August 4, 2026

The Secretary,
Listing Department,
BSE Limited,
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai – 400 001
Scrip Code: 531642

The Manager,
Listing Department,
National Stock Exchange of India Limited,
Exchange Plaza, C-1 Block G,
Bandra Kurla Complex, Bandra (East),
Mumbai – 400 051
Scrip Symbol: MARICO

Sub: Outcome of the Board meeting held on August 4, 2026

Dear Sir/Madam,

This is to inform you that the Board of Directors ("**Board**") of Marico Limited ("**Company**") has at its meeting held today i.e. August 4, 2026, *inter-alia*, approved the un-audited standalone and consolidated financial results of the Company for the quarter ended June 30, 2026 ("**Financial Results**"). The Financial Results and Statutory Auditor's Limited Review Reports thereon are enclosed.

The Board meeting commenced at 11:15 a.m. and subsequent to the approval of the above matters, will continue till its scheduled time up to 5:00 p.m.

This intimation is also being made available on the Company's website at: https://marico.com/india/investors/shareholder/stock-exchange.

Kindly take the above on record and oblige.

Thank you.

For **Marico Limited**

VINAY M A
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Date: 2026.08.04 15:37:17 +05'30'

Vinay M A
Company Secretary & Compliance Officer

Encl.: As above

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Chartered Accountants

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Limited Review Report on unaudited consolidated financial results of Marico Limited for the quarter ended 30 June 2026 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of Marico Limited

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of Marico Limited (hereinafter referred to as “the Parent”), and its subsidiaries (the Parent and its subsidiaries together referred to as “the Group”) for the quarter ended 30 June 2026 (“the Statement”) being submitted by the Parent pursuant to the requirements of Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations").

2. This Statement, which is the responsibility of the Parent’s management and approved by the Parent’s Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 “*Interim Financial Reporting*” (“Ind AS 34”), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. Our responsibility is to express a conclusion on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 *“Review of Interim Financial Information Performed by the Independent Auditor of the Entity”,* issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

   We also performed procedures in accordance with the circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

4. The Statement includes the results of the entities mentioned in Annexure I to the Statement

5. Attention is drawn to the fact that the figures for the three months ended 31 March 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.

6. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of the other auditors referred to in paragraph 7 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

7. We did not review the interim financial results of 3 Subsidiaries included in the Statement, whose interim financial results reflects total revenues (before consolidation adjustments) of Rs. 918 crores, total net profit after tax (before consolidation adjustments) of Rs. 162 crores and total comprehensive income (before consolidation adjustments) of Rs. 162 crores, for the quarter ended 30 June 2026, as considered in the Statement. These interim financial results have been reviewed by other auditors whose reports have been furnished to us by the Parent's management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries, is based solely on the reports of the other auditors and the procedures performed by us as stated in paragraph 3 above.

   Our conclusion is not modified in respect of this matter.

8. The Statement includes the interim financial results of 16 Subsidiaries which have not been reviewed, whose interim financial results reflects total revenues (before consolidation adjustments) of Rs. 464 crores, total net profit after tax (before consolidation adjustments) of Rs. 30 crores and total comprehensive income (before consolidation adjustments) of Rs. 30 crores, for the quarter ended 30 June 2026, as considered in the Statement. According to the information and explanations given to us by the Parent's management, these interim financial results are not material to the Group.

   Our conclusion is not modified in respect of this matter.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No.:101248W/W-100022

Vijay Mathur

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Vijay Mathur

Partner

Mumbai | Membership No.: 046476

04 August 2026 | UDIN:26046476GSDOCE1176

Annexure I

List of entities included in unaudited consolidated financial results.

