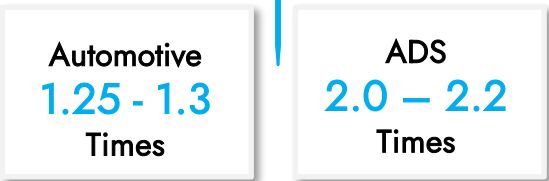
*Includes product sales, scrap sales, and tooling income, as all three form an integral part of the ADS business and are closely linked to its overall operations

Fueling Growth through Capital Investments

Capex (INR Mn)



Incremental Asset Turn



Plant & Machinery

Non - Auto	13%
Auto PV/CV	45%
Auto 2W (Legacy components)	18%
Auto (Tech. agnostic + xEV)	12%
Common capex	5%
Maintenance	7%

Capex Plan- Upcoming Projects

Auto ICE

Pantnagar (Plant 6) Expansion	Addition of forging capacity at existing plant 6 primarily for 2W.
Manesar Plant (Plant 4)	Addition of 80k sq. ft. of manufacturing capacity and machinery for the PV and 2W segments

Auto Tech-agnostic & xEV

Nichidai Sansera JV	60:40 JV with Nichidai Corporation Focus on cold & warm forged precision components Expands into tech-agnostic high-precision components
Bengaluru (Plant 2)	Addition of machined capacity with a primary focus on Auto Tech. agnostic & xEV

ADS

New Hangar	80k sq. ft. hangar - expansion within existing campus to facilitate current orderbook execution.
New Defence Plant	Addition of 45k sq. ft., with the facility focused on the Defence business within the ADS segment.
Surface Coating Facility	New brownfield surface coating facility established adjacent to the ADS plant in Bengaluru

Consolidated Profit & Loss

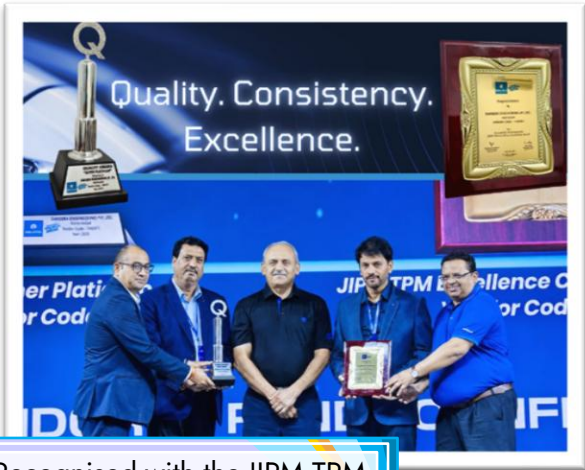
Particulars (INR in Mn)	Q1FY27	Q1FY26	YoY	FY26
Revenue From Operations	10,213	7,663	33%	34,979
Cost of goods sold (incl power & fuel cost)	5,873	4,434		20,519
Gross Profit	4,339	3,229	34%	14,460
Gross Profit Margin	42.5%	42.1%		41.3%
Employee benefit expenses	1,332	1,196		4,887
Other Expenses	1,046	712		3,252
EBITDA	1,961	1,321	48%	6,321
EBITDA Margin	19.2%	17.2%		18.1%
Other Income	134	117		595
Depreciation and amortisation expense	619	476		2,059
EBIT	1,476	962	53%	4,857
EBIT Margin	14.4%	12.6%		13.9%
Finance Cost	120	104		377
Exceptional Items	169	0		162
Profit before Tax	1,187	858	38%	4,317
Share of net profit of associates accounted for using the equity method, net of tax	-3	-11		4
Tax	310	217		1,053
Profit After Tax	874	630	39%	3,269
Profit After Tax Margin	8.6%	8.2%		9.3%
EPS – Basic (Rs.)	13.89	10.01		52.09
EPS – Diluted (Rs.)	13.83	9.98		51.93

Exceptional items

Q1FY27: INR 169 million recognised during the quarter towards the settlement of a litigation matter before the U.S. District Court. The litigation was disclosed in the Company's prospectus filled in 2021. The matter has been settled without admission of liability, and the settlement amount is expected to be substantially covered by insurance.

FY26: Increase in gratuity liability arising out of past service cost and increase in leave liability on account for changes in Labour laws.

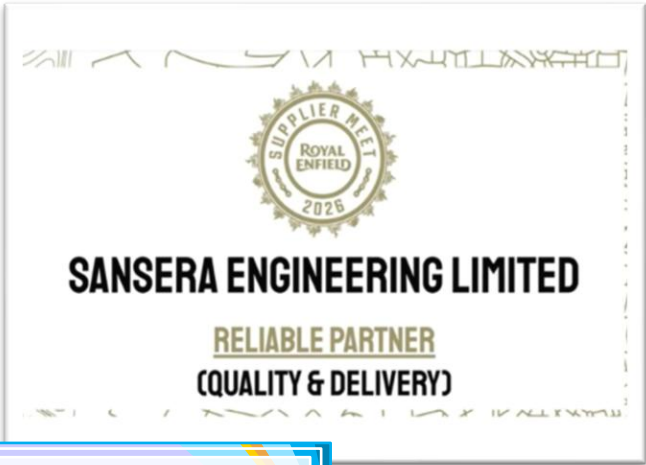
Recent Award Wins During The Quarter



Recognised with the JIPM TPM Excellence Consistency Award and the Quality Award – Super Platinum from Bajaj Auto.



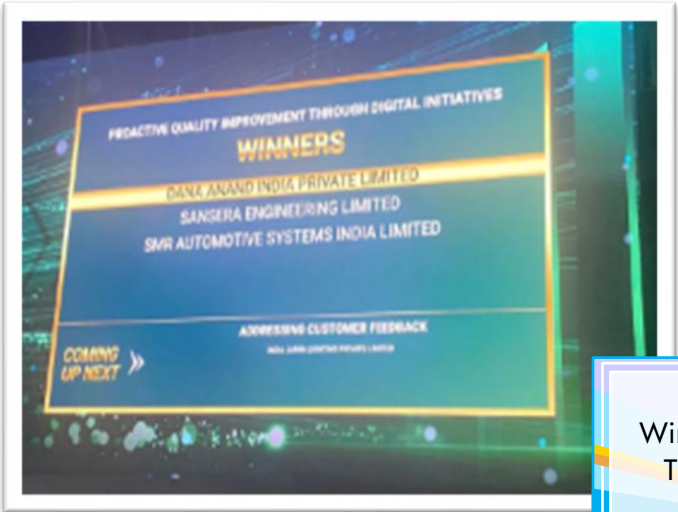
General Motors- Supplier Quality Excellence Award 2025



Royal Enfield 2026- Reliable Partner (Quality & Delivery)



Excellence in Education & Skill Development Award at the Global CSR & Sustainability Summit 2026



Winner- Quality Improvement Through Digital Initiative

Company Overview

Sansera: Manufacturer of High-End Precision Engineered Components across Multiple Automotive and Non-Automotive Sectors



Sansera is committed towards diversifying its revenue mix further in emerging segments to 40% while growing the overall business

4 Decades
of Engineering Expertise

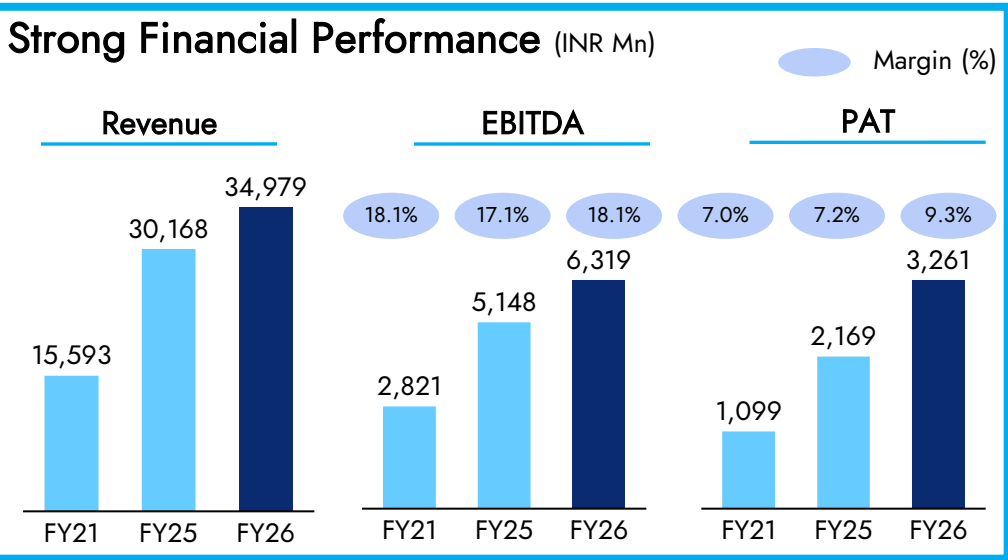
Long-standing relationship
with top OEMs

