MBFSL/CS/2026-27 **7th August, 2026**

To, **Department of Corporate Relations,** **BSE Limited,** **Phiroze Jeejeebhoy Towers,** **Dalal Street, Mumbai – 400001**	**To,** **National Stock Exchange of India Ltd,** **Exchange Plaza, C- 1, Block G,** **Bandra Kurla Complex, Bandra (East),** **Mumbai– 400051**
Scrip Code : 543253	**Scrip Symbol : BECTORFOOD**

Dear Sir/Ma'am,

Subject: Investor's Presentation

In terms of Regulation 30 and other applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith copy of Investors' Presentation with respect to the performance of the Company for the Quarter ended June 30, 2026.

The same is also available on the website of the Company i.e. www.bectorfoods.com

Thanking You,

Yours faithfully,

For **Mrs. Bectors Food Specialities Limited**

ATUL SUD Digitally signed by ATUL SUD Date: 2026.08.07 14:49:34 +05'30'

Atul Sud
Company Secretary and Compliance Officer
M.No. F10412

Encl: as above

Mrs. Bector's

THE MAGIC OF BAKING

INVESTOR PRESENTATION | Q1 FY27

Safe Harbour

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Certain statements contained in this presentation that are not statements of historical fact constitute "forward-looking statements." You can generally identify forward-looking statements by terminology such as "aim", "anticipate", "believe", "continue", "could", "estimate", "expect", "intend", "may", "objective", "goal", "plan", "potential", "project", "pursue", "shall", "should", "will", "would", or other words or phrases of similar import. These forward-looking statements involve known and unknown risks, uncertainties, assumptions and other factors that may cause the Company's actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements or other projections. Important factors that could cause actual results, performance or achievements to differ materially include, among others: (a) our ability to successfully implement our strategy, (b) our growth and expansion plans, (c) changes in regulatory norms applicable to the Company, (d) technological changes, (e) investment income, (f) cash flow projections, and (g) other risks.

