Ref. No.: TTL/COSEC/SE/2026-27/39

July 17, 2026

BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001, India
Scrip Code: 544028

National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra Kurla Complex, Bandra (E),
Mumbai – 400 051, India
Trading symbol: TATATECH

Dear Sir / Madam,

Subject: Investor/analyst presentation on financial results for the quarter ended June 30, 2026

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is the investor/analyst presentation with respect to Unaudited Financial Results for the quarter ended June 30, 2026.

The same is also being made available on the Company's website www.tatatechnologies.com.

This is for your information and records.

For **Tata Technologies Limited**

RAGHAV MANOJ MULAY
Digitally signed by RAGHAV MANOJ MULAY
Date: 2026.07.17 16:53:30 +05'30'

Raghav Mulay
Company Secretary and Compliance Officer

Encl: As above

TATA TECHNOLOGIES
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Plot No 25, Rajiv Gandhi Infotech Park | Hinjawadi, Pune 411057 | India
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CIN L72200PN1994PLC013313
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TATA TECHNOLOGIES

TATA

Investor Presentation

Q1' FY27

17th July 2026

Scrip: BSE 544028, NSE: TATATECH

#EngineeringASoftwareDefinedFuture

Disclaimer

This release may include opinions and assumptions about future performance which could be considered forward-looking statements. Forward-looking statements intrinsically cover several risks and uncertainties, which may lead to a material difference between actual results and the statements themselves. Such statements comprise the company's current visibility on market movements, client discussions, and related factors. Tata Technologies Limited does not assume an obligation to update or revise any forward-looking statements.

Certain analysis undertaken and represented in this document may constitute an estimate from the Company and may differ from the actual underlying results.

Other Details

- **Reported EBITDA** is defined to exclude other income.
- **Reported EBIT** is defined as reported EBITDA plus share of profit from the equity accounted investee, plus deferred income, less depreciation & amortization

Q1 FY27 Financial highlights

Revenue

- Total Operating Revenue at ₹16,646 million, up 5.9% QoQ; up 33.8% YoY ; up 26.9% YoY organically
- Services Segment Revenue at ₹12,969 million, up 6.3% QoQ; up 34.6% YoY ; up 25.7% YoY organically
- In USD, Total Operating Revenue came in at $175.4 million, up 4.3% QoQ in cc; up 19.1% YoY organic cc
- In USD, Services Segment Revenues came in at $136.6 million, up 4.3% QoQ in cc; up 16.6% organic cc

Profitability

- Operating EBITDA at ₹2,674 million; up 6.1% QoQ; up 33.6% YoY. EBITDA Margin at 16.1%, up 10 bps QoQ
- EBIT stood at ₹2,386 million for the quarter; up 8.3% QoQ*; up 31.1% YoY. EBIT Margin at 14.3%
- Net Income at ₹1,808 million; up 11.3% QoQ*; up 6.1% YoY
- Net Income Margin at 10.9%

**QoQ EBIT and Net Income growth is after excluding one-time exceptional reversal due to new labor code in Q4'26*

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Message from the CEO & MD and the CFO

Warren Harris
CEO and MD

"I am encouraged by the continued momentum in our business, with the strong execution in the second half of FY26 carrying into Q1 and delivering a solid 34% YoY increase in revenues. The demand environment remains constructive, reflected in healthy activity across our strategic growth areas, a robust pipeline of large opportunities, improving deal conversion, and greater visibility across key customer programs. Combined with our ongoing investments in AI, disciplined focus on operational efficiency, and continued portfolio diversification, we believe we are well positioned to deliver strong double-digit organic revenue growth in FY27.

Uttam Gujrati
CFO

"We remain encouraged by a constructive demand environment that continues to support strategic investments in engineering, digital transformation, and next-generation mobility. While we remain mindful of the evolving macroeconomic backdrop, our focus remains firmly on disciplined execution, operational excellence, and prudent capital allocation. These priorities, together with our diversified business mix and resilient margins, position us well to capture emerging opportunities while continuing to invest in capabilities that strengthen our long-term competitiveness.

Strategic wins and new developments

Tata Technologies secured a $100 million strategic partnership with Tenneco, covering engineering, digital, and business process transformation, leveraging AI and automation to drive greater efficiency, scalability, and business outcomes across the delivery model.

A leading Japanese automotive OEM has selected Tata Technologies for a full vehicle engineering program, reinforcing our end-to-end vehicle engineering credentials, marking a scaled entry into the Japanese market while strengthening our Asia footprint.