In-house Machine Building
& Automation capabilities

18
Integrated Manufacturing
Units

100+
Clients across 27 countries

12,443 Employees with
529 Engineers



Diversification Led Growth... Reflecting in Shifting Sales Mix

	Auto ICE			Auto Tech-agnostic & xEV		Non-Auto	
	70% FY26 (83% - FY21)			14% FY26 (5% - FY21)		16% FY26 (12% - FY21)	
	2W	PV	CV	Tech agnostic	xEV	ADS	Others
Q1FY27	35.4%	17.5%	12.1%	8.6%	5.1%	14.2%	6.6%
FY26	39.7%	17.0%	12.7%	8.7%	4.8%	9.6%	6.8%
FY21	45.7%	23.4%	13.4%	5.0%	-	3.8%	7.8%

Emerging segments

2011
Light
Commercial
Vehicles

Began strengthening portfolio with light commercial vehicle components

2013
Aerospace
Milestone

Launched a dedicated facility to manufacture aerospace components

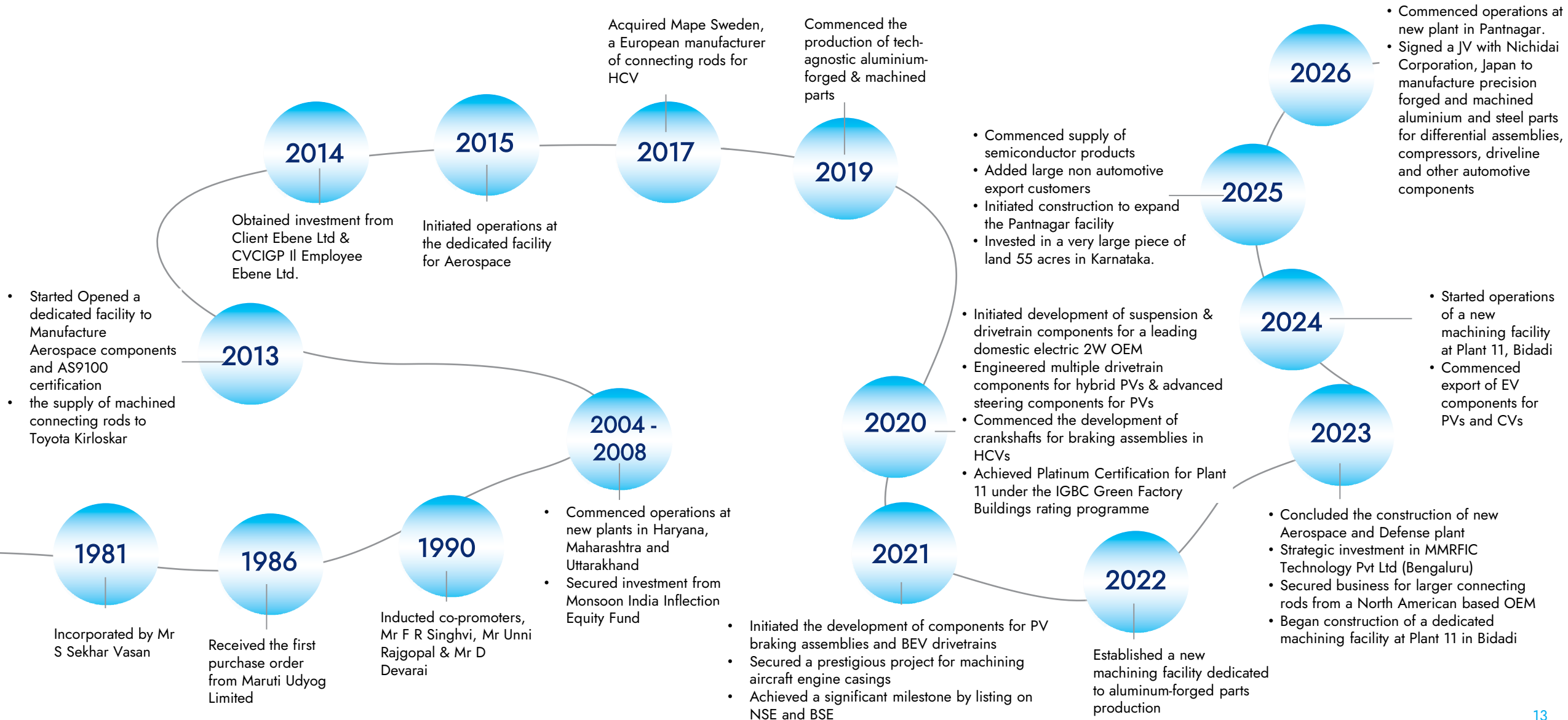
2017
Global
Expansion

Acquired Sansera Sweden, marking entry into the heavy commercial vehicle segment and reinforcing global presence.

2024
SEM

Extending commitment to high precision by entry into semiconductor fab equipment and critical component segments

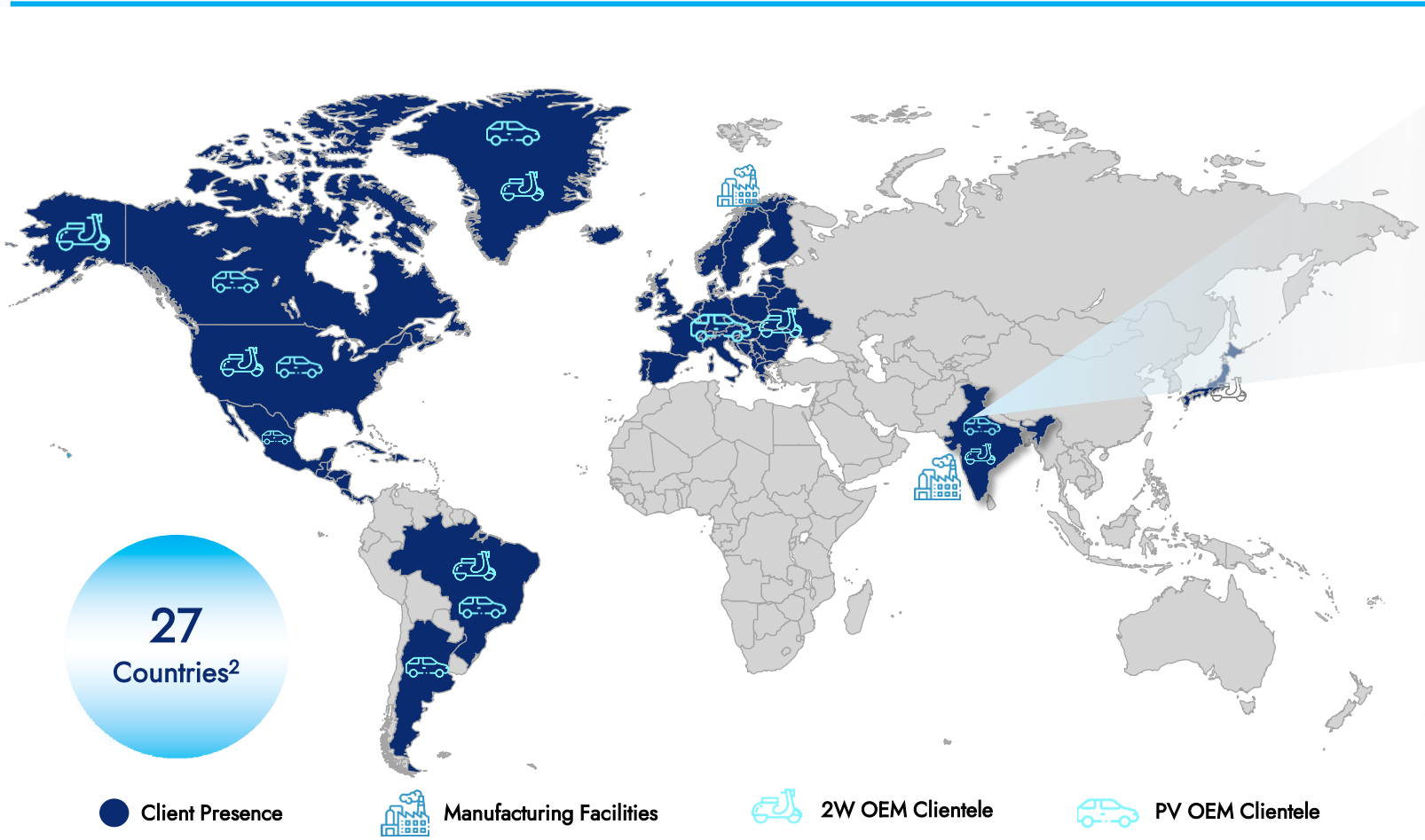
Powering Innovation and Growth for Four Decades