Sr. No	Name of component	Relationship
1	Marico Limited	Parent
2	Marico Bangladesh Limited	Subsidiary
3	Marico Middle East (FZE) (MME)	Wholly Owned Subsidiary
4	Marico Malaysia Sdn. Bhd	Wholly Owned Subsidiary of MME
5	Egyptian American Investment and Industrial Development Company S.A.E	Wholly Owned Subsidiary of MME
6	MEL Consumer Care SAE (MELCC)	Wholly Owned Subsidiary of MME
7	Marico Gulf LLC	Wholly Owned Subsidiary of MME
8	Marico Egypt for Industries S.A.E.	Wholly Owned Subsidiary of MELCC
9	Marico For Consumer Care Products SAE	Wholly Owned Subsidiary of MELCC
10	Marico South Africa Consumer Care (Pty) Limited (MSACC)	Wholly Owned Subsidiary
11	Marico South Africa (Pty) Limited	Wholly Owned Subsidiary of MSACC
12	Marico South East Asia Corporation (MSEA)	Wholly Owned Subsidiary
13	Marico Lanka (Private) Limited	Wholly Owned Subsidiary
14	HW Wellness Solutions Private Limited	Wholly Owned Subsidiary
15	Satiya Nutraceuticals Private Limited (‘SNPL’)	Subsidiary
16	Juizo Advisory Private Limited	Wholly Owned Subsidiary of SNPL
17	Cocosecrets Consumer Care LLC	Wholly Owned Subsidiary
18	Zea Maize Private Limited	Subsidiary (w.e.f. 29 January 2026)

19	Cosmix Wellness Private Limited	Subsidiary (w.e.f. 5 February 2026)
20	Skinetiq Joint Stock Company	Subsidiary of MSEA (w.e.f. 2 April 2026)
21	Apcos Naturals Private Limited	Wholly Owned Subsidiary (under voluntary liqudation)
22	Zed Lifestyle Private Limited	Wholly Owned Subsidiary (under voluntary liqudation)
23	Welfare of Mariconions Trust (WEOMA)	Employee Welfare Trust

MARICO LIMITED

STATEMENT OF CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026

Rs. in crore

Sr. No.	Particulars	Quarter ended			Year ended
		June 30, 2026 (Unaudited)	March 31, 2026 (Audited) (Refer note 9)	June 30, 2025 (Unaudited)	March 31, 2026 (Audited)
1	Revenue from operations (Restated Refer Note no 7)	3,957	3,301	3,221	13,478
2	Other income	48	60	56	204
3	**Total income (1 + 2)**	**4,005**	**3,361**	**3,277**	**13,682**
4	**Expenses**				
	(a) Cost of materials consumed	1,751	1,578	1,184	6,197
	(b) Purchases of stock-in-trade	488	281	317	1,565
	(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	(127)	(24)	229	(203)
	(d) Employee benefits expense	269	237	220	916
	(e) Finance cost	21	17	10	53
	(f) Depreciation and amortisation expense	56	60	45	202
	(g) Other expenses				
	Advertisement and sales promotion (Restated Refer Note no 7)	327	288	261	1,167
	Others	430	420	355	1,508
	Total expenses	**3,215**	**2,857**	**2,621**	**11,405**
5	**Profit before tax (3 - 4)**	**790**	**504**	**656**	**2,277**
6	**Tax expense**				
	Current tax	200	112	157	543
	Deferred tax charge / (credit)	(62)	(16)	(14)	(79)
	Tax expense for the period	**138**	**96**	**143**	**464**
7	**Net profit for the period (5 - 6)**	**652**	**408**	**513**	**1,813**
8	**Other comprehensive income / (loss)**				
	A. (i) Items that will not be reclassified to profit or loss				
	Remeasurements of post employment benefit obligations	(0)	(3)	0	(2)
	(ii) Income tax relating to items that will not be reclassified to profit or loss				
	Remeasurements of post employment benefit obligations	0	(0)	0	0
	B. (i) Items that will be reclassified to profit or loss				
	Exchange differences on translation of foreign operations	9	36	(13)	72
	Change in fair value of hedging instruments	4	(2)	(1)	(5)
	(ii) Income tax relating to items that will be reclassified to profit or loss				
	Change in fair value of hedging instruments	(0)	1	(0)	2
	Other comprehensive income / (loss)	**13**	**31**	**(14)**	**67**
9	**Total comprehensive income for the period (7+8)**	**665**	**439**	**499**	**1,880**
10	Net profit attributable to:				
	- Owners	630	391	504	1,762
	- Non-controlling interests	22	17	9	51
11	Other comprehensive income / (loss) attributable to:				
	- Owners	13	30	(14)	64
	- Non-controlling interests	(0)	1	0	3
12	Total comprehensive income attributable to:				
	- Owners	643	421	490	1,826
	- Non-controlling interests	22	18	9	54
13	Paid-up equity share capital (Face value of Re. 1/- per share)	130	130	129	130
14	Other equity				4,080
15	Earnings per share (of Re. 1 /- each) (Not annualised)				
	(a) Basic (in Rs.)	4.86	3.04	3.90	13.62
	(b) Diluted (in Rs.)	4.85	3.03	3.89	13.59
	See accompanying notes to the financial results				