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Overview

Performance Update

Marketing & New Launches

Manufacturing Capabilities

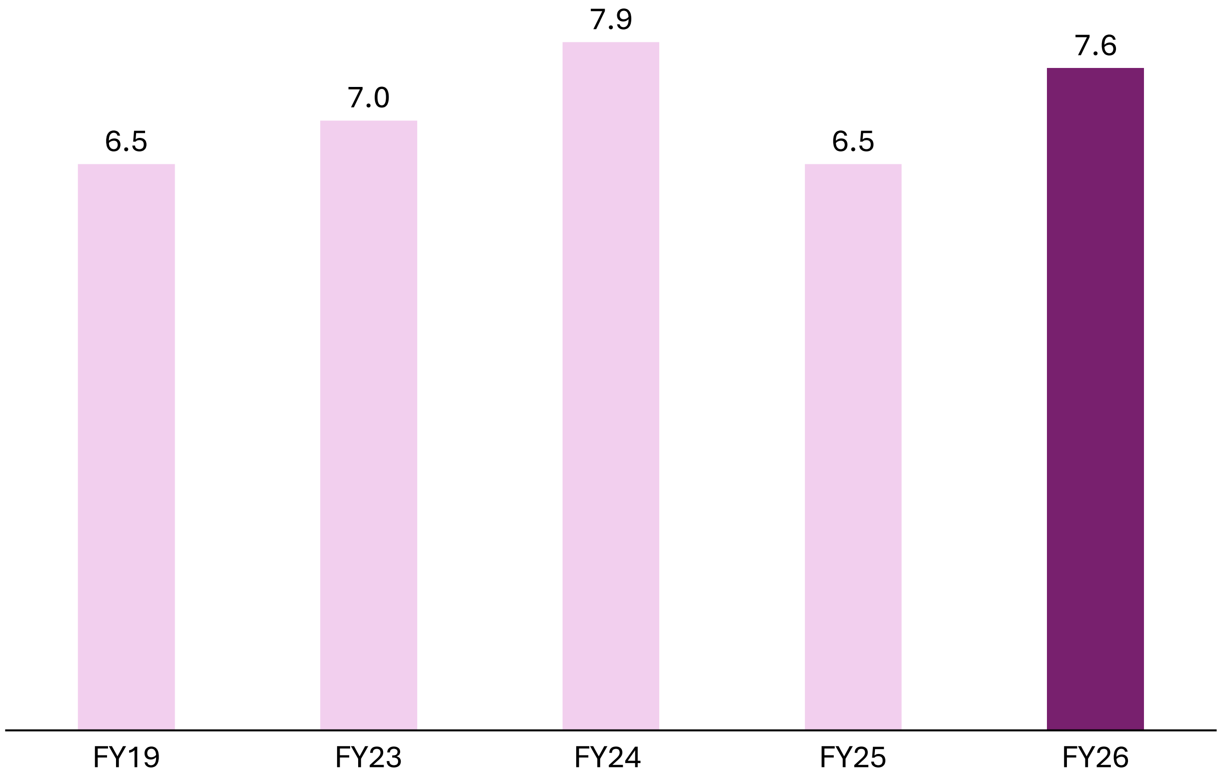
Historical Financials

Supportive Macro Drivers

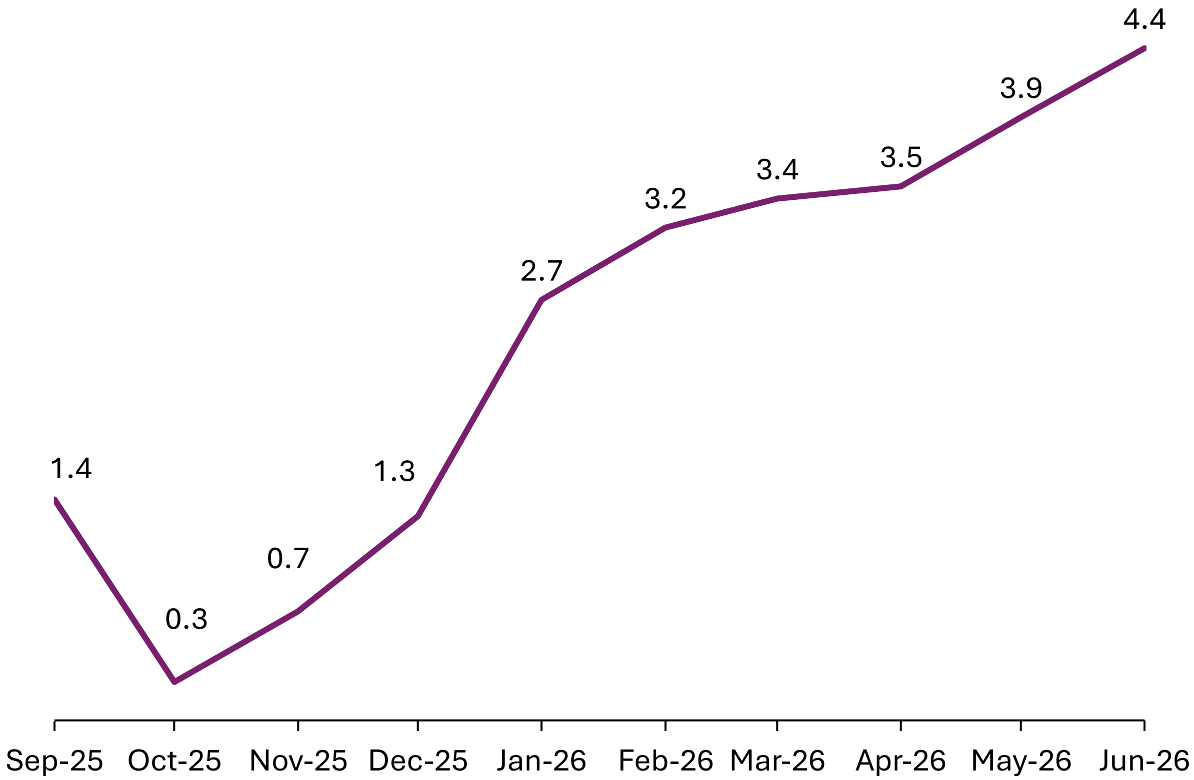
Mrs. Bector's

India's growth story continues amidst global slowdown. Inflation showing sings of moderation.

India's Real GDP Growth



CPI Inflation



Source: Annual GDP, Ministry of Statistics & Programme Implementation (MOSPI),As per RBI Projections
Source: CPI, Ministry of Statistics & Programme Implementation (MOSPI)

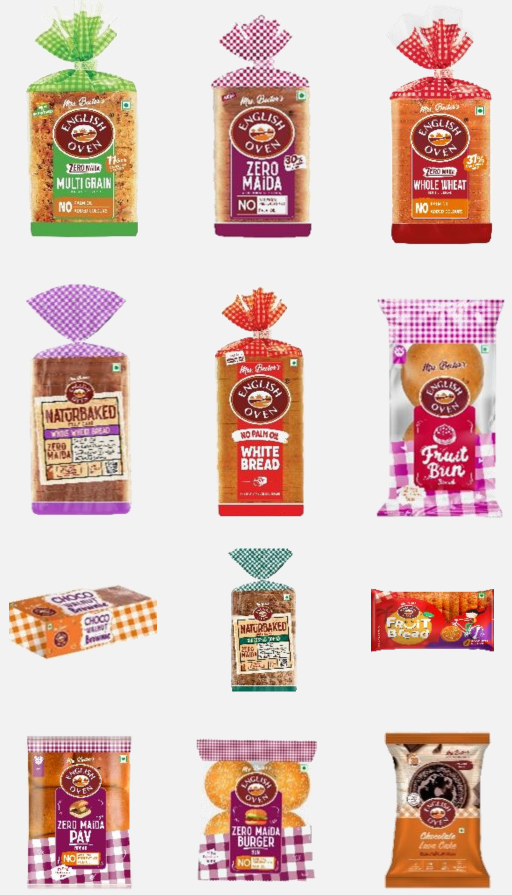
Large & Diverse Portfolio

Mrs. Bector's

DOMESTIC BISCUITS	ENGLISH OVEN	EXPORT	QSR
384 Biscuit SKUs	**150** Bakery SKUs	**70+** Overall number of countries catered	Preferred Supplier to Largest QSR Franchises

DOMESTIC BISCUITS

ENGLISH OVEN



EXPORT

QSR

McDonald's
REBEL FOODS
SUBWAY
KFC
Wendy's
WOW! momo
BURGER KING

Overview

Performance Update

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Consolidated Performance Scorecard – Q1 FY27

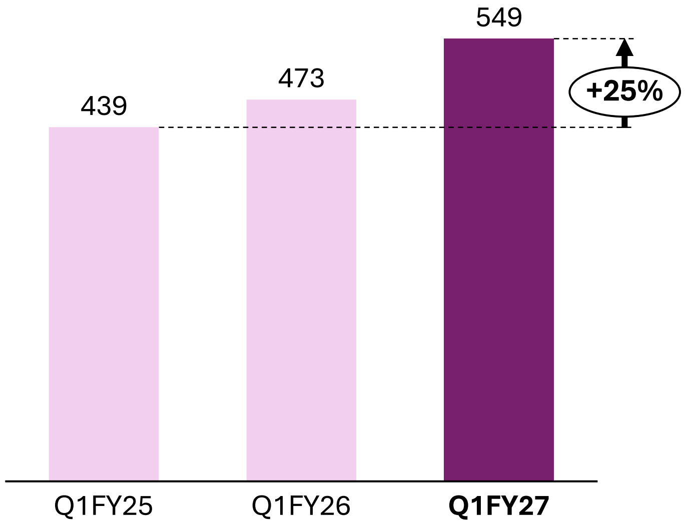
Mrs. Bector's

	Net Revenue	EBITDA	PAT
Q1 FY27	₹ 548.7 Cr	₹ 72.1 Cr	₹ 38.8 Cr
12 Months Growth	+ 16.0 %	+ 23.8%	+ 25.5%
24 Months Growth	+ 24.9%	+ 12.6 %	+ 9.4 %