Tata Technologies has been entrusted with a multi-year engagement by a leading European luxury automotive OEM, taking ownership across engineering, manufacturing, supply chain, purchasing, and IDT domains.

Tata Technologies has been selected by a North American Industrial equipment manufacturer to accelerate its digital engineering transformation and advance next-generation software-defined platform initiatives, underscoring the growing demand for our integrated engineering and digital capabilities.

A leading European automotive OEM has partnered with Tata Technologies for a significant engineering engagement spanning critical vehicle engineering and propulsion programs across body electronics, steering systems, and propulsion & energy engineering - supporting the development of next-generation vehicle platforms and advancing the customer's electrification roadmap.

Tata Technologies won strategic PLM and Engineering Data Platform transformation engagement with a leading European automotive OEM, focused on modernizing enterprise engineering systems and enhancing digital product lifecycle capabilities.

Financial & operational data

Income statement - consolidated

IND AS

INR Mn	Q1 FY26	Q4 FY26	Q1 FY27	QoQ	YoY
Revenue from operations	**12,443**	**15,722**	**16,646**	**5.9%**	**33.8%**
Services Segment	9,637	12,196	12,969	6.3%	34.6%
Technology Solutions segment	2,806	3,526	3,677	4.3%	31.0%
Gross Profit	**3,191**	**4,277**	**4,600**	**7.5%**	**44.2%**
Services Segment	2,666	3,572	3,958	10.8%	48.5%
Technology Solutions segment	525	705	642	-8.9%	22.3%
Operating EBITDA	**2,001**	**2,521**	**2,674**	**6.1%**	**33.6%**
EBIT*	1,819	2,204	2,386	8.3%	31.1%
PBT**	2,326	2,272	2,517	10.8%	8.2%
Net Income**	**1,703**	**1,625**	**1,808**	**11.3%**	**6.1%**
EPS (diluted)**	4.19	4.00	4.45	11.2%	6.1%
Margins (%)					
Gross Margin	25.6%	27.2%	27.6%		
Service Segment	27.7%	29.3%	30.5%		
Technology Solutions segment	18.7%	20.0%	17.5%		
Operating EBITDA Margin	16.1%	16.0%	16.1%		
EBIT Margin	14.6%	14.0%	14.3%		
Net Income Margin	13.7%	10.3%	10.9%		

USD Mn	Q1 FY26	Q4 FY26	Q1 FY27	QoQ	YoY	In Constant Currency QoQ	In Constant Currency YoY
Revenue from operations	**145.3**	**170.8**	**175.4**	**2.7%**	**20.7%**	**4.3%**	**25.2%**
Service Segment	112.5	132.6	136.6	3.0%	21.4%	4.3%	24.4%

*EBIT includes "share of profit from equity accounted investees" and "other deferral income"

**Q4'26 margins exclude one-time exceptional reversal due to new labor code

Q1 FY27 Key metrics

Services: Customer pyramid (LTM)

	Q1 FY26	Q4 FY26	Q1 FY27
> 50 Mn	2	3	3
10-50 Mn	3	5	5
5-10 Mn	8	6	7
1-5 Mn	32	33	34

Employee metrics

	Q1 FY26	Q4 FY26	Q1 FY27
Headcount	12,407	12,646	12,579
Voluntary attrition, LTM	13.8%	16.2%	16.0%

Headcount includes FTEs and contractors

Liquidity metrics

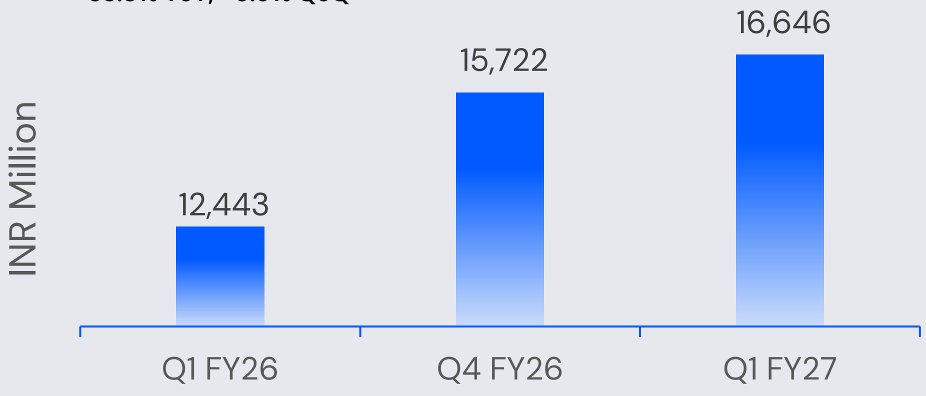
	Q1 FY26	Q4 FY26	Q1 FY27
DSO : Billed + Unbilled (days)	87	95	97
Cash and Cash Equivalent ($ Mn) (1)	158.7(3)	195.5	118.7
FCF (INR Mn)(2)	1,890	2,349	2,479

