

Ref No.: M&M/SEC/2026-27/065

4th July 2026

National Stock Exchange of India Limited **BSE Limited**
Scrip Symbol: M&M **Scrip Code: 500520**

Sub: Letter to Members/ Non-Convertible Debenture Holder(s)

Ref: Regulation 30, 36(1)(b) and 58(1) (b) read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“**SEBI LODR Regulations**”)

Dear Sir/Ma'am

In continuation to our earlier letter dated 4th July 2026, the Company has sent letters to those Members and Non-Convertible Debenture Holder(s) whose e-mail address are not registered/available with the Company/KFin Technologies Limited, Registrar to an Issue and Share Transfer Agent of the Company/ Depository Participants, providing the web-link and QR code through which the Integrated Annual Report for the Financial Year 2025-26 and the Notice of the 80th AGM of the Company can be accessed on the Company's website.

The letters issued in this regard are enclosed herewith as **Annexures A & B**.

This intimation is also being uploaded on the Company's website at <https://www.mahindra.com>

Yours sincerely,
For **Mahindra & Mahindra Limited**

Sailesh Kumar Daga
Company Secretary
FCS: 4164

Encl.: as above

CC: **Luxembourg Stock Exchange**
London Stock Exchange Plc
ISIN: USY541641194

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Mahindra & Mahindra Limited

CIN: L65990MH1945PLC004558

Registered Office: Gateway Building, Apollo Bunder, Mumbai - 400 001

Corporate Office: Mahindra Towers, Dr. G. M. Bhosale Marg, Worli, Mumbai - 400 018

Website: www.mahindra.com | Email: investors@mahindra.com | Tel: +91 22 6919 1400

4th July, 2026

Dear Shareholder(s),

Subject: Web-link of the 80th Integrated Annual Report for the Financial Year 2025-26

We are pleased to inform you that the 80th Annual General Meeting (AGM) of the Company is scheduled to be held on Thursday, 30th July 2026 at 3:00 P.M. (IST) through Video Conference (VC)/Other Audio-Visual Means (OAVM), in compliance with the various circulars issued by Ministry of Corporate Affairs (MCA) and Securities and Exchange Board of India (SEBI) from time to time.

The Notice of the 80th AGM along with the Integrated Annual Report for the financial year 2025-26 is sent by electronic mode to Members whose E-mail IDs are registered with the Company/Registrar to an Issue & Share Transfer Agent (RTA) or the Depository Participants (DPs).

As per the records available with the Company and/or its RTA, your E-mail ID is not registered against your demat account/Folio No. Therefore, in accordance with Regulation 36(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are sending you this letter to inform you that the Notice and Integrated Annual Report for FY 2025 - 26 can be accessed through web-link and QR code, which is given below:

Web-link:	https://www.mahindra.com/MM-Annual-Report-2025-26.pdf
Path:	Mahindra Annual Report – Financial Statements and Investor Documents
QR Code:	

Please note that, in accordance with SEBI requirements, shareholders holding shares in physical form whose KYC details are duly updated will be eligible to receive dividends for such folios only through electronic mode. We kindly request you to update your KYC details and submit the necessary documents/information to your respective DPs or to the Company's RTA at einward.ris@kfintech.com at the earliest convenience, to ensure timely credit of dividends.

For any queries or further assistance on E-mail ID, KYC updation, demat holders are requested to contact their respective DPs and holders of physical folios are requested to reach out to the Company's RTA at einward.ris@kfintech.com or at Toll Free no.: 1800 3094 001.

Yours sincerely,
FOR **MAHINDRA & MAHINDRA LIMITED**

SAILESH KUMAR DAGA
COMPANY SECRETARY
FCS 4164

4th July 2026

Dear Debenture Holder,

Subject: Web-link & Quick Response Code for the 80th Integrated Annual Report for the Financial Year 2025-26

We wish to inform you that 80th Integrated Annual Report for the Financial Year 2025-26 has been sent through electronic mode to Debenture Holder(s) whose e-mail IDs are registered with the Company / with any Depository.

As per the records available with the Company and/or its Registrar to an Issue & Share Transfer Agent (RTA), your email address is not registered against your demat account. Therefore, in accordance with Regulation 58(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are sending you this letter to inform you that the 80th Integrated Annual Report for FY 2025-26 can be accessed through web-link and Quick Response (QR) Code, which is given below:

Web-link:	https://www.mahindra.com/MM-Annual-Report-2025-26.pdf
Path:	Mahindra Annual Report – Financial Statements and Investor Documents
QR Code:	

The 80th Integrated Annual Report for FY 2025-26 has also been uploaded on the website of BSE Limited (<https://www.bseindia.com/>) where the Non-Convertible Debenture(s) are listed.

We kindly request you to update your contact details such as email address, contact number, etc. with your Depository Participant or the Company to receive communications electronically.

Yours sincerely,

For Mahindra & Mahindra Limited**Sailesh Kumar Daga****Company Secretary****FCS 4164**