Consolidated Q1 FY27 Performance Highlights (YoY and 24 months comparison)

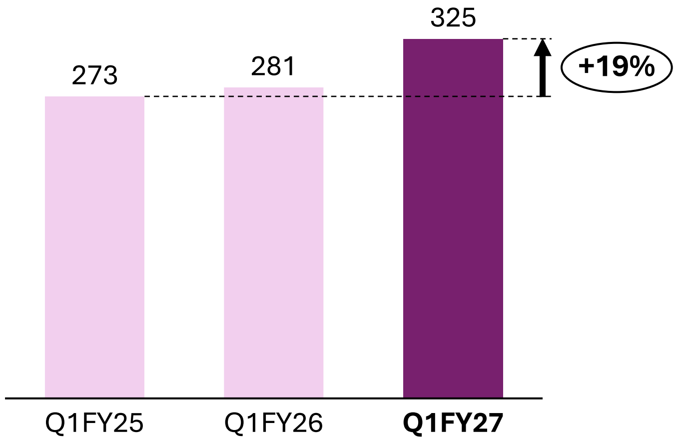
Mrs. Bector's

Revenue from Operations*

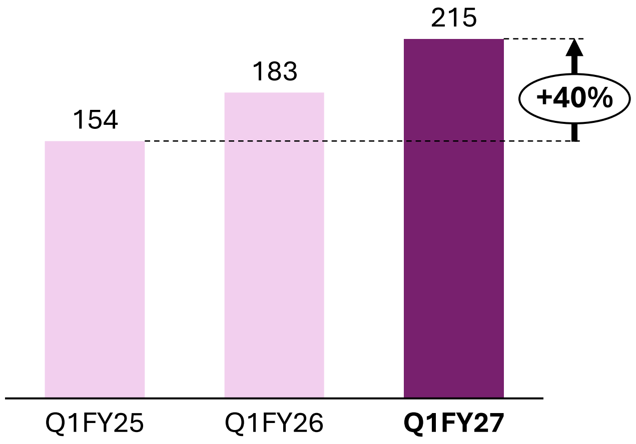


Segment Wise Revenues (Rs. Crs.)

Biscuit Segment



Bakery Segment



Biscuit segment revenue

In Q1 FY27 stood at Rs. 325 crores against Rs. 281 crores in Q1 FY26, registering a growth 16% compared to Q1 FY26 including domestic and export biscuits segment. The Biscuit segment has grown by 19% compared to Q1 FY25.

Biscuit Segment: includes Domestic, Exports and CSD

Bakery segment revenue

In Q1 FY27 stood at Rs. 215 crores against Rs. 183 crores in Q1 FY26, registering a growth of 18% compared to Q1 FY26 including retail bakery and institutional segment. The Bakery segment has grown by 40% compared to Q1 FY25.

Bakery Segment: includes Retail and Institutional

* Total Revenue includes revenue from contract manufacturing

Consolidated Profit & Loss Statement – Q1 FY27

Profit & Loss Statement (Rs. Crs.)	Q1 FY27	Q1 FY26	Y-o-Y	Q4 FY26	Q-o-Q
Revenue from Operations	**548.7**	**473.0**	**16.0%**	**485.9**	**12.9%**
Cost of Materials Consumed	291.3	258.8		241.6	
Purchase of stock-in-trade	15.2	10.8		14.0	
Changes in inventories of finished goods, stock-in- trade and work-in-progress	-16.6	-12.4		6.0	
Gross Profit	**258.9**	**215.8**	**20.0%**	**224.2**	**15.4%**
GP %	**47.2%**	**45.6%**		**46.2%**	
Employee Benefits Expense	79.6	71.4		71.5	
Other Expenses	107.2	86.2		91.1	
EBITDA	**72.1**	**58.2**	**23.8%**	**61.7**	**16.8%**
EBITDA %	**13.1%**	**12.3%**		**12.7%**	
Other Income	8.6	7.4		10.2	
Depreciation and Amortisation Expense	25.9	21.3		22.1	
EBIT	**54.8**	**44.4**	**23.4%**	**49.8**	**10.0%**
Finance Costs	2.8	3.1		3.0	
Share of net profit/Loss of associate accounted for using the equity method	0.0	0.0		0.0	
PBT	**52.0**	**41.3**	**25.7%**	**46.8**	**11.1%**
Total Tax Expense	13.2	10.5		11.3	
Profit for the period	**38.8**	**30.9**	**25.5%**	**35.4**	**9.5%**
PAT %	**7.1%**	**6.5%**		**7.3%**	

Overview

Performance Update

Marketing & New Launches

Manufacturing Capabilities

Historical Financials

Cremica Consumer Engagement & Marketing

Mrs. Bector's

Magic Crème *Magical Tattoos Promo*

70L imp with 28L Reach

Coconut *Crunch Khol, Sach Bol*

All Markets

Kashmir *Trusted by Generations*

New Launches *Danish Butter Cookies Tin, Choco Bico, Fruity Fun (magic)*

Digital Campaigns *Shortbread*

BTL Initiatives *Mela Activations, Wall Painting*

English Oven ~ Marketing Initiatives

Mrs. Bector's

World Health Day

9 Metro Cities - Digital Campaign Plan

Print Campaign Delhi NCR + Punjab

Mothers Day *Maa Jaisa Bharosa*

New Market ~Kolkata *Trial Generation*

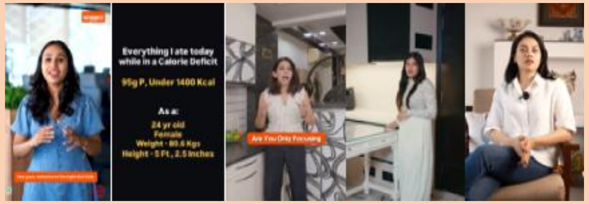
Outdoor Campaign *Har Bite main Soft fluffy Happiness ~Tier 2 Towns North*