1) As on last day of the respective reporting period. Excludes restricted cash, if any
2) FCF computed as Adj. EBITDA (-) Net Capital Expenditure
3) This is after ~$55 million in dividends paid out in Q1 FY26

Q1 FY27 Financial highlights

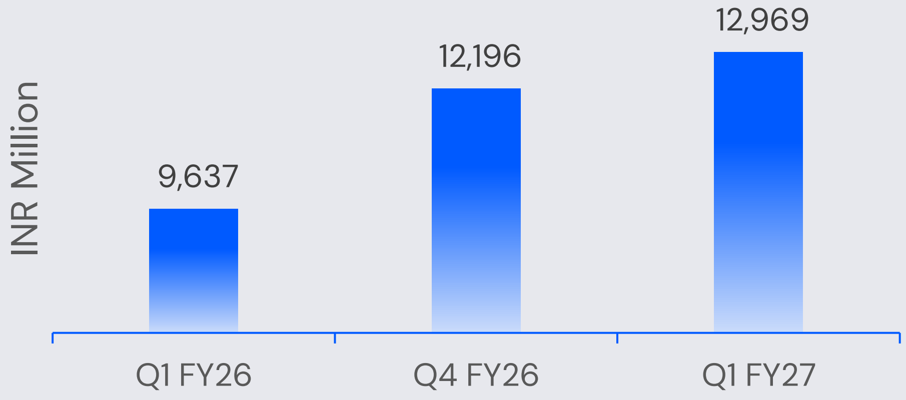
Revenue from Operations

+33.8% YoY; +5.9% QoQ