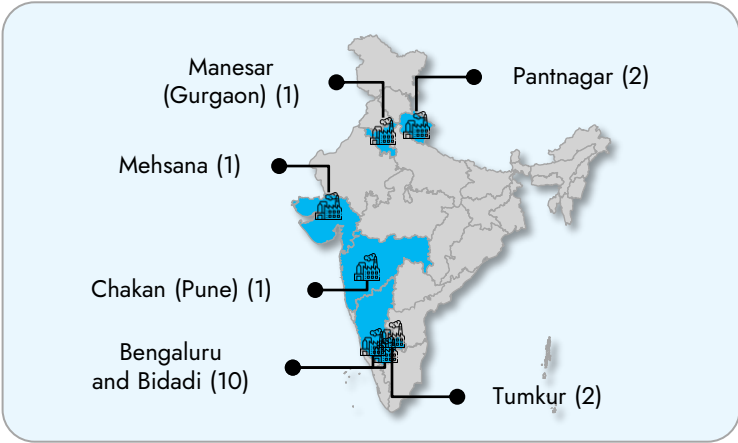
Delivering Precision Globally

Robust infrastructure & fungible manufacturing capabilities catering to 105¹ auto and non-auto customers across 27 countries²

Global Presence



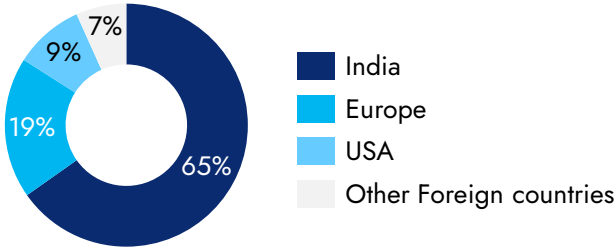
Integrated Manufacturing



Fungible Production Lines
Interchangeable capacity across auto and non-auto

35% Total Product Sales from Exports (FY26)

Revenue Across Geographies (FY26)



Maps not to scale. All data, information, and maps are provided "as is" without warranty or any representation of accuracy, timeliness or completeness.

Notes: 1. Some customers may appear in more than one category. 2. Including India.

Engineering Led Legacy Solutions: Auto ICE

Sales Contribution (FY26)	Key Customers
34.3% Motorcycle 5.4% Scoters	• All major Indian OEMs • Premium OEMs in Europe, US and Japan
17.0% Passenger Vehicles	• Major Indian and Japanese OEMs • Indian multinational automotive manufacturing company • Key North American and European OEMs • Global Tier 1 Supplier
12.7% Commercial Vehicles	• Leading Indian & European OEMs • Global supplier of actuation and motion control systems • Major European, Japanese and US OEMs • Global Supplier of Braking Systems

2Ws



Connecting Rods



Crankshaft



Rocker Arm



Balancer Shaft



Gear Shifter Fork



Flywheel

PV



Bogy Nozzle



Gear Fork Shift



Timing Sprocket



Adapter



Lever Shift



Finger Follower



Housing Shift Levers

CV



Fractured Con Rod



Gear Shifter Fork



Braking Crank Shaft



Parking Pawl



Guide Bush

70%
Total FY26 Sales contribution

- Proven track record of **developing complex and critical precision engineered components for the automotive sector**, consistently achieving excellence over the years

60%
Total Long term Sales contribution

- While the **share of Auto ICE has moderated**, it continues to **remain a robust and growing foundation for operations**
- Potential to grow business further both in domestic and global markets
- Consolidating product manufacturing across facilities to harness synergies and unlock capacity efficiencies

Note: Balance Sales is from 3W segment

Engineering Led Emerging Solutions: Auto (Tech-Agnostic and xEV)

XEV



Tech – Agnostic



Sales Contribution (FY26)

4.8%
XEV

Key Customers

- European premium 2W OEMs
- Leading European PV OEM
- Major Europe and US-based Tier 1 customer

8.7%
Tech – Agnostic

- Key Indian EV OEMs
- Major Indian UK and OEM
- Major North American and European EV OEM

14%
Total FY26 Sales contribution

- Specializes in providing innovative and high-performance solutions tailored to meet the evolving needs of the tech-agnostic and xEV automotive segments.

20%
Total Long term Sales contribution

- Strategically positioned to capitalise on the growing opportunities in Tech-Agnostic and xEV space
- Investing in advanced technologies and developing lightweight and high efficiency components to cater to the evolving needs of EV manufacturers
- Operationalise a dedicated facility for hybrid and electric components within Bengaluru plant, underscoring commitment to the EV sector

Engineering Led Emerging Solutions: Non Auto

ADS



Off Road



Agri-culture



Others



Sales Contribution (FY26)

9.6%
ADS

3.2%
Off Road

1.6%
Agriculture

2.0%
Others

Key Customers

- All major Indian OEMs & Leading Indian Tier 1 Supplier
- Global Tier 1 Supplier
- Global European aircraft OEM
- Semicon Fab Equipment OEMs

- Major Indian and Japanese OEMs
- Indian arm of a global supplier of fuel injection systems
- Indian arm of a global engine-based fuel

- Global Recreation Vehicle OEM

- Indian arm of a global manufacturing and supply chain management co.
- Global OEM of Earth Moving Equipment
- Subsidiary of a leading global power tools manufacturer

16%

Total FY26 Sales contribution

- In FY25, the company made significant strides in **diversifying non-automotive portfolio**, with the segment now distinctly categorised into ADS and non-ADS verticals.