Building New Products

Mrs. Bector's

NATURBAKED TRULY CLEAN

Apr *World Health Day*



May *World Digestive Day*

Jun *World Yoga Day*

Frozen Desserts *Digital Campaigns*

Sweet Baked Goods *Launch of Bunfills*

Overview

Performance Update

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Expansion Projects

Mrs. Bector's

01 Additions in Rajpura (Punjab)

- 2 Biscuit lines have been commissioned in Rajpura in FY23-24
- 2 more lines have been commissioned in Rajpura in H1’24-25

02 Addition in Bakery Business

- Bhiwadi plant has been commissioned in FY23-24.
  New line commissioned in Q4 FY26

03 Biscuit Lines at Dhar (MP)

- Dhar plant had been commissioned in Q1 of FY25-26

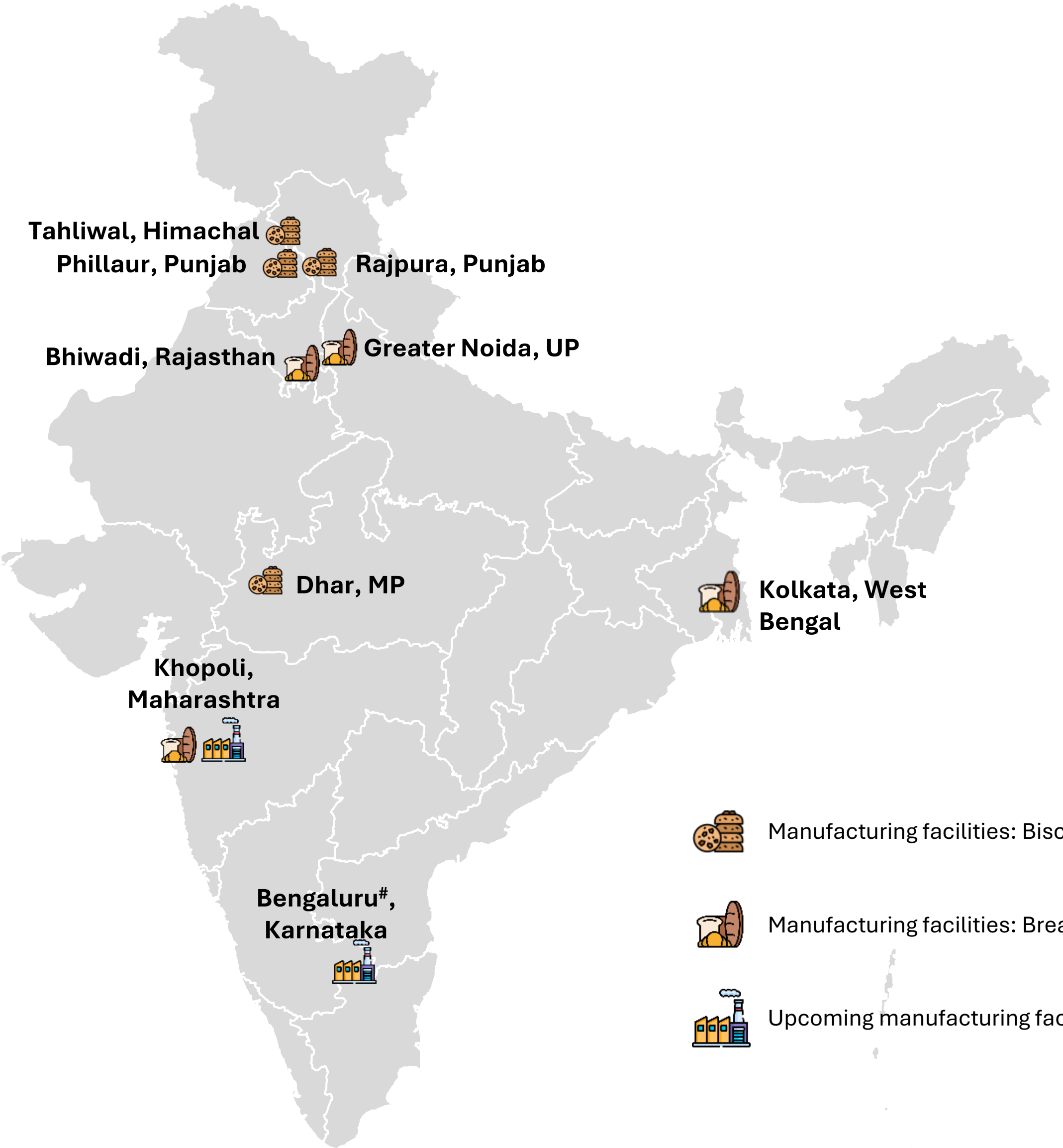
04 Bakery Plant at Kolkata (West Bengal)

- The company has commissioned new bakery unit in Kolkata in Q4FY26

05 New Bakery Plant in Khopoli (Maharashtra)

- The company has commissioned new bakery unit in Khopoli in Q4FY26

Future Ready Production | Capacity Utilization



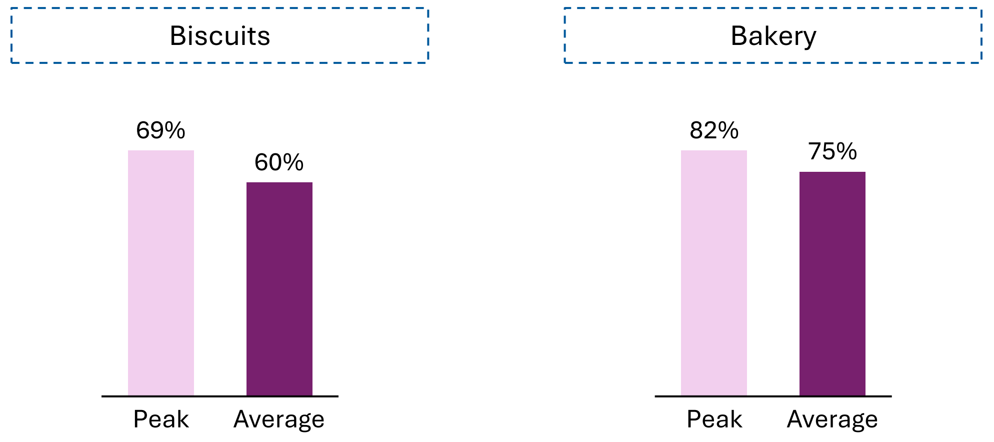
Manufacturing facilities: Biscuits

Manufacturing facilities: Breads & Buns

Upcoming manufacturing facility

	Biscuits (Metric Tonnes)	Bakery (Metric Tonnes)
Current Capacity	1,85,880	1,07,467
Additional Planned	-	8,541#
Total	1,85,880	1,16,008