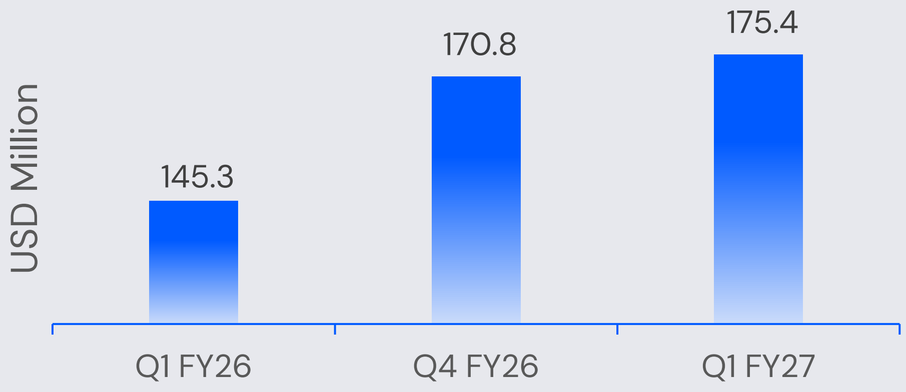
Revenue from Services Segment

+34.6% YoY; +6.3% QoQ



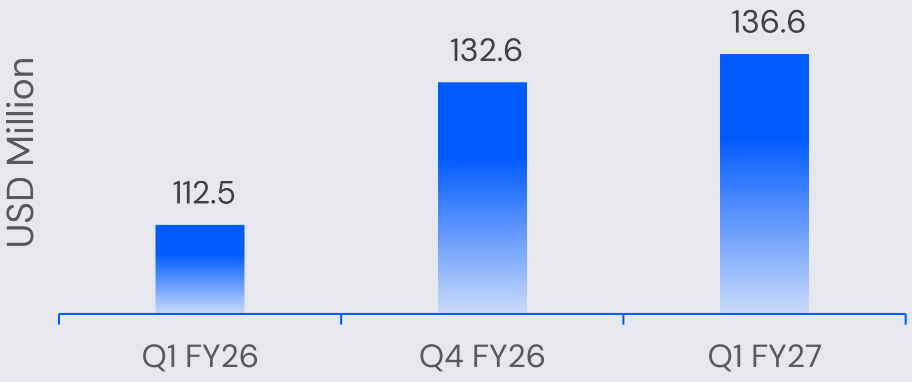
Revenue from Operations

+20.7% YoY; +2.7% QoQ

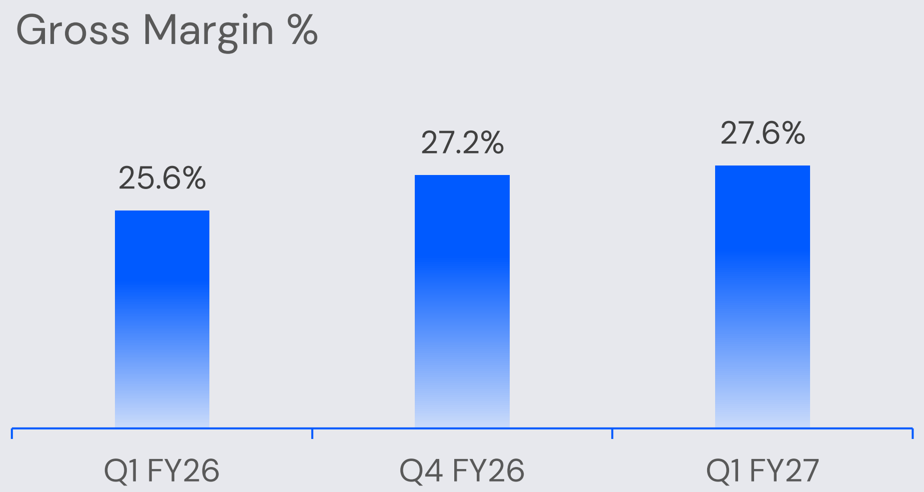


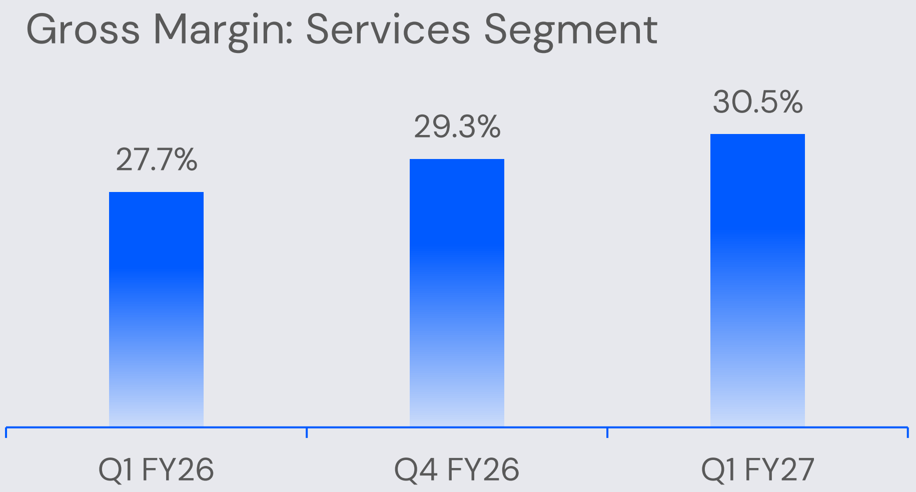
Revenue from Services Segment

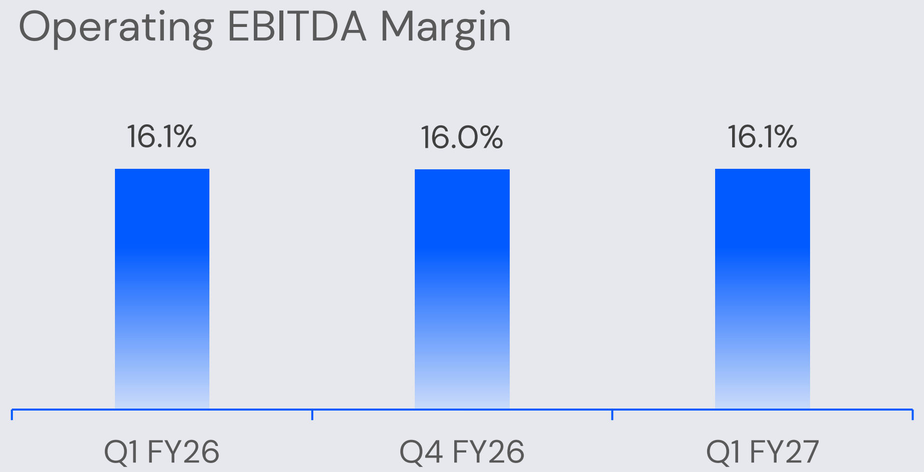
