

May 19, 2026

To,  
The Manager,  
Listing Department,  
National Stock Exchange of India Ltd.,  
Exchange Plaza,  
Bandra Kurla Complex, Bandra (East),  
Mumbai – 400051  
Symbol: SARLAPOLY

Corporate Services Department  
BSE Limited  
Phiroze Jeejeebhoy Towers,  
Dalal Street  
Mumbai – 400001  
Security Code: 526885

**Sub: Submission of Letter of Offer pertaining to buyback of up to 40,00,000 fully paid-up equity shares having a face value of ₹1/- (Rupees One only) each (“Equity Shares”) of Sarla Performance Fibers Limited (“Company”) at a price of ₹ 110/- (Rupees One Hundred and Ten only) per Equity Share payable in cash for an aggregate amount not exceeding ₹ 44,00,00,000/- (Rupees Forty Four Crore only) on a proportionate basis through tender offer route (“Buyback”), pursuant to the Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018, as amended (“Buyback Regulations”)**

Dear Sir / Madam,

This is in regard to the captioned Buyback and is further to our letter dated May 13, 2026 whereby we submitted the Public Announcement pertaining to the captioned Buyback.

We are pleased to submit herewith the Letter of Offer dated May 19, 2026 for your reference and dissemination. In accordance with the Buyback Regulations, the Company has e-mailed the Letter of Offer to eligible shareholders holding Equity Shares of the Company as on the Record Date (being May 15, 2026), today, i.e., May 19, 2026.

You are requested to take note of the following schedule of activities in relation to the Buyback:

Activity	Date	Day
Buyback Opening Date	May 21, 2026	Thursday
Buyback Closing Date	May 27, 2026	Wednesday
Last date of receipt of completed Tender Forms and other specified documents by the Registrar	May 27, 2026	Wednesday
Last date of completion of settlement of bids by the Clearing Corporation/ BSE and NSE	June 4, 2026	Thursday

*Note: Where last dates are mentioned for certain activities, such activities may happen on or before the respective last dates. For the purposes of the above schedule, Thursday, May 28, 2026 has been considered as a public holiday.*

All capitalised terms used herein and not specifically defined shall have the same meaning as ascribed to such terms under the Letter of Offer.

We request you to kindly take the above on record.

This is for your information and records.

**For Sarla Performance Fibers Limited**

**Mustafa Manasawala**  
**Company Secretary & Compliance Officer**  
**M. No. A76344**

Enclosed: Letter of Offer

Regd. Off. & Works 1:  
Survey No. 59/1/4.  
Amlī Pipariā Industrial  
Estate, Silvassa-396 230,  
U.T. Dadra & Nagar Haveli

Works 2:  
Survey No.  
64/2/3/4,61/1,61/2,62/5,63/5,63/7,  
Amlī Pipariā Industrial Estate,  
Silvassa-396 230,  
U.T. Dadra & Nagar Haveli

Works 3:  
Survey No. 213/P,  
Plot No. 11 & 12,  
Dadra-396 191,  
U.T. Dadra & Nagar Haveli

Vapi Works:  
Shed No. A1/48,  
100 Sheds Area,  
GIDC, Vapi-396 195  
(Gujarat)

**LETTER OF OFFER**

**THIS DOCUMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION**

This Letter of Offer ("Letter of Offer") is sent to you as a registered Equity Shareholder / Beneficial Owner (as defined below) of Sarla Performance Fibers Limited (hereinafter referred to as the "Company") as on the Record Date being May 15, 2026 (the "Record Date") in accordance with the Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018, as amended ("Buyback Regulations"). If you require any clarifications about the action to be taken, you may consult your stockbroker or investment consultant or the Manager to the Buyback, i.e., Monarch Network Capital Limited, or the Registrar to the Buyback, i.e., MUFG Intime India Private Limited. Please refer to the section on "Definitions of Key Terms" on page 5 of this Letter of Offer for the definitions of the capitalized terms used herein.



**Sarla Performance Fibers Limited**  
CIN: L31909DN1993PLC000056

**Registered Office:** Survey No. 59/1/4, Amlipiparia Industrial Estate, Silvassa - 396 230 (U.T. of Dadra & Nagar Haveli)

**Corporate Office:** 304, Arcadia, 195, Nariman Point, Mumbai, Maharashtra, India, 400021

**Contact Person:** Mr. Mustafa Manasawala, Company Secretary and Compliance Officer

**Tel:** 0260-3290467 **Fax:** 0260-2631356

**Website:** www.sarlafibers.com

**E-mail:** investors@sarlafibers.com

**OFFER TO BUY BACK UP TO 40,00,000 (FORTY LAKH ONLY) FULLY PAID-UP EQUITY SHARES OF FACE VALUE OF ₹1 (RUPEE ONE ONLY) EACH OF SARLA PERFORMANCE FIBERS LIMITED REPRESENTING APPROXIMATELY 4.79% OF THE TOTAL NUMBER OF OUTSTANDING EQUITY SHARES OF THE COMPANY, FROM ALL THE EQUITY SHAREHOLDERS/BENEFICIAL OWNERS OF EQUITY SHARES OF THE COMPANY AS ON FRIDAY, MAY 15, 2026 ("RECORD DATE") ON A PROPORTIONATE BASIS THROUGH THE "TENDER OFFER" ROUTE AT A PRICE OF ₹110/- (RUPEES ONE HUNDRED AND TEN ONLY) PER EQUITY SHARE, PAYABLE IN CASH, FOR AN AGGREGATE AMOUNT OF UP TO ₹44,00,00,000/- (RUPEES FORTY FOUR CRORE ONLY) ("BUYBACK") EXCLUDING TRANSACTION COSTS.**

- The Buyback is in accordance with Article 52 of the Articles of Association of the Company, and the provisions of Sections 68, 69 and 70 and other applicable provisions, if any, of the Companies Act, 2013 ("Act"), and the rules framed thereunder including the Share Capital Rules, the Management Rules, the Listing Regulations to the extent applicable, the Buyback Regulations read with the SEBI circulars, subject to such other approvals, permissions, consents, exemptions and sanctions, as may be necessary and subject to any modifications and conditions, if any, as may be prescribed by SEBI, the Registrar of Companies, Ahmedabad, BSE, NSE and/or other authorities, institutions or bodies, if any, as may be necessary and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions, sanctions and exemptions, which may be agreed by the Board.
- The Buyback Size constitutes 8.28% and 9.49% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the audited standalone and consolidated financial statements of the Company as at March 31, 2026, respectively, and is within the statutory limit of 10% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the audited standalone and consolidated financial statements of the Company as at March 31, 2026 (i.e., the last audited financial statements available as on the date of Board Meeting recommending the proposal of the Buyback), under the board approval route as per Section 68 and other applicable provisions of the Companies Act and Regulation 5 and other applicable provisions of the Buyback Regulations.
- The Letter of Offer will be electronically sent to the Equity Shareholders/ Beneficial Owners of Equity Shares as on the Record Date i.e., Friday, May 15, 2026, in accordance with the Buyback Regulations and such other circulars or notifications, as may be applicable. Further, in terms of Regulation 9(ii) of the Buyback Regulations, if the Company receives a request from any Eligible Shareholder to dispatch a copy of the Letter of Offer in physical form, the same shall be provided.
- The procedure for tendering shares and settlement is set out in paragraph 20 (Procedure for Tendering Shares and Settlement) on page no. 36 of this Letter of Offer. The form of acceptance cum acknowledgement ("Tender Form") along with share transfer form ("Form SH-4") is enclosed together with this Letter of Offer.
- The procedure for Acceptance is set out in paragraph 19 (Process and Methodology for the Buyback) on page no. 32 of this Letter of Offer. The payment of consideration is in cash to the Eligible Shareholders. For mode of payment of consideration to the Eligible Shareholders, please refer to paragraph 20.30 (Method of Settlement) on page no. 42 of this Letter of Offer.
- A copy of the Public Announcement is available on the websites of the Company (www.sarlafibers.com), the Manager to the Buyback (www.mnclgroup.com), Registrar to the Buyback (www.in.mpms.mufg.com), SEBI (www.sebi.gov.in), NSE (www.nseindia.com) and BSE (www.bseindia.com). A copy of the Letter of Offer (along with the Tender Form and Form SH-4) shall be available on the websites of the Company (www.sarlafibers.com), the Manager to the Buyback (www.mnclgroup.com), Registrar to the Buyback (www.in.mpms.mufg.com) and is expected to be available on the websites of SEBI (www.sebi.gov.in), NSE (www.nseindia.com) and BSE (www.bseindia.com).
- Eligible Shareholders are advised to read the Letter of Offer and in particular, refer to paragraph 17 (Details of Statutory Approvals) on page no. 31 of this Letter of Offer and paragraph 21 (Note on Taxation) on page no. 43 of this Letter of Offer before tendering their Equity Shares in the Buyback.

**MANAGER TO THE BUYBACK**



**Monarch Network Capital Limited**  
Laxmi Tower, G Block, 4th Floor, B Wing,  
Bandra Kurla Complex, Bandra (E),  
Mumbai-400 051, Maharashtra, India  
**Tel:** +91-22-66476400  
**Contact Person:** Saahil Kinkhabwala / Aayushi Poddar  
**Email:** ccm@mnclgroup.com  
**Website:** www.mnclgroup.com  
**Investor grievance email:** mbd@mnclgroup.com  
**SEBI Registration Number:** INM000011013  
**Corporate Identity Number:** L64990GJ1993PLC120014

**REGISTRAR TO THE BUYBACK**



**MUFG Intime India Private Limited**  
(Formerly Link Intime India Private Limited)  
Address: C-101, Embassy 247, 1<sup>st</sup> Floor,  
L B S Marg, Vikhroli (West),  
Mumbai 400 083, Maharashtra, India  
**Tel:** +91 810 811 4949  
**Email:** sarlaperformancefiber.buyback2026@in.mpms.mufg.com  
**Investor Grievance E-mail:** sarlaperformancefiber.buyback2026@in.mpms.mufg.com  
**Website:** www.in.mpms.mufg.com  
**Contact person:** Ms. Shanti Gopalkrishnan  
**SEBI Registration Number:** INR000004058  
**Corporate Identity Number:** U67190MH1999PTC118368

**BUYBACK PROGRAMME**

**BUYBACK OPENS ON**

Thursday, May 21, 2026

**BUYBACK CLOSES ON**

Wednesday, May 27, 2026

**LAST DATE OF RECEIPT OF COMPLETED FORMS AND OTHER SPECIFIED DOCUMENTS BY THE REGISTRAR TO THE BUYBACK**

On or before 5:00 p.m. (IST) on Wednesday, May 27, 2026

**BUYBACK ENTITLEMENT**

**CATEGORY OF ELIGIBLE SHAREHOLDERS**

**RATIO OF BUYBACK ENTITLEMENT<sup>#</sup>**

**RESERVED CATEGORY FOR SMALL SHAREHOLDERS**

**1 EQUITY SHARE(S) FOR EVERY 9 EQUITY SHARES HELD ON THE RECORD DATE**

**GENERAL CATEGORY FOR ALL OTHER ELIGIBLE SHAREHOLDERS**

**1 EQUITY SHARE(S) FOR EVERY 9 EQUITY SHARES HELD ON THE RECORD DATE**

<sup>#</sup> In addition to the Company's contact details provided above, the investors may reach out to the Investor Service Centre of MUFG Intime India Private Limited (Formerly Link Intime India Private Limited) for any queries at +91 810 811 4949 and sarlaperformancefiber.buyback2026@in.mpms.mufg.com, details of which are also included at Paragraph 27 of the Letter of Offer.

<sup>#</sup> The above ratio of Buyback is approximate and provides indicative Buyback Entitlement. Any computation of the Buyback Entitlement using the above Buyback ratio may provide a slightly different number than the actual entitlement due to rounding-off. The actual Buyback Entitlement factor for Small Shareholders under the Reserved Category is 0.111666518 and for other shareholders under the General Category is 0.111687375. Also, the numbers arrived at using the actual Buyback Entitlement may not conform exactly to the Buyback Entitlement printed in the Tender Form due to rounding-off of the factor. For further information on ratio of Buyback as per the Buyback Entitlement in each Category, please refer to "Process and Methodology for the Buyback – Record Date and Ratio of Buyback as per the Buyback Entitlement" on page 32 of this Letter of Offer.

**ELIGIBLE SHAREHOLDERS CAN ALSO CHECK THEIR ENTITLEMENT ON THE WEBSITE OF THE REGISTRAR TO THE BUYBACK BY FOLLOWING THE STEPS GIVEN BELOW:**

- Click on link - <https://in.mpms.mufg.com/Offer/Default.aspx>
- Select the name of the Company – 'Sarla Performance Fibers Limited– Buyback 2026'
- Select holding type – "Demat" or "Physical" or PAN
- Based on the option selected above, enter your "Folio Number" or "NSDL DPID/Client ID" or "CDSL Client ID"
- Enter the Security code and click on Submit
- Then click on 'View' button
- The entitlement will be provided in the pre-filled 'FORM OF ACCEPTANCE-CUM ACKNOWLEDGEMENT'

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**NO OFFER TO SUBSCRIBE/PURCHASE/SELL, OR AN INVITATION TO SUBSCRIBE/PURCHASE/SELL, ANY SECURITIES OF THE COMPANY IN ANY JURISDICTION OR AS A SOLICITATION OR AN INVITATION TO SUBSCRIBE/PURCHASE/SELL ANY SECURITIES INCLUDING THE EQUITY SHARES OF THE COMPANY**

This Letter of Offer together with the Public Announcement has been prepared for the purposes of compliance with applicable Indian laws and regulations. This Letter of Offer has not been filed, registered or approved in any jurisdiction outside India. Accordingly, the information disclosed may not be the same as that which would have been disclosed if this document had been prepared in accordance with the laws and regulations of any jurisdiction outside of India. Except as otherwise required by applicable Indian law, the Company and the Manager to the Buyback are under no obligation to update the information contained herein at any time after the date of this Letter of Offer. This Letter of Offer does not in any way constitute an offer in any form, or an invitation in any form to subscribe/purchase/sell, any securities of the Company in any jurisdiction in which such offer or invitation is not authorized or to any person to whom it is unlawful to make such offer or solicitation and as a consequence, subject the Company or the Manager to the Buyback to any new or additional requirements or registrations.

The Letter of Offer shall be dispatched through electronic mode to all Eligible Shareholders whose names appeared on the register of members of the Company / register of beneficial owners as downloaded from the Depositories, as of the Record Date. The Company shall provide a copy of the Letter of Offer in physical form in case of receipt of request from any such Eligible Shareholder. However, receipt of the Letter of Offer by any Eligible Shareholder in a jurisdiction in which it would be illegal to make this offer, or where making this offer would require any action to be taken (including, but not restricted to, registration of this Letter of Offer under any local securities laws), shall not be treated by such Eligible Shareholder as an offer being made to them and shall be construed by them as being sent for information purposes only; and

Potential users of this information are required to inform themselves of any relevant restrictions in their respective jurisdictions. Any Eligible Shareholder who tenders Equity Shares in the Buyback Offer shall be deemed to have declared, represented, warranted and agreed that such Eligible Shareholder is authorized under the provisions of any applicable laws, rules, regulations and statutes to participate in the Buyback.

**1. SCHEDULE OF ACTIVITIES**

<b>Activity</b>	<b>Date</b>	<b>Day</b>
Date of Board Meeting approving the proposal of the Buyback	May 11, 2026	Monday
Date of Public Announcement for the Buyback	May 12, 2026	Tuesday
Date of publication of the Public Announcement for the Buyback	May 13, 2026	Wednesday
Record Date for determining the Buyback Entitlement and the names of Eligible Shareholders	May 15, 2026	Friday
Last date for dispatch of Letter of Offer	May 19, 2026	Tuesday
Buyback Window Opening Date	May 21, 2026	Thursday
Buyback Window Closing Date	May 27, 2026	Wednesday
Last date of receipt of completed Tender Form and other specified documents by the Registrar	May 27, 2026	Wednesday
Last date of verification of Tender Forms by Registrar to the Buyback	June 1, 2026	Monday
Last date of providing acceptance/ non-acceptance of tendered Equity Shares to BSE and NSE by the Registrar	June 3, 2026	Wednesday
Last date of completion of settlement of bids by the Clearing Corporation/ BSE and NSE	June 4, 2026	Thursday
Last date of dispatch of share certificate(s) by the Registrar to the Buyback/ unblocking/ return of unaccepted Equity Shares to Eligible Shareholders/ Seller Member	June 4, 2026	Thursday
Last date for payment of consideration to Eligible Shareholders who participated in the Buyback	June 4, 2026	Thursday
Last date of extinguishment of Equity Shares bought back	June 15, 2026	Monday

*Note: Where last dates are mentioned for certain activities, such activities may happen on or before the respective last dates. For the purposes of the above schedule, Thursday, May 28, 2026 has been considered as a public holiday.*

## 2. DEFINITIONS OF KEY TERMS

- 2.1 This Letter of Offer uses certain definitions and abbreviations which, unless the context otherwise indicates or implies or specifies otherwise, shall have the meaning as provided below. References to any legislation, act, regulation, rules, guidelines or policies shall be to such legislation, act, regulation, rules, guidelines or policies as amended, supplemented, or re-enacted from time to time and any reference to a statutory provision shall include any subordinate legislation made from time to time under that provision.
- 2.2 The words and expressions used in this Letter of Offer but not defined herein shall have the meaning ascribed to such terms under the Buyback Regulations, the Companies Act, the Depositories Act, 1996, and the rules and regulations made thereunder.

Acceptance/Accepted/Accept	Acceptance of Equity Shares tendered by Eligible Shareholders in the Buyback Offer
Acceptance Form	Tender Form
Acquisition Window	The facility for acquisition of Equity Shares through the mechanism provided by the Indian Stock Exchanges in the form of separate windows in accordance with the SEBI Circulars
Act or Companies Act	The Companies Act, 2013, as may be amended from time to time, along with all rules and regulations issued thereunder
Additional Equity Shares	Additional Equity Shares tendered by an Eligible Shareholder over and above the Buyback Entitlement of such Eligible Shareholder up to the extent of Equity Shares held by such Eligible Shareholder on the Record Date
Articles or Articles of Association	Articles of Association of the Company
Board or Board of Directors	Board of Directors of the Company, which expression shall include any committee constituted by the Board to exercise its powers, including the powers conferred by the resolution passed by the Board at its meeting held on Monday, May 11, 2026.
Board Meeting	Meeting of the Board of Directors of the Company held on May 11, 2026, inter alia to approve the Buyback
BSE	BSE Limited
Buyback or Buyback Offer or Offer	Offer to buy back up to 40,00,000 (Forty Lakh only) Equity Shares at a price of ₹110 (Rupees One Hundred and Ten only) per Equity Share, payable in cash, from the Eligible Shareholders, on a proportionate basis through the Tender Offer route as prescribed under the Buyback Regulations read with the SEBI Circulars using the Stock Exchange Mechanism
Buyback Closing Date	Wednesday, May 27, 2026, being the last date up to which the tendering of Equity Shares by Eligible Shareholders will be allowed
Buyback Committee	The Buyback Committee, comprising of Mr. Krishna Madhusudan Jhunjhunwala, Managing Director, Mr. Kanav Krishna Jhunjhunwala, Whole-Time Director and Mr. Kayvanna Mahendra Shah, Chief Financial Officer, constituted and authorized for the purposes of the Buyback by a resolution passed by the Board at its meeting held on Monday, May 11, 2026
Buyback Entitlement or Entitlement	The number of Equity Shares that an Eligible Shareholder is entitled to tender, in the Buyback, based on the number of Equity Shares held by such Eligible Shareholder, on the Record Date and the ratio / percentage of Buyback applicable in the category to which such Eligible Shareholder belongs
Buyback Opening Date	Thursday, May 21, 2026
Buyback Price or Offer Price	Price at which Equity Shares will be bought back from the Eligible Shareholders, i.e., ₹110 (Rupees One Hundred and Ten only) per Equity Share, payable in cash
Buyback Period	The period between the date of the Board Meeting to approve the Buyback, i.e., Monday, May 11, 2026, and the date on which the payment of consideration is made to the Eligible Shareholders who have accepted the Buyback
Buyback Regulations	SEBI (Buy-Back of Securities) Regulations, 2018, as amended from time to time, including any statutory modification or re-enactments thereof
Buyback Size	Number of Equity Shares proposed to be bought back, i.e. up to 40,00,000 (Forty Lakh only) Equity Shares multiplied by the Buyback Price (i.e., ₹110 (Rupees One Hundred and Ten only) per Equity Share aggregating to an amount up to ₹44,00,00,000 (Rupees Forty Four Crore only). The Buyback Size excludes Transaction Costs
CDSL	Central Depository Services (India) Limited

CIN	Corporate Identity Number
Clearing Corporation	Indian Clearing Corporation Limited or the NSE Clearing Limited (formerly National Securities Clearing Corporation Limited), as applicable
“Company” or “Our Company” or “We” or “Us” or “our”	Sarla Performance Fibers Limited
Company’s Broker	Monarch Network Capital Limited
Company Demat Account	Demat account of the Company designated for the Buyback
Compliance Officer	Mr. Mustafa Manasawala
Depositories	Collectively, the National Securities Depository Limited and Central Depository Services (India) Limited
Designated Stock Exchange	BSE Limited.
Director(s)	Director(s) of the Company
DIN	Director Identification Number
DP	Depository Participant
Equity Share(s) or Share(s)	Fully paid-up equity shares of the Company of face value of ₹1 (Rupee One only) each
Equity Shareholder(s) or Shareholder(s)	Holders of the Equity Shares of the Company
Eligible Person(s) or Eligible Shareholder(s)	Equity Shareholders eligible to participate in the Buyback and would mean all Equity Shareholders/ Beneficial Owners of the Equity Shares of the Company on the Record Date, being Friday, May 15, 2026, and do not include such Equity Shareholders/ Beneficial Owners of the Equity Shares who are not permitted under the applicable law to tender Equity Shares in the Buyback
Escrow Account	Escrow account titled “SARLA PERFORMANCE FIBERS LIMITED-BUYBACK OFFER 2026-ESCROW ACCOUNT” bearing account number 000405166359 opened with the Escrow Agent in accordance with the Buyback Regulations
Escrow Agent	ICICI Bank Limited
Escrow Agreement	The escrow agreement dated Monday, May 11, 2026, entered into between the Company, the Manager to the Buyback and the Escrow Agent
FATCA	Foreign Account Tax Compliance Act
FEMA	Foreign Exchange and Management Act, 1999, as amended from time to time, including the regulations, circulars, directions and notifications issued thereunder
FII(s)	Foreign Institutional Investor(s)
FPI(s)	Foreign Portfolio Investor(s)
General Category	Eligible Shareholders other than the Small Shareholders
IPV	In-person verification
IT Act/ Income Tax Act	Income-tax Act, 2025
Letter of Offer/LOF	This letter of offer dated Tuesday, May 19, 2026 containing disclosures in relation to the Buyback as specified in Schedule III of the Buyback Regulations
Listing Regulations	SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time
“Manager to the Buyback” or “Manager to the Offer” or “Manager”	Monarch Network Capital Limited
Management Rules	Companies (Management and Administration) Rules, 2014, as amended
Memorandum of Association or MOA	Memorandum of Association of the Company, as amended from time to time
N.A./ NA	Not applicable

Non-Resident Shareholders	Eligible Shareholders residing outside India including non-resident Indians, foreign nationals, foreign corporate bodies (including erstwhile overseas corporate bodies), FII/ FPI, etc.
NSDL	National Securities Depository Limited
NSE	National Stock Exchange of India Limited
Offer Period or Tendering Period	Period of 5 (five) Working Days from the Buyback Opening Date i.e., Thursday, May 21, 2026, to Buyback Closing Date i.e., Wednesday, May 27, 2026 (both days inclusive)
OSV	Original seen and verified
PA or Public Announcement	The public announcement dated Tuesday, May 12, 2026, made in accordance with the Buyback Regulations, published on Wednesday, May 13, 2026, in the newspapers set out in paragraph 5 (Details of Public Announcement) of this Letter of Offer
PAN	Permanent Account Number
Promoter & Promoter Group	The promoter and promoter group of the Company as defined under the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended
RBI	Reserve Bank of India
Record Date	The date for the purpose of determining the Buyback Entitlement and the names of the Eligible Shareholders to whom the Letter of Offer (including the Tender Form) will be sent, and who are eligible to participate in the Buyback in accordance with the Buyback Regulations. The Record Date for the Buyback is Friday, May 15, 2026
“Registrar to the Buyback” or “Registrar to the Offer” or “Registrar”	MUFG Intime India Private Limited (Formerly Link Intime India Private Limited)
Reserved Category	The Small Shareholders eligible to tender Shares in the Buyback
ROC	Registrar of Companies, Ahmedabad
SEBI	Securities and Exchange Board of India
SEBI Circulars	SEBI circular no. CIR/CFD/POLICYCELL/1/2015 dated April 13, 2015 read with SEBI circular no. CFD/DCR2/CIR/P/2016/131 dated December 09, 2016, SEBI circular no. SEBI/HO/CFD/DCR-III/CIR/P/2021/615 dated August 13, 2021 and SEBI circular no. SEBI/HO/CFD/PoD-2/P/CIR/2023/35 dated March 8, 2023 and such other circulars or notifications, as may be applicable, including any amendments or statutory modifications for the time being in force
Seller Member	The stockbroker (who is member of BSE) of an Eligible Shareholder through whom the order for selling the Equity Shares of Eligible Shareholders will be placed in the Acquisition Window
Small Shareholder	As defined under Regulation 2(i)(n) of the Buyback Regulations and in relation to the Buyback means an Eligible Shareholder who holds Equity Shares of market value of not more than ₹2,00,000/- (Rupees Two Lakh only), on the basis of closing price on the recognized stock exchange registering the highest trading volume as on the Record Date
Share Capital Rules	Companies (Share Capital and Debentures) Rules, 2014, as amended from time to time
Shareholders or Equity Shareholders or Members or Beneficial Owners	Holders of Equity Shares and includes beneficial owners thereof
Stock Exchanges	Collectively, BSE and NSE
Stock Exchange Mechanism	The “Mechanism for acquisition of shares through Stock Exchange” notified by SEBI Circulars
Tender Form	Form of Acceptance–cum–Acknowledgement to be filled in and sent to the Registrar by the Eligible Shareholder(s) to participate in the Buyback
Tender Offer	Method of buyback as defined in Regulation 2(i)(q) of the Buyback Regulations
Transaction Costs	Brokerage costs, fees, turnover charges, applicable taxes such as securities transaction tax, goods and services tax, stamp duty, etc., expenses incurred or to be incurred for the Buyback like filing fees payable to SEBI, advisors/ legal fees,



	public announcement publication expenses, printing and dispatch expenses and other incidental and related expenses, etc.
TRS	Transaction Registration Slip generated by the exchange bidding system
Working Day	Working day as defined in the Buyback Regulations

### 2.3 Certain conventions, currency of presentation, use of financial information and stock market data

#### Page Numbers and Paragraph Numbers

Unless otherwise stated, all references to page numbers and paragraph numbers in this Letter of Offer are to page numbers and paragraph numbers of this Letter of Offer.