Capacity Utilization*



Updated FY26

#Bangalore capacity will be expanded; final capacity addition will be informed in due course

*Capacity Utilization:- Updated FY26

Overview

Performance Update

Marketing & New Launches

Manufacturing Capabilities

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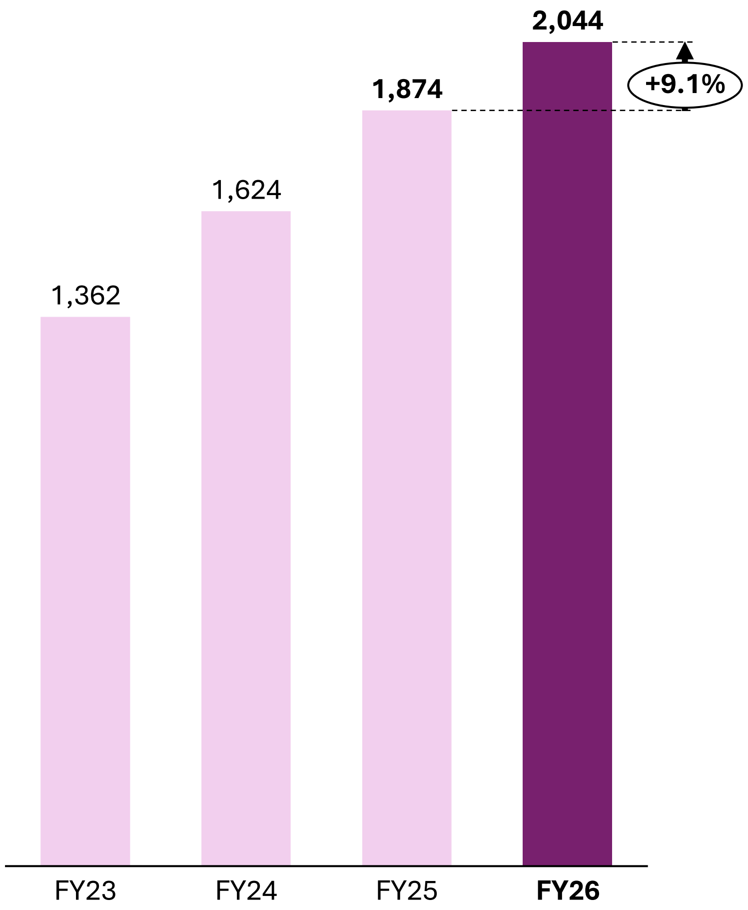
Consolidated Segment Performance Highlights

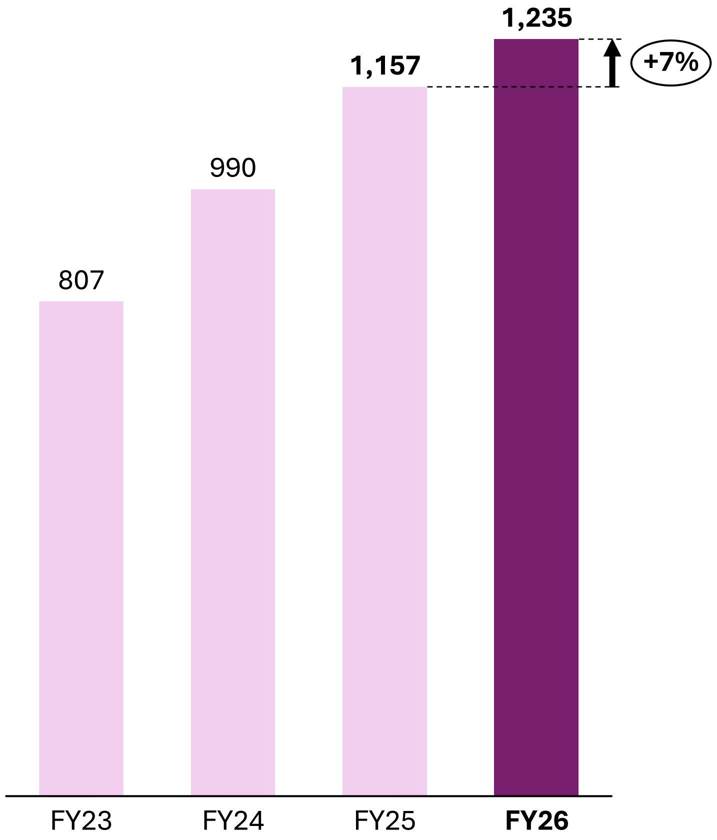
Mrs. Bector's

Revenue from Operations*

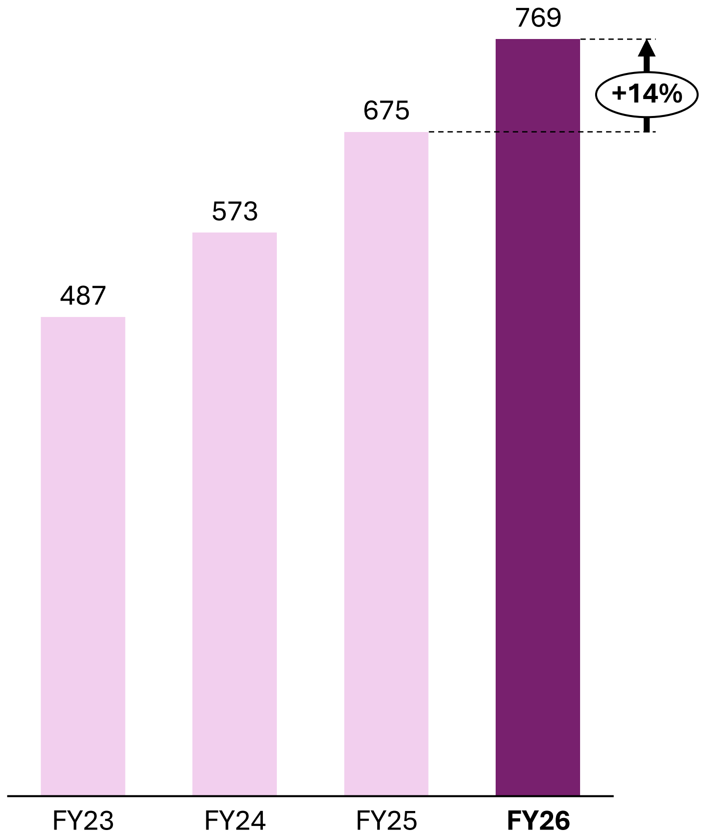


Segment Wise Revenues (Rs. Crs.)