+21.4% YoY; +3.0% QoQ

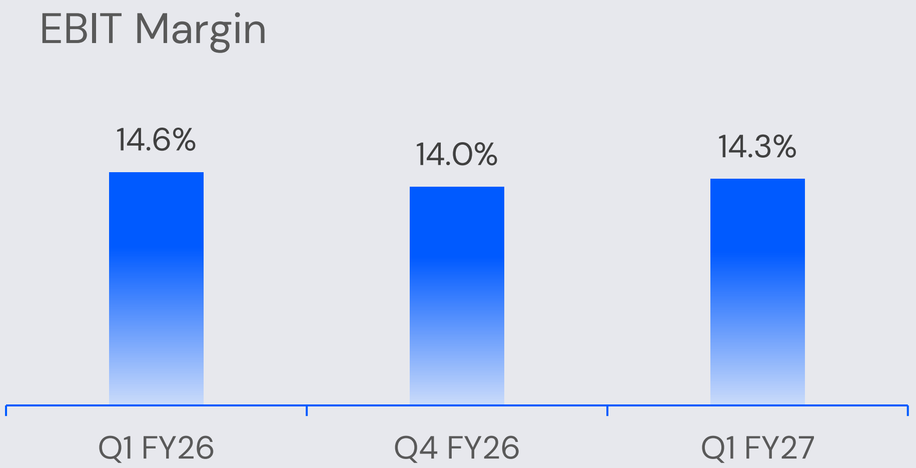


Q1 FY27 Financial highlights









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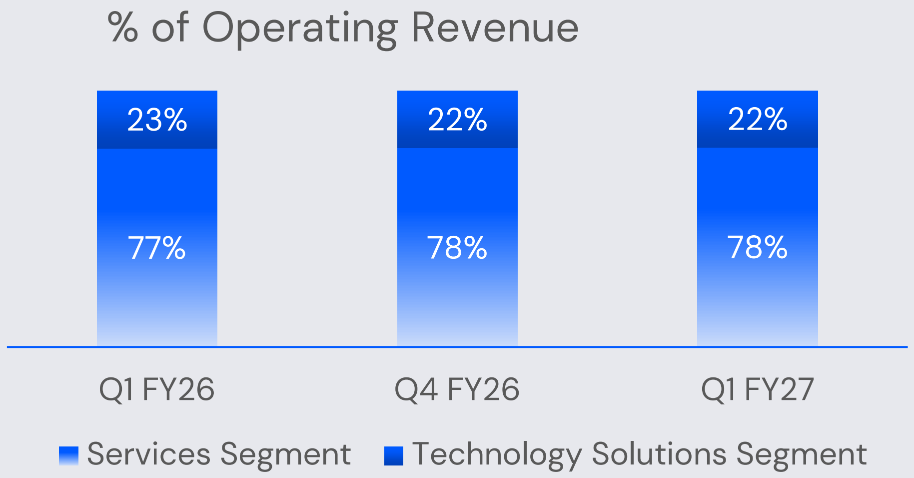
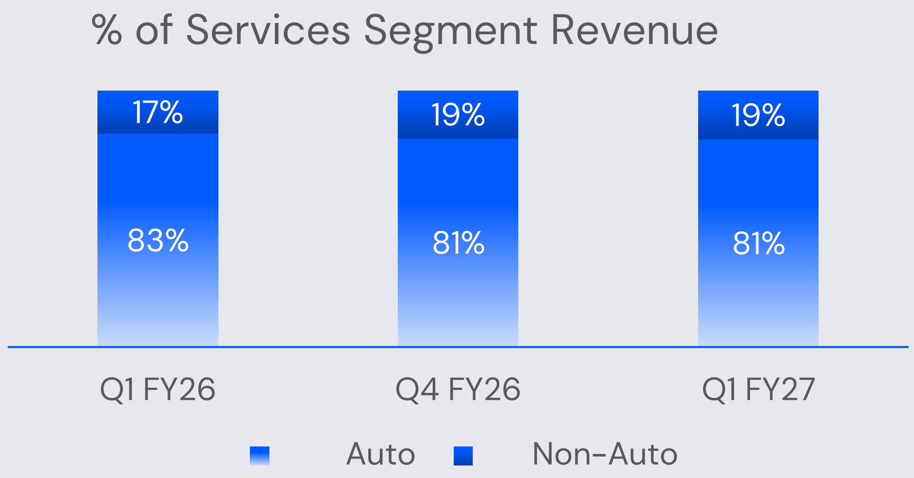
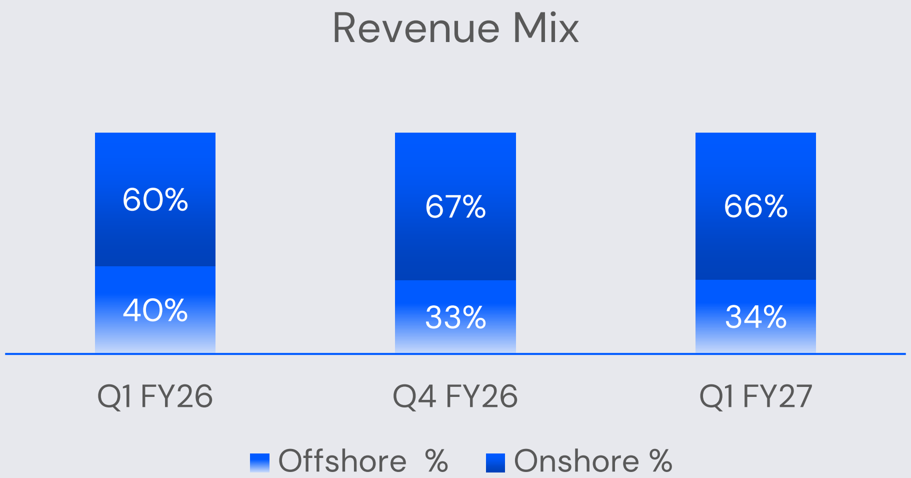
Q1 FY27 Financial highlights