20%

Total Long term Sales contribution

- Foresee tremendous growth potential in the ADS segment, supported by a rebound in aerospace demand
- New customer wins, and rising opportunities in **semiconductor equipment manufacturing** are expected to fuel the growth
- The upward trajectory is expected to be accelerated by the addition of another large aerospace OEM and the ramp-up of semiconductor-related business

Long-term growth across end-markets

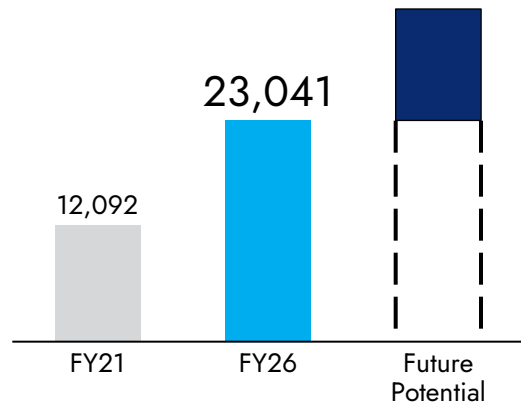
Order Book

Contribution to
sales

INR in Mn

Auto-ICE

▲ 14%
CAGR (FY21-26)
Surpassing Auto Industry
growth



83%

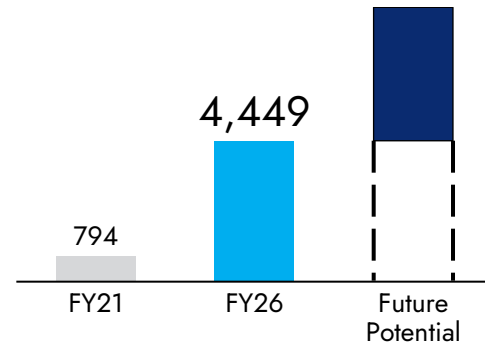
70%

60%

Long term Vision

Auto-Tech Agnostic & xEV

▲ 41%
CAGR (FY21-26)
Driven by product focus



5%

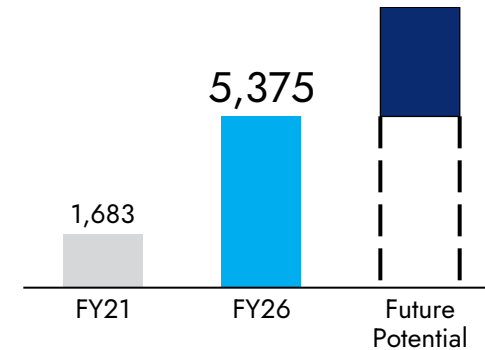
14%

20%

Long term Vision

Non-Auto

▲ 26%
CAGR (FY21-26)
Driven by 3x growth in Aerospace



12%

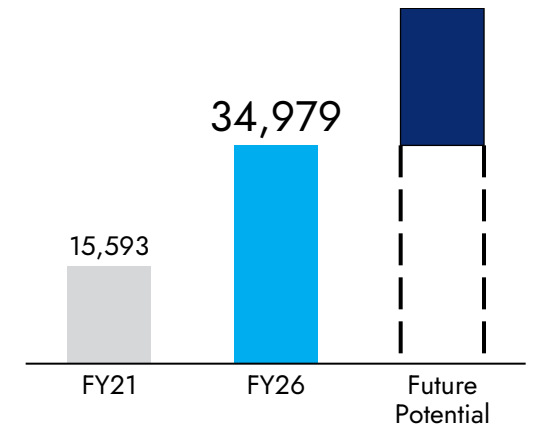
16%

20%

Long term Vision

Total Revenue*

▲ 18%
CAGR (FY21-26)
Driven by all round growth



*Includes Other operating revenues such as Scrap sales, Tooling income, Export incentive benefit

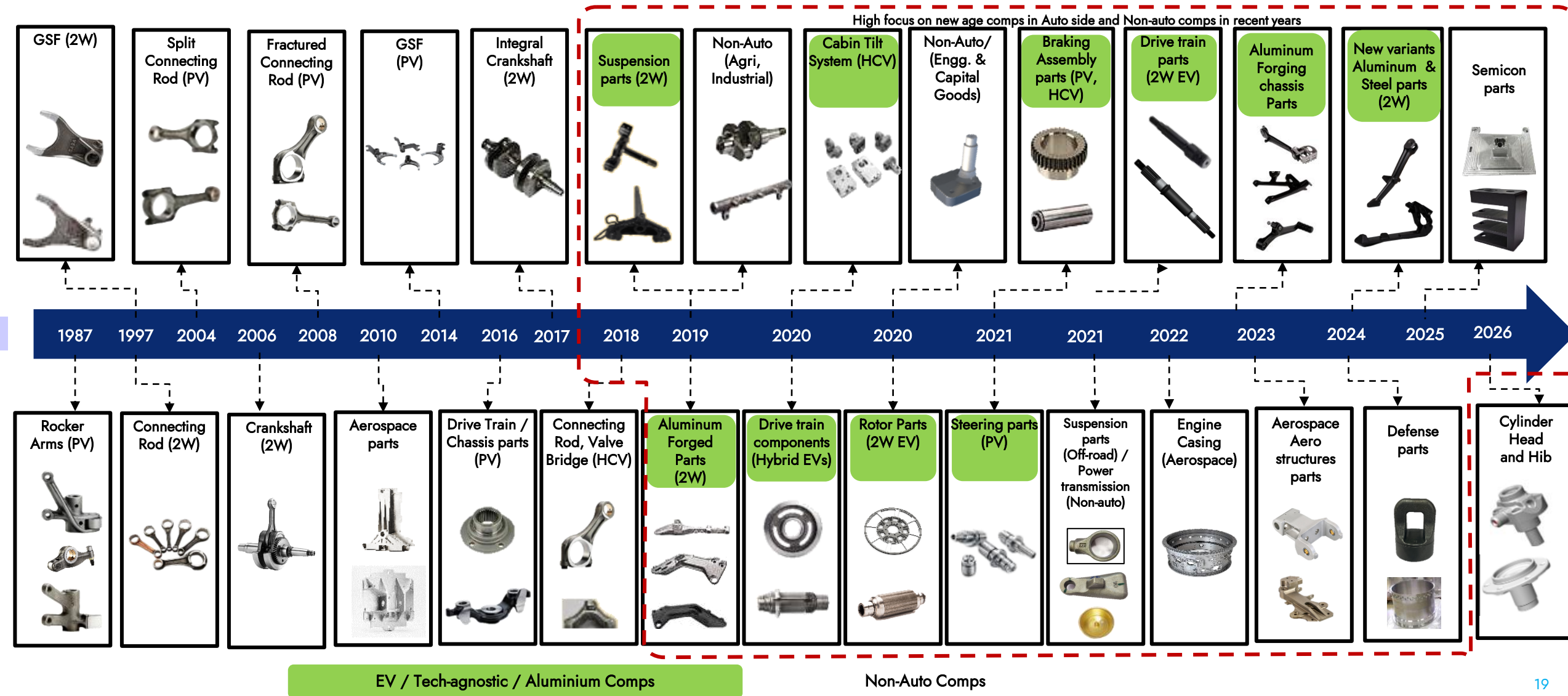
- › Large-scale capex planned by Domestic OEMs
- › Increasing trend of outsourcing for the forged components amongst Global OEMs

- › Signed a JV with Nichidai Corporation on a 60:40 basis to co-manufacture advanced components is expected to meaningfully extend the addressable product portfolio into high-value, tech-agnostic segments.