#### Currency and Units of Presentation

All references to “₹”, “Rupee(s)” or “Rs.” are to Indian Rupees, the official currency of the Republic of India.

#### Financial and Other Data

Unless stated or the context requires otherwise, our financial information in this Letter of Offer is derived from our audited standalone and consolidated financial statements for the fiscal year ended on March 31, 2026, March 31, 2025 and March 31, 2024.

Our Company’s fiscal year commences on April 1 of each year and ends on March 31 of the next year (referred to herein as “Fiscal”, “Fiscal Year” or “FY”).

#### Stock Market Data

Unless stated or the context requires otherwise, stock market data included in this Letter of Offer is derived from the website of BSE and NSE.

## 3. DISCLAIMER CLAUSE

- 3.1 As required under the Buyback Regulations, a copy of this Letter of Offer has been submitted to SEBI. It is to be distinctly understood that submission of this Letter of Offer to SEBI should not, in any way be deemed or construed that the same has been cleared or approved by SEBI. SEBI does not take any responsibility either for the financial soundness of the Company to meet the Buyback commitments or for the correctness of the statements made or opinions expressed in the Letter of Offer. The Manager to the Buyback has certified that the disclosures made in the Letter of Offer are generally adequate and are in conformity with the provisions of the Companies Act and Buyback Regulations. This requirement is to facilitate Eligible Shareholders to take an informed decision for tendering their Equity Shares in the Buyback.
- 3.2 It should also be clearly understood that while the Company is primarily responsible for the correctness, adequacy and disclosure of all relevant information in the Letter of Offer, the Manager to the Buyback is expected to exercise due diligence to ensure that the Company discharges its duty adequately in this behalf and towards this purpose, the Manager to the Buyback is furnishing to SEBI a due diligence certificate dated Tuesday, May 19, 2026 in accordance with Buyback Regulations which reads as follows:

*“We have examined various documents and materials contained in the annexure to this letter, as part of the due-diligence carried out by us in connection with the finalization of the public announcement dated Tuesday, May 12, 2026 for the Buyback (“Public Announcement”) which was published on Wednesday, May 13, 2026 and the Letter of Offer dated Tuesday, May 19, 2026 (“Letter of Offer”). On the basis of such examination and the discussions with the Company, we hereby state that:*

- *the Public Announcement and the Letter of Offer are in conformity with the documents, materials and papers relevant to the Buyback;*
- *all the legal requirements connected with the said Buyback including the Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018, as amended, have been duly complied with;*
- *the disclosures in the Public Announcement and the Letter of Offer are, to the best of our knowledge, true, fair and adequate in all material respects for the Eligible Shareholders to make a well-informed decision in respect of the Buyback; and*
- *funds used for Buyback shall be as per the provisions of the Companies Act, 2013, as amended.”*

- 3.3 The filing of the Letter of Offer with SEBI does not, however, absolve the Company from any liabilities under the provisions of the Companies Act or from the requirement of obtaining such statutory or other clearances as may be required for the purpose of the proposed Buyback.
- 3.4 The members of the Promoter & Promoter Group/ Board of Directors declare and confirm that no information/ material likely to have a bearing on the decision of Eligible Shareholders has been suppressed/ withheld and/ or incorporated in the manner that would amount to mis-statement/ mis-representation and in the event of it transpiring at any point of time that any information/ material has been suppressed/ withheld and/ or amounts to a mis-statement/ mis-representation, the members of the Promoter & Promoter Group and the Board of Directors and the Company shall be liable for penalty in terms of the provisions of the Companies Act and the Buyback Regulations.
- 3.5 The Board of Directors also declare and confirm that funds borrowed from banks and financial institutions will not be used for the Buyback.

### 3.6 **Disclaimer for persons from the United States of America**

The information contained in this Letter of Offer is exclusively intended for persons who are not US Persons as defined in Regulations of the US Securities Act of 1933, as amended, and who are not physically present in the United States of America. This Letter of Offer does not in any way constitute an offer to sell, or an invitation to sell, any securities in the United States of America or in any other jurisdiction in which such offer or invitation is not authorized or to any person to whom it is unlawful to make such offer or solicitation. Potential users of the information contained in this Letter of Offer are requested to inform themselves about, and to observe any such restrictions.

### 3.7 **Disclaimer for persons in foreign countries other than the United States of America**

This Letter of Offer has not been filed, registered or approved in any jurisdiction outside India. This Letter of Offer does not in any way constitute an offer to sell or an invitation to sell, any securities in any jurisdiction in which such offer or invitation is not authorized or to any person to whom it is unlawful to make such offer or solicitation would subject the Company or the Manager to the Buyback to a new or additional requirements or registration. Potential users of the information contained in this Letter of Offer are requested to inform themselves about and to observe any such restrictions.

### 3.8 **Important Notice to All Equity Shareholders**

This Letter of Offer has been prepared for the purposes of compliance with the Buyback Regulations. Accordingly, the information disclosed may not be the same as that which would have been disclosed if this document had been prepared in accordance with the laws and regulations of any jurisdiction outside of India. The Company and the Manager to the Buyback are under no obligation to update the information contained herein at any time after the date of this Letter of Offer. The Letter of Offer shall be dispatched to all Shareholders whose names appear on the register of members of the Company, as of the Record Date, as per the Buyback Regulations and such other circulars or notifications, as may be applicable. However, receipt of the Letter of Offer by any Equity Shareholders in a jurisdiction in which it would be illegal to make this Tender Offer, or where making this Tender Offer would require any action to be taken (including, but not restricted to, registration of the Letter of Offer under any local securities laws), shall not be treated by such Shareholders as an offer being made to them. Potential users of the information contained in this Letter of Offer are requested to inform themselves about and to observe any such restrictions. Any Eligible Shareholder who tenders his, her or its Equity Shares in the Buyback shall be deemed to have declared, represented, warranted and agreed that he, she or it is authorized under the provisions of any applicable local laws, rules, regulations and statutes to participate in the Buyback.

### 3.9 **Forward Looking Statements**

This Letter of Offer contains certain forward-looking statements. These forward-looking statements generally can be identified by words or phrases such as 'aim', 'anticipate', 'believe', 'expect', 'estimate', 'intend', 'objective', 'plan', 'project', 'will', 'will continue', 'will pursue' or other words or phrases of similar import. Similarly, statements that describe our strategies, objectives, plans or goals are also forward-looking statements. All forward-looking statements are subject to risks, uncertainties and assumptions about the Company that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement.

Actual results may differ materially from those suggested by forward-looking statements due to risks or uncertainties associated with expectations relating to, inter alia, regulatory changes pertaining to the industries in which the Company operates and its ability to respond to them, the Company's ability to successfully implement its strategy, its growth and expansion, technological changes, exposure to market risks, general economic and political conditions in India or other key markets where it operates which have an impact on its business activities or investments, the monetary and fiscal policies, inflation, deflation, unanticipated turbulence in interest rates, foreign exchange rates, equity prices or other rates or prices, the performance of the financial markets in India and globally, changes in domestic laws, regulations and taxes and changes in competition in the industries in which the Company operates.

## 4. **TEXT OF THE RESOLUTION PASSED AT THE BOARD MEETING**

The Buyback has been authorized and approved by the Board of Directors at their meeting held on Monday, May 11, 2026. The text of the resolution passed by the Board is as follows:

**Quote**

**RESOLVED THAT** in accordance with Article 52 of the Articles of Association of Sarla Performance Fibers Limited (“**Company**”) and pursuant to the provisions of Sections 68, 69, 70 and all other applicable provisions, if any, of the Companies Act, 2013, as amended (the “**Companies Act**”), rules framed under the Companies Act, including the Companies (Share Capital and Debentures) Rules, 2014 as amended and the Companies (Management and Administration) Rules, 2014, as amended, to the extent applicable, and in compliance with the Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018, as amended (the “**Buyback Regulations**”) and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (“**Listing Regulations**”), and including any amendments, statutory modification(s) or re-enactment(s) for the time being in force, and subject to such other approvals, permissions, consents, exemptions and sanctions, as may be necessary and subject to any modifications and conditions, if any, as may be prescribed or imposed by the Securities and Exchange Board of India (“**SEBI**”), Registrar of Companies, Gujarat, Ahmedabad (the “**ROC**”), BSE Limited (“**BSE**”), National Stock Exchange of India Limited (“**NSE**”) and/ or other authorities institutions or bodies (the “**Appropriate Authorities**”) while granting such approvals, permissions, sanctions and exemptions, which may be agreed to by the board of directors of the Company (the “**Board**”, which expression shall include any committee constituted by the Board to exercise its powers, including the powers conferred by this Board resolution), the Board hereby approves the buyback of up to 40,00,000 (Forty lakh only) fully paid-up equity shares of the Company, each having a face value of Re.1/- (Rupee one only) (“**Equity Shares**”), representing up to 4.79% of the total number of equity shares in the paid-up share capital of the Company as on March 31, 2026, at a price of ₹110/- (Rupees one hundred and ten only) per Equity Share (“**Buyback Price**”), subject to any increase to the Buyback Price as may be approved by the Board or any committee thereof, payable in cash for an aggregate amount up to ₹44,00,00,000/- (Rupees Forty Four Crores only) (excluding transaction costs viz. brokerage costs, fees, turnover charges, applicable taxes such as securities transaction tax, goods and services tax, stamp duty, etc., expenses incurred or to be incurred for the Buyback like filing fees payable to the SEBI, advisors/ legal fees, public announcement publication expenses, printing and dispatch expenses and other incidental and related expenses, etc.) (“**Buyback Size**”), being 8.28% and 9.49% of the aggregate of the fully paid-up equity share capital and free reserves (including securities premium) of the Company as per the latest audited standalone and consolidated financial statements of the Company as at March 31, 2026, respectively (which is within the statutory limits of 10% of the aggregate of the fully paid-up equity share capital and free reserves (including securities premium) of the Company, based on both standalone and consolidated financial statements of the Company, under the Board approval route as per the provisions of the Companies Act and Buyback Regulations), on a proportionate basis through the “**tender offer**” route as prescribed under the Buyback Regulations, from all of the equity shareholders/ beneficial owners of the Company, who hold Equity Shares as of the record date i.e., Friday, May 15, 2026 (the “**Record Date**”), excluding the promoters and members of the promoter group of the Company (as defined under the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011) (“**Promoter & Promoter Group**”), who have expressed their intention not to participate in the Buyback (such buyback, the “**Buyback**”).

**RESOLVED FURTHER THAT** the Company shall implement the Buyback using the “Mechanism for acquisition of shares through Stock Exchange pursuant to Tender-Offers under Takeovers, Buy Back and Delisting” notified by the SEBI *vide* circular CIR/CFD/POLICYCELL/1/2015 dated April 13, 2015 read with SEBI circular CFD/DCR2/CIR/P/2016/131 dated December 09, 2016 and SEBI circular SEBI/HO/CFD/DCR-III/CIR/P/2021/615 dated August 13, 2021, including any amendments or statutory modifications for the time being in force (“**SEBI Circulars**”).

**RESOLVED FURTHER THAT** the Company shall implement the Buyback out of its securities premium account, free reserves and/ or current surplus and/or cash and **cash** equivalents and/or internal accruals and/or liquid resources and/or such other sources as may be permitted by law, and the Buyback shall be through tender offer in such manner as may be prescribed under the Companies Act and the Buyback Regulations, and on such terms and conditions as the Board may deem fit.

**RESOLVED FURTHER THAT** in terms of Section 69 of the Companies Act, the Company shall transfer from its free reserves or securities premium account and/ or current surplus and/or cash and cash equivalents and/or internal accruals and/or liquid resources and/or such other sources as may be permitted by law, a sum equal to the nominal value of the Equity Shares bought back through the Buyback, to the capital redemption reserve account and the details of such transfer shall be disclosed in its subsequent audited financial statements.

**RESOLVED FURTHER THAT** pursuant to Regulation 42 of the Listing Regulations and Regulation 9(i) of the Buyback Regulations, the Record Date for ascertaining the eligibility of the shareholders to participate in the buyback shall be Friday, May 15, 2026.

**RESOLVED FURTHER THAT** all equity shareholders / beneficial owners of the Equity Shares who hold Equity Shares as on the Record Date (“**Eligible Shareholders**”), other than the Promoter & Promoter Group who have expressed their intention not to participate in the Buyback, will be eligible to participate in the Buyback, except any shareholders who may be specifically prohibited under applicable law or by the Appropriate Authorities.

**RESOLVED FURTHER THAT** the Board has noted the letter dated May 11, 2026, received from the Promoter & Promoter Group expressing their intention not to participate in the Buyback, and accordingly, the Promoter & Promoter Group shall not tender any Equity Shares in the Buyback.

**RESOLVED FURTHER THAT** as required by Regulation 6 of the Buyback Regulations, the Company shall buyback Equity Shares from the Eligible Shareholders, on a proportionate basis under the tender offer, provided 15% of the number of Equity Shares which the Company proposes to Buyback or number of Equity Shares entitled as per the shareholding of small shareholders at the Record Date, whichever is higher, shall be reserved for small shareholders, as defined in the Buyback Regulations.

**RESOLVED FURTHER THAT** the Buyback Price has been arrived at after considering various factors, including the trends in the volume weighted average market prices of the Equity Shares on BSE and NSE, the net worth of the Company, price earnings ratio, impact on key financial parameters and the possible impact of the Buyback on earnings per share.

**RESOLVED FURTHER THAT** the Buyback from the Eligible Shareholders who are residents outside India including non-resident Indians, foreign nationals, foreign corporate bodies (including erstwhile overseas corporate bodies), foreign institutional investors / foreign portfolio investors, shall be subject to such approvals, if any and to the extent necessary or required from the concerned authorities including approvals from the Reserve Bank of India under the Foreign Exchange Management Act, 1999 and the rules and regulations framed thereunder, and that such approvals shall be required to be taken by such non-resident shareholders.

**RESOLVED FURTHER THAT** the Buyback would be subject to the condition of maintaining minimum public shareholding requirements as specified in Regulation 38 of the Listing Regulations.

**RESOLVED FURTHER THAT** the Company shall not use borrowed funds, whether secured or unsecured, of any form and nature, from banks and financial institutions for paying the consideration to the equity shareholders who have tendered their Equity Shares in the Buyback.

**RESOLVED FURTHER THAT** the Company shall earmark adequate sources of funds for the purpose of the Buyback, and Mr. Krishna Madhusudan Jhunjhunwala, Managing Director, Mr. Kayvanna Mahendra Shah, Chief Financial Officer and Mr. Mustafa Yusuf Manasawala, Company Secretary & Compliance Officer be and are hereby severally authorized to sign and submit a firm financing certificate, and to do all such acts, deeds and things as may be necessary to give effect to the above resolution.

**RESOLVED FURTHER THAT** in terms of Regulation 24(iii) of the Buyback Regulations, Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer of the Company, be and is hereby appointed as the Compliance Officer for the Buyback.

**RESOLVED FURTHER THAT** the Company shall maintain a register of securities bought back wherein details of Equity Shares bought back, consideration paid for the Equity Shares bought back, date of cancellation of Equity Shares and date of extinguishing and physically destroying of Equity Shares and such other particulars as may be prescribed, shall be entered and that Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer of the Company be and is hereby authorised to authenticate the entries made in the said register.

**RESOLVED FURTHER THAT** as required under the proviso to Section 68(6) of the Companies Act and Regulation 8(i)(b) of the Buyback Regulations, the draft of the affidavit for declaration of solvency prepared in the prescribed form along with supporting documents, placed before the meeting be and is hereby approved, and that Mr. Krishna Madhusudan Jhunjhunwala, Managing Director and Mr. Kanav Krishna Jhunjhunwala, Whole-Time Director of the Company be and are hereby authorized to finalise and sign the same, for and on behalf of the Board, and Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer of the Company, be and is hereby authorized to file the same with ROC and SEBI and / or other concerned authorities, as may be necessary in accordance with applicable law.

**RESOLVED FURTHER THAT** as required by Clause (x) of Schedule I of the Buyback Regulations, the Board hereby confirms that it has made full enquiry into the affairs and prospects of the Company and has formed an opinion that:

- (a) immediately following the date of board meeting (i.e., Monday, May 11, 2026) (“**Board Meeting**”) approving the Buyback, there will be no grounds on which the Company can be found unable to pay its debts;
- (b) as regards the Company’s prospects for the year immediately following the date of Board Meeting, and having regards to the Board’s intention with respect to the management of the Company’s business during that year and to the amount and character of the financial resources, which will, in the Board’s view, be available to the Company during that year, the Company will be able to meet its liabilities as and when they fall due and will not be rendered insolvent within a period of one year from the date of the Board Meeting; and
- (c) in forming its opinion aforesaid, the Board has taken into account the liabilities (including prospective and contingent liabilities) as if the Company were being wound up under the provisions of the Companies Act, or the Insolvency and Bankruptcy Code, 2016, as applicable.

**RESOLVED FURTHER THAT** the Board hereby confirms that:

- (a) all the Equity Shares of the Company are fully paid up;

- (b) the Company shall not issue and allot any Equity Shares or other specified securities (including by way of bonus) or convert any outstanding employee stock options / outstanding instruments into Equity Shares, from the date of the Board Meeting till the expiry of the Buyback period, i.e., the date on which the payment of consideration is made to the shareholders who have accepted the Buyback;
- (c) unless otherwise specifically permitted by any relaxation issued by SEBI and / or any other regulatory authority, the Company shall not raise further capital for a period of one year, as prescribed under the provisions of Regulation 24(i)(f) of the Buyback Regulations, from the expiry of the Buyback period, i.e., the date on which the payment of consideration is made to the shareholders who have accepted the Buyback, except in discharge of its subsisting obligations;
- (d) the Company, as per the provisions of Section 68(8) of the Companies Act, will not make a further issue of the same kind of shares or other securities including allotment of new shares under Section 62(1)(a) or other specified securities within a period of six months except by way of a bonus issue or in the discharge of subsisting obligations such as conversion of warrants, stock option schemes, sweat equity or conversion of preference shares or debentures into Equity Shares;
- (e) the Company shall not withdraw the Buyback after public announcement of the offer to Buyback is made;
- (f) the Company will ensure consequent reduction of its share capital post Buyback and the Equity Shares bought back by the Company will be extinguished and physically destroyed in the manner prescribed under the Buyback Regulations and the Companies Act within the specified timelines;
- (g) the Company shall not buyback locked-in Equity Shares and non-transferable Equity Shares until the pendency of the lock-in or till the Equity Shares become transferable;
- (h) the consideration for the Buyback shall be paid by the Company only in cash;
- (i) the Company shall not buyback its Equity Shares or other specified securities from any person through negotiated deals whether on or off the stock exchanges or through spot transactions or through any private arrangement in the implementation of Buyback;
- (j) there are no defaults (either in the past or subsisting) in the repayment of any deposits (including interest payable thereon), redemption of debentures or preference shares, payment of dividend or repayment of any term loans to any financial institution or banks (including interest payable thereon), as the case may be, and in case of defaults which have ceased to subsist, if any, a period of more than 3 (three) years has lapsed.
- (k) in the event of non-fulfilment of the obligations under the Buyback Regulations by the Company, the monies deposited in the Escrow Account / Special Account in full or in part shall be forfeited and distributed pro rata amongst the shareholders who accepted the offer and balance if any shall be utilized for investor protection in accordance with the Buyback Regulations;
- (l) that the Company has been in compliance with Sections 92, 123, 127 and 129 of the Companies Act;
- (m) the aggregate amount of the Buyback i.e. up to ₹44,00,00,000/- (Rupees Forty Four Crores only) does not exceed 10% of the aggregate of the fully paid-up equity share capital and free reserves (including securities premium) of the Company as per the latest audited standalone and consolidated financial statements of the Company as at March 31, 2026;
- (n) the number of Equity Shares proposed to be purchased under the Buyback (up to 40,00,000 Equity Shares), does not exceed 25% of the total number of Equity Shares in the paid-up equity share capital of the Company as at March 31, 2026;
- (o) the Company has not undertaken a buyback of any of its securities during the period of one year immediately preceding the date of the Board Meeting;
- (p) the Company shall not make any offer of buyback within a period of one year reckoned from the date of expiry of the Buyback period i.e., the date on which the payment of consideration is made to the shareholders who have accepted the Buyback;
- (q) the Company shall comply with the statutory and regulatory timelines in respect of the Buyback in such manner as prescribed under the Companies Act and /or the Buyback Regulations and any other applicable laws;
- (r) the Buyback shall be completed within a period of one year from the date of passing of Board resolution approving the Buyback;

- (s) there is no pendency of any scheme of amalgamation or compromise or arrangement involving the Company pursuant to the provisions of the Companies Act, as on date;
- (t) the ratio of the aggregate of secured and unsecured debts owed by the Company shall not be more than twice its paid-up capital and free reserves after the Buyback, based on audited standalone and consolidated financial statements of the Company as on March 31, 2026, as prescribed under the Companies Act and rules made thereunder and Buyback Regulations;
- (u) the Company is not buying back its Equity Shares so as to delist its shares or other specified securities from the stock exchanges;
- (v) the Company shall not directly or indirectly purchase its Equity Shares through any subsidiary company including its own subsidiary companies, or through any investment company or group of investment companies;
- (w) in accordance with Regulation 5(i)(c) and Clause (xii) of Schedule I of the Buyback Regulations, the Company shall not undertake the Buyback unless it has obtained prior consent of its lenders, in case of breach of any covenant with such lenders, and accordingly, the Company has obtained the prior consent of its lenders, as necessary, for undertaking the Buyback;
- (x) the information pertaining to the Company as may be set out in the public announcement, letter of offer, any corrigenda and all offer documents with respect to the Buyback shall be true, fair and adequate information in all material aspects and shall not contain any misleading information; and
- (y) as per Regulation 24(i)(e) of the Buyback Regulations, the Promoter & Promoter Group, and their associates, shall not deal in the Equity Shares or other specified securities of the Company either through the stock exchanges or off-market transactions (including inter-se transfer of Equity Shares among the Promoter and Promoter Group) from the date of Board resolution approving the Buyback till the closing of the Buyback offer.