Biscuit Segment



Bakery Segment

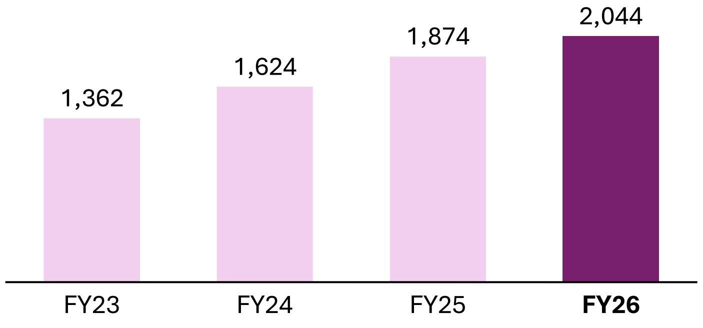


* Total Revenue includes revenue from contract manufacturing and other operating revenues

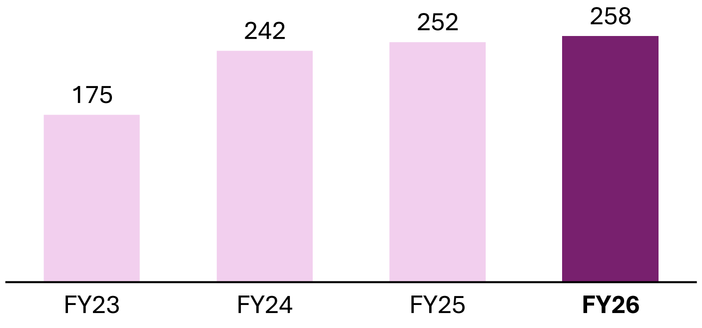
Biscuit Segment includes Domestic, Exports and CSD ; Bakery Segment includes Retail and Institutional

Consolidated Performance Highlights

Revenue (Rs. Crs.)

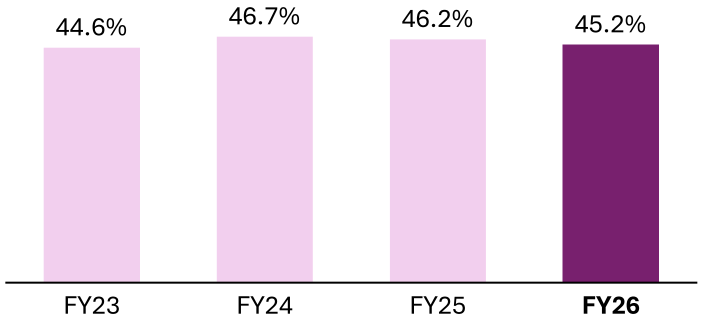


EBITDA (Rs. Crs.)

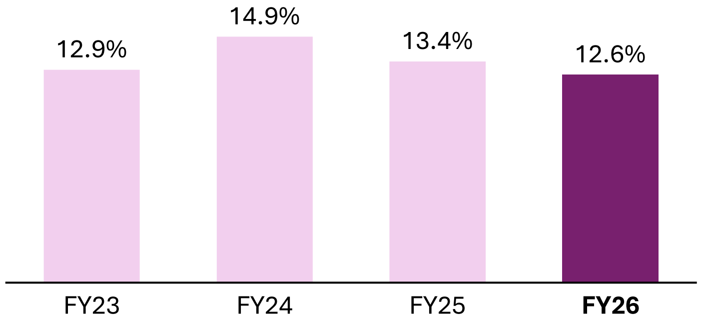


PAT (Rs. Crs.)

