

August 28, 2026

**The Secretary,
BSE Limited,
1st Floor, New Trading Ring,
Rotunda Building,
Phiroze Jeejeebhoy Towers
Dalal Street,
Mumbai - 400 001**

Code No. 543993

ISIN: INE372M01010

Sub: Submission of Annual Report for the Financial Year 2025-2026

Dear Sir/Madam,

Pursuant to Regulation 34 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are forwarding herewith a copy of Annual Report of the Company for the Financial Year 2025-2026.

The aforesaid Annual Report has also been placed on the website of the Company viz. www.arclorganics.com

Thanking you,

**Yours Sincerely,
For ARCL ORGANICS LIMITED.**

**RAJESH
MUNDHRA**

Digitally signed by
RAJESH MUNDHRA
Date: 2026.08.28
23:35:56 +05'30'

**Rajesh Mundhra
Whole Time Director
DIN: 00658649**



ARCL
ORGANICS Ltd

— CHEMISTRY FOR A BETTER TOMORROW —

34TH ANNUAL REPORT

◆ FY 2025-26 ◆



**BENGAL'S PRIDE.
POWERING PROGRESS.**

Creating enduring value through chemistry.



INNOVATION
IN CHEMISTRY



SUSTAINABILITY
IN ACTION



VALUE
FOR ALL



SAFETY
EVERYWHERE

CHAIRMAN'S MESSAGE



CHAIRMAN'S MESSAGE

Suraj Ratan Mundhra

Chairman & Managing Director

Dear Shareholders,

It gives me great pleasure to present to you the 34th Annual Report of ARCL Organics Limited for the financial year 2025–26.

The year under review was characterized by a dynamic operating environment, evolving market conditions and continued changes across the global economic landscape. Against this backdrop, our focus remained firmly anchored in strengthening our fundamentals, serving our customers with consistency and building capabilities for sustainable growth.

At ARCL, we believe that enduring businesses are built through a combination of strong fundamentals, disciplined execution and a clear understanding of the markets we serve. During the year, we continued to remain focused on operational efficiency, product quality, customer relationships and responsible business practices.

Our journey is not measured merely by the performance of one financial year — it is reflected in the resilience of our operations, the trust of our customers, the commitment of our employees, and the confidence of our shareholders.

As we move forward, we remain committed to strengthening our core capabilities while identifying opportunities that can create sustainable and long-term value for all our stakeholders.

During FY 2025–26, we also took meaningful steps towards strengthening our manufacturing footprint. The acquisition of the existing running unit of Vishvam Formalin and Angel Resins at Kadadra, Gandhinagar, Gujarat has added 49,500 TPA of Formaldehyde and around 60,000 TPA of Resins. This unit already has environment clearance for Paraformaldehyde and Hexamine as well, which will help us eventually in doubling our existing turnover.

RESOLUTION OF KEY LEGAL, TAX AND REGULATORY MATTERS

During the year and in the period thereafter, the Company achieved closure on several long-standing legal, tax and regulatory matters, reflecting our continued focus on resolving legacy liabilities and strengthening our compliance framework:

Customs Dues Settlement

A long-pending customs dues dispute of approximately ₹5.10 crore, arising from our pre-amalgamation entity Allied Resins & Chemicals Ltd, was settled with the Principal Commissioner of Customs, through an upfront payment of approximately ₹2.74 crore and the balance in 24 monthly instalments, bringing full and final closure to the matter.

Income Tax Settlement

Legacy income tax arrears of approximately ₹5.29 crore, pertaining to the block period 1988–1998, were settled under the Vivad Se Vishwas 2.0 Scheme, resolving a matter that had remained outstanding for several years.

Municipal Tax Settlement

Outstanding municipal tax dues of approximately ₹4.40 crore were also settled during the year after withdrawing the long-pending litigation at Calcutta High Court.

We wish to clarify that while these one-time settlements were recorded as exceptional, non-recurring charges during the year and had a bearing on our reported net profit, the Company's underlying operating performance remained healthy, with year-on-year growth in Total Income, EBITDA and Profit Before Tax, as set out below.

FINANCIAL PERFORMANCE OVERVIEW

Particulars (₹ Crore)	STANDALONE		CONSOLIDATE	
	FY 2025–26	FY 2024–25	FY 2025-26	FY 2024-25
Total Income	276.25	252.95	276.25	252.95
EBITDA	28.57	26.11	28.58	26.16
Profit Before Tax (PBT)	16.39	16.03	17.05	16.75
Profit After Tax (PAT)	4.68	11.75	5.19	12.33
EBITDA (Adjusted, excl. one-time items)	35.54	26.11	35.55	26.16
PBT (Adjusted, excl. one-time items)	23.91	16.03	24.57	16.75
PAT (Adjusted, excl. one-time items)	16.95	11.75	17.41	12.33

Note: Rows marked “Reported” are figures as filed by the Company with BSE Limited and reflect the actual results for the year. Rows marked “Adjusted, excl. one-time items” add back an estimated ₹6 crore of one-time, non-recurring settlement charges relating to the legacy income tax, customs and municipal tax matters, to indicate underlying operating performance had these exceptional items not arisen.

Another remarkable achievement during FY 2025–26 was that our exports crossed the ₹100 crore mark, and we expect to do much more in the current year.

FUTURE OUTLOOK — NEW BUSINESS VERTICALS

With regard to future outlook, our Company is unceasingly working on the following new business verticals with in-depth R&D, seed marketing and new applications:

- **Feed Additives**
- **RTU (Ready to Use Glue)**
- **Laminate Resins**
- **Rubber and Tyre Chemicals**
- **Resins for Paper Packaging and Corrugated Boxes**

The benefit of the above will be available in the near future.

I would like to express my sincere appreciation to our employees, customers, suppliers, business partners and all our stakeholders for their continued trust and support. Above all, I thank our shareholders for their confidence in ARCL Organics Limited.

Together, we will continue to strengthen the foundations of our business and create sustainable value for the future.

Suraj Ratan Mundhra

Chairman & Managing Director

OUR LEADING PRODUCTS

Science. Chemistry. Performance.

Our diverse product portfolio reflects our commitment to quality, innovation and sustainable solutions that empower industries and enrich everyday life.



POULTRY



**BUTY
GOLD**



**ARMOUR-MST
POULTRY**



**POULTRY
STRONG BOND**



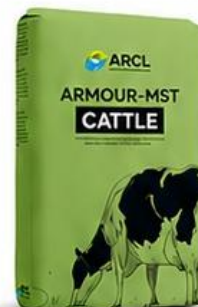
CATTLE



mPRO



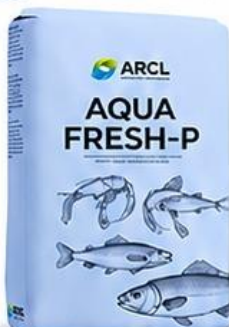
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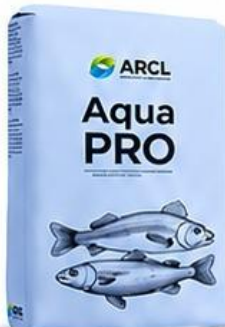
**ARMOUR-MST
CATTLE**



AQUA



**AQUA
FRESH-P**



**Aqua
PRO**



**AQUA
STRONG BOND**



SUSTAINABLE SOLUTIONS.
STRONGER TOMORROW.



arclorganics.com

ARCL Organics Ltd.
Annual Report

Our Leading Products

Driven by science and innovation, our products are designed to deliver performance, reliability and value across diverse industries.



**INNOVATIVE
SOLUTIONS**



**QUALITY
FOCUS**



**SUSTAINABLE
GROWTH**



INDUSTRIES WE SERVE



Plywood & Woodworking

High-performance adhesive solutions for strong bonding, durability and superior finish.



Abrasives

Advanced binding solutions for coated abrasives that enhance performance and efficiency.



Metal, Foundries & Refractories

Specialty chemicals that withstand extreme conditions and enhance operational reliability.



Automotive & Friction Materials

Formulations that deliver safety, reliability and extended performance in critical applications.



Advanced Materials

Innovative solutions for high-performance materials engineered for the future.



Construction Chemicals & Additives

Solutions that improve workability, strength and durability in construction applications.



Paper & Packaging

Specialty chemicals that enhance strength, efficiency and sustainability in paper and packaging.



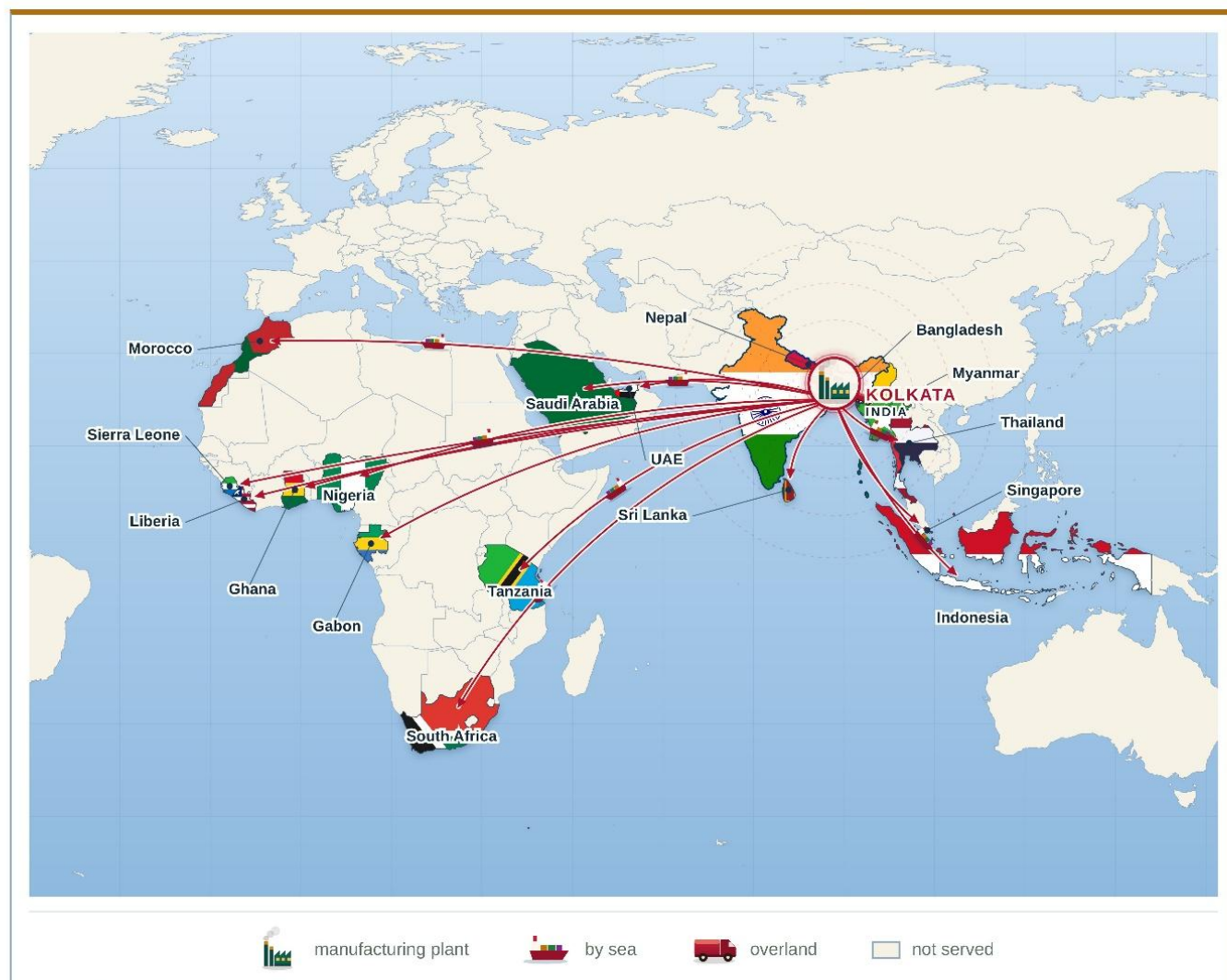
Cooling Pad

High-efficiency solutions for improved water retention, cooling performance and durability.

Our Global Presence

2025–26

FINANCIAL YEAR



EXPORT MARKETS

SOUTH & SOUTH-EAST ASIA

	Bangladesh
	Indonesia
	Myanmar
	Nepal
	Singapore
	Sri Lanka
	Thailand

MIDDLE EAST

	Saudi Arabia
	UAE

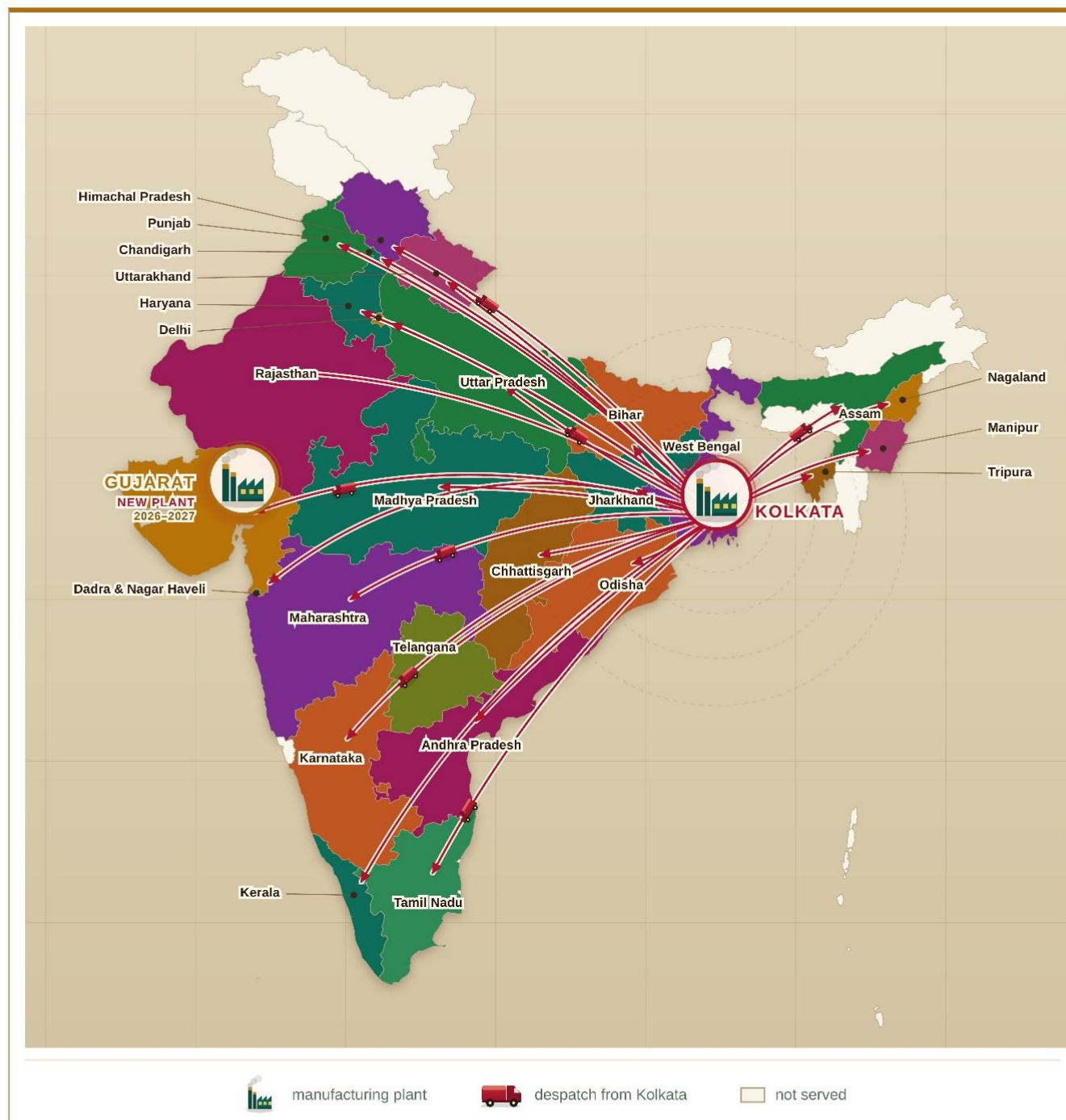
AFRICA

	Gabon
	Ghana
	Liberia
	Morocco
	Nigeria
	Sierra Leone
	South Africa
	Tanzania

Our Pan-India Presence

2025-26

FINANCIAL YEAR



STATES AND UNION TERRITORIES SERVED

Andhra Pradesh	Delhi	Kerala	Punjab	Uttarakhand
Assam	Gujarat	Madhya Pradesh	Rajasthan	West Bengal
Bihar	Haryana	Maharashtra	Tamil Nadu	
Chandigarh	Himachal Pradesh	Manipur	Telangana	
Chhattisgarh	Jharkhand	Nagaland	Tripura	
Dadra & N. Haveli	Karnataka	Odisha	Uttar Pradesh	

CORPORATE INFORMATION

BOARD OF DIRECTORS	Mr. Suraj Ratan Mundhra — Chairman & Managing Director (DIN: 00681223) Mr. Rajesh Mundhra — Whole-time Director Mr. Mukesh Mundhra — Whole-time Director (DIN: 00658602) Mr. Brij Mohan Mohta — Independent Director Mr. Prateek Chaudhary — Independent Director Mrs. Stuti Pithisaria — Independent Director
CHIEF FINANCIAL OFFICER	Mr. Navneet Bagri
STATUTORY AUDITORS	M/s L. B. Jha & Co., Chartered Accountants (Firm Registration No. 301088E)
SECRETARIAL AUDITOR	M/s KSN & Company, Company Secretaries (Mr. Nand Kishore Sharma, Practicing Company Secretary)
COST AUDITORS	M/s Amit Khetan & Co.
INTERNAL AUDITORS	M/s MIB & Co.
REGISTRAR & SHARE TRANSFER AGENT	MUFG Intime India Private Limited
REGISTERED OFFICE	Rampur, Budge Budge Trunk Road, P.S. Maheshtala, Kolkata – 700 141 Tel: 033-2401-8042 E-mail: legal@arcl.in Website: www.arclorganics.com
CIN	L24121WB1992PLC056562
LISTING	BSE Limited — Scrip Code: 543993 ISIN: INE372M01010
34TH ANNUAL GENERAL MEETING	19th September 2026 at 3:30 P.M. (IST) through Video Conferencing / OAVM

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ARCL ORGANICS LIMITED

CIN: L24121WB1992PLC056562

Regd Office: Rampur, PS Maheshtala, Kolkata – 700 141 Tel No. 033-2401-8042,

E-mail: legal@arcl.in Website: www.arclorganics.com

NOTICE TO THE SHAREHOLDERS

NOTICE is hereby given that the 34th Annual General Meeting (AGM) of the members of ARCL ORGANICS LIMITED will be held on Saturday 19th September 2026, at 3:30 PM through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") to transact the following business:

ORDINARY BUSINESS:

ITEM NO. 1- Adoption of Financial Statements

To receive, consider and adopt:

- a. the Audited Standalone Financial Statements of the Company for the financial year ended 31st March 2026 including notes and schedule to financial statements, together with the Reports of the Board of Directors and Auditors thereon; and
- b. the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March 2026 including notes and schedule to financial statements and the Report of the Auditors thereon.

ITEM NO. 2- Reappointment of retiring Director

To appoint a director in place of Mr. Mukesh Mundhra (DIN No. 00658602), who retires by rotation in terms of Section 152(6) of the Companies Act, 2013 and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

ITEM NO. 3 – To approve the increase in remuneration of Mr. Suraj Ratan Mundhra, Chairman and Managing Director

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special resolution**:

"RESOLVED THAT pursuant to applicable provisions of Sections 196, 197, 198, 203 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act") read with Schedule V thereto and the Rules made thereunder, including the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and the applicable provisions of Articles of Association of the Company, the applicable provisions of Regulation 17(6)(e) and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), (including any statutory modification(s), amendment(s), re-enactment(s) or substitution(s) thereof for the time being in force) and subject to such other approvals, permissions and sanctions as may be necessary, and pursuant to the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, the approval of the Members of the Company be and is hereby accorded for the revision in remuneration of Mr. Suraj Ratan Mundhra (DIN: 00681223), Chairman and Managing Director of the Company with effective from April 1, 2026 for the balance period of his existing tenure up to 03.04.2028, on the following terms and conditions, including remuneration, perquisites and other benefits, as set out below, with liberty to the Board of Directors (including any Committee thereof) to alter, vary or revise the terms and conditions of the remuneration from time to time, in such manner as may be permissible under the applicable provisions of the Act and as may be mutually agreed;

Salary & Perquisites:

- 1 Basic Salary: Rs. 140,000/- per month
- 2 House Rent Allowance of Rs. 80,000/- per month
- 3 All Other Allowances of Rs. 2,60,000/- per month
- 4 Reimbursement of actual club expenses for furtherance of business.
- 5 Car, telephone, mobile, Laptop shall be provided, and their expenses shall be borne by Company.
- 6 Other benefits like Gratuity, PF, Leave etc. as applicable to the employees of the Company.

RESOLVED FURTHER THAT except for the aforesaid revision in the remuneration payable to Mr. Suraj Ratan Mundhra (DIN: 00681223), Chairman and Managing Director of the Company, all other terms and conditions of his appointment as approved by the Shareholders of the Company shall continue to remain in full force and effect and shall continue to remain unchanged;

RESOLVED FURTHER THAT aforesaid terms and conditions and other aspects of this resolution shall deemed to be considered as Memorandum of Understanding and would suffice the requirement as per provisions of Section 190 of the Act;

RESOLVED FURTHER THAT where in any financial year during the tenure of Mr. Suraj Ratan Mundhra (DIN: 00681223), Chairman and Managing Director, the Company has no profits or its profits are inadequate, the remuneration as mentioned herein, perquisites and other benefits as approved herein shall be paid to him as the minimum remuneration by way of salary, perquisites, allowances and other benefits for the balance period of Mr. Suraj Ratan Mundhra existing tenure i.e. upto 03.04.2028, and further subject to the Company having no subsisting default in payment of dues to any bank, public financial institution, non-convertible securities holder or other secured creditor as on the date of the general meeting, and further subject to the disclosures as prescribed under Section II of Part II of Schedule V and as set out in the explanatory statement hereto;

RESOLVED FURTHER THAT any of the Board of Directors and/or the Chief Financial Officer and/or the Company Secretary of the Company be and are hereby severally authorized on behalf of the Company to do all such acts, deeds, matters and things, as may be necessary, proper or expedient for the purpose of giving effect to the above resolution and matters connected therewith or incidental thereto including settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all decisions from the powers herein conferred to, without being required to seek any further consent/approval from the Members of the Company and also furnish certified true copy of the resolution as and when required."

ITEM NO. 4 – To approve the increase in remuneration of Mr. Rajesh Mundhra, Whole Time Director of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special resolution**:

"RESOLVED THAT pursuant to applicable provisions of Sections 196, 197, 198, 203 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act") read with Schedule V thereto and the Rules made thereunder, including the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and the applicable provisions of Articles of Association of the Company, the applicable provisions of Regulation 17(6)(e) and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), (including any statutory modification(s), amendment(s), re-enactment(s) or substitution(s) thereof for the time being in force) and subject to such other approvals, permissions and sanctions as may be necessary, and pursuant to the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, the approval of the Members of the Company be and is hereby accorded for the revision in remuneration of Mr. Rajesh Mundhra (DIN: 00658649), Whole Time Director of the Company with effective from April 1, 2026 for the balance period of his existing tenure up to 10.07.2030, on the following terms and conditions, including remuneration, perquisites and other benefits, as set out below, with liberty to the Board of Directors (including any Committee thereof) to alter, vary or revise the terms and conditions of the remuneration from time to time, in such manner as may be permissible under the applicable provisions of the Act and as may be mutually agreed;

Salary & Perquisites:

- 1 Basic Salary: Rs. 140,000/- per month
- 2 House Rent Allowance of Rs. 80,000/- per month
- 3 All Other Allowances of Rs. 2,60,000/- per month
- 4 Reimbursement of actual club expenses for furtherance of business.
- 5 Car, telephone, mobile, Laptop shall be provided, and their expenses shall be borne by Company.
- 6 Other benefits like Gratuity, PF, Leave etc. as applicable to the employees of the Company.

RESOLVED FURTHER THAT except for the aforesaid revision in the remuneration payable to Mr. Rajesh Mundhra (DIN: 00658649), Whole Time Director of the Company, all other terms and conditions of his appointment as

approved by the Shareholders of the Company shall continue to remain in full force and effect and shall continue to remain unchanged;

RESOLVED FURTHER THAT aforesaid terms and conditions and other aspects of this resolution shall deemed to be considered as Memorandum of Understanding and would suffice the requirement as per provisions of Section 190 of the Act;

RESOLVED FURTHER THAT where in any financial year during the tenure of Mr. Rajesh Mundhra (DIN: 00658649), Whole Time Director, the Company has no profits or its profits are inadequate, the remuneration as mentioned herein, perquisites and other benefits as approved herein shall be paid to him as the minimum remuneration by way of salary, perquisites, allowances and other benefits for the balance period of Mr. Rajesh Mundhra existing tenure i.e. upto 10.07.2030, and further subject to the Company having no subsisting default in payment of dues to any bank, public financial institution, non-convertible securities holder or other secured creditor as on the date of the general meeting, and further subject to the disclosures as prescribed under Section II of Part II of Schedule V and as set out in the explanatory statement hereto;

RESOLVED FURTHER THAT any of the Board of Directors and/or the Chief Financial Officer and/or the Company Secretary of the Company be and are hereby severally authorized on behalf of the Company to do all such acts, deeds, matters and things, as may be necessary, proper or expedient for the purpose of giving effect to the above resolution and matters connected therewith or incidental thereto including settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all decisions from the powers herein conferred to, without being required to seek any further consent/approval from the Members of the Company and also furnish certified true copy of the resolution as and when required."

ITEM NO. 5 To approve the increase in remuneration of Mr. Mukesh Mundhra, Whole Time Director of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a **Special resolution**:

"RESOLVED THAT pursuant to applicable provisions of Sections 196, 197, 198, 203 and other applicable provisions, if any, of the Companies Act, 2013 (the "Act") read with Schedule V thereto and the Rules made thereunder, including the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and the applicable provisions of Articles of Association of the Company, the applicable provisions of Regulation 17(6)(e) and other applicable regulations of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations"), (including any statutory modification(s), amendment(s), re-enactment(s) or substitution(s) thereof for the time being in force) and subject to such other approvals, permissions and sanctions as may be necessary, and pursuant to the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, the approval of the Members of the Company be and is hereby accorded for the revision in remuneration of Mr. Mukesh Mundhra (DIN: 00658602), Whole Time Director of the Company with effective from April 1, 2026 for the balance period of his existing tenure up to 20.06.2029 on the following terms and conditions, including remuneration, perquisites and other benefits, as set out below, with liberty to the Board of Directors (including any Committee thereof) to alter, vary or revise the terms and conditions of the remuneration from time to time, in such manner as may be permissible under the applicable provisions of the Act and as may be mutually agreed;

Salary & Perquisites:

- 1 Basic Salary: Rs. 140,000/- per month
- 2 House Rent Allowance of Rs. 80,000/- per month
- 3 All Other Allowances of Rs. 2,60,000/- per month
- 4 Reimbursement of actual club expenses for furtherance of business.
- 5 Car, telephone, mobile, Laptop shall be provided, and their expenses shall be borne by Company.
- 6 Other benefits like Gratuity, PF, Leave etc. as applicable to the employees of the Company.

RESOLVED FURTHER THAT except for the aforesaid revision in the remuneration payable to Mr. Mukesh Mundhra (DIN: 00658602), Whole Time Director of the Company, all other terms and conditions of his appointment as approved by the Shareholders of the Company shall continue to remain in full force and effect and shall continue to remain unchanged;

RESOLVED FURTHER THAT aforesaid terms and conditions and other aspects of this resolution shall deemed to be considered as Memorandum of Understanding and would suffice the requirement as per provisions of Section 190 of the Act;

RESOLVED FURTHER THAT where in any financial year during the tenure of Mr. Mukesh Mundhra (DIN: 00658602), Whole Time Director, the Company has no profits or its profits are inadequate, the remuneration as mentioned herein, perquisites and other benefits as approved herein shall be paid to him as the minimum remuneration by way of salary, perquisites, allowances and other benefits for the balance period of Mr. Mukesh Mundhra existing tenure i.e. upto 20.06.2029, and further subject to the Company having no subsisting default in payment of dues to any bank, public financial institution, non-convertible securities holder or other secured creditor as on the date of the general meeting, and further subject to the disclosures as prescribed under Section II of Part II of Schedule V and as set out in the explanatory statement hereto;

RESOLVED FURTHER THAT any of the Board of Directors and/or the Chief Financial Officer and/or the Company Secretary of the Company be and are hereby severally authorized on behalf of the Company to do all such acts, deeds, matters and things, as may be necessary, proper or expedient for the purpose of giving effect to the above resolution and matters connected therewith or incidental thereto including settling all such issues, questions, difficulties or doubts whatsoever that may arise and to take all decisions from the powers herein conferred to, without being required to seek any further consent/approval from the Members of the Company and also furnish certified true copy of the resolution as and when required.”

**By the order of the
Board For ARCL
Organics Limited**

**Suraj Ratan Mundhra
Chairman and Managing Director
DIN: 00681223**

**Regd. Office:
Rampur, PS Maheshtala, Kolkata – 700 141
Date: 12.08.2026**

NOTES:

1. An Explanatory Statement setting out the material facts concerning each item of Special Businesses to be transacted at the General Meeting pursuant to Section 102 of the Companies Act, 2013, and Secretarial Standard-2 on General Meetings is annexed hereto and forms part of the Notice.
2. Ministry of Corporate Affairs ("MCA") vide its General Circular No. 03/2025 on September 22, 2025 in continuation to the circulars issued earlier in this regard (collectively referred to as "MCA Circulars") has permitted to conduct the Annual General Meeting ("AGM") through video conferencing ("VC") or other audio-visual means ("OAVM"), without the physical presence of the Members at a common venue. In compliance with the above MCA Circulars, the applicable provisions of the Companies Act, 2013 (the "Act") read with Rules made thereunder and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (hereinafter referred to as "SEBI LODR Regulations"), the AGM of the Company is being held through VC / OAVM. The deemed venue for the 34th AGM shall be the Corporate Office of the Company situated at Rampur, P.S. Maheshtala, Kolkata – 700141. Hence, Members can attend and participate in the AGM through VC/OAVM only. The detailed procedure for participating in the Meeting through VC/OAVM is annexed herewith.

3. In line with relevant MCACirculars and SEBI Circulars, a copy of the Notice of the 34 AGM along with Annual Report for the Financial Year 2025-26 is being sent only through electronic mode to all the Members who hold shares in dematerialized mode and whose Email IDs are registered with the Depository Participants and whose e-mail IDs are registered with the Company in case of holding shares in physical form. Accordingly, no physical copy of the said Notice and the Annual Report of the Company for the FY2025-26 will be sent to the Members who have not registered their e-mail addresses with the Company/DP.

The Notice convening the 34 AGM of the Company has been uploaded on the website of the Company at www.akgroup.co.in and is also available on website of the stock exchange i.e. BSE Limited at www.bseindia.com and on the website of M/s. MUFG Intime India Private Limited at <https://in.mpms.mufg.com> Further, the Annual Report for the Financial Year 2025-26 has also been uploaded on the website of the Company at www.arclorganics.com and shall also available on website of the stock exchange i.e., BSE Limited at www.bseindia.com and NSE at www.nseindia.com The Company shall also send hard copies of the annual report to those shareholders who request for the same, the shareholder may e-mail us at Legal@arcl.in stating the name of shareholder and DPID Client ID/ Folio No.

4. The Company has engaged the services of MUFG Intime India Private Limited for providing facility for voting through remote e-voting, participation in the AGM through VC / OAVM facility and e-voting during the AGM. The procedure for participating in the meeting through VC / OAVM is explained below
5. PURSUANT TO THE PROVISIONS OF THE ACT, A MEMBER ENTITLED TO ATTEND AND VOTE AT THE AGM IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON HIS/HER BEHALF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY. SINCE THIS AGM IS BEING HELD PURSUANT TO THE MCA CIRCULARS THROUGH VC/ OAVM, PHYSICAL ATTENDANCE OF MEMBERS HAS BEEN DISPENSED WITH. ACCORDINGLY, THE FACILITY FOR APPOINTMENT OF PROXIES BY THE MEMBERS WILL NOT BE AVAILABLE FOR THE AGM AND HENCE THE PROXY FORM AND ATTENDANCE SLIP AND ROUTE MAP ARE NOT ANNEXED TO THE NOTICE. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.
6. In pursuance to provisions of Section 112 and Section 113 of the Act, representatives of the Corporate Members may be appointed for the purpose of voting through remote e-voting, for participation in the AGM through VC/OAVM facility and e-voting during the AGM. The said resolution/authorization shall be emailed to the Scrutinizer at ksnandcompany@gmail.com and copy marked to legal@arcl.in latest by September 17, 2026.
7. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
8. Members who have multiple accounts in identical names or joint accounts in the same order are requested to consolidate all such shareholdings into one account to facilitate better service.
9. **Procedure for Registration of email ids and Bank Account details:** In case the shareholder's email ID is already registered with the Company/its Registrar & Share Transfer Agent "RTA"/Depositories, log in details for e-voting are being sent on the registered email address.

In case the shareholder has not registered his/her/their email address with the Company/its RTA/Depositories the following instructions are to be followed:

(i) For shares held in physical mode:

- a) Advise any change in their address or bank mandates to the Company/Company's Registrar and Transfer Agent, MUFG Intime India Private Limited. The notification of change of address should be accompanied by the address proof, i.e., voter's identity card, electric/telephone bill, driving licence or a copy of the passport or bank statement of the member. OR
 - b) Log into the website of our RTA, Link Intime India Private Ltd., at www.linkintime.co.in under Investor Services > Email/Bank detail Registration. Fill in the details and upload the required documents and submit.
- (ii) For Shares held in Demat mode:**

The shareholder may please contact the Depository Participant ("DP") and register the email address and bank account details in the Demat account as per the process followed and advised by the DP.

Members are requested to quote their account / folio number and in case their shares are held in dematerialized form, they must quote their Client ID Number and DP ID Number.

10. Any member desirous of receiving any information of Financial Statements or operations of the Company is requested to forward his/her queries through email, at least 10 working days prior to AGM, so that required information can be made available at the AGM.
11. The Register of Members and the Share Transfer Books of the Company will remain closed from 12th September 2026 to 19th September, 2026 (both days inclusive).
12. To support the 'Green Initiative', the Members are requested to register their email addresses with the Registrar and Share Transfer Agents of the Company to or mail at kolkata@in.mpms.mufg.com or with the Depositories for receiving all communication, including Annual Report, Notices and Documents through e-mail instead of physical copy.
13. Non-resident Indian Members are requested to inform Company's Registrar and Share Transfer Agent, MUFG Intime India Private Limited, immediately of a) Change of their residential status on return to India for permanent settlement. b) Particulars of their bank account maintained in India with Complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.
14. Mr. Nand Kishore Sharma, Practicing Company Secretary in practice, has been appointed for as the Scrutinizer for providing facility to the members of the Company to scrutinize the voting and remote e-voting process in a fair and transparent manner. The Scrutinizer shall after the conclusion of voting at the general meeting, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall make, not later than three days of the conclusion of the AGM, a consolidated scrutinizer's report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith. The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company and on the website of Insta Vote of LIPL immediately after the declaration of result by the Chairman or a person authorized by him in writing.
15. The Register of Directors and Key Managerial Personnel and their shareholding, Register of Contracts or Arrangements in which Directors are interested, Relevant documents referred to in the accompanying Notice and the Explanatory Statement shall be open for inspection at the Registered Office of the Company during normal business hours (11.00 am to 1.00 pm) on all working days except Saturdays, up to and including the date of the Annual General Meeting of the Company.
16. Investor Grievance Redressal: Company has an exclusive e-mail id, viz. legal@arcl.in for investors to register their grievances if any.

The instructions and guidelines for joining meeting the VC OAVM facility and voting is separately annexed with the notice of AGM.

The remote e-voting period commences at 9:00 a.m. (IST) on Wednesday 16th September, 2026 and ends at 5:00 p.m. (IST) on Friday 18th September, 2026. The e-voting module shall be disabled for voting thereafter. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently

Related Information of Directors seeking re-appointment at the forthcoming Annual General Meeting.

Pursuant to Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standard 2 issued by the Institute of Company Secretaries of India, the following information is furnished about the Directors proposed to be re-appointed

Name of the Director	Mukesh Mundhra (DIN: 00658602)
Designation	Whole Time Director
Age (in years)	52 Years
Qualification	Postgraduate (University of California)
Nationality	Indian
Date of First Appointment on Board	12/01/2010
Job profile and his suitability	He is the Executive Director of the Company and looks after critical areas such as business development, expansion, and spearheading new projects.
Expertise in Specific Functional areas	Mukesh Mundhra holds more than 20 years of experience in the amassed wealth of experience in the Petrochemicals, Oil and Gas, and shipping industries, excelling in various facets of business and marketing, looks after critical areas such as business development, expansion, and spearheading new projects. Notably, he played a pivotal role in the success of ARCL by introducing the innovative Aqua Strong Bond, a product that garnered immense acclaim for the company. Heading the entire marketing team.
Remuneration last drawn	Rs. 4,00,000 per month
Shareholding in the Company	8.76%

Pecuniary relationship directly or indirectly with the Company or relationship with the managerial personnel, if any	Mr. Mukesh Mundhra is not related to any of the directors and Key Managerial Personnel other than Mr. Suraj Ratan Mundhra and Rajesh Mundhra.
Directorship held in other Companies with Chairmanship/ Membership in Committee	Two
Chairman/ Member of the Committee in which he is a director apart from this Company	NIL
Name of listed entities from which the person has resigned in the past three year	NIL
No. of board meetings attended during the Financial Year 2025-26	Four
Terms and conditions of appointment or reappointment including remuneration sought to be paid	Re-appointment in terms of provisions of Section 152(6) of the Companies Act, 2013. Remuneration- As explained in Item no. 5

EXPLANATORY STATEMENT IN RESPECT OF ITEMS OF SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013
ITEM NO. 3
APPROVAL OF INCREASE IN REMUNERATION OF MR. SURAJ RATAN MUNDHRA, CHAIRMAN AND MANAGING DIRECTOR

The Members as recommended by the Board of Directors and the Nomination and Remuneration Committee ("NRC") of the Company approved re-appointed Mr. Suraj Ratan Mundhra as the Chairman and Managing Director of the Company on 04.04.2023, for a period of 5 (Five) years from 04.04.2023 upto 03.04.2028 (both days inclusive).