**RESOLVED FURTHER THAT** no information / material that is likely to have a bearing on the decision of investors has been suppressed or withheld and/or incorporated in the manner that would amount to a mis-statement or misrepresentation and in the event of it transpiring at any point of time that any information has been suppressed or withheld and / or amounts to a mis-statement or misrepresentation, the Board and the Company shall be liable for penalty in terms of the provisions of the Companies Act and the Buyback Regulations.

**RESOLVED FURTHER THAT** nothing contained herein shall confer any right on any shareholder to offer or any obligation on the Company or the Board to buyback any Equity Shares or impair any power of the Company or the Board to terminate any process in relation to the Buyback, if so permissible by law.

**RESOLVED FURTHER THAT** Mr. Krishna Madhusudan Jhunjunwala, Managing Director, Mr. Kayvanna Mahendra Shah, Chief Financial Officer and Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer of the Company, be and are hereby severally authorized to file necessary e-forms with the ROC and to do all such acts, deeds and things or incidental for signing and filing of forms, payment of fees, etc. and to do all such other acts, things and deeds, as may be required for the aforesaid purpose or other services as that may be necessary.

**RESOLVED FURTHER THAT** Mr. Krishna Madhusudan Jhunjunwala, Managing Director, Mr. Kayvanna Mahendra Shah, Chief Financial Officer and Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer of the Company, be and is hereby authorised to represent the Company before the Ministry of Corporate Affairs, SEBI, the stock exchanges, any regulatory/ statutory bodies/ authorities or any other agencies connected with the Buyback and to sign and submit all forms, letters, documents or other papers that may be required.

**RESOLVED FURTHER THAT** any actions taken so far in connection with the Buyback by the officers of the Company be and are hereby ratified, confirmed and approved.

**RESOLVED FURTHER THAT** a copy of the foregoing resolution certified by any Director and/or Company Secretary be forwarded to concerned persons/ authority as may be required.

**RESOLVED THAT** a committee comprising of Mr. Krishna Madhusudan Jhunjunwala, Managing Director, Mr. Kanav Krishna Jhunjunwala, Whole-Time Director and Mr. Kayvanna Mahendra Shah, Chief Financial Officer of the Company be constituted for the purpose of the Buyback (“**Buyback Committee**”) and that the Buyback Committee be and is hereby authorized to do all such acts, deeds, matters and things as it may, in its absolute discretion deem necessary, expedient, usual, or proper as the Buyback Committee may consider to be in the best interests of the Company and its shareholders, without any further approval of the Board, including but not limited to the following:

- (a) seeking all regulatory approvals required for the Company to implement the Buyback, as applicable;
- (b) appointing all intermediaries including but not limited to brokers, registrar, advertising agency, investor service centre, escrow bank, legal advisors, other advisors, depository participant, printers, consultants or representatives, if any, and settlement of terms of appointment including the remuneration for all such intermediaries / agencies / persons, including by the payment of commission, brokerage, fee, charges etc. and enter into agreements / letters in respect thereof;

- (c) opening, operating and closing all necessary accounts, including bank accounts (including Escrow Account and Special Account) and entering into agreements with and to give instructions in connection therewith and / or to delegate the operation of such accounts as required under applicable laws (including the Buyback Regulations), depository accounts (demat account / trading account / buyer broker account) and another account as may be necessary for the Buyback and deciding the authorized signatories for such accounts and for the purpose of payment and authorizing persons to operate the said accounts;
- (d) entering into escrow arrangements as may be required by the Buyback Regulations and
- (e) depositing and / or instructing the deposit of the requisite amount into Escrow Account and finalising the composition / combination of such deposit into Escrow Account in accordance with the provisions of the Buyback Regulations and the escrow arrangement;
- (f) increasing the Buyback Price and decreasing the number of Equity Shares proposed to be bought back, such that there is no change in the Buyback Size, till one working day prior to the Record Date, in terms of Regulation 5(via) of the Buyback Regulations;
- (g) finalizing the terms and timeline of the Buyback including not limited to the schedule of activities, entitlement ratio, opening date and closing date of the offer period and the timeframe for completing the Buyback and re-affirming declaration of solvency as and when required;
- (h) dealing with the stock exchanges (including their clearing corporation), deciding on the appointment of a designated stock exchange, and to sign, execute, and deliver such documents as may be necessary or desirable in connection with implementing the Buyback using the "Mechanism for acquisition of shares through Stock Exchange" notified by SEBI Circulars;
- (i) taking all actions to verify offers and acceptances received, finalize the basis of acceptance, pay the shareholders consideration for shares bought back, extinguishment of the Equity Shares bought back by the Company and filing of necessary documents in relation to the same;
- (j) preparation, finalizing, signing and filing of the public announcement, the letter of offer, all certifications and undertakings and any other document required in relation to the Buyback with the SEBI, ROC, the stock exchanges and other Appropriate Authorities;
- (k) making all applications to the Appropriate Authorities for their requisite approvals including approvals as may be required from the Reserve Bank of India under the Foreign Exchange Management Act, 1999 and the rules and regulations framed there under, if any;
- (l) signing, executing and delivering such other documents, deeds and writings and to do all such acts, matters and things as it may, in its absolute discretion deem necessary, expedient or proper, to be in the best interest of the shareholders for the implementation of the Buyback, and to initiate all necessary actions for preparation and issue of various documents and such other undertakings, agreements, papers, documents and correspondence as may be necessary for the implementation of the Buyback to the SEBI, RBI, ROC, stock exchanges, depositories and/or other authorities;
- (m) uploading all required information such as details of the Equity Shares bought back on the website of the Company and filing the same with the stock exchanges as required under applicable law;
- (n) affixing the Common Seal of the Company on relevant documents required to be executed for the buyback of shares in accordance with the provisions of the articles of association of the Company and applicable law;
- (o) settling and resolving any queries raised by the SEBI, stock exchanges, ROC and any other authorities whatsoever in connection to any matter incidental to and ancillary of the Buyback;
- (p) authorising/appointing persons to represent the Company, if required, before the ROC, SEBI, stock exchanges, or any other authority in connection with the Buyback and to sign and submit all forms, letters, documents or other papers that may be required;
- (q) creating and maintaining requisite statutory registers and records as required under the Companies Act and to furnish appropriate returns to the Appropriate Authorities;
- (r) obtaining all necessary certificates and reports from statutory auditors and other third parties as required under applicable law;
- (s) giving such directions as may be necessary or desirable and settling any questions or difficulties whatsoever that may arise in relation to the Buyback;

- (t) to settle and resolve any queries or difficulties raised by SEBI, stock exchanges, ROC and any other authorities whatsoever in connection to any matter incidental to and ancillary to the Buyback;
- (u) to give any information, explanation, declarations and confirmations in relation to the public announcement and any other advertisements, as may be required by the relevant authorities including SEBI;
- (v) earmarking and making arrangements for adequate sources of funds for the purpose of the Buyback;
- (w) closing the Buyback and completing all the required formalities as specified under the Companies Act, Buyback Regulations and the Listing Regulations and other applicable laws;
- (x) to finalize and execute necessary certifications, confirmations, undertakings etc. that may be required to be provided on behalf of the Board in regard to the Buyback;
- (y) to finalize, sign, execute and submit necessary documents, deeds, affidavits, undertakings, certifications, agreements, forms, returns, applications, letters, etc., seek approval(s) and to represent the Company with the SEBI, stock exchanges, ROC, National Securities Depository Limited, Central Depository Services (India) Limited and any other regulatory authority in connection with the Buyback;
- (z) to incur such other expenses as may be necessary with regard to the Buyback including fees to be paid to SEBI / other regulatory authorities, registrar's fees, fees for demat escrow agent and other intermediaries, fee for any consultants / advisers that may be hired, publication expenses, postage expenses, transaction costs viz. brokerage, applicable taxes such as securities transaction tax, goods and services tax, stamp duty, etc. and such other expenses that may be necessary or incidental in this regard.
- (aa) drafting, making alterations to, additions to, deletions to, variations to, amendments or corrections to and issuing and filing with appropriate statutory/other authorities, the public announcement, the letter of offer and all other documents, resolutions, advertisements, confirmations, intimations and declarations, and the certificate for extinguishment and physical destruction of shares certificates (if any), and other documents required in connection with the Buyback and causing the declaration of solvency and supporting affidavit to be executed in accordance with applicable law and such alterations, additions, omissions, variations, amendments or corrections will be deemed to have been approved by the Board; and
- (bb) doing such other acts, deeds, matters, or things, and executing such documents, forms, letters, confirmations, and taking all steps as may be necessary to sign, submit and file all necessary forms, letters, applications, e-forms and other documents as they may in their absolute discretion, deem necessary, expedient, usual or proper or are necessary, expedient, usual or proper with regard to the implementation in connection with or in furtherance of the Buyback.

**RESOLVED FURTHER THAT** the quorum for any meeting of the Buyback Committee for implementing the Buyback shall be any two members and Buyback Committee may regulate its own proceedings and meet as often as required, to discharge its functions.

**RESOLVED FURTHER THAT** subject to the relevant provisions of the Companies Act, the Buyback Committee is permitted to pass any resolution by circulation and the resolution passed by circulation shall have the same effect and force as if the resolutions have been passed in the meeting of the Buyback Committee.

**RESOLVED FURTHER THAT** the Buyback Committee shall have the power and authority to delegate all or any of the authorities conferred upon it to any officer(s) and/or representatives of the Company, in order to give effect to the aforesaid resolutions and to revoke and substitute such delegation / sub-delegation of authority from time to time.

**RESOLVED FURTHER THAT** all acts, deeds, matters and things done by the Buyback Committee for the purpose shall have the same effect as if done by the Board.

**RESOLVED FURTHER THAT** for the purpose of giving effect to this resolution, the Board and the Buyback Committee be and are hereby severally authorized to accept and make any alteration(s), modification(s) to the terms and conditions as they may deem necessary, concerning any aspect of the Buyback, in accordance with the statutory requirements or any conditions laid down by any regulatory or other authority while giving its approval as well as to give such directions as may be necessary or desirable, to settle any questions, difficulties or doubts that may arise and generally, to do all such acts, deeds, matters and things as it may, in its absolute discretion deem necessary, expedient, usual or proper in relation to or in connection with or for matters consequential to the Buyback without seeking any further consent or otherwise to the end and intent that they shall be deemed to have given their approval thereto expressly by the authority of this resolution.

**RESOLVED FURTHER THAT** Mr. Krishna Madhusudan Jhunjhunwala, Managing Director, is hereby appointed as the Chairman of the Buyback Committee.

**RESOLVED FURTHER THAT** Mr. Mustafa Yusuf Manasawala, (Company Secretary & Compliance Officer) is hereby appointed as the Secretary to the Buyback Committee.

**RESOLVED FURTHER THAT** BSE Limited shall act as the designated stock exchange for the purposes of the Buyback.



**RESOLVED FURTHER THAT** Monarch Network Capital Limited be and is hereby appointed as the manager to the Buyback, to inter alia carry out the activities as merchant banker under the Buyback Regulations, on such terms and conditions as may be mutually agreed.

**RESOLVED FURTHER THAT** MUFG Intime India Private Limited (formerly known as Link Intime India Private Limited) be and is hereby appointed as the registrar to the Buyback, on such terms and conditions as may be mutually agreed.

**RESOLVED FURTHER THAT** the Company shall, before making the public announcement, create an escrow account / escrow arrangement in the manner and form prescribed under the Buyback Regulations, including by way of cash, bank guarantee, deposit of securities with appropriate margin, government securities, units of mutual funds invested in gilt funds and overnight schemes, or a combination thereof, towards security for performance of its obligations under the Buyback, on such terms and conditions as the Board / Buyback Committee may deem fit.

**RESOLVED FURTHER THAT** ICICI Bank Limited be and is hereby appointed as the escrow bank for the Buyback, and Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer, be and is hereby authorised to execute the escrow agreement on behalf of the Company, on such terms and conditions as the Board / Buyback Committee may deem fit.

**RESOLVED FURTHER THAT** the particulars of Equity Shares extinguished and / or share certificates destroyed, as applicable, shall be furnished by the Company to the stock exchanges, SEBI and / or other authorities within the timelines prescribed under the Buyback Regulations and applicable law, and Mr. Mustafa Yusuf Manasawala, Company Secretary and Compliance Officer, be and is hereby authorised to do all such acts, deeds and things as may be required in this regard.

**RESOLVED FURTHER THAT** the Buyback Committee shall stand dissolved on the date of completion of Buyback.

**RESOLVED FURTHER THAT** a copy of the foregoing resolution certified by any Director and/or Company Secretary be forwarded to concerned persons/authority as may be required.

#### Unquote

## 5. DETAILS OF THE PUBLIC ANNOUNCEMENT

In accordance with Regulation 7(i) of the Buyback Regulations, the Company has made a Public Announcement for the Buyback dated Tuesday, May 12, 2026, which was published on Wednesday, May 13, 2026 in the newspapers mentioned below, which is within 2 (two) Working Days from the date of the Board Meeting approving the Buyback, i.e., Monday, May 11, 2026:

Publication	Language	Edition
Financial Express	English	All editions
Janasatta	Hindi	All editions
Janadesh	Gujarati*	Silvassa Edition

\* Gujarati being the regional language where the registered office of the Company is located.

The Company will publish further notices or corrigenda, if any relating to the Public Announcement, in the abovementioned newspapers. A copy of the Public Announcement is available on the websites of the Company at ([www.sarlafibers.com](http://www.sarlafibers.com)), the Manager to the Buyback ([www.mnclgroup.com](http://www.mnclgroup.com)), Registrar to the Buyback ([www.in.mpms.mufg.com](http://www.in.mpms.mufg.com)), SEBI ([www.sebi.gov.in](http://www.sebi.gov.in)), NSE ([www.nseindia.com](http://www.nseindia.com)) and BSE ([www.bseindia.com](http://www.bseindia.com)).

## 6. DETAILS OF THE BUYBACK

6.1 At the Board Meeting held on Monday, May 11, 2026, the Board, subject to such approvals of regulatory and/or statutory authorities as may be required under applicable laws, has approved the buyback of up to 40,00,000 (Forty Lakh only) Equity Shares, representing approximately 4.79% of the total number of outstanding Equity Shares of the Company, at a price of ₹110 (Rupees One Hundred and Ten only) per Equity Share, subject to any increase to the Buyback Price as may be approved by the Board or the Buyback Committee, payable in cash, for an aggregate amount up to ₹44,00,00,000 (Rupees Forty Four Crore only), excluding Transaction Costs, from all of the equity shareholders/ beneficial owners of the Company (excluding members of the Promoter & Promoter Group who will not be participating in the Buyback), who hold Equity Shares as of the Record Date on a proportionate basis through the "Tender Offer" route in accordance with the provisions of the Buyback Regulations, Companies Act, rules framed thereunder including the Share Capital Rules and Management Rules, and the Listing Regulations, to the extent applicable, and the SEBI Circulars.

6.2 The Buyback Size constitutes 8.28% and 9.49% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the latest audited standalone and consolidated financial statements of the Company as at March 31, 2026, respectively, and is within the statutory limit of 10% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the audited standalone and consolidated financial statements of the Company as at March 31, 2026 (i.e., the last audited financial statements

available as on the date of Board Meeting recommending the proposal of the Buyback), under the board approval route as per Section 68 and other applicable provisions of the Companies Act and Regulation 5 and other applicable provisions of the Buyback Regulations. Further, since the Equity Shares proposed to be bought back represents approximately 4.79% of the total number of outstanding Equity Shares of the Company as of March 31, 2026, the same is within the 25% limit as per the provisions of the Companies Act and Regulation 4(i) of the Buyback Regulations.

- 6.3 The Buyback is in accordance with Article 52 of the Articles of Association of the Company and Sections 68, 69, 70 and all other applicable provisions, if any, of the Companies Act, and rules framed thereunder, including the Share Capital Rules, the Management Rules, the Listing Regulations to the extent applicable, Buyback Regulations read with SEBI Circulars, subject to such other approvals, permissions, consents, exemptions and sanctions, as may be necessary and subject to any modifications and conditions, if any, as may be prescribed by SEBI, ROC, BSE, NSE and/ or other authorities, institutions or bodies, as may be necessary and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions, sanctions and exemptions, which may be agreed by the Board.
- 6.4 The Equity Shares are listed on BSE and NSE. The Buyback shall be undertaken on a proportionate basis (subject to reservation for Small Shareholders) from all the equity shareholders/ beneficial owners of the Company, excluding members of the Promoter & Promoter Group, who hold Equity Shares as on the Record Date through the Tender Offer process prescribed under Regulation 4(iv)(a) of the Buyback Regulations and shall be implemented using the Stock Exchange Mechanism as specified in the SEBI Circulars. In this regard, the Company will request BSE and NSE to provide the Acquisition Window for facilitating tendering of Equity Shares under the Buyback and, for the purposes of this Buyback, BSE will be the Designated Stock Exchange.
- 6.5 The funds for implementation of the proposed Buyback will be sourced out of the free reserves of the Company and/ or such other sources as may be permitted by Buyback Regulations or the Companies Act. Funds borrowed from banks and financial institutions, if any, will not be used for the Buyback.
- 6.6 The Company shall transfer from its free reserves and/ or such other sources as may be permitted by law, a sum equal to the nominal value of the Equity Shares bought back through the Buyback to the capital redemption reserve account and the details of such transfer shall be disclosed in its subsequent audited financial statements.
- 6.7 The Buyback from the Eligible Shareholders who are Non-Resident Shareholders, shall be subject to such approvals, if any, and to the extent necessary or required from the concerned authorities including approvals from the RBI under the FEMA, and that such approvals shall be required to be taken by such Non-Resident Shareholders.
- 6.8 The aggregate shareholding of the members of the Promoter & Promoter Group and persons in control of the Company as on the date of the Public Announcement and this Letter of Offer is as follows:

Sr. No.	Name of the Shareholder	Category	Nos. of Equity Shares	% of shareholding
1.	Krishna Jhunjhunwala	Promoter	32,69,000	3.92
2.	Sarladevi Madhusudan Jhunjhunwala	Promoter	38,94,000	4.67
<b>Total (A)</b>			<b>71,63,000</b>	<b>8.59</b>
3.	Madhusudan Jhunjhunwala and Sons HUF	Promoter Group	24,69,596	2.96
4.	Vrinda Krishna Jhunjhunwala	Promoter Group	8,80,252	1.05
5.	Kanav Krishna Jhunjhunwala	Promoter Group	6,47,000	0.77
6.	Krishnakumar and Sons HUF	Promoter Group	3,25,000	0.39
7.	Neha Krishna Jhunjhunwala	Promoter Group	4,000	Negligible
8.	Sarladevi Madhusudan Jhunjhunwala (as Partner of Hindustan Cotton Company)	Promoter Group	1,16,59,430	13.97
9.	Satidham Industries Pvt. Ltd.	Promoter Group	2,41,33,297	28.90
10.	Sarla Estate Developers Pvt Ltd.	Promoter Group	1,45,537	0.17
11.	Harmony Estates Pvt Ltd.	Promoter Group	2,60,095	0.31
<b>Total (B)</b>			<b>4,05,24,207</b>	<b>48.52</b>
<b>Total (A+B)</b>			<b>4,76,87,207</b>	<b>57.11</b>

- 6.9 The aggregate shareholding of the director(s)/ trustee(s) of the companies/ trusts forming part of the Promoter & Promoter Group in the Company:

Name of the Companies/ trusts forming part of the Promoter and Promoter Group	Name of the director(s)/trustee(s)	No. of Equity Shares	% of Shareholding
Satidham Industries Pvt. Ltd	Krishna Jhunjhunwala	32,69,000	3.92
	Vrinda Krishna Jhunjhunwala	8,80,252	1.05
Sarla Estate Developers Pvt Ltd	Krishna Jhunjhunwala	32,69,000	3.92
	Sarladevi Madhusudan Jhunjhunwala	38,94,000	4.67
Harmony Estates Pvt Ltd	Krishna Jhunjhunwala	32,69,000	3.92
	Vrinda Krishna Jhunjhunwala	8,80,252	1.05
	Sarladevi Madhusudan Jhunjhunwala	38,94,000	4.67

6.10 The aggregate shareholding of the directors and key managerial personnel of the Company (other than members of the Promoter & Promoter Group) in the Company:

Sr. No	Name of the Persons and Designation	Designation	Nos. of Equity Shares held	% of Shareholding
1.	Sachin Shashikant Abhyankar	Non-Executive Independent Director	2,81,565	0.34

6.11 No Equity Shares or other specified securities in the Company were either purchased or sold by (a) the members of the Promoter & Promoter Group and persons who are in control of the Company; (b) the director(s)/ trustee(s) of the companies/ trusts forming part of the Promoter & Promoter Group in the Company; and (c) directors and key managerial personnel of the Company, during the 12 (Twelve) months preceding the date of the Board Meeting, except as follows:

Sr. No.	Name	Aggregate no. of Equity Shares purchased or sold	Nature of Transaction	Maximum Price per Equity Share	Date of Maximum Price	Minimum Price per Equity Share	Date of Minimum Price
1.	Sarladevi Madhusudan Jhunjhunwala (as Partner of Hindustan Cotton Company)	172,041	Purchase	99.00	September 24, 2025; September 23, 2025; September 12, 2025	78.69	February 9, 2026
2	Satidham Industries Private Limited	6,000	Purchase	99.50	September 2, 2025	88.00	November 19, 2025

6.12 **Intention of Members of promoter and promoter group to participate in Buyback:**

In terms of the Buyback Regulations, under Tender Offer route, the members of the Promoter & Promoter Group and persons in control of the Company have the option to participate in the Buyback. In this regard, the members of the Promoter & Promoter Group *vide* their letters dated Monday, May 11, 2026, have expressed their intention not to participate in the Buyback.

6.13 Given that the Promoter and Promoter Group have expressed their intention not to participate in the Buyback, the Equity Shares held by Promoter and members of the Promoter Group shall not be considered for computing the entitlement ratio, in accordance with the proviso to Regulation 4(iv)(a) of the SEBI Buyback Regulations

6.14 Pursuant to the proposed Buyback and depending on the response to the Buyback, the aggregate shareholding and voting rights in the Company of the members of the Promoter & Promoter Group and persons in control of the Company may change from the existing shareholding of the total equity capital and voting rights of the Company. Assuming response to the Buyback is to the extent of 100% (full acceptance) from all the Eligible Shareholders up to their Entitlement, the aggregate shareholding of the members of the Promoter & Promoter Group and the persons in control of the Company, post Buyback may increase to 59.98% of the post Buyback equity share capital of the Company. The members of the Promoters and Promoter Group and persons in control of the Company are already in control over the Company and therefore any further increase in the voting rights of the Promoters and members of the Promoter Group and persons in control will not result in any change in control of the Company. Please refer to paragraph 13.6 of this Letter of Offer for further details regarding shareholding (pre-buyback and post-buyback) of the Member of Promoter and Promoter Group and the Public shareholding in the Company

6.15 Post the Buyback, the public shareholding of the Company shall not fall below the minimum level as required under Regulation 38 of the SEBI Listing Regulations, and the provisions contained under Rule 19 (2) (b) and Rule 19A of the

Securities Contract (Regulation) Rules, 1957 read with SEBI circular SEBI/HO/CFD/PoD2/P/CIR/2023/18 dated February 3, 2023.

- 6.16 Participation in the Buyback by Eligible Shareholders may trigger capital gains taxation in India and in their country of residence. The transaction of Buyback would also be chargeable to securities transaction tax in India. However, in view of the particularized nature of tax consequences, Eligible Shareholders are advised to consult their own legal, financial and tax advisors prior to participating in the Buyback.