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Notes to the Marico Limited Consolidated financial results:

1. The Consolidated unaudited financial results for the quarter ended June 30, 2026 ("the statement") were reviewed by the Audit Committee and approved by the Board of Directors of Marico Limited ("the Company") at their meeting held on August 4, 2026 and are available on the Company's website - http://www.marico.com and on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com). These results have been subjected to limited review by the statutory auditors.

2. This statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) prescribed under Section 133 of the Companies Act, 2013 and other recognised accounting practices and policies to the extent applicable.

3. The Consolidated financial results for the quarter ended June 30, 2026, comprise results of Marico Limited, its subsidiaries and step-down subsidiaries in India, Bangladesh, UAE, Egypt, South Africa, Malaysia, Sri Lanka, Vietnam and USA. All the aforesaid entities are collectively called 'Marico'.

4. The Company has undertaken an intra-group restructuring involving integration of business of a wholly owned subsidiary, Apcos Naturals Private Limited ("Just Herbs"), by way of voluntary liquidation and distribution of entire business undertaking of Just Herbs to the Company on a going concern basis. Consequently, pursuant to the Letter of Distribution dated October 1, 2025 issued by the Liquidator of Just Herbs, the business undertaking of Just Herbs stands vested in the Company on a going concern basis and consolidated with that of the Company effective from October 1, 2025.

   Being a common control transaction in accordance with Appendix C of Ind AS 103- Business Combinations, this does not have any impact on the consolidated financial results of the Group.

5. The Company has undertaken an intra-group restructuring involving integration of business of a wholly owned subsidiary, Zed Lifestyle Private Limited ("Beardo"), by way of voluntary liquidation and distribution of entire business undertaking of Beardo to the Company on a going concern basis. Consequently, pursuant to the Letter of Distribution dated June 29, 2026 issued by the liquidator of Beardo, the business undertaking of Beardo stands vested in the Company on a going concern basis and consolidated with that of the Company effective from June 29, 2026.

   Being a common control transaction in accordance with Appendix C of Ind AS 103- Business Combinations, this does not have any impact on the consolidated financial results of the Group.

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6. Marico South East Asia Corporation ("MSEA"), a wholly owned subsidiary of Marico Limited, has acquired 75% of total shares and gained control of Skinetiq Joint Stock Company ("Skinetiq") with effect from April 2, 2026. Skinetiq is an entity incorporated in Vietnam which owns the digital-first science backed skin care brand "Candid" and holds exclusive distribution rights in Vietnam for the luxury clinical skincare brand "Murad".

   The fair value of assets and liabilities acquired have been determined by the Group and accounted for in accordance with IND AS 103 - "Business Combinations". The Group has an obligation to acquire the equity stake from NCI, contingent on achievement of certain business milestones at a future date and the same has been accounted for at the Present Value with a corresponding debit to Other equity in the consolidated financial results.

   Results for the quarter ended June 30, 2026 include the impact of the above transaction with effect from April 2, 2026 and are not comparable with other periods reported in the Statement.

7. Based on an evaluation of the underlying commercial arrangement with customers, the Group has reclassified certain customer-related advertisement and promotional expenses during the quarter ended June 30, 2026. These amounts, previously included within Advertisement and Sales Promotion expenses, are now netted off from Revenue from Operations, as a change in accounting policy. The resulting change has been applied retrospectively through reclassification of the comparative figures for the quarter ended March 31, 2026, the quarter ended June 30, 2025, and the year ended March 31, 2026. The reclassification does not affect profit before tax and interest, profit before tax, profit after tax, earnings per share (EPS), or shareholders' equity.