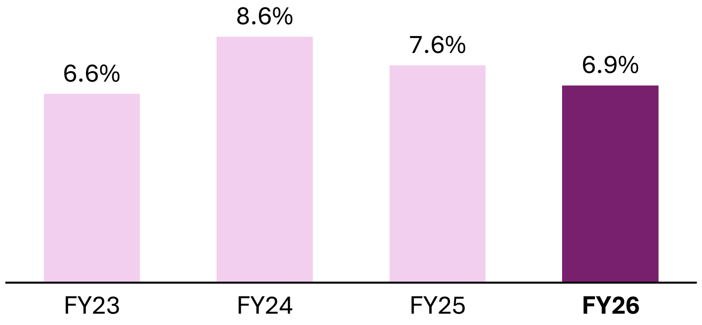
Gross Profit Margins



EBITDA Margins



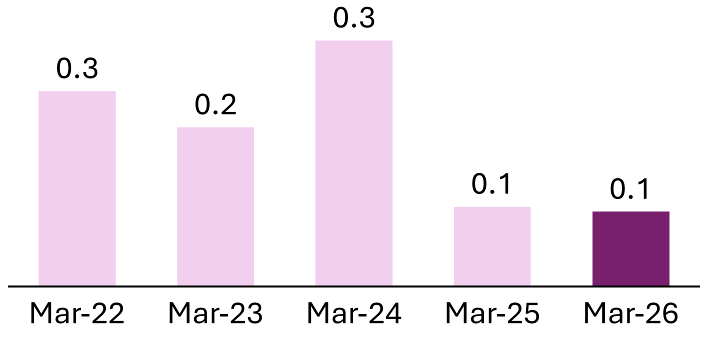
PAT Margins



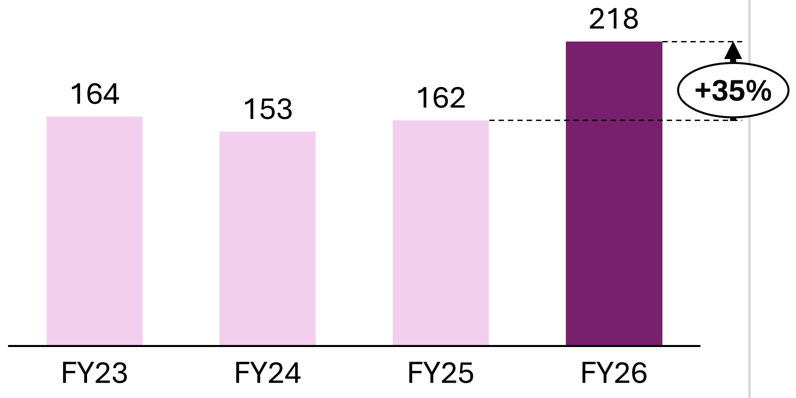
Consolidated Performance Highlights

Mrs. Bector's

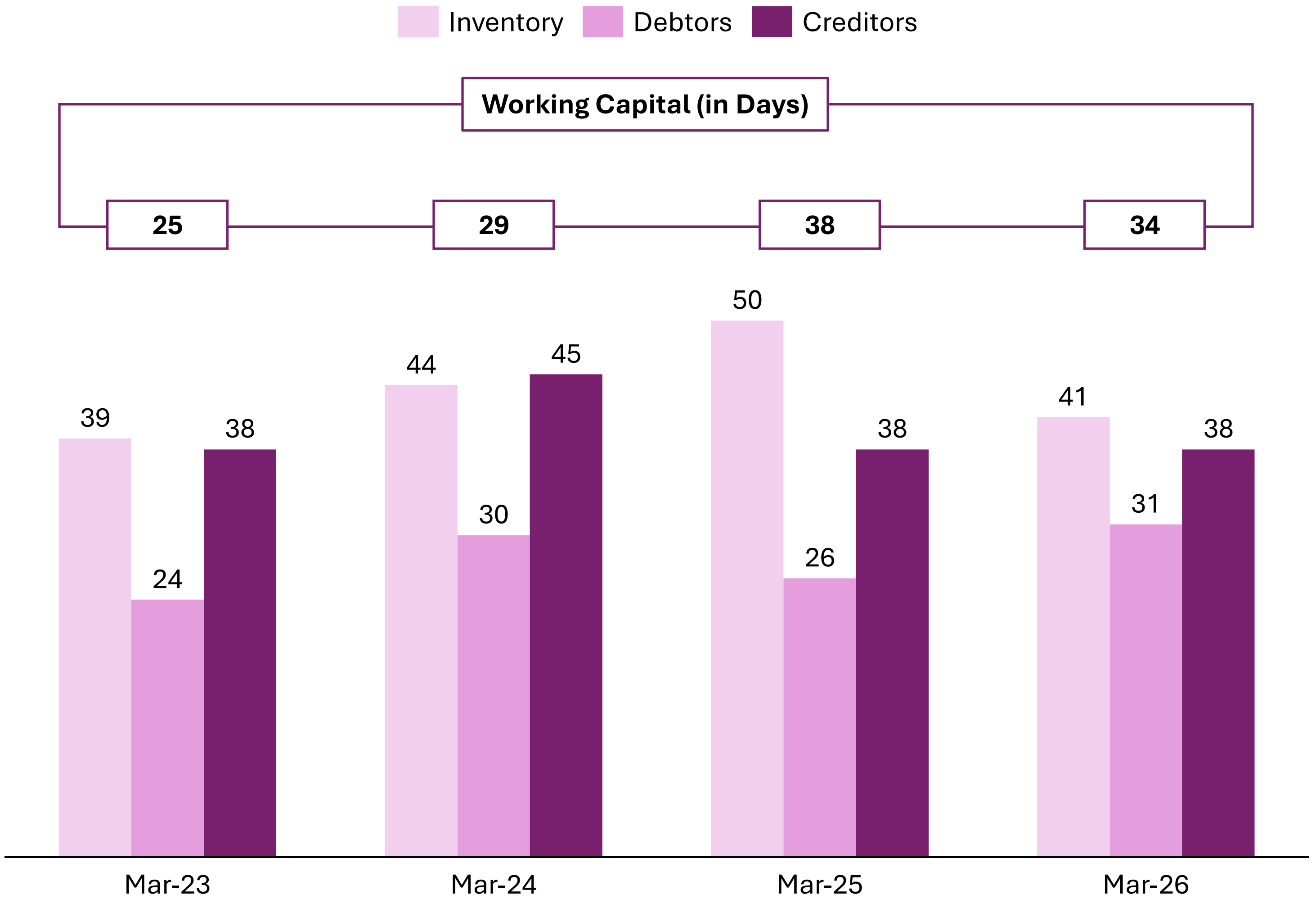
Debt to Equity



Cash Flow from Operations (Rs. Crs.)



Working Capital (in Days)



Consolidated Profit & Loss Statement

Mrs. Bector's

Profit & Loss Statement (Rs. Crs.)	FY26	FY25	FY24	FY23
Revenue from Operations	**2,043.6**	**1,873.9**	**1,623.9**	**1,362.1**
Cost of Materials Consumed	1,065.1	982.9	833.6	737.7
Purchase of stock-in-trade	51.0	38.9	40.6	23.8
Changes in Inventories of Finished Goods and Work in Progress	3.7	-13.2	-8.1	-7.4
Gross Profit	**923.7**	**865.3**	**757.8**	**608.1**
GP %	**45.2%**	**46.2%**	**46.7%**	**44.6%**
Employee Benefits Expense	295.0	258.8	218.2	163.0
Other Expenses	371.1	355.0	297.2	269.9
EBITDA	**257.7**	**251.5**	**242.4**	**175.2**
EBITDA %	**12.6%**	**13.4%**	**14.9%**	**12.9%**
Other Income	31.1	29.0	19.0	12.0
Depreciation and Amortisation Expense	89.7	75.9	61.4	53.3
EBIT	**199.1**	**204.6**	**200.1**	**134.0**
Finance Costs	11.7	12.9	11.8	12.9
Share of net profit of associate accounted for using the equity method	0.0	0.1	0.1	-0.3
PBT	**187.4**	**191.8**	**188.3**	**120.7**
Total Tax Expense	46.5	48.5	47.9	30.6
Profit for the year	**140.9**	**143.2**	**140.4**	**90.1**
PAT %	**6.9%**	**7.6%**	**8.6%**	**6.6%**