## 7. AUTHORITY FOR THE BUYBACK

The Buyback is being undertaken by the Company in accordance with Article 52 of the Articles of Association of the Company and Sections 68, 69, 70 and all other applicable provisions, if any, of the Companies Act, and rules framed thereunder, including the Share Capital Rules, the Management Rules, the Listing Regulations to the extent applicable, Buyback Regulations read with SEBI Circulars, subject to such other approvals, permissions, consents, exemptions and sanctions, as may be necessary and subject to any modifications and conditions, if any, as may be prescribed by SEBI, ROC, BSE, NSE, and/ or other authorities, institutions or bodies, as may be necessary and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions, sanctions and exemptions, which may be agreed by the Board.

## 8. NECESSITY FOR THE BUYBACK

The Buyback is being undertaken, *inter-alia*, for the following reasons:

- 8.1 The Buyback will help the Company to reward its shareholders and enhance the overall return to shareholders;
- 8.2 The Buyback is expected to improve earnings per share and other key ratios such as return on net worth and return on assets over a period of time; and
- 8.3 The Buyback, which is being implemented through the Tender Offer route as prescribed under the Buyback Regulations, would involve allocation of number of Equity Shares as per their entitlement or 15% of the number of Equity Shares to be bought back, whichever is higher, reserved for Small Shareholders. The Company believes that this reservation for Small Shareholders would benefit a large number of public shareholders, who would get classified as “**Small Shareholders**” as per Regulation 2(i)(n) of the Buyback Regulations.

## 9. MANAGEMENT DISCUSSION AND ANALYSIS OF THE LIKELY IMPACT OF THE BUYBACK ON THE COMPANY

- 9.1 We believe that the Buyback is not likely to cause any impact on the profitability or earnings of the Company, except to the extent of reduction in the amount available for investment, which the Company could have been otherwise deployed towards generating investment income. Assuming there is full participation in the Buyback, the funds deployed by the Company towards the Buyback (excluding Transaction Costs) would be up to ₹44,00,00,000/- (Rupees Forty Four Crore only). This shall impact the investment income earned by the Company, on account of reduced amount of funds available for investments. With a likely reduction in the equity share capital base, the Buyback will likely improve the return on net worth or return on equity ratio.
- 9.2 We believe that the Buyback will not in any manner impair the ability of the Company to pursue growth opportunities or meet its cash requirements for business operations. The Buyback is being undertaken, *inter alia*, for helping the Company to reward the Eligible Shareholders broadly in proportion to their shareholding, thereby, enhancing the overall return to the Equity Shareholders.
- 9.3 The Buyback will not result in a change in control or otherwise affect the existing management structure of the Company.
- 9.4 Assuming the response to the Buyback is to the extent of 100% (full acceptance) from all the Eligible Shareholders up to their Entitlement (excluding the members of the Promoter & Promoter Group who will not be participating in the Buyback), the aggregate shareholding and the voting rights of the members of the Promoter & Promoter Group, may increase to 59.98% post Buyback from the current pre Buyback shareholding of 57.11%, and the aggregate shareholding of the public Shareholders in the Company may decrease to 40.02% post Buyback from the current pre-Buyback shareholding of 42.89%. The members of the Promoter & Promoter Group are already in control over the Company and therefore any further increase in the voting rights of the members of the Promoter & Promoter Group will not result in any change in control of the Company.
- 9.5 Consequent to the Buyback and based on the number of Equity Shares bought back from the Non-Resident Shareholders, Indian financial institutions, banks, mutual funds and the public including other bodies corporate, the shareholding of the members of the Promoter & Promoter Group would undergo a change. Please refer to paragraph 13.6 for further details.

- 9.6 The debt-equity ratio post Buyback on standalone as well as consolidated basis will be compliant with the permissible limit of 2:1 prescribed under Section 68(2)(d) of Companies Act and Regulation 4(ii) of the Buyback Regulations, even if the response to the Buyback is to the extent of 100% (full acceptance) from all the Eligible Shareholders.
- 9.7 The Company shall not issue and allot any Equity Shares or other specified securities (including by way of bonus), from the date of the Board Meeting till the expiry of the Buyback period, i.e., the date on which the payment of consideration is made to the shareholders who have accepted the Buyback, except in discharge of subsisting obligations through conversion of warrants, stock option schemes, sweat equity or conversion of preference shares or debentures into equity shares. There are no subsisting obligations to issue or allot any Equity Shares or other specified securities through conversion of warrants, stock option schemes, sweat equity or conversion of preference shares or debentures into equity shares.
- 9.8 The Company has outstanding facilities with its lenders. In accordance with Regulation 5(i)(c) and Clause (xii) of Schedule I of the Buyback Regulations, the Company shall not undertake the Buyback unless it has obtained prior consent of its lenders, in case of breach of any covenant with such lenders. The Company confirms that it has obtained the prior consent of its lenders, as necessary, for undertaking the Buyback.
- 9.9 Unless otherwise specifically permitted by any relaxation issued by SEBI and/ or any other regulatory authority, the Company shall not raise further capital for a period of 1 (One) year, as prescribed under the provisions of Regulation 24(i)(f) of the Buyback Regulations, from the expiry of the Buyback Period, i.e., the date on which the payment of consideration is made to the Eligible Shareholders who have accepted the Buyback, except in discharge of its subsisting obligations. Further, the Company shall not issue and allot any Equity Shares or other specified securities (including by way of bonus), from the date of the Board Meeting till the expiry of the Buyback period, i.e., the date on which the payment of consideration is made to the shareholders who have accepted the Buyback, except in discharge of subsisting obligations through conversion of warrants, stock option schemes, sweat equity or conversion of preference shares or debentures into equity shares. The Company, as per the provisions of Section 68(8) of the Companies Act, will not make a further issue of the same kind of shares or other securities including allotment of new shares under Section 62(1)(a) of the Companies Act or other specified securities within a period of 6 (six) months except by way of a bonus issue or in the discharge of subsisting obligations such as conversion of warrants, stock option schemes, sweat equity or conversion of preference shares or debentures into equity shares.
- 9.10 As per Regulation 24(i)(e) of the Buyback Regulations, the members of the Promoter & Promoter Group, and their associates, shall not deal in the Equity Shares or other specified securities of the Company either through the Stock Exchanges or off-market transactions (including by way of inter-se transfer of Equity Shares among the members of the Promoter & Promoter Group) from the date of the Board Meeting till the closing of the Buyback.
- 9.11 Salient financial parameters consequent to the Buyback based on standalone and consolidated audited financial statement of the Company for the financial year ended March 31, 2026 are set forth below:

Particulars	Standalone*		Consolidated*	
	Pre Buyback	Post Buyback	Pre Buyback	Post Buyback
Net Worth (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (₹ in lakhs)	50,182.77	45,782.77	51,474.62	47,074.62
Return on Net Worth / Return on Equity (%)	5.15	5.38	(2.65)	(2.77)
Basic Earnings per Equity Share (₹)	3.14	3.30	(1.57)	(1.65)
Book value per Equity Share / Net Asset Value per Share (₹)	60.10	57.59	61.64	59.21
P/E based on Basic Earnings per Equity Share (times)	22.24	21.17	(44.45)	(42.32)
Debt-Equity Ratio (times)	0.38:1	0.41:1	0.37:1	0.40:1

\* Pre and Post Buyback calculations are based on the audited financials as of March 31, 2026. The post Buyback figures have been calculated by reducing the Net Worth by the proposed Buyback amount (assuming full acceptance), without factoring in any other impact to the net worth.

**The key ratios have been computed as below:**

Particulars	Explanation
Net Worth	Calculated as the sum of paid-up Equity Share Capital, Preference Share Capital (if any) and Reserves and Surplus (excluding revaluation Reserves and miscellaneous expenditure to the extent not written off)
Return on Net Worth / Return on Equity	Calculated as Profit / (Loss) after Tax for the year divided by Net Worth. The Profit / (Loss) after Tax represents the profit or loss for the year.
Basic Earnings per Equity Share (₹)	Calculated as the profit for the year attributable to equity holders of the Company divided by weighted average number of equity shares outstanding during the year (pre-Buyback and post-Buyback respectively).

<b>Particulars</b>	<b>Explanation</b>
Book value per Equity Share / Net Asset Value per Share	Calculated as Net Worth divided by Total number of Equity Shares outstanding at the end of the year (pre-Buyback and post-Buyback respectively).
P/E based on Basic Earnings per Equity Share	Closing market price of the Equity Shares as on March 30, 2026 (since March 31, 2026 was a trading holiday, pricing information for the preceding trading day has been considered) on NSE divided by Basic Earnings per Equity Share (as computed above).
Debt-Equity Ratio	Calculated as Total Debt divided by Net Worth. Total Debt is calculated as non-current plus current borrowings.

## **10. BASIS OF CALCULATING THE BUYBACK PRICE**

- 10.1 The Equity Shares are proposed to be bought back at a price ₹110 (Rupees One Hundred and Ten only) per Equity Share.
- 10.2 The Buyback Price has been arrived at after considering various factors including but not limited to the trends in the volume weighted average prices and the closing price of the Equity Shares at the Stock Exchanges.
- 10.3 The Buyback Price represents:
- 10.3.1 premium of 29.26% and 30.08% over the volume weighted average market price of the Equity Share on BSE and NSE, respectively, during the 3 (Three) months preceding Wednesday, May 6, 2026, being the date of intimation to the Stock Exchanges for the Board Meeting to consider the proposal of the Buyback ("Intimation Date").
- 10.3.2 premium of 19.39% and 19.50% over the volume weighted average market price of the Equity Share on BSE and NSE, respectively, during the 2 (Two) weeks preceding the Intimation Date.
- 10.3.3 premium of 16.87% and 17.25% over the closing price of the Equity Share on BSE and NSE, respectively, as on the trading day immediately preceding the Intimation Date, i.e., Tuesday, May 5, 2026.
- 10.3.4 premium of 19.44% and 19.41% over the closing price of the Equity Share on BSE and NSE, respectively, as on Monday, May 11, 2026, being the date of the Board Meeting.
- 10.3.5 The closing market price of the Equity Shares on the trading day immediately preceding the Intimation Date, i.e., May 5, 2026, was ₹94.12 and ₹93.82 and as on the date of the Board Meeting, i.e., May 11, 2026 was ₹92.10 and ₹92.12 on BSE and NSE, respectively.
- 10.4 For trends in the market price of the Equity Shares, please refer to paragraph 16 (Stock Market Data) of this Letter of Offer. For details of salient financial parameters, both pre-Buyback and post-Buyback, based on the audited standalone and consolidated financial statements of the Company for the financial year ended March 31, 2026, please refer to paragraph 9.11 of this Letter of Offer.

## **11. SOURCES OF FUNDS FOR THE BUYBACK**

- 11.1 The maximum amount required for Buyback will not exceed ₹44,00,00,000 (Rupees Forty Four Crore only) (excluding Transaction Costs). The Buyback Size constitutes 8.28% and 9.49% of the aggregate of the total paid-up share capital and free reserves (including securities premium) of the Company, as per the audited standalone and consolidated financial statements of the Company as at March 31, 2026, respectively, which is within the statutory limit of 10% of the aggregate of the total paid-up equity capital and free reserves (including securities premium) of the Company as at March 31, 2026, under the Board approval route as per Section 68 and other applicable provisions of the Companies Act and Regulation 5 and other applicable provisions of the Buyback Regulations.
- 11.2 The funds for the implementation of the proposed Buyback will be sourced out of the free reserves (including securities premium) of the Company and/or such other sources as may be permitted by Buyback Regulations or the Companies Act. Funds borrowed from banks and financial institutions, if any, will not be used for the Buyback.
- 11.3 The Company shall transfer from its free reserves and/ or such other sources as may be permitted by law, a sum equal to the nominal value of the Equity Shares bought back through the Buyback to the capital redemption reserve account and the details of such transfer shall be disclosed in its audited financial statements, as required.

## **12. DETAILS OF THE ESCROW ACCOUNT AND THE AMOUNT TO BE DEPOSITED THEREIN AND FIRM FINANCING ARRANGEMENT**

- 12.1 In accordance with Regulation 9(xi) of the Buyback Regulations, an escrow agreement has been entered into amongst the Company, Manager to the Buyback and the Escrow Agent on Monday, May 11, 2026.

- 12.2 In accordance with the Buyback Regulations and pursuant to the Escrow Agreement, an Escrow Account in the name and style “Sarla Performance Fibers Limited – Buyback Offer 2026 – Escrow Account” bearing account number 000405166359 has been opened with the Escrow Agent, namely, ICICI Bank Limited, having its registered office at ICICI Bank Tower, Near Chakli Circle, Old Padra Road, Vadodara 390 007, Gujarat, India, acting through its branch situated at ICICI Bank Limited, Capital Markets Division, 1<sup>st</sup> Floor, 122 Mistry Bhavan, Dinshaw Vachha Road, Backbay Reclamation, Churchgate, Mumbai – 400 020. The Company has deposited an amount of ₹11,00,00,000 (Rupees Eleven Crore only) in the Escrow Account in cash i.e., an amount equivalent to the aggregate of 25% of ₹44,00,00,000 (Rupees Forty Four Crore only), by way of security for fulfilment of its obligations under the Buyback, in compliance with the provisions under Regulation 9(xi) of the Buyback Regulations. In accordance with the Buyback Regulations, the Manager to the Buyback has been empowered to operate the Escrow Account.
- 12.3 The Company has adequate and firm financial resources to fulfil the obligations under the Buyback. Diwakar Sapre (Membership No. 040740), partner at C N K & Associates LLP, Chartered Accountants (Firm Registration No. 101961W/ W100036) having its office at 3rd Floor, Mistry Bhavan, Dinshaw Vachha Road, Churchgate, Mumbai - 400 020, has certified through its certificate dated Tuesday, May 19, 2026 (“Certificate”) that the Company has firm and adequate financial arrangements for meeting its obligations arising out of the Buyback.
- 12.4 Based on the Certificate, the Manager to the Buyback confirms that it is satisfied that firm arrangements for fulfilling the obligations under the Buyback are in place and that the Company has the ability to implement the Buyback in accordance with the Buyback Regulations.

### 13. CAPITAL STRUCTURE AND SHAREHOLDING PATTERN

- 13.1 The present capital structure of the Company as on the date of this Letter of Offer is set out below:

Share Capital		Aggregate value (in ₹)
<b>A</b>	<b>AUTHORISED SHARE CAPITAL</b>	
	10,00,00,000 Equity Shares of face value ₹1 each	10,00,00,000
<b>B</b>	<b>ISSUED, SUBSCRIBED AND PAID-UP CAPITAL BEFORE THE BUYBACK</b>	
	8,35,03,000 fully paid-up Equity Shares of face value ₹1 each	8,35,03,000

- 13.2 Assuming full acceptance in the Buyback of 40,00,000 Equity Shares, the capital structure post Buyback would be as follows:

Share Capital		Aggregate value* (in ₹)
<b>A</b>	<b>AUTHORISED SHARE CAPITAL</b>	
	10,00,00,000 Equity Shares of face value ₹1 each	10,00,00,000
<b>B</b>	<b>ISSUED, SUBSCRIBED AND PAID-UP CAPITAL POST THE BUYBACK</b>	
	7,95,03,000 fully paid-up Equity Shares of face value ₹1 each	7,95,03,000

\* Post-Buyback issued, subscribed and paid-up capital may differ depending upon the actual number of Equity Shares bought back

- 13.3 As on the date of this Letter of Offer, the Equity Shares are fully paid up and there are no partly paid-up equity shares.
- 13.4 As on the date of this Letter of Offer, there are no convertible debentures or preference shares or any other convertible instruments of the Company.
- 13.5 There have been no buybacks done by the Company in the past three financial years.
- 13.6 The shareholding pattern of the Company before the Buyback (i.e., as on the Record Date), and after the Buyback (assuming full acceptance of 40,00,000 Equity Shares in the Buyback), is as follows:

Shareholder Category	Pre-Buyback		Post-Buyback	
	Number of shares	% to the existing equity share capital	Number of shares <sup>(1)</sup>	% to the existing equity share capitals
Promoter and Promoter Group	4,76,87,207	57.11	4,76,87,207 <sup>(2)</sup>	59.98
Alternate Investment Funds	7,49,902	0.90	3,18,15,793	40.02
Foreign Portfolio Investors Category I	6,51,594	0.78		
Central Government / President of India	375	0.00		
Investor Education and Protection Fund (IEPF)	9,00,986	1.08		

Shareholder Category	Pre-Buyback		Post-Buyback	
	Number of shares	% to the existing equity share capital	Number of shares <sup>(1)</sup>	% to the existing equity share capitals
Resident Individuals holding nominal share capital up to Rs. 2 lakhs	1,85,69,749	22.24		
Resident Individuals holding nominal share capital in excess of Rs. 2 lakhs	78,05,346	9.35		
Non-Resident Indians (NRIs)	15,03,503	1.80		
Bodies Corporate	12,20,515	1.46		
Others (Unclaimed or Suspense or Escrow Account, LLPs, HUFs, Clearing Members)	44,13,823	5.29		
<b>Total</b>	<b>8,35,03,000</b>	<b>100.00</b>	<b>7,95,03,000</b>	<b>100.00</b>

(1) Assuming the full Acceptance of 40,00,000 Equity Shares in the Buyback in accordance with the Buyback Entitlement for all Eligible Shareholders. However, the post-Buyback shareholding pattern may differ depending upon the actual number of Equity Shares bought back.

(2) Given that the Promoter and Promoter Group have expressed their intention not to participate in the Buyback, the Equity Shares held by members of the Promoter and Promoter Group are expected to remain same pre-buyback and post-buyback. Moreover, shares held by the Promoter and Promoter Group shall not be considered for computing the entitlement ratio.

13.7 The aggregate shareholding in the Company of (a) the members of the Promoter & Promoter Group and persons in control of the Company; (b) the director(s)/ trustee(s) of the companies/ trusts forming part of the Promoter & Promoter Group; and (c) the directors (other than members of the Promoter & Promoter Group) and key managerial personnel, as on the date of the Public Announcement, is as follows:

13.7.1 Aggregate shareholding of the members of the Promoter & Promoter Group and persons in control of the Company as on the date of the Public Announcement and this Letter of Offer is as follows:

Sr. No.	Name of the Shareholder	Category	Nos. of Equity Shares	% of shareholding
1.	Krishna Jhunjunwala	Promoter	32,69,000	3.92
2.	Sarladevi Madhusudan Jhunjunwala	Promoter	38,94,000	4.67
<b>Total (A)</b>			<b>71,63,000</b>	<b>8.59</b>
3.	Madhusudan Jhunjunwala and Sons HUF	Promoter Group	24,69,596	2.96
4.	Vrinda Krishna Jhunjunwala	Promoter Group	8,80,252	1.05
5.	Kanav Krishna Jhunjunwala	Promoter Group	6,47,000	0.77
6.	Krishnakumar and Sons HUF	Promoter Group	3,25,000	0.39
7.	Neha Krishna Jhunjunwala	Promoter Group	4,000	Negligible
8.	Sarladevi Madhusudan Jhunjunwala (as Partner of Hindustan Cotton Company)	Promoter Group	1,16,59,430	13.97
9.	Satidham Industries Pvt. Ltd.	Promoter Group	2,41,33,297	28.90
10.	Sarla Estate Developers Pvt Ltd.	Promoter Group	1,45,537	0.17
11.	Harmony Estates Pvt Ltd.	Promoter Group	2,60,095	0.31
<b>Total (B)</b>			<b>4,05,24,207</b>	<b>48.52</b>
<b>Total (A+B)</b>			<b>4,76,87,207</b>	<b>57.11</b>

13.7.2 The aggregate shareholding of the director(s)/ trustee(s) of the companies/ trusts forming part of the Promoter & Promoter Group in the Company:

Name of the Companies/ trusts forming part of the Promoter and Promoter Group	Name of the director(s)/trustee(s)	No. of Equity Shares	% of Shareholding
Satidham Industries Pvt. Ltd	Krishna Jhunjunwala	32,69,000	3.92
	Vrinda Krishna Jhunjunwala	8,80,252	1.05
Sarla Estate Developers Pvt Ltd	Krishna Jhunjunwala	32,69,000	3.92
	Sarladevi Madhusudan Jhunjunwala	38,94,000	4.67
Harmony Estates Pvt Ltd	Krishna Jhunjunwala	32,69,000	3.92
	Vrinda Krishna Jhunjunwala	8,80,252	1.05



Name of the Companies/ trusts forming part of the Promoter and Promoter Group	Name of the director(s)/trustee(s)	No. of Equity Shares	% of Shareholding
	Sarladevi Madhusudan Jhunjhunwala	38,94,000	4.67

13.7.3 The aggregate shareholding of the directors and key managerial personnel of the Company (other than members of the Promoter & Promoter Group) in the Company:

Sr. No	Name of the Persons and Designation	Designation	Nos. of Equity Shares held	% of Shareholding
1.	Sachin Shashikant Abhyankar	Non-Executive Independent Director	2,81,565	0.34

13.8 No Equity Shares or other specified securities in the Company were either purchased or sold by (a) the members of the Promoter & Promoter Group and persons who are in control of the Company; (b) the director(s)/ trustee(s) of the companies/trusts forming part of the Promoter & Promoter Group in the Company; and (c) directors and key managerial personnel of the Company, during the 12 (Twelve) months preceding the date of the Board Meeting, except as follows:

Sr. No.	Name	Aggregate no. of Equity Shares purchased or sold	Nature of Transaction	Maximum Price per Equity Share	Date of Maximum Price	Minimum Price per Equity Share	Date of Minimum Price
1.	Sarladevi Madhusudan Jhunjhunwala (as Partner of Hindustan Cotton Company)	172,041	Purchase	99.00	September 24, 2025; September 23, 2025; September 12, 2025	78.69	February 9, 2026
2	Satidham Industries Private Limited	6,000	Purchase	99.50	September 2, 2025	88.00	November 19, 2025

13.9 Assuming response to the Buyback is to the extent of 100% (full acceptance) from all the Eligible Shareholders up to their Entitlement (excluding all members of the Promoter & Promoter Group who have expressed their intention not to participate in the Buyback), the aggregate shareholding of the members of the Promoter & Promoter Group, post Buyback may increase to 59.98% from 57.11%.

13.10 There is no ongoing scheme of amalgamation or compromise or arrangement pursuant to the provisions of the Companies Act, as on date.

#### 14. BRIEF INFORMATION OF THE COMPANY

14.1 The Company was incorporated on November 23, 1993, as a private limited company under the provisions of the Companies Act, 1956 and converted into a public limited company with effect from November 25, 1993. The registered office of the Company is presently situated at : Survey No. 59/1/4, Amla Piparia Industrial Estate, Silvassa - 396 230 (U.T. of Dadra & Nagar Haveli).

14.2 The Equity Shares of the Company are listed on BSE and NSE and currently traded under the scrip code 526885 at BSE and trading code SARLAPOLY at NSE. The ISIN of the Equity Shares is INE453D01025.

14.3 The paid-up equity share capital of the Company for the year ended March 31, 2026, was ₹835.03 lakh and total free reserves for the year ended March 31, 2026, was ₹52,324.63 lakh, on a standalone basis and ₹45,512.93 lakh on a consolidated basis.

#### 14.4 History and Growth of Business

The Company manufactures and exports polyester and nylon textured, twisted and dyed yarns, covered yarns, high tenacity yarns and sewing thread. The Company's corporate office is situated in Mumbai.

#### 14.5 Financial Growth

For the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024, the Company recorded, on a standalone basis, total income of ₹45,379.55 lakh, ₹44,806.12 lakh and ₹40,256.42 lakh, respectively. The profit after tax for the

financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 was ₹2,625.03 lakh, ₹4,984.31 lakh and ₹3,715.25 lakh, respectively.

For the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024, the Company recorded, on a consolidated basis, total income of ₹45,787.82 lakh, ₹45,229.01 lakh and ₹40,420.06 lakh, respectively. The profit / (loss) after tax on a consolidated basis for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 was ₹(1,331.62) lakh, ₹6,235.91 lakh and ₹3,272.04 lakh, respectively.

For further details on financial information about the Company for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024, please refer to paragraph 15 (*Financial Information about the Company*) of this Letter of Offer.