Rs in crores

	For the Quarter ended Mar 31, 2026			For the Quarter ended Jun 30, 2025			For the Year ended Mar 31, 2026		
	Before Adjustment	Adjustment	Restated	Before Adjustment	Adjustment	Restated	Before Adjustment	Adjustment	Restated
Revenue from Operations	3,333	-32	3,301	3,259	-38	3,221	13,611	-133	13,478
Advertisement and sales promotion	320	-32	288	299	-38	261	1,300	-133	1,167

The above reclassification had no impact on the net profit, total equity, cash flows or EPS of the Group for the comparative periods.

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8. In accordance with the Indian Accounting Standard - Ind AS 108, the Group has organized the business into two segments viz, India and International. Accordingly, the Group has reported its segmental results for these segments.

Rs in Crores

	Quarter ended			Year Ended
	June 30, 2026 (Unaudited)	**March 31, 2026 (Audited) (Refer note 9)**	**June 30, 2025 (Unaudited)**	**March 31, 2026 (Audited)**
Segment revenue (Sales and other operating income) (Restated Refer Note no 7)				
India	3,003	2,492	2,483	10,297
International	954	809	738	3,181
Total Segment Revenue	**3,957**	**3,301**	**3,221**	**13,478**
Less : Inter segment revenue	-	-	-	-
Net Segment Revenue	**3,957**	**3,301**	**3,221**	**13,478**
Segment Results (Profit before tax and interest)				
India	580	366	469	1,661
International	257	199	213	813
Total Segment Results	**837**	**565**	**682**	**2,474**
Less :				
(i) Finance cost	21	17	10	53
(ii) Other un-allocable expenditure net of un-allocable income	26	44	16	144
Profit Before Tax	**790**	**504**	**656**	**2,277**
Segment Assets				
India	5,245	4,832	3,626	4,832
International	2,947	2,548	1,982	2,548
Un-allocated	3,402	2,695	3,346	2,695
Total Assets	**11,594**	**10,075**	**8,954**	**10,075**
Segment Liabilities				
India	2,048	1,774	1,256	1,774
International	902	888	815	888
Un-allocated	3,611	2,919	2,176	2,919
Total Liabilities	**6,561**	**5,581**	**4,247**	**5,581**

9. The figures for the three months ended March 31, 2026, are arrived at as difference between audited figures in respect of full financial year and the unaudited published figures upto nine months ended December 31 of the relevant financial year. Also, the figures upto the end of third quarter had only been reviewed and not subjected to audit.

SAUGATA GUPTA
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Place – Mumbai

Saugata Gupta

Date: August 04, 2026

Managing Director & CEO

Vijay Mathur
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About Marico:

Marico (BSE: 531642, NSE: “MARICO”) is one of India’s leading consumer products companies operating in the global beauty and wellness categories. During FY2025-26, Marico recorded a turnover of ₹ 136.1 billion (USD 1.5 billion) through its products sold in India and chosen markets in Asia and Africa.

Marico touches the lives of 1 out of every 3 Indians, through its portfolio of brands such as Parachute, Saffola, Hair & Care, Parachute Advansed, Nihar Naturals, Mediker, Pure Sense, Coco Soul, Revive, Set Wet, Livon, Beardo, Just Herbs, True Elements, Plix, Cosmix and 4700BC. The overseas consumer products portfolio contributes to about 24% of the Group’s revenue, with brands like Parachute, Parachute Advansed, HairCode, Fiancée, Herbsindia, Purité de Prôvence, Ôliv, LASHE Superfood, Candid, Caivil, Hercules, Black Chic, Code 10, Ingwe, X-Men, Thuan Phat and Isoplus.

As part of Marico's Green Initiative, your Company wants to make its contribution to save the environment by sending its shareholders the Annual Report and other communication using the electronic medium. Therefore, Members holding shares in dematerialized form are requested to contact their respective Depository Participant to update their email address. Members can submit service requests in electronic mode through the website of the RTA using the weblink https://web.in.mpms.mufg.com/helpdesk/Service_Request.html or write to the RTA at investor.helpdesk@in.mpms.mufg.com.

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Limited Review Report on unaudited standalone financial results of Marico Limited for the quarter ended 30 June 2026 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of Marico Limited

1. We have reviewed the accompanying Statement of unaudited standalone financial results of Marico Limited (hereinafter referred to as "the Company") for the quarter ended 30 June 2026 ("the Statement") (in which are included interim financial information of its Employee Welfare Trust).

2. This Statement, which is the responsibility of the Company's management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "*Interim Financial Reporting*" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.