Consolidated Historical Balance Sheet

Mrs. Bector's

EQUITY AND LIABILITIES (Rs. Crs.)	31-Mar-26	31-Mar-25	31-Mar-24	31-Mar-23
Equity				
Equity share capital	61.3	61.3	58.8	58.8
Other equity	1,209.6	1,104.4	604.1	485.5
Total equity	**1,271.0**	**1,165.8**	**662.9**	**544.3**
Non-current liabilities				
Financial liabilities				
(i) Borrowings	80.2	60.9	149.0	94.0
(ii) Lease liabilities	54.6	48.8	18.3	5.1
Provisions	5.3	5.2	5.8	5.3
Deferred tax liabilities (net)	13.1	8.5	9.5	9.8
Other non-current liabilities	4.9	7.3	10.1	8.1
Total non-current liabilities	**158.1**	**130.6**	**192.6**	**122.4**
Current liabilities				
Financial liabilities				
(i) Borrowings	51.0	70.5	75.6	26.7
(ii) Lease liabilities	5.0	4.0	2.0	1.2
(iii) Trade payables				
(a) Total outstanding dues of micro enterprises and small enterprises	18.3	12.7	9.3	10.4
(b) Others	99.7	92.7	97.4	67.1
(iv) Other financial liabilities	56.9	64.2	40.1	12.2
Other current liabilities	21.6	19.3	15.3	40.3
Provisions	5.2	5.9	5.0	6.0
Current tax liabilities (net)	0.6	0.3	0.0	0.9
Total current liabilities	**258.3**	**269.4**	**244.8**	**164.7**
Total liabilities	**416.4**	**400.1**	**437.4**	**287.0**
Total Equity and Liabilities	**1,687.3**	**1,565.9**	**1,100.3**	**831.4**

Consolidated Historical Balance Sheet

ASSETS (Rs. Crs.)	31-Mar-26	31-Mar-25	31-Mar-24	31-Mar-23
Non-current assets				
Property, plant and equipment	855.8	550.4	491.6	407.6
Right-of-use assets	67.1	63.3	31.9	18.2
Capital work-in-progress	89.9	237.0	94.4	48.7
Goodwill	0.4	0.4	0.4	0.4
Other intangible assets	8.0	9.1	0.1	0.1
Intangible asset under Development	0.0	0.9	0.0	0.0
Investments accounted for using the equity method	3.8	3.8	3.7	3.6
Financial assets				
(i) Investments	0.2	0.3	0.4	0.5
(ii) Loans	0.3	0.3	0.3	0.0
(iii) Other financial assets	39.3	14.9	8.1	35.9
Non-current tax assets (net)	4.9	4.2	4.1	4.1
Deferred tax assets (net)	1.0	0.4	0.0	0.0
Other non-current assets	27.4	62.3	56.1	18.2
Total non-current assets	**1,098.1**	**947.1**	**691.0**	**537.3**
Current assets				
Inventories	126.9	137.1	103.7	81.4
Financial assets				
(i) Investments	2.5	0.0	0.0	0.0
(ii) Trade receivables	171.6	135.0	133.1	90.3
(iii) Cash and cash equivalents	37.4	86.2	7.6	9.0
(iv) Bank balances other than cash and cash equivalents	193.8	202.0	119.5	65.9
(v) Loans	0.9	0.8	0.6	0.5
(vi) Other financial assets	9.0	15.9	25.4	14.1
Other current assets	47.2	41.8	19.4	26.0
Total current assets	**589.2**	**618.8**	**409.3**	**294.1**
Total Assets	**1,687.3**	**1,565.9**	**1,100.3**	**831.4**

Consolidated Cash Flow Statement

Mrs. Bector's

Cash Flow Statement (Rs. Crs.)	Mar-26	Mar-25	Mar-24	Mar-23
Cash Flow from Operating Activities				
Profit before Tax	187.4	191.8	188.3	120.7
Adjustment for non-operating items	82.2	72.8	61.4	61.3
Operating Profit before Working Capital Changes	**269.7**	**264.6**	**249.7**	**182.0**
Changes in Working Capital	-8.6	-53.4	-47.2	11.8
Cash Generated from Operations	**261.0**	**211.2**	**202.5**	**193.8**
Income tax paid (net)	-43.2	-49.8	-49.0	-29.8
Net Cash generated from operating activities	**217.8**	**161.5**	**153.4**	**164.1**
Net Cash used in investing Activities	**-213.1**	**-331.4**	**-223.5**	**-151.0**
Net Cash (used in) / generated from financing activities	**-53.8**	**248.4**	**68.8**	**-36.6**
Net increase/ (decrease) in Cash & Cash equivalents	**-49.1**	**78.5**	**-1.4**	**-23.5**
Effect of foreign exchange fluctuation gain on cash and cash equivalents	0.3	0.0	0.0	0.0
Cash and cash equivalents at beginning of the year	86.2	7.6	9.0	32.5
Cash and cash equivalents at the end of the year	37.4	86.2	7.6	9.0

Thank You

Company:

Mrs. Bector's

MRS. BECTOR'S CREMICA

ENGLISH OVEN

CIN: L74899PB1995PLC033417

Investor Relations Advisors:

MUFG

MUFG Intime India Private Limited

A part of MUFG Corporate Markets, a division of MUFG Pension & Market Services

Ms. Vidhi Vasa
vidhi.vasa@in.mpms.mufg.com

Mr. Parth Patel
parth.patel@in.mpms.mufg.com

Meeting Request Link