14.6 The history of the Equity Share capital of the Company is set out below:

Date of Allotment	No. of shares issued	Face Value per Equity Share (₹)	Issue Price per Equity Share(₹)	Nature of Consideration	Cumulative no. of Equity Shares	Cumulative equity share capital (₹)	Nature of Issue
November 23, 1993	20	10.00	10.00	Cash	20	200	Initial subscription by subscribers at incorporation
November 25, 1993	50	10.00	10.00	Cash	70	700	Further issue on conversion to public limited company
April 8, 1995	6,950,230	10.00	10.00	Cash	6,950,300	6,95,03,000	Allotment pursuant to IPO
October 22, 2014	1,400,000	10.00	333.50	Cash	8,350,300	8,35,03,000	Qualified Institutional Placement
Pursuant to a resolution of the Board dated August 12, 2015, and a resolution of the Shareholders dated September 28, 2015, each equity share of the Company having a face value of ₹10 was sub-divided into 10 Equity Shares having a face value of ₹1 each. Accordingly, the issued, subscribed and paid-up equity share capital of the Company, comprising 83,50,300 equity shares of face value ₹10 each, was sub-divided into 8,35,03,000 Equity Shares of face value ₹1 each, with no change in the aggregate paid-up equity share capital of ₹8,35,03,000.							

14.7 The details regarding the Board of Directors as on the date of Public Announcement is as follows:

Name, Occupation, Age and DIN	Designation	Qualifications	Date of Appointment / Re-appointment	Other Directorships
Mr. Krishna Jhunjhunwala Age: 64 Occupation: Business DIN: 00097175	Managing Director	B.Com	June 14, 1994 (MD w.e.f. October 1, 2024)	1. Sarla Estate Developers Private Limited 2. Satidham Industries Private Limited 3. Sarla Twisters Private Limited 4. Harmony Estates Private Limited
Ms. Neha Jhunjhunwala Age: 36 Occupation: Service DIN: 07144529	Executive Director	Bachelor's degree in Management Studies from the University of Mumbai and Master's degree in Marketing & Strategy, from the University of Warwick, London	March 31, 2015 (re-appointed on February 12, 2022)	None
Mr. Kanav Jhunjhunwala Age: 29 Occupation: Business	Whole-time director	Major in Economics and a minor in Finance and	February 12, 2022 (WTD April 25, 2025)	None

Name, Occupation, Age and DIN	Designation	Qualifications	Date of Appointment / Re-appointment	Other Directorships
DIN: 09507192		Entrepreneurship from Tufts University, Boston, MA		
Mr. Bharat Kishore Jhamvar Age: 53 Occupation: Service DIN: 00211297	Non-Executive Independent Director	Bachelor's degree in Chemical Engineering from the University of Pune, Master's in Management Information Systems and MBA in Finance & Marketing from University of Maryland	August 10, 2023	1. Affordable Robotic & Automation Limited 2. Subhash Chemical Industries Private Limited 3. Jorinco Specialities Private Limited 4. Suttatti Enterprises Private Limited
Mr. Sachin Shashikant Abhyankar Age: 53 Occupation: Service DIN: 02760746	Non-Executive Independent Director	Chartered Accountant and CMA	August 10, 2023 (ID w.e.f. June 24, 2024)	None
Mr. Paulo Manuel Castro Age: 61 Occupation: Business DIN: 08459844	Non-Executive Independent Director	Graduate	May 23, 2019 (re-appointed on May 23, 2024)	None

*\*\* This refers to the directorships in Companies and Body Corporates*

- 14.8 The details of changes in Board of Directors during the last 3 (three) years preceding the date of the Public Announcement are as under:

Sr. No.	Name	Appointment/Re-appointment/Resignation/Cessation	Effective Date	Reason
1.	Mr. Bharat Kishore Jhamvar	Appointment	August 10, 2023	Appointed as Independent Director
2.	Mr. Sachin Shashikant Abhyankar	Appointment	August 10, 2023	Appointed as non-executive non-independent Director
3.	Mr. Sachin Shashikant Abhyankar	Re-designated as Independent Director	June 24, 2024	Re-designated as Independent Director
4.	Mr. Parantap Dave	Cessation	August 8, 2024	Completion of term
5.	Ms. Shreya Desai	Resignation	September 12, 2024 (Effective September 30, 2024)	Resignation as Independent Director
6.	Mr. Krishna Madhusudan Jhunjhunwala	Re-appointment	October 1, 2024	Re-appointed as MD and chairman
7.	Mr. Kanav Krishna Jhunjhunwala	Re-designated as Whole-Time Director	April 25, 2025	Re-designated as Whole-Time Director

- 14.9 The Buyback will not result in any benefit to the members of the Promoter & Promoter Group, persons in control of the Company or any Directors of the Company, except to the extent of any increase in their percentage shareholding and voting rights as a result of the extinguishment of Equity Shares bought back from public Shareholders pursuant to the Buyback. The members of the Promoter & Promoter Group have expressed their intention not to participate in the Buyback and, accordingly, will not receive any cash consideration pursuant to the Buyback.
- 14.10 No action has been taken by SEBI in the past against the members of the Promoter & Promoter Group or Directors of the Company.

## 15. FINANCIAL INFORMATION ABOUT THE COMPANY

- 15.1 The brief audited financial information of the Company as extracted from the audited standalone results for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 are provided below:

*Based on the Audited Standalone Financial Statements*

(₹ in lakhs)

Particulars	Financial Year Ended		
	March 31, 2026 (Audited)	March 31, 2025 (Audited)	March 31, 2024 (Audited)
Revenue from operations	39,634.33	42,366.67	38,217.12
Other income	5,745.22	2,439.45	2,039.30
<b>Total Income</b>	<b>45,379.55</b>	<b>44,806.12</b>	<b>40,256.42</b>
Total Expenses (excluding Interest, Depreciation & Amortisation, Tax and Exceptional Items)	33,809.69	34,238.50	32,397.11
Net Finance Expenses/ (Income)	823.90	1,064.42	581.00
Depreciation & Amortization	2448.49	2,431.86	2,329.55
Impairment Expenses	453.40		
Exceptional items	5,433.16	440.00	-
Share of profit/ (loss) of associate (net of tax)	-	-	-
Profit before tax	2,410.91	6,631.34	4,948.76
Provision for tax (including Deferred Tax)	(214.12)	1,647.02	1,233.51
Net Profit after tax	2,625.03	4,984.31	3,715.25
Other Comprehensive Income/(Loss) for the year net of tax	(3,190.48)	(1.45)	32.63
Total comprehensive /Income for the period	(565.45)	4,982.86	3,747.88
Paid- up Equity Share Capital (A)	835.03	835.03	835.03
Reserves and Surplus (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (B)	49,347.74	50,993.00	46,010.12
Net Worth (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (A+B)	50,182.77	51,828.03	46,845.15
Total debt (excluding working capital loan)	4,783.33	2,300.00	2,310.56

(in ₹ lakhs)

Particulars	Audited		
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024
Equity Share capital	835.03	835.03	835.03
Other Equity	49,347.74	50,993.00	46,010.12
Non-current liabilities – Financial Liabilities - Borrowings	3,266.67	1,533.33	2,300.00
Current liabilities – Financial Liabilities - Borrowings	15,576.30	15,469.21	11,047.19

Particulars	Audited		
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024
Net Worth (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (₹ in lakhs)	50,182.77	51,828.03	46,845.15
Basic Earnings per Equity Share (₹)	3.14	5.97	4.45
Diluted Earnings per Equity Share (₹)	3.14	5.97	4.45
Book value per Equity Share (₹)	60.10	62.07	56.10
Total Debt-Equity Ratio (Times)	0.38	0.33	0.28
Return on Net Worth (%)	5.15%	10.06%	9.10%

The key ratios have been computed as below:

Particulars	Explanation
Net Worth	Calculated as the sum of paid-up Equity Share Capital and Reserves and Surplus (excluding revaluation Reserves and miscellaneous expenditure to the extent not written off)

Particulars	Explanation
Basic Earnings per Equity Share (₹)	Calculated as profit after tax attributable to Equity Shareholders divided by the weighted average number of Equity Shares outstanding during the year
Diluted Earnings per Equity Share (₹)	Calculated as profit after tax attributable to Equity Shareholders divided by the weighted average number of Equity Shares outstanding during the year
Book value per Equity Share (₹)	Calculated as net worth divided by the total number of Equity Shares outstanding at the end of the year
Total Debt-Equity Ratio (Times)	Calculated as total debt divided by net worth. Total debt is calculated as the sum of non-current borrowings and current borrowings
Return on Net worth (%)	Calculated as profit / (loss) after tax attributable to Equity Shareholders divided by total Equity at the end of the year

15.2 The brief audited financial information of the Company as extracted from the audited consolidated results for the financial years ended March 31, 2026, March 31, 2025 and March 31, 2024 are provided below:

*Based on the Audited Consolidated Financial Statements*

*(in ₹ lakhs)*

Particulars	Financial Year Ended		
	March 31, 2026 (Audited)	March 31, 2025 (Audited)	March 31, 2024 (Audited)
Revenue from operations	40,123.22	42,710.09	38,326.12
Other income	5,664.60	2,518.92	2,093.94
<b>Total Income</b>	<b>45,787.82</b>	<b>45,229.01</b>	<b>40,420.06</b>
Total Expenses (excluding Interest, Depreciation & Amortisation, Tax and Exceptional Items)	35,815.00	33,776.56	32,541.61
Net Finance Expenses/ (Income)	823.90	1,064.42	581.00
Depreciation & Amortization	2523.15	2,502.16	2,789.21
Impairment Expenses	453.40		
Exceptional items	7,713.26	-	-
Share of profit/ (loss) of associate (net of tax)	-	-	-
Profit before tax	(1,540.89)	7,885.87	4,508.24
Provision for tax (including Deferred Tax)	(209.26)	1,649.96	1,236.20
Net Profit after tax	(1,331.62)	6,235.91	3,272.04
Other Comprehensive Income/(Loss) for the year net of tax	(2,942.59)	(81.09)	48.50
Total Comprehensive Income (Loss) for the period	(4,274.21)	6,154.83	3,320.54
Paid- up Equity Share Capital (A)	835.03	835.03	835.03
Preference Share Capital (B)	7,824.85	-	-
Reserves and Surplus (excluding revaluation Reserves and miscellaneous expenditure to the extent not written off) (C)	42,814.73	48,151.90	41,996.15
Net Worth (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (A+B + C)	51,474.62	48,986.94	42,831.18
Total Debt (excluding working capital loan)	4,783.33	2,300.00	2,310.56

*(in ₹ lakhs)*

Particulars	Audited		
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024
Equity Share capital	835.03	835.03	835.03
Preference Share Capital	7,824.85	-	-
Other Equity	42,814.73	48,151.90	41,996.15
Non-current liabilities – Financial Liabilities - Borrowings	3,525.64	1,775.42	2,458.38
Current liabilities – Financial Liabilities - Borrowings	15,576.30	15,469.21	11,047.19

Particulars	Audited		
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2024
Net Worth (excluding revaluation reserves and miscellaneous expenditure to the extent not written off) (₹ in lakhs)	51,474.62	48,986.94	42,831.18
Basic Earnings per Equity Share (₹)	(1.57)	7.47	3.94
Diluted Earnings per Equity Share (₹)	(1.57)	7.47	3.94
Book value per Equity Share (₹)	61.64	58.66	51.29
Total Debt-Equity Ratio (Times)	0.37	0.35	0.32
Return on Net Worth (%)	(2.65)	13.58%	8.01%

The key ratios have been computed as below:

Particulars	Explanation
Net Worth (₹ lakhs)	Calculated as the sum of paid-up Equity Share Capital, Preference Share Capital and Reserves and Surplus (excluding revaluation Reserves and miscellaneous expenditure to the extent not written off)
Basic Earnings per Equity Share (₹)	Calculated as profit after tax attributable to Equity Shareholders divided by the weighted average number of Equity Shares outstanding during the year
Diluted Earnings per Equity Share (₹)	Calculated as profit after tax attributable to Equity Shareholders divided by the weighted average number of Equity Shares outstanding during the year
Book value per Equity Share (₹)	Calculated as net worth divided by the total number of Equity Shares outstanding at the end of the year
Total Debt-Equity Ratio (Times)	Calculated as total debt divided by net worth. Total debt is calculated as the sum of non-current borrowings and current borrowings
Return on Net Worth (%)	Calculated as profit / (loss) after tax attributable to Equity Shareholders divided by total Equity at the end of the year

- 15.3 The Company shall comply with the SEBI (Substantial Acquisition of Shares and Takeovers) Regulations, 2011, as amended, wherever and if applicable. The Company hereby declares that it has complied with and will comply with Sections 68, 69 and 70 and other applicable provisions of the Companies Act, as may be applicable to the Buyback.

## 16. STOCK MARKET DATA

- 16.1 The Equity Shares of the Company are listed on BSE and NSE and currently traded under the scrip code 526885 at BSE and trading code SARLAPOLY at NSE.
- 16.2 The high, low and average market prices in preceding 3 (Three) financial years and the monthly high, low and average market prices for the 6 (Six) months preceding the date of the Public Announcement, and the corresponding volumes on BSE and NSE are given below:

### BSE:

Period	High			Low			Average (₹) <sup>#</sup>	Total Volume Traded of Equity Shares in the period (No. of Equity shares)
	High (₹) <sup>*</sup>	Date of High	No. of Equity Shares Traded on that date	Low (₹) <sup>*</sup>	Date of Low	No. of Equity Shares Traded on that date		
<b>Preceding 3 (three) Years</b>								
April 1, 2025 to March 31, 2026	127.91	July 22, 2025	61,730	68.41	March 30, 2026	12,090	96.47	37,02,609
April 1, 2024 to March 31, 2025	132.35	December 18, 2024	2,11,840	54.00	April 1, 2024	12,518	90.08	1,88,37,481
April 1, 2023 to March 31, 2024	73.90	February 9, 2024	3,06,227	33.79	April 3, 2023	5,627	50.06	1,05,34,566
<b>Preceding 6 (six) months</b>								
April 2026	99.00	April 22, 2026	44,170	65.01	April 01, 2026	11,863	86.87	3,46,259

Period	High			Low			Average (₹) <sup>#</sup>	Total Volume Traded of Equity Shares in the period (No. of Equity shares)
	High (₹) <sup>*</sup>	Date of High	No. of Equity Shares Traded on that date	Low (₹) <sup>*</sup>	Date of Low	No. of Equity Shares Traded on that date		
March 2026	84.09	March 6, 2026	17,987	68.41	March 30, 2026	12,090	79.10	1,88,022
February 2026	95.15	February 3, 2026	18,753	73.6	February 12, 2026	11,909	83.54	2,20,345
January 2026	91.89	January 1, 2026	3,571	79.07	January 21, 2026	8,045	85.57	1,47,591
December 2025	92.49	December 29, 2025	2,490	83.00	December 9, 2025	7,363	87.44	80,604
November 2025	92.96	November 4, 2025	1,848	85.00	November 26, 2025	2,141	89.56	61,249

Source: www.bseindia.com

\* Arithmetical average of closing prices;

<sup>#</sup>High and low are based on high and low of daily high and daily low prices respectively.

NSE:

Period	High			Low			Average (₹) <sup>#</sup>	Total Volume Traded in the period (No. of shares)
	High (₹) <sup>*</sup>	Date of High	No. of Equity Shares Traded	Low (₹) <sup>*</sup>	Date of Low	No. of Equity Shares Traded		
<b>Preceding 3 (three) years</b>								
April 1, 2025 to March 31, 2026	127.50	July 22, 2025	3,45,312	68.40	March 30, 2026	1,24,262	96.46	3,60,23,431
April 1, 2024 to March 31, 2025	132.30	December 18, 2024	16,24,682	53.40	April 01, 2024	3,56,530	90.08	17,16,09,811
April 1, 2023 to March 31, 2024	74.00	February 09, 2024	23,31,126	33.50	April 03, 2023	81,558	50.03	8,99,51,773
<b>Preceding 6 (six) months</b>								
April 2026	99.25	April 22, 2026	5,76,527	70.20	April 01, 2026	77,431	87.00	42,36,846
March 2026	84.40	March 02, 2026	1,14,961	68.40	March 30, 2026	1,24,262	79.01	22,10,023
February 2026	96.70	February 03, 2026	2,91,084	76.66	February 12, 2026	4,19,307	83.57	46,15,331
January 2026	91.99	January 01, 2026	54,355	79.20	January 23, 2026	65,340	85.57	15,54,434
December 2025	92.40	December 26, 2025	1,11,001	82.25	December 09, 2025	1,14,852	87.44	16,50,863
November 2025	93.70	November 04, 2025	69,354	85.86	November 25, 2025	81,670	89.67	13,38,023

Source: www.nseindia.com

\* Arithmetical average of closing prices;

<sup>#</sup>High and low are based on high and low of daily high and daily low prices respectively

- 16.3 The Notice of the Board Meeting convened to consider the proposal of the Buyback was given to the Stock Exchanges on Wednesday, May 6, 2026, i.e the Intimation Date. The Board, at its meeting held on Monday, May 11, 2026, approved the proposal for the Buyback at a price of ₹110 per Equity Share and the intimation was sent to BSE and NSE on the same day.

The closing market prices of the Equity Shares on BSE and NSE, during this period, are summarised below.

Event	Date	BSE (₹)	NSE (₹)
1 (one) trading day prior to the Intimation Date	May 05, 2026	94.12	93.82
1 (one) trading day post the Intimation Date	May 07, 2026	94.84	94.87
1 (one) trading day prior to the Board Meeting	May 08, 2026	93.82	93.04
Board Meeting Date	May 11, 2026	92.10	92.12
1 (One) Trading Day Post-Board Meeting	May 12, 2026	93.23	92.96

Event	Date	BSE (₹)	NSE (₹)
Date of Public Announcement	May 12, 2026	93.23	92.96
Date of publication of Public Announcement	May 13, 2026	97.34	96.93
1 (one) trading day post the publication of the Public Announcement	May 14, 2026	97.34	96.84

## 17. DETAILS OF STATUTORY APPROVALS

- 17.1 The Board, at its meeting held on Monday, May 11, 2026, approved the proposal for the Buyback. The Buyback will be subject to such necessary approvals as may be required under the applicable laws including from SEBI and/ or BSE or NSE, and the Buyback from Non-Resident Shareholders, erstwhile overseas corporate bodies and other applicable categories will be subject to such approvals of the RBI, if any, under FEMA and/or such other applicable rules and regulations in force for the time being.
- 17.2 The Buyback from each Eligible Shareholder is subject to all statutory consents and approvals as may be required by such Eligible Shareholder under applicable laws and regulations. The Eligible Shareholder shall be solely responsible for obtaining all such statutory consents and approvals (including, without limitation, the approval from the RBI, if any) as may be required by them in order to sell their Equity Shares to the Company pursuant to the Buyback. An Eligible Shareholder would be required to provide copies of all such consents and approvals obtained by them to the Registrar to the Buyback. The Buyback of Equity Shares from Non-Resident Shareholders will be subject to approvals, if any, of the appropriate authorities, including RBI under FEMA, as applicable. It is the obligation of such Non-Resident Shareholders to obtain such approvals and submit such approvals along with the Tender Form, so as to enable them to tender Equity Shares in the Buyback and for the Company to purchase such Equity Shares, tendered. The Company will have the right to make payment to the Eligible Shareholders in respect of whom no prior RBI approval is required and not accept Equity Shares from the Eligible Shareholders in respect of whom prior RBI approval is required in the event copies of such approvals are not submitted.
- 17.3 By participating in the Buyback, the Non-Resident Shareholders give the Company the authority to make, sign, execute, deliver, acknowledge and perform all applications to file regulatory reporting(s), if required, and such Non-Resident Shareholders undertake to provide assistance to the Company for such regulatory reporting, if required by the Company.
- 17.4 As of date, there is no other statutory or regulatory approval required to implement the Buyback, other than that indicated above. If any statutory or regulatory approval becomes applicable subsequently, the Buyback Offer will be subject to such statutory or regulatory approval(s). In the event of any delay in receipt of any statutory / regulatory approvals, changes to the proposed timetable of the Buyback Offer, if any, shall be intimated to the Stock Exchanges.

## 18. DETAILS OF THE REGISTRAR TO THE BUYBACK

- 18.1 Eligible Shareholders who wish to tender their Equity Shares in the Buyback can send the Tender Form by speed post or courier or hand deliver the same, along with the TRS generated by the exchange bidding system along with all relevant documents by super-scribing the envelope as “**SARLA PERFORMANCE FIBERS LIMITED - Buyback**”, to the Registrar to the Buyback at its office set out below, so that the same are received not later than Buyback Window Closing Date i.e. Wednesday May 27, 2026 (by 5.00 p.m. IST):



**MUFG Intime India Private Limited  
(Formerly Link Intime India Private Limited)**

Address: C-101, Embassy 247, 1<sup>st</sup> Floor,  
L B S Marg, Vikhroli (West),  
Mumbai 400 083, Maharashtra, India  
Tel: +91 810 811 4949

Email: sarlaperformancefiber.buyback2026@in.mpms.mufg.com

Investor Grievance E-mail: sarlaperformancefiber.buyback2026@in.mpms.mufg.com

Website: www.in.mpms.mufg.com

Contact person: Ms. Shanti Gopalkrishnan

SEBI Registration Number: INR000004058

Corporate Identity Number: U67190MH1999PTC118368

- 18.2 In case of any query, the shareholders may contact the Registrar during working hours i.e. 10:00 a.m. and 5:00 p.m. on all working days except public holidays.



- 18.3 For the Eligible Shareholders holding Equity Shares in demat form, the Tender Form and TRS are not required to be submitted to the Company, Manager to the Buyback or the Registrar to the Buyback. After the confirmation of lien marked in demat account of the Eligible Shareholders to the Clearing Corporation and a valid bid in the exchange bidding system, the bid for buyback shall be deemed to have been accepted for Eligible Shareholders holding the equity shares in demat form.

**ELIGIBLE SHAREHOLDERS ARE REQUESTED TO NOTE THAT THE TENDER FORM, TRS AND OTHER RELEVANT DOCUMENTS SHOULD NOT BE SENT TO THE COMPANY OR TO THE MANAGER TO THE BUYBACK.**

**ELIGIBLE SHAREHOLDERS ARE ADVISED TO ENSURE THAT THE TENDER FORM, TRS AND OTHER RELEVANT DOCUMENTS ARE COMPLETE IN ALL RESPECTS OTHERWISE THE SAME ARE LIABLE TO BE REJECTED.**

## **19. PROCESS AND METHODOLOGY FOR THE BUYBACK**

- 19.1 The Company proposes to buy back up to 40,00,000 (Forty Lakh only) Equity Shares, representing approximately 4.79% of the total number of outstanding Equity Shares of the Company as of March 31, 2026, from the Eligible Shareholders, on a proportionate basis, through the Tender Offer route, at a price of ₹110 (Rupees One Hundred and Ten only) per Equity Share, payable in cash for an aggregate amount up to ₹44,00,00,000 (Rupees Forty Four Crore only), which constitutes 8.28% and 9.49% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the latest audited standalone and consolidated financial statements of the Company as at March 31, 2026, respectively, and is within the statutory limit of 10% of the aggregate of the total paid-up equity share capital and free reserves (including securities premium) of the Company as per the audited standalone and consolidated financial statements of the Company as at March 31, 2026 (i.e., the last audited financial statements available as on the date of Board Meeting recommending the proposal of the Buyback), under the Board approval route as per Section 68 and other applicable provisions of the Companies Act and Regulation 5 and other applicable provisions of the Buyback Regulations. Further, since the Equity Shares proposed to be bought back represents approximately 4.79% of the total number of outstanding Equity Shares of the Company as of March 31, 2026, the same is within the 25% limit as per the provisions of the Companies Act and Regulation 4(i) of the Buyback Regulations. The Buyback is in accordance with Article 52 of the Articles of Association of the Company and Sections 68, 69, 70 and all other applicable provisions, if any, of the Companies Act, and rules framed thereunder, including the Share Capital Rules, the Management Rules, the Listing Regulations to the extent applicable, Buyback Regulations read with SEBI Circulars, subject to such other approvals, permissions, consents, exemptions and sanctions, as may be necessary and subject to any modifications and conditions, if any, as may be prescribed by SEBI, ROC, NSE, BSE and/ or other authorities, institutions or bodies, as may be necessary and subject to such conditions and modifications as may be prescribed or imposed while granting such approvals, permissions, sanctions and exemptions, which may be agreed by the Board.
- 19.2 The Company expresses no opinion as to whether Eligible Shareholders should participate in the Buyback and, accordingly, Eligible Shareholders may take their own decision after consulting their own advisors, as they may deem fit, regarding their participation in the Buyback.
- 19.3 The aggregate shareholding of the members of the Promoter & Promoter Group as on the date of the Public Announcement and the date of this Letter of Offer is 4,76,87,207 Equity Shares, which represents 57.11% of the existing equity share capital of the Company. In terms of the Buyback Regulations, under the Tender Offer route, the members of the Promoter & Promoter Group and persons in control of the Company have the option to participate in the Buyback. In this regard, the members of the Promoter & Promoter Group *vide* their letters dated Monday, May 11, 2026, have expressed their intention not to participate in the Buyback.
- 19.4 Assuming the response to the Buyback is to the extent of 100% (full acceptance) from all the Eligible Shareholders up to their Entitlement (excluding members of the Promoter & Promoter Group who will not be participating in the Buyback), the aggregate shareholding and the voting rights of the members of the Promoter & Promoter Group, may increase to 59.98% post Buyback from the current pre Buyback shareholding of 57.11%, and the aggregate shareholding of the public Shareholders in the Company may decrease to 40.02% post Buyback from the current pre Buyback shareholding of 42.89%.
- 19.5 **Record Date and Ratio of Buyback as per the Buyback Entitlement in each Category:**
- 19.5.1 As required under the Buyback Regulations, the Board has fixed Friday, May 15, 2026 as the Record Date for the purpose of determining the Buyback Entitlement and the names of the Eligible Shareholders, who are eligible to participate in the Buyback. The Tendering Period for the Buyback will commence from Thursday, May 21, 2026, i.e. not later than 4 (four) working days from the Record Date and shall remain open for a period of 5 (five) working days, i.e., until Wednesday, May 27, 2026.
- 19.5.2 The Equity Shares to be bought back pursuant to the Buyback are divided into two categories:
- (i) Reserved category for Small Shareholders (“**Reserved Category**”); and

(ii) General category for all other Eligible Shareholders (“**General Category**”).