3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 *"Review of Interim Financial Information Performed by the Independent Auditor of the Entity",* issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

4. Attention is drawn to the fact that the figures for the three months ended 31 March 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.

5. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

6. The corresponding amounts for the year ended 31 March 2026, in so far as it pertains to business transferred from Zed Lifestyle Private Limited ("Beardo"), as stated in note 5 to the standalone financial results, are based on the audited financial statements of Beardo for the year ended 31 March 2026 which were audited by another auditor who had expressed an unmodified opinion on 01 May 2026. The corresponding amounts for the quarter ended 31 March 2026 pertaining to Beardo are balancing figures between the audited figures in respect of the full financial year 2025-26 and the unaudited year to date figures up to the third quarter of the previous financial year. Further, the corresponding amounts for the quarter ended 30 June 2025 pertaining to Beardo are unaudited.

Further, the adjustments for the accounting effects of the business transfer have been reviewed by us.

Our conclusion is not modified in respect of this matter.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No.:101248W/W-100022

Vijay Mathur

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Vijay Mathur

Partner

Mumbai

Membership No.: 046476

04 August 2026

UDIN:26046476OGTOJD7246

marico
make a difference

Sr. No.	Particulars	Quarter ended			Year ended
		June 30, 2026 (Unaudited)	March 31, 2026 (Audited) (Restated Refer Note no 5 & 7)	June 30, 2025 (Unaudited) (Restated Refer Note no 4 & 5)	March 31, 2026 (Audited) (Restated Refer Note No 5)
	MARICO LIMITED				
	STATEMENT OF STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2026				
					Rs. in crore
1	Revenue from operations (Restated Refer Note no 6)	2,794	2,272	2,349	9,653
2	Other income	53	166	473	987
3	**Total income (1 + 2)**	**2,847**	**2,438**	**2,822**	**10,640**
4	**Expenses**				
	(a) Cost of materials consumed	1,584	1,298	1,001	5,575
	(b) Purchases of stock-in-trade	155	137	157	634
	(c) Changes in inventories of finished goods, work-in-progress and stock-in-trade	(86)	(4)	261	(132)
	(d) Employee benefits expense	163	154	145	603
	(e) Finance cost	10	8	6	28
	(f) Depreciation and amortisation expense	37	45	31	144
	(g) Other expenses				
	Advertisement and sales promotion (Restated Refer Note no 6)	155	141	103	523
	Others	280	252	235	977
	Total expenses	**2,298**	**2,031**	**1,939**	**8,352**
5	**Profit before tax (3 - 4)**	**549**	**407**	**883**	**2,288**
6	**Tax expense**				
	Current tax	152	86	121	408
	Deferred tax charge /(credit)	(63)	(23)	(11)	(82)
	Tax expense for the period	**89**	**63**	**110**	**326**
7	**Net profit for the period (5 - 6)**	**460**	**344**	**773**	**1,962**
8	**Other comprehensive income / (loss)**				
	A. (i) Items that will not be reclassified to profit or loss				
	Remeasurements of post employment benefit obligations	-	(1)	-	(0)
	(ii) Income tax relating to items that will not be reclassified to profit or loss				
	Remeasurements of post employment benefit obligations	-	(0)	-	0
	B. (i) Items that will be reclassified to profit or loss				
	Change in fair value of hedging instruments	4	(2)	(1)	(5)
	(ii) Income tax relating to items that will be reclassified to profit or loss				
	Change in fair value of hedging instruments	(0)	1	(0)	1
	Other comprehensive income / (loss) , net of tax	**4**	**(3)**	**(1)**	**(4)**
9	**Total comprehensive income for the period (7 + 8)**	**464**	**341**	**772**	**1,958**
10	Paid-up equity share capital (Face value of Re. 1/- per share)	130	130	129	130
11	Other equity				5,747
12	Earnings per share (of Re 1 /- each) (Not annualised)				
	(a) Basic (in Rs.)	3.55	2.67	5.97	15.17
	(b) Diluted (in Rs.)	3.54	2.66	5.96	15.13
	See accompanying notes to the financial results				

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Notes to the Marico Limited Standalone financial results:

1. The Standalone unaudited financial results for the quarter ended June 30, 2026 ("the statement") were reviewed by the Audit Committee and approved by the Board of Directors of Marico Limited ("the Company") at their meeting held on August 4, 2026 and are available on the Company's website - http://www.marico.com and on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com). These results have been subjected to limited review by the statutory auditors.