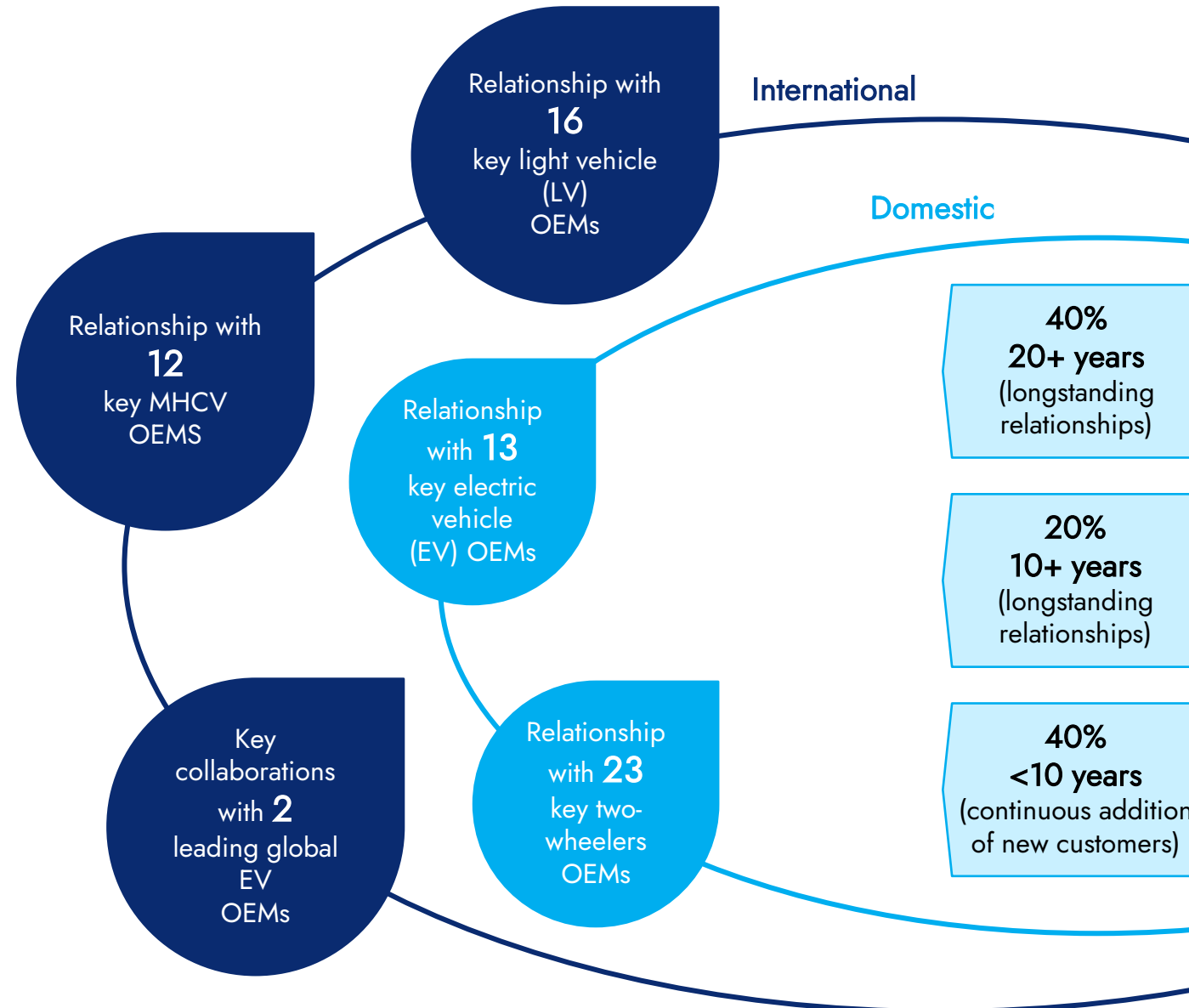
- › With an early lead in the learning curve, multiple products already in commercial production, and a strong FAI pipeline, the segment is well placed to benefit from the long-term structural tailwinds ahead.

Strategic Entry into New Markets and Product Categories

Aggressively expanding the product range into fast growing and trending space EV & Tech-Agnostic and Defense & Aerospace



Deep Relationships with Customer Focussed Approach



Experienced Professional Management Team



Praveen Chauhan
Head of Corporate Strategy



Vikas Goel
Chief Financial Officer



Rahul Kale
CEO- Automotive



Satish Kumar
Chief Customer Relationship
Officer and Mentor



Amit Gautam
Chief Technology Officer



P R Suresh
Chief Risk officer & Head Corp
Training & Quality Systems



Rajesh Kumar Modi
Chief Legal Officer, Company
Secretary & Compliance Officer



Pattabhiraman Raghuraman
Chief - Strategic Sourcing &
Supply Chain Management
Officer



Madhukar Bhat
Chief Human Resources Officer



Rakesh S B
Cluster Head ADS Division

Distinguished Board of Directors



S Sekhar Vasan
Chairman and Managing
Director



F R Singhvi
Joint Managing Director



B R Preetham
Executive Director &
Group CEO



Hari Krishnan*
Additional Director, Executive
Director & CEO - ADS division



Samir Purushottam Inamdar
Non-Executive,
Independent Director



Radhika Govind Rajan
Non-Executive,
Independent Director



Deepak Keshav Ghaisas
Non-Executive,
Independent Director



Venkataram Mamillapalle
Non-Executive,
Independent Director

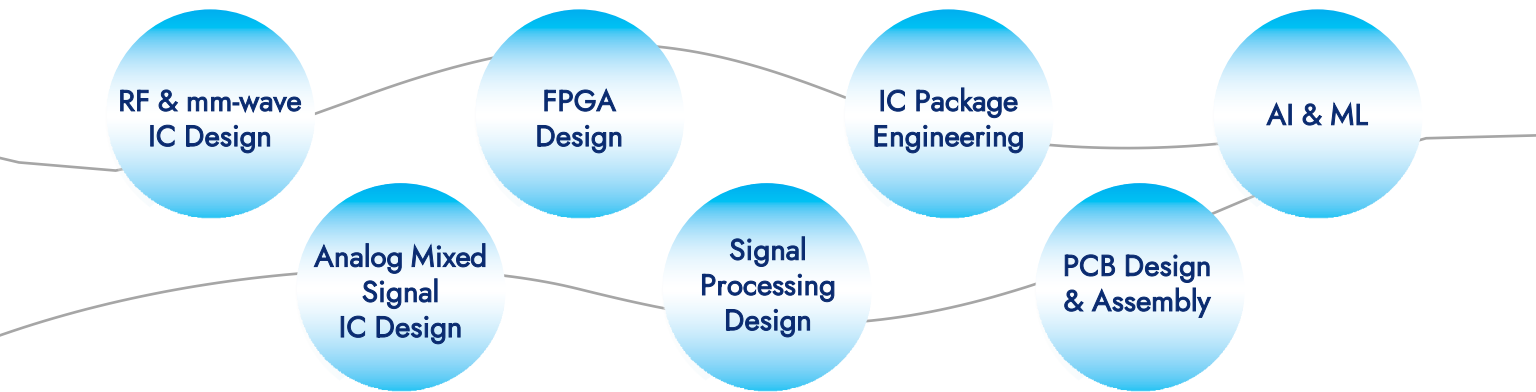
*The board has approved Appointment of Mr. Hari Krishnan (DIN: 01566551) as Additional Director, designated as Executive Director & CEO - Aerospace, Defence & Semiconductor (ADS) division, effective from August 12, 2026 till August 11, 2031, for a term of five (5) years, subject to approval of the shareholders of the Company in the ensuing AGM

MMRFIC - A Partnership for Growth

Strategic investment in MMRFIC for optimizing on advancing radar technology



The partnership presents a significant opportunity in **advanced radar technologies**, create **powerful synergies** and **unlock new opportunities**



Complete Silicon-to-Systems expertise to accelerate Product Time To Market!

ISRO
Order Driven
Development of RF
Solutions for ISTRAC

DRDO
Order Driven
Development for DRDO
Labs for mmWave RF
Radar Solution &
Systems

IDEX-DIO
Funds worth 20Cr for
Development of next
Gen system for
Defence and Space
Comm.

DRDO-TDF
Technology Fund worth
10Cr for SOC
Development of Secure
solutions

Qualified Technologies For Aerospace & Defense

- **mmW Radar**
 - Smallest RF payload with Integrated RF gating switch
- **FMCW Based RF Radar**
 - DBF(Digital Beam Former) Based Radar
 - PoE (Power over Ethernet) enabled Sensor
- **Wide Band AESA Radar**
 - 192 Elements
 - One of the Thinnest TRM plank
- **Radio Proximity Sensor**
 - Smallest form factor
- **Direct Digital Sampling Radar Processor Card**
 - Upto **C-Band** Enabled Direct Digital Sampling Card
 - One of the Lowest Form factor (**3U-VPX or smaller**)

Note: 1. Sansera has the right to invest and increase stake to 51% at a predefined valuation formula.

*Further investment of 100 Mn has been made during the year for which the shareholding percentage will be determined based on FY26 financial results.