19.5.3 As defined in the Buyback Regulations, a “Small Shareholder” is an Eligible Shareholder who holds Equity Shares having market value, on the basis of the closing price of the Equity Shares on BSE and NSE, on which the highest trading volume on the Record Date, is not more than ₹2,00,000 (Rupees Two Lakh only). As on the Record Date, the closing price on the NSE, the stock exchange having the highest trading volume, was ₹95.89 per Equity Share. Accordingly, all Eligible Shareholders holding not more than 2,085 Equity Shares as on the Record Date are classified as “Small Shareholders” for the purpose of the Buyback.

19.5.4 Based on the definition, there are 33,925 Small Shareholders of the Company with an aggregate shareholding of 82,42,399 Equity Shares, as on the Record Date, which constitutes 9.87% of the outstanding number of Equity Shares of the Company and 206.06% of the maximum number of Equity Shares which are proposed to be bought back as part of the Buyback.

19.5.5 In accordance with Regulation 6 of the Buyback Regulations, the reservation for the Small Shareholders will be the higher of:

(i) 15% of the number of Equity Shares which the Company proposes to buy back i.e., 15% of 40,00,000 Equity Shares which is 6,00,000 Equity Shares; or

(ii) the number of Equity Shares entitled as per their shareholding as on the Record Date, computed after excluding the Equity Shares held by the members of the Promoter & Promoter Group who have expressed their intention not to participate in the Buyback. The Small Shareholders hold 82,42,399 Equity Shares out of 3,58,15,793 Equity Shares held by Eligible Shareholders, representing approximately 23.01% of such Equity Shares. Accordingly, based on such percentage, 9,20,400 Equity Shares are reserved for Small Shareholders.

19.5.6 Since the Promoter and Promoter Group of the Company have expressed their intention not to participate in the Buyback, all outstanding Equity Shares held by them have not been considered for the purposes of computing the Buyback Entitlement ratio. Based on the above analysis and in accordance with Regulation 6 of the Buyback Regulations, 9,20,400 Equity Shares have been reserved for Small Shareholders under the Reserved Category and accordingly, the General Category for all other Eligible Shareholders shall consist of 30,79,600 Equity Shares..

#### 19.6 **Category wise Entitlement Ratio of Buyback**

19.6.1 Based on the above, the Entitlement ratio of Buyback for both categories is decided as below:

Category	Ratio of Buyback (i.e. Buyback Entitlement)
Reserved Category	1 Equity Shares for every 9 Equity Share held on the Record Date
General Category	1 Equity Shares for every 9 Equity Share held on the Record Date

*Note: The above ratio of Buyback is approximate and provides indicative Buyback Entitlement. Any computation of the Buyback Entitlement using the above Buyback ratio may provide a slightly different number than the actual entitlement due to rounding-off. The actual Buyback Entitlement factor for Small Shareholders under the Reserved Category is 0.111666518 and for other shareholders under the General Category is 0.111687375. Also, the numbers arrived at using the actual Buyback Entitlement may not conform exactly to the Buyback Entitlement printed in the Tender Form due to rounding-off of the factor.*

#### 19.7 **Fractional Entitlements**

If the Buyback Entitlement under the Buyback, after applying the above mentioned ratios to the Equity Shares held on Record Date is not in the multiple of 1 (one) Equity Share, then the fractional entitlement shall be ignored for computation of Buyback Entitlement to tender Equity Shares in the Buyback for both categories of Eligible Shareholders.

On account of ignoring the fractional entitlement, those Small Shareholders who hold 8 or less Equity Shares as on Record Date will be dispatched a Tender Form with zero entitlement. Such Small Shareholders may tender Additional Equity Shares as part of the Buyback and will be given preference in the Acceptance of one Equity Share, if such Small Shareholders have tendered Additional Equity Shares. The Company shall make best efforts subject to Buyback Regulations in accepting Equity Shares tendered by such Eligible Shareholders to the extent possible and permissible.

#### 19.8 **Basis of Acceptance of Equity Shares validly tendered in the Reserved Category for Small Shareholders**

Subject to the provisions contained in this Letter of Offer, the Company will accept the Equity Shares tendered in the Buyback by the Small Shareholders in the Reserved Category in the following order of priority:

19.8.1 Acceptance of 100% Equity Shares from Small Shareholders in the Reserved Category who have validly tendered their Equity Shares, to the extent of their Buyback Entitlement, or the number of Equity Shares tendered by them, whichever is less.

- 19.8.2 Post the Acceptance as described in paragraph 19.8.1 above, in case, there are any Equity Shares left to be bought back from the Small Shareholders in the Reserved Category, the Small Shareholders who were entitled to tender zero Equity Shares (on account of fractional Entitlement), and have tendered Additional Equity Shares as part of the Buyback, shall be given preference and one Equity Share each from the Additional Equity Shares tendered by these Small Shareholders shall be bought back in the Reserved Category.
- 19.8.3 Post the Acceptance as described in paragraphs 19.8.1 and 19.8.2 above, in case, there are any validly tendered unaccepted Equity Shares in the Reserved Category (“**Reserved Category Additional Shares**”) and Equity Shares left to be bought back in Reserved Category, the Reserved Category Additional Shares shall be accepted in a proportionate manner and the Acceptances shall be made in accordance with the Buyback Regulations, i.e., valid Acceptances per Eligible Shareholder shall be equal to the Reserved Category Additional Shares validly tendered by the Eligible Shareholder divided by the total Reserved Category Additional Shares and multiplied by the total number of Equity Shares remaining to be bought back in Reserved Category. For the purpose of this calculation, the Reserved Category Additional Shares taken into account for such Small Shareholders, from whom one Equity Share has been Accepted in accordance with paragraph 19.9.2 above, shall be reduced by one.
- 19.8.4 Adjustment for fractional results in case of proportionate Acceptance, as described in paragraph 19.8.3 above, will be made as follows:
- (i) For any Small Shareholder, if the number of Additional Equity Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is greater than or equal to 0.50 (point five zero), then the fraction would be rounded off to the next higher integer.
  - (ii) For any Small Shareholder, if the number of Additional Equity Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is less than 0.50 (point five zero), then the fraction shall be ignored.

In case of any practical issues, resulting out of rounding-off of Equity Shares or otherwise, the Buyback Committee or any person(s) authorized by the Buyback Committee will have the authority to decide such final allocation with respect to such rounding-off or any excess of Equity Shares or any shortage of Equity Shares after allocation of Equity Shares as set out in the process described in paragraph 19 of this Letter of Offer.

#### 19.9 **Basis of Acceptance of Equity Shares validly tendered in the General Category**

Subject to the provisions contained in this Letter of Offer, the Company will Accept the Equity Shares tendered in the Buyback Offer by Eligible Shareholders (other than Small Shareholders) in the General Category in the following order of priority:

- 19.9.1 Acceptance of 100% Equity Shares from Eligible Shareholders in the General Category who have validly tendered their Equity Shares, to the extent of their Buyback Entitlement, or the number of Shares tendered by them, whichever is less.
- 19.9.2 Post the Acceptance as described in paragraph 19.9.1 above, in case, there are any validly tendered unaccepted Equity Shares in the General Category (“**General Category Additional Shares**”) and Equity Shares left to be bought back in General Category, the General Category Additional Shares shall be accepted in a proportionate manner and the Acceptances shall be made in accordance with the Buyback Regulations, i.e., valid Acceptances per Eligible Shareholder shall be equal to the General Category Additional Shares validly tendered by the Eligible Shareholder divided by the total General Category Additional Shares and multiplied by the total number of Shares remaining to be bought back in General Category.
- 19.9.3 Adjustment for fractional results in case of proportionate Acceptance, as described in paragraph 19.9.2 above, will be made as follows:
- (i) For any Eligible Shareholder, if the number of Additional Equity Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is greater than or equal to 0.50 (point five zero), then the fraction would be rounded off to the next higher integer.
  - (ii) For any Eligible Shareholder, if the number of Additional Equity Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is less than 0.50 (point five zero), then the fraction shall be ignored.

In case of any practical issues, resulting out of rounding-off of Equity Shares or otherwise, the Buyback Committee or any person(s) authorized by the Buyback Committee will have the authority to decide such final allocation with respect to such rounding-off or any excess of Equity Shares or any shortage of Equity Shares after allocation of Equity Shares as set out in the process described in paragraph 19 of this Letter of Offer.

#### 19.10 **Basis of Acceptance of Equity Shares between categories**

- 19.10.1 After Acceptances of Equity Shares, as mentioned in paragraphs 19.8 and 19.9 above, in case, there are any Equity Shares left to be bought back in one category (“**Partially Filled Category**”) and there are additional unaccepted validly tendered Equity Shares (“**Further Additional Shares**”) in the second category (“**Over Tendered Category**”), then the Further Additional Shares in the Over Tendered Category shall be Accepted in a proportionate manner i.e., valid Acceptances per Eligible Shareholder shall be equal to Further Additional Shares validly tendered by the Eligible Shareholder in the Over Tendered Category divided by the total Further Additional Shares in the Over Tendered Category and multiplied by the total Shares left to be bought back in the Partially Filled Category.
- 19.10.2 If the Partially Filled Category is the General Category and the Over Tendered Category is the Reserved Category, then any Small Shareholder who has received a Tender Form with zero Buyback Entitlement and who has tendered Additional Equity Shares shall be eligible for priority Acceptance of one Equity Share before Acceptance in paragraph 19.10.1 out of the Equity Shares left to be bought back in the Partially Filled Category provided no Acceptance could take place from such Shareholder in accordance with paragraph 19.9 of this Letter of Offer.
- 19.10.3 Adjustment for fraction results in case of proportionate Acceptance, as defined in paragraphs 19.10.1 and 19.10.2 above:
- (i) For any Eligible Shareholder, if the number of Further Additional Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is greater than or equal to 0.50 (point five zero), then the fraction would be rounded off to the next higher integer.
  - (ii) For any Eligible Shareholder, if the number of Further Additional Shares to be Accepted, calculated on a proportionate basis is not in the multiple of 1 (one) and the fractional Acceptance is less than 0.50 (point five zero), then the fraction shall be ignored.

In case of any practical issues, resulting out of rounding-off of Equity Shares or otherwise, the Buyback Committee or any person(s) authorized by the Buyback Committee will have the authority to decide such final allocation with respect to such rounding-off or any excess of Equity Shares or any shortage of Equity Shares after allocation of Equity Shares as set out in the process described in paragraph 19 of this Letter of Offer.

**19.11 For avoidance of doubt, it is clarified that, in accordance with the clauses above:**

- 19.11.1 Equity Shares Accepted under the Buyback from each Eligible Shareholder, shall be lower of the following:
- (i) the number of Equity Shares tendered by the respective Eligible Shareholder; and
  - (ii) the number of Equity Shares held by the respective Eligible Shareholder, as on the Record Date.
- 19.11.2 Equity Shares tendered by any Eligible Shareholder over and above the number of Equity Shares held by such Eligible Shareholder as on the Record Date shall not be considered for the purpose of Acceptance.
- 19.11.3 In case of any practical issues, resulting out of rounding-off of Equity Shares or otherwise, any person(s) authorized by the Board will have the authority to decide such final allocation with respect to such rounding-off or any excess of Equity Shares or any shortage of Equity Shares after allocation of Equity Shares as set out in the process described in paragraph 19 of this Letter of Offer.

**19.12 Clubbing of Entitlement**

In accordance with Regulation 9(ix) of the Buyback Regulations, in order to ensure that the same Eligible Shareholders with multiple demat accounts/ folios do not receive a higher Entitlement under the Small Shareholder category, the Company proposes to club together the Equity Shares held by such Eligible Shareholders with a common PAN for determining the category (Small Shareholder or General) and Entitlement under the Buyback. In case of joint shareholding, the Company will club together the Equity Shares held in cases where the sequence of the PANs of the joint Shareholders is identical and where the PANs of all joint Shareholders are not available, the Company will check the sequence of the names of the joint holders and club together the Equity Shares held in such cases where the name of joint Shareholders is identical. In case of Eligible Shareholders holding Equity Shares in physical form, where the sequence of PANs is identical and where the PANs of all joint Shareholders are not available, the Company will check the sequence of the names of the joint holders and club together the Equity Shares held in such cases where the sequence of the PANs and name of joint Shareholders are identical. The shareholding of institutional investors like mutual funds, pension funds/trusts and insurance companies etc., with common PAN will not be clubbed together for determining the category and will be considered separately, where these Equity Shares are held for different schemes and have a different demat account nomenclature based on information prepared by the Registrar to the Buyback as per the Shareholder records received from the Depositories. Further, the Equity Shares held under the category of “clearing members” or “corporate body margin account” or “corporate body –broker” as per the beneficial position data as on the Record Date, with common PAN, are not proposed to be clubbed together for determining their Entitlement and will be considered separately, where these Equity Shares are assumed to be held on behalf of clients.

## **20. PROCEDURE FOR TENDERING SHARES AND SETTLEMENT**

- 20.1 The Buyback is open to all Eligible Shareholders holding Equity Shares either in physical and/or in dematerialized form as on Record Date.
- 20.2 The Company proposes to effect the Buyback through the Tender Offer route through Stock Exchange Mechanism, on a proportionate basis. The Letter of Offer and Tender Form, outlining the terms of the Buyback as well as the detailed disclosures as specified in the Buyback Regulations, will be e-mailed to Eligible Shareholders. The Eligible Shareholders who have registered their email IDs with the Depositories/ the Company, shall be dispatched the Letter of Offer through electronic means and through speed post whose email ID's are not available as on the Record Date, within two (2) working days from the Record Date.
- 20.3 In case an Eligible Shareholder requests for a copy of this Letter of Offer in physical form, the same shall be provided by the Company. In case of non-receipt of Letter of Offer and the Tender Form, please follow the procedure as mentioned in paragraph 20.28 of this Letter of Offer.
- 20.4 The Company will not accept any Equity Shares tendered for Buyback which are under any restraint order of the court/ any other competent authority for transfer/ sale and/ or title in respect of which is otherwise under dispute or where loss of share certificates has been notified to the Company and the duplicate share certificates have not been issued either due to such request being under process as per the provisions of law or otherwise. The Company shall comply with Regulation 24(v) of the Buyback Regulations which states that the Company shall not buyback locked-in Equity Shares and non-transferable Equity Shares till the pendency of the lock-in or till such Equity Shares become transferable. The Company shall also not accept the Equity Shares offered for Buyback where the title to such Equity Shares is under dispute or otherwise not clear.
- 20.5 Eligible Shareholders will have to transfer the Equity Shares from the same demat account in which they were holding the Equity Shares as on the Record Date and in case of multiple demat accounts, Eligible Shareholders are required to tender the applications separately from each demat account. In case of any changes in the demat account in which the Equity Shares were held as on Record Date, such Eligible Shareholders should provide sufficient proof of the same to the Registrar to the Buyback and such tendered Equity Shares may be accepted subject to appropriate verification and validation by the Registrar to the Buyback. The Board or Buyback Committee authorized by the Board will have the authority to decide such final allocation in case of non-receipt of sufficient proof by such Eligible Shareholder.
- 20.6 As elaborated under paragraphs 19.6 and 19.7 above, the Equity Shares proposed to be bought as a part of the Buyback are divided into two categories: (a) Reserved Category for Small Shareholders and (b) the General Category for all other Eligible Shareholders. The Buyback Entitlement of Eligible Shareholders in each category shall be calculated accordingly.
- 20.7 Post Acceptance of the Equity Shares tendered on the basis of Buyback Entitlement, Equity Shares left to be bought as a part of the Buyback, if any, in one category shall first be accepted, in proportion to the Equity Shares tendered, over and above their Buyback Entitlement, by Eligible Shareholders in that category, and thereafter, from Eligible Shareholders who have tendered over and above their Buyback Entitlement, in the other category.
- 20.8 All purchases pursuant to the Buyback will be paid for in ₹, including to holders of Equity Shares who are resident outside India. Payment of consideration to Eligible Shareholders shall be made within 5 (Five) Working Days of the Buyback Closing Date as required under the Buyback Regulations. Accordingly, the Registrar to the Buyback will process the bids under the Buyback as promptly as practicable after the Buyback Closing Date, and the Company expects to start making payments for accepted bids as promptly as practicable and within 5 (Five) Working Days after the Buyback Closing Date.
- 20.9 The participation of Eligible Shareholders in the Buyback is voluntary. Eligible Shareholders holding Equity Shares of the Company may choose to participate, in full or in part, and get cash in lieu of shares to be accepted under the Buyback or they may choose not to participate and enjoy a resultant increase in their percentage shareholding, post-Buyback, without additional investment. Eligible Shareholders holding Equity Shares of the Company may also accept a part of their Entitlement. Eligible Shareholders holding Equity Shares of the Company also have the option of tendering Additional Equity Shares (over and above their Entitlement) and participate in the shortfall created due to non-participation of some other Eligible Shareholders, if any. If the Buyback Entitlement for any Eligible Shareholder is not a round number, the fractional entitlement shall be ignored for computation of entitlement to tender Equity Shares in the Buyback. The Acceptance of any Equity Shares tendered in excess of the Buyback Entitlement by the Eligible Shareholder shall be in terms of the procedure outlined herein. In case any Eligible Shareholder or any person claiming to be an Eligible Shareholder cannot participate in the Buyback Offer for any reason, the Company, the Manager and Registrar to the Buyback and their officers shall not be liable in any manner for such non-participation.
- 20.10 The maximum number of Equity Shares that can be tendered under the Buyback by any Eligible Shareholder cannot exceed the number of Equity Shares held by the Eligible Shareholder as on the Record Date. In case the Eligible Shareholder holds Equity Shares through multiple demat accounts, the tender through a demat account cannot exceed the number of Equity Shares held in that demat account.

- 20.11 The Company shall accept all the Equity Shares validly tendered for the Buyback by Eligible Shareholders, on the basis of their Buyback Entitlement as on the Record Date.
- 20.12 The Buyback shall be implemented using the “Mechanism for acquisition of shares through Stock Exchange” as specified by the SEBI Circulars and following the procedure prescribed in the Companies Act, the Share Capital Rules and the Buyback Regulations and as may be determined by the Board (including the Buyback Committee authorized to complete the formalities of the Buyback) and on such terms and conditions as may be permitted by law from time to time.
- 20.13 For implementation of the Buyback, the Company has appointed Monarch Network Capital Limited as the registered broker to the Company (“Company’s Broker”) to facilitate the process of tendering of Equity Shares through the Stock Exchange Mechanism for the Buyback and through whom the purchases and settlements on account of the Buyback would be made by the Company. The contact details of the Company’s Broker are as follows:



Monarch Network Capital Limited  
 Address: 4th Floor, ‘B’ Wing, Laxmi Towers,  
 G Block, Bandra Kurla Complex,  
 Bandra (East), Mumbai – 400 051  
 Tel: +91-22-66476400  
 Email: pauras.shah@mnclgroup.com  
 Website: www.mnclgroup.com  
 SEBI Registration Number: INZ000008037

- 20.14 The Company will request the Stock Exchanges to provide the separate acquisition window (“Acquisition Window”) to facilitate placing of sell orders by Eligible Shareholders who wish to tender Equity Shares in the Buyback. The details of the Acquisition Window will be specified by Stock Exchanges from time to time.
- 20.15 During the tendering period, the order for selling the Equity Shares will be placed in the Acquisition Window by Eligible Shareholders through their respective stock broker(s) (“Seller Member(s)”) during normal trading hours of the secondary market. The Seller Member can enter orders for Equity Shares held in dematerialized form and physical form. In the tendering process, the Company’s Broker may also process the orders received from the Eligible Shareholders.
- 20.16 In the event the Seller Member(s) of any Eligible Shareholder is not registered with Stock Exchanges as a trading member/ stock broker, then that Eligible Shareholder can approach any BSE registered stock broker and can register themselves by using quick unique client code (“UCC”) facility through the BSE registered stock broker (after submitting all details as may be required by such BSE registered stock broker in compliance with applicable law). In case the Eligible Shareholders are unable to register using UCC facility through any other BSE registered broker, Eligible Shareholders may approach Company’s Broker i.e., Monarch Network Capital Limited to place their bids, subject to completion of KYC requirements as required by the Company’s Broker.
- 20.17 Eligible Shareholders approaching a stockbroker registered with the BSE (with whom they do not have an account) may have to submit the requisite documents as may be required. The requirement of documents and procedures may vary from broker to broker, and may inter alia include:

**In case of Eligible Seller being an individual**

*If Eligible Seller is registered with KYC Registration Agency (“KRA”):* Forms required:

- Central Know Your Client (CKYC) form including FATCA, IPV, OSV if applicable
- Know Your Client (KYC) form documents required (all documents self-attested):
  - Bank details (cancelled cheque)
- Demat details only if Equity Shares are in dematerialised form (demat master/ latest demat statement)

*If Eligible Seller is not registered with KRA:* Forms required:

- CKYC form including FATCA, IPV, OSV if applicable
- KRA form
- KYC form documents required (all documents self-attested):
  - PAN card copy
  - Address proof
  - Bank details (cancelled cheque)

- Demat details only if Equity Shares are in dematerialised form (demat master/ latest demat statement)

It may be noted that other than submission of above forms and documents in person verification may be required.

**In case of Eligible Seller is HUF:**

*If Eligible Seller is registered with KRA:* Forms required:

- CKYC form of karta including FATCA, IPV, OSV if applicable
- KYC form documents required (all documents self-attested):
  - Bank details (cancelled cheque)
- Demat details only if Equity Shares are in dematerialised form (demat master/ latest demat statement)

*If Eligible Seller is not registered with KRA:* Forms required:

- CKYC form of karta including FATCA, IPV, OSV if applicable
- KRA form
- KYC form documents required (all documents self-attested):
  - PAN card copy of HUF & karta
  - Address proof of HUF & karta
  - HUF declaration
  - Bank details (cancelled cheque)
- Demat details only if Equity Shares are in dematerialised form (demat master/ latest demat statement)

It may be noted that other than submission of above forms and documents in person verification may be required.