The Board of Directors, NRC and Audit Committee of the Company at its meeting held on August 12, 2026, based on the outcome of performance evaluation and relevant expertise and experience as mentioned below, recommended the revision in remuneration of Mr. Suraj Ratan Mundhra upto INR 4,80,000 Lakhs per month with effect from April 1, 2026 for the balance period of his existing term upto 03.04.2028, together with certain other benefits/perquisites as detailed in the resolution, subject to the approval of the Members.

The Audit Committee approved the revision in payment of remuneration of Mr. Suraj Ratan Mundhra, being a related party transaction of the Company.

The proposed revision in remuneration is commensurate with the increased responsibilities and duties entrusted to Mr. Suraj Ratan Mundhra in recognition of his leadership, experience, knowledge and contribution towards the growth and development of the Company and the continued involvement in the overall management, strategic affairs and business operations of the Company. Mr. Suraj Ratan Mundhra has played a pivotal role in the Company's decision-making process by providing strategic guidance in evaluating business plans, formulating policies and driving key strategic initiatives, thereby contributing significantly to the Company's overall growth and development. Under his visionary leadership and direction, the Company has achieved remarkable growth, strengthened its market position.

The proposed remuneration shall be subject to the overall limits and other applicable requirements prescribed under provisions of Sections 196, 197 and 198 read with Schedule V and other applicable provisions of the Act, and the rules made thereunder, as amended from time to time, and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations").

Further, in the event of inadequacy or absence of profits in any financial year during the tenure of his appointment, the aforesaid remuneration shall be paid as the minimum remuneration, subject to the provisions of Schedule V to the Act, as amended from time to time.

The disclosures as required pursuant to provisions of Section II of Part II of Schedule V of the Act are set out in the "Statement containing Additional Information as required under Schedule V to the Act (as amended)," forming Annexure-II to the Notice.

Mr. Suraj Ratan Mundhra has also confirmed that he is not disqualified from being appointed as a Director in terms of the Act and is not debarred from holding the office of Director by virtue of any order of the Securities and Exchange Board of India, the Ministry of Corporate Affairs or any other statutory or regulatory authority.

Mr. Suraj Ratan Mundhra, Chairman and Managing Director and Promoter of the Company, is deemed to be interested in this Resolution as it relates to his reappointment. Further, Mr. Mukesh Mundhra and Mr. Rajesh Mundhra, Whole time Director of the Company, being related to Mr. Suraj Ratan Mundhra, is also deemed to be interested in the Resolution.

Except for the proposed revision in remuneration, all other terms and conditions of the re-appointment of Mr. Suraj Ratan Mundhra as the Managing Director for the period from 04.04.2023 to 03.04.2028 as approved by the Members, shall remain unchanged.

The Board of Directors, based on the recommendation of the NRC, is of the opinion that the proposed revision in remuneration is fair, reasonable and commensurate with the responsibilities entrusted to Mr. Suraj Ratan Mundhra and is in the best interests of the Company.

Except, Mr. Suraj Ratan Mundhra, being the appointee and Mr. Mukesh Mundhra and Mr. Rajesh Mundhra (relative of Mr. Suraj Ratan Mundhra), being interested in this resolution, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution no. 3 as set out in the Notice. The Board recommends the Special Resolution set out at Item No. 3 of the accompanying Notice for approval of the Member

The details of remuneration payable to Mr. Suraj Ratan Mundhra despite inadequacy or absence of profits is as provided in **"Annexure A"**.

Statement as required under Section II, Part II of the Schedule V of the Companies Act, 2013 with reference to Special Resolution at Item No.3 is provided under **"Annexure A"**.

ITEM NO. 4**APPROVAL OF INCREASE IN REMUNERATION OF MR. RAJESH MUNDHRA, WHOLE TIME DIRECTOR**

The Members as recommended by the Board of Directors and the Nomination and Remuneration Committee ("NRC") of the Company approved re-appointed Mr. Rajesh Mundhra as the Chairman and Managing Director of the Company on 11.07.2025, for a period of 5 (Five) years from 11.07.2025 upto 10.07.2030 (both days inclusive).

The Board of Directors, NRC and Audit Committee of the Company at its meeting held on August 12, 2026, based on the outcome of performance evaluation and relevant expertise and experience as mentioned below, recommended the revision in remuneration of Mr. Rajesh Mundhra upto INR 4,80,000 Lakhs per month with effect from April 1, 2026 for the balance period of his existing term upto 10.07.2030, together with certain other benefits/perquisites as detailed in the resolution, subject to the approval of the Members.

The Audit Committee approved the revision in payment of remuneration of Mr. Rajesh Mundhra, being a related party transaction of the Company.

The proposed revision in remuneration is commensurate with the increased responsibilities and duties entrusted to Mr. Rajesh Mundhra in recognition of his leadership, experience, knowledge and contribution towards the growth and development of the Company and the continued involvement in the overall management, strategic affairs and business operations of the Company. Mr. Rajesh Mundhra has played a pivotal role in the Company's decision-making process by providing strategic guidance in evaluating business plans, formulating policies and driving key strategic initiatives, thereby contributing significantly to the Company's overall growth and development. Under his visionary leadership and direction, the Company has achieved remarkable growth, strengthened its market position.

The proposed remuneration shall be subject to the overall limits and other applicable requirements prescribed under provisions of Sections 196, 197 and 198 read with Schedule V and other applicable provisions of the Act, and the rules made thereunder, as amended from time to time, and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR Regulations").

Further, in the event of inadequacy or absence of profits in any financial year during the tenure of his appointment, the aforesaid remuneration shall be paid as the minimum remuneration, subject to the provisions of Schedule V to the Act, as amended from time to time.

The disclosures as required pursuant to provisions of Section II of Part II of Schedule V of the Act are set out in the "Statement containing Additional Information as required under Schedule V to the Act (as amended)," forming Annexure-II to the Notice.

Mr. Rajesh Mundhra has also confirmed that he is not disqualified from being appointed as a Director in terms of the Act and is not debarred from holding the office of Director by virtue of any order of the Securities and Exchange Board of India, the Ministry of Corporate Affairs or any other statutory or regulatory authority.

Mr. Rajesh Mundhra, Chairman and Managing Director and Promoter of the Company, is deemed to be interested in this Resolution as it relates to his reappointment. Further, Mr. Suraj Ratan Mundhra and Mr. Mukesh Mundhra, Chairman and Managing Director and Whole time Director of the Company, being related to Mr. Rajesh Mundhra, is also deemed to be interested in the Resolution.

Except for the proposed revision in remuneration, all other terms and conditions of the re-appointment of Mr. Rajesh Mundhra as the Whole Time Director for the period from 11.07.2025 to 10.07.2030 as approved by the Members, shall remain unchanged.

The Board of Directors, based on the recommendation of the NRC, is of the opinion that the proposed revision in remuneration is fair, reasonable and commensurate with the responsibilities entrusted to Mr. Rajesh Mundhra and is in the best interests of the Company.

Except, Mr. Rajesh Mundhra, being the appointee and Mr. Suraj Ratan Mundhra and Mr. Mukesh Mundhra (relative of Mr. Rajesh Mundhra), being interested in this resolution, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution no. 3 as set out in the Notice. The Board recommends the Special Resolution set out at Item No. 4 of the accompanying Notice for approval of the Member

The details of remuneration payable to Mr. Rajesh Mundhra despite inadequacy or absence of profits is as provided in "Annexure A".

Statement as required under Section II, Part II of the Schedule V of the Companies Act, 2013 with reference to Special Resolution at Item No.3 is provided under “**Annexure A**”.

ITEM NO. 5

APPROVAL OF INCREASE IN REMUNERATION OF MR. MUKESH MUNDHRA, WHOLE TIME DIRECTOR

The Members as recommended by the Board of Directors and the Nomination and Remuneration Committee (“NRC”) of the Company approved re-appointed Mr. Mukesh Mundhra as the Chairman and Managing Director of the Company on 21.06.2024, for a period of 5 (Five) years from 21.06.2024 upto 20.06.2029 (both days inclusive).

The Board of Directors, NRC and Audit Committee of the Company at its meeting held on August 12, 2026, based on the outcome of performance evaluation and relevant expertise and experience as mentioned below, recommended the revision in remuneration of Mr. Mukesh Mundhra upto INR 4,80,000 Lakhs per month with effect from April 1, 2026 for the balance period of his existing term upto 20.06.2029, together with certain other benefits/perquisites as detailed in the resolution, subject to the approval of the Members.

The Audit Committee approved the revision in payment of remuneration of Mr. Mukesh Mundhra, being a related party transaction of the Company.

The proposed revision in remuneration is commensurate with the increased responsibilities and duties entrusted to Mr. Mukesh Mundhra in recognition of his leadership, experience, knowledge and contribution towards the growth and development of the Company and the continued involvement in the overall management, strategic affairs and business operations of the Company. Mr. Mukesh Mundhra has played a pivotal role in the Company's decision-making process by providing strategic guidance in evaluating business plans, formulating policies and driving key strategic initiatives, thereby contributing significantly to the Company's overall growth and development. Under his visionary leadership and direction, the Company has achieved remarkable growth, strengthened its market position.

The proposed remuneration shall be subject to the overall limits and other applicable requirements prescribed under provisions of Sections 196, 197 and 198 read with Schedule V and other applicable provisions of the Act, and the rules made thereunder, as amended from time to time, and the applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI LODR Regulations”).

Further, in the event of inadequacy or absence of profits in any financial year during the tenure of his appointment, the aforesaid remuneration shall be paid as the minimum remuneration, subject to the provisions of Schedule V to the Act, as amended from time to time.

The disclosures as required pursuant to provisions of Section II of Part II of Schedule V of the Act are set out in the “Statement containing Additional Information as required under Schedule V to the Act (as amended),” forming Annexure-II to the Notice.

Mr. Mukesh Mundhra has also confirmed that he is not disqualified from being appointed as a Director in terms of the Act and is not debarred from holding the office of Director by virtue of any order of the Securities and Exchange Board of India, the Ministry of Corporate Affairs or any other statutory or regulatory authority.

Mr. Mukesh Mundhra, Whole Time Director and Promoter of the Company, is deemed to be interested in this Resolution as it relates to his reappointment. Further, Mr. Suraj Ratan Mundhra and Mr. Rajesh Mundhra, Chairman and Managing Director and Whole time Director of the Company, being related to Mr. Mukesh Mundhra, is also deemed to be interested in the Resolution.

Except for the proposed revision in remuneration, all other terms and conditions of the re-appointment of Mr. Mukesh Mundhra as the Whole Time Director for the period from 21.06.2024 to 20.06.2029 as approved by the Members, shall remain unchanged.

The Board of Directors, based on the recommendation of the NRC, is of the opinion that the proposed revision in remuneration is fair, reasonable and commensurate with the responsibilities entrusted to Mr. Mukesh Mundhra and is in the best interests of the Company.

Except, Mr. Mukesh Mundhra, being the appointee and Mr. Suraj Ratan Mundhra and Mr. Rajesh Mundhra (relative of Mr. Mukesh Mundhra), being interested in this resolution, none of the Directors and Key Managerial Personnel of the Company

or their relatives are concerned or interested financially or otherwise, in the resolution no. 3 as set out in the Notice. The Board recommends the Special Resolution set out at Item No. 5 of the accompanying Notice for approval of the Member

The details of remuneration payable to Mr. Mukesh Mundhra despite inadequacy or absence of profits is as provided in **“Annexure A”**.

Statement as required under Section II, Part II of the Schedule V of the Companies Act, 2013 with reference to Special Resolution at Item No.3 is provided under **“Annexure A”**.

**By the order of the
Board For ARCL
Organics Limited
Suraj Ratan Mundhra
Chairman and Managing Director
DIN: 00681223**

Regd. Office:

Rampur, PS Maheshtala, Kolkata – 700 141

Date: 12.08.2026

“Annexure – A”

Statement containing additional information as required in Schedule V of the Companies Act, 2013 – Mr. Suraj Ratan Mundhra (Item No. 3 of Notice)

1. General information

i.	Nature of Industry	Manufacturing of Chemicals
ii.	Date or expected date of commencement of commercial production.	Existing Company in operation since 1992
iii.	In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus.	Not Applicable
iv.	Financial performance based on given indicators.	In the financial year 2025 – 2026, the Company made a turnover of INR 276 crore and Profit of INR 5.18 crore after tax.
v.	Foreign investments or collaborations, if any.	Not Applicable

2. INFORMATION ABOUT THE APPOINTEE:

i.	Background details	He has more than half a century of experience in chemical industry more fully described in corporate governance report.
ii.	Past Remuneration	During the financial year 2025-26, the Company has paid INR 4,00,000
iii.	Recognition or Awards	Refer Company's website www.arclorganics.com
iv.	Job profile and his suitability	He is the Executive Chairman and Managing Director of the Company and looks after the whole operations and is the final decision maker of the Company.
v.	Remuneration Proposed	Rs. 4,80,000 per month
vi.	Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person.	The remuneration of Mr. Suraj Ratan Mundhra is comparable to that drawn by the peers in a similar capacity in the industry and is commensurate with the size of the Company and diverse nature of its business.

vii.	Pecuniary relationship directly or indirectly with the Company or relationship with the managerial personnel, if any	Mr. Suraj Ratan Mundhra as Managing Director shall be paid remuneration and perquisites as mentioned in the special resolution. Further Mr. Suraj Ratan Mundhra holds shares of the Company as a Promoter and is the father of Mr. Rajesh Mundhra and Mr. Mukesh Mundhra, Whole-time Director of the Company. Other than as mentioned herein, Mr. Suraj Ratan Mundhra does not have any pecuniary relationship directly or indirectly with the Company and its managerial personnel
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3. Other information:

i.	Reasons of loss or inadequate profits	Due to the settlement of Customs dues, Income Tax liabilities, and Municipal Tax dues during the financial year, the Company experienced a significant impact on its profitability, resulting in inadequate profits for the year
ii.	Steps taken or proposed to be taken for improvement.	The Company is shifting to capture new markets so that full dependency on Africa and Europe for exports will not be there.
iii.	Expected increase in productivity and profits in measurable terms.	The Company expects to achieve improved productivity, operational efficiency and profitability in the ensuing financial years.

Statement containing additional information as required in Schedule V of the Companies Act, 2013 – Mr. Rajesh Mundhra (Item No. 4 of Notice)

1. General Information

i.	Nature of Industry	Manufacturing of Chemicals
ii.	Date or expected date of commencement of commercial production.	Existing Company in operation since 1992
iii.	In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus.	Not Applicable
iv.	Financial performance based on given indicators.	In the financial year 2025 – 2026, the Company made a turnover of INR 276 crore and Profit of INR 5.18 crore after tax.
v.	Foreign investments or collaborations, if any.	Not Applicable

2. Information about the Appointee:

i.	Background details	He has more than two decades of experience in chemical industry more other qualification are fully described in corporate governance report.
ii.	Past Remuneration	During the financial year 2025-26, the Company has paid INR 4,00,000
iii.	Recognition or Awards	Refer Company's website www.arclorganics.com
iv.	Job profile and his suitability	He is the Executive Director of the Company and looks after the whole of factory operations in the Company.
v.	Remuneration Proposed	Rs. 4,80,000 per month
vi.	Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person.	The remuneration of Mr. Rajesh Mundhra is comparable to that drawn by the peers in the similar capacity in the industry and is commensurate with the size of the Company and diverse nature of its business.

2. Other information:

i.	Reasons of loss or inadequate profits	Due to the settlement of Customs dues, Income Tax liabilities, and Municipal Tax dues during the financial year, the Company experienced a significant impact on its profitability, resulting in inadequate profits for the year
ii.	Steps taken or proposed to be taken for improvement.	The Company is shifting to capture new markets so that full dependency on Africa and Europe for exports will not be there.
iii.	Expected increase in productivity and profits in measurable terms.	The Company expects to achieve improved productivity, operational efficiency and profitability in the ensuing financial years.

Statement containing additional information as required in Schedule V of the Companies Act, 2013 – Mr. Mukesh Mundhra (Item No. 5 of Notice)

1. General Information

i.	Nature of Industry	Manufacturing of Chemicals
ii.	Date or expected date of commencement of commercial production.	Existing Company in operation since 1992
iii.	In case of new companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus.	Not Applicable
iv.	Financial performance based on given indicators.	In the financial year 2025 – 2026, the Company made a turnover of INR 276 crore and Profit of INR 5.18 crore after tax.

v.	Foreign investments or collaborations, if any.	Not Applicable
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2. Information about the Appointee:

i.	Background details	He has more than two decades of experience in chemical industry more other qualification are fully described in corporate governance report.
ii.	Past Remuneration	During the financial year 2025-26, the Company has paid INR 4,00,000
iii.	Recognition or Awards	Refer Company's website www.arclorganics.com
iv.	Job profile and his suitability	He is the Executive Director of the Company and looks after the whole of marketing operations in the Company.

v.	Remuneration Proposed	Rs. 4,80,000 per month
vi.	Comparative remuneration profile with respect to industry, size of the Company, profile of the position and person.	The remuneration of Mr. Mukesh Mundhra is comparable to that drawn by the peers in the similar capacity in the industry and is commensurate with the size of the Company and diverse nature of its business.
vii.	Pecuniary relationship directly or indirectly with the Company or relationship with the managerial personnel, if any	Mr. Mukesh Mundhra is not related to any of the directors and Key Managerial Personnel other than Mr. Suraj Ratan Mundhra and Rajesh Mundhra.

3. Other information:

i.	Reasons of loss or inadequate profits	Due to the settlement of Customs dues, Income Tax liabilities, and Municipal Tax dues during the financial year, the Company experienced a significant impact on its profitability, resulting in inadequate profits for the year
ii.	Steps taken or proposed to be taken for improvement.	The Company is shifting to capture new markets so that full dependency on Africa and Europe for exports will not be there.
iii.	Expected increase in productivity and profits in measurable terms.	The Company expects to achieve improved productivity, operational efficiency and profitability in the ensuing financial years.

By the order of the Board
Suraj Ratan Mundhra
 Chairman and
 Managing Director
 DIN: 00681223

Date – 12.08.2026

Place - Kolkata

INSTAMEET VC INSTRUCTIONS FOR SHAREHOLDERS

In terms of the Ministry of Corporate Affairs (“MCA”) General Circular No. 03/2025 dated September 22, 2025, read with the relevant circulars issued earlier on the subject, companies are permitted to conduct their Annual General Meetings (“AGMs”) through Video Conferencing (“VC”) or Other Audio Visual Means (“OAVM”) **till further orders**, in accordance with the applicable requirements prescribed therein.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access InstaMeet facility.

Login method for shareholders to attend the General Meeting through InstaMeet:

- a) Visit URL: <https://instameet.in.mpms.mufg.com> & click on “Login”.
 - b) Select the “Company” and ‘Event Date’ and register with your following details:
 - A. Demat Account No. or Folio No:**

Shareholders holding shares in NSDL demat account shall provide 8 Character DP ID followed by 8 Digit Client ID.

Shareholders holding shares in CDSL demat account shall provide 16 Digit Beneficiary ID.

Shareholders holding shares in physical form – shall provide Folio Number.
 - B. PAN:**

Enter your 10-digit Permanent Account Number (PAN)

(Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.
 - C. Mobile No:** Enter your Mobile No.
 - D. Email ID:** Enter your email Id as recorded with your DP/ Company.
 - c) Click “Go to Meeting”
- You are now registered for InstaMeet, and your attendance is marked for the meeting.

Instructions for shareholders to Speak during the General Meeting through InstaMeet:

- a) Shareholders who would like to speak during the meeting must register their request with the company.
- b) Shareholders will get confirmation on first cum first basis depending upon the provision made by the company.
- c) Shareholders will receive “speaking serial number” once they mark attendance for the meeting. Please remember speaking serial number and start your conversation with panellist by switching on video mode and audio of your device.
- d) Other shareholder who has not registered as “Speaker Shareholder” may still ask questions to the panellist via active chat-board during the meeting.

**Shareholders are requested to speak only when moderator of the meeting/ management will announce the name and serial number for speaking.*

Instructions for Shareholders to Vote during the General Meeting through InstaMeet:

Once the electronic voting is activated during the meeting, shareholders who have not exercised their vote through the remote e-voting can cast the vote as under:

- a) On the Shareholders VC page, click on the link for e-Voting “Cast your vote”
- b) Enter your 16-digit Demat Account No. / Folio No. and OTP (received on the registered mobile number/ registered email Id) received during registration for InstaMEET
- c) Click on 'Submit'.
- d) After successful login, you will see “Resolution Description” and against the same the option “Favour/ Against” for voting.
- e) Cast your vote by selecting appropriate option i.e. “Favour/Against” as desired. Enter the number of shares (which represents no. of votes) as on the cut-off date under ‘Favour/Against’.
- f) After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on “Save”. A confirmation box will be displayed. If you wish to confirm your vote, click on “Confirm”, else to

change your vote, click on “Back” and accordingly modify your vote. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.

Note:

Shareholders/ Members, who will be present in the General Meeting through InstaMeet facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting facility during the meeting.

Shareholders/ Members who have voted through Remote e-Voting prior to the General Meeting will be eligible to attend/ participate in the General Meeting through InstaMeet. However, they will not be eligible to vote again during the meeting.

Shareholders/ Members are encouraged to join the Meeting through Tablets/ Laptops connected through broadband for better experience.

Shareholders/ Members are required to use Internet with a good speed (preferably 2 MBPS download stream) to avoid any disturbance during the meeting.

Please note that Shareholders/ Members connecting from Mobile Devices or Tablets or through Laptops connecting via Mobile Hotspot may experience Audio/Visual loss due to fluctuation in their network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.

Helpdesk:

Shareholders facing any technical issue in login may contact INSTAMEET helpdesk by sending a request at instameet@in.mpms.muvg.com or contact on: - Tel: 022 – 4918 6000 / 4918 6175.

REMOTE E-VOTING INSTRUCTIONS FOR SHAREHOLDERS

In terms of SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated July 11, 2023, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants.

Shareholders are advised to update their mobile number and email Id correctly in their demat accounts to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Individual Shareholders holding securities in demat mode with NSDL METHOD 1 - Individual Shareholders registered with NSDL IDeAS facility

Shareholders who have registered for NSDL IDeAS facility:

- Visit URL: <https://eservices.nsdl.com> and click on “Beneficial Owner” icon under “Login”.
- Enter User ID and Password. Click on “Login”
- After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.
- Click on “MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

OR**Shareholders who have not registered for NSDL IDeAS facility:**

- To register, visit URL: <https://eservices.nsdl.com> and select “Register Online for IDeAS Portal” or click on <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
- Proceed with updating the required fields.
- Post successful registration, user will be provided with Login ID and password.
- After successful login, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.
- Click on “MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - Individual Shareholders directly visiting the e-voting website of NSDL

- Visit URL: <https://www.evoting.nsdl.com>
- Click on the “Login” tab available under ‘Shareholder/Member’ section.

- c) Enter User ID (i.e., your sixteen-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen.
- a) Post successful authentication, you will be re-directed to NSDL depository website wherein you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services.
- b) Click on “MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with CDSL

METHOD 1 – Individual Shareholders registered with CDSL Easi/ Easiest facility Shareholders who have registered/ opted for CDSL Easi/ Easiest facility:

- a) Visit URL: <https://web.cdslindia.com/myeasitoken/Home/Login> or www.cdslindia.com.
- b) Click on New System Myeasi Tab
- c) Login with existing my easi username and password
- d) After successful login, user will be able to see e-voting option. The evoting option will have links of e-voting service providers i.e., MUFG Intime, for voting during the remote e-voting period.
- e) Click on “Link Intime/ MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

OR

Shareholders who have not registered for CDSL Easi/ Easiest facility:

- a) To register, visit URL: <https://web.cdslindia.com/myeasitoken/Registration/EasiRegistration> / <https://web.cdslindia.com/myeasitoken/Registration/EasiestRegistration>
- b) Proceed with updating the required fields.
- c) Post registration, user will be provided username and password.
- d) After successful login, user able to see e-voting menu.
- e) Click on “Link Intime / MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

METHOD 2 - Individual Shareholders directly visiting the e-voting website of CDSL

- a) Visit URL: <https://www.cdslindia.com>
- b) Go to e-voting tab.
- c) Enter Demat Account Number (BO ID) and PAN No. and click on “Submit”.
- d) System will authenticate the user by sending OTP on registered Mobile and Email as recorded in Demat Account
- e) After successful authentication, click on “Link Intime / MUFG Intime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Individual Shareholders holding securities in demat mode with Depository Participant

Individual shareholders can also login using the login credentials of your demat account through your depository participant registered with NSDL / CDSL for e-voting facility.

- a) Login to DP website
- b) After Successful login, user shall navigate through “e-voting” option.
- c) Click on e-voting option, user will be redirected to NSDL / CDSL Depository website after successful authentication, wherein user can see e-voting feature.
- d) After successful authentication, click on “Link InTime / MUFG InTime” or “evoting link displayed alongside Company’s Name” and you will be redirected to InstaVote website for casting the vote during the remote e-voting period.

Login method for shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode

Shareholders holding shares in physical mode / Non-Individual Shareholders holding securities in demat mode as on the cut-off date for e-voting may register for InstaVote as under:

- d) Visit URL: <https://instavote.linkintime.co.in>

Shareholders who have not registered for INSTAVOTE facility:

- e) Click on “Sign Up” under ‘SHARE HOLDER’ tab and register with your following details:
E. User ID:

NSDL demat account – User ID is 8 Character DP ID followed by 8 Digit Client ID. CDSL demat account – User ID is 16 Digit Beneficiary ID.

Shareholders holding shares in physical form – User ID is Event No + Folio Number registered with the Company.

F. PAN:

Enter your 10-digit Permanent Account Number (PAN)

(Shareholders who have not updated their PAN with the Depository Participant (DP)/ Company shall use the sequence number provided to you, if applicable.

G. DOB/DOI:

Enter the Date of Birth (DOB) / Date of Incorporation (DOI) (As recorded with your DP / Company

- in DD/MM/YYYY format)

H. Bank Account Number:

Enter your Bank Account Number (last four digits), as recorded with your DP/Company.

Shareholders holding shares in **NSDL form, shall provide 'D' above*

***Shareholders holding shares in **physical form** but have not recorded 'C' and 'D', shall provide their Folio number in 'D' above*

❖ Set the password of your choice

(The password should contain minimum 8 characters, at least one special Character (!#\$%*), at least one numeral, at least one alphabet and at least one capital letter).

❖ Enter Image Verification (CAPTCHA) Code

❖ Click "Submit" (You have now registered on InstaVote).

Shareholders who have registered for INSTAVOTE facility:

f) Click on "**Login**" under 'SHARE HOLDER' tab.

A. User ID: Enter your User ID

B. Password: Enter your Password

C. Enter Image Verification (CAPTCHA) Code

D. Click "Submit"

g) Cast your vote electronically:

A. After successful login, you will be able to see the "Notification for e-voting".

B. Select 'View' icon.

C. E-voting page will appear.

D. Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).

E. After selecting the desired option i.e. Favour / Against, click on 'Submit'.

A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

Guidelines for Institutional shareholders ("Custodian / Corporate Body / Mutual Fund")

STEP 1 – Custodian / Corporate Body / Mutual Fund Registration

a) Visit URL: <https://instavote.linkintime.co.in>

b) Click on "**Sign Up**" under "Custodian / Corporate Body / Mutual Fund"

c) Fill up your entity details and submit the form.

d) A declaration form and organization ID is generated and sent to the Primary contact person email ID (which is filled at the time of sign up). The said form is to be signed by the Authorised Signatory, Director, Company Secretary of the entity & stamped and sent to insta.vote@linkintime.co.in.

e) Thereafter, Login credentials (User ID; Organisation ID; Password) is sent to Primary contact person's email ID. (You have now registered on InstaVote)

STEP 2 – Investor Mapping

a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.

b) Click on "**Investor Mapping**" tab under the Menu Section

c) Map the Investor with the following details:

A. 'Investor ID' –

i. NSDL demat account – User ID is 8 Character DP ID followed by 8 Digit Client ID

i.e., IN00000012345678

ii. CDSL demat account – User ID is 16 Digit Beneficiary ID.

B. 'Investor's Name - Enter Investor's Name as updated with DP.

C. 'Investor PAN' - Enter your 10-digit PAN.

D. 'Power of Attorney' - Attach Board resolution or Power of Attorney.

**File Name for the Board resolution/ Power of Attorney shall be – DP ID and Client ID or 16 Digit Beneficiary ID. Further, Custodians and Mutual Funds shall also upload specimen signatures.*

E. Click on Submit button. (The investor is now mapped with the Custodian / Corporate Body/ Mutual Fund Entity). The same can be viewed under the "Report Section".

STEP 3 – Voting through remote e-voting

The corporate shareholder can vote by two methods, during the remote e-voting period.

METHOD 1 - VOTES ENTRY

a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.

b) Click on "**Votes Entry**" tab under the Menu section.

c) Enter the "**Event No.**" for which you want to cast vote.

Event No. can be viewed on the home page of InstaVote under "On-going Events".

d) Enter "**16-digit Demat Account No.**" for which you want to cast vote.

e) Refer the Resolution description and cast your vote by selecting your desired option 'Favour / Against' (If you wish to view the entire Resolution details, click on the 'View Resolution' file link).

f) After selecting the desired option i.e. Favour / Against, click on 'Submit'.

A confirmation box will be displayed. If you wish to confirm your vote, click on 'Yes', else to change your vote, click on 'No' and accordingly modify your vote.

OR

METHOD 2 - VOTES UPLOAD

a) Visit URL: <https://instavote.linkintime.co.in> and login with InstaVote Login credentials.

b) After successful login, you will be able to see the "Notification for e-voting".

c) Select "**View**" icon for "**Company's Name / Event number**".

d) E-voting page will appear.

e) Download sample vote file from "**Download Sample Vote File**" tab.

f) Cast your vote by selecting your desired option 'Favour / Against' in the sample vote file and upload the same under "**Upload Vote File**" option.

g) Click on 'Submit'. 'Data uploaded successfully' message will be displayed.

(Once you cast your vote on the resolution, you will not be allowed to modify or change it subsequently).

Helpdesk:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode facing any technical issue in login may contact INSTAVOTE helpdesk by sending a request at enotices@in.mpmu.muvg.com or contact on: - Tel: 022 – 4918 6000.

Individual Shareholders holding securities in demat mode:

Individual Shareholders holding securities in demat mode may contact the respective helpdesk for any technical issues related to login through Depository i.e., NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at : 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

Forgot Password:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode:

Shareholders holding securities in physical mode / Non-Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on “**Login**” under ‘SHARE HOLDER’ tab.
- Click “**forgot password?**”
- Enter User ID, select Mode and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI, Bank Account Number (last four digits) etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%), at least one numeral, at least one alphabet and at least one capital letter.*

User ID:

NSDL demat account – User ID is 8 Character DP ID followed by 8 Digit Client ID. CDSL demat account – User ID is 16 Digit Beneficiary ID.

Shareholders holding shares in physical form – User ID is Event No + Folio Number registered with the Company.

In case Custodian / Corporate Body/ Mutual Fund has forgotten the USER ID [Login ID] or Password or both then the shareholder can use the “Forgot Password” option available on: <https://instavote.linkintime.co.in>

- Click on ‘Login’ under “Custodian / Corporate Body/ Mutual Fund” tab
- Click “**forgot password?**”
- Enter User ID, Organization ID and Enter Image Verification code (CAPTCHA).
- Click on “SUBMIT”.

In case shareholders have a valid email address, Password will be sent to his / her registered e-mail address. Shareholders can set the password of his/her choice by providing information about the particulars of the Security Question and Answer, PAN, DOB/DOI etc. The password should contain a minimum of 8 characters, at least one special character (!#\$%), at least one numeral, at least one alphabet and at least one capital letter.*

Individual Shareholders holding securities in demat mode with NSDL/ CDSL has forgotten the password:

Individual Shareholders holding securities in demat mode have forgotten the USER ID [Login ID] or Password or both, then the Shareholders are advised to use Forget User ID and Forget Password option available at above mentioned depository/ depository participants website.

- ❖ It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- ❖ For shareholders/ members holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.
- ❖ During the voting period, shareholders/ members can login any number of time till they have voted on the resolution(s) for a particular “Event”.

DIRECTORS' REPORT

TO THE MEMBERS,

Your directors have the pleasure of presenting the thirty-fourth annual report of your Company together with the audited financial statements for the financial year ended 31st March 2026.

FINANCIAL SUMMARY OR HIGHLIGHTS OR THE PERFORMANCE OF THE COMPANY (₹ in Lacs)

Particulars	Standalone		Consolidated
	2025-26	2024-25	2025-26
Total Income	27625.30	25294.60	27625.30
Profit before Deprecation, Finance Cost, Tax and Exceptional items	2856.53	2611.03	2857.91
Depreciation and amortization expenses	602.16	520.92	602.16
Finance cost	560.70	486.96	496.21
Exceptional Items	54.80	NIL	54.80
Profit before Tax	1638.87	1603.14	1759.54
Less: Tax expenses	1170.57	428.04	1185.75
Profit for the year	468.30	1175.10	518.99
Other comprehensive income for the year	(43.41)	(38.38)	(43.41)
Total comprehensive income for the year	424.89	1136.71	475.58

DIVIDEND

Your directors do not recommend payment of dividend on equity shares.

TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION AND PROTECTION

FUND

The provisions of Section 125(2) of The Companies Act, 2013 do not apply as there was no dividend declared and paid in the last seven years.

MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE ENDS OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENT RELATE AND THE DATE OF THE REPORT

No such material changes occurred, which affected the financial position of the company.

SHARE CAPITAL

The paid-up capital of the company as on 31st March 2026 was INR 8 Crore. During the year under review the Company has not altered its share capital, consequently there has been no change in the capital structure since previous year.

DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

As per the rule of the Companies Act, 2013 CSR is applicable on our company, and the Company has made an annual CSR contribution of Rs. 34 Lakhs to Rukmani Devi Shivchand Ram Foundation.

MANAGEMENT DISCUSSION AND ANALYSIS

Management Discussion and Analysis of financial condition and of operations of the Company for the year under review as required under Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with the Stock Exchanges is given in the part on Corporate Governance elsewhere in the Annual Report marked as “**Annexure A**”.

FINANCE

1.1. PUBLIC DEPOSIT

The Company has not accepted any deposit falling within the ambit of Section 73 of the Companies Act, 2013 read with The Companies (Acceptance of Deposits) Rules, 2014.

PARTICULARS OF LOAN AND INVESTMENT AND GUARANTEE SECURITY

The company has not given any loan under this section except making investments in, giving loans and guarantees to and providing securities in connection with loans to its wholly owned subsidiaries from time to time, in compliance with the applicable provisions of the Act.

INTERNAL FINANCIAL CONTROL

The Company has formulated and implemented comprehensive guidelines to establish and maintain robust internal financial controls. These controls are embedded across various levels of operations and encompass both manual processes and automated systems, including Enterprise Resource Planning (ERP) applications. The ERP systems are configured to ensure that all financial transactions are appropriately authorized, accurately recorded, and systematically reported. These controls are tailored to suit the specific nature of operations conducted at different business locations and across various functional domains, thereby ensuring relevance and effectiveness in internal governance.

The framework is designed to provide reasonable assurance regarding the reliability of financial reporting, safeguarding of assets, prevention and detection of frauds and errors, accuracy and completeness of accounting records, and timely preparation of financial statements.

To ensure the adequacy and operational effectiveness of these internal financial controls, periodic evaluations are conducted. The Internal Auditors carry out detailed assessments as part of their audit plan, and their findings are regularly reviewed by the management and the Audit Committee. In addition, the Statutory Auditors independently evaluate the internal financial controls over financial reporting as part of their audit procedures.

SUBSIDIARY COMPANY, JOINT VENTURE & ASSOCIATE COMPANY

As on 31st March 2026 your Company has 7 Wholly owned Subsidiary Companies: -

- a) Yocnex Chemicals Private Limited
- b) Suksess Chemicals Private Limited
- c) Nocnex Chemicals Private Limited
- d) Ocilim Advisory Services Private Limited
- e) Wide Range Merchants Private Limited
- f) Allied Maritime & Infra Engineering Private Limited
- g) ARCL Petrochemicals Limited

In Compliance with IND AS-110, your Company has prepared its consolidated financial statements which forms part of its Annual Report. Pursuant to the provisions of Section 129(3) of Companies Act, 2013, the salient features of the subsidiary Company in the prescribed form AOC-1 is a part of the consolidated financial statements.

Your Company does not have any associates, holding or joint ventures as on 31st March, 2026.

YEAR IN RETROSPECT AND FUTURE OUTLOOK:

The specialty chemicals and broader chemicals industry continued to play a vital role in supporting key sectors such as agriculture, construction, automotive, electronics, pharmaceuticals, textiles and consumer goods during **FY 2025–26**. The industry operated in a dynamic environment characterised by geopolitical developments, supply-chain realignments, raw-material price volatility, evolving environmental regulations and changing global trade conditions. Despite these challenges, the sector demonstrated resilience, supported by steady demand from key end-user industries, increasing focus on value-added specialty chemicals, technological advancement and growing emphasis on sustainability.

Market Overview

The global specialty chemicals industry continued to benefit from demand for application-specific and high-performance chemical products. According to the latest sector analysis published by **NITI Aayog**, based on CRISIL Intelligence and company reports, the international specialty chemicals market was estimated at approximately **₹52,277 billion**, with growth expected at a CAGR of around **4–6%**. The domestic specialty chemicals market was estimated at approximately **₹3,064 billion**, with a projected CAGR of **6–8%** through **FY 2030**.

Regional Overview

Asia-Pacific continued to remain a key region for the specialty chemicals industry, supported by manufacturing expansion, infrastructure development and growing demand from end-user industries.

Europe continued to focus on sustainable manufacturing, green chemistry, energy efficiency and regulatory compliance.

North America remained an important market, supported by manufacturing investments, supply-chain diversification and demand for high-value specialty chemical products.