JV with Nichidai Corporation

Nichidai Sansera Private Limited (JV)

Sansera Engineering Ltd
60%

Nichidai Corporation
40%



- › Sansera and Nichidai have agreed to incorporate, establish and operate a private limited company in Bengaluru
- › Sansera will make an **investment of INR 500 Mn** in one or more tranches
- › Board of Directors of the Nichidai Sansera Private Limited has allotted 8,000 equity shares of Rs.10/- each to Nichidai Corporation
- › **Board composition**
 - › 3 Directors nominated by Nichidai
 - › 4 Directors nominated by Sansera
- › **Business:** Manufacturing of precision forged and machined parts in aluminium and steel for differential assemblies, compressors, driveline and such other advanced automotive components, not currently manufactured by Sansera, for sale in markets in India and overseas

Strategic Rationale

- › This collaboration brings together Nichidai Corporation's **50 years of expertise in manufacturing dies, precision components, and filters developed across operations in Japan and Thailand**, with Sansera's established presence in India's automotive sector.
- › The partnership leverages complementary strengths to create a world-class manufacturing platform capable of serving both domestic and global markets.

Value-Creation

- › Diversify the product portfolio of precision-engineered components and derisk against existing IC engine components.
- › Access new customer segments and international markets
- › Create additional revenue streams and improve financial performance
- › Strengthening competitive positioning in the automotive value chain
- › Create skilled employment opportunities and contribute to the economic development of Karnataka



Driving Growth, Scaling Strategically



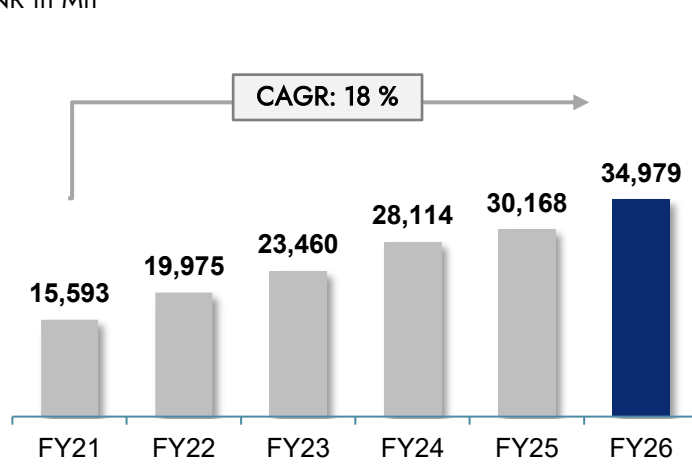
Financial Performance

Sound Financial Performance

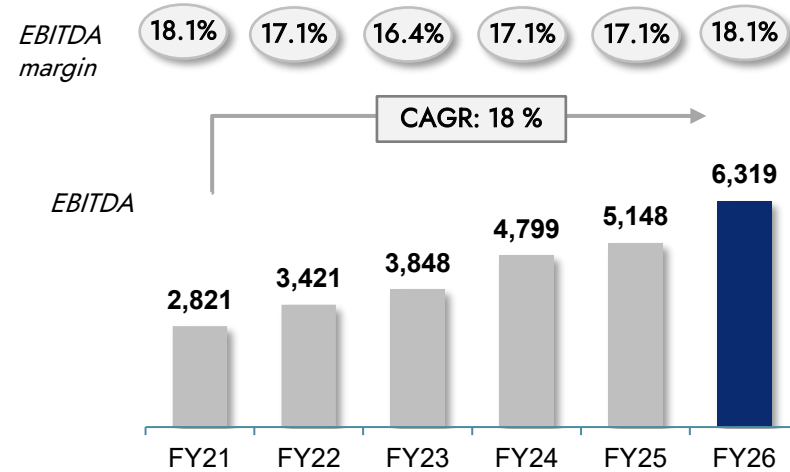
Strong financial performance across profitability metrics

Revenue

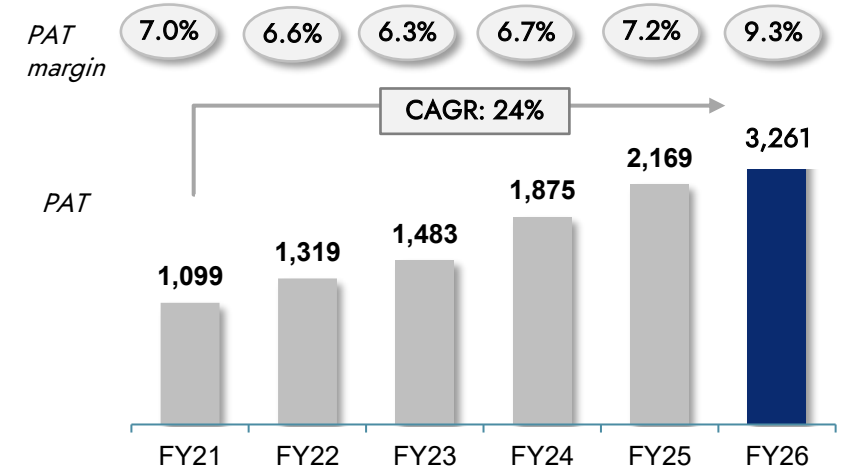
INR in Mn



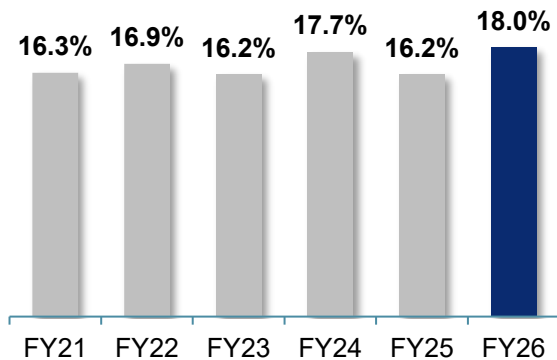
EBITDA and EBITDA Margins %



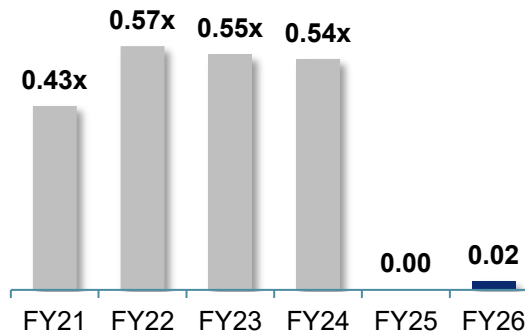
PAT and PAT Margins %



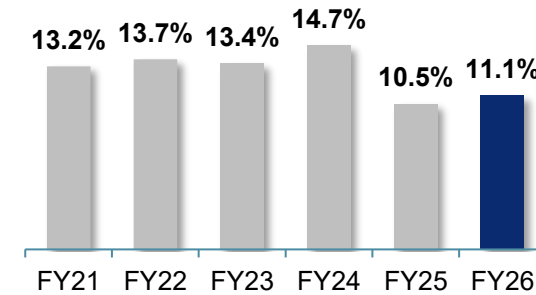
Return on Capital Employed (ROCE) (Ex of CWIP)



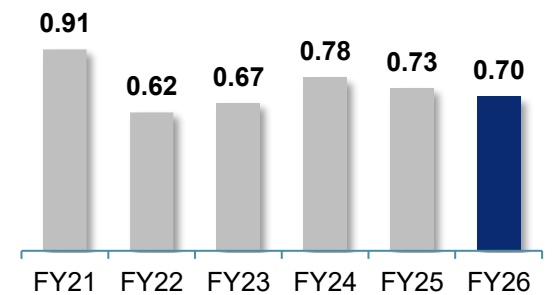
Net Debt to Equity



Return on Equity (ROE)