**In case of Eligible Seller other than Individual and HUF:**

*If Eligible Seller is KRA registered:* Form required

- KYC form documents required (all documents certified true copy)
  - Bank details (cancelled cheque)
- Demat details only if Equity Shares are in dematerialised form (demat master /latest demat statement)
- FATCA, IPV, OSV if applicable
- Latest list of directors/authorised signatories/partners/trustees
- Latest shareholding pattern
- Board resolution
- Details of ultimate beneficial owner along with PAN card and address proof
- Last 2 (two) years financial statements

*If Eligible Seller is not KRA registered:* Forms required:

- KRA form
- KYC form documents required (all documents certified true copy):
  - PAN card copy of company/ firm/trust
  - Address proof of company/ firm/trust
  - Bank details (cancelled cheque)
- Demat details only if Equity Shares are in dematerialised form (demat master /latest demat statement)
- FATCA, IPV, OSV if applicable
- Latest list of directors/authorised signatories/partners/trustees
- PAN card copies & address proof of Directors/authorised signatories/partners/trustees
- Latest shareholding pattern
- Board resolution/partnership declaration
- Details of ultimate beneficial owner along with PAN card and address proof
- Last 2 (two) years financial statements
- MOA/Partnership deed /trust deed

It may be noted that above mentioned list of documents is an indicative list. The requirement of documents and procedures may vary from broker to broker.

- 20.18 All Eligible Shareholders, through their respective Seller Member/ stock broker(s), will be eligible and responsible to place orders in the Acquisition Window.
- 20.19 During the Tendering Period, the order for selling the Equity Shares will be placed in the Acquisition Window by Eligible Shareholders through their respective Seller Member(s) during normal trading hours of the secondary market. The Seller Member can enter orders for Equity Shares held in dematerialized form and physical form.
- 20.20 The Buyback from the Eligible Shareholders who are residents outside India including foreign corporate bodies (including erstwhile overseas corporate bodies), foreign portfolio investors, non-resident Indians, members of foreign nationality, if any, shall be subject to the Foreign Exchange Management Act, 1999 and rules and regulations framed thereunder, if any, Income Tax Act, 2025 and rules and regulations framed thereunder, as applicable, and also subject to the receipt / provision by such Eligible Shareholders of such approvals, if and to the extent necessary or required from concerned authorities including, but not limited to, approvals from the RBI under the Foreign Exchange Management Act, 1999 and rules and regulations framed thereunder, if any.
- 20.21 The reporting requirements for non-resident shareholders under RBI, Foreign Exchange Management Act, 1999, as amended and any other rules, regulations, guidelines, for remittance of funds, shall be made by the Eligible Shareholders and/ or the Eligible Shareholder's Broker through which the Eligible Shareholder places the bid.
- 20.22 Modification/ cancellation of orders and multiple bids from a single Eligible Shareholder will be allowed during the Tendering Period of the Buyback. Multiple bids made by a single Eligible Shareholder for selling Equity Shares shall be clubbed and considered as "one bid" for the purposes of acceptance.
- 20.23 The cumulative quantity tendered shall be made available on the website of BSE ([www.bseindia.com](http://www.bseindia.com)) throughout the trading session and will be updated at specific intervals during the Tendering Period.
- 20.24 All documents sent by the Eligible Shareholders will be at their own risk. Eligible Shareholders are advised to safeguard adequately their interests in this regard. Eligible Shareholders shall also provide all relevant documents, which are necessary to ensure transferability of the Equity Shares in respect of the Tender Form to be sent. Such documents may include (but not be limited to):
- 20.24.1 Duly attested power of attorney, if any person other than the Eligible Shareholder has signed the Tender Form;
- 20.24.2 Duly attested death certificate and succession certificate/legal heirship certificate, in case any Eligible Shareholder has expired; and
- 20.24.3 In case of companies, the necessary certified corporate authorizations (including board and/or general meeting resolutions).
- 20.25 **Procedure to be followed by Eligible Shareholders holding Equity Shares in dematerialized form:**
- 20.25.1 Eligible Shareholders who desire to tender their Equity Shares held by them in dematerialized form under the Buyback would have to do so through their respective Seller Member by indicating to the concerned Seller Member, the details of Equity Shares they intend to tender under the Buyback.
- 20.25.2 The Seller Member(s) would be required to place an order/ bid on behalf of the Eligible Shareholders who wish to tender Equity Shares in the Buyback using the Acquisition Window of BSE / NSE.
- 20.25.3 The details of the settlement number under which the lien will be marked on the Equity Shares tendered for the Buyback will be provided in a separate circular to be issued by BSE or the Clearing Corporation.
- 20.25.4 The lien shall be marked by the Seller Member in the demat account of the Eligible Shareholder for the shares tendered in Tender Offer. Details of shares marked as lien in the demat account of the Eligible Shareholder shall be provided by the Depositories to NSE Clearing Limited (formerly National Securities Clearing Corporation Limited) and Indian Clearing Corporation Limited. In case, the Shareholders demat account is held with one Depository and clearing member pool and Clearing Corporation Account is held with other Depository, shares shall be blocked in the shareholders demat account at source Depository during the tendering period. Inter Depository Tender Offer ("IDT") instructions shall be initiated by the shareholders at source Depository to clearing member/ Clearing Corporation account at target Depository. Source Depository shall block the shareholder's securities (i.e., transfers from free balance to blocked balance) and send IDT message to target Depository for confirming creation of lien. Details of shares blocked in the shareholders demat account shall be provided by the target Depository to the Clearing Corporation.
- 20.25.5 For custodian participant orders for Equity Shares in dematerialised form, early pay-in is mandatory prior to confirmation of order by custodian. The custodian shall either confirm or reject the orders not later than the closing of trading hours on the last day of the Tendering Period. Thereafter, all unconfirmed orders shall be deemed to be rejected. For all confirmed custodian participant orders, order modification by the concerned Seller Member shall revoke the custodian confirmation and the revised order shall be sent to the custodian again for confirmation.



20.25.6 Upon placing the bid, the Seller Member(s) shall provide a Transaction Registration Slip (“TRS”) generated by the exchange bidding system to the Eligible Shareholder on whose behalf the bid has been placed. The TRS will contain the details of the order submitted like bid ID number, application number, DP ID, client ID, number of Equity Shares tendered etc. In case of non-receipt of the completed tender form and other documents, but lien marked on Equity Shares and a valid bid in the exchange bidding system, the bid by such Eligible Shareholder shall be deemed to have been submitted.

20.25.7 **IT IS CLARIFIED THAT IN CASE OF EQUITY SHARES IN DEMATERIALISED FORM, SUBMISSION OF THE TENDER FORM AND TRS IS NOT MANDATORY.** After the receipt of the Equity Shares in dematerialised form by the Clearing Corporation and a valid bid in the exchange bidding system, the Buyback shall be deemed to have been accepted, for Eligible Shareholders holding Equity Shares in dematerialised form.

20.25.8 The Eligible Shareholders will have to ensure that they keep the Depository participant (“DP”) account active and unblocked to receive credit in case of return of Equity Shares due to rejection or due to prorated Buyback decided by the Company. Further, Eligible Shareholders will have to ensure that they keep the bank account attached with the DP account active and updated to receive credit remittance due to acceptance of Buyback of shares by the Company.

## 20.26 Procedure to be followed by Eligible Shareholders holding Equity Shares in physical form

In accordance with SEBI’s circular dated July 31, 2020 (circular no. SEBI/HO/CFD/CMD1/CIR/ P/2020/144), shareholders holding Equity Shares in physical form are allowed to tender such shares in a buyback undertaken through the Tender Offer route. However, such tendering shall be as per the provisions of the Buyback Regulations. Nevertheless, Eligible Shareholders holding Equity Shares in physical form are urged to have their Equity Shares dematerialized so as to be able to freely transfer them and participate in corporate actions in a convenient and effective manner. The procedure for tendering equity shares in physical form is as below:

20.26.1 Eligible Shareholders who are holding Equity Shares in physical form and intend to participate in the Buyback will be required to approach their respective Seller Member along with the complete set of documents for verification procedures to be carried out before placement of the bid. Such documents will include the (a) Tender Form duly signed by all Eligible Shareholders (in case shares are in joint names, in the same order in which they hold the shares), (b) original share certificate(s), (c) valid share transfer form(s)/ Form SH-4 duly filled and signed by the transferors (i.e., by all registered Shareholders in the same order and as per the specimen signatures registered with the Company) and duly witnessed at the appropriate place authorizing the transfer in favour of the Company, (d) self-attested copy of PAN card(s) of all Eligible Shareholders, (e) any other relevant documents such as power of attorney, corporate authorization (including board resolution/ specimen signature), notarized copy of death certificate and succession certificate or probated will, if the original shareholder is deceased, etc., as applicable. In addition, if the address of the Eligible Shareholder has undergone a change from the address registered in the register of members of the Company, the Eligible Shareholder would be required to submit a self-attested copy of address proof consisting of any one of the following documents: valid Aadhar card, voter identity card or passport.

20.26.2 Based on documents mentioned in paragraph 20.26.1 above, the concerned Seller Member shall place an order/ bid on behalf of the Eligible Shareholders holding Equity Shares in physical form who wish to tender Equity Shares in the Buyback, using the Acquisition Window of BSE/NSE. Upon placing the bid, the Seller Member shall provide a TRS generated by the exchange bidding system to the Eligible Shareholder. TRS will contain the details of order submitted like folio number, certificate number, distinctive number, number of Equity Shares tendered etc.

20.26.3 Any Seller Member/ Eligible Shareholder who places a bid for Equity Shares in physical form, is required to deliver the original share certificate(s) and documents (as mentioned above) along with TRS generated by exchange bidding system upon placing of bid, either by speed post or courier or hand delivery to the Registrar to the Buyback i.e., MUFG Intime India Private Limited (Formerly Link Intime India Private Limited (at the address mentioned on cover page) on or before the Buyback Closing Date i.e., Wednesday, May 27, 2026 by 5:00 pm (IST). The envelope should be super scribed as “Sarla Performance Fibers Limited Buyback”. One copy of the TRS will be retained by Registrar to the Buyback and it will provide acknowledgement of the same to the Seller Member.

20.26.4 The Eligible Shareholders holding Equity Shares in physical form should note that Equity Shares in physical form will not be accepted unless the complete set of documents are submitted. Acceptance of the Equity Shares in physical form for Buyback by the Company shall be subject to verification as per the Buyback Regulations and any further directions issued in this regard. The Registrar to the Buyback will verify such bids based on the documents submitted on a daily basis and till such verification, BSE/NSE shall display such bids as ‘unconfirmed physical bids’.

20.26.5 Once Registrar to the Buyback confirms the bids, they will be treated as ‘confirmed bids’.

20.26.6 In case any Eligible Shareholder has submitted Equity Shares in physical form for dematerialization, such Eligible Shareholders should ensure that the process of getting the Equity Shares dematerialized is completed well in time so that they can participate in the Buyback before the closure of the tendering period of the Buyback.

20.26.7 All documents as mentioned above shall be enclosed with the valid Tender Form, failing which the Equity Shares tendered will be liable for rejection. The Equity Shares shall be liable for rejection on the following grounds amongst others: (i) If there is any other company’s equity share certificate(s) enclosed with the Tender Form instead of the Equity Share certificate(s) of the Company; (ii) If the transmission of Equity Shares is not completed, and the Equity Shares are not in

the name of the Eligible Shareholders; (iii) If the Eligible Shareholders tender Equity Shares but the Registrar to the Buyback does not receive the Equity Share certificate(s); (iv) In case the signature on the Tender Form and Form SH-4 does not match as per the specimen signature recorded with Company/ Registrar of the Company.

20.26.8 An unregistered shareholder holding Equity Shares in physical form may also tender their Equity Shares in the Buyback by submitting the duly executed transfer deed for transfer of shares, purchased prior to the Record Date, in their name, along with the offer form, copy of their PAN card and of the person from whom they have purchased shares and other relevant documents as required for transfer, if any.

**20.27 For Equity Shares held by Eligible Shareholders, being Non-Resident Shareholders of Equity Shares (Read with paragraph 17 “Details of Statutory Approvals”):**

20.27.1 Eligible Shareholders, being Non-Resident Shareholders of Equity Shares (excluding FIIs) shall also enclose a copy of the permission received by them from RBI, if applicable, to acquire the Equity Shares held by them.

20.27.2 Eligible Shareholders who are FIIs/FPIs should also enclose a copy of their SEBI registration certificate.

20.27.3 In case the Equity Shares are held on repatriation basis, the Non-Resident Shareholder shall obtain and enclose a letter from its authorised dealer / bank confirming that at the time of acquiring such Equity Shares, payment for the same was made by the Non-Resident Shareholder from the appropriate account (e.g., NRE a/c.) as specified by RBI in its approval. In case the Non-Resident Shareholder is not in a position to produce the said certificate, the Equity Shares would be deemed to have been acquired on non-repatriation basis and in that case the Non-Resident Shareholder shall submit a consent letter addressed to the Company, allowing the Company to make the payment on a non-repatriation basis in respect of the valid Equity Shares accepted under the Buyback.

20.27.4 If any of the above stated documents (as applicable) are not enclosed along with the Tender Form, the Equity Shares tendered under the Buyback are liable to be rejected.

**THE NON RECEIPT OF THIS LETTER OF OFFER BY, OR ACCIDENTAL OMISSION TO DISPATCH THE LETTER OF OFFER TO ANY PERSON WHO IS ELIGIBLE TO RECEIVE THE SAME TO PARTICIPATE IN THE BUYBACK, SHALL NOT INVALIDATE THE BUYBACK OFFER IN ANY WAY. PLEASE NOTE THAT THE COMPANY SHALL ACCEPT EQUITY SHARES VALIDLY TENDERED FOR THE BUYBACK OFFER ON THE BASIS OF THEIR HOLDING AND ENTITLEMENT AS APPEARING IN THE RECORDS OF THE COMPANY AS ON THE RECORD DATE.**

**20.28 In case of non-receipt of the Letter of Offer and the Tender Form:**

20.28.1 **In case the Eligible Shareholders hold Equity Shares in dematerialized form:** If any Eligible Shareholder who is holding Equity Shares in dematerialized form and has been sent the Letter of Offer through electronic means wishes to obtain a physical copy of the Letter of Offer, they may send a request in writing to the Company or Registrar at the address or email ID mentioned at the cover page of the Letter of Offer stating name, address, number of Equity Shares held on Record Date, client ID number, DP name/ ID, beneficiary account number. Upon receipt of such request, a physical copy of the Letter of Offer shall be provided to such Eligible Shareholder. An Eligible Shareholder may participate in the Buyback by downloading the Tender Form from the websites of the Company ([www.sarlafibers.com](http://www.sarlafibers.com)), the Manager to the Buyback ([www.mnclgroup.com](http://www.mnclgroup.com)), Registrar to the Buyback ([www.in.mpms.mufg.com](http://www.in.mpms.mufg.com)), SEBI ([www.sebi.gov.in](http://www.sebi.gov.in)), NSE ([www.nseindia.com](http://www.nseindia.com)) and BSE ([www.bseindia.com](http://www.bseindia.com)) or by providing his/her/its application in writing on a plain paper, signed by all Eligible Shareholders (in case of joint holding), stating name and address of the Eligible Shareholder(s), number of Equity Shares held as on the Record Date, Client ID number, DP name, DP ID, beneficiary account number and number of Equity Shares tendered for the Buyback.

20.28.2 **In case the Eligible Shareholders hold in physical form:** An Eligible Shareholder may participate in the Buyback by providing his/her/its application in writing on a plain paper signed by all Eligible Shareholders (in case of joint holding) stating name, address, folio number, number of Equity Shares held, Equity Share certificate number, number of Equity Shares tendered for the Buyback and the distinctive numbers thereof, enclosing the original Equity Share certificate(s), copy of Eligible Shareholder's PAN card(s) and executed share transfer form in favour of the Company. An Eligible Shareholder may participate in the Buyback by downloading the Tender Form from the websites of the Company ([www.sarlafibers.com](http://www.sarlafibers.com)), the Manager to the Buyback ([www.mnclgroup.com](http://www.mnclgroup.com)), Registrar to the Buyback ([www.in.mpms.mufg.com](http://www.in.mpms.mufg.com)), SEBI ([www.sebi.gov.in](http://www.sebi.gov.in)), NSE ([www.nseindia.com](http://www.nseindia.com)) and BSE ([www.bseindia.com](http://www.bseindia.com)), and must ensure that the Tender Form, along with the TRS and requisite documents, reach the Registrar to the Buyback on or before the Buyback Closing Date i.e., Wednesday, May 27, 2026 by 5:00 pm (IST). If the signature(s) of the Eligible Shareholders provided in the plain paper application differs from the specimen signature(s) recorded with the registrar of the Company or are not in the same order (although attested), such Tender Forms are liable to be rejected under this Buyback.

**Please note that Eligible Shareholder(s) who intend to participate in the Buyback will be required to approach their respective Seller Member (along with the complete set of documents for verification procedures in case of Equity Shares held in physical form) and have to ensure that their bid is entered by their respective Seller Member in the electronic platform to be made available by BSE before the Buyback Closing Date.**

**The Company shall accept Equity Shares validly tendered by the Eligible Shareholder(s) in the Buyback on the basis of their shareholding as on the Record Date and the Buyback Entitlement. Eligible Shareholder(s) who intend to participate in the Buyback using the ‘plain paper’ option as mentioned in this paragraph are advised to confirm their Entitlement from the Registrar to the Buyback Offer, before participating in the Buyback.**

The participation of the Eligible Shareholders in the Buyback is entirely at the discretion of the Eligible Shareholders. The Company does not accept any responsibility for the decision of any Eligible Shareholder to either participate or to not participate in the Buyback. The Company will not be responsible in any manner for any loss of share certificate(s) and other documents during transit and the Eligible Shareholders are advised to adequately safeguard their interest in this regard.

#### 20.29 Acceptance of Orders

The Registrar to the Buyback shall provide details of order Acceptance to the Clearing Corporation within specified timelines.

#### 20.30 Method of Settlement

Upon finalization of the basis of Acceptance as per Buyback Regulations:

20.30.1 The settlement of trades shall be carried out in the manner similar to settlement of trades in the secondary market and as intimated by the Clearing Corporation from time to time, and in compliance with the **SEBI** Circulars.

20.30.2 The Company will pay the consideration to the Company’s Broker who will transfer the funds pertaining to the Buyback to the Clearing Corporation’s bank accounts as per the prescribed schedule. For Equity Shares accepted under the Buyback, the Clearing Corporation will make direct funds payout to respective Eligible Shareholders. For Eligible Shareholders holding Equity Shares in dematerialized form, if the Eligible Shareholders’ bank account details are not **available** or if the funds transfer instruction is rejected by RBI/bank, due to any reason, then such funds will be transferred to the concerned Seller Member’s settlement bank account for onward transfer to such Eligible Shareholders.

20.30.3 For the Eligible Shareholders holding Equity Shares in **physical** form, the funds pay-out would be given to their respective Seller Member’s settlement accounts for releasing the same to the respective Eligible Shareholder’s account.

20.30.4 In case of certain client types viz. Non-Resident Shareholders (where there are specific RBI and other regulatory requirements pertaining to funds pay-out) who do not opt to settle through custodians, the funds pay-out would be given to their respective Seller Member’s settlement accounts for releasing the same to the respective Eligible Shareholder’s account. For this purpose, the client type details would be collected from the Depositories, whereas funds payout pertaining to the bids settled through custodians will be transferred to the settlement bank account of the custodian, each in accordance with the applicable mechanism prescribed by BSE and the Clearing Corporation from time to time.

20.30.5 Details in respect of Eligible Shareholder’s Entitlement for Tender Offer process will be provided to the Clearing Corporation by the Company or Registrar to the Buyback. On receipt of the same, Clearing Corporation will cancel the excess or unaccepted blocked Equity Shares in the demat account of the Eligible Shareholder. On settlement date, all blocked Equity Shares mentioned in the accepted bid will be transferred to the Clearing Corporation.

20.30.6 In the case of inter Depository, Clearing Corporation will cancel the excess or unaccepted shares in target Depository. Source Depository will not be able to release the lien without a release of IDT message from target Depository. Further, release of IDT message shall be sent by target Depository either based on cancellation request received from Clearing Corporation or automatically generated after matching with bid accepted detail as received from the Company or the Registrar to the Buyback. Post receiving the IDT message from target Depository, source Depository will cancel/ release excess or unaccepted block shares in the demat account of the shareholder. Post completion of tendering period and receiving the requisite details viz., demat account details and accepted bid quantity, source Depository shall debit the securities as per the communication/ message received from target Depository to the extent of accepted bid shares from shareholder’s demat account and credit it to Clearing Corporation settlement account in target Depository on settlement date.

20.30.7 In relation to Equity Shares held in physical form: (a) If Equity Shares held in physical form tendered by Eligible Shareholders are not Accepted, then the Equity Share certificate would be returned to such Eligible Shareholders by speed post or courier at the Eligible Shareholders’ sole risk. The Company also encourages Eligible Shareholders holding Equity Shares in physical form to dematerialize them.

20.30.8 The Equity Shares bought back in dematerialized form would be transferred directly to the demat escrow account of the Company opened for the Buyback (“Company Demat Escrow Account”) provided it is indicated by the Company’s Broker or it will be transferred by the Company’s Broker to the Company Demat Escrow Account on receipt of the Equity Shares from the clearing and settlement mechanism of BSE.

20.30.9 Eligible Shareholders who intend to participate in the Buyback should consult their respective Seller Member(s) for details of any cost, applicable taxes, charges and expenses (including brokerage) etc., that may be levied by the Seller Member(s) upon the selling shareholders for tendering Equity Shares in the Buyback (secondary market transaction). The Buyback consideration received by the Eligible Shareholders in respect of accepted Equity Shares could be net of such costs,

applicable taxes, charges and expenses (including brokerage) and the Manager to the Buyback and Company accepts no responsibility to bear or pay such additional cost, charges and expenses (including brokerage) incurred solely by the Eligible Shareholders.

20.30.10 The Seller Member(s) would issue contract note and pay the consideration for the Equity Shares accepted under the Buyback and return the balance unaccepted Equity Shares to their respective clients/ will unblock the excess unaccepted Equity Shares. The Company's Broker would also issue a contract note to the Company for the Equity Shares accepted under the Buyback.

20.30.11 The Equity Shares accepted, bought and lying to the credit of the Company Demat Escrow Account will be extinguished in the manner and following the procedure prescribed in the Buyback Regulations.

## 20.31 Rejection Criteria

The Equity Shares tendered by Eligible Shareholders would be liable to be rejected on the following grounds:

20.31.1 For Eligible Shareholders holding Equity Shares in dematerialized form:

- (i) If the Shareholder is not an Eligible Shareholder of the Company as on the Record Date;
- (ii) If there is a name mismatch in demat account of the Shareholder and PAN; or
- (iii) There exists any restraint order of a court/any other competent authority for transfer/disposal/ sale or where loss of share certificates has been notified to the Company or where the title to the Equity Shares is under dispute or otherwise not clear or where any other restraint subsists.

20.31.2 For Eligible Shareholders holding Equity Shares in physical form:

- (i) If the documents mentioned in the Tender Form for Eligible Shareholders holding Equity Shares in physical form are not received by the Registrar on or before the Buyback Closing Date i.e., Wednesday, May 27, 2026, by 5:00 pm (IST);
- (ii) If there is any other company's share certificate enclosed with the Tender Form instead of the share certificate of the Company;
- (iii) If the transmission of Equity Shares is not completed, and the Equity Shares are not in the name of the Eligible Shareholders;
- (iv) If the Eligible Shareholders bid the Equity Shares but the Registrar does not receive the physical share certificate;
- (v) If the PAN cards (self-attested) of the shareholder and all the joint holders, are not submitted with the form;
- (vi) In the event the signature in the Tender Form and Form SH-4 do not match as per the specimen signature recorded with Company or Registrar;
- (vii) If the shareholder is not an Eligible Shareholder of the Company on the Record Date;
- (viii) If there is a name mismatch in the share certificate of the shareholder;
- (ix) If the Eligible Shareholder has made a duplicate bid; or
- (x) Where there exists any restraint order of a court/ any other competent authority for transfer/ disposal/ sale or where loss of share certificates has been notified to the Company or where the title to the Equity Shares is under dispute or otherwise not clear or where any other restraint subsists.

## 21. NOTE ON TAXATION

THE SUMMARY OF THE TAX CONSIDERATIONS IN THIS SECTION ARE BASED ON THE CURRENT PROVISIONS OF THE INCOME TAX LAWS OF INDIA AND THE REGULATIONS THEREUNDER, THE JUDICIAL AND THE ADMINISTRATIVE INTERPRETATIONS THEREOF, WHICH ARE SUBJECT TO CHANGE OR MODIFICATION BY SUBSEQUENT LEGISLATIVE, REGULATORY, ADMINISTRATIVE OR JUDICIAL DECISIONS. ANY SUCH CHANGES COULD HAVE DIFFERENT TAX IMPLICATIONS ON THESE TAX CONSIDERATIONS.