Offshore revenue represents Services revenue delivered from India & Romania and sourced outside India & Romania

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From Engineering to Enterprise

Intelligence embedded across products, plants, and platforms

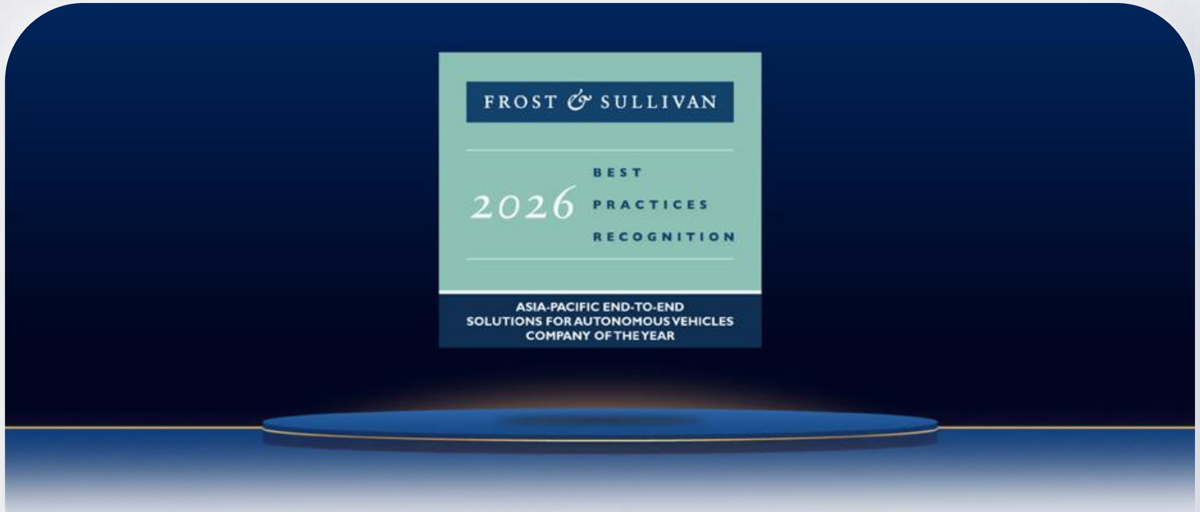
Award Recognition – JLR Global Supplier Excellence Award

We are proud to receive the 2026 JLR Global Supplier Excellence Award – The Visionary, a recognition that reflects the strength of our partnership with JLR and our shared commitment to innovation, engineering excellence, and delivering meaningful business outcomes.