Globally, chemical manufacturers continued to focus on higher-value, innovation-driven products, process efficiency, sustainability and application-specific solutions.

Outlook for FY 2026–27

The outlook for the specialty chemicals industry remains positive, although global uncertainties, raw-material price volatility, geopolitical developments and competitive pressures may continue to influence margins and demand. India's specialty chemicals sector is expected to benefit from increasing domestic consumption, manufacturing investments, export opportunities, supply-chain diversification and the continued **"China Plus One"** strategy.

India's relatively strong domestic demand, expanding manufacturing capabilities and policy support are expected to provide opportunities for Indian specialty chemical manufacturers to increase their global presence and move towards higher-value products.

Accordingly, the Company remains focused on strengthening its manufacturing capabilities, improving operational efficiency, expanding its product portfolio and serving the evolving requirements of its customers across domestic and international markets.

LISTING OF THE SECURITIES OF THE COMPANY

Equity shares of the Company got listed on 29th September 2023 on BSE and the listing Fees for the Financial year 2025 – 2026 have been paid on 30.04.2026 and 72.74% of the Equity Share Capital of the Company is in Dematerialization form.

DIRECTORS RESPONSIBILITY STATEMENT

Pursuant to the requirement under section 134(3)(c) of the Companies Act, 2013 with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- (a) In the preparation of the Annual Accounts the applicable accounting standards have been followed along with proper explanation relating to material departures.

- (b) The directors have selected such accounting policies and applied them consistently and made judgment and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and the profit and loss of the company for that period.
- (c) The directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provision of this act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.
- (d) The directors have prepared the annual accounts on a going concern basis.
- (e) The directors, have laid down internal financial control to be followed by the company and that such internal financial control are adequate and were operating effectively, and
- (f) The directors have devised proper systems to ensure compliance with the provision of all applicable laws and that such system were adequate and operating effectively.

RELATED PARTY TRANSACTIONS

There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large.

All Related Party Transactions are placed before the Audit Committee as also the Board for approval. Prior omnibus approval of the Audit Committee is obtained on a yearly basis for the transactions which are foreseen and are of repetitive nature. The transactions entered into pursuant to the omnibus approval so granted are of audited and a statement giving details of all related party transactions is placed before the Audit Committee and the Board of Directors for their approval on a yearly basis. The policy on Related Party Transactions as approved by the Board is uploaded on the Company's website www.arclorganics.com.

VIGIL MECHANISM FOR DIRECTORS AND EMPLOYEES

The Company has a Vigil Mechanism to deal with instance of fraud and mismanagement, if any. The details of the Vigil Mechanism is explained in the Corporate Governance Report and also posted on the website of the Company www.arclorganics.com.

CORPORATE GOVERNANCE

ARCL Organics Ltd is committed to upholding the highest standards of corporate governance. The principles of good governance are deeply embedded in the Company's culture and extend to all stakeholders, influencing every business decision. The Company places paramount importance on accuracy in financial reporting, integrity, transparency, legal compliance in both letter and spirit, and the empowerment of individuals at all levels. The Corporate Governance Report, along with a Certificate from the Secretarial Auditors affirming compliance with the prescribed corporate governance norms, is annexed and forms an integral part of the Directors' Report.

The Company makes a conscious and continuous effort to ensure that the core values articulated in the Codes of Conduct for Directors, Senior Management Personnel, and Employees are upheld across the organization. These values are not only documented but are also practiced in spirit, fostering a culture of accountability, ethical conduct, and responsible leadership at all levels.

ANNUAL RETURN

Pursuant to section 92(3) read with section 134(3)(a) of the Act, the Annual Return as on 31st March 2025 may be accessed on the Company's website at the www.arclorganics.com.

DISCLOSURE OF SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION, REDRESSAL) ACT, 2013

In accordance with The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 to provide for the effective enforcement of the basic human right of gender equality and guarantee against sexual harassment and abuse, more particularly against sexual harassment at work place, your Company has a Policy on Prevention of Sexual Harassment at the

Workplace duly approved by the Board of Directors and posted on the website of the Company www.arclorganics.com.

During the year, no complaint was reported under The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

DIRECTORS

Composition of the Board of Directors of your Company fulfills the criteria fixed by Regulation 17 (1) (a) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with fifty per cent of the Directors being Non-Executive Director with at least one-women independent director. Your Board comprises of (Six) directors out of which 3 (Three) are independent directors and it includes one-woman independent director.

Mr. Mukesh Mundhra is Executive Director, retires by rotation in accordance with the requirements of Companies Act, 2013 and Articles of Association of the Company. He being eligible offers himself for re-appointment.

Brief resume of Mr. Mukesh Mundhra, nature of his expertise in specific functional areas, names of companies in which he holds directorships and/or memberships/chairmanships of committees of Board, his shareholdings are furnished in section on “**Corporate Governance**” elsewhere in the Annual Report.

Further, as declared by them, none of the Directors of the Company is disqualified from being appointed as a Director, as specified in section 164(2) of the Companies Act, 2013 and rule 14(1) of the Companies (Appointment and Qualification of Directors) Rules 2014 or is debarred or disqualified from being appointed or continuing as Director of companies by the SEBI/Ministry of Corporate Affairs or any such statutory authority.

All Independent Directors have given declarations that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

ANNUAL PERFORMANCE EVALUATION OF THE BOARD

Pursuant to the provisions of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out an annual performance evaluation of its own performance, the directors individually, Key Managerial Personnel (KMP), Senior Management as well as the evaluation of the working of its Audit Committee, Nomination & Remuneration Committee and Stakeholders Relationship Committee. The manner in which the evaluation has been carried out has been explained in the Corporate Governance Report.

Pursuant to the provisions of **Section 134(3)(n) of the Companies Act, 2013**, the Company has developed and implemented a Risk Management Policy for identifying, assessing, monitoring and mitigating key business and operational risks. The Board periodically reviews the risk management framework and the measures taken to mitigate such risks. In the opinion of the Board, there are no risks which may threaten the existence of the Company.

NOMINATION & REMUNERATION POLICY

The Board has, on the recommendation of the Nomination & Remuneration Committee framed a policy for selection and appointment of Directors, Senior Management and their remuneration the contents of which are placed on the website of the Company at www.arclorganics.com.

MEETINGS

During the year four (04) Board Meetings and Four (04) Audit Committee Meetings were convened and held, the details of which are given in the “Corporate Governance Report”. The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013.

AUDITORS

17.1. STATUTORY AUDITORS

The Member had appointed M/s L. B. Jha & Co, Chartered Accountants (Firm Registration No 301088E) as the statutory auditor of the Company at the 31st Annual General Meeting, to hold office as such, for a term of 5 years till the conclusion of 36th Annual General Meeting. M/s L.B. Jha & Co. continues to be the auditor of the Company for the financial year 2025 – 2026.

The observations made in the Auditor's Report are self-explanatory and therefore, do not call for any further comments under Section 134(3)(f) of the Act.

SECRETARIAL AUDIT

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company had appointed M/s. KSN & Co, Practicing Company Secretaries, to conduct Secretarial Audit of the Company for the Financial year 2025 - 2026.

The Secretarial Audit Report is annexed herewith as **"Annexure B"**.

The Report does not contain any qualification, reservation or adverse remark.

AUDITORS' QUALIFICATION

(i) STATUTORY AUDITORS' QUALIFICATIONS

There are no qualifications. Qualifications contained in the Auditors' Report if any have been dealt with in the Notes to financial statements and are self-explanatory.

SECRETARIAL AUDITORS' QUALIFICATIONS

There are no qualifications. Qualifications contained in the Secretarial Auditors' Report if any have been dealt with in the Notes to Form MR-3 and are self-explanatory.

FRAUD REPORTING

During the year under the review the Statutory Auditor, Secretarial Auditor, Cost Auditor and Internal Auditor has not reported any instances of fraud committed in the company by its directors or officers or employees to the Audit Committee under section 143(12) of the Companies Act, 2013, therefore no detail is required to be disclosed under Section 134 (3) (ca) of the Act.

COST AUDITORS

Pursuant to section 148 of the Act, the Board has appointed M/s. Amit Khetan & Co (Firm Registration No. - 102559), to conduct the audit of cost records of the Company for the Financial Year 2026 – 2027.

SECRETARIAL COMPLIANCE REPORT

The Company has undertaken an audit for the Financial Year ended March 31, 2026, for all applicable compliances as per the Securities and Exchange Board of India Regulations and Circulars/Guidelines issued thereunder. The Annual Secretarial Compliance Report issued by M/s KSN & Co., Practicing Company Secretaries, has been submitted to the Stock Exchanges on 29.05.2026 which is within 60 days from the end of the Financial Year.

INTERNAL AUDITOR

The Board of Directors of the Company has appointed M/s. MIB & Co. as Internal Auditors to carry out extensive Internal Audit of the Company for the Financial Year ended March 31, 2026.

PARTICULARS OF EMPLOYEES

The information required pursuant to Section 197 read with Rule 5 of The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of employees of the Company, is given in **"Annexure C"**.

TAXES AND DUTIES

Your Company has contributed Rs.38,43,16,229/-to the Central and State Exchequer by way of Taxes and duties.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE

EARNING AND OUTGO

Information as required under section 134(3)(m) of the companies act 2013 read with Rule 8(3) of Companies (Accounts) rules, 2014):

Conservation of Energy

Energy Conservation Measures Taken:

- Improvisation and continuous monitoring of Power Factor and replacement of weak capacitors by conducting periodical checking of capacitors.
- Installation of isolating valve in main airline for preventing air loss.
- The Company has relentlessly aimed at optimising the use of energy resources and taken adequate measures to avoid wastage and use latest technology and equipments.

Impact of the above Measures:

- Opportunity to compete in International Markets
- Technology up-gradation
- Development of new designs in products
- Attaining accreditation of our products from Internationally recognized Organizations

Total Energy Consumption and Energy Consumption per Unit of Production:

- Power & Fuel Consumption

I.	Electricity	Values
	Purchased Units (KWH in lacs)	85.29
	Total Amount (in Lacs)	731.50
	Monthly average (Rs. In Lacs)	60.95
	Rate (Rs/KWH)	8.57
II	Fuel Consumption	
	LDO/Fuel Consumption (in KL)	765.56
	Total Amount (Rs. In Lacs)	258.44
	Monthly average (Rs. Lacs)	21.53
	Rate (Rs/Lacs)	56.36

Technology Absorption:

Research and Development (R & D):

The current success, and our future success, is largely dependent on our ability to develop new products and processes and to improve the features of existing products. The research activity includes-

- Low emission formaldehyde E0/E1 in plywood application.
- Slow-Release Nitrogen crude protein in cattle feed application, M PRO.
- Import Substitution cross linker HMMM.

Expenditure on R & D:

No.	Particulars	2025-26 (Rs.)
I.	Capital Expenses	1949361
II.	Revenue Expenses	1,04,63,750
III.	Total	1,24,13,111

Government recognition of our R & D

It's a matter of great pride that company got recognition by Government of India approving our in-house laboratory as DSIR certified. There are many funds received from all over the world with Government of India for R&D works. They gave these funds to DSIR recognized laboratory only. This will give us an opportunity to get such funds and do real great R&D, helping world and society with innovations. We are pretty sure under the leadership of our talented R&D chief, ARCL will achieve lot of recognition & do real innovative research benefiting the industry & society.

Foreign Exchange Earnings and Outgo:

- Expenditure in Foreign Currency - Rs. 58,11,431/-
- Earnings in Foreign Currency- Rs. 103,48,73,939/-

INDEBTEDNESS OF THE COMPANY INCLUDING INTEREST OUTSTANDING / ACCRUED BUT NOT DUE FOR PAYMENT (Rs. In lakhs)

Particulars	Secured Loan Excluding Deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the beginning of the financial year				
i) Principal Amount	1080.41	2429.21		3509.62
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	1080.41	2429.21	.00	3509.62
Change in Indebtedness during the financial year				
Additions	5382.88	1798.33		7181.21
Reduction	-968.06	-1760.16		-2728.22
Net Change	4414.82	38.17	.00	4452.99
Indebtedness at the end of the financial year	5495.22	2467.38	.00	7962.61
i) Principal Amount	-	-	-	-
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	5495.22	2467.38	.00	7962.61

MATERNITY BENEFIT

The Company continues to comply with the provisions of the Maternity Benefit Act, 1961. Eligible female employees are provided maternity leave and benefits as per statutory norms. Maternity leave of up to 26 weeks is granted for the first two children and 12 weeks for subsequent childbirths, along with full pay during the leave period. The Company remains committed to supporting the health and well-being of its employees and fostering a conducive work environment for working mothers.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS

There are no significant or material orders passed by any Regulator, Court or Tribunal impacting the going concern status or future operations of the Company. Further, pursuant to **Rule 8(5)(xi) and (xii)**

of the Companies (Accounts) Rules, 2014, no one-time settlement with any Bank or Financial Institution was entered into and no application was made or proceeding was pending against the Company under the **Insolvency and Bankruptcy Code, 2016** during the year. Accordingly, no valuation difference disclosure arises.

ACKNOWLEDGEMENTS

Your directors express their sincere appreciation of the co-operation and assistance received from the shareholders, bankers, regulatory bodies and other business constituents during the year under review.

Regd. Office:

Rampur Budge Budge Trunk Road, Kolkata 700 141

12th Day of August 2026

For and on behalf of the Board of Directors

Suraj Ratan Mundhra
Chairman and Managing Director
(DIN No. 00681223)

“ANNEXURE – A”

ANNEXURE TO DIRECTORS’ REPORT MANAGEMENT DISCUSSION AND ANALYSIS

1. FINANCIAL STATEMENTS

The financial statements of ARCL Organics Limited (“ARCL” or “the Company”) have been prepared in accordance with the Indian Accounting Standards (“Ind AS”) notified under Section 133 of the Companies Act, 2013 read with the Companies (Indian Accounting Standards) Rules, as amended, and other accounting principles generally accepted in India. The Management Discussion and Analysis should be read together with the audited standalone and consolidated financial statements, the notes thereto, the Directors’ Report and the Corporate Governance Report.

The discussion below explains the external environment, industry developments, operational and financial performance, opportunities, risks, internal controls and outlook of the Company. Unless otherwise stated, financial references are to the year ended 31 March 2026 and are in Indian Rupees.

Forward-looking information

This report contains forward-looking statements based on current expectations, assumptions and management’s assessment of future business conditions. Such statements relate, among other matters, to demand, capacity utilisation, raw-material availability, product mix, capital expenditure, margins, working capital, exports and growth opportunities. Actual results may differ materially due to changes in economic conditions, feedstock and energy prices, foreign exchange rates, customer demand, competition, regulation, technology, environmental requirements, logistics and other factors beyond the Company’s control. The Company does not undertake to update these statements except as required by law.

Financial performance:

Particulars (₹ crore)	FY 2025–26	FY 2024–25	Change
Revenue from operations – consolidated	272.31	250.59	8.7%
EBITDA – consolidated (approx.)	28.58	26.16	9.2%
PBT before exceptional items – consolidated	17.60	16.75	5.1%

Particulars (₹ crore)	FY 2025–26	FY 2024–25	Change
PBT after exceptional items – consolidated	17.05	16.75	1.8%
PAT – consolidated	5.19	12.33	(57.9%)
Revenue from operations – standalone	272.31	250.59	8.7%
PBT – standalone	16.39	16.03	2.2%
PAT – standalone	4.68	11.75	(60.2%)
Total assets – consolidated	220.33	168.89	30.5%
Net worth – consolidated	82.20	77.45	6.1%
Total debt – consolidated	70.89	34.02	108.4%
Capital expenditure – consolidated	35.30	10.03	251.9%

GLOBAL ECONOMY

The global economy remained resilient through 2025, but the operating environment continued to be shaped by geopolitical conflicts, **trade fragmentation, supply-chain disruptions** and uneven inflation trends. The International Monetary Fund’s **World Economic Outlook Update, July 2026**, projected

global growth of approximately **3.0% in 2026** and **3.4% in 2027**, while highlighting downside risks from geopolitical escalation, further trade fragmentation, renewed commodity-price pressures and threats to supply chains. For the chemicals sector, the global backdrop has direct implications for energy costs, natural-gas linked feedstocks, ocean freight, insurance, currency movements and customer inventory cycles. Manufacturers with diversified sourcing, disciplined working capital, responsive pricing and a higher share of application-specific products are better placed to navigate such volatility.

INDIAN ECONOMY

India continued to be one of the fastest-growing major economies. As per the provisional estimates released by the Ministry of Statistics and Programme Implementation, real GDP grew by 7.7% in FY 2025–26, supported by robust manufacturing, services, consumption and capital formation. The secondary sector recorded strong momentum and manufacturing registered double-digit growth under the revised national accounts series.

The medium-term environment remains favourable for organised manufacturing, housing, infrastructure, furniture and building-material value chains. At the same time, domestic producers remain exposed to global feedstock prices, import dependence for select inputs, currency volatility, logistics constraints and the need for continuous compliance with environmental and product-quality standards.

GEOPOLITICAL, ENERGY AND FEEDSTOCK ENVIRONMENT

Methanol and other petrochemical inputs are critical raw materials for formaldehyde and resin manufacturing. Their prices are influenced by natural-gas economics, global plant operating rates, trade flows, freight, exchange rates and geopolitical developments in major producing and transit regions. Any disruption to energy supply or shipping routes can therefore affect procurement cost, inventory requirements and the timing of price transmission to customers.

ARCL seeks to manage this exposure through a combination of supplier diversification, procurement planning, inventory discipline, continuous market intelligence, customer engagement and calibrated price revisions. The ability to balance continuity of production with prudent working-capital deployment remains an important management priority.

INDUSTRY STRUCTURE AND DEVELOPMENTS

ARCL operates in the formaldehyde derivatives and thermosetting-resins value chain. Its product portfolio includes formaldehyde, phenolic resins, amino resins, melamine resins, hardeners, specialised one-shot resins and customer-specific chemical solutions. These products serve a wide range of industrial applications, including plywood and wood panels, laminates, furniture and adhesives, textiles, paper and other process industries.

Demand in the Company's addressable markets is linked to housing and renovation activity, infrastructure development, furniture consumption, growth of organised panel and laminate producers, industrial output and customers' preference for consistent quality and reliable technical support. The industry is characterised by a mix of organised and unorganised participants, price competition in standard products and a growing premium for customised formulations, process efficiency, low-emission performance and regulatory compliance.

The transition towards lower-emission resins, safer handling, improved bonding performance, faster press cycles and resource-efficient manufacturing is creating opportunities for application-led innovation. At the same time, margin performance remains sensitive to methanol and other input costs, industry capacity utilisation, freight and the speed at which price movements can be passed through.

OPPORTUNITIES

- Growth in housing, renovation, furniture, plywood, laminates, medium-density fibreboard, particle board and other engineered-wood applications can support long-term demand for formaldehyde derivatives and resins.
- Rising preference for organised suppliers, consistent quality, traceability and dependable technical service creates scope for market-share gains.

- Application-specific, faster-curing, lower-emission and performance-enhancing resin systems offer better differentiation than commodity grades.
- An integrated formaldehyde and derivatives platform can improve supply reliability, product development, asset utilisation and customer responsiveness.
- Import substitution and selective export expansion can diversify the customer base and improve the scale of value-added products.
- Process optimisation, digital monitoring, energy efficiency, yield improvement and disciplined procurement can enhance productivity and margins.

THREATS, RISKS AND CONCERNS

The Company has a structured risk management framework to identify, assess and mitigate key business risks. The principal risks include volatility in raw material prices, market and financial risks, operational and safety risks, regulatory and environmental risks, project and quality risks, and human resource risks. These risks are managed through diversified sourcing, prudent financial controls, safety and compliance systems, technical and quality controls, and employee training and retention initiatives.

BUSINESS OUTLOOK

The Company's outlook remains cautiously positive. India's manufacturing and building-material ecosystems provide a supportive demand base, while increasing formalisation and customer focus on quality create opportunities for organised producers. However, the pace of growth and margin improvement will depend on feedstock spreads, industry capacity utilisation, customer demand, logistics and the Company's ability to convert capital investment into sustainable cash generation.

During FY 2026–27, management's priorities are expected to include:

- Improving utilisation and operating stability across the manufacturing network.
- Scaling value-added and customised resin systems with disciplined customer qualification.
- Strengthening procurement resilience for methanol and other critical inputs.
- Maintaining strict control over receivables, inventories and cash conversion.
- Optimising the balance between growth investment, leverage and debt-service capacity.
- Deepening quality, process safety, environmental compliance and preventive maintenance.
- Expanding the customer base across domestic and selected export markets.
- The Company will pursue growth with a focus on sustainable returns rather than volume alone. Pricing discipline, product mix, asset productivity, working-capital efficiency and risk-adjusted capital allocation will remain central to value creation.

GREEN INITIATIVE

Your company took measures to send all documents in electronic mode to the members who have registered their email IDs with the Company / Registrar & Share Transfer Agent, a step towards achieving paperless statutory compliances.

INTERNAL CONTROLS AND GOVERNANCE FRAMEWORK

Internal control system adopted aimed at promoting operational efficiencies and emphasizing adherence to the policies adopted by the Board of Directors. The Company also conducts regular internal audits to evaluate the effectiveness of its internal controls, identify areas for improvement, and ensure timely implementation of corrective actions. The management believes that the existing internal control framework is commensurate with the nature, size, and complexity of the Company's operations and provides reasonable assurance regarding the orderly and efficient conduct of business.

The 12th day of August 2026
Directors

For and on behalf of the Board of

Suraj Ratan Mundhra
Chairman and Managing Director
(DIN No. 00681223)

Form No. MR-3**SECRETARIAL AUDIT REPORT**FOR THE FINANCIAL YEAR ENDED **31st March 2026***[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]*

To,

The Members,

ARCL ORGANICS LIMITED (L24121WB1992PLC056562) RAMPUR, P.S. MAHESHTALA
PARGANAS SOUTH
KOLKATA - 700141

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **M/s ARCL ORGANICS LIMITED (CIN: L24121WB1992PLC056562)** (hereinafter called as “the company”). The Secretarial Audit was conducted for the year ended **31st March 2026** in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, the explanations and clarifications given to me and the representations made by the Management, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on **31st March 2026** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the company for the financial year ended on **31st March 2026** according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) The Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings were not applicable to the Company during the period under review. However, the Company has undertaken export of goods from India, and the relevant provisions of FEMA relating to export transactions, including realization and repatriation of export proceeds, are applicable to the Company.
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; **(not applicable to the company during the audit period)**
 - (b) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
 - (c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and amendments from time to time; **(Not applicable to the Company during the audit period)**
 - (e) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 and The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014; **(Not applicable to the Company during the audit period)**
 - (f) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; **(Not applicable to the Company during the audit period)**
 - (g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client; **(Not applicable to the Company during the audit period)**

- (h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; **(Not applicable to the Company during the audit period)**
- (i) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 **(Not applicable to the Company during the audit period)** and
- (j) I further report that, the Company has identified the following laws as specifically applicable to the Company:
 - a. The Factories Act, 1948
 - b. Minimum wages Act, 1948
 - c. The Explosive Act, 1884
 - d. Indian Boilers Act, 1923
 - e. The Bengal Excise Act, 1909
 - f. Hazardous Chemicals Rules
 - g. Air (Prevention and Control of Pollution) Act, 1981
 - h. Water (Prevention and Control of Pollution) Act, 1974

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards with regard to Meetings of Board of Directors ('SS-1') and General Meetings ('SS-2') issued by The Institute of Company Secretaries of India;
- (ii) The Listing Agreements entered into by the Company with BSE Limited.

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines etc. mentioned above.

I further report that compliance of applicable financial laws including Direct and Indirect Tax laws by the Company has not been reviewed in this Audit since the same has been subject to review by the Statutory Auditors and other designated professionals.

I further report that the Company has complied with the provisions of the Companies Act, 2013 and the Rules made there under and as notified by the Ministry of Corporate Affairs with regard to:

- (i) Maintenance of various statutory registers and documents and making necessary entries therein.
- (ii) Forms, returns, documents and resolutions required to be filed with the Registrar of Companies and the stock exchanges. ***However, it is observed that certain forms/returns were filed beyond the prescribed time limits, with payment of additional fees.***
- (iii) Minutes of the proceedings of General meetings, Board Meetings and the Committee Meetings.
- (iv) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, and Independent Directors including Women Directors. There were no changes in the composition of the Board of Directors during the period under review.
- (v) Adequate notice is given to all directors to schedule the Board Meetings, Independent Directors Meeting, agenda and detailed notes on agenda were sent at least seven days in advance, or at shorter notice in compliance with the applicable provisions of the Act (where ever required) and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting by the Directors.

During the year under review, directors have also participated in the board / committees' meetings through video conferencing, such meetings were properly convened and

recorded in compliance with the provisions of Section 173(2) of the Companies Act read with Rule 3 of the Companies (Meetings of Board and its Powers) Rules, 2014.

All decisions at Board and/or Committee meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or respective Committee of the Board, as the case may be.

I further report that based on the review of the compliance mechanism established by the Company, I am of the opinion that Management has adequate systems and processes placed in the Company which is commensurate with the size and operations of the Company to monitor and ensure compliance with all applicable laws, rules, regulations and guidelines.

I further report that:

1. It has been observed that the Company has shown 10 lakhs shares in physical form with promoters in their shareholding pattern whereas, registrar & transfer agent (RTA) has shown the same in the name of Mr. Azam Essof Kolia under Non-resident Indian (NRI) shareholder (not a promoter). As per management, the transfer of above shares is still pending in the books of RTA due to certain approvals.
2. Pursuant to its listing application and in compliance with the minimum public shareholding requirement, the Company has transferred shares to SBICAP Trustee Ltd for the purpose of dilution through an offer for Sale in the secondary market. During the previous financial year, 97,756 out of 10,00,000 equity shares were sold in phases. Further, as on the date of signing of this report, 1,05,651 equity shares have also been sold in phases during the financial year 2025–2026. As per the management remaining 7,96,593 shares will be sold in phases, subject to market conditions and strategic considerations. The Company continues to monitor market trends to optimize the timing and execution of the divestment.

I further report that during the Audit period; the Company had the following specific events:

- 1) The Company has certain litigation pending in the matter of Direct & Indirect taxes, and other taxes incidental to its business and operations. The summary of the litigations are as follows:

Nature of litigation	No. of Proceedings	Amount (Rs in Lacs)
Cases pending in the matter of Direct Tax	1	17.00
Indirect Taxes	4	165.28

FOR KSN & COMPANY
COMPANY SECRETARIES

(A Peer Reviewed Firm)

NAND KISHORE SHARMA

MEM No: A32530 | COP No: 20657

UDIN: A032530H000268524 DATE: 04.05.2026

PLACE: KOLKATA

Note: This report is to be read with letter of even date which is Annexure “A” and forms an integral part of this report.

'ANNEXURE -A'

To,

The Members,

**ARCL ORGANICS LIMITED (L24121WB1992PLC056562) RAMPUR, P.S. MAHESHTALA PARGANAS SOUTH
KOLKATA - 700141**

Our report of even date is to be read along with letter.

1. Maintenance of Secretarial records as per applicable standards, is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and process as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on the test basis to ensure that correct facts are reflected in secretarial records. We believe that the process and practices, we have followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the Compliance of Laws, rules and regulations and happening of events etc.
5. The Compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
6. The Secretarial Audit report is neither an assurance as to future viability of the company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR KSN & COMPANY

COMPANY SECRETARIES

(A Peer Reviewed Firm)

NAND KISHORE SHARMA

MEM No: A32530 | COP No: 20657

UDIN: A032530H000268524 DATE: 04.05.2026

PLACE: KOLKATA

PARTICULARS OF EMPLOYEES

[Statement of Particulars as per Rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year 2025 – 2026.

Name of Directors or KMP	Designation	The ratio of remuneration of each Director to the median remuneration for the financial year 2025-26	Percentage increase in remuneration in the financial year 2025-26
Shri Suraj Ratan Mundhra	Chairman and Managing Director	15.74	20%
Shri Rajesh Mundhra	Whole time Director	15.74	20%
Shri Mukesh Mundhra	Whole time Director	15.74	20%
Mr. Navneet Bagri	CFO	-	25%

Notes:

- A. As on March 31, 2025, the total number of permanent employees on the rolls of the Company stood at 206.
- B. The median remuneration of employees during the financial year 2025–26 was ₹30,500 per month.
- C. There was an increase in the median remuneration of employees during the financial year 2025–26 as compared to the previous financial year.
- D. During the year under review, the remuneration of the Chairman and Managing Director and the Executive Directors were granted a remuneration increase of 20%, as their compensation

was not aligned with prevailing industry benchmarks. The revision was made after a gap of over two years.

- E. No employee of the Company received remuneration exceeding ₹60 lakhs per annum during the financial year.
- F. The remuneration paid to employees during the year was in accordance with the Remuneration Policy of the Company, which is designed to attract, retain, and motivate competent talent in a competitive market environment.

For and on behalf of the Board of Directors

Suraj Ratan Mundhra
Chairman and
Managing
Director (DIN
NO.00681223)

CORPORATE GOVERNANCE REPORT FOR THE YEAR 2025-2026

[As required under SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 entered into with the Stock Exchanges]

The essence of Corporate Governance is about maintaining the right balance between economic, social, individual and community goals. The Company is focused on enhancement of long-term value creation for all stakeholders without compromising on integrity, societal obligations, environment and regulatory compliances. Our actions are governed by our values and principles, which are reinforced at all levels of the organization. These principles have been and will continue to be our guiding force in the future.

The Board of Directors of the Company is dedicated to upholding the highest standards of Corporate Governance. The Board plays a pivotal role in overseeing the management's efforts to serve both the short-term and long-term interests of shareholders and other stakeholders. This commitment is reflected in our governance practices, which emphasize the maintenance of an effective, informed, and independent Board.

At ARCL Organics Ltd, Corporate Governance is the bedrock of our way of working, anchored in the alignment of people, processes, performance and purpose. It is not just practiced – it is lived. Our actions are guided by a set of core values and principles that are consistently reinforced across all levels of the organization.

The Board of Directors is resolute in ensuring that all business decisions are made ethically and in full compliance with applicable laws and regulations. To this end, a comprehensive Code of Conduct has been adopted to promote strict adherence to sound management practices.

The Company is in compliance with the requirements stipulated under Regulations 17 to 27 read with Schedule V and clauses (b) to (i) and (t) of sub-regulation (2) of Regulation 46 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), as amended from time to time and as applicable, with regard to Corporate Governance

including relaxations granted by the Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India (SEBI) from time to time.

I. Company's philosophy on Corporate Governance

For the Company, good corporate governance is a synonym for sound management, transparency and adequate disclosure, encompassing good corporate practices, procedures, standards and implicit rules which propel a company to take sound decisions. As a Company with a strong sense of values and commitment, ARCL Organics Ltd believes that profitability must go hand in hand with a sense of responsibility towards all stakeholders. The cardinal principles such as independence, accountability, responsibility, transparency, trusteeship and disclosure serve as means for implementing the philosophy of Corporate Governance.

II. Board of Directors

The Board is the focal point and custodian of corporate governance for the Company. The Company recognizes and embraces the benefits of having a diverse Board and sees increasing diversity at Board level as an essential element in maintaining a competitive advantage. A truly diverse Board will include and make good use of differences in the skills, regional and industry experience.

Role of the Board of Directors

The primary role of the Board is to protect and enhance shareholder value. It monitors the effectiveness of the Company's governance practices and makes changes as necessary. The Board exercises independent judgment on corporate affairs. The Board also provides direction and exercises appropriate control to ensure that the Company is managed in a manner that fulfils stakeholders' aspirations and societal expectations. In addition to its primary role of monitoring, corporate performance, functions of the Board include:

- (i) approving corporate philosophy and vision;
- (ii) formulation of strategic and business plans;

- (iii) reviewing and approving financial plans and budgets;
- (iv) monitoring corporate performance against strategic and business plans, including overseeing operations;
- (v) ensuring ethical behaviour and compliance of laws and regulations;
- (vi) reviewing and approving borrowing limits;
- (vii) formulating exposure limits; and
- (viii) keeping shareholders informed regarding plans, strategies and performance.

Independent directors

We abide by the definitions of an independent director, as laid down under the Companies Act, 2013 (“the Act”) and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“the Listing Regulations”), as amended. In the opinion of the Board, the Independent Directors fulfil the conditions specified in the Listing Regulations and are independent of the management.

The Independent Directors, inter alia, review the performance of Non-Independent Directors, Board as a whole and Chairman of the Company, taking into account the views of Executive Directors and Non-Executive Directors and also assess the quality, quantity and timeliness of flow of information between the management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

Board composition and category of Directors

The Company recognizes and embraces the importance of a diverse Board in its success. As on March 31, 2026, the Company has 3 (Three) directors which includes an Executive Chairman, Managing Director and Whole Time Director and 3 (Three) Directors who are Non-Executive - Independent Directors including a Woman Director. Composition of the Board of your Company fulfils the requirement under Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 which is as under:

Category	Particulars of Directors
Non-Executive - Independent Directors	i. Mr. Brij Mohan Mohta, Non-Executive – Independent Director ii. Mrs. Stuti Pithisaria, Non-Executive – Independent Director iii. Mr. Prateek Chaudhary, Non-Executive – Independent Director
Executive – Non - Independent Directors	i. Mr. Suraj Ratan Mundhra, Promoter - Executive Director, Chairman and Managing Director ii. Mr. Rajesh Mundhra, Promoter - Whole Time Director iii. Mr. Mukesh Mundhra, Promoter - Whole Time Director

As per the Regulation 26 of SEBI (Listing obligation and Disclosure Requirement), Regulation 2015, no Directors on the Board are members of more than 10 (Ten) Committees and Chairman of more than 5 (Five) Committees across all Companies in which they are Directors. Necessary disclosures regarding Committee position in other Public Companies as on March 31, 2026 have been made by the Directors.

Name and nature of appointment of Directors on the Board, their attendance at Board Meetings held during the year and the number of Directorships and Committee Chairmanships/Memberships held by them in other Companies is given below. Other Directorships do not include Alternate Directorships, Directorships of Private Limited Companies, Section 8 Companies and Companies Incorporated outside India.

Chairmanships /Memberships of Board Committees includes Audit Committee, Stakeholders Relationship Committee, Nomination and Remuneration Committee and Corporate Social Responsibility Committee. None of the directors are related inter-se.

Name of the Directors	Category	No of Board Meetings attended during F.Y. 2025-2026	Whether attended last AGM held on 11 th July, 2025	No. of other Directorships	No of other Board / Committees of which he/she is a member	No of other Board / Committees of which he/she is a chairman
Mr. Suraj Ratan Mundhra	Promoter Managing Director	4	Yes	3	1	0
Mr. Rajesh Mundhra	Promoter Whole Time Director	4	Yes	3	0	0
Mr. Mukesh Mundhra	Promoter Whole Time Director	4	Yes	1	0	0
Mr. Brij Mohan Mohta	Independent	4	Yes	3	0	4
Mr. Prateek Chaudhary	Independent	4	Yes	0	4	0
Mrs. Stuti Pithisaria	Independent	4	Yes	1	4	0

Category of Directorship in All Company as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Sl. No	Name of Director	Name of the Listed Entity	Category of Directorship
1.	Mr. Suraj Ratan Mundhra	ARCL Organics Ltd.	Chairman - Managing - Non-Independent Director

		ARC Holding Ltd.	Executive Non-Independent Director
		Classic Furniture & Furnishings Private Limited	Executive Non-Independent Director
		Classic Furniture Manufacturing Company Pvt Ltd	Executive Non-Independent Director
2.	Mr. Rajesh Mundhra	ARCL Organics Ltd.	Whole Time - Non- Independent Director
		ARC Holding Ltd.	Executive Non-Independent Director
		Classic Furniture & Furnishings Private Limited	Executive Non-Independent Director
		Classic Furniture Manufacturing Company Pvt Ltd	Executive Non-Independent Director
3.	Mr. Mukesh Mundhra	ARCL Organics Ltd.	Whole Time - Non- Independent Director
		ARC Holding Ltd.	Executive Non-Independent Director
4.	Mr. Brij Mohan Mohta	ARCL Organics Limited	Non-Executive Independent Director
		Rajasthan Yarn Processing Mills Pvt Ltd	Executive Non-Independent Director
		Ambica Textile Mills Pvt Ltd	Executive Non-Independent Director
		Bengal Integrated Textile Park Limited	Executive Non-Independent Director
5.	Mr. Prateek Chaudhary	ARCL Organics Limited	Non-Executive Independent Director
6.	Mrs. Stuti Pithisaria	ARCL Organics Limited	Non-Executive Independent Director
		Ganges Infotech Private Limited	Executive Non-Independent Director

Resignation / Appointment of the Directors and Key Managerial Personnel

No directors were appointed or resigned during the period.

Key Board qualifications, expertise and attributes

A brief resume of Directors, nature of their expertise in specific functional areas and names of companies in which they hold Directorships, Memberships / Chairmanships of Board Committees and their shareholding in the Company are provided below:

- Mr. Suraj Ratan Mundhra - is a highly accomplished professional with a diverse educational background, having completed his master's in commerce, AICWA (Intermediate), and LLB. His journey in the

corporate world began in 1969 when he started his career as a Chemical Trader. In 1983, he made a bold move by acquiring ARCL, a loss-making unit, and took on the challenge of turning the company around.

With over five decades of experience under his belt, Mr. Mundhra's leadership and expertise have been instrumental in driving ARCL Organics Ltd to new heights. One of his notable contributions is introducing the latest formaldehyde technology, which has played a significant role in the company's success. As the Chairman and Managing Director of ARCL Organics Ltd, Mr. Mundhra's influence and vision have touched all aspects of the organization. With a stellar track record and profound understanding of the business landscape, Mr. Suraj Ratan Mundhra continues to inspire and steer ARCL Organics Ltd towards greater achievements in the world of chemicals and organic solutions.

- ii. Mr. Brij Mohan Mohta - has 45 years' experience in Textile Manufacturing, presently carrying on trading business in textile fabric having a vast knowledge of manufacturing and trading business and also holding directorship in other Companies.
- iii. Mr. Rajesh Mundhra - is a distinguished postgraduate from the esteemed University of Hartford. With over 25 years of experience in the Chemical industries, he has honed his expertise in various domains, including production, product development, maintenance, factory administration, and marketing. His professional focus centers around fully optimizing resource utilization, showcasing his commitment to efficiency and effectiveness in business operations. Furthermore, Mr. Mundhra maintains a close and influential relationship with the Indian Plywood Industry, underscoring his deep involvement and understanding of the sector. With his extensive knowledge and multifaceted skills, Mr. Rajesh Mundhra continues to be a driving force in the Chemical industry, contributing significantly to the growth and success of businesses he is associated with.
- iv. Mr. Mukesh Mundhra - is a highly accomplished postgraduate from the prestigious University of California. With an extensive background spanning more than 20 years, he has amassed a wealth of experience in the Petrochemicals, Oil and Gas, and shipping industries, excelling in various facets of business and marketing. As a key figure in the organization, Mr. Mundhra assumes responsibility for critical areas such as business development, expansion, and spearheading new projects. Notably, he played a pivotal role in the success of ARCL by introducing the innovative Aqua Strong Bond, a product that garnered immense acclaim for the company. Heading the entire marketing team, Mr. Mukesh Mundhra's visionary leadership and strategic acumen have been instrumental in driving the overall growth and success of the Company. His exceptional abilities and vast expertise continue to shape the trajectory of the organization, making him an invaluable asset in the industry.
- v. Mr. Prateek Chaudhary - is a qualified Chartered Accountant and has more than 9 years of experiences in practice field. He is a senior partner at M/s Mahander Chaudhary & Co, Chartered Accountants, a renowned CA firm with a legacy of almost 40 years. He currently serves as the Chairman of the Council on Startups at the Merchants Chambers of Commerce & Industry in Kolkata, where he plays a pivotal role in promoting and supporting startups in

the region. He has been a mentor for MSMEs and was Co-Chair of Council on MSMEs at MCCI for the year 2022-2023.

- vi. Mrs. Stuti Pithisaria - is a Practicing Company Secretary with over 15 years of extensive experience in handling capital markets transactions including preferential allotments, QIP and allied Stock Exchange and SEBI related matters. She has been instrumental in planning and structuring various types of further allotments, resolving listing related issues, obtaining SEBI's exemptions, stock exchange approvals and other clearances. She has dealt with all kind of matters involving Corporate Laws, due diligence, M&A, ESOPs, insider trading regulations.

b) Responsibilities of the Board

The primary responsibility of the Board is to protect and enhance shareholder value. It monitors the effectiveness of the Company's governance framework and implements changes as needed to ensure continuous improvement. The Board exercises independent judgment in all corporate matters and focuses on key areas such as strategy, policy formulation, oversight and control, delegation of authority, and defining matters reserved for its exclusive decision. Additionally, the Board reviews corporate performance and ensures transparent reporting to shareholders.

There is a clear distinction between the roles of the Board and the Management. The day-to-day operations and overall management of the Company are entrusted to the Managing Director, who leads the executive team. The Managing Director serves as the principal link between the Board and Management and is responsible for providing strategic leadership and evaluating the performance of other senior executives.

The Board also plays a critical role in the strategy development of the Company. To enable the Board to discharge its responsibilities effectively and take informed decisions, the CEO & Managing Director apprises the Board on the overall performance of the Company every quarter including the performance of the overseas operating subsidiaries.

In addition, the Managing Director actively monitors industry trends and standards, identifies growth and acquisition opportunities, and fosters strong relationships with customers, shareholders, and market participants, all with the objective of driving shareholder value and realizing the Company's long-term vision.

III. Board Meeting & Procedures

Number of Board meetings held with dates

The Board meets at least once a quarter to review the quarterly results and other items on the agenda. Additional meetings are held when necessary. The Board being represented by directors from various places, it may not be possible for all of them to be physically present at all meetings. Hence, the Company provides video / teleconferencing facilities to enable their participation. During the F.Y. 2025-26, four (04) Board Meetings were held during the year and the gap between two meetings did not exceed 120 days (One Hundred and Twenty days). Dates on which Board Meetings were held in each quarter are as follows:

Quarter	Date of Meetings
First	May 13, 2025
Second	August 04, 2025
Third	November 12, 2025
Fourth	February 11, 2026

Meeting of independent directors

Schedule IV of the Companies Act, 2013 and the Rules thereunder mandate that the independent directors of the Company shall hold at least one meeting in a financial year, without the attendance of non-independent directors and members of the Management. During the year, the independent directors met on 12th November, 2025.

Such meetings were conducted to enable the Independent Directors to discuss matters pertaining to the Company's affairs and put forth their views.

Name	No. of Meeting During the Financial Year 2025-2026	
	Held	Attended
Mr. Brij Mohan Mohta	1	1
Mrs. Stuti Pithisaria	1	1
Mr. Prateek Chaudhary	1	1

Based on the declarations received from the Independent Directors, the Board of Directors is of the opinion that they meet the criteria of independence as per Regulation 16(1)(b) of SEBI Listing Regulations and that they are independent of the management.

Recording minutes of proceedings of Board and Committee meetings

The Company Secretary records minutes of proceedings of each Board and Committee meeting. Draft minutes are circulated to Board / Board Committee members for their comments. The minutes are entered in the Minutes Book within 30 days from the conclusion of the meeting.

Familiarization Programmes for Board Members

All Board members of the Company are accorded every opportunity to familiarize themselves with the Company, its management, its operations and above all, the industry perspective and issues. They are made to interact with senior management personnel and proactively provided with relevant news, views and updates on the Company and sector. All the information/documents sought by them are also shared with them for enabling a good understanding of the Company, its various operations and the industry of which it is a part. Your Company has also formulated policy on the Familiarization program for Board Members and can be accessed by visiting the website of the Company <https://arclorganics.com/>.

Certificate of Company Secretary in practice

A Certificate obtained from a Company Secretary in Practice, confirming that none of the Directors of the Company is debarred or disqualified from being appointed or continuing as

Director of companies by the SEBI/Ministry of Corporate Affairs or any such statutory authority, is annexed as **Annexure IV**.

IV. Board Committees

Currently, there are four Board Committees – the Audit Committee, the Nomination & Remuneration Committee, the Stakeholders Relationship Committee and Corporate Social Responsibility. The Committees constituted by the Board focus on specific areas and take informed decisions within the framework designed by the Board and make specific recommendations to the Board on matters in their areas or purview. Meetings of Board Committees are normally convened by the respective Committee Chairman. During the year, all the recommendations of the Committees were accepted by the Board.

a) Audit Committee

- (i) The role of the Audit Committee includes the following:
1. Oversight of the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
 2. Recommendation for appointment, remuneration and terms of appointment of auditors of the Company;
 3. Approval of payment to Statutory Auditors for any other services rendered by the Statutory Auditors;
 4. Reviewing, with the management, the annual financial statements and Auditor's Report thereon before submission to the board for approval, with particular reference to:
 - a. Matters required to be included in the Director's Responsibility Statement to be included in the Board's Report in terms of sub-section 3 of section 134 of the Companies Act, 2013
 - b. Changes, if any, in accounting policies and practices and reasons for the same
 - c. Major accounting entries involving estimates based on the exercise of judgement by management
 - d. Significant adjustments made in the financial statements arising out of audit findings
 - e. Compliance with listing and other legal requirements relating to financial statements
 - f. Disclosure of any related party transactions
 - g. Qualifications in the draft audit report
 5. Reviewing, with the management, the quarterly financial statements before submission to the Board for approval;
 6. Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;

7. Review and monitor the Auditor's independence and performance, and effectiveness of audit process;
 8. Approval or any subsequent modification of transactions of the Company with related parties;
 9. Scrutiny of inter-corporate loans and investments;
 10. Valuation of undertakings or assets of the Company, wherever it is necessary;
 11. Evaluation of Internal Financial Controls and Risk Management Systems;
 12. Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
 13. Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
 14. Discussion with Internal Auditors of any significant findings and follow up there on;
 15. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
 16. Discussion with Statutory Auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
 17. To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
 18. To review the functioning of the Whistle Blower Mechanism;
 19. Approval of appointment of CFO (i.e., the Whole-Time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
 20. Reviewing the utilization of loans and/ or advances from/investment by the holding company in the subsidiary exceeding rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investments existing as on the date of coming into force of this provision.
- (ii) The Audit Committee presently comprises of four Directors. The Chairman of the Committee is an Independent Director.

The Composition of the Audit Committee and particulars of meetings attended by the members of the Audit Committee is given below:

Name	Category	No. of Meetings during the year 2025-2026	
		Held	Attended
Mr. Brij Mohan Mohta - Chairman	Independent, non-executive	4	4
Mr. Prateek Chaudhary - Member	Independent, non-executive	4	4
Mrs. Stuti Pithisaria - Member	Independent, non-executive	4	4
Mr. Suraj Ratan Mundhra - Member	Non-Independent, Non-Executive	4	4

- (iii) Four meetings of the Audit Committee were held during the Financial Year 2025-2026. The dates on which the said meetings were held in each quarter are as follows:

Quarter	Date of Meetings

First	May 13, 2025
Second	August 04, 2025
Third	November 12, 2025
Fourth	February 11, 2026

Note: - As the Company got listed on 29.09.2023 hence the compliance with the Regulation 18 of SEBI (Listing Obligation and Disclosure Requirement), Regulation, 2015 is applicable prospectively.

b) Nomination and Remuneration Committee

(i) The role of the Committee includes the following:

1. Formulate the criteria for determining qualifications, positive attributes and Independence of a Director and recommend to the Board a policy, relating to the remuneration of the Directors, Key Managerial Personnel and other employees.
2. Formulation the criteria for evaluation of performance of the Independent Directors and the Board of Directors.
3. Devising a policy on Board diversity.
4. Identifying persons who are qualified to become Directors and who may be appointed in Senior Management in accordance with the criteria laid down, and recommend to the Board their appointment and removal and the Company shall disclose the Remuneration Policy and the evaluation criteria in its Annual Report.
5. Specify the manner for effective evaluation of performance of Board, its committees and individual Directors to be carried out either by the Board, by the Human Resources, Nomination and Remuneration Committee or by an independent external agency and review its implementation and compliance.
6. Such other matters as Board may from time to time request the Nomination and Remuneration Committee to examine and recommend / approve.

(ii) The Nomination and Remuneration Committee presently comprises of three Independent Directors. The Chairman of the Committee is an Independent Director. The composition of the Nomination and Remuneration Committee is given below:

Name	Category	No. of Meetings during the year 2025-2026	
		Held	Attended
Mr. Brij Mohan Mohta, Chairman	Independent, non-executive	1	1
Mr. Prateek Chaudhary, Member	Independent, non-executive	1	1
Mrs. Stuti Pithisaria, Member	Independent, non-executive	1	1

(iii) One meeting was held during the financial year 2025-2026 on 11th February 2026.

(iv) Nomination And Remuneration Policy-

The objective and purpose of this policy are:

- a. To lay down criteria and terms and conditions with regard to identifying persons who are qualified to become Directors (Executive and Non-Executive) and persons

who may be appointed in Senior Management and Key Managerial positions and to determine their remuneration.

- b. To carry out evaluation of the performance of Directors, as well as Key Managerial and Senior Management Personnel.

In the context of the aforesaid criteria the Policy is made available on the Company's website at arclorganics.com

Remuneration / Commission:

The remuneration / commission shall be fixed as per the slabs and conditions mentioned in the Articles of Association of the Company and the Companies Act, 2013 and the rules made thereunder.

Sitting Fees:

The Non- Executive / Independent Director may receive remuneration by way of fees for attending meetings of Board or Committee thereof. Provided that the amount of such fees shall not exceed Rs. 1,00,000/- (Rupees One Lakh Only) per meeting of the Board or Committee or such amount as may be prescribed by the Central Government from time to time.

Commission:

Subject to the provisions of the section 197 of the Companies Act, 2013, any director who is in receipt of any commission from the company and who is a managing or whole-time director of the company shall not be disqualified from receiving any remuneration or commission from any holding company or subsidiary company of such company subject to its disclosure by the company in the Board's Report.

Stock Options:

An Independent Director shall not be entitled to any stock option of the Company.

Annual Performance Evaluation of the Board:

Pursuant to the provisions of the Companies Act, 2013 and Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has carried out the annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its Audit, Nomination & Remuneration Committees and Stakeholders Relationship Committee. A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board's culture, execution and performance of specific duties, obligations and governance.

A separate exercise was carried out to evaluate the performance of individual Directors including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgement, safeguarding the interest of the Company and its minority shareholders etc. The entire Board carried out the performance evaluation of the Independent Directors. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors who also reviewed the performance of the Key Managerial Personnel (KMP)

and the Senior Management. The Directors expressed their satisfaction with the evaluation process.

- (v) Details of Remuneration received by the Directors for the year ended March 31, 2026:

1. **Non-Executive Directors:** Remuneration by way of sitting fees for attending the meetings of Board/Committee thereof were paid as follows: -

Sl. No	Name of Directors	Amount (₹)
1.	Mr. Brij Mohan Mohta	25,000

2.	Mrs. Stuti Pithisaria	50,000
3.	Mr. Prateek Chaudhary	50,000

Pursuant to Section 197(5) of the Companies Act, 2013 read with Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, NEDs are paid remuneration by way of commission and sitting fees.

2. Managing Director: Details of Remuneration paid to Managing Director is as follows:

Name	Salary & Other Allowances
Mr. Suraj Ratan Mundhra	48,00,000

c. Stakeholders Relationship Committee

(i) The primary objectives of the Committee are to:

1. Consider and resolve the security holders' concerns or complaints.
2. Monitor and review the investor service standards of the Company.
3. Take steps to develop an understanding of the views of shareholders about the Company, either through direct interaction, analysts' briefings or survey of shareholders.
4. Approves transmission of shares, sub-division / consolidation / renewal of share certificates, issue of duplicate share certificates.

(ii) The Stakeholders Relationship Committee presently comprises of three Independent Directors. The Chairman of the Committee is an Independent Director. The Company Secretary is the secretary to the Committee. The composition of the Stakeholders Relationship Committee is given below:

Name	Category	No. of Meeting During the Financial Year 2025-2026	
		Held	Attended
Mr. Brij Mohan Mohta	Chairman	1	1
Mrs. Stuti Pithisaria	Member	1	1
Mr. Prateek Chaudhary	Member	1	1

(iii) One Meeting of Stakeholders Relationship Committee was held during the financial year 2025-2026 on 11th February, 2026.

(iv) The details of Complaints from stakeholders are as follows: -

Years	Complaints outstanding as on 01.04.2025	Complaints Received	Complaints Resolved	Complaints pending as on 31.03.2026
2025-2026	Nil	9	9	0

d. Corporate Social Responsibility Committee

(i) The primary objective of the Committee is to assist the Board in fulfilling its corporate social responsibility. The Committee has overall responsibility for:

1. Identifying the areas of CSR activities.
2. Recommending the amount of expenditure to be incurred on the identified CSR activities.
3. Implementing and monitoring the CSR Policy from time to time.
4. Formulating a CSR annual action plan and recommending it to the Board.
5. Reviewing the Company's CSR initiatives and programs.
6. Coordinating in implementing programs and executing initiatives as per the CSR policy of the Company.

7. To review CSR reporting / disclosures as may be required under various statutes.
- (ii) The Corporate Social Responsibility Committee presently comprises of three Independent Directors. The Chairman of the Committee is an Independent Director. The Company Secretary is the secretary to the Committee. The composition of the Corporate Social Responsibility Committee is given below:

Name	Category	No. of Meeting During the Financial Year 2025-2026	
		Held	Attended
Mr. Brij Mohan Mohta	Chairman	1	1
Mrs. Stuti Pithisaria	Member	1	1
Mr. Prateek Chaudhary	Member	1	1

- (iii) One Meeting of Corporate Social Responsibility Committee was held during the financial year 2025-2026 on 11th February, 2026.

V. General Body Meetings

Location and time where last three Annual General Meetings were held:

Financial Year	2022-2023	2023-2024	2024-2025
Date	September 29, 2023	June 21, 2024	July 11, 2025
Time	3:30 P.M.	3:30 P.M.	3:30 P.M.
Venue	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") at the Registered Office of the Company at Rampur Budge Budge Trunk Road Kolkata - 700141	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") at the Registered Office of the Company at Rampur Budge Budge Trunk Road Kolkata - 700141	Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM") at the Registered Office of the Company at Rampur Budge Budge Trunk Road Kolkata - 700141
Whether Special Resolution passed	Yes	Yes	Yes

Extraordinary General Meeting:

No Extraordinary General Meeting of the Members was held during the financial year ended 31st March, 2026.

Special Resolution passed last year through postal ballot – details of voting pattern and procedure thereof

Nil

VI. Disclosure by the Management to the Board

The management discloses to the Board all material, financial and commercial transactions where they have personal interest and which may have potential conflict of interest with the Company at large:

- a) The details of related party transactions entered into by the Company during the year are provided in the 'Notes to the Financial Statements', forming part of the Report and Accounts. Further, the Board has

approved a policy for related party transactions which has been uploaded on the Company's website at <https://arclorganics.com/>

- b) There was no significant instance of non-compliance on any matter related to the capital market, during the last three years.
- c) Vigil Mechanism - Your Company has established a mechanism called "Vigil Mechanism" for employees to report to the management instances of unethical behavior actual or suspected, fraud or violation of Company's code of conduct or ethics policy. The policy is available on the website of the Company at <https://arclorganics.com/>
- d) Familiarization Programme for Independent Directors- Company has formulated a Familiarization Programme for Independent Directors and the details of which are disclosed on the Company's website <https://arclorganics.com/>
- e) No fund has been raised from the public during the last three years.

VII. Subsidiary Company

As on 31st March, 2026 your Company has 7 Wholly owned Subsidiary Companies: -

- a. Yocnex Chemicals Private Limited
- b. Suksess Chemicals Private Limited
- c. Nocnex Chemicals Private Limited
- d. Ocilim Advisory Services Private Limited
- e. Wide Range Merchants Private Limited
- f. Allied Maritime & Infra Engineering Private Limited
- g. ARCL Petrochemicals Limited

All subsidiaries of the Company are managed by their respective Board of Directors in the best interest of those companies and their shareholders. Audit Committee of your Company reviews the financial statements of the Subsidiary Company in each meeting. Minutes of the Board Meetings of the Subsidiary Company are considered at Board Meetings of your Company and at regular intervals, significant transactions, arrangements entered into by the Subsidiary Company are placed at the Board Meetings of your Company.

VIII. Means of Communication

Timely disclosure of consistent, comparable, relevant and reliable information on corporate financial performance is at the core of good governance. Financial results of the Company are published in the newspapers as follows:

Quarterly and half-yearly results:	Published in the newspapers:
	1. First Quarter ended on June 30, 2025 unaudited results published in Business Standard (English) and Arthik Lipi (Bengali) on 05.08.2025. 2. Second Quarter and half year ended September 30, 2025 unaudited results published in Business Standard (English) and Arthik Lipi (Bengali) on 13.11.2025. 3. Third Quarter and nine months ended December 31, 2025 unaudited results published in Business Standard (English) and Arthik Lipi (Bengali) on 12.02.2026. 4. Fourth Quarter and year ended March 31, 2026 audited results published in Business Standard (English) and Arthik Lipi (Bengali) on 09.05.2026.

Newspapers in which results are normally published:	Business Standard (English), Arthik Lipi (Bengali).
Any website, where displayed:	The results are displayed on the Company's website at https://arclorganics.com/
Whether it also displays official news releases:	Yes
Management's Discussions & Analysis forms part of this Annual Report:	Yes

IX. General Shareholders' Information

(i) Annual General Meeting	
Date	19 th September, 2026
Time	3:30 P.M.
Venue	The Company is conducting its Annual General Meeting ("AGM") through Video Conferencing ("VC")/Other Audio-Visual Means ("OAVM") in accordance with the applicable circulars issued by the Ministry of Corporate Affairs, including General Circular No. 09/2024 dated 19 September 2024 , and therefore, there is no requirement to have a physical venue for the AGM. For further details, Members are requested to refer to the Notice convening this AGM.
(ii) Financial Year	
April 01, 2025 to March 31, 2026	
(iii) Date of Book Closure	
September 12, 2026 to September 19, 2026	
(iv) Listing on Stock Exchange	
Equity shares of the Company are listed on BSE Limited (BSE)	
(v) Payment of Annual Listing Fees:	
The Annual Listing Fees for the Financial year 2026-2027 has been paid to BSE Limited (BSE)	
(vi) Scrip Code	
543993	
(vii) ISIN Number for NSDL / CDSL	
INE372M01010	
(viii) Registrar and Transfer Agents	
M/s. MUFG Intime India Pvt. Ltd. C 101, Embassy 247, L. B. S. Marg, Vikhroli (West), Mumbai – 400083 Phone: (022) 4918-6000 Fax: (033) 2248-4787 Email: mumbai@in.mpms.mufg.com	

(X) Share Transfer System

In accordance with applicable SEBI regulations, transfer of securities is permitted only in dematerialised form. Requests relating to transmission, transposition and dematerialisation are processed by the Registrar and Share Transfer Agent ("RTA") in accordance with the applicable regulatory framework and prescribed timelines.

Shareholding as on March 31, 2026:
Category of Shareholding as on March 31, 2026

Category of Shareholders	No. of Shares held	% of Capital
Bodies Corporate (Promoter Group)	12,73,380	15.92
Other Bodies Corporate	13,20,196	16.50
Promoters	42,63,990	53.30
Financial Institution	59,950	0.75
Non-resident Indians	26,497	0.33
Resident Individual	10,46,798	13.08
Hindu Undivided Family	9,189	0.12
Total	80,00,000	100.00

* Details of shareholding pattern given above are based on the shareholding filed with the Stock Exchange as at 31st March, 2026

Distribution of Shareholding as on March 31, 2026

No. of Shares held	No. of Shareholders	Total no. of Shares held
Upto 500	7833	6,09,322
501-1,000	109	82,060
1,001-2,000	65	92,954
2,001-3,000	31	77,390
3,001-4,000	10	34,824
4,001-5,000	6	29,295
5,001-10,000	7	40,740
10,001 and above	28	70,33,415
Total	8089	80,00,000

(XI) Dematerialization of shares

The shares of the Company are in compulsory demat segment and are available for trading in the depository systems of both the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL). As at 31st March, 2026, 58,19,140 Equity shares out of 80,00,000 Equity Shares of the Company, forming 72.74% of the Company's paid-up capital is held in the dematerialized form. Majority of

demat shares are with Central Depository Services (India) Limited. The status of shares held in demat and physical format is given below.

Particulars	As on 31 st March, 2026		As on 31 st March, 2025	
	No. of Shares	Percentage	No. of Shares	Percentage
Shares in Demat Form	5819140	72.74	5795740	72.45
NSDL	211671	-	127886	-
CDSL	5607469	-	5667854	-
Shares in Physical Form	2180860	27.26	2204260	27.55
Total	8000000	100	8000000	100

(XII) Reconciliation of Share Capital Audit Report

Pursuant to **Regulation 76 of the SEBI (Depositories and Participants) Regulations, 2018**, the Company obtains a quarterly Reconciliation of Share Capital Audit Report. The report reconciles the total issued and listed share capital of the Company with the shares held in dematerialised form with the depositories and in physical form, and also covers changes in share capital and other prescribed particulars. The Report is submitted to the Stock Exchanges within the prescribed timelines. The said report, duly certified by a Company Secretary in Practice is submitted to the Stock Exchanges where the securities of the Company are listed within 30 days of the end of each quarter and the certificate is also placed before the Board of Directors of the Company.

(XIII) Policy on Insider Trading:

The Company has formulated a Code of Conduct to Regulate, Monitor and Report Trading by Designated Persons and a Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information ("UPSI") in accordance with the **Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended from time to time, including the Securities and Exchange Board of India (Prohibition of Insider Trading) (Amendment) Regulations, 2018 notified vide Notification No. SEBI/LAD-NRO/GN/2018/59 dated December 31, 2018.**

The Code provides for preservation of UPSI, prevention of misuse of such information, pre-clearance of trades, monitoring of trading by designated persons and other compliance requirements. It, inter alia, prohibits trading in the securities of the Company by persons while in possession of UPSI and regulates trading during applicable trading window closure periods. The Code is available on the Company's website.

(XIV) Plant location:

The Company is engaged in the business of Specialty Chemical and the location of the plants are at its registered office ARCL Organics Ltd, Rampur Budge Budge Trunk Road, Kolkata – 700141.

(XV) Investor Correspondence:

Any query relating to financial statements & Investors' Correspondence of the Company may be addressed to the Chief Financial Officer of the Company:
Mr. Navneet Bagri, Chief Financial Officer
ARCL Organics Ltd.
Rampur Budge Budge Trunk Road Kolkata – 700 141
Telephone: (033) 2283 2865/ 2401 8042
E-mail: navneet.b@arcl.in

(XVI) Other Disclosures:

- Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company is committed to providing and promoting a safe and healthy work environment for all its employees. As no complaints were filed during the year.
- In order to make the employees of the Company knowledgeable and committed to follow highest level of integrity and to outline the Company's value and principles and to set out the standards of the professional and ethical behaviour expected of the employees in the

organization, Board of Directors of your Company have laid down Code of Business Conduct and Ethics.

Affirmation of Compliance to the Code has been made by the Board Members and Senior Management of the Company.

- c) Compliance Certificate from Auditor Regarding Compliance of Conditions of Corporate Governance. The Company has obtained compliance certificate from the Practicing Company Secretaries on corporate governance. The same is reproduced at the end of this report and marked as **Annexure III**.

Details of total fees paid to Statutory Auditors

The details of total fees for all services paid by the Company on a consolidated basis, to the Statutory Auditor during the financial year 2025-26 are as follows:

Type of Service	Financial Year 2025-26 (Amount is Rs)
Statutory Audit Fees	4,20,000
Limited Review Fees	1,50,000
Certification Fees	5,000
Taxation / Other Services	30,000
Reimbursement of Expenses	46,280
Total Fees	651,280

CFO Certification pursuant to Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Certificate from Mr. Navneet Bagri, CFO, in terms of Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 for the year ended March 31, 2026 was placed before the Board of Directors of the Company in its meeting held on 07th May, 2026 and the same is reproduced at the end of this report and marked as **Annexure-II**.

Annexure I DECLARATION AFFIRMING COMPLIANCE WITH THE CODE OF CONDUCT

[Regulation 34, read with Schedule V (D) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

This is to confirm that the Company has adopted a Code of Conduct for its Directors and Senior Management Personnel (“Code”) and that the same is available on the website of the Company, www.arclorganics.com.

I hereby declare that all the Board Members and Senior Management Personnel have affirmed their compliance with the aforesaid Code for the Financial Year ended 31st March 2026.

For and on behalf of the Board of Directors
Suraj Ratan Mundhra
Chairman & Managing Director
DIN NO. 00681223

Registered Office

Rampur Budge Budge Trunk Road, Kolkata – 700 141

Date: 12.08.2026

Annexure II Chairman & Managing Director (CMD) & Chief Financial Officer (CFO) Certification

To

The Board of Directors ARCL Organics Limited

We, the undersigned, in our respective capacities as Chairman and Managing Director and Chief Financial Officer of ARCL Organics Limited ("the Company"), to the best of our knowledge and belief certify that:

- d) We have reviewed the financial statements and the cash flow statement for the financial year ended March 31, 2026 and to the best of our knowledge and belief, we state that:
 - i) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - ii) these statements together present a true and fair view of the Company's affairs and are in compliance with the existing accounting standards, applicable laws and regulations.
- e) There are no transactions entered into by the Company during the financial year, which are fraudulent, illegal or violative of the Company's code of conduct.
- f) We are responsible for establishing and maintaining internal controls and for evaluating the effectiveness of the same over the financial reporting of the Company and have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- g) We have indicated, based on our most recent evaluation, wherever applicable, to the Auditors and Audit Committee:
 - i) significant changes, if any, in the internal control over financial reporting during the year;
 - ii) significant changes, if any, in the accounting policies made during the year and that the same has been disclosed in the notes to the financial statements; and
 - iii) instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Date: 07.05.2026
Place: Kolkata

Suraj Ratan Mundhra
Chairman & Managing Director (DIN:
00681223)

Navneet Bagri
Chief Financial Officer

Annexure III Practicing Company Secretaries' Certificate on Corporate Governance

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

To

The members

ARCL Organics Limited Rampur, P.S. Maheshtala, Parganas South, Kolkata-700141

I have examined the compliance of conditions of Corporate Governance by ARCL Organics Limited ("the Company") for the year ended on March 31, 2026, as stipulated in Regulations 17 to 27 and clauses

- (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ["Listing Regulations"]

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me, and representations made by the management, I certify that the Company, to the extent applicable, has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27, clauses

- (b) to (i) and (t) of sub-regulation (2) of Regulation 46 and Para C, D and E of Schedule V of Listing Regulations.

I further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR KSN & COMPANY COMPANY SECRETARIES

(A Peer Reviewed Firm)

NAND KISHORE SHARMA MEM No: A32530 | COP No: 20657 UDIN: A032530H001075033 DATE: 11.08.2026

PLACE: KOLKATA

ANNEXURE IV CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To

The members

ARCL Organics Limited Rampur, P.S. Maheshtala, Parganas South, Kolkata-700141

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **ARCL Organics Limited** having CIN: **L24121WB1992PLC056562** and having

registered office at Rampur Budge Budge Trunk Road, Kolkata – 700 141 (hereinafter referred to as ‘the Company’), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sl. No	Name of Director	DIN	Date of Appointment
1.	SURAJ RATAN MUNDHRA	00681223	02/05/2013
2.	MUKESH MUNDHRA	00658602	12/01/2010
3.	RAJESH MUNDHRA	00658649	26/02/2018
4.	BRIJ MOHAN MOHTA	00923562	04/09/2023
5.	STUTI PITHISARIA	00532808	04/09/2023
6.	PRATEEK CHAUDHARY	10289292	04/09/2023

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on my verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR KSN & COMPANY COMPANY SECRETARIES

(A Peer Reviewed Firm)

NAND KISHORE SHARMA MEM No: A32530 |

COP No: 20657

UDIN: A032530H001075077

DATE: 11.08.2026

PLACE: KOLKATA

STANDALONE FINANCIAL STATEMENTS

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ARCL ORGANICS LIMITED

Report on the Audit of the Standalone Financial Statements

Opinion

1. We have audited the accompanying standalone financial statements of **ARCL Organics Limited** ("the Company"), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Cash Flows, the Statement of Changes in Equity and notes to the financial statements for the year ended on that date including a summary of material accounting policies and other explanatory information (herein after referred to as "Standalone Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its profit (including Other Comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

2. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

3. Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our report.

Emphasis of Matter

4. We draw attention to Note 40B to the financial statements, which states that the Company has acquired R-Chem Industries through NCLT proceedings for Rs. 301 lakhs on 17th March 2022 and has taken possession of the unit. The process of updating records with the Registrar of Companies (ROC) and obtaining necessary Pollution Control approvals is in progress. However, the shares of R-CHEM Industries Pvt. Ltd. have not yet been transferred in the name of ARCL Organics Ltd. as at 31st March 2026. Pending such approvals, the amount has been disclosed under "Other Current Assets." Our opinion is not modified in respect of this matter.

Other Information

5. The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis; Board's Report including Annexures to Board Report, Corporate Governance and Shareholders' Information but does not include the standalone financial statements and our auditor's report thereon. The aforesaid documents are expected to be made available to us after the date of this auditor's report.
6. Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance or conclusion thereon.
7. In connection with our audit of the standalone financial statements, our responsibility is to read the other information when it becomes available and, in doing so, consider whether the other information is

materially inconsistent with the standalone financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

8. When we read the aforesaid documents, if we conclude that there is a material misstatement therein, we are required to communicate the matters to those charged with governance.

Management's Responsibility for the Standalone Financial Statements

9. The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.
10. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
11. The Board of Directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

12. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
13. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtained an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
 - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 14. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
- 15. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
- 16. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matters or when we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.
- 17. Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

Report on Other Legal and Regulatory Requirements

- 18. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of subsection (11) of section 143 of the Act, we give in the Annexure-A, a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 19. As required by Section 143 (3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - (c) The Balance Sheet, the Statement of Profit and Loss (including other comprehensive income), the Cash Flow Statement and the Statement of Changes in Equity dealt with by this report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid Standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - (e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act;
 - (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
 - (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act.
 - (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - a. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – Refer Note 35 of the standalone financial statements.
 - b. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - c. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Company.

- d. (i) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (ii) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (i) and (ii) above, contain any material misstatement.
- e. The Company has neither proposed any dividend in the Previous year or in the current year nor paid any interim dividend during the year.
- f. Based on our examination which included test checks, the company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For L. B. Jha & Co. LLP.

Chartered Accountants

Firm Registration No: 301088E / E300295

(Ranjan Singh)

Partner

Membership Number: 305423

UDIN: 26305423KLORAH7700

Place: Kolkata

Date: 07.05.2026

ANNEXURE- A: TO THE INDEPENDENT AUDITOR'S REPORT

To the Members of ARCL ORGANICS LIMITED

[Referred to in paragraph 16 of the Auditors' Report of even date]

- (i)(a) The Company has maintained proper records showing full particulars including
 (A) quantitative details and situation of Property, plant and Equipment.
- (a) The Company has maintained proper records showing full particulars of intangible assets.
 (B)
- (b) As explained to us, the company has a system of verifying all its major Property, Plant & Equipment, over a period of three years. The Property, Plant & Equipment so scheduled for verification during this year have been physically verified. The discrepancies noticed on such verification were not material and have been properly dealt with in the books of accounts.

According to the information and explanations given to us and the records of the Company examined by us, the title deeds of the immovable properties produced to us, one of the immovable properties are not held in the name of the Company.

Description of item of property	Gross carrying value (Rs. in lakhs)	Year in Service	Title deeds held in name of	Title Deed Holder	Year since Property held	Reason for not being held in the name of the company
Property, Plant & Equipment						
Rampur, Kolkata, West Bengal	485.36	Since 1965	Allied Resins and Chemicals Limited (Old Name)	Former name of the Company	Since purchase in 1965	Title deed is still in the erstwhile company's name, and transfer of the title is pending. However, the Maheshtala Municipality records reflect the current company's name.

- (d) According to the information and explanations given to us and the records of the company examined by us, the Company has not revalued any of its Property, Plant and Equipment or Intangible assets during the year.
- (e) According to the information and explanations given to us no proceeding has been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- (ii)(a) The inventory has been physically verified by the management during the year. The discrepancies notice on physical verification of inventory as compared to book records were not material and have been properly dealt within the books of account. In our opinion, the frequency of verification is reasonable.
- (b) According to the information and explanations given to us and the records of the company examined by us, quarterly statements of current assets in respect of its working capital borrowing are in agreement with the books of accounts of the company.
- (iii)(a) According to the information and explanations given to us and based on the audit procedures conducted by us, the company has not granted loans to subsidiaries companies during the year hence reporting under this clause is not applicable.

(b) The Company has granted unsecured loans to parties other than subsidiary companies, and the summarized detail of the same has been depicted in the following table.

(B)

	Guarantees	Security	Loans	Advances in nature of loans
Aggregate amount granted/ provided during the year			435.80	
Balance outstanding as at balance sheet date in respect of above cases.			25.29	

- (b) The Company is charging interest against loans and the terms and conditions of these loans in our opinion are not prima-facie prejudicial to the interests of the Company.
- (c) There is no stipulation regarding recovery of loans as these loans are repayable on demand.
- (d) The aforesaid loans being repayable on demand, there is no amount overdue for more than ninety days in respect of recovery of principal and interest of the above loans.
- (e) Since all the above loans are repayable on demand, reporting under this clause is not applicable.
- (f) According to information and explanation given to us and records of the Company examined by us, details of loans repayable on demand are as per details given below.

(Rs. In lakhs)

	All Parties	Promoters	Related Parties
Aggregate amount of loans/ advances in nature of loans	435.80		
- Repayable on demand (A)			
- Agreement does not specify any terms or period of repayment (B)			
Total (A+B)	435.80		
Percentage of loans/ advances in nature of loans to the total loans	100%		

- (iv) According to the information and explanations given to us and the records of the Company examined by us, the provisions of section 185 and 186 of the Companies Act, 2013, have been complied with in respect of loans, investment guarantees and securities given by the Company.
- (v) The Company has not accepted any deposits or amounts which are deemed to be deposits within the meaning of Sections 73 to 76 of the Act and the rules framed there under. Further, no orders have been passed by Company Law Board or National Company Law Tribunal or Reserve Bank of India or any court or any other tribunal which could impact the Company.
- (vi) We have broadly reviewed the books of accounts maintained by the Company pursuant to the order made by the Central Government for the maintenance of cost records under section

148(1) of the Act and are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. We have not, however, carried out any detailed examination of such records and accounts.

- (vii) (a) According to the information and explanations given to us and the records of the Company examined by us, in our opinion, the Company is generally regular in depositing the undisputed statutory dues including provident fund, income-tax, goods and service tax, duty of customs, cess and any other statutory dues, as applicable, with the appropriate authorities.
- (b) According to the information and explanations given to us and the records of the Company examined by us, the particulars of dues of income tax, value added tax and sales tax as at 31st March, 2026 which has not been deposited on account of a dispute are as follows-

Name of the statute	Nature	Amount	Period to which the amount relates	Forum where the dispute is pending
		(Rs. in lakhs)		
Income tax Act, 1961	Income Tax	17.00	2010-11	Calcutta High Court
Cen vat Credit rule of the Central Goods and Service Tax act 2017	Excise Duty, Service Tax*	52.47	2011-12 to 2015-16	Commissioner (Appeal)
Central Excise Act, 1944 and Finance Act, 1994	Excise Duty, Service Tax*	02.36	2003-04 to 2006-07	Commissioner (Appeal)
Central Excise Act, 1944 and Finance Act, 1994	Excise Duty, Service Tax*	18.70	2013-14	Tribunal Appeal
Central Excise Act, 1944 and Finance Act, 1994	Excise Duty, Service Tax*	91.75	2007-08	Central Excise and Service Tax Appellate Tribunal

- (viii) There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- (ix) (a) According to the information and explanations given to us and the records of the Company examined by us, the Company has not defaulted in repayment of loans or in the payment of interest to lenders during the year.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) According to the information and explanations given to us the Company has applied the term loans for the purpose for which the loans were obtained.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) According to the information and explanation given to us, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, hence reporting under this clause is not applicable.
- (f) According to the information and explanation given to us the company has not raised loans during the year on the pledge of securities held in its subsidiaries, hence reporting under this clause is not applicable.
- .
- (x) (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under this clause is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under this clause is not applicable.
- (xi) (a) During the course of our examination of the books and records of the Company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud on or by the Company, noticed or reported during the year, nor have we been informed of such case by the management.

- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under this clause is not applicable.
- (b) No report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) According to the information and explanations given to us and the records of the Company examined by us, the Company has not received any complaints from any whistle-blower during the year (and up to the date of this report) and hence reporting under this clause is not applicable.
- (xii) The Company is not a Nidhi Company and hence reporting under this clause is not applicable.
- (xiii) According to the information and explanations given to us and the records of the Company examined by us, the Company has complied with the requirements of sections 177 and 188 of the Act with respect to its transactions with the related parties. Pursuant to the requirement of the applicable Accounting Standard, details of the related party transactions have been disclosed in Note 29(b) of the standalone financial statements for the year under audit.
- (xiv) (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
(b) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures
- (xv) In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- (xvi)(a) & In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3 (xvi)(a) & (b) is not applicable.
(b)
- (c) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and hence reporting under this clause is not applicable.
- (xvii) The Company has not incurred cash losses during the current and the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors of the Company during the year.

- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under this clause is not applicable.
- (xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) (a) & (b) According to information & explanation given to us and records of the company examined by us, there is no fund lying unspent, hence reporting under clause 3 (XX)(a) & (b) is not applicable.
- (xxi) According to the explanation and information given to us, and based on report of components auditor, there has been no qualifications or adverse reports in CARO 2020 in any subsidiaries.

For L. B. Jha & Co. LLP
Chartered Accountants
Firm Registration No. 301088E / E300295

(Ranjan Singh)
Partner
Membership No. 305423
UDIN: 26305423KXL0TY7276

Place: Kolkata
Date: 07.05.2026

ANNEXURE- B TO THE INDEPENDENT AUDITOR'S REPORT**To the Members of ARCL ORGANICS LIMITED**

[Referred to in paragraph 17 (f) of the Independent Auditor's Report of even date]

Report on the Internal Financial Control under Clause (i) of Sub-sections 3 of Section 143 of the Companies Act, 2013 ("the Act")

1. We have audited the internal financial controls over financial reporting of **ARCL ORGANICS LIMITED** ("the Company") as of 31st March, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Control

2. The Company's management is responsible for establishing and maintaining internal financial control based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

3. Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the "Guidance Note" and the Standard on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.
4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting includes obtaining an understanding of internal financial control over financial reporting, assessing the risk that a material Weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedure selected depends on the auditor's judgment, including the assessment of the risk of material misstatement of the financial statement, whether due to fraud or error.
5. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Control over Financial Reporting

6. A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that:
 - 1) pertain to the maintenance of the records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
 - 2) provide reasonable assurance that the transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditure of the Company are being made only in accordance with authorization of management and directors of company; and
 - 3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Control over Financial Reporting

7. Because of inherent limitation of internal financial control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to errors or fraud may occur and not be detected. Also, projections of any evaluations of the internal financial control over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion, the Company has, in all material respect, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the company considering, the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Control Over Financial Reporting, issued by ICAI.

For L. B. Jha & Co. LLP.

Chartered Accountants

Firm Registration No: 301088E / E300295

(Ranjan Singh)

Partner

Membership Number: 305423

UDIN: 26305423KLORAH7700

Place: Kolkata

Date: 07.05.2026

Balance Sheet as at 31st March 2026				(₹ in Lakhs)
Particulars	Note No.	As at 31st March 2026	As at 31st March 2025	
ASSETS				
Non-current assets				
Property, Plant and Equipment	2	9623.31	6671.68	
Right of Use	2	7.90	31.59	
Financial Assets				
(i) Investments	3	122.26	126.01	
(ii) Other financial Assets	4	36.12	36.12	
Total Non - Current Assets		9789.59	6865.40	
Current assets				
Inventories	6	2424.29	1419.77	
Financial Assets				
(i) Trade receivables	7	4134.64	5161.93	
(ii) Cash and cash equivalents	8	38.07	46.19	
(iii) Other Bank Balances	9	2209.57	1232.51	
(iv) Loans	10	25.29	208.34	
(v) Other Financial Assets	4	718.16	181.59	
Other current assets	12	1761.01	970.56	
Total Current Assets		11311.03	9220.89	
Total Assets		21100.62	16086.29	
EQUITY AND LIABILITIES				
Equity				
Equity Share capital	13	800.00	800.00	
Other Equity	14	7190.02	6765.10	
Total equity		7990.02	7565.10	
LIABILITIES				
Non-current liabilities				
Financial Liabilities				
(i) Borrowings	15	3640.29	1759.75	
(ia) Lease Liabilities		4.29	-	
Provisions	17	369.76	240.49	
Deferred Tax Asset / Liabilities (Net)	5	838.24	468.42	
Total non-current liabilities		4852.58	2468.66	
Current liabilities				
Financial Liabilities				
(i) Borrowings	15	4322.32	1749.87	
(ia) Lease Liabilities		4.92	34.02	
(ii) Trade payables	18	-	-	
Outstanding dues to Micro and Small enterprises		-	-	
Outstanding dues to parties other than Micro and Small enterprises		3478.81	3784.85	
(iii) Other financial liabilities	16	279.18	290.59	
Provisions	17	108.27	213.83	
Other current liabilities	19	15.65	371.62	
Current Tax Liability /(Asset)	11	48.87	(392.25)	
Total Current Liabilities		8258.02	6052.53	
Total liabilities		13110.60	8521.19	
Total Equity & Liabilities		21100.62	16086.29	
Material accounting policies	1			
Additional notes to financial statements	27-50			
The above balance sheet should be read in conjunction with the accompanying notes In terms of our report of even date				
For and on behalf of the Board				
For L B Jha & Co Chartered Accountants (Firm registration no. 301088E)		Suraj Ratan Mundhra Managing Director DIN-00681223	Mukesh Mundhra Director DIN-00658602	
Partner Ranjan Singh (Membership no. 305423) Place: Kolkata Date: 07/05/2026		Navneet Bagri Chief Financial Officer		

SL NO.	Particulars	NOTE NO.	For the year ended	
			31-Mar-2026	31-Mar-2025
			(Audited)	(Audited)
1	Income			
	(a) Revenue from Operations	20	27231.39	25059.27
	(b) Other Income	21	393.91	235.33
	Total Income		27625.30	25294.60
2	Expenses			
	(a) Cost of Materials Consumed	22	17346.02	17882.79
	(b) Purchase of Stock in Trade		2590.69	861.42
	(c) Changes in inventories of Finished Goods, Work-in-Progress and Stock-in-Trade	23	-462.02	-265.35
	(d) Employee Benefits Expense	24	1288.72	1235.70
	(e) Other Expenses	26	4005.36	2969.00
	Total Expenses		24768.76	22683.56
3	Earnings before Finance costs, Depreciation & Amortisation, Share of Profit/(Loss) of Associates, Exceptional Item and Tax (1-2) (EBITDA)		2856.53	2611.04
4	Finance Costs	25	560.70	486.97
5	Profit after Finance costs but before Depreciation & Amortisation, Share of Profit/(Loss) of Associates, Exceptional Item and Tax (3- 4)		2295.83	2124.07
6	Depreciation and Amortisation Expenses	2	602.16	520.92
7	Profit before Share of Profit/(Loss) of Associates, Exceptional Item and Tax (5-6)		1693.67	1603.15
8	Profit/(Loss) before Exceptional Items & Tax		1693.67	1603.15
9	Exceptional item		54.80	-
10	Profit/(Loss) before Tax (8-9)		1638.87	1603.15
11	Tax Expense / benefit			
	(a) Current Tax		272.11	291.91
	(b) Tax related to earlier years		528.64	-
	(c) Deferred Tax charge / (credit)		369.82	136.14
	Net Tax Expense / benefit		1170.57	428.05
12	Net Profit/(Loss) after tax (PAT) (10-11)		468.30	1175.10
	Profit/(loss) for the period Attributable to:			
	Owners of the Parent		-	-
	Non-Controlling Interest		-	-
13	Other comprehensive income			
	<i>Items that will not be reclassified to profit or loss</i>			
	(a) Remeasurements Gains/(Losses) on Defined Benefit Plan		-43.41	-37.81
	(b) Gains/(Losses) on fair valuation of Equity Instruments		-	-58
	Other comprehensive income for the year, net of tax		-43.41	-38.39
14	Total Comprehensive Income		424.89	1136.71
15	Earnings per equity share attributable to owners of ARCL Organics Limited:			
	Earnings per Share (of Rs.10/- each)			
	Basic earnings per share		5.85	14.69
	Diluted earnings per share		5.85	14.69
	Summary of Material Accounting Policies	1		
	Additional notes to financial statements	27- 50		

In terms of our report of even date

For and on behalf of the Board of Director of ARCL Or

For L. B. Jha & Co. LLP.

Chartered Accountants

Firm Registration No: 301088E / E300295

 Partner Ranjan Singh
 (Membership no. 305423)

 Place: Kolkata
 Date: 07/05/2026

 Suraj Ratan Mundhra
 Managing Director
 DIN-00681223

 Mukesh Mundhra
 Director
 DIN-00658602

 Navneet Bagri
 Chief Financial Officer

Cash Flow Statement for the year ended 31 st March 2026					(₹ in Lakhs)
	Particulars	For the year ended 31st March, 2026		For the year ended 31st March, 2025	
A.	Cash Flow from Operating Activities				
	Net profit before tax as per Statement of Profit and Loss		1638.91		1603.15
	Adjustments for :				
	Depreciation on Tangible Assets	602.16		520.92	
	Interest Income	-147.68		-73.36	
	Interest Expense	519.43		388.17	
	Actuarial Gain /loss transferred to OCI	-43.41		-38.39	
			930.50		797.34
	Operating Profit Before Working Capital Changes		2569.41		2400.49
	Increase / (Decrease) in Trade Payables	-306.04		-417.09	
	Increase / (Decrease) in Other Current Liabilities	-355.95		303.93	
	Increase / (Decrease) in Short Term Provisions	-105.57		25.02	
	Increase / (Decrease) in Long Term Provisions	129.27		21.48	
	Increase / (Decrease) in Other Current financial Liabilities	-11.41		65.80	
	Increase / (Decrease) in Other Non Current financial Liabilities	-		-	
	(Increase) / Decrease in Other Bank balances	-977.06		-530.86	
	(Increase) / Decrease in Trade receivables	1027.29		-1747.11	
	(Increase) / Decrease in Inventories	-1004.52		791.89	
	(Increase) / Decrease in Loans and Advances	183.05		74.48	
	(Increase) / Decrease in Other Current Assets	-950.08		-473.79	
	(Increase) / Decrease in Other Current Financial Assets	-536.57		-145.36	
	(Increase) / Decrease in Other Non Current financial Assets	.00		34.75	
	(Increase) / Decrease in Long Term Loans & Advances	-40	-2908.00	-	-1996.86
	Cash generated from operations		-338.59		403.63
	Taxes paid (Net of refunds)		200.00		
	Net cash Generated/(used) from operating activities (A)		-538.59		403.63
B.	Cash Flow from Investing Activities				
	Purchase of fixed assets	-3530.11		-1003.48	
	Disposal of Fixed Assets				
	Investments in Subsidiaries	-		0.58	
	Sale of Shares	4.15		-	
	Interest Received	147.68		73.36	
	Net cash from investing activities (B)		-3378.28		-929.54
C.	Cash flow From Financing Activities				

Cash Flow Statement for the year ended 31st March 2026					(₹ in Lakhs)
	Proceeds from short - term borrowings	2543.34		652.08	
	Proceeds/(Repayment) from long - term borrowings	1884.83		-24.21	
	Interest Paid	-519.43	3908.75	-388.17	239.70
	Net cash used for financing activities (C)		3908.75		239.70
	Net Increase/(decrease in cash and cash equivalents (A+B+C))	-8.12			-286.20
	Cash and Cash equivalent at the beginning of the year	46.19			332.39
	Cash and Cash equivalent at the end of the year	38.07			46.19
	Changes in Cash and Cash Equivalents - Increase/(Decrease)	8.12			286.20

This is the Cash Flow Statement referred to in our report of even date.

For L B Jha & Co

Chartered Accountants
(Firm registration no. 301088E)

Partner Ranjan Singh
(Membership no. 305423)

Place: Kolkata
Date: 07/05/2026

Suraj Ratan Mundhra
Managing Director
DIN-00681223

Navneet Bagri
Chief Financial Officer

Mukesh Mundhra
Director
DIN-00658602

Statement of Changes in Equity for the year ended March 2026

A. Equity Share Capital		(₹ in Lakhs)
Particulars	Notes	Amount
As at 31 March 2024		800.00
Changes in equity share capital		
As at 31 March 2025	13	800.00
Changes in equity share capital		
As at 31 March 2026		800.00

B. Other Equity						(₹ in Lakhs)
Particulars	Notes	Securities Premium Reserve	Retained earnings	Other Comprehensive Income		Total other equity
				Remeasurements of the defined benefit plans	Fair valuation of Equity Instrument	
Balance at 31st March 2023		1122.50	3502.26	-61.80	-.07	4562.90
Profit for the year		-	1070.17	-	-	1070.17
Other comprehensive income		-	-	-6.22	1.56	-4.66
Total comprehensive income for the year		-	1070.17	-6.22	1.56	1065.51
Balance at 31st March 2024	14	1122.50	4572.43	-68.02	1.49	5628.40
Profit for the year		-	1175.10	-	-	1175.10
Other comprehensive income		-	-	-37.81	-.58	-38.39
Total comprehensive income for the year		-	1175.10	-37.81	-.58	1136.71
Balance at 31st March 2025		1122.50	5747.57	-105.83	.91	6765.11
Profits for the year		-	468.29	-	-	468.29
Other comprehensive income		-	-	-43.41	-	-43.41
Total comprehensive income for the year		-	468.29	-43.41	-	424.88
Balance at 31 st March 2026		1122.50	6215.86	-149.22	.91	7189.99

For and on behalf of the Board of Director of ARCL Organics Ltd

For L B Jha & Co
 Chartered Accountants
 (Firm registration no. 301088E)

Suraj Ratan Mundhra
 Managing Director
 DIN- 00681223

Mukesh Mundhra
 Director
 DIN-00658602

Partner Ranjan Singh
 (Membership no. 305423)

Navneet Bagri
 Chief Financial Officer

Place: Kolkata Date: 07/05/2026

Notes forming part of the standalone financial statements

Note 1 Corporate Information, Material Accounting policies and Material Accounting Judgements, Estimates and Assumptions

A. Corporate information

ARCL Organics Ltd was incorporated on 8th September 1992. It is a public limited company having its registered office at Rampur, Budge Budge Trunk Road, Kolkata- 700141, West Bengal. The Company is engaged in the business of manufacturing and selling of chemical-based products, Resins, Additives, Hardeners, and specialized One-Shot Resins. Over the years, ARCL has broadened its product range and is having an integrated & computerized fully automated petrochemical complex. The Company caters to both the domestic and export market.

Today along with a wide range of Resins & Additives, Hardeners, and specialized One-Shot Resins, ARCL has the expertise to offer tailor-made solutions as per its client's requirements.

B. Significant accounting policies

1. Basis of accounting and preparation of financial statements

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standard (Ind AS), as notified by the Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013, Companies (Indian Accounting Standards) Rules, 2015 and other relevant provisions of the act.

The financial statements have been prepared under the historical cost convention with the exception of certain assets and liabilities that are required to be carried at fair value by Ind AS. Fair Value is the price that would be received to sell an asset or paid to transfer of liabilities in an orderly transaction between market participants at the measurement date.

Accounting policies are consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in accounting policy hitherto in use.

The Ind AS financial statements are presented in INR which is the Company's functional and presentation currency and all values are rounded to the nearest lakhs, except when otherwise indicated. Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

2. Use of estimates

The preparation of the Financial Statements in conformity with IND AS requires the management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amount of Assets and Liabilities and disclosure of contingent liabilities on the date of the Financial Statements and reported amounts of revenues and expenses for the year.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

Key sources of estimation of uncertainty at the date of the financial statements, which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year, is in respect of impairment of investments, useful lives of property, plant and equipment, valuation of deferred tax assets, provisions and contingent liabilities and fair value measurement of financial instruments have been discussed below. Key source of estimation of uncertainty in respect of revenue recognition and employee benefits have been discussed in their respective policies.

Useful lives of property, plant and equipment

The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

Valuation of deferred tax assets

The Company reviews the carrying amount of deferred tax assets at the end of each year.

3. Current and Non-current Classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

4. Property, Plant and Equipment (PPE)

Property, plant and equipment are carried at the cost of acquisition or construction less accumulated depreciation. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by management.

Freehold land is carried at its historical cost. Historical cost includes expenditure that is directly attributable to the acquisition of items.

Any subsequent costs are included in the assets carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are recognized in profit or loss as incurred.

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the assets ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying fixed assets up to the date the assets is ready for its intended use.

5. Depreciation

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation on tangible assets has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013. The assets residual values, useful life and method of depreciation are reviewed and adjusted if appropriate, at the end of each reporting period.

6. Impairment of Non-Financial Assets

The management periodically assesses using external and internal sources, whether there is an indication that both tangible and intangible asset may be impaired. An impairment loss is recognized wherever the carrying value of an asset exceeds its recoverable amount. An impairment loss for an asset is reversed if, and only if, the reversal can be related objectively to an event occurring after the impairment loss was recognized.

7. Investment in subsidiaries, associates and joint ventures

Investments in subsidiaries are accounted at cost in the financial statements.

8. Cash and Bank Balances

Cash and bank balances consist of:

- (i) **Cash and cash equivalents**

Cash and cash equivalent in the balance sheet comprises of cash in hand and at bank, bank deposits and also short-term deposits with an original maturity of three months or less, which is subject to an insignificant risk of change in value. These balances with banks are unrestricted for withdrawal and usage.

(ii) **Other bank balances**

These include balances and deposits with banks that are restricted for withdrawal and usage.

9. Inventories

Inventories are valued at cost or net realizable value, whichever is lower. Cost of inventories includes all the cost that are incurred in bringing the inventories to their present condition and location. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated cost necessary to make the sale.

10. Financial Instruments

Financial Asset Initial Recognition

Financial assets and financial liabilities are recognized in the company's statement of financial position when the company becomes a party to the contractual provisions of the instrument. The company determines the classification of its financial assets and liabilities at initial recognition.

Subsequent Measurement

The Subsequent measurement of financial assets depends on their classification which is as follows:

Financial Asset at Fair value through Profit or Loss

Financial assets at fair value through profit and loss include financial assets held for sale in the near term and those designated upon initial recognition at fair value through profit or loss.

Financial Asset measured at Amortized Cost

Loans, receivables and cash are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Trade receivables do not carry any interest and are stated at their nominal value as reduced by appropriate allowance for estimated irrecoverable amounts based on the ageing of the receivables balance and historical experience. Individual trade receivables are written off when management deems them not to be collectible.

Financial Asset at Fair value through OCI

All equity investments, except investments in subsidiaries falling within the scope of Ind AS 109, are measured at fair value through Other Comprehensive Income (OCI). If the company decides to designate an equity instrument at fair value through OCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI.

Financial Asset Derecognition

The company derecognizes a financial asset when the contractual rights to the cash flows from the assets expire or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset. Upon derecognition of equity instruments designated at fair value through OCI, the associated fair value changes of that equity instrument are transferred from OCI to Retained Earnings.

Financial Liabilities – Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at amortized cost, loans and borrowings, or as payables, as appropriate.

Subsequent Measurement

The Subsequent measurement of financial liabilities depends on their classification which is as follows:

Interest bearing borrowings, trade payables and other payables issued by the company are subsequently measured at amortized cost.

Measurement of Fair Values

Certain accounting policies and disclosures of the Company require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has an established control framework with respect to the measurement of fair values.

Trade Payables

These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. These amounts are secured and unsecured. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. Also, the segregation has been made for the micro, small and medium enterprises creditors.

11. Fair Value Measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date under current market conditions.

Fair Values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

When measuring the fair value of an asset or liability, the company uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into a different level of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

12. Borrowings

Borrowings are recognized at fair value. They are classified as current liabilities unless the company has the right to defer the settlement of the liability for at least 12 months after the reporting period. Borrowings are removed from the balance sheet when the obligations are discharged, cancelled or expired.

13. Provisions and Contingent Liabilities

The Company recognizes a provision when there is a present obligation as a result of past event that probably requires an out flow of resources and a reliable estimate can be made of the amount of obligation. A disclosure for a Contingent Liability is made when there is a possible obligation from a past event but their existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company

14. Revenue Recognition

In accordance with Ind AS 115 “Revenue from Contracts with customers”, Revenue from contracts with customers is recognized on transfer of control of promised goods or services to a customer at an amount that reflects the consideration to which the Company is expected to be entitled to in exchange for those goods or services.

(i) Sale of Goods

Revenue from the sale of goods is recognized when the Company satisfies the performance obligation in accordance with the provisions of contract with customer. This is achieved when control of the product has been transferred to the customer, which is generally determined when title, ownership, risk of obsolesce and loss pass to the customer and Company has present right to payment. The Company collects goods and services tax (GST) on behalf of the government and, therefore, these are not economic benefits flowing to the Company. Hence, they are excluded from revenue.

(ii) Interest Income

Interest Income is recognized based on time proportion basis considering the amount outstanding and the rate applicable. Interest Income is included in the Other Income in the statement of Profit and Loss.

15. Income Tax

(i) Current Income Tax

Current Income Tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961.

(ii) Deferred Tax

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amount for the financial reporting purposes at the reporting date. Deferred Tax assets are recognized to the extent that it is probable that taxable profit will be available

against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized. Current and deferred tax is recognized in the statement of Profit and Loss, except to the extent that it relates to the items recognized in the other comprehensive income or directly in equity.

16. Employee benefits

The present value of the defined benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognized in respect of employee's services upto the end of reporting and are measured at the amounts expected to be paid when the liabilities are settled.

(ii) Long term obligations

The liabilities for earned leave and sick leave that are not expected to be settled wholly within 12 months are measured at the present value of expected future payments to be made in respect of services made by employees upto the end of the reporting period. The benefits are discounted using the government securities at the end of reporting period.

(iii) Post employment obligations - Gratuity

The liability or asset recognized in the balance sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of the plan assets. The present value of the obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have the term approximating to the terms of the related obligations.

17. Earnings per Share

Basic earnings per share are computed by dividing the profit for the year attributable to the equity shareholders for the year by the weighted average number of shares outstanding during the year.

18. Cash Flow

The investing and financing activities in cash flow statement do not have a direct impact on current cash flows although they do affect the capital and asset structure of an entity. The company has disclosed these transactions, to the extent, material in notes to cash flow statement.

19. Segment Reporting

The Company has identified that its operating activity is a single primary business segment. Accordingly, whole of India has been considered as one geographical segment. Hence, segment reporting is not applicable.

20. Foreign Currencies

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rates (i.e. INR) at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Foreign exchange gains and losses resulting from the settlement of transactions in foreign currencies and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognized in Statement of Profit and Loss.

21. Research and Development

Research and Development expenditures of revenue nature are charged to Profit & Loss Account, while capital expenditure is added to the cost of fixed assets in the year in which these are incurred.

22. Lease

a. Where the Company is the lessee

The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, company's incremental borrowing rate.

Generally, the company uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following: Fixed payments, including in-substance fixed payments;

Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;

Amounts expected to be payable under a residual value guarantee; and

The exercise price under a purchase option that the company is reasonably certain to exercise, lease payments in an optional renewal period if the company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

Short-term leases and leases of low-value assets

The company has elected not to recognise right-of-use assets and lease liabilities for short-term leases of real estate properties that have a lease term of 12 months. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

b. Where the Company is the lessor

Assets subject to operating leases are included in fixed assets. Lease income is recognised in the statement of profit and loss on a straight-line basis over the lease term. Costs, including depreciation are recognised as an expense in the statement of Profit & Loss. Initial direct costs such as legal costs, brokerage costs, etc. are recognised immediately in the statement of Profit & Loss.

Assets given under a finance lease are recognised as a receivable at an amount equal to the net investment in the lease. Lease income is recognised over the period of the lease so as to yield a constant rate of return on the net investment in the lease. Initial direct costs relating to assets given on finance leases are charged to Statement of Profit and Loss.

23. Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker (CODM). The CODM who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors of the Company.

24. Standard notified but not yet effective:

There are no new standards that are notified but not yet effective up to the date of issuance of the company's financial statement.

25. New and amended standards

The Ministry of Corporate Affairs (MCA) has noticed Companies (Indian Accounting Standards) Rules, 2024 to amend the following Ind AS which are effective for annual periods beginning on or after April 1, 2025. The

Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

(i) Amendments to Ind AS 21 - Lack of exchangeability

The Ministry of Corporate Affairs (MCA) noticed the Companies (Indian Accounting Standards) Amendment Rules, 2025, which amend Ind AS 21, The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows. The amendments are effective for annual reporting periods beginning on or after 1 April 2025. When applying the amendments, an entity cannot restate comparative information.

(ii) Amendments to Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

In August 2025, the MCA noticed amendments to paragraphs 69 to 76 of Ind AS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

What is meant by a right to defer settlement That a right to defer must exist at the end of the reporting period That classification is unaffected by the likelihood that an entity will exercise its deferral right That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

In addition, a requirement has been introduced to require disclosure when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

If there is a breach of a material covenant of a long term loan arrangement on or before the end of the reporting period, resulting in the liability becoming payable on demand as at the reporting date, and the lender agrees—not after the reporting period but before the financial statements are approved for issue—not to demand repayment for at least 12 months as a consequence of the breach, this shall be treated as an adjusting event. Accordingly, the entity is not required to classify the liability as current.

The amendments are effective for annual reporting periods beginning on or after 1 April 2025 retrospectively in accordance with Ind AS 8.

(iii) Amendments to Ind AS 7 and Ind AS 107 - Supplier Finance Arrangements

In August 2025, the MCA noticed amendments to Ind AS 7 Statement of Cash flows and Ind AS 107 Financial Instruments: Disclosures to clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier nance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

(iv) International Tax Reform—Pillar Two Model Rules – Amendments to Ind AS 12

In August 2025, the MCA noticed amendments to Ind AS 12 Income Taxes in response to the OECD's BEPS Pillar Two rules and include:

A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and

Disclosure requirements for affected entities to help users of the financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applies immediately. The remaining disclosure requirements apply for annual reporting periods beginning on or after 1 April 2025, but not for any interim periods ending on or before 31 March 2026.

The above amendments do not have any impact on the Company's standalone financial statements.

Note 2 Property, Plant and Equipment and Capital work-in progress

Particulars	Closing gross carrying amount as on 01.04.2025	Additions	Disposals	Closing gross carrying amount as on 31.03.2026	Accumulated depreciation as on 01.04.2025	Depreciation charge during the year	Disposals	Closing accumulated depreciation as on 31.03.2026	Net carrying amount as at 31.03.2026
Freehold Land	485.36	331.99	-	817.35	-	-	-	-	817.35
Buildings	477.07	195.47	-	672.54	82.66	17.87	-	100.53	572.01
Office Building	104.79	35.45	-	140.24	16.77	3.88	-	20.65	119.59
Furniture and Fixtures	124.95	1.76	-	126.71	44.16	10.91	-	55.07	71.64
Car	153.38	32.06	-	185.44	92.11	16.05	-	108.16	77.27
Tanker	622.00	9.92	-	631.91	259.13	71.26	-	330.39	301.52
Electric Installation	158.19	56.80	-	215.00	33.20	13.96	-	47.16	167.83
Air Conditioner	18.30	3.76	-	22.06	8.79	3.59	-	12.38	9.68
Computer	55.89	9.74	-	65.64	32.54	8.99	-	41.54	24.10
Software	64.76	1.75	-	66.51	46.84	12.65	-	59.49	7.03
Office Equipment	61.45	19.69	-	81.14	13.95	14.90	-	28.85	52.29
Plant & Machinery	6088.66	2804.68	-	8893.34	1193.22	396.20	-	1589.41	7303.92
R&D Equipment	98.83	19.49	-	118.32	18.57	6.56	-	25.13	93.19
Capital work in progress	-	5.89	-	5.89	-	-	-	-	5.89
Total	8513.62	3528.45	-	12042.08	1841.95	576.82	-	2418.77	9623.31
Ind-As 116	88.60	1.66	-	90.26	57.01	25.34	-	82.35	7.90
Total	8602.22	3530.11	-	12132.33	1898.96	602.16	-	2501.11	9631.21

Particulars	Gross carrying amount as on 01.04.2024	Additions	Disposals	Closing gross carrying amount as on 31.03.2025	Accumulated depreciation as at 01.04.2024	Depreciation charge during the year	Disposals	Closing accumulated depreciation as on 31.03.2025	Net carrying amount as at 31 March 2025
Freehold Land	485.36	.00	-	485.36	-	-	-	-	485.36
Buildings	459.19	17.88	-	477.07	81.95	.71	-	82.66	394.41
Office Building	2.87	101.92	-	104.79	.33	16.45	-	16.77	88.01
Furniture and Fixtures	118.61	6.35	-	124.95	33.74	10.42	-	44.16	80.79
Car	152.91	.47	-	153.38	76.23	15.89	-	92.11	61.27
Tanker	622.00	.00	-	622.00	188.47	70.66	-	259.13	362.87
Electric Installation	94.18	64.01	-	158.19	18.23	14.97	-	33.20	124.99
Air Conditioner	15.68	2.61	-	18.30	5.96	2.83	-	8.79	9.51
Computer	45.77	10.12	-	55.89	24.57	7.97	-	32.54	23.35
Software	57.92	6.85	-	64.76	27.60	19.24	-	46.84	17.92
Office Equipment	29.16	32.29	-	61.45	9.26	4.69	-	13.95	47.50
Plant & Machinery	5369.54	719.11	-	6088.66	862.58	330.64	-	1193.22	4895.44
R&D Equipment	93.51	5.32	-	98.83	12.34	6.23	-	18.57	80.26
Total	7546.70	966.92	-	8513.62	1341.25	500.69	-	1841.95	6671.68
Ind-As 116	64.56	24.04	-	88.60	36.78	20.23	-	57.01	31.59
Total	7611.26	990.96	-	8602.22	1378.03	520.92	-	1898.96	6703.26

Note To the Financial Statements for the Year Ended 31 March, 2026
Note 3 Investments

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non - Current Investments		
Investment in Equity Instruments		
(A) Investment in Subsidiaries - Unquoted (at Cost)		
(i) ARCL Petrochemicals Ltd	19.56	19.56
194338 shares (31/03/2023- 194338) shares of Rs. 10 each		
(ii) Ocilim Advisory Services Pvt Ltd	15.14	15.14
154343 shares (31/03/2023- 154343) shares of Rs. 10 each		
(iii) Wide Range Merchants Pvt Ltd	20.45	20.45
216843 shares (31/03/2023- 216843) shares of Rs. 10 each		
(iv) Allied Maritime & Infra Engineering Pvt Ltd	20.80	20.80
194343 shares (31/03/2023- 194343) shares of Rs. 10 each		
(v) Nocnex Chemicals Pvt Ltd	15.43	15.43
154343 shares (31/03/2023- 154343) shares of Rs. 10 each		
(vi) Yocnex Chemicals Pvt Ltd	15.43	15.43
154343 shares (31/03/2023- 154343) shares of Rs. 10 each		
(vii) Suksess Chemicals Pvt Ltd	15.43	15.43
154343 shares (31/03/2023- 154343) shares of Rs. 10 each		
	122.26	122.26
(B) Investment in Others - Quoted* (FVTOCI)		
Bank of Baroda		
1640 Equity shares (31/03/2023- 1640)	-	3.75
	-	3.75
Total (A+B)	122.26	126.01

Note 4 Other financial Assets

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non- Current		
Security Deposit with Other	36.12	36.12
Total	36.12	36.12
Current		
Security Deposits	718.16	181.59
Total	718.16	181.59

Note 3 Investments

(₹ in Lakhs)

5 Deferred tax Liability (net)

(₹ in Lakhs)

Note 5 DEFERRED TAX ASSETS / LIABILITIES (NET)		
Particulars	As at 31st March 2026	As at 31st March, 2025
(a) Deferred Tax Assets		
Provision for employees' benefit	107.68	86.54
Total deferred tax assets	107.68	86.54
(b) Deferred Tax Liabilities		
Timing difference of property, plant and equipments	-945.92	-554.96
Total deferred tax liabilities	-945.92	-554.96
Net Deferred tax assets / (liabilities)	-838.24	-468.42
Movement in component of deferred tax		
Charged/(credited) to Profit & Loss:		
Timing difference of property, plant and equipments	390.96	554.96
Provision for employees' benefit	-21.14	-86.54
	369.82	468.42
Charged/(credited) to other comprehensive income:		
Provision for employees' benefit	-	-

Note 6 Inventories (valued at lower of cost and net realizable value) *

Particulars	As at 31st March, 2026	As at 31st March, 2025
Raw Materials	666.41	153.57
Finished goods	1573.75	1111.73
Stores and spares	184.12	154.46
Total	2424.29	1419.77

* As taken, valued and certified by the management

Note 7 Trade Receivables

Particulars	As at 31st March, 2026	As at 31st March, 2025
Considered Good- Secured	-	-
Considered Good- Unsecured	4134.64	5161.93
Considered Good- Doubtful	-	-
Total	4134.64	5161.93

Note 7 Trade Receivables (Cont.)

(₹ in Lakhs)

Particulars	Outstanding for following periods from due date of payment					For 2025-26
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	3535.78	494.27	21.52	13.59	69.48	4134.64
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables-considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-

Particulars	Outstanding for following periods from due date of payment					For 2024-25
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	4484.10	33.66	298.79	222.70	122.68	5161.93
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables-considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-

Note 8 Cash and Cash Equivalents

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
(a) Balances with banks		

(i) In Current Account	21.91	39.56
(b) Cash on hand	16.16	6.64
Total Cash and Cash Equivalents	38.06	46.19

Note 9 Other Bank Balances

Particulars	As at 31st March, 2026	As at 31st March, 2025
Earmarked Balances		
-Margin Money (For LC & BG)	-	118.58
Other Deposit Account (For Collateral Security)	2209.57	1113.93
-Deposit accounts with maturity beyond three months upto twelve months		
Total	2209.57	1232.51

Note 10 Loans

Particulars	As at 31st March, 2026	As at 31st March, 2025
Current		
Loan to Others	10.00	117.61
Loan to Corporate	15.29	90.73
Total	25.29	208.34

Note 11 Current Tax Assets

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non- Current		
Advance tax including TDS & MAT Credit	316.27	857.89
Less: Prov. For Income Tax	-365.14	-465.64
Total	-48.87	392.25

Note 12 Other Current Assets

Particulars	As at 31st March, 2026	As at 31st March, 2025
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Note 12 Other Current Assets

(i) Advances other than Capital Advances		
Advance to Creditors		279.45
Other Receivables	235.38	85.07
Paid for NCLT purchase of RCHEM Pvt Ltd. (Ref: Note - 40B)	301.25	330.21
	536.63	694.74
(ii) Others		
CENVAT/ Service Tax/ Sales Tax recoverable	38.39	101.37
GST Input (net of Output)	1185.50	174.46
	1224.38	275.82
Total	1761.01	970.56

Note 13 Share Capital

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	Number	Amount	Number	Amount
<u>Authorised</u>				
Equity shares of Rs.10 each	3,37,50,000	3375.00	3,37,50,000	3375.00
		33,75,00,000		33,75,00,000
<u>Issued, Subscribed & Paid up</u>				
Equity shares of Rs.10 each	80,00,000	800.00	80,00,000	800.00
		800.00		800.00

Details of the Shareholders holding more than 5% of Equity Shares of the Company

Name of Shareholder	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares held	% of Holding	No. of Shares held	% of Holding
SUSHILA DEVI MUNDHRA	10,31,175	12.89	10,31,175	12.89
SURAJ RATAN MUNDHRA	7,91,627	9.90	7,91,627	9.90
SURAJ RATAN MUNDHRA HUF	6,70,005	8.38	6,70,005	8.38
ARC HOLDINGS LTD	12,23,380	15.29	12,23,380	15.29
MUKESH MUNDHRA	7,00,759	8.76	7,00,759	8.76

* No Shares were either issued otherwise than for payment being received in cash or brought back or allotted as fully paid-up bonus shares in the preceding five years from the date of this balance sheet.

Promoters Share Holding:

Name of Promoter	As at 31st March, 2026		% Change during the year	As at 31st March, 2025	
	No. of Shares held	% of Holding		No. of Shares held	% of Holding
Sushila Devi Mundhra	1031175	12.89	Nil	1031175	12.89
Suraj Ratan Mundhra	791627	9.90	Nil	791627	9.90
Mukesh Mundhra	700759	8.76	Nil	700759	8.76
Rajesh Mundhra	345840	4.32	Nil	345840	4.32
Suraj Ratan Mundhra HUF	670005	8.38	Nil	670005	8.38
Kapila Mundhra	292331	3.65	Nil	292331	3.65
Vasundhra Mundhra	308047	3.85	Nil	308047	3.85
Ajay Kumar Mimani	37040	0.46	Nil	37040	0.46
Arc Holdings Limited	1223380	15.29	Nil	1223380	15.29
Pbc Carriers Private Limited	137166	1.71	Nil	137166	1.71

Reconciliation of shares outstanding at the beginning of the year and at the end of the reporting period

EQUITY SHARES

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	Number	Amount	Number	Amount
At the beginning of the period	80,00,000	800.00	80,00,000	800.00
Issued during the period	-	-	-	-
Outstanding at the end of the period	80,00,000	800.00	80,00,000	800.00

Rights, preferences and restrictions attached to shares both Equity Shares & Preference Shares

Equity Shares: The company has one class of equity shares having a par value of Rs.10/-per share. Each shareholder is eligible for one vote per share held and rank pari passu. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

Note 14 Other equity

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
General Reserve	-	-
Securities Premium Reserve	1122.50	1122.50
Retained earnings	6215.86	5747.53
Other comprehensive income	-148.33	-104.91
Total	7190.02	6765.10

Note 15 Borrowings

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non - Current		
Secured		
Vehicle loan from Bank (Hypothecation of Vehicle) ⁽¹⁾	181.82	306.98
	181.82	306.98
Unsecured		
Loan from Body Corporate	1353.73	1089.83
Loan from NBFC	598.72	239.97
Loan from Other Bank	1506.01	122.97
	3458.47	1452.77
Total	3640.29	1759.75
Current		
Secured		
Other loans from banks		
Fund Based - Cash Credit ⁽²⁾	3637.32	612.52
Current Maturity of Long-term Debt	143.93	160.91
Unsecured		
Loan from NBFC	225.53	812.93
Loan from Other Bank	315.55	163.52
Total	4322.32	1749.87

⁽¹⁾ EMI amounting to Rs 26058/- per instalments of Car payable in 60 instalments of which 55 instalments has been paid.

(1) EMI amounting to Rs 35033/-per instalments of Car payable in 60 instalments of which 50 instalments has been paid.

(1) EMI amounting to Rs 42581/-per instalments of Car payable in 60 instalments of which 58 instalments has been paid.

(1) EMI amounting to Rs 65500/-per instalments of Car payable in 36 instalments of which 5 instalments has been paid.

(1) EMI amounting to Rs 29000/-per instalments of Car payable in 39 instalments of which 9 instalments has been paid.

(1) EMI amounting to Rs 129686/-per instalment per truck for 5 trucks payable in 58 instalments of which 32 instalments have been paid.

(2) Secured by Hypothecation of Raw Material, Work in Progress, Finished Goods, Consumable Spares, Book Debts, Common Collateral immovable property, Plant & Machinery at Rampur (Budge Budge), Personal Guarantee of Ajay Kurmar Mimani, Mukesh Mundhra, Vijay Mimani, Suraj Ratan Mundhra. and Exclusive charges on FD of Rs 22.10 Cr. along with accrued interest thereon.

Note 16 Other Financial Liabilities
(₹ in Lakhs)

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non - Current		
Advance against Development	-	-
Current		
Sundry liabilities for expense	279.18	290.58
	279.18	290.58
Total	279.18	290.59

Note 17 Provisions

Particulars	As at 31st March, 2026	As at 31st March, 2025
Non - Current		
Provision for Employee Benefits		
(a) Provision for Leave Encashment	75.39	41.69
(b) Provision for Gratuity	294.37	198.80
Total	369.76	240.49
Current		
(a) Provision for Employee Benefits	108.27	157.14
(b) Provision for Gratuity	-	46.53
(c) Provision for Leave Encashment	-	10.17
Total	108.27	213.83

Note 17 Provisions
Note 18 Trade Payables

Particulars	As at 31st March, 2026	As at 31st March, 2025
Outstanding dues to Micro and Small enterprises	-	-
Outstanding dues to parties other than Micro and Small enterprises	3478.81	3784.85

*Details of dues to Micro Enterprises and Small Enterprises as defined under Micro, Small & Medium Enterprises Development Act, 2006 (MSME Act) are based on information made available to the Company.		
Total	3478.81	3784.85

Particulars	Outstanding for following periods from the due date of payment#				For 2025-26
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	3414.14	7.70	11.87	45.10	3478.81
(iii) Disputed dues – MSME	-	-	-	-	-

Particulars	Outstanding for following periods from the due date of payment#				For 2024-25
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	3541.07	195.64	14.81	33.32	3784.85
(iii) Disputed dues – MSME	-	-	-	-	-
# Ageing is considered from the date of transaction					

Disclosure under MSMED act.

a. the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of accounting year

b. Interest paid by the buyer under MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year

c. Interest due and payable for the period (where the principal has been paid but interest under the MSMED Act, 2006 not paid)

d. The amount of interest accrued and remaining unpaid at the end of accounting year

e. Interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23.

Note 19 Other Current liabilities
(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Statutory Liabilities	15.65	32.37
Advance From Customer	-	339.23
Total	15.65	371.60

Note 20 Revenue from Operations

Particulars	As at 31st March, 2026	As at 31st March, 2025
Sale of products (including excise duty)		
Domestic Sales	16564.11	16680.72
Export Sales	10433.25	8150.93
	26997.37	24831.64
Other Operating revenues		
Duty Drawback	103.88	81.62
Export Incentive	130.14	146.01
	234.02	227.62
Total revenue from continuing operations	27231.39	25059.27

Note 21 Other Income

Particulars	As at 31st March, 2026	As at 31st March, 2025
Interest Income		

Bank Interest Received	147.68	73.36
Interest Received from Others	-	-
	147.68	73.36
Other non-operating income		
Others	246.23	161.97
	246.23	161.97
Other Income	393.91	235.33

Note 22 Cost of Raw Materials & Component Consumed (₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Inventory at the beginning of the year	153.57	1132.46
Add: - Purchases	17858.86	16903.90
	18012.43	18036.36
Less: - Inventory at the end of year	666.41	153.57
Cost of Raw Materials Consumed	17346.02	17882.79

Note 23 (Increase)/Decrease in Inventory

Particulars	As at 31st March, 2026	As at 31st March, 2025
Inventories at the end of the Year		
Finished goods	1573.75	1111.73
	1573.75	1111.73
Inventories at the beginning of the Year		
Finished goods	1111.73	846.39
	1111.73	
		846.39
(Increase)/Decrease In Inventory	-462.02	-265.35

Note 24 Employee Benefit Expenses

Particulars	As at 31st March, 2026	As at 31st March, 2025
(a) Salaries, Wages and Incentives	1200.88	1170.59
(b) Contribution to Provident and Other funds	80.00	54.01
(c) Staff Welfare Expenses	7.83	11.10

Note 23 (Increase)/Decrease in Inventory

Total	1288.72	1235.70
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Note 25 Finance Cost

Particulars	As at 31st March, 2026	As at 31st March, 2025
Interest Expense	519.43	388.17
Other Borrowing Cost	41.27	98.80
Total	560.70	486.97

Note 26 Other Expenses

(₹ in Lakhs)

Particulars	As at 31st March, 2026	As at 31st March, 2025
Rent	277.97	156.67
Carriage Outward	329.60	297.42
Research & Development	104.64	111.43
Discount Allowed	.00	.00
Travelling & Conveyance	144.70	131.63
Bad Debt	-	-
Repairs & Maintenance	-	-
- Machinery	253.96	138.15
- Truck & Tanker	58.90	48.09
Telephone & Postage Expenses	13.86	12.97
Insurance Expenses	24.96	13.74
Filing fees, Rates & Taxes	548.06	26.75
Payment to Auditors		
- Statutory Audit Fees	4.50	4.20
- Tax Audit Fees	.00	.30
- Quarterly Review	1.50	1.50
- Other Matter	-	-
Legal & Consultancy Charges	338.37	193.99
Truck & Tanker Insurance & Other Tax	177.87	95.71
Subscription & Donation	77.73	42.97
Miscellaneous Expenses	398.01	337.20
Export Expenses	1181.09	1280.49
Loading & Unloading Expenses	70.78	71.00
Write Off	-1.10	4.79
Total	4005.36	2969.00

Note 27 Earnings per Share

Particulars	As at March 31, 2026	As at March 31, 2025
a) Net profit attributable to the shareholders (PAT)	468.29	1175.10
b) Weighted average no. of equity share of face value of ` 10/- each	80,00,000	80,00,000
Basic earnings per share in Rs.	5.85	14.69
c) Weighted average potential no. of equity shares	80,00,000	80,00,000
Diluted earnings per share in Rs	5.85	14.69

Note 28 Income tax Reconciliation

(₹ in Lakhs)

Reconciliation of Accounting profit and tax expense	As at March 31, 2026	As at March 31, 2025
Profit before tax	1693.67	1603.15
Tax at the Indian tax rate of 29.12% (previous year - 29.12%)	493.20	466.84
Tax effect of amounts which are not deductible (taxable) in calculating taxable income		
- Companies Act Depreciation	175.35	151.69
Tax effect of amounts which are deductible (non-taxable) in calculating taxable income		
- Income Tax Act Depreciation	406.65	276.57
Tax effect of other adjustments	-10.21	50.05
Impact of Unabsorbed Depreciation	-	-
MAT Impact		
Income Tax Recognized in Profit & Loss account (MAT)	272.11	291.91

Note 29 Related Party Transactions

Disclosure of related party transactions in terms of Ind AS 24 is given below.

(i) Key Managerial Personnel

(a) Name of the related parties with relationship:

- i) Mr. Suraj Ratan Mundhra, Director – Key Management Personnel
- ii) Mr. Mukesh Mundhra, Director – Key Management Personnel

- iii) Mr. Rajesh Mundhra, Director - Key Managerial Personnel
 iv) Navneet Bagri, CFO - Key Managerial Personnel

(b) Transactions with the related parties during the year:

Particulars	Remuneration		Loans & Advances given	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Key Management Personnel	216.50	202.00	Nil	Nil
Relative of KMP	Nil	Nil	Nil	Nil
Closing Balance	18.04	16.83	Nil	Nil

(ii) **Subsidiary Companies:** (Ownership Interest – 100%)

(₹ in Lakhs)

Subsidiary Company	Loan Taken	
	As at March 31, 2026	As at March 31, 2025
Allied Maritime & Infra Engineering Private Ltd	.00	131.54
ARCL Petrochemicals Limited	.00	.00
Ocilim Advisory Services Private Ltd.	.00	.00
Wide Range Merchants Private Ltd.	826.90	.00
Nocnex Chemicals Private Ltd.	.00	.00
Yocnex Chemicals Private Ltd.	.00	.00
Suksess Chemicals Private Ltd.	.00	.00
TOTAL	826.90	131.54

Closing Balance

Particulars	As at March 31, 2026	As at March 31, 2025
Loans Given	.00	.00
Interest Receivable	.00	.00
Loans Taken	826.90	131.54
Interest Payable	51.84	9.72

Note 30 Employee Benefits
Present Value of Obligations for Defined Benefits:

Particulars	Leave Encashment	Leave Encashment	Gratuity (Funded)	Gratuity (Funded)
	2025-26	2024-25	2025-26	2024-25
As at the beginning of the year	51.86	46.69	245.32	256.43
Interest Cost	3.50	3.38	19.05	15.20
Current Service Cost	11.41	8.55	16.56	18.59
Past Service Cost	15.89	.00	3.70	31.40
Benefits paid	-7.55	-13.16		
Actuarial (Gains)/Losses	.28	6.40	-22.62	-76.30
As at the end of year	75.39	51.86	294.37	245.32

a) Fair Value of Planned Assets: (₹ in Lakhs)

Particulars	Leave Encashment	Leave Encashment	Gratuity (Funded)	Gratuity (Funded)
	2025-26	2024-25	2025-26	2024-25
As at the beginning of the year	-	-	-	-
Expected return on plan assets	-	-	-	-
Contribution by Employer	7.55	13.16	22.62	76.30
(Benefits Paid)	-7.55	-13.16	-22.62	-76.30
As at the end of the year	-	-	-	-

Key results (The amount to be recognized in the Balance Sheet):

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Present value of the obligation at the end of the period	75.39	51.86	294.37	245.32

Fair value of plan assets at end of period	.00	-	-	-
Net liability/(asset) recognized in Balance Sheet and related analysis	75.39	51.86	294.37	245.32
Funded Status - Surplus/ (Deficit)	-75.39	-51.86	-294.37	-245.32

Expense recognized in the statement of Profit and Loss:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Interest cost	3.50	3.38	16.56	18.59
Current service cost	11.41	8.55	19.05	15.20
Past Service Cost	15.89	-	32.35	-
Expected return on plan asset	-	-	-	-
Expenses to be recognized in P&L	30.80	11.93	67.96	33.79

b) Other comprehensive (income) / expenses (Remeasurement Lakhs) (₹ in

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Cumulative unrecognized actuarial (gain)/loss opening. B/F	19.31	12.91	91.67	60.26
Actuarial (gain)/loss - obligation	.28	6.40	3.70	31.40
Actuarial (gain)/loss - plan assets	-	-	-	-
Total Actuarial (gain)/loss	.28	6.40	3.70	31.40
Cumulative total actuarial (gain)/loss. C/F	19.60	19.31	95.37	91.67

Net Interest Cost

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Interest cost on defined benefit obligation	-	-	16.56	18.59
Interest income on plan assets	-	-	-	-
Net interest cost (Income)	-	-	16.56	18.59

g) Experience adjustment:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Experience Adjustment (Gain) / loss for Plan liabilities	17.07	3.62	39.02	21.92
Experience Adjustment Gain / (loss) for Plan assets	-	-	-	-

h) Summary of membership data at the date of valuation and statistics based thereon:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Number of employees	202	228	202	228
Total monthly salary	44.85	34.48	44.85	34.48
Average Past Service (Years)	11.9	11	11.9	10.8
Average Future Service (yrs)	19.2	20	19.2	20.2
Average Age (Years)	40.8	40	40.8	39.8
Total Leave with Cap/Without Cap	9,354/9,354	8,966/9,480	0	-
Total CTC / Availment Rate	89,69,990 / 3%	68.96 / 3%	0	-
Weighted average duration (based on discounted cash flows) in years	15	13	9	8
Average monthly salary	22203	15,124	22203	15124

Actuarial assumptions provided by the company and employed for the calculations are tabulated:

Discount rate	7.00 % per annum	6.75% per annum	7.00% per annum	6.75% per annum
Salary Growth Rate	5.00 % per annum	5.00 % per annum	5.00 % per annum	5.00 % per annum
Mortality	IALM 2012-14	IALM 2012-14	IALM 2012-14	IALM 2012-14
Attrition / Withdrawal Rate (per Annum)	10.00% p.a.	10.00% p.a.	10.00% p.a.	10.00% p.a.

Benefits valued:

Normal Retirement Age	60 Years	60 Years	60 Years	60 Years
Salary	As per rules of the company	As per rules of the company	Last drawn qualifying salary	Last drawn qualifying salary
Vesting Period	1/30 * Salary * Number of leaves.	1/30 * Salary * Number of leaves.	5 Years of service	5 Years of service

Benefits on Normal Retirement	As above, subject to rules of the company.	As above, subject to rules of the company.	15/26 * Salary * Past Service (yr).	15/26 * Salary * Past Service (yr).
Benefit on early exit due to death and disability	As above, subject to rules of the company.	As above, subject to rules of the company.	As above except that no vesting conditions apply	As above except that no vesting conditions apply
Limit	0	0	20.00	20.00
Benefit on death	0	0	0	0

Current Liability (*Expected payout in next year as per schedule III of the Companies Act, 2013) : (₹ in Lakhs)

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Current Liability (Short Term) *	11.76	10.17	54.79	46.53
Non-Current Liability (Long Term)	63.63	41.69	239.59	198.80
Total Liability	75.39	51.86	294.37	245.32

i) Effect of plan on entity's future cash flows: Not Applicable

l) (i): Funding arrangements and funding policy: Not Applicable

l) (ii): Expected contribution during the next annual reporting period

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
The Company's best estimate of Contribution during the next year	-	-	25.16	19.71

(iii): Maturity Profile of Defined Benefit Obligation: Maturity analysis of benefit obligations.

01 Apr 2026 to 31 Mar 2027	-	54.79
01 Apr 2027 to 31 Mar 2028	-	46.27
01 Apr 2028 to 31 Mar 2029	-	36.62
01 Apr 2029 to 31 Mar 2030	-	35.78
01 Apr 2030 to 31 Mar 2031	-	29.45
01 Apr 2031 onwards	-	91.46

Projection for next period:

Best estimate for contribution during next Period	-	-	25.16	-
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- l) Sensitivity Analysis: Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate and expected salary increase rate. Effect of change in mortality rate is negligible. Please note that the sensitivity analysis presented below may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumption would occur in isolation of one another as some of the assumptions may be correlated. The results of sensitivity analysis are given below:

Period	As at March 31, 2026	As at March 31, 2025
Defined Benefit Obligation (Base)	75,39,159	2,94,37,155 @ Salary Increase Rate: 5%, and discount rate :7%
Liability with x% increase in Discount Rate	71,32,270; x=1.00% [Change (5) %]	2,82,10,492; x=1.00% [Change (4) %]
Liability with x% decrease in Discount Rate	79,94,530; x=1.00% [Change 6%]	3,07,77,042; x=1.00% [Change 5%]
Liability with x% increase in Salary Growth Rate	79,99,166; x=1.00% [Change 6%]	3,07,90,698; x=1.00% [Change 5%]
Liability with x% decrease in Salary Growth Rate	71,21,273; x=1.00% [Change (6) %]	2,81,76,986; x=1.00% [Change (4) %]
Liability with x% increase in Withdrawal Rate	75,90,519; x=1.00% [Change 1%]	2,95,15,255; x=1.00% [Change 0%]
Liability with x% decrease in Withdrawal Rate	74,82,206; x=1.00% [Change (1) %]	2,93,49,456; x=1.00% [Change 0%]

Reconciliation of liability in balance sheet:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Opening gross defined benefit liability/ (asset)	51.86	46.69	245.32	256.43
Expenses to be recognized in P&L	30.80	11.93	67.96	33.79
OCI- Actuarial (gain)/ loss-Total current period	.28	6.40	3.70	31.40
Benefits paid (if any)	-7.55	-13.16	-22.62	-76.30
Closing gross defined benefit liability/ (asset)	75.39	51.86	294.37	245.32

Defined Contribution Plans

Provident Fund for certain eligible employees is administered by the Company through Employees Provident Fund as per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952.

The amount contributed is recognized as an expense and included in "Company's contributions to PF & other funds" of Statement of Profit and Loss account is Rs.78.29 lakhs (LY Rs.57.18lakhs).

Notes

- (a) The Estimates of future salary increases, considered in actuarial valuation takes account of inflation, seniority, promotion and other relevant factors such as supply and demand in employment market.

- (b) Discount rate is based upon the market yields available on Government Bonds at the accounting date with that of liabilities.

Note 31
Disclosure of under the Micro, Small and Medium Enterprises Development Act, 2006

The Company has not received full information from vendors regarding their status under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED ACT); hence disclosure relating to amount unpaid at year end together with interest paid/payable have been given based on the information so far available with the Company / identified by the Company management. The detail of the same is as under.

Particulars	As at March 31, 2026	As at March 31, 2025
(a)(i) Principal amount remaining unpaid at the end of the accounting year	-	-
ii) Interest due on above	-	-
(b)(i) Interest paid by the Company in terms of section 16 of MSMED Act.	-	-
ii) Payment made to supplier beyond the appointed day during the year.	-	-
(c) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the due date during the year) but without adding interest specified under this act.	-	-
(d) The amount of interest accrued and remaining unpaid at the end of financial year.	-	-
(e) The amount of further interest remaining due and payable even in succeeding years, until such date when the interest due as above are actually paid.	-	-

Note 32 Expenditure in Foreign Currency
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Travelling	14.83	20.55
Professional for R & D Expenses	15.97	-
Commission	16.75	-
Business Development Expenses	10.57	20.29

Note 33 Earnings in Foreign Currency

Particulars	As at March 31, 2026	As at March 31, 2025
Value of Exports on FOB basis	10348.74	7543.69
Brokerage and Commission received	-	-

Note 34 CIF Value of imports

Particulars	As at March 31, 2026	As at March 31, 2025
Raw Materials	7310.37	8255.62

Note 35 Contingent Liabilities

a) Claims against the company not acknowledged as debt (In lakhs):

- Demand under Central Excise act, 1944 and Finance act, 1944 for the period from 2013-14, against which appeal was filed before Tribunal appeal- Rs. 18.70 lakhs.
- Demand under Central Excise act, 1944 and Finance act, 1944 for the period from 2003-04 to 2006-07, against which appeal was filed before Commissioner appeal- Rs. 02.36 lakhs.
- Demand under Central Excise act, 1944 and Finance act, 1944 for the period from 2007-08, against which appeal was filed before Commissioner appeal- Rs. 91.75 lakhs.
- Demand under Cenvat credit Rule of the Central Goods and Services Act 2017, for the period of 2011-12 to 2015-16, against which the appeal was filed before the Commissioner appeal- Rs. 52.47 lakhs.
- In Income tax, an appeal has been filed by the department against relief granted by Income tax Appellate Tribunal which is pending in High Court for the A.Y. 2010-11 OF Rs. 17.00 lakhs.
- The position of both the units (Hid Road & Budge Budge) has been handed over back to KOPT along with the stocks which are having recoverable value more than the rent payable, since the matter is sub judice we have ignored the value of recoverable from the company has provided for rent payable
- On account of bank guarantee Rs.188.00 lakhs respectively.

b) Capital and other commitments: Rs. Nil (Previous Year - Rs. Nil)

Note 36 Capital Management

The Company's objective when managing capital (defined as net debt and equity) are to safeguard the Company's ability to continue as a going concern in order to provide returns to shareholders and benefit for other stakeholders, while protecting and strengthening the balance sheet through the appropriate balance of debt and equity funding. The Company manages its capital structure and makes adjustments to it, in light of changes to economic conditions and strategic objectives of the Company. The Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

Note 37

Since SASF has failed to issue NOC as stipulated in the scheme, the company has filed a petition before the Hon'ble Calcutta High Court on the ground of breach of terms and conditions of the scheme. The matter is pending before Hon'ble Calcutta High Court. The matter for NOC with WBIDCL is being followed

Note 38 Gearing Ratio

The gearing ratio at the end of the reporting period was as follows:

(₹ in Lakhs)		
Particulars	As at March 31, 2026	As at March 31, 2025
Debt	3784.22	1920.66
Cash and Bank balance	38.06	46.19
Net Debt	3746.16	1874.46
Total Equity	7990.02	7565.11
Net debt to Equity ratio/ Gearing Ratio	0.47	0.25

Note 39 Disclosure on Financial Instruments

This section gives an overview of the significance of financial instruments for the Company and provides additional information on balance sheet items that contain financial instruments.

Financial assets and liabilities

The following table presents the carrying value and fair value of each category of financial assets and liabilities as at March 31, 2026 & March 31, 2025:

(₹ in Lakhs)

Financial Assets Measured at Amortized Cost	Current		Non- Current	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Trade receivables	4134.64	5161.93	-	-
Cash and cash equivalents	38.06	46.19	-	-
Other Bank Balances	2209.57	1232.51	-	-
Loans	25.29	208.34	-	-
Other Financial Assets	718.16	181.59	36.12	36.12
Measured at fair value through OCI				
Investments	-	-	122.26	126.01
Total Financial Assets	7125.74	6830.57	158.38	162.13

Financial Liabilities at Amortized Cost	Current		Non-Current	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Borrowings	4322.32	1749.87	3640.29	1759.75
Lease Liabilities	4.92	34.02	4.29	.00
Trade payables	3478.81	3784.85	.00	.00
Other financial liabilities	279.18	290.58	-	-
Total Financial Liabilities	8085.23	5859.32	3644.58	1759.75

Note 39 (i) Financials Instrument Disclosure
(a) Financial assets and Liabilities measured at fair value through Profit & Loss account as on 31 March 2026

(₹ in Lakhs)

Particulars	Carrying amount				Fair value			
	FVTPL	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
Financial Assets (Long Term)								
-Investments	-	.00	122.26	122.26	.00	-	122.26	122.26
-Other financial assets	-	-	36.12	36.12	-	-	36.12	36.12
Financial Assets (Short Term)								

Particulars	Carrying amount				Fair value			
	FVTPL	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
- Trade Receivable	-	-	4134.64	4134.64	-	-	4134.64	4134.64
- Cash and cash equivalents	-	-	2247.64	2247.64	-	-	2247.64	2247.64
- Loans & Advances	-	-	25.29	25.29	-	-	25.29	25.29
- Other Financial Assets	-	-	718.16	718.16	-	-	718.16	718.16
Total	-	.00	7284.12	7284.12	.00	-	7284.12	7284.12
Financial liabilities (Long Term)								
- Lease Liabilities	-	-	4.29	4.29	-	-	4.29	4.29
- Borrowings	-	-	3640.29	3640.29	-	-	3640.29	3640.29
Financial liabilities (Short Term)								
- Borrowings	-	-	4322.32	4322.32	-	-	4322.32	4322.32
- Lease Liabilities	-	-	4.92	4.92	-	-	4.92	4.92
- Trade Payable	-	-	3478.81	3478.81	-	-	3478.81	3478.81
- Other Financial Liabilities	-	-	279.18	279.18	-	-	279.18	279.18
Total	-	-	11729.81	11729.81	-	-	11729.81	11729.81

Financial assets and Liabilities measured at fair value through Profit & Loss account as on 31 March, 2025

(₹ in Lakhs)

Particulars	Carrying amount				Fair value			
	FVTPL	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
Financial Assets (Long Term)								
- Investments	-	-.58	126.59	126.01	3.75	-	122.26	126.01
- Other financial assets	-	-	36.12	36.12	-	-	36.12	36.12
Financial Assets (Short Term)								
- Trade Receivable	-	-	5161.93	5161.93	-	-	5161.93	5161.93
- Cash and cash equivalents	-	-	1278.70	1278.70	-	-	1278.70	1278.70

Particulars	Carrying amount				Fair value			
	FVTPL	FVTOCI	Amortised Cost*	Total	Level 1	Level 2	Level 3	Total
Loans & Advances	-	-	208.34	208.34	-	-	208.34	208.34
Other Financial Assets	-	-	181.59	181.59	-	-	181.59	181.59
Total	-	-58	6993.28	6992.70	3.75	-	6988.95	6992.70

Financial liabilities (Long Term)								
Lease Liabilities	-	-	-	-	-	-	-	-
Borrowings	-	-	1759.75	1759.75	-	-	1759.75	1759.75
Financial liabilities (Short Term)								
Borrowings	-	-	1749.87	1749.87	-	-	1749.87	1749.87
Lease Liabilities	-	-	34.02	34.02	-	-	34.02	34.02
Trade Payable	-	-	3784.85	3784.85	-	-	3784.85	3784.85
Other Financial Liabilities	-	-	290.58	290.58	-	-	290.58	290.58
Total	-	-	7619.07	7619.07	-	-	7619.07	7619.07

Fair Value Hierarchy

The table shown analyses financial instruments carried at fair value. The different levels have been defined below:

Level 1: Quoted Prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e., derived from prices)

Level 3 : Inputs for the asset or liability that are not based on observable market data (unobservable inputs)

Financial assets and liabilities measured at fair value through OCI at 31 March, 2026

(₹ in Lakhs)

	Level 1	Level 2	Level 3	Total
Financial Assets	-	-	-	-
-Investment	-	-	-	-

Financial assets and liabilities measured at fair value through OCI at 31 March, 2025

(₹ in Lakhs)

	Level 1	Level 2	Level 3	Total
Financial Assets	-	-	-	-

Investment	3.75	-	-	3.75
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Note 40A

Balance confirmations are matched in respect of trade receivables and trade payables. In the opinion of the management, it is unlikely that there will be any major reconciliation difference with material impact on the carrying amounts of these assets and liabilities as reflected in these financial statements.

Note 40B

As per NCLT Order, we purchased RCHEM Industries Pvt. Ltd. In consideration of Rs 3,01,25,000/- but the shares of the Company have not been transferred in the name of ARCL Organics Ltd as on 31/03/2025. So that the M/s RCHEM Industries Pvt. Ltd. is not considered a Subsidiary Company of ARCL Organics Ltd. In this regards the transferred value is shown under Other Current Assets in Note no.-12.

Note 41 Financial Risk Management

The Company's business activities are exposed to a variety of risks including liquidity risk, credit risk, and market risk. The Company seeks to minimize the potential adverse effects of these risks by managing them through a structured process of identification, assessment, and prioritization of risks followed by coordinated efforts to monitor, minimize and mitigate the impact of such risks on its financial performance and capital. For this purpose, the Company has laid comprehensive risk assessment and minimization/mitigation procedures, which are reviewed by the Audit Committee and approved by the Board from time to time. These procedures are reviewed to ensure that executive management controls risks by way of a properly defined framework. The Company does not enter into derivative financial

instruments for speculative purposes. The following table explains the sources of risk and how the entity manages the risk in its financial statements. The management reviews the status of all principal risks with a significant potential impact. Additionally, the Audit Committee carried out focused risk reviews of its Plant and divisions. These reviews included an analysis of both the principal risks and the controls, monitoring, and assurance processes established to mitigate those risks to acceptable levels. As a result of these reviews, several actions were identified to continue to improve internal controls and the management of risk.

Risk	Exposure arising from	Measurement	Management
Credit Risk	Cash and cash equivalents, trade receivables, financial assets measured at amortized cost.	Aging analysis, Credit analysis	Credit limits and analysis of creditworthiness
Liquidity Risk	Borrowings and other liabilities.	Cash Flow forecasts	Timely evaluation of Credit facilities and regularly payment interest liabilities
Market Risk – foreign exchange	Recognized financial assets and liabilities not denominated in INR	Cash Flow forecasts	Monitoring of currency exchange rate movement.
Market Risk – interest rate	Long Term Borrowings/Liabilities	...	Monitoring of interest rate movements
Market Risk – security prices	Investment in Securities	...	Portfolio Management

Credit Risk

Credit Risk is the risk that the counterparty will not meet its obligations under a financial instrument or customer contract leading to financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables and deposits to landlords) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions, and other financial instruments. The company generally doesn't have collateral.

Customer credit risk is managed by business through the company's established policy, procedures, and controls relating to customer credit risk management. The credit quality of each customer is assessed and credit limits are defined in accordance with this assessment. Outstanding customer receivables and security deposits are regularly monitored.

The aging of Trade receivables i.e. receivable which are post due (net of allowances/provisions) are below:

(₹ in Lakhs)		
Age of receivables	As at March 31, 2026	As at March 31, 2025
Less than six months	3535.78	4484.10
More than six months	598.86	677.83

Market Risk

Market risk is the risk that the fair value of future cash flow of financial instruments may fluctuate because of changes in market conditions. Market risk broadly comprises three types of risks namely currency risk, interest rate risk, and price risk (for commodities or equity instruments).

- (i) **Foreign Exchange Risk** - The company operates only in India and has not entered into any foreign exchange or commodity derivative contracts. Accordingly, there is no significant exposure to market risk.
- (ii) **Interest Rate Risk** - As a majority of the financial assets and liabilities of the Company are fixed interest-bearing instruments, the Company's net exposure to interest risk is negligible.
- (iii) **Security Price Risk** - The company's exposure to securities price risk arises from investments held by the company and classified in the balance sheet either as fair value through OCI or fair value through Profit or Loss.

To manage the price risk arising from investments, the company diversifies its portfolio. Diversification of a portfolio is done in accordance with the directions of the Board.

Liquidity risk

The company's objective is to at all times maintain the optimum level of liquidity to meet its cash and collateral requirement at all times. The current committed lines of credit are sufficient to meet its short to medium-term expansion needs and hence evaluate the concentration of risk with respect to liquidity as low. The Company monitors rolling forecasts of its liquidity requirements to ensure it has sufficient cash to meet operational needs while maintaining headroom on its undrawn committed borrowing facilities at all times so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

The company primarily depends on its own funds and has a low level of borrowing.

As at March 31, 2026

Particulars	Less than 3 months	3 to 12 months	1 to 5 years	>5 years	Total
Financial Liabilities					
(i) Borrowings	133.75	4038.57	2258.13		7962.61
(ii) Trade and other payables		3414.14	64.68		3478.81
(iii) Other financial liabilities	191.43		87.74		279.18

(iv) Lease liabilities	2.64	6.57	.00		9.21
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The table below summarises the maturity profile of the Company's financial liabilities based on contractual undiscounted payments:

As at March 31, 2025

Particulars	Less than 3 months	3 to 12 months	1 to 5 years	>5 years	Total
Financial Liabilities					
(i) Borrowings	284.85	1467.06	1757.71		3509.62
(ii) Trade and other payables		3541.07	243.77		3784.85
(iii) Other financial liabilities	202.84		87.74		290.59
(iv) Lease liabilities	5.29	15.86	12.88		28.73

Note 42

The Company's exposure to foreign currency risk at the end of the reporting period expressed in INR, are as follows:

Particulars	As at March 31, 2026	As at March 31, 2026	As at March 31, 2025	As at March 31, 2025
	USD	EURO	USD	EURO
Financial Assets				
Trade Receivables	1419.84	505.20	1547.59	292.94
Financial Liabilities				
Trade Payables	1642.40	-	1282.52	-

Note 43 Expenditure on Research & Development

During this year company incurred Rs 19,49,361/- for the purchase of Research and Development equipment in Fixed Assets and incurred expenses disclose in Note 26 of Rs 1,04,63,750/-.

Details of Research & Development expenses incurred during the year, debited under various heads of Statement of Profit and Loss is given below:

	As at March 31, 2026	As at March 31, 2025
Employees benefits expense	83.28	98.52
Miscellaneous expenses	21.36	12.90

Details of Capital expenditures incurred for Research & Development are given below:

	As at March 31, 2026	As at March 31, 2025
Capital Expenditure	19.49	5.32

Note 44

(i) Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken at the balance sheet date.

(ii) No proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder and company has not been declared as wilful defaulter by and bank or institution or other lender.

(iii) To the best of the information available, the company has not entered into any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956

(iv) Company has not traded or invested in Crypto currency or Virtual Currency during the financial year

(v) The Company has not received any fund from any person(s) or entity(ies), including foreign entities ("Funding party") with the understanding (whether recorded in writing or otherwise) that the Company shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding party (ultimate beneficiaries); or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(vi) No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

Note 45 Details of Corporate Social Responsibility expenditure:
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(i) amount required to be spent by the company during the year	33.70	21.97
(ii) amount of expenditure incurred	36.59	20.00
(iii) shortfall at the end of the year	-	-
(iv) total of previous years shortfall	-	-
(v) reason for shortfall,	-	-
(vi) nature of CSR activities	Rural development projects	Rural development projects
(vii) details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	2,00,000 for promoting health care including preventive health care at Rudraprayag (Chairman of the Company is the trustee of Trust)	2,00,000 for promoting health care including preventive health care at Rudraprayag (Chairman of the Company is the trustee of Trust)
(viii) where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	-	-

Note 45 (a) Auditor's Remuneration
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
As Auditor:		
Audit fees	4.20	4.20
Tax audit fees	.30	.30
Limited Review	1.50	1.50
Reimbursement of expenses		
Others		
Total	6.00	6.00

Note 46
Note on Segment reporting to be included by updating the below language

The Company is engaged in the business of manufacturing and selling of **Phenolics, Amino Resins, Melamine Resins and Formaldehyde**. Based on the nature of products, production process, regulatory environment, customers and distribution methods there are no reportable segment(s) other than "Chemicals and Allied Products."

Note 47 Particulars of Derivative instruments and unhedged foreign currency exposure:

Particulars of Unhedged foreign currency exposure:	As at March 31, 2026		As at March 31, 2025	
Particulars	Amount in Foreign Currency US\$	Amount	Amount in Foreign Currency US\$	Amount
Purchase of Raw Material				
a) Creditors	82.18	7310.37	94.59	8255.62
b) Buyer's Credit	-	-	-	-
Hedged Foreign Currency	-	-	-	-
Buyers Credit (USD)	-	-	-	-

Particulars of Unhedged foreign currency exposure:	As at March 31, 2026		As at March 31, 2025	
Particulars	Amount in Foreign Currency US\$	Amount	Amount in Foreign Currency US\$	Amount
Purchase of Traded Goods				

a) Creditors	-	-	-	-
b) Buyer's Credit	-	-	-	-
Hedged Foreign Currency	-	-	-	-
Buyers Credit (USD)	-	-	-	-

Note 48 Lease Liability

(₹ in Lakhs)

Particulars	As at March 31, 2026			As at March 31, 2025		
	Non-Current	Current	Total	Non-Current	Current	Total
Opening	32.04	1.99	28.73	19.24	9.49	28.73
Addition	-	-	-	12.80	11.24	24.04
Interest Cost	-	-6.78	-6.78	-	4.43	4.43
Deletion	-	-	-	-	-	-
Lease Payment	-	18.04	18.04	-	23.18	23.18
Closing	32.04	-22.83	3.91	32.04	1.99	34.02

The Table below provides details regarding the contractual maturities of lease liabilities as on undiscounted basis

Particulars	As at March 31, 2026	As at March 31, 2025
Less than one year	-	-
More than one year but less than five years	4.92	34.02
More than Five Years	0	-
Total	4.92	34.02

Note 49 Assets Pledged as Security

The carrying amounts of assets pledged as security for current borrowings are:

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Current		
Financial assets	6558.93	6700.28
First charge		
Margin Money	-	118.58
Inventories	2424.29	1419.77
Trade Receivable	4134.64	5161.93

Non-financial assets		-
Total current assets pledged as security	6558.93	6700.28

Non-current		
Financial assets	-	-
First charge		
Fixed Deposit	2209.57	1113.93
Non-financial assets	-	-
Total non-currents assets pledged as security	2209.57	1113.93
Total assets pledged as security	8768.51	7814.21

Note 50

Revenue from sale of major products in terms of type of sale / customer and based on primary geographical market:

(₹ In Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Type of Goods & Services		
Amino Powder	5948.90	5189.35
Aqua-Sb	2726.49	1832.39
Epoxy Resin	17.78	92.81
Formaldehyde	10501.46	11131.30
Liquid	49.49	157.65
PF Powder	6586.03	5322.90
Phenolics	105.39	347.59
Trading Sales	1061.84	757.66
Total	26997.37	24831.64
Geographical Region		
India	16564.11	16680.72
Overseas	10433.25	8150.93
Total	26997.37	24831.64
Type of Sales		
Manufactured	25935.52	24073.99
Traded	1061.84	757.66
Total	26997.37	24831.64

Type of customers		
Government	-	-
Non-government	26997.37	24831.64
Total	26997.37	24831.64

CONSOLIDATED FINANCIAL STATEMENTS

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ARCL ORGANICS LIMITED

Report on the Audit of the Consolidated Financial Statements

Opinion

1. We have audited the accompanying consolidated financial statements of **ARCL Organics Limited** (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") comprising of the Consolidated Balance Sheet as at 31st March, 2026, the Consolidated Statement of Profit and Loss including other comprehensive Income, the Consolidated Cash Flow Statement, the Consolidated Statement of Changes in Equity and notes to the financial statements for the year ended on that date including a summary of material accounting policies and other explanatory information (herein after referred to as "Consolidated Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of reports of the other auditors on separate financial statements of the subsidiaries referred to in the Other Matters paragraph, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of their consolidated state of affairs of the Group as at March 31, 2026, of consolidated profit (including Other Comprehensive Income), consolidated changes in equity and its consolidated cash flows for the year ended on that date.

Basis for Opinion

2. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India and we have fulfilled our other ethical responsibilities in accordance with the provisions of the Companies Act, 2013. We believe that the audit evidence we have obtained along with the consideration of audit reports of the other auditors referred to in "Other Matters" paragraph below, is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

3. Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to communicate in our consolidated report.

Emphasis of Matter

4. We draw attention to Note 41 to the financial statements, which states that the Company has acquired R-Chem Industries through NCLT proceedings for Rs. 301 lakhs on 17th March 2022 and has taken possession of the unit. The process of updating records with the Registrar of Companies (ROC) and obtaining necessary Pollution Control approvals is in progress. However, the shares of RCHEM Industries Pvt. Ltd. have not yet been transferred in the name of ARCL Organics Ltd. as at 31st March 2026. Pending such approvals, the amount has been disclosed under "Other Current Assets." Our opinion is not modified in respect of this matter.

Other Information

5. The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board Report, Business Responsibility Report, Corporate Governance and Shareholders' Information but does not include the consolidated financial

statements and our auditor's report thereon. The aforesaid documents are expected to be made available to us after the date of this auditor's report.

6. Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.
7. In connection with our audit of the consolidated financial statements, our responsibility is to read the other information when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.
8. When we read the aforesaid documents, if we conclude that there is a material misstatement therein, we are required to communicate the matters to those charged with governance.

Management's Responsibility for the Consolidated Financial Statements

9. The Holding Company's Board of Directors is responsible for the preparation of these consolidated financial statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and statement of changes in equity of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act, read with Rules issued thereunder. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of

preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

10. In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.
11. The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of the Group.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

12. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.
13. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtained an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the Group which are companies incorporated in India have adequate internal financial controls system in place and the operating effectiveness of such controls.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
 - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
 - Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.
14. We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
 15. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
 16. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matters or when we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.
 17. Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

Other Matters

18. We did not audit the financial Statements of seven subsidiaries included in the consolidated financial statements, whose financial statements, reflect total assets of Rs. 1955.61 lakhs as at March 31,2026, Group's share of total revenue of Rs.217.83 lakhs and Group's share of total net profit(loss) after tax of Rs. Rs. 50.72 lakhs, total comprehensive income/(loss) Rs. 50.72 lakhs for the year ended March 31,2026 respectively, and Cash flows (net) of Rs. 512.76 lakhs for the year ended on the date as

considered in the financial statements. These financial statements have been audited by other auditors whose reports have been furnished to us by the management and our opinion on the consolidated Financial Results, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, is based solely on the report of such auditors.

Our opinion on the Consolidated Financial Results is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

19. As required by Section 143 (3) of the Act, we report that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- (b) In our opinion proper books of accounts as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors.
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- (d) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with relevant Rules issued thereunder.
- (e) On the basis of the written representations received from the directors of the Holding Company as on 31st March, 2026 taken on record by the Board of Directors of the Holding Company and the reports of the other statutory auditors of its subsidiary companies, none of the directors of the Group's companies is disqualified as on 31st March 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- (f) With respect to the adequacy of the internal financial controls over financial reporting and the operating effectiveness of such controls, refer to our separate report in "Annexure A", which is based on the auditor's report of the parent and its subsidiary companies incorporated in India.
- (g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Holding Company to its directors during the year is in accordance with the provisions of section 197 of the Act.

- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group – Refer Note 35 to the consolidated financial statements.
 - ii. The Group did not have any material foreseeable losses on long-term contracts including derivative contracts.
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies incorporated in India.
 - iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any

- person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The Company has neither proposed any dividend in the previous year or in the current year nor paid any interim dividend during the year.
- vi. Based on our examination which included test checks, the company and its subsidiaries have used accounting software for maintaining their respective books of account for the financial year ended March 31, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

For L. B Jha & Co. LLP
Chartered Accountants
Firm Registration No: 301088E / E300295

(Ranjan Singh)
Partner
Membership No: 305423
UDIN: 26305423XLPVOJ4813

Place: Kolkata
Date: 07.05.2026

ANNEXURE- A TO THE INDEPENDENT AUDITOR'S REPORT

To the members of ARCL ORGANICS LIMITED

[Referred to in paragraph 19(f) of the Auditors' Report of even date]

Report on the Internal Financial Control under Clause (i) of Sub –section 3 of Section 143 of the Companies Act, 2013("the Act")

1. We have audited the internal financial controls over financial reporting of **ARCL ORGANICS LIMITED** (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), which are companies incorporated in India as of 31st March 2026 in conjunction with our audit of the consolidated financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

2. The respective Board of Directors of the of the Holding Company and its subsidiary companies, are responsible for establishing and maintaining internal financial control based on the internal control over financial reporting criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

3. Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Holding Company and its subsidiaries which are companies incorporated in India based on our audit. We conducted our audit in accordance with the "Guidance Note" and the Standard on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.
4. Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting includes obtaining an understanding of internal financial control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal controls based on the assessed risk. The procedure selected depends on the auditor's judgment, including the assessment of the risk of material misstatement of the financial statement, whether due to fraud or error.
5. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors of the subsidiary companies, in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting the Company and its subsidiary companies.

Meaning of Internal Financial Control over Financial Reporting

6. A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statement for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that
 - 1) pertain to the maintenance of the records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
 - 2) provide reasonable assurance that the transactions are recorded as necessary to permit preparation of financial statement in accordance with generally accepted accounting principles, and that receipts and expenditure of the company are being made only in accordance with authorization of management and directors of company; and

- 3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statement.

Inherent Limitations of Internal Financial Control over Financial Reporting

7. Because of inherent limitation of internal financial control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to errors or fraud may occur and not be detected. Also, projections of any evaluations of the internal financial control over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

8. In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of the other auditors referred to in the Other Matters paragraph below, the Holding Company and its subsidiary companies have, in all material respect, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March 2026, based on the internal control over financial reporting criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Control Over Financial Reporting, issued by ICAI.

Other Matters

9. Our aforesaid report under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls over financial reporting insofar as it relates to seven subsidiary company is based solely on the corresponding reports of the auditors of such companies.

For L. B. Jha & Co. LLP.
Chartered Accountants
Firm Registration No: 301088E /
E300295

(Ranjan Singh)

Partner

Place: Kolkata

Date: 07.05.2026

Membership Number: 305423

UDIN: 26305423XLPVOJ4813

Consolidated Balance Sheet as on 31st March 2026			(₹ in Lakhs)
Particulars	Note No.	As at 31st March 2026	As at 31st March 2025
ASSETS			
Non-current assets			
Property, Plant and Equipment	2	9709.91	6758.28
Right of Use	2	7.90	31.59
Financial Assets			
(i) Investments	3	-	3.75
(ii) Other financial Assets	4	36.12	36.12
Total Non - Current Assets		9753.93	6829.74
Current assets			
Inventories	6	2424.29	1419.77
Financial Assets			
(i) Trade receivables	7	4146.52	5163.80
(ii) Cash and cash equivalents	8	54.38	575.25
(iii) Other Bank Balances	9	2209.57	1232.51
(iv) Loans	10	27.90	70.81
(v) Other Financial Assets	4	718.16	181.59
Other current assets	12	2698.25	1415.22
Total Current Assets		12279.07	10058.95
Total Assets		22033.00	16888.69
EQUITY AND LIABILITIES			
Equity			
Equity Share capital	13	800.00	800.00
Other Equity	14	7420.46	6944.88
Total equity		8220.46	7744.88
LIABILITIES			
Non-current liabilities			
Financial Liabilities			
(i) Borrowings	15	2761.55	1618.49
(ia) Lease Liabilities		4.29	-
Provisions	17	369.76	240.49
Deferred Tax Liabilities (Net)	5	838.24	468.42
Total non-current liabilities		3973.84	2327.40
Current liabilities			
Financial Liabilities			
(i) Borrowings	15	4322.32	1749.87
(ia) Lease Liabilities		4.92	34.02
(ii) Trade payables	18		
Outstanding dues to Micro and Small enterprises			-
Outstanding dues to parties other than Micro and Small enterprises		4228.81	4534.85
(iii) Other financial liabilities	16	279.18	290.58
Provisions	17	108.26	213.83
Other current liabilities	19	868.63	403.30
Current Tax Liability Net	11	26.58	(410.04)
Total Current Liabilities		9838.70	6816.41
Total liabilities		13812.54	9143.81
Total Equity & Liabilities		22033.00	16888.69
Significant accounting policies	1		
Additional notes to financial statements	27- 43		
The above balance sheet should be read in conjunction with the accompanying notes In terms of our report of even date			
For and on behalf of the Board			
For L B Jha & Co Chartered Accountants (Firm registration no. 301088E)		Suraj Ratan Mundhra Managing Director DIN-00681223	Mukesh Mundhra Director DIN-00658602
Partner Ranjan Singh (Membership no. 305423) Place: Kolkata Date: 07.05.2026		Navneet Bagri Chief Financial Officer	

Consolidated Statement of Profit and Loss for the year ended 31 March 2026

SL NO.	₹ in Lakhs			
	Particulars	NOTE NO.	For the year ended	
			31-Mar-2026	31-Mar-2025
1	Income			
	(a) Revenue from Operations	20	27231.39	25059.27
	(b) Other Income	21	393.91	235.34
	Total Income		27625.30	25294.61
2	Expenses			
	(a) Cost of Materials Consumed	22	17346.02	17882.79
	(b) Purchase of Stock in Trade		2590.69	861.42
	(c) Changes in inventories of Finished Goods, Work-in-Progress and Stock-in-Trade	23	-462.02	-265.35
	(d) Employee Benefits Expenses	24	1283.28	1228.46
	(e) Other Expenses	26	4009.42	2971.19
	Total Expenses		24767.39	22678.51
3	Earnings before Finance costs, Depreciation & Amortisation, Share of Profit/(Loss) of Associates, Exceptional Item and Tax (1-2) (EBITDA)		2857.91	2616.10
4	Finance Costs	25	496.21	419.79
5	Profit after Finance costs but before Depreciation & Amortisation, Share of Profit/(Loss) of Associates, Exceptional Item and Tax (3- 4)		2361.70	2196.31
6	Depreciation and Amortisation Expenses	2	602.16	520.92
7	Profit before Share of Profit/(Loss) of Associates, Exceptional Item and Tax (5-6)		1759.54	1675.39
8	Profit/(Loss) before Exceptional Items & Tax		1759.54	1675.39
9	Exceptional item		54.80	-
10	Profit/(Loss) before Tax (8-9)		1704.74	1675.39
11	Tax Expense / benefit			
	(a) Current Tax		289.24	305.99
	(b) Tax related to earlier years		526.69	-
	(c) Deferred Tax charge / (credit)		369.82	136.14
	Net Tax Expense / benefit		1185.75	442.13
12	Net Profit/(Loss) after tax (PAT) (10-11)		518.99	1233.26
13	Other comprehensive income			
	<i>Items that will not be reclassified to profit or loss</i>			
	(a) Remeasurements Gains/(Losses) on Defined Benefit Plan		-43.41	-37.81
	(b) Gains/(Losses) on fair valuation of Equity Instruments		-	-58
	Other comprehensive income for the year, net of tax		-43.41	-38.39
14	Total Comprehensive Income (12+13)		475.58	1194.87
15	Earnings per equity share attributable to owners of ARCL Organics Limited:			
	Basic earnings per share		6.49	15.42
	Diluted earnings per share		6.49	15.42
	Summary of Material Accounting Policies	1		
	Additional notes to financial statements	27- 51		

In terms of our report of even date

For and on behalf of the Board of Director of ARCL Organics Ltd

For L. B. Jha & Co. LLP.
 Chartered Accountants
 Firm Registration No: 301088E / E300295

Suraj Ratan Mundhra
 Managing Director
 DIN-00681223

Mukesh Mundhra
 Director
 DIN-00658602

Partner Ranjan Singh
 (Membership no. 305423)

Navneet Bagri
 Chief Financial Officer

Place: Kolkata
 Date: 07/05/2026

Consolidated Cash Flow Statement for the year ended 31st March 2026				(₹ in Lakhs)
		For the year ended 31st March, 2026	For the year ended 31st March 2025	
A. Cash Flow from Operating Activities				
Net profit before tax as per Statement of Profit and Loss		1704.74		1675.39
Adjustments for:				
Depreciation on Tangible Assets	602.16		520.92	
Interest Income	-147.68		-73.36	
Interest Expense	454.90		320.92	
Actuarial Gain /loss transferred to OCI	-43.41		-38.39	
		865.97		730.09
Operating Profit Before Working Capital Changes		2570.71		2405.47
Increase / (Decrease) in Trade Payables	-306.04		-417.09	
Increase / (Decrease) in Other Current Liabilities	465.33		298.57	
Increase / (Decrease) in Short Term Provisions	-105.57		25.02	
Increase / (Decrease) in Long Term Provisions	129.27		21.48	
Increase / (Decrease) in Other Current financial Liabilities	-11.40		65.81	
Increase / (Decrease) in Other Non-Current financial Liabilities	-		-	
(Increase) / Decrease in Other Bank balances	-977.06		-530.86	
(Increase) / Decrease in Trade receivables	1017.28		-1734.06	
(Increase) / Decrease in Inventories	-1004.52		791.89	
(Increase) / Decrease in Loans and Advances	42.90		217.58	
(Increase) / Decrease in Other Current Assets	-1462.33		-498.61	
(Increase) / Decrease in Other Current Financial Assets	-536.57		-145.36	
(Increase) / Decrease in Other Non-Current financial Assets	-		34.75	
(Increase) / Decrease in Long Term Loans & Advances	-	-2748.71	-	-1870.89
Cash generated from operations		-178.00		534.58
Taxes paid (Net of refunds)		200.00		-
Net cash Generated/(used) from operating activities (A)		-378.00		534.58
B. Cash Flow from Investing Activities				
Purchase of fixed assets	-3530.11		-1003.48	
Disposal of Fixed Assets	-		-	
Investments in Subsidiaries	-		0.58	
Sale of Subsidiaries	3.75		-	
Interest Received	147.68		73.36	
Net cash from investing activities (B)		-3378.68		-929.54
C. Cash flow From Financing Activities				

Consolidated Cash Flow Statement for the year ended 31st March 2026					(₹ in Lakhs)
	Proceeds from short-term borrowings	2543.34		652.08	
	Proceeds/Repayment) from long - term borrowings	1147.35		-165.46	
	Interest Paid	-454.90	3235.79	-320.92	165.70
	Net cash used for financing activities (C)		3235.79		165.70
	Net Increase/(decrease in cash and cash equivalents (A+B+C)		-520.89		-229.25
	Cash and Cash equivalent at the beginning of the year		575.25		804.50
	Cash and Cash equivalent at the end of the year		54.38		575.25
	Changes in Cash and Cash Equivalents - Increase/(Decrease)		520.89		229.25

This is the Cash Flow Statement referred to in our report of even date.

For and on behalf of the Board of Director of ARCL Organics Ltd

For L. B. Jha & Co. LLP.
 Chartered Accountants
 Firm Registration No: 301088E / E300295

Suraj Ratan Mundhra
 Managing Director
 DIN-00681223

Mukesh Mundhra
 Director
 DIN-00658602

Partner Ranjan Singh
 (Membership no. 305423)

Navneet Bagri
 Chief Financial Officer

Place: Kolkata
 Date: 07/05/2026

Statement of Changes in Equity for the year ended March 2026

A. Equity Share Capital (₹ in Lakhs)		
Particulars	Notes	Amount
As at 31 March 2024	13	800.00
Changes in equity share capital		
As at 31 March 2025		800.00
Changes in equity share capital		
As at 31 March 2026		800.00

B. Other Equity

Particulars	Notes	Securities premium reserve	Capital reserve	Retained Earnings	Other Comprehensive Income		Total other equity
					Remeasurements of the defined benefit plans	Fair valuation of Equity Instrument	
Balance on 31 March 2023	14	1122.50	.03	3564.01	-61.80	-.07	4624.68
Profit for the year		-	-	1130.00	-	-	1130.00
Other comprehensive income		-	-	-	-6.22	1.56	-4.66
Adjustments		-	-	-	-	-	-
Total comprehensive income for the year		-	-	1130.00	-6.22	1.56	1125.33
Balance on 31 March 2024		1122.50	.03	4694.01	-68.02	1.49	5750.01
Profit for the year		-	-	1233.26	-	-	1233.26
Other comprehensive income		-	-	-	-37.81	-.58	-38.39
Total comprehensive income for the year		-	-	1233.26	-37.81	-.58	1194.87
Balance on 31 March 2025		1122.50	.03	5927.26	-105.83	.91	6944.88
Profit for the year				518.99			518.99
Other comprehensive income					-43.41		-43.41
Total comprehensive income for the year		-	-	518.99	-43.41	-	475.58
Balance on 31 March 2026		1122.50	.03	6446.26	-149.24	.91	7420.47

For and on behalf of the Board of Director of ARCL Organics Ltd

For L B Jha & Co
 Chartered Accountants
 (Firm registration no. 301088E)

Suraj Ratan Mundhra
 Managing Director
 DIN- 00681223

Mukesh Mundhra
 Director
 DIN-00658602

Partner Ranjan Singh
 (Membership no. 305423)
 Place: Kolkata Date: 07/05/2026

Navneet Bagri
 Chief Financial Officer

Notes forming part of the consolidated financial statements

Note 1 Corporate Information, Material Accounting Policies and Material Accounting Judgements, Estimates and Assumptions

A. Corporate information

ARCL Organics Ltd was incorporated on 8th September, 1992. It is a public limited company having its registered office at Rampur, Budge Budge Trunk Road, Kolkata- 700141, West Bengal. The Company is engaged in the business of manufacturing and selling of chemical-based products, Resins, Additives, Hardeners and specialized One-Shot Resins. Over the years, ARCL has broadened its product range and is having an integrated & computerized fully automated petrochemical complex. The Company caters to both the domestic and export market.

The Corporate identity number of the Company is L24121WB1992PLC056562 issued by Registrar of Companies, Kolkata, West Bengal.

Today along with a wide range of Resins & Additives, Hardeners and specialized One-Shot Resins, ARCL has the expertise to offer tailor-made solutions as per its client's requirements.

The financial statements of the Group comprise of the financial statements of the parent company and its seven wholly owned subsidiaries (the Company and its subsidiaries are referred to as the "Group"). The Group is principally engaged in the business of financing, trading and other activities.

The Company, its subsidiaries (jointly referred to as the 'Group' herein under) considered in these consolidated financial statements are:

Subsidiaries	Country of Incorporation	2025-26	2024-25
Allied Maritime & Infra Engineering Private Ltd	India	100%	100%
ARCL Petrochemicals Limited	India	100%	100%
Ocilim Advisory Services Private Ltd.	India	100%	100%
Wide Range Merchants Private Ltd.	India	100%	100%
Nocnex Chemicals Private Ltd.	India	100%	100%
Yocnex Chemicals Private Ltd.	India	100%	100%
Suksess Chemicals Private Ltd.	India	100%	100%

B. Material accounting policies

The significant accounting policies applied by the group in the preparation of its consolidated financial statements are listed below. Such accounting policies have been applied consistently to all the periods presented in these consolidated financial statements unless otherwise indicated.

1. Basis of accounting and preparation of financial statements

The consolidated financial statements of the Group have been prepared in accordance with the Indian Accounting Standard (Ind AS), as notified by Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013, Companies (Indian Accounting Standards) Rules, 2015 and other relevant provisions of the act.

The financial statements have been prepared under the historical cost convention with the exception of certain assets and liabilities that are required to be carried at fair value by Ind AS.

Fair Value is the price that would be received to sell an asset or paid to transfer of liabilities in an orderly transaction between market participants at the measurement date.

Accounting policies are consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in accounting policy hitherto in use.

The Ind AS financial statements are presented in INR which is the Company's functional and presentation currency and all values are rounded to the nearest lakhs, except when otherwise indicated. Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

2. Principles of Consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at 31st March 2026.

Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date the control ceases. The acquisition method of accounting is used to account for business combination by the Group. The Group combines the separate financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, Contingent liability, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary and practicable to ensure consistency with the policies adopted by the Group. Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit and loss, consolidated statement of changes in equity and balance sheet, respectively.

The financial statements are prepared using uniform accounting policies for like transactions and other events in similar circumstances. If a member of the Group uses accounting policies other than those adopted in the financial statements for like transactions and events in similar circumstances, appropriate

adjustments are made to that Group member's separate financial statements in preparing the financial statements to ensure conformity with the Group's accounting policies, wherever necessary and practicable.

Notes to the financial statements represent notes involving items which are considered material and are accordingly disclosed. Materiality for the purpose is assessed in relation to the information contained in the financial statements. Further, additional statutory information disclosed in separate financial statements of the subsidiary and/or a parent having no bearing on the true and fair view of the financial statements has not been disclosed in these financial statements.

3. Use of estimates

The preparation of the Financial Statements in conformity with IND AS requires the management to make estimates, judgments and assumptions. These estimates, judgment and assumptions affect the application of accounting policies and the reported amount of Assets and Liabilities and disclosure of contingent Liabilities on the date of the Financial Statements and reported amounts of revenues and expenses for the year.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and future periods are affected.

Key sources of estimation of uncertainty at the date of the financial statements, which may cause a material adjustment to the carrying amounts of assets and liabilities within the next financial year, is in respect of impairment of investments, useful lives of property, plant and equipment, valuation of deferred tax assets, provisions and contingent liabilities and fair value measurement of financial instruments have been discussed below. Key source of estimation of uncertainty in respect of revenue recognition and employee benefits has been discussed in their respective policies.

Useful lives of property, plant and equipment

The Company reviews the useful life of property, plant and equipment at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods.

Valuation of deferred tax assets

The Company reviews the carrying amount of deferred tax assets at the end of each year.

4. Current and Non-current Classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified twelve months as its operating cycle.

5. Property, Plant and Equipment (PPE)

Property, plant and equipment are carried at the cost of acquisition or construction less accumulated depreciation. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by management.

Freehold land is carried at its historical cost. Historical cost includes expenditure that is directly attributable to the acquisition of items.

Any subsequent costs are included in the assets carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are recognized in profit or loss as incurred.

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the assets ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying fixed assets up to the date the assets is ready for its intended use.

6. Depreciation

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation on tangible assets has been provided on the straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013. The assets

residual values, useful life and method of depreciation are reviewed and adjusted if appropriate, at the end of each reporting period.

7. Impairment of Non-Financial Assets

The management periodically assesses using external and internal sources, whether there is an indication that both tangible and intangible asset may be impaired. An impairment loss is recognized wherever the carrying value of an asset exceeds its recoverable amount. An impairment loss for an asset is reversed if, and only if, the reversal can be related objectively to an event occurring after the impairment loss was recognized.

8. Investment in subsidiaries, associates and joint ventures

Investments in subsidiaries are accounted at cost in the standalone financial statements and the same has been knocked off in the consolidated financial statements.

9. Cash and Bank Balances

Cash and bank balances consist of:

(i) Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprises of cash in hand and at bank, bank deposits and also short-term deposits with an original maturity of three months or less, which is subject to an insignificant risk of change in value. These balances with banks are unrestricted for withdrawal and usage.

(ii) Other bank balances

These include balances and deposits with banks that are restricted for withdrawal and usage.

10. Inventories

Inventories are valued at cost or net realizable value, whichever is lower. Cost of inventories includes all the cost that are incurred in bringing the inventories to their present condition and location. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated cost necessary to make the sale.

11. Financial Instruments

Financial Asset Initial Recognition

Financial assets and financial liabilities are recognized in the company's statement of financial position when the company becomes a party to the contractual provisions of the instrument. The company determines the classification of its financial assets and liabilities at initial recognition.

Subsequent Measurement

The Subsequent measurement of financial assets depends on their classification which is as follows:

Financial Asset at Fair value through Profit or Loss

Financial assets at fair value through profit and loss include financial assets held for sale in the near term and those designated upon initial recognition at fair value through profit or loss.

Financial Asset measured at Amortized Cost

Loans, receivables and cash are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Trade receivables do not carry any interest and are stated at their nominal value as reduced by appropriate allowance for estimated irrecoverable amounts based on the ageing of the receivables balance and historical experience. Individual trade receivables are written off when management deems them not to be collectible.

Financial Asset at Fair value through OCI

All equity investments, except investments in subsidiaries falling within the scope of Ind AS 109, are measured at fair value through Other Comprehensive Income (OCI). If the company decides to designate an equity instrument at fair value through OCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI.

Financial Asset Derecognition

The company derecognizes a financial asset when the contractual rights to the cash flows from the assets expire or it transfers the financial asset and substantially all the risks and rewards of ownership of the asset. Upon derecognition of equity instruments designated at fair value through OCI, the associated fair value changes of that equity instrument is transferred from OCI to Retained Earnings.

Financial Liabilities – Initial recognition and measurement

Financial liabilities are classified, at initial recognition, as financial liabilities at amortized cost, loans and borrowings, or as payables, as appropriate.

Subsequent Measurement

The Subsequent measurement of financial liabilities depends on their classification which is as follows:

Interest bearing borrowings, trade payables and other payables issued by the company are subsequently measured at amortized cost.

Measurement of Fair Values

Certain accounting policies and disclosures of the Company require the measurement of fair values, for both financial and non-financial assets and liabilities. The Company has an established control framework with respect to the measurement of fair values.

Trade Payables

These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. These amounts are secured and unsecured. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. Also, the segregation has been made for the micro, small and medium enterprises creditors.

Fair Values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

When measuring the fair value of an asset or liability, the company uses observable market data as far as possible. If the inputs used to measure the fair value of an asset or a liability fall into a different level of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

12. Borrowings

Borrowings are recognized at fair value. They are classified as current liabilities unless the Group has the right to defer the settlement of the liability for at least 12 months after the reporting period. Borrowings are removed from the balance sheet when the obligations is discharged, cancelled or expired.

13. Provisions and Contingent Liabilities

The Group recognizes a provision when there is a present obligation as a result of past event that probably requires an out flow of resources and a reliable estimate can be made of the amount of obligation. A disclosure for a Contingent Liability is made when there is a possible obligation from a past event but their existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the company.

14. Revenue Recognition

In accordance with Ind AS 115 “Revenue from Contracts with customers”, Revenue from contracts with customers is recognized on transfer of control of promised goods or services to a customer at

an amount that reflects the consideration to which the Company is expected to be entitled to in exchange for those goods or services.

(i) Sale of Goods

Revenue from the sale of goods is recognized when the Group satisfies the performance obligation in accordance with the provisions of contract with customer. This is achieved when control of the product has been transferred to the customer, which is generally determined when title, ownership, risk of obsolescence and loss pass to the customer and Group has present right to payment. The Group collects goods and services tax (GST) on behalf of the government and, therefore, these are not economic benefits flowing to the Group. Hence, they are excluded from revenue.

(ii) Interest Income

Interest Income is recognized based on time proportion basis considering the amount outstanding and the rate applicable. Interest Income is included in the Other Income in the consolidated statement of Profit and Loss.

15. Income Tax

(i) Current Income Tax

Current Income Tax is measured at the amount expected to be paid to the tax authorities in accordance with the Income Tax Act, 1961.

(ii) Deferred Tax

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amount for the financial reporting purposes at the reporting date. Deferred Tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized. Current and deferred tax is recognized in the statement of Profit and Loss, except to the extent that it relates to the items recognized in the other comprehensive income or directly in equity.

16. Employee benefits

The present value of the defined benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognized in respect of employees' services up to the end of reporting and are measured at the amounts expected to be paid when the liabilities are settled.

(ii) Long term obligations

The liabilities for earned leave and sick leave that are not expected to be settled wholly within 12 months are measured at the present value of expected future payments to be made in respect of services made by employees up to the end of the reporting period. The benefits are discounted using the government securities at the end of reporting period.

(iii) Post employment obligations - Gratuity

The liability or asset recognized in the balance sheet in respect of defined benefit gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of the plan assets. The present value of the obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have the term approximating to the terms of the related obligations.

17. Earnings per Share

Basic earnings per share are computed by dividing the profit for the year attributable to the equity shareholders for the year by the weighted average number of shares outstanding during the year.

18. Cash Flow

The investing and financing activities in cash flow statement do not have a direct impact on current cash flows although they do affect the capital and asset structure of an entity. The company has disclosed these transactions, to the extent, material in notes to cash flow statement.

19. Segment Reporting

The Company has identified that its operating activity is a single primary business segment. Accordingly, whole of India has been considered as one geographical segment. Hence, segment reporting is not applicable.

20. Foreign Currencies

Transactions in foreign currencies are initially recorded by the Company at the functional currency spot rates (i.e. INR) at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Foreign exchange gains and losses resulting from the settlement of transactions in foreign currencies and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognized in Statement of Profit and Loss.

21. Research and Development

Research and Development expenditures of revenue nature are charged to Profit & Loss Account, while capital expenditure is added to the cost of fixed assets in the year in which these are incurred.

22. Lease

a. Where the Company is the lessee

The company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, company's incremental borrowing rate.

Generally, the company uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following: Fixed payments, including in-substance fixed payments;

Variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;

Amounts expected to be payable under a residual value guarantee; and

The exercise price under a purchase option that the company is reasonably certain to exercise, lease payments in an optional renewal period if the company is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the company is reasonably certain not to terminate early.

Short-term leases and leases of low-value assets

The company has elected not to recognise right-of-use assets and lease liabilities for short-term leases of real estate properties that have a lease term of 12 months. The company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

b. Where the Company is the lessor

Assets subject to operating leases are included in fixed assets. Lease income is recognised in the statement of profit and loss on a straight-line basis over the lease term. Costs, including depreciation are recognised as an expense in the statement of Profit & Loss. Initial direct costs such as legal costs, brokerage costs, etc. are recognised immediately in the statement of Profit & Loss.

Assets given under a finance lease are recognised as a receivable at an amount equal to the net investment in the lease. Lease income is recognised over the period of the lease so as to yield a constant rate of return on the net investment in the lease. Initial direct costs relating to assets given on finance leases are charged to the Statement of Profit and Loss.

23. Operating Segments

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker (CODM). The CODM who is responsible for allocating resources and assessing the performance of the operating segments has been identified as the Board of Directors of the Company.

24. Standard notified but not yet effective:

There are no new standards that are notified but not yet effective up to the date of issuance of the company's financial statement.

25. New and amended standards

The Ministry of Corporate Affairs (MCA) has noticed Companies (Indian Accounting Standards) Rules, 2024 to amend the following Ind AS which are effective for annual periods beginning on or after April 1, 2025. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

(i) Amendments to Ind AS 21 - Lack of exchangeability

The Ministry of Corporate Affairs (MCA) noticed the Companies (Indian Accounting Standards) Amendment Rules, 2025, which amend Ind AS 21, The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows. The amendments are effective for annual reporting periods beginning on or after 1 April 2025. When applying the amendments, an entity cannot restate comparative information.

(ii) Amendments to Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

In August 2025, the MCA noticed amendments to paragraphs 69 to 76 of Ind AS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

What is meant by a right to defer settlement That a right to defer must exist at the end of the reporting period That classification is unaffected by the likelihood that an entity will exercise its deferral right That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification

In addition, a requirement has been introduced to require disclosure when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

If there is a breach of a material covenant of a long-term loan arrangement on or before the end of the reporting period, resulting in the liability becoming payable on demand as at the reporting date, and the lender agrees—after the reporting period but before the financial statements are approved for issue—not to demand repayment for at least 12 months as a consequence of the breach, this shall be treated as an adjusting event. Accordingly, the entity is not required to classify the liability as current. The amendments are effective for annual reporting periods beginning on or after 1 April 2025 retrospectively in accordance with Ind AS 8.

(iii) Amendments to Ind AS 7 and Ind AS 107 - Supplier Finance Arrangements

In August 2025, the MCA noticed amendments to Ind AS 7 Statement of Cash flows and Ind AS 107 Financial Instruments: Disclosures to clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk.

(iv) International Tax Reform—Pillar Two Model Rules – Amendments to Ind AS 12

In August 2025, the MCA noticed amendments to Ind AS 12 Income Taxes in response to the OECD's BEPS Pillar Two rules and include:

A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and

Disclosure requirements for affected entities to help users of the financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applies immediately. The remaining disclosure requirements apply for annual reporting periods beginning on or after 1 April 2025, but not for any interim periods ending on or before 31 March 2026.

The above amendments do not have any impact on the Company's standalone financial statements.

Note 2 Property, Plant and Equipment and Capital work-in progress

Particulars	Closing gross carrying amount as on 01.04.2025	Additions	Disposals	Closing gross carrying amount as on 31.03.2026	Accumulated depreciation as on 01.04.2025	Depreciation charge during the year	Disposals	Closing accumulated depreciation as on 31.03.2026	Net carrying amount as at 31.03.2026
Freehold Land	571.97	331.99	-	903.95	-	-	-	-	903.95
Buildings	477.07	195.47	-	672.54	82.66	17.87	-	100.53	572.01
Office Building	104.79	35.45	-	140.24	16.77	3.88	-	20.65	119.59
Furniture and Fixtures	124.95	1.76	-	126.71	44.16	10.91	-	55.07	71.64
Car	153.38	32.06	-	185.44	92.11	16.05	-	108.16	77.27
Tanker	622.00	9.92	-	631.91	259.13	71.26	-	330.39	301.52
Electric Installation	158.19	56.80	-	215.00	33.20	13.96	-	47.16	167.83
Air Conditioner	18.30	3.76	-	22.06	8.79	3.59	-	12.38	9.68
Computer	55.89	9.74	-	65.64	32.54	8.99	-	41.54	24.10
Software	64.76	1.75	-	66.51	46.84	12.65	-	59.49	7.03
Office Equipment	61.45	19.69	-	81.14	13.95	14.90	-	28.85	52.29
Plant & Machinery	6088.66	2804.68	-	8893.34	1193.22	396.20	-	1589.41	7303.92
R&D Equipment	98.83	19.49	-	118.32	18.57	6.56	-	25.13	93.19
Capital work in progress	-	5.89	-	5.89	-	-	-	-	5.89
Total	8600.23	3528.45	-	12128.69	1841.95	576.82	-	2418.76	9709.91
Ind-As 116	88.60	1.66	-	90.26	57.01	25.34	-	82.35	7.90
Total	8688.83	3530.11	-	12218.94	1898.96	602.16	-	2501.11	9717.81

Particulars	Gross carrying amount as on 01.04.2024	Additions	Disposals	Closing gross carrying amount as on 31.03.2025	Accumulated depreciation as at 01.04.2024	Depreciation charge during the year	Disposals	Closing accumulated depreciation as on 31.03.2025	Net carrying amount as at 31.03.2025
Freehold Land	571.97	-	-	571.97	-	-	-	-	571.97
Buildings	459.19	17.88	-	477.07	81.95	.71	-	82.66	394.41
Office Building	2.87	101.92	-	104.79	.33	16.45	-	16.77	88.01
Furniture and Fixtures	118.61	6.35	-	124.95	33.74	10.42	-	44.16	80.79
Car	152.91	0.47	-	153.38	76.23	15.89	-	92.11	61.27
Tanker	622.00	-	-	622.00	188.47	70.66	-	259.13	362.87
Electric Installation	94.18	64.01	-	158.19	18.23	14.97	-	33.20	124.99
Air Conditioner	15.68	2.61	-	18.30	5.96	2.83	-	8.79	9.51
Computer	45.77	10.12	-	55.89	24.57	7.97	-	32.54	23.35
Software	57.92	6.82	-	64.76	27.60	19.24	-	46.84	17.92
Office Equipments	29.16	32.29	-	61.45	9.26	4.69	-	13.95	47.50
Plant & Machinery	5369.54	719.11	-	6088.66	862.58	330.64	-	1193.22	4895.44
R&D Equipment	93.51	5.32	-	98.83	12.34	6.23	-	18.57	80.26
Total	7633.31	966.92	-	8581.05	1341.25	500.69	-	1841.95	6758.28
Ind-As 116	64.56	24.04	-	88.60	36.78	20.23	-	57.01	31.59
Total	7697.87	990.96	-	8688.83	1378.03	520.92	-	1898.96	6789.87

Note 3 Investments

(₹ in Lakhs)

Particulars	As at March 31st, 2026	As at March 31, 2025
Investment in Others - Quoted*		
Bank of Baroda		
1640 Equity shares FV Rs. 2 each	-	3.75
Total	-	3.75

Note 4 Other financial Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
Deposit with CESC	36.12	36.12
Total	36.12	36.12
Current		
Security Deposits	718.16	181.59
Total	718.16	181.59

Note 5 Deferred tax Liability (net)

Particulars	As at March 31, 2026	As at March 31, 2025
Deferred Tax Assets:		
Timing difference on account of:		
Defined benefit obligations	107.68	86.54
Deferred Tax Assets (A)	107.68	86.54
Less : Deferred Tax Liabilities		
Timing difference on account of:		
Property, plant and equipment	-945.92	-554.96
Deferred Tax Liabilities (B)	-945.92	-554.96
Deferred Tax Asset (Net)	-838.24	-468.42

Note 6 Inventories (valued at lower of cost and net realizable value) *

Particulars	As at March 31, 2026	As at March 31, 2025
Raw Materials	666.42	153.57
Finished goods	1573.75	1111.73
Stores and spares	184.12	154.46
Total	2424.29	1419.77

Note 7 Trade Receivables

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Considered Good- Secured	-	-
Considered Good- Unsecured	4146.52	5163.80
Considered Good- Doubtful	-	-
Less : Provision for Doubtful Debts	-	-
Unsecured, Considered Doubtful	-	-
Total	4146.52	5163.80

Particulars	Outstanding for following periods from due date of payment#					For 2025-26
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3	Total
(i) Undisputed Trade receivables – considered good	3547.66	494.27	21.52	13.59	69.48	4146.52

(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-

Particulars	Outstanding for following periods from due date of payment#					For 2024-25
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3	Total
(i) Undisputed Trade receivables – considered good	4485.97	33.66	298.79	222.70	122.68	5163.80
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables– considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-

Note 8 Cash & Bank Balances

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Balances with banks		
(i) In Current Account	34.31	564.55
(b) Cash in hand	20.07	10.70
Total Cash and Cash Equivalents	54.38	575.25

Note 9 Other Bank Balances

Particulars	As at March 31, 2026	As at March 31, 2025
Earmarked Balances		
-Margin Money	-	118.58
Other Deposit Account	2209.57	1113.93
-Deposit accounts with maturity beyond three months upto twelve months		
Total	2209.57	1232.51

Note 10 Loans

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
Loan to Others	-	-
Total	-	-
Current		
Loan To Others	12.61	-19.92
Loan to Related Party	15.29	90.73
Total	27.90	70.81

* This represents the interest portion of books subsequently by subsidiaries.

Note-11 Current Tax Assets

Particulars	As at March 31, 2026	As at March 31, 2025
Non-Current		
Advance tax including TDS & MAT Credit	338.56	875.68
Prov. For Income Tax	-365.14	-465.64
Total	-26.58	410.04

Note 12 Other Current Assets

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
(i) Advances other than Capital Advances		
Advance to Creditors	-	279.45
Other Receivables	1172.62	529.74
Paid for NCLT purchase of RCHEM Pvt Ltd. (Ref: Note - 40B)	301.25	330.21
Total	1473.87	1139.40
(ii) Others		
CENVAT/ Service Tax/ Sales Tax recoverable	38.88	101.37
GST Input (net of Output)	1185.50	174.46
Advance to Suppliers	-	-
Total	1224.38	275.82
Total	2698.25	1415.22

Note 13 Share Capital

Particulars	As at 31st March, 2026		As at 31st March, 2025	
	Number	Amount	Number	Amount
Authorised				
Equity shares of Rs.10 each	3,37,50,000	3375.00	3,37,50,000	3375.00
		3375.00		3375.00
Issued, Subscribed & Paid up				
Equity shares of Rs.10 each	80,00,000	800.00	80,00,000	800.00
		800.00		800.00

Details of the Shareholders holding more than 5% of Equity Shares of the Company

Name of Shareholder	As at 31st March, 2026		As at 31st March, 2025	
	No. of Shares held	% of Holding	No. of Shares held	% of holding
SUSHILA DEVI MUNDHRA	10,31,175	12.89	10,31,175	12.89
SURAJ RATAN MUNDHRA	7,91,627	9.90	7,91,627	9.90
SURAJ RATAN MUNDHRA HUF	6,70,005	8.38	6,70,005	8.38
ARC HOLDINGS LTD	12,23,380	15.29	12,23,380	15.29
MUKESH MUNDHRA	7,00,759	8.76	7,00,759	8.76

* No Shares were either issued otherwise than for payment being received in cash or brought back or allotted as fully paid-up bonus shares in the proceeding five years from the date of this balance sheet.

Reconciliation of shares outstanding at the beginning of the year and at the end of the reporting period
EQUITY SHARES

Particulars	As at 31st March 2026		As at 31st March 2025	
	Number	Amount	Number	Amount
At the beginning of the period	80,00,000	800.00	80,00,000	800.00
Issued during the period	-	-	-	-
Outstanding at the end of the period	80,00,000	800.00	80,00,000	800.00

Rights, preferences and restrictions attached to shares both Equity Shares & Preference Shares

Equity Shares: The company has one class of equity shares having a par value of Rs.10/-per share. Each shareholder is eligible for one vote per share held and rank pari passu. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

Note 14 Other equity
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
General Reserve	-	-
Capital Reserve	0.02	0.03
Securities Premium Reserve	1122.50	1122.50
Retained earnings	6446.24	5927.26
Other comprehensive income	-148.33	-104.91
Total	7420.43	6944.88

Note 15 Borrowings
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Non - Current		
Secured		
Vehicle loan from Bank (Hypothecation of Vehicle) (1)	181.82	306.98
Term Loan from ICICI bank	1382.17	-
	1563.99	306.98
Unsecured		
Loan from Body Corporate	474.99	948.57
Loan from Others	598.72	239.97
Loan from Other Bank	123.85	122.97
	1197.56	1311.51
Total	2761.55	1618.49
Current		
Secured		
Other loans from banks		
Fund Based - Cash Credit (2)	3637.32	612.52
Current Maturity of Long-term Debt	143.93	160.91
Unsecured		
Loan from NBFC	225.52	812.93
Loan from Other Bank	315.55	163.52
Total	4322.32	1749.87

(1) EMI amounting to Rs 26058/-per instalments of Car payable in 60 instalments of which 55 instalments has been paid.

(1) EMI amounting to Rs 35033/-per instalments of Car payable in 60 instalments of which 50 instalments has been paid.

(1) EMI amounting to Rs 42581/-per instalments of Car payable in 60 instalments of which 58 instalments has been paid.

(1) EMI amounting to Rs 65500/-per instalments of Car payable in 36 instalments of which 5 instalments has been paid.

(1) EMI amounting to Rs 29000/-per instalments of Car payable in 39 instalments of which 9 instalments has been paid.

(1) EMI amounting to Rs 129686/-per instalment per truck for 5 trucks payable in 58 instalments of which 32 instalments have been paid.

(2) Secured by Hypothecation of Raw Material, Work in Progress, Finished Goods, Consumable Spares, Book Debts, Power of Attorney for Book Debts and 1st Pari Passu charge with CBI as a Consortium member. Common Collateral immovable property, Plant & Machinery at Rampur (Budge Budge), Personal Guarantee of Ajay Kurmar Mimani, Mukesh Mundhra, Vijay Mimani, Suraj Ratan Mundhra. Corporate guarantee of PBC Carrier Pvt. Ltd., Super Polychem Industries Ltd. and Exclusive charges on FD of Rs 22.09 Cr. along with accrued interest thereon.

Note 16 Other Financial Liabilities
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Current		
Sundry liabilities for expense	279.18	290.58
Total	279.18	290.58

Note 17 Provisions

Particulars	As at March 31, 2026	As at March 31, 2025
Non - Current		
Provision for Employee Benefits		
(a) Provision for Leave Encashment	75.39	41.69
(b) Provision for Gratuity	294.37	198.80
Total	369.76	240.49
Current		
(a) Provision for Employee Benefits	108.26	157.14
(b) Provision for Gratuity	-	46.53
(c) Provision for Leave Encashment	-	10.17
Total	108.26	213.83

Note 18 Trade Payables

Particulars	As at March 31, 2026	As at March 31, 2025
Outstanding dues to Micro and Small enterprises	-	-
Outstanding dues to parties other than Micro and Small enterprises	4228.81	4534.85
*Details of dues to Micro Enterprises and Small Enterprises as defined under Micro, Small & Medium Enterprises Development Act, 2006 (MSME Act) are based on information made available to the Company.		
Total	4228.81	4534.85

Disclosure under MSMED act.

Particulars	As at March 31, 2026	As at March 31, 2025
a. the principal amount and the interest due thereon remaining unpaid to any supplier as at the end of accounting year	-	-
b. Interest paid by the buyer under MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year	-	-
c. Interest due and payable for the period (where the principal has been paid but interest under the MSMED Act, 2006 not paid)	-	-
d. The amount of interest accrued and remaining unpaid at the end of accounting year	-	-
e. Interest due and payable even in the succeeding year, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23.	-	-

Particulars	Outstanding for following periods from the due date of payment#				For 2025-26
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	4164.14	7.70	11.87	45.10	4228.81
(iii) Disputed dues – MSME					

Particulars	Outstanding for following periods from the due date of payment#				For 2024-25
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	4291.07	195.64	14.81	33.32	4534.85
(iii) Disputed dues – MSME					

Note 19 Other Current liabilities
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Statutory Liabilities	15.65	32.38
Advance from Customer	852.98	370.92
Total	868.63	403.30

Note 20 Revenue from Operations

Particulars	As at 31st March, 2026	As at 31st March, 2025
<u>Sale of products (including excise duty)</u>		
Domestic Sales	16564.11	16680.72
Export Sales	10433.25	8150.93
	26997.37	24831.64
<u>Other Operating revenues</u>		
Duty Drawback	103.88	81.62
Export Incentive	130.14	146.01
	234.02	227.62
Total revenue from continuing operations	27231.39	25059.27

Note 21 Other Income

Particulars	As at 31st March, 2026	As at 31st March, 2025
<u>Interest Income</u>		
Bank Interest Received	147.68	73.36
Dividend Income	-	-

	147.68	73.36
Other non-operating income		
Others	246.23	161.97
	246.23	161.97
Other Income	393.91	235.34

Note 22 Cost of Raw Materials & Component Consumed

Particulars	As at March 31, 2026	As at March 31, 2025
Inventory at the beginning of the year	153.57	1132.46
Add: - Purchases	17858.86	16903.90
	18012.44	18036.36
Less: - Inventory at the end of year	666.42	153.57
Cost of Raw Materials Consumed	17346.02	17882.79

Note 23 (Increase)/Decrease in Inventory

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Inventories at the end of the Year		
Finished goods	1573.75	1111.73
	1573.75	1111.73
Inventories at the beginning of the Year		
Finished goods	1111.73	846.38
	1111.73	846.38
(Increase)/Decrease In Inventory	-462.02	-265.35

Note 24 Employee Benefit Expense

Particulars	As at March 31, 2026	As at March 31, 2025
(a) Salaries, Wages and Incentives	1195.44	1163.35
(b) Contribution to Provident and Other funds	80.00	54.01
(c) Staff Welfare Expenses	7.83	11.10
Total	1283.28	1228.46

Note 25 Finance Cost

Particulars	As at March 31, 2026	As at March 31, 2025
Interest Expense	454.90	320.92
Other Borrowing Cost	41.31	98.87
Total	496.21	419.79

Note 26 Other Expenses

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Rent	277.97	156.67
Carriage Outward	329.60	297.42
Research & Development	104.64	111.43

Particulars	As at March 31, 2026	As at March 31, 2025
Travelling & Conveyance	145.81	131.65
Repairs & Maintenance		
- Machinery	253.96	138.15
- Truck & Tanker	58.90	48.09
Telephone & Postage Expenses	13.86	12.97
Insurance Expenses	24.96	13.74
Filing fees, Rates & Taxes	549.53	28.39
Payment to Auditors		
- Statutory Audit Fees	4.73s	4.73
- Tax Audit Fees	.30	.30
- Quarterly Review	1.50	1.50
- Other Matter	-	-
Legal & Consultancy Charges	338.37	193.99
Truck & Tanker Insurance & other tax	177.84	95.71
Subscription & Donation	77.73	42.97
Miscellaneous Expenses	398.95	337.20
Export Expenses	1181.09	1280.49
Import Expenses	-	-
Loading & Unloading Expenses	70.78	71.00
Write Off	-1.10	4.79
Total	4009.42	2971.19

Note 27 Earnings per Share
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
a) Net profit attributable to the shareholders (PAT)	518.99	1233.26
b) Weighted average no. of equity share of face value of ` 10/- each	80,00,000	80,00,000
Basic earnings per share	6.49	15.42
c) Weighted average potential no. of equity shares	80,00,000	80,00,000
Diluted earnings per share	6.49	15.42

Note 28 Income tax Reconciliation

Reconciliation of Accounting profit and tax expense	As at March 31, 2026	As at March 31, 2025
Profit before tax	1759.53	1675.38
Tax at the Indian tax rate of 29.12% (previous year - 29.12%)	510.32	480.92
Tax effect of amounts which are not deductible (taxable) in calculating taxable income		
- Companies Act Depreciation	175.35	151.69
Tax effect of amounts which are deductible (non-taxable) in calculating taxable income		
- Income Tax Act Depreciation	406.65	276.57
Tax effect of other adjustments	-10.21	50.05
Impact of Unabsorbed Depreciation	-	-
MAT Impact	-	-
Income Tax Recognized in Profit & Loss account (MAT)	289.24	305.99

Note 29 Related Party Transactions

Disclosure of related party transactions in terms of Ind AS 24 is given below.

(i) Key Managerial Personnel

(a) Name of the related parties with relationship:

(i) Mr. Suraj Ratan Mundhra, Director – Key Management Personnel

(ii) Mr. Mukesh Mundhra, Director – Key Management Personnel

(iii) Mr. Rajesh Mundhra, Director - Key Managerial Personnel

(iv) Navneet Bagri, CFO - Key Managerial Personnel

(b) Transactions with the related parties during the year:

(₹ in Lakhs)

Particulars	Remuneration		Loans & Advances given	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Key Management Personnel	216.50	202.00	Nil	Nil
Relative of KMP	Nil	Nil	Nil	Nil
Closing Balance	18.04	16.83	Nil	Nil

Note 30 Employee Benefits:
a) Present Value of Obligations for Defined Benefits:

Particulars	Leave Encashment	Leave Encashment	Gratuity (Funded)	Gratuity (Funded)
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Present value of the obligation at the beginning of the period	51.86	46.69	245.32	256.43
Interest cost	3.50	3.38	16.56	18.59
Current service cost	11.41	8.55	19.05	15.20
Past Service Cost	15.89	-	32.35	-
Benefits paid (if any)	-7.55	-13.16	-22.62	-76.30
Actuarial (gain)/loss	.28	6.40	3.70	31.40
Present value of the obligation at the end of the period	75.39	51.86	294.37	245.32

b) Fair Value of Planned Assets:

Particulars	Leave Encashment	Leave Encashment	Gratuity (Funded)	Gratuity (Funded)
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
As at the beginning of the year	-	-	-	-
Expected return on plan assets	-	-	-	-
Contribution by Employer	7.55	13.16	22.62	76.30
(Benefits Paid)	-7.55	-13.16	-22.62	-76.30
As at the end of the year	-	-	-	-

c) Key results (The amount to be recognized in the Balance Sheet):
(₹ in Lakhs)

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Present value of the obligation at the end of the period	75.39	51.86	294.37	245.32
Fair value of plan assets at end of period	-	-	-	-
Net liability/(asset) recognized in Balance Sheet and related analysis	75.39	51.86	294.37	245.32
Funded Status - Surplus/ (Deficit)	-75.39	-51.86	-294.37	-245.32

d) Expense recognized in the statement of Profit and Loss:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Interest cost	3.50	3.38	16.56	18.59
Current service cost	11.41	8.55	19.05	15.20
Past Service Cost	15.89	-	32.35	-
Expected return on plan asset	-	-	-	-
Expenses to be recognized in P&L	30.80	11.93	67.96	33.79

e) Other comprehensive (income) / expenses (Remeasurement)

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Cumulative unrecognized actuarial (gain)/loss	19.31	12.91	91.67	60.26
Actuarial (gain)/loss - obligation	.28	6.40	3.70	31.40
Actuarial (gain)/loss - plan assets	-	-	-	-
Total Actuarial (gain)/loss	.28	6.40	3.70	31.40
Cumulative total actuarial (gain)/loss. C/F	19.60	19.31	95.37	91.67

f) Net Interest Cost:
(₹ in Lakhs)

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Interest cost on defined benefit obligation	-	-	16.56	18.59
Interest income on plan assets	-	-	-	-
Net interest cost (Income)	-	-	16.56	18.59

g) Experience adjustment:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Experience Adjustment (Gain) / loss for Plan	17.07	3.62	39.02	21.92
Experience Adjustment Gain / (loss) for Plan assets	-	-	-	-

h) Summary of membership data at the date of valuation and statistics based thereon:

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Number of employees	202	228	202	228
Total monthly salary	4484995	3448211	4484995	3448211
Average Past Service(Years)	11.9	10.8	11.9	10.8
Average Future Service (yrs)	19.2	20.2	19.2	20.2
Average Age(Years)	40.8	39.8	40.8	39.8
Total Leave With Cap/Without Cap	9,354/9,354	8,966/9,480	9	8
Total CTC / Availment Rate	89,69,990 / 3%	68,96,422 / 3%	22203	15124
Weighted average duration (based on discounted cash flows) in years	15	13	9	8
Average monthly salary	22203	15124	22203	15124

i) Actuarial assumptions provided by the company and employed for the calculations are tabulated:

Discount rate	7.00 % per annum	6.75 % per annum	7.00 % per annum	6.75 % per annum
Salary Growth Rate	5.00 % per annum	5.00 % per annum	5.00 % per annum	5.00 % per annum
Mortality	IALM 2012-14	IALM 2012-14	IALM 2012-14	IALM 2012-14
Attrition / Withdrawal Rate (per Annum)	10.00% p.a.	10.00% p.a.	10.00% p.a.	10.00% p.a.

j) Benefits valued:

Normal Retirement Age	60 Years	60 Years	60 Years	60 Years
Salary	As per rules of the company	As per rules of the company	Last drawn qualifying salary	Last drawn qualifying salary
Vesting Period	1/30 * Salary * Number of leaves.	1/30 * Salary * Number of leaves.	5 Years of service	5 Years of service
Benefits on Normal Retirement	As above, subject to rules of the company.	As above, subject to rules of the company.	15/26 * Salary * Past Service (yr).	15/26 * Salary * Past Service (yr).
Benefit on early exit	As above, subject to rules of the company.	As above, subject to rules of the company.	As above except that no vesting conditions apply	As above except that no vesting conditions apply
Limit	-	-	20.00	20.00
Benefit on death	As above, subject to rules of the company.	As above, subject to rules of the company.	-	-

k) Current Liability (*Expected payout in next year as per schedule III of the Companies Act, 2013) :

(₹ in Lakhs)

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Current Liability (Short Term)*	11.76	10.17	54.79	46.53
Non Current Liability (Long Term)	63.63	41.69	239.59	198.80
Total Liability	75.39	51.86	294.37	245.32

Effect of plan on entity's future cash flows
I) (i): Funding arrangements and funding policy: Not Applicable

I) (ii): Expected contribution during the next annual reporting period

Period	As at March 31, 2026	As at March 31, 2025
The Company's best estimate of Contribution during the next year	25.16	19.71

(iii): Maturity Profile of Defined Benefit Obligation: Maturity analysis of benefit obligations.

01 Apr 2026 to 31 Mar 2027	-	-	54.79	-
01 Apr 2027 to 31 Mar 2028	-	-	46.27	-
01 Apr 2028 to 31 Mar 2029	-	-	36.62	-
01 Apr 2029 to 31 Mar 2030	-	-	35.78	-
01 Apr 2030 to 31 Mar 2031	-	-	29.45	-
01 Apr 2031 Onwards	-	-	91.46	-

m) Projection for next period:

Period	As at March 31, 2026	As at March 31, 2025
The Company's best estimate of Contribution during the next year	25.16	19.71

n) Sensitivity Analysis: Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate and expected salary increase rate. Effect of change in mortality rate is negligible. Please note that the sensitivity analysis presented below may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumption would occur in isolation of one another as some of the assumptions may be correlated. The results of sensitivity analysis are given below:

Period	As at March 31, 2026	As at March 31, 2025
Defined Benefit Obligation (Base)	75,39,159	2,94,37,155 @ Salary Increase Rate : 5%, and discount rate :7%
Liability with x% increase in Discount Rate	71,32,270; x=1.00% [Change (5)%]	2,82,10,492; x=1.00% [Change (4)%]
Liability with x% decrease in Discount Rate	79,94,530; x=1.00% [Change 6%]	3,07,77,042; x=1.00% [Change 5%]
Liability with x% increase in Salary Growth Rate	79,99,166; x=1.00% [Change 6%]	3,07,90,698; x=1.00% [Change 5%]
Liability with x% decrease in Salary Growth Rate	71,21,273; x=1.00% [Change (6)%]	2,81,76,986; x=1.00% [Change (4)%]
Liability with x% increase in Withdrawal Rate	75,90,519; x=1.00% [Change 1%]	2,95,15,255; x=1.00% [Change 0%]
Liability with x% decrease in Withdrawal Rate	74,82,206; x=1.00% [Change (1)%]	2,93,49,456; x=1.00% [Change 0%]

o) Reconciliation of liability in balance sheet

Period	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Opening gross defined benefit liability/ (asset)	51.86	46.69	245.32	256.43
Expenses to be recognized in P&L	30.80	11.93	67.96	33.79
OCI- Actuarial (gain)/ loss-Total current period	.28	6.40	3.70	31.40
Benefits paid (if any)	-7.55	-13.16	-22.62	-76.30
Closing gross defined benefit liability/ (asset)	75.39	51.86	294.37	245.32

p) Defined Contribution Plans

Provident Fund for certain eligible employees is administered by the Company through Employees Provident Fund as per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952. The amount contributed is recognized as an expense and included in "Company's contributions to PF & other funds" of Statement of Profit and Loss account is Rs. 78.29 lakhs (LY Rs. 57.18 lakhs).

Notes

- The Estimate of future salary increases, considered in actuarial valuation takes account of inflation, seniority, promotion and other relevant factors such as supply and demand in employment market.
- Discount rate is based upon the market yields available on Government Bonds at the accounting date with that of liabilities.

Note 31

The Company has not received full information from vendors regarding their status under Micro, Small and Medium Enterprises Development Act, 2006 (MSMED ACT); hence disclosure relating to the amount unpaid at year-end together with interest paid/payable have been given based on the information so far available with the Company / identified by the Company management.

Note 32 Expenditure in Foreign Currency

(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Travelling	14.83	20.55
Professional for R & D Expenses	15.97	-
Commission	16.75	-
Business Development Expenses	10.57	20.29

Note 33 Earnings in Foreign Currency

Particulars	As at March 31, 2026	As at March 31, 2025
Value of Exports on FOB basis	10348.74	8150.93
Brokerage and Commission received	NIL	NIL

Note 34 CIF Value of imports

Particulars	As at March 31, 2026	As at March 31, 2025
Raw Materials	7310.37	8255.62

Note 35 Contingent Liabilities

- a) Claims against the company not acknowledged as debt (In lakhs):
- Demand under Central Excise act, 1944 and Finance act, 1944 for the period from 2013-14, against which appeal was filed before Tribunal appeal- Rs. 18.70 lakhs.
 - Demand under Central Excise act, 1944 and Finance act, 1944 for the period from 2003-04 to 2006-07, against which appeal was filed before Commissioner appeal- Rs. 02.36 lakhs.
 - Demand under Central Excise act, 1944 and Finance act, 1944 for the period for 2007-08, against which appeal was filed before Commissioner appeal- Rs. 91.75 lakhs.
 - Demand under Cenvat Credit rule of the Central Goods and Service Tax act 2017, for the period of 2011-12 to 2015-16, against which appeal was filed before Commissioner appeal- Rs.52.47 lakhs.
 - Income tax, an appeal has been filed by the department against relief granted by income tax Appellate Tribunal which is pending in High Court For the AY- 2010-11 of Rs 17.00 lakhs.
 - The position of both the units (Hid Road & Budge Budge) has been handed over back to KOPT along with the stocks which are having recoverable value more than the rent payable, Since the matter is sub judice we have ignored the value of recoverable from the company has provided for rent payable. payable, Since the matter is sub judice we have ignored the value of recoverable from the company has provided for rent payable.
 - On Account of Bank Guarantee Rs 188.00 lakhs. respectively.

b) Capital and other commitments: Rs. Nil (Previous Year - Rs. Nil)

Note 36 Capital Management

The Company's objective when managing capital (defined as net debt and equity) are to safeguard the Company's ability to continue as a going concern in order to provide returns to shareholders and benefit for other stakeholders, while protecting and strengthening the balance sheet through the appropriate balance of debt and equity funding. The Company manages its capital structure and makes adjustments to it, in light of changes to economic conditions and strategic objectives of the Company. The Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements. Breaches in meeting the financial covenants would permit the bank to immediately call loans and borrowings. There have been no breaches in the financial covenants of any interest-bearing loans and borrowing in the current period.

Note 37

The charge of dues of IDBI Bank now taken over by Stressed Assets Stabilization Fund (SASF) and WBIDCL has not yet been filed in connection with the satisfaction of charge on ROC portal, despite full and final payment made as per the scheme approved by the Hon'ble Calcutta High Court.

Since SASF has failed to issue NOC as stipulated in the scheme, the company has filed a petition before the Hon'ble Calcutta High Court on the ground of breach of terms and conditions of the scheme. The matter is pending before Hon'ble Calcutta High Court. The matter for NOC with WBIDCL is being followed

Note 38 Gearing Ratio
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Debt	2905.48	1779.40
Cash and Bank balance	54.38	575.25
Net Debt	2851.10	1204.14
Total Equity	8220.46	7744.88
Net debt to Equity ratio/ Gearing Ratio	0.35	0.16

Note 39 Disclosure on Financial Instruments

This section gives an overview of the significance of financial instruments for the Company and provides additional information on balance sheet items that contain financial instruments.

(a) Financial assets and liabilities

The following table presents the carrying value and fair value of each category of financial assets and liabilities as at March 31, 2026 & March 31, 2025.

Financial Assets Measured at Amortized Cost	Current		Non Current	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Trade receivables	4146.52	5163.80	-	-
Cash and cash equivalents	54.38	575.25	-	-
Other Bank Balances	2209.57	1232.51	-	-
Loans	27.90	70.81	-	-
Other Financial Assets	718.16	181.59	36.12	36.12
Measured at fair value through OCI				
Investments	-	-	-	3.75
Total Financial Assets	7156.53	7223.97	36.12	39.87

Financial Liabilities at Amortized Cost	Current		Non-Current	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Borrowings	4322.32	1749.87	2761.55	1618.49
Lease Liabilities	4.92	34.02	4.29	-
Trade payables	4228.81	4534.85	-	-
Other financial liabilities	279.18	290.58	-	-
Total Financial Liabilities	8835.23	6609.32	2765.84	1618.49

Note 40A

Balance confirmations are matched in respect of trade receivables and trade payables. In the opinion of the management, it is unlikely that there will be any major reconciliation difference with material impact on the carrying amounts of these assets and liabilities as reflected in these financial statements.

Note 40B

As per NCLT Order, we purchased RCHEM Industries Pvt. Ltd. in consideration of Rs 3,01,25,000/- but the shares of the Company have not been transferred in the name of ARCL Organics Ltd as on 31/03/2025. So that the M/s RCHEM Industries Pvt. Ltd. is not considered a Subsidiary Company of ARCL Organics Ltd. In this regards the transferred value is shown under Other Current Assets in Note no.-12.

Note 41 Financial Risk Management

The Company's business activities are exposed to a variety of risks including liquidity risk, credit risk, and market risk. The Company seeks to minimize the potential adverse effects of these risks by managing them through a structured process of identification, assessment, and prioritization of risks followed by coordinated efforts to monitor, minimize and mitigate the impact of such risks on its financial performance and capital. For this purpose, the Company has laid comprehensive risk assessment and minimization/mitigation procedures, which are reviewed by the Audit Committee and approved by the Board from time to time. These procedures are reviewed to ensure that executive management controls risk by way of a properly defined framework. The Company does not enter derivative financial instruments for speculative purposes. The following table explains the sources of risk and how the entity manages the risk in its financial statements. The management reviews the status of all principal risks with a significant potential impact. Additionally, the Audit Committee carried out focused risk reviews of its Plant and divisions. These reviews included an analysis of both the principal risks and the controls, monitoring, and assurance processes established to mitigate those risks to acceptable levels. As a result of these reviews, several actions were identified to continue to improve internal controls and the management of risk.

Risk	Exposure arising from	Measurement	Management
Credit Risk	Cash and cash equivalents, trade receivables, financial assets measured at amortized cost.	Aging analysis, Credit analysis	Credit limits and analysis of creditworthiness
Liquidity Risk	Borrowings and other liabilities.	Cash Flow forecasts	Timely evaluation of Credit facilities and regularly payment interest liabilities
Market Risk - foreigntaxchange	Recognized financial assets and liabilities not denominated in INR	Cash Flow forecasts	Monitoring of currency exchange rate movement.
Market Risk - interestrate	Long Term Borrowings/Liabilities	...	Monitoring of interest rate movements
Market Risk - securityprices	Investment in Securities	...	Portfolio Management

Credit Risk

Credit Risk is the risk that the counterparty will not meet its obligations under a financial instrument or customer contract leading to financial loss. The company is exposed to credit risk from its operating activities (primarily trade receivables and deposits to landlords) and from its financing activities, including deposits with banks and financial institutions, foreign exchange transactions, and other financial instruments. The company generally doesn't have collateral

Customer credit risk is managed by business through the company's established policy, procedures, and controls relating to customer credit risk management. The credit quality of each customer is assessed, and credit limits are defined in accordance with this assessment. Outstanding customer receivables and security deposits are regularly monitored.

The aging of Trade receivables i.e. receivable which are post due (net of allowances/provisions) are below:

(₹ in Lakhs)		
Age of receivables	As at March 31, 2026	As at March 31, 2025
Less than six months	3547.66	4485.97
More than six months	598.86	677.83

Liquidity Risk:

The company's objective is to always maintain the optimum level of liquidity to always meet its cash and collateral requirement. The current committed lines of credit are sufficient to meet its short to medium-term expansion needs and hence evaluate the concentration of risk with respect to liquidity as low. The Company monitors rolling forecasts of its liquidity requirements to ensure it has sufficient cash to meet operational needs while always maintaining headroom on its undrawn committed borrowing facilities so that the Company does not breach borrowing limits or covenants (where applicable) on any of its borrowing facilities.

The company primarily depends on its own funds and has a low level of borrowing.

Market Risk:

Market risk is the risk that the fair value of future cash flow of financial instruments may fluctuate because of changes in market conditions. Market risk broadly comprises three types of risks namely currency risk, interest rate risk, and price risk (for commodities or equity instruments).

- (i) Foreign Exchange Risk - The company operates only in India and has not entered into any foreign exchange or commodity derivative contracts. Accordingly, there is no significant exposure to market risk.
- (ii) Interest Rate Risk –As a majority of the financial assets and liabilities of the Company are fixed interest-bearing instruments, the Company's net exposure to interest risk is negligible.
- (iii) Security Price Risk –. The company's exposure to securities price risk arises from investments held by the company and classified in the balance sheet either as fair value through OCI or fair value through Profit or Loss

To manage the price risk arising from investments, the company diversifies its portfolio. Diversification of a portfolio is done in accordance with the directions of the Board.

Note 42

The Company's exposure to foreign currency risk at the end of the reporting period expressed in INR, are as follows:

Particulars	As at March 31, 2026	As at March 31, 2026	As at March 31, 2025	As at March 31, 2025
	USD	EURO	USD	EURO
Financial Assets				
Trade Receivables	1419.84	505.20	21.92	3.18
Financial Liabilities				
Trade Payables	1642.40	-	15.01	-

Note 43 Expenditure on Research and Development

During this year company incurred Rs 19,49,361/- for the purchase of Research and Development equipment in Fixed Assets and incurred expenses disclose in Note 26 of Rs 1,04,63,750/-.

Details of Research & Development expenses incurred during the year, debited under various heads of Statement of Profit and Loss is given below:

Particulars	As at March 31, 2026	As at March 31, 2025
Employees benefits expense	83.28	98.52
Miscellaneous expenses	21.36	12.90

Details of Capital expenditures incurred for Research & Development are given below:

Particulars	As at March 31, 2026	As at March 31, 2025
Capital Expenditure	19.49	5.32

Note 44(a)

- (i) Company has used the borrowings from banks and financial institutions for the specific purpose for which it was taken at the balance sheet date.
- (ii) No proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder and company has not been declared as wilful defaulter by and bank or institution or other lender.
- (iii) To the best of the information available, the company has not entered into any transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956
- (iv) Company has not traded or invested in Crypto currency or Virtual Currency during the financial year
- (v) The Company has not received any fund from any person(s) or entity(ies), including foreign entities ("Funding party") with the understanding (whether recorded in writing or otherwise) that the Company shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding party (ultimate beneficiaries); or provide any guarantee, security or the like on behalf of the ultimate beneficiaries.
- (vi) No funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

Note 44(b)

The format of the Statement of Profit and Loss has been revised for presentation in publications and submissions to shareholders, the Board of Directors, and BSE.

Note 44(c)

The Ministry of Labour and Employment implemented the New Labour Codes (Wages, Social Security, Industrial Relations, and Occupational Safety, Health & Working Conditions), effective 21 November 2025, replacing 29 existing labour laws. Based on available information and ICAI guidance, the Company has assessed the impact of the New Labour Codes and recognised the resulting financial impact in the financial statements for the year ended 31 March 2026, which has been disclosed under Exceptional Items. The Company continues to monitor the finalisation of rules by the Central and State Governments and clarifications from the Government on other aspects of the New Labour Codes and will account for such developments as needed.

Note 45 Details of CSR expenditure

Particulars	As at March 31, 2026	As at March 31, 2025
(i) amount required to be spent by the company during the year	33.70	21.97
(ii) amount of expenditure incurred	36.59	20.00
(iii) shortfall at the end of the year	-	-
(iv) total of previous years shortfall	-	-
(v) reason for shortfall,	-	-
(vi) nature of CSR activities	Rural development projects	Primary Health & Education
(vii) details of related party transactions, e.g., contribution to a trust controlled by the company in relation to CSR expenditure as per relevant Accounting Standard	2,00,000 for promoting health care including preventive health care at Rudra Prayag (Chairman of the Company is the trustee of Trust)	
(viii) where a provision is made with respect to a liability incurred by entering into a contractual obligation, the movements in the provision during the year shall be shown separately	-	-

Note 45 (a) Auditor's Remuneration
(₹ in Lakhs)

Particulars	As at March 31, 2026	As at March 31, 2025
Audit fees	4.20	4.20
Tax audit fees	.30	.30

Limited Review	1.50	1.50
Reimbursement of expenses		
Others		-
Total	6.00	6.00

Note 46
Note on Segment reporting to be included by updating the below language

The Company is engaged in the business of manufacturing and selling of Phenolics, Amino Resins, Melamine Resins and Formaldehyde. Based on the nature of products, production process, regulatory environment, customers and distribution methods there are no reportable segment(s) other than “Chemicals and Allied Products”

Note 47 Particulars of Derivative instruments and unhedged foreign currency exposure:

Particulars	As at March 31, 2026		As at March 31, 2025	
	Amount in Foreign Currency US\$	Amount	Amount in Foreign Currency US\$	Amount
Purchase of Raw Material				
a) Creditors	1642.40	141246.70	15.01	1290.77
b) Buyer's Credit	-	-	-	-
Hedged Foreign Currency	-	-	-	-
Buyers Credit (USD)	-	-	-	-

Particulars	As at March 31, 2026		As at March 31, 2025	
	Amount in Foreign Currency US\$	Amount	Amount in Foreign Currency US\$	Amount
Purchase of Traded Goods				
a) Creditors	-	-	-	-
b) Buyer's Credit	-	-	-	-
Hedged Foreign Currency	-	-	-	-
Buyers Credit (USD)	-	-	-	-

Note 48 Lease Liability
(₹ in Lakhs)

Particulars	As at March 31, 2026			As at March 31, 2025		
	Non Current	Current	Total	Non Current	Current	Total
Opening	32.04	1.99	34.02	19.24	9.49	28.73
Addition	-	-	-	12.80	11.24	24.04
Interest Cost	-	-6.78	-6.78	-	4.43	4.43

Deletion	-	-	-	-	-	-
Lease Payment	-	18.04	18.04	-	23.18	23.18
Closing	32.04	-22.83	9.21	32.04	1.99	34.02

The Table below provides details regarding the contractual maturities of lease liabilities as on undiscounted basis

Particulars	As at March 31, 2026	As at March 31, 2025
Less than one year	4.92	-
More than one year but less than five years	4.29	34.02
More than Five Years	0	-
Total	9.21	34.02

Note 49 Assets Pledged as Security

The carrying amounts of assets pledged as security for current borrowings are:

Particulars	As at March 31, 2026	As at March 31, 2025
Current		
Financial assets	6558.93	6700.28
First charge		
Margin Money	-	118.58
Inventories	2424.29	1419.77
Trade Receivable	4146.52	5161.93
Non-financial assets		
Total current assets pledged as security		
Non-current	6558.93	6700.28
Financial assets		
First charge		
Fixed Deposit	2209.57	1113.93
Non-financial assets		
Total non-currents assets pledged as security	2209.57	1113.93
Total assets pledged as security	8768.50	7814.21

Note 50

(₹ in Lakhs)

Revenue from sale of major products in terms of type of sale / customer and based on primary geographical market:

Particulars	As at March 31, 2026	As at March 31, 2025
Type of Goods & Services		
Amino Powder	5948.90	5189.35
AQUA-SB	2726.49	1832.39
EPOXY RESIN	17.78	92.81
FMLD	10501.46	11131.30
Liquid	49.49	157.65
PF POWDER	6586.03	5322.90
PHENOLICS	105.39	347.59
TRADING SALES	1061.84	757.66
Total	26997.37	24831.64

Geographical Region		
India	16564.12	16680.72
Overseas	10433.25	8150.93
Total	26997.38	24831.64
Type of Sales		
Manufactured	25935.52	24073.99
Traded	1061.84	757.66
Type of customers		
Government	-	-
Non-government	26997.37	24831.64
Total	26997.37	24831.64

Note 51
(₹ in Lakhs)
Additional Disclosure required in accordance with Schedule III to the Companies Act, 2013

Additional Disclosure required in accordance with Schedule III to the Companies Act, 2013								
Name of Entity in the Group	Net Asset i.e. Total assets minus total liabilities		Share in profit or loss		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated net assets	Amount	As % of consolidated profit or loss	Amount	As % of consolidated other comprehensive income	Amount	As % of total comprehensive income	Amount
Parent								
ARCL ORGANICS LTD	97.20	7990.02	90.23	468.30	100	-43.41	89.34	424.89
Subsidiary								
Allied Maritime & Infra Engineering Private Ltd.	0.38	30.85	1.97	10.25	-	-	2.15	10.25
ARCL Petrochemicals Limited	0.40	33.02	2.54	13.21	-	-	2.78	13.21
Ocilim Advisory Services Private Ltd.	0.15	12.64	0.43	2.22	-	-	0.47	2.22
Wide Range Merchants Private Ltd.	0.33	27.02	2.03	10.53	-	-	2.21	10.53
Nocnex Chemicals Private Ltd.	0.20	16.15	0.72	3.75	-	-	0.79	3.75
Yocnex Chemicals Private Ltd.	0.17	13.65	0.55	2.84	-	-	0.60	2.84
Suksess Chemicals Private Ltd.	1.18	97.11	1.53	7.92	-	-	1.66	7.92
Total	100	8220.46	100	518.99	100	-43.41	100	475.58



ARCL ORGANICS Ltd

— CHEMISTRY FOR A BETTER TOMORROW —



INNOVATION
IN CHEMISTRY



SUSTAINABILITY
IN ACTION



VALUE
FOR ALL



SAFETY
EVERYWHERE



CORPORATE OFFICE

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