IN VIEW OF THE PECULIAR NATURE OF TAX CONSEQUENCES, SHAREHOLDERS ARE REQUIRED TO CONSULT THEIR TAX ADVISORS FOR THE APPLICABLE TAX PROVISIONS INCLUDING THE TREATMENT

THAT MAY BE GIVEN BY THEIR RESPECTIVE TAX OFFICERS IN THEIR CASE, AND THE APPROPRIATE COURSE OF ACTION THAT THEY SHOULD TAKE.

THE COMPANY DOES NOT ACCEPT ANY RESPONSIBILITY FOR THE ACCURACY OR OTHERWISE OF THIS TAX SUMMARY AND THERE CAN BE NO LIABILITY ON THE COMPANY IF ANY ACTION IS TAKEN BY THE SHAREHOLDER SOLELY BASED ON THIS TAX SUMMARY. THEREFORE, SHAREHOLDERS CANNOT RELY ON THIS ADVICE AND THE SUMMARY TAX IMPLICATIONS RELATING TO THE TREATMENT OF INCOME TAX IN THE CASE OF BUYBACK OF EQUITY SHARES LISTED ON THE STOCK EXCHANGE SET OUT BELOW SHOULD BE TREATED AS INDICATIVE AND FOR GUIDANCE PURPOSES ONLY.

## 21.1 GENERAL

The Indian tax year runs from April 1 to March 31. The basis of charge of Indian income-tax depends upon the residential status of the taxpayer during a tax year. A person who is a tax resident of India (other than a person who is not ordinary resident) is liable to taxation in India on his worldwide income, subject to certain prescribed tax exemptions provided under the IT Act.

A person who is treated as a non-resident for Indian tax purposes is generally liable to tax in India only on his / her Indian sourced income or income received by such person in India.

In case of shares of a company, the source of income from shares would depend on the “situs” of the shares. As per the IT Act and Judicial precedents, generally the “situs” of the shares is where company is “incorporated”. Accordingly, since the Company is incorporated in India, the shares of the Company would be “situated” in India and any gains arising to a non-resident on transfer of such shares should be taxable in India under the IT Act subject to any specific exemption in this regard. Further, the non-resident can avail the beneficial tax treatment prescribed under the Double Taxation Avoidance Agreement (“DTAA”), as modified by the Multilateral Instrument (“MLI”), if the same is applicable to the relevant DTAA between India and the respective country of which the said shareholder is tax resident.

The above benefit may be available subject to satisfying relevant conditions prescribed under the IT Act including but not limited to availability of Tax Residency Certificate, non-applicability of General Anti-Avoidance Rule (“GAAR”) and providing and maintaining necessary information and documents as prescribed under the IT Act as well as satisfying the relevant conditions under the respective DTAA including anti-abuse measures under the MLI, if applicable.

## 21.2 CLASSIFICATION OF SHAREHOLDERS

Section 6 of the IT Act determines the residential status of an assessee. Accordingly, shareholders can be classified broadly in two categories as below:

### **Resident Shareholders being:**

- Individuals, Hindu Undivided Family (“HUF”), Association of Persons (“AOP”), Body of Individuals (“BOI”), Firm and Limited Liability Partnership (“LLP”)
- Others (corporate bodies):
  - Company
  - Other than Company

### **Non-Resident Shareholders being:**

- Non-Resident Indians (NRIs)
- Foreign Institutional Investors (FIIs) / Foreign Portfolio Investors (FPIs)
- Others:
  - Foreign Company
  - Foreign non-corporate shareholders Other than Company

## 21.3 INCOME TAX PROVISIONS IN RESPECT OF BUYBACK OF EQUITY SHARES LISTED ON RECOGNISED STOCK EXCHANGE

As per the provisions of Section 69 of the IT Act:

- If a shareholder or a holder of other specified securities receives any consideration from any company for the purchase of its own shares or other specified securities held by such shareholder or holder of other specified securities, then, subject to the provisions of section 72, the difference between the cost of acquisition and the value of consideration so received shall be deemed to be the “Capital gains” arising to such shareholder or the holder of other specified securities, as the case may be, in the year in which the company purchases the shares or other specified securities.
- As the shares of the Company are listed on a recognised stock exchange in India, the rate of tax on such buyback, being capital gains would be as follows:

- If the shares are held for a period less than or equal to 12 months, the capital gains would be taxable as short-term capital gains at the rate of 20% (plus applicable surcharge and 4% education cess)
- If the shares are held for a period exceeding 12 months, the capital gains would be taxable as long-term capital gains and such gains as exceeding Rs. 1,25,000 would be taxable at the rate of 12.5% (plus applicable surcharge and 4% education cess) (assuming that the shareholder does not have any other long-term capital gains on sale of listed shares or units of equity oriented mutual fund during the year)
- In respect of capital gains arising on buyback where a company purchases its own shares or other specified securities in accordance with the provisions of section 68 of the Companies Act, 2013 and the shareholder or holder of other specified securities is a promoter, the aggregate income-tax payable on such capital gains shall be—
  - the income tax payable on such capital gains in accordance with the provisions of this IT Act as discussed above; and
  - an additional income tax in respect of capital gains specified in column B of the Table below, computed at the rate specified in column C or column D of the said Table.

Sr. No.	Income	Rate where the promoter is a domestic company*	Rate where the promoter is other than a domestic company*
A	B	C	D
1.	Short term Capital gain arising from the transfer of such securities	2%	10%
2.	Long term Capital gain arising from the transfer of such securities	9.50%	17.50%

\* plus applicable surcharge and education cess

- The rate of surcharge applicable on the promoters on the additional tax payable would be 12%, irrespective of the amount of income of the shareholder.
- In the case of a listed company, the term ‘promoter’ shall have the same meaning as assigned in Regulation 2(k) of the Securities and Exchange Board of India (Buy-back of Securities) Regulations 2018

The effective tax rate (excluding surcharge and education cess) would be as follows:

Classification of gains	Applicable rate of tax						
	Shareholder is not promoter	Shareholder, being domestic company, is promoter			Shareholder, other than domestic company, is promoter		
	Rate of tax* (A)	Rate on capital gains*	Additional Tax#	Net Effective Tax rate (B)	Rate on capital gains*	Additional Tax#	Net Effective Tax rate (C)
Long-term	12.5%	12.5%	9.5%	22%	12.5%	17.5%	30%
Short-term	20%	20%	2%	22%	20%	10%	30%

\* Plus applicable surcharge and 4% education cess

# Plus 12% surcharge and 4% education cess

## 21.4 TAX DEDUCTION AT SOURCE

For Resident Shareholders, the company is not required to deduct any Tax at Source.

For Non-resident shareholders, the Company is required to deduct tax at source on payment made, if such payment is chargeable to tax in India under the provisions of the IT Act, at the time of payment or credit whichever is earlier, at the rates in force.

The term “rates in force” is defined under section 2(90) of the IT Act to include rates specified under the Finance Act for the relevant tax year or the rates specified under the double taxation avoidance agreement with the respective countries.

In this regard, the Finance Act 2026 provides rates in force on capital gain does not include the additional tax rate and accordingly, the rates in force in the Finance Act, 2026 would be as below:

- 12.5% plus applicable surcharge and education cess in case of long -term capital gains
- 20% plus applicable surcharge and education in case of short-term capital gains

However, as the Company would be considered as an agent of the non-resident shareholders under section 306 of the Income Tax Act, 2025, the Company may consider deducting tax at the net effective tax rate (i.e. at the rate on capital gains plus the rate of additional tax as may be applicable for promoters), subject to the provisions of the DTAA, if any.

Section 159 of the IT Act provides that in order to be eligible to claim the relief under a DTAA, a non-resident will need to provide a TRC issued by the relevant foreign government as well as Form 41 duly filed. Further, Income tax Rules, 2026 also prescribes to maintain following to avail benefits under the relevant DTAA:

- Copy of the PAN card allotted by the Indian income tax authorities duly attested by the shareholders or details as prescribed rule 158 under the Income-tax Rules, 2026 in absence of PAN Card.
- Copy of the Tax Residency Certificate for financial year 2026-27 obtained from the revenue or tax authorities of the country of tax residence, duly attested by shareholders/authorized signatory
- Electronic Form 41 can be obtained electronically through the e-filing portal of the income tax website at <https://www.incometax.gov.in/iec/foportal/>.
- Self-declaration by the shareholders of having no permanent establishment in India in accordance with the applicable tax treaty
- Self-declaration of beneficial ownership of equity shares by the non-resident shareholder
- Self-declaration of fulfilling all conditions of tax treaty for being eligible to claim benefit of the tax treaty (DTAA) read with Multilateral Instrument (MLI).
- Any other documents as prescribed under the IT Act for lower withholding of taxes, if applicable, duly attested by the shareholders.

Kindly note that any relief in withholding tax rate is subject to the DTAA provisions applicable and would depend on the documents submitted.

Non-resident shareholders may also provide a Lower Tax Deduction Certificate (LTDC) certificate issued by the Income Tax Department under Section 395 of the IT Act, which authorizes company to deduct WHT at a lower rate instead of the standard prescribed rate under IT Act.

The non-resident shareholders need to consult their tax advisors with regard to availability of such a tax credit.

## 21.5 SECURITIES TRANSACTION TAX

Since the Buyback of shares shall take place through the settlement mechanism of the Stock Exchange, Securities Transaction Tax will be applicable at the applicable rate.

### CAVEAT:

**THE SUMMARY OF THE TAX CONSIDERATIONS AS ABOVE IS BASED ON THE CURRENT PROVISIONS OF THE TAX LAWS OF INDIA, WHICH ARE SUBJECT TO CHANGE OR MODIFICATION BY SUBSEQUENT LEGISLATIVE, REGULATORY, ADMINISTRATIVE OR JUDICIAL DECISIONS.**

**IN VIEW OF THE SPECIFIC NATURE OF TAX CONSEQUENCES, SHAREHOLDERS WHO ARE NOT TAX RESIDENTS OF INDIA ARE REQUIRED TO CONSULT THEIR TAX ADVISORS FOR THE APPLICABLE TAX AND THE APPROPRIATE COURSE OF ACTION THAT THEY SHOULD TAKE CONSIDERING THE PROVISIONS OF THE RELEVANT COUNTRY OR STATE TAX LAW AND PROVISIONS OF DTAA WHERE APPLICABLE.**

## 22. DECLARATION FROM THE BOARD OF DIRECTORS

### Declaration as required by clause (ix) and clause (x) of Schedule I of the Buyback Regulations:

- 22.1 The Board confirms that there are no defaults (either in the past or subsisting) in the repayment of any deposits (including interest payable thereon), redemption of debentures or preference shares, payment of dividend or repayment of any term loans to any financial institution or banks (including interest payable thereon), as the case may be, and in case of defaults which have ceased to subsist, if any, a period of more than 3 (three) years has lapsed.

As required by Clause (x) of Schedule I of the Buyback Regulations, the Board has confirmed that it has made full enquiry into the affairs and prospects of the Company and has formed an opinion, that:

- (i) immediately following the date of the Board Meeting, i.e., Monday, May 11, 2026, approving the Buyback, there will be no grounds on which the Company could be found unable to pay its debts, if any;

- (ii) as regards the Company's prospects for the year immediately following the date of Board Meeting, and having regard to the Board's intention with respect to the management of the Company's business during that year and to the amount and character of the financial resources, which will, in the Board's view, be available to the Company during that year, the Company will be able to meet its liabilities as and when they fall due and will not be rendered insolvent within a period of 1 (One) year from the date of the Board Meeting; and
- (iii) in forming its opinion aforesaid, the Board has taken into account the liabilities (including prospective and contingent liabilities) as if the Company were being wound up under the provisions of the Companies Act, or the Insolvency and Bankruptcy Code, 2016, as applicable.

This declaration is made and issued under the authority of the Board of Directors in terms of the resolution passed at the meeting held on Monday, May 11, 2026.

Sd/-

Mr. Krishna Madhusudan Jhunjhunwala,  
Managing Director,  
DIN: 00097175

Sd/-

Kanav Krishna Jhunjhunwala,  
Whole-Time Director  
DIN: 09507192

### 23. STATUTORY AUDITOR'S REPORT

The text of the report dated May 11, 2026, of C N K & Associates LLP, Chartered Accountants, the Statutory Auditors of the Company addressed to the Board of the Company is reproduced below:

#### *Quote*

To,  
The Board of Directors,  
Sarla Performance Fibers Limited  
Survey No. 59/1/4, Amla Piparia Industrial Estate,  
Silvassa - 396 230 (U.T. of Dadra & Nagar Haveli)

#### **Re: Statutory Auditor's Report in respect of proposed buyback of equity shares by Sarla Performance Fibers Limited (the "Company") in terms of Clause (xi) of Schedule I of the Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 as amended (the "Buyback Regulations")**

1. This report is issued in accordance with our engagement letter dated April 20, 2026.
2. The Board of Directors of the Company have approved a proposal for buyback of Equity Shares by the Company at its meeting held on May 11, 2026, in accordance with the provisions of Sections 68, 69 and 70 of the Companies Act, 2013, as amended (the "Act") and the Buyback Regulations.
3. We have been requested by the Management of the Company to provide a report on the accompanying "Statement of Permissible Capital Payment for the year ended March 31, 2026" ("Annexure A") (hereinafter referred to as the "Statement"). This Statement has been prepared by the Management, which we have stamped for the purposes of identification only.

#### **Management's Responsibility**

4. The preparation of the Statement in compliance with Section 68(2)(b) of the Act and Regulation 5(i)(b) of the Buyback Regulations the compliance with the Buyback Regulations is the responsibility of the Management of the Company, including the computation of the amount of permissible capital payment, the preparation and maintenance of all accounting and other relevant supporting records and documents. This responsibility includes the design, implementation and maintenance of internal controls relevant to the preparation and presentation of the Statement and applying an appropriate basis of preparation; and making estimates that are reasonable in the circumstances.
5. As the Buyback Regulations and the Act do not define the term "insolvent", the Company has applied the guidance provided in paragraphs 25 and 26 of Ind AS 1, Presentation of Financial Statements, which relate to the assessment of the Company's ability to continue as a going concern for a period of one year from May 11, 2026. The Board of Directors are responsible to make a full inquiry into the affairs and prospects of the Company and to form an opinion as specified in clause (x) of Schedule I to the Buyback Regulations and that the Company will not, having regard to its state of affairs, be rendered insolvent within a period of one year from May 11, 2026 (date of passing of the Board Meeting resolution).



## **Auditor's Responsibility**

6. Pursuant to the requirements of the Buyback Regulations, it is our responsibility to provide a reasonable assurance that:
  - (a) we have inquired into the state of affairs of the Company in relation to the annual audited standalone and consolidated financial statements for the year ended and as at March 31, 2026, which were approved by the Board of Directors of the Company at their meeting held on April 22, 2026.
  - (b) the amount of permissible capital payment as stated in Annexure A, has been properly determined considering the annual audited standalone and consolidated financial statements for the year ended and as at March 31, 2026, in accordance with Section 68(2)(b) of the Act and Regulation 5(i)(b) of the Buyback Regulations; and
  - (c) the Board of Directors of the Company, in their meeting held on May 11, 2026 have formed the opinion as specified in Clause (x) of Schedule I to the Buyback Regulations, on reasonable grounds and that the Company will not, having regard to its state of affairs, be rendered insolvent (as defined in Management Responsibility above) within a period of one year from the aforesaid date with regard to the proposed buyback approved at the Board meeting.
7. The annual standalone and consolidated financial statements referred to in paragraph 6 above, have been audited by us, and on which we have issued a qualified audit opinion dated April 22, 2026, which was qualified in respect of the recognition of loss amounting to ₹5,433.16 lakhs in the standalone financial statements and ₹7,713.26 lakhs in the consolidated financial statements on sale of 1% Non-Cumulative Redeemable Preference Shares held in the Company's wholly owned subsidiary, Sarla Flex Inc., pending receipt of necessary regulatory approvals. We have also relied upon the books of account and underlying records of the Company and representations provided to us by the Management. We conducted our audit of the annual standalone and consolidated financial statements in accordance with the Standards on Auditing specified under Section 143(10) of the Act and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. Our audit was not planned and performed in connection with any transactions to identify matters that may be of potential interest to third parties.
8. We conducted our examination of the Statement in accordance with the Guidance Note on Audit Reports and Certificates for Special Purposes (Revised 2016), issued by the Institute of Chartered Accountants of India (the "Guidance Note") and Standards on Auditing specified under Section 143(10) of the Act, in so far as applicable for the purpose of this report. The Guidance Note requires that we comply with the ethical requirements of the Code of Ethics issued by the Institute of Chartered Accountants of India.
9. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements. Further our examination did not extend to any other parts and aspects of a legal or proprietary nature in the aforesaid Buyback.

## **Opinion**

10. Based on inquiries conducted and our examination as above, we report that:
  - (a) We have inquired into the state of affairs of the Company in relation to its annual audited standalone and consolidated financial statements for the year ended and as at March 31, 2026, which have been approved by the Board of Directors of the Company in their meeting held on April 22, 2026.
  - (b) the amount of permissible capital payment towards the proposed buyback of equity shares as computed in the Statement attached herewith, as Annexure A, in our view, has been properly determined in accordance with Section 68(2)(b) of the Act and Regulation 5(i)(b) of the Buyback Regulations.
  - (c) the Board of Directors of the Company, at their meeting held on May 11, 2026, have formed their opinion as specified in clause (x) of Schedule I to the Buyback Regulations, on reasonable grounds and that the Company will not, having regard to its state of affairs, be rendered insolvent (as defined in Management Responsibility above) within a period of one year from the aforesaid date of passing the Board Resolution dated May 11, 2026.

## **Restriction on Use**

11. This report has been issued at the request of the Company solely for use of the Company:
  - (a) In connection with the proposed buyback of equity shares of the Company as mentioned in paragraph 2 above;

- (b) To enable the Board of Directors of the Company to include in the Letter of Offer and other documents pertaining to the buyback to be filed with:
- i. The Registrar of Companies, the Securities and Exchange Board of India, stock exchanges, and any other regulatory authority as per applicable law; and
  - ii. the National Securities Depository Limited and Central Depository Services (India) Limited; and
  - iii. to share with the Manager to the buyback appointed by the Company, in connection with the proposed buyback of the Company's equity shares for onward submission to relevant authorities in pursuance to the provisions of Section 68 and other applicable provisions of the Act and the Buyback Regulations and may not be suitable for any other purpose.

This report should not be used for any other purpose without our prior written consent. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this report is shown or into whose hands it may come without our prior consent in writing.

For **C N K & Associates LLP**  
Chartered Accountants  
Firm Registration No.: 101961W/ W100036

Sd/-  
Diwakar Sapre  
(Partner)  
(Membership No.: 040740)  
(UDIN: 26040740EIHJMA9983)

Place: Mumbai  
Date: May 11, 2026

#### Annexure A - Statement of Permissible Capital Payments as at 31<sup>st</sup> March 2026

Computation of amount of permissible capital payment towards buyback of equity shares in accordance with the Section 68(2)(b) of the Companies Act, 2013 and read with Regulation 5(i)(b) of the Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018, as amended, based on the annual audited standalone and consolidated financial statements as at and for the year ended March 31, 2026.

(₹ in Lakhs)

Particulars	Amount as at March 31, 2026 (Standalone)	Amount as at March 31, 2026 (Consolidated)
Paid-up Equity Share Capital (A)	835.03	835.03
Free Reserves:		
Retained Earnings / Surplus	39,521.25	32,709.55
General Reserve	8,274.38	8,274.38
Securities Premium Account	4,529.00	4,529.00
Total Free Reserves (B)	52,324.63	45,512.93
Total Paid-up Equity Share Capital and Free Reserves (A+B) (C)	53,159.66	46,347.96
Maximum amount permissible towards buyback of equity shares in accordance with section 68(2)(b) of the Act and read with Regulation 5, Buyback Regulations (10% of the total paid-up equity capital and free reserves of Standalone and Consolidated Financial Statements) (10% of (C))	5,315.96	4,634.79
Maximum amount permissible for buyback lower of Standalone and Consolidated amounts	4,634.79	

Notes:

- (1) The amount of paid-up equity share capital and free reserves as at March 31, 2026 have been extracted from the annual audited standalone and consolidated financial statements of the Company as at and for the year ended March 31, 2026.
- (2) As the Securities and Exchange Board of India (Buy-Back of Securities) Regulations, 2018, as amended and the Act do not define the term "insolvent", the Company has applied the guidance provided in paragraphs 25 and 26 of Ind AS 1, Presentation of Financial Statements, which relate to the assessment of the Company's ability to continue as a going concern for a period of one year from May 11, 2026 as well as for a period of one year immediately following the date of passing of the Board Meeting resolution.

For and on behalf of Sarla Performance Fibers Limited

Sd/-

Krishna Jhunjhunwala  
Managing Director  
DIN: 00097175  
Date: May 11, 2026

### *Unquote*

## **24. DOCUMENTS FOR INSPECTION**

Copies of the following documents will be available for inspection at the registered office of the Company from Monday to Friday between 10:00 am (IST) to 5:00 pm (IST) on all working days except public holidays during the Buyback Period:

- 24.1 Copies of the certificate of incorporation, memorandum and articles of association of the Company;
- 24.2 Copy of the audited standalone and consolidated financial statements of the Company for the financial year ended March 31, 2026 and Copies of the annual reports of the Company for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023;
- 24.3 Copy of the resolution passed by the Board of Directors at the meeting held on Monday, May 11, 2026 approving proposal for Buyback;
- 24.4 Copy of the report dated Monday, May 11, 2026 of M/s. C N K & Associates LLP, Chartered Accountants, the Statutory Auditors of the Company, in terms of clause (xi) of Schedule I of the Buyback Regulations;
- 24.5 Copy of the Public Announcement dated Tuesday, May 12, 2026 and published in the newspapers on Wednesday, May 13, 2026 regarding the Buyback;
- 24.6 Copy of declaration of solvency as prescribed under Section 68(6) of the Companies Act;
- 24.7 Copy of Escrow Agreement dated Monday, May 11, 2026 between the Company, the Escrow Agent and the Manager to the Buyback;
- 24.8 Letter from Escrow Bank dated May 11, 2026, that the Escrow Account in the name of "Sarlar Performance Fibers Limited - Buyback 2026 - Escrow Account" has been opened and confirming deposit of funds;
- 24.9 Certificate dated May 19, 2026 of Diwakar Sapre (Membership No. 040740), partner at C N K & Associates LLP, Chartered Accountants (Firm Registration No. 101961W/ W100036), confirming that the Company has firm and adequate financial arrangements to fulfil the obligations under the Buyback; and
- 24.10 Note on taxation, dated May 19, 2026, obtained by the Company from C N K & Associates, Chartered Accountants.

## **25. DETAILS OF THE COMPLIANCE OFFICER**

The details of the Compliance Officer are set out below.

**Name:** Mr. Mustafa Manasawala  
**Designation:** Company Secretary & Compliance Officer  
**Address:** 304, Arcadia, 195, Nariman Point, Mumbai-400021  
**Tel No.:** +91-22-22834116  
**Email:** investors@sarlafibers.com  
**Website:** www.sarlafibers.com

Eligible Shareholders may contact the Compliance Officer for any clarification or to address their grievances, if any, during 10:00 a.m. to 5:00 p.m. on any day except Saturdays, Sundays and public holidays.

## **26. DETAILS OF THE REMEDIES AVAILABLE TO THE ELIGIBLE SHAREHOLDERS/BENEFICIAL OWNERS**

- 26.1 In case of any grievances relating to the Buyback (i.e. non-receipt of the Buyback consideration, Equity Share certificate, demat credit, etc.) the Eligible Shareholder can approach the Compliance Officer and/or the Manager to the Buyback and/or the Registrar to the Buyback for redressal.

26.2 If the Company makes any default in complying with the requirements of Section 68, 69, 70 of the Act or any rules made thereunder as may be applicable to the Buyback, the Company or any officer of the Company who is in default shall be punishable with imprisonment for a term and its limit, or with a fine and its limit or with both in terms of the Act.

26.3 The address of the concerned office of the Registrar of Companies is as follows:

**Registrar of Companies, Gujarat at Ahmedabad**  
ROC Bhavan, Opp. Rupal Park Society