OCF to EBITDA



Consolidated Statement of Profit and Loss

Particulars (INR in Mn)	FY26	FY25	FY24	FY23	FY22	FY21
Revenue From Operation	34,979	30,168	28,114	23,460	19,975	15,593
Cost of goods sold (incl power & fuel cost)	20,519	17,682	16,877	14,162	11,896	9,167
Gross Profit	14,460	12,485	11,237	9,299	8,079	6,425
Gross Profit Margin	41.3%	41.4%	40.0%	39.6%	40.4%	41.2%
Employee benefit expenses	4,887	4,427	3,798	3,180	2,774	2,138
Other Expenses	3,254	2,911	2,641	2,272	1,885	1,467
EBITDA	6,319	5,148	4,799	3,848	3,421	2,821
EBITDA Margin	18.1%	17.1%	17.1%	16.4%	17.1%	18.1%
Other Income	596	203	24	101	70	131
Depreciation and amortisation expense	2,058	1,738	1,495	1,301	1,197	1,017
EBIT	4,857	3,612	3,328	2,647	2,294	1,935
EBIT Margin	13.9%	12.0%	11.8%	11.3%	11.5%	12.4%
Finance Cost	377	700	770	615	510	474
Exceptional Item	162					
Profit before Tax	4,318	2,912	2,558	2,032	1,784	1,461
Share of net profit of associates accounted for using the equity method, net of tax	0	8	5	-	-	-
Tax	1,057	751	687	549	465	363
Profit After Tax	3,261	2,169	1,875	1,483	1,319	1,099
Profit After Tax Margin	9.3%	7.2%	6.7%	6.3%	6.6%	7.0%
EPS – Basic (Rs.)	53.93	37.41	34.83	27.74	25.27	21.02
EPS – Diluted (Rs.)	53.76	37.18	34.40	27.17	24.36	20.55

Note: Restated financial statements for FY21 and FY22

Sales Mix Trend

Particular	Q1FY27	Q4FY26	Q3FY26	Q2FY26	Q1FY26	Q4FY25	Q3FY25	Q2FY25	Q1FY25	Q4FY24	Q3FY24
Segment wise Sales mix											
Auto-ICE	65.4%	68.5%	67.1%	72.9%	72.7%	72.2%	75.8%	74.8%	71.8%	73.8%	76.1%
2W-Motorcycles	29.7%	31.7%	32.3%	37.9%	36.2%	36.9%	38.7%	37.3%	35.5%	37.0%	37.1%
2W-Scooters	5.7%	5.7%	5.0%	5.6%	5.3%	6.4%	6.8%	7.4%	6.2%	6.0%	5.7%
3W	0.5%	0.6%	0.8%	0.7%	0.6%	0.7%	0.8%	0.8%	0.6%	0.7%	0.7%
PV	17.5%	17.8%	17.2%	15.9%	17.0%	17.0%	17.7%	20.4%	19.4%	21.3%	21.9%
HCV	12.1%	12.7%	11.8%	12.7%	13.7%	11.2%	11.8%	8.8%	10.1%	8.9%	10.7%
Auto-Tech Agnostic & xEV	13.7%	13.0%	12.6%	13.8%	15.1%	13.9%	12.8%	16.1%	16.2%	13.6%	11.7%
Auto-Tech Agnostic	8.6%	8.2%	8.1%	8.8%	9.9%	8.1%	7.7%	9.2%	10.2%	8.4%	7.9%
xEV	5.1%	4.8%	4.5%	5.0%	5.2%	5.8%	5.1%	6.9%	6.0%	5.2%	3.8%
Non-Auto	20.8%	18.5%	20.3%	13.2%	12.2%	13.9%	11.4%	9.2%	12.0%	12.6%	12.2%
ADS	14.2%	11.7%	13.9%	6.4%	5.1%	5.9%	4.0%	3.9%	3.7%	4.3%	4.4%
Off-road	3.4%	3.5%	3.1%	3.1%	3.0%	4.0%	3.0%	2.3%	4.3%	4.3%	4.6%
Agriculture	1.6%	1.5%	1.4%	1.5%	1.9%	2.0%	2.7%	1.4%	2.3%	2.0%	1.6%
Others	1.6%	1.8%	1.9%	2.2%	2.1%	2.0%	1.7%	1.6%	1.7%	2.0%	1.6%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Geographiy wise revenue mix											
India	60.1%	61.6%	61.8%	70.2%	68.7%	66.6%	69.5%	69.9%	67.6%	66.8%	68.3%
Europe	19.6%	21.0%	17.7%	16.3%	19.9%	18.0%	17.8%	17.8%	19.6%	19.7%	18.1%
USA	12.7%	10.4%	9.1%	8.8%	8.4%	10.6%	7.8%	8.3%	10.1%	9.9%	11.0%
Other Foreign Countries	7.6%	7.0%	11.4%	4.7%	3.0%	4.7%	5.0%	4.0%	2.7%	3.6%	2.6%
International	39.9%	38.4%	38.2%	29.8%	31.3%	33.4%	30.5%	30.1%	32.4%	33.2%	31.7%
Exports from India	32.5%	30.2%	29.9%	22.2%	22.4%	26.8%	24.0%	25.5%	27.4%	28.1%	25.0%
Sweden Sales	7.4%	8.2%	8.3%	7.6%	8.9%	6.6%	6.5%	4.6%	5.0%	5.1%	6.7%

FY26	FY25	FY24	FY23	FY22	FY21
70.1%	73.6%	75.4%	77.7%	83.4%	83.4%
34.3%	37.1%	36.1%	35.5%	36.5%	39.5%
5.4%	6.7%	5.8%	7.9%	6.7%	6.2%
0.7%	0.7%	0.8%	0.6%	0.8%	0.8%
17.0%	18.6%	22.8%	22.8%	26.5%	23.4%
12.7%	10.5%	9.9%	10.9%	12.9%	13.4%
13.5%	14.8%	12.3%	10.4%	6.1%	5.0%
8.7%	8.8%	7.6%	6.6%	5.7%	5.0%
4.8%	5.9%	4.7%	3.8%	0.4%	-
16.4%	11.6%	12.3%	11.9%	10.5%	11.5%
9.6%	4.4%	4.2%	4.2%	3.2%	3.8%
3.2%	3.4%	4.3%	3.2%	3.1%	4.2%
1.6%	2.1%	2.1%	3.0%	2.8%	2.5%
2.0%	1.7%	1.7%	1.5%	1.4%	1.0%
100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
65.2%	68.4%	68.7%	71.6%	63.0%	65.0%
18.8%	18.3%	18.4%	17.6%	23.7%	25.0%
9.3%	9.2%	9.9%	7.2%	9.4%	7.0%
6.7%	4.1%	3.1%	3.6%	3.9%	3.1%
34.8%	31.6%	31.3%	28.4%	37.0%	35.0%
26.6%	26.0%	25.2%	21.7%	28.1%	25.5%
8.2%	5.7%	6.1%	6.7%	8.9%	9.5%

Customer & Product Mix | Orderbook History

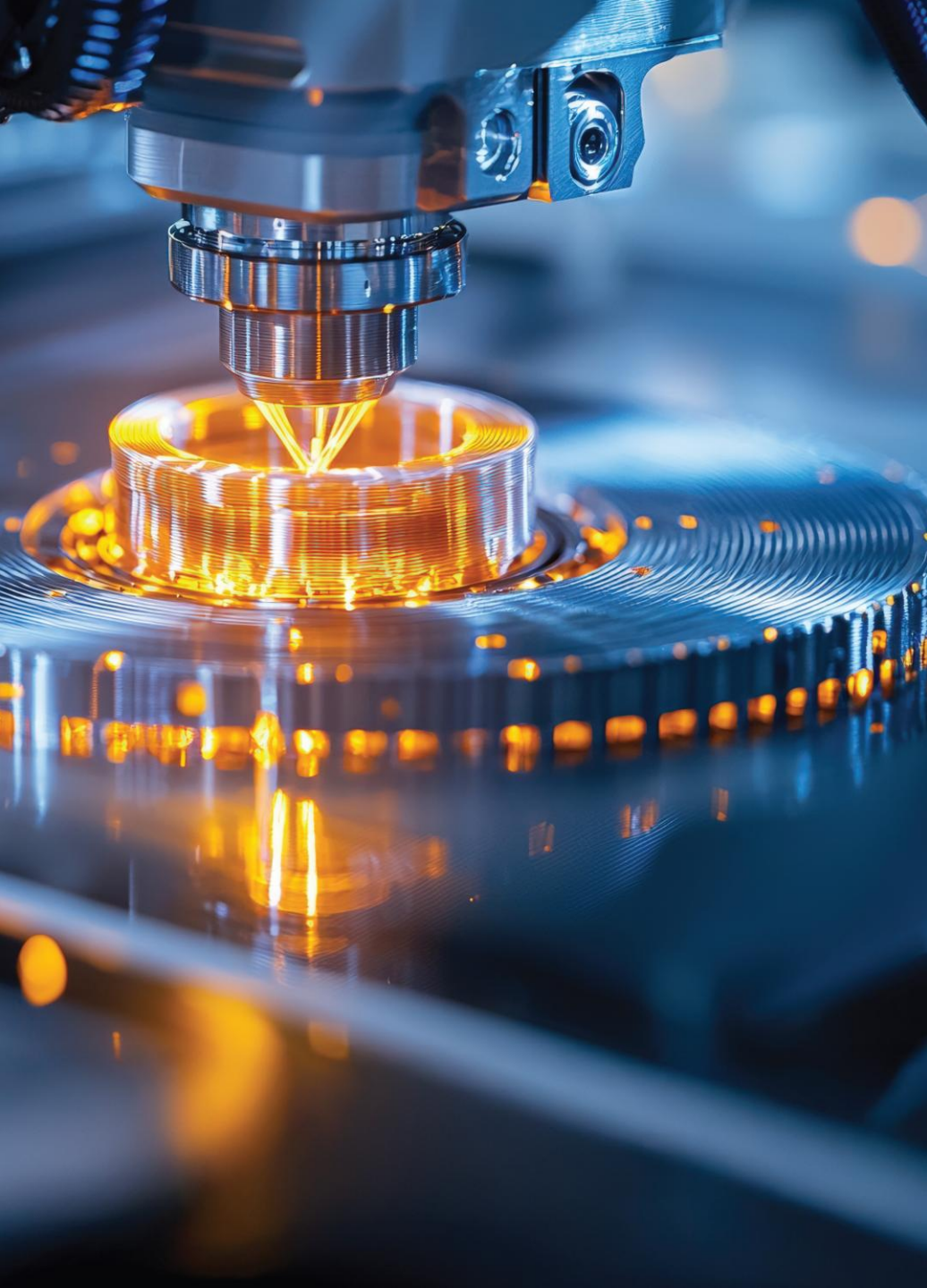
Particular	FY26	FY25	FY24	FY23	FY22	FY21
Customer Mix						
Customer 1	13.0%	13.7%	14.5%	14.3%	16.6%	20.7%
Customer 2	9.9%	10.9%	10.3%	12.6%	11.9%	14.0%
Customer 3	7.9%	9.9%	11.0%	11.9%	10.2%	10.2%
Customer 4	8.1%	6.0%	6.1%	6.2%	8.4%	9.0%
Customer 5	5.6%	5.7%	5.2%	5.8%	6.8%	5.3%
Top 5 share	44.5%	46.2%	47.3%	50.8%	53.9%	59.2%
Others	55.5%	53.8%	52.7%	49.2%	46.1%	40.8%
Total Sales	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Product Mix						
Connecting rods	35.5%	36.4%	41.0%	38.8%	42.8%	39.7%
Rocker arms	15.1%	16.2%	15.5%	16.1%	18.2%	19.5%
Crank shaft assembly	14.1%	15.3%	15.8%	17.8%	16.1%	17.2%
Gear shifter forks	4.7%	5.4%	4.8%	5.2%	5.3%	6.6%
Stem comp	3.4%	3.7%	3.1%	4.2%	3.4%	3.8%
Aerospace products	9.6%	4.4%	4.1%	4.2%	3.2%	3.8%
Integral crankshaft	2.1%	2.3%	2.0%	1.5%	1.3%	1.0%
Others	15.5%	16.3%	13.7%	12.2%	9.7%	8.5%
TOTAL	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

- Added multiple customers resulting in diversified customer base, hence lowering the contribution from top customers

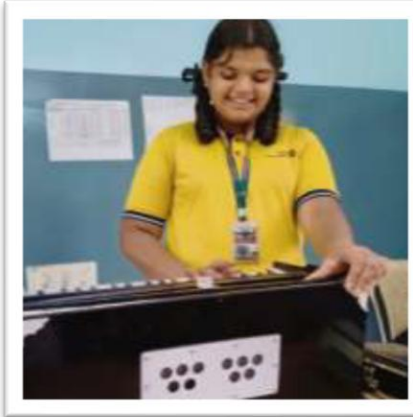
Particular	FY26	FY25	FY24	FY23
Order Book				
Opening Order Book	18.5	15.9	13.2	9.6
New Order wins	7.9	7.6	8.7	7.3
Order Moved to Mass Production	7.3	5.0	6.0	3.7
Closing Order Book	19.2	18.5	15.9	13.2

Represent orders which moved to mass production as on 1-Apr-26, peak value of these orders shall reflect in the topline once they reach maturity

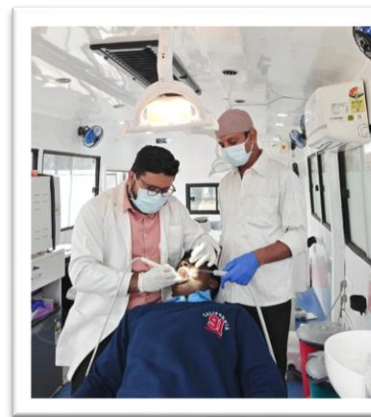


Annexures

Co – Curricular Activities



Health Camp



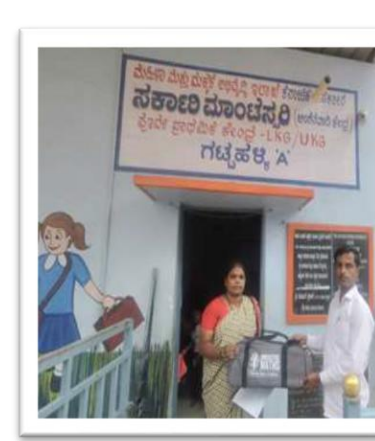
Industry Visit



5s Training & Development



Ganith Kranthi Anganwadi Program



Initiatives taken for Environment

KYALASANAHALI LAKE



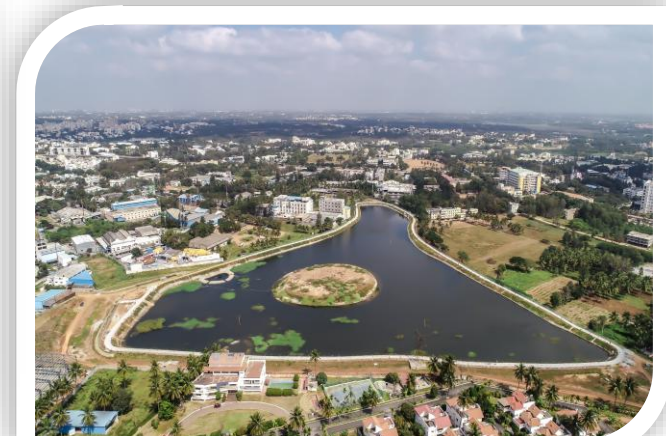
January 2017



Present

TRASHBOT A de-centralised automated mixed waste segregator at BOMMASANDRA LAKE

- Hands-free Waste Processing
- Segregates into bio and Non-bio Components
- Handles all kinds of Mixed Waste
- Output Efficiency of up to 99.7%
- Highly Scalable
- Huge Capacities - Handles 100s of Tons
- Very Low Power Consumption



Present

Well Recognized for Achievements in the Sector



Numerous awards over years bear testimony for the quality of products



"AIRBUS" #NewSteps2023



"Zero Defect Supplies
Zero PPM Award 2023



Premier Award by RTX



General Motors For Outstanding
Performance

For more information please contact:

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CIN: L34103KA1981PLC004542

Mr. Rajesh Kumar Modi, Company Secretary & Compliance Officer

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Investor Relations Advisor:

SGA Strategic Growth Advisors

Strategic Growth Advisors Pvt Ltd.

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