This award celebrates the dedication of our teams and the power of trusted collaboration. As strategic partners, we remain committed to supporting JLR's transformation journey through innovation, accountability, and value-driven execution, while continuing to shape the future of mobility together.

Award Recognition – Frost & Sullivan Honors Tata Technologies

Tata Technologies has been recognized by Frost & Sullivan as the 2026 Asia-Pacific Company of the Year in End-to-End Solutions for Autonomous Vehicles, highlighting its leadership in delivering integrated, scalable, and production-ready autonomous and ADAS engineering solutions.



The recognition reflects Tata Technologies' full-vehicle, lifecycle-driven engineering approach, spanning concept development, system architecture, validation, industrialization, and post-launch support. By combining deep expertise across mechanical, electrical, electronic, and software engineering, Tata Technologies is helping OEMs accelerate the transition to software-defined and autonomous mobility while driving innovation at scale.

Tenneco and Tata Technologies Expand $100 Million Strategic Partnership

Tata Technologies and Tenneco marked a key milestone in their global partnership with the signing of a strategic agreement at Bombay House, Mumbai. The expanded engagement reflects both companies' commitment to innovation, engineering excellence, and long-term growth.

Building on a partnership that began in 2021, Tata Technologies will support Tenneco through its Global Engineering Center in Pune, leveraging engineering, digital, and AI-led capabilities to drive innovation and value across its global operations. The engagement is backed by an investment of over $100 million over the next five years.

SAP PartnerEdge – Strengthening Enterprise & AI-Led Transformation

Tata Technologies has secured SAP PartnerEdge Sell authorization across India and the United States, strengthening its role in the SAP ecosystem and enabling end-to-end enterprise transformation from advisory and legacy ERP modernization to implementation and value realization.

This milestone enhances Tata Technologies' ability to help enterprises modernize with SAP ERP Cloud, SAP Business AI, and data-driven decision-making. Combining manufacturing expertise with intelligent automation, Tata Technologies is enabling organizations to accelerate innovation, improve productivity, and build future-ready businesses.

Uphoria 2026 – Celebrating Excellence, Energy & Limitless Possibilities

Tata Technologies came together at Uphoria 2026 to celebrate the achievements, passion, and spirit of our people. From recognizing excellence through the Apex League CEO Awards to meaningful CSR initiatives, inspiring performances, and an unforgettable evening featuring Papon and a high-energy DJ night, the event reflected the culture, collaboration, and limitless potential that drive us forward as one team.

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Leadership Perspectives on Evolving Industry Trends

ET Auto

The Most Trusted News & Knowledge Platform

Tata Technologies' President, Global Industries & ESS Delivery explains why shifting geopolitical dynamics and SDVs are making India central to the future of the global automotive industry.

THE ECONOMIC TIMES

After nearly 18 months of paused investments amid US tariff uncertainty and EV incentive rollbacks, customers across automotive and industrial heavy machinery are starting to commit to new product cycles, said Warren Harris, MD & CEO, Tata Technologies

ET HRWorld

From The Economic Times

We are proud of the scale at which we are reskilling our workforce. By equipping over 70% of our employees with future-ready capabilities, we ensure that the input from our reskilling initiatives quickly translates into output in the form of faster execution, higher quality, and greater innovation.

NEWS18 इंडिया

A strong cybersecurity culture begins with people. When employees stay vigilant, think before they click, and take ownership of security, cyber awareness becomes part of everyday work.

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About Tata Technologies

Tata Technologies (BSE: 544028, NSE: TATATECH) is a global product engineering and digital services company helping manufacturers design, develop, and deliver better products. The company partners with global OEMs and enterprises across automotive, aerospace, industrial heavy machinery, and other manufacturing sectors.

Driven by its vision of #EngineeringABetterWorld, Tata Technologies enables enterprises to innovate faster and deliver differentiated customer experiences through engineering excellence and digital transformation.

With deep domain expertise in Embedded Systems and Software Solutions, Engineering Research & Development (ER&D) Services, and Digital Enterprise Solutions, Tata Technologies helps enterprises accelerate time-to-market, optimize product development costs, improve operational efficiency, and build smarter, safer, and more sustainable products.

For more, visit us at https://www.tatatechnologies.com/ or learn more here. Follow us on Instagram, LinkedIn, Twitter, Facebook, and YouTube for the latest updates.

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