2. This statement has been prepared in accordance with the Companies (Indian Accounting Standards) Rules, 2015 (Ind AS) prescribed under section 133 of Companies Act, 2013 and other recognized accounting practices and policies to the extent applicable.

3. In accordance with the Indian Accounting Standard - Ind AS 108, the Company has disclosed segment results in consolidated financial results.

4. The Company has undertaken an intra-group restructuring involving integration of business of a wholly owned subsidiary, Apcos Naturals Private Limited ("Just Herbs"), by way of voluntary liquidation and distribution of entire business undertaking of Just Herbs to the Company on a going concern basis. Consequently, pursuant to the Letter of Distribution dated October 1, 2025 issued by the liquidator of Just Herbs, the business undertaking of Just Herbs stands vested in the Company on a going concern basis and consolidated with that of the Company effective from October 1, 2025.

   The Company has accounted for this transaction as a common control business acquisition in accordance with Appendix C of Ind AS 103- Business Combinations. Accordingly, the amounts for the corresponding periods presented in these financial results have been restated to give effect to the aforesaid business restructuring as if the same had occurred from the beginning of the preceding period.

   The effects of the above transaction are not material to the Company's financial results (Total Assets, Revenue from operations, expenses and profit after tax) for the periods presented.

5. The Company has undertaken an intra-group restructuring involving integration of business of a wholly owned subsidiary, Zed Lifestyle Private Limited ("Beardo"), by way of voluntary liquidation and distribution of entire business undertaking of Beardo to the Company on a going concern basis. Consequently, pursuant to the Letter of Distribution dated June 29, 2026 issued by the liquidator of Beardo, the business undertaking of Beardo stands vested in the Company on a going concern basis and consolidated with that of the Company effective from June 29, 2026.

   The Company has accounted for this transaction as a common control business acquisition in accordance with Appendix C of Ind AS 103- Business Combinations. Accordingly, the amounts for the corresponding periods presented in these financial results have been restated to give effect to the aforesaid business restructuring as if the same had occurred from the beginning of the preceding period.

   The effects of the above transaction are not material to the Company's financial results (Total Assets, Revenue from operations, expenses and profit after tax) for the periods presented.

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6. Based on an evaluation of the underlying commercial arrangement with customers, the Company has reclassified certain customer-related advertisement and promotional expenses during the quarter ended June 30, 2026. These amounts, previously included within Advertisement and Sales Promotion expenses, are now netted off from Revenue from Operations, as a change in accounting policy. The resulting change has been applied retrospectively through reclassification of the comparative figures for the quarter ended March 31, 2026, the quarter ended June 30, 2025, and the year ended March 31, 2026. The reclassification does not affect profit before tax and interest, profit before tax, profit after tax, earnings per share (EPS), or shareholders' equity.

Rs in crores

	For the Quarter ended Mar 31, 2026			For the Quarter ended Jun 30, 2025			For the Year ended Mar 31, 2026		
	Before Adjustment (Refer note 5)	Adjustment	Restated	Before Adjustment (Refer note 4 and 5)	Adjustment	Restated	Before Adjustment (Refer note 5)	Adjustment	Restated
Revenue from Operations	2,283	-11	2,272	2,360	-11	2,349	9,699	-46	9,653
Advertisement and sales promotion	152	-11	141	114	-11	103	569	-46	523

The above reclassification had no impact on the net profit, total equity, cash flows or EPS of the Company for the comparative periods.

7. The figures for the three months ended March 31, 2026, are arrived at as difference between audited figures in respect of full financial year and the unaudited published figures upto nine months ended December 31 of the relevant financial year. Also, the figures upto the end of third quarter have only been reviewed and not subjected to audit.

SAUGATA GUPTA Digitally signed by SAUGATA GUPTA Date: 2026.08.04 14:38:37 +05'30'

Place – Mumbai

Saugata Gupta

Date : August 04, 2026

Managing Director & CEO

Vijay Mathur Digitally signed by Vijay Mathur Date: 2026.08.04 15:01:38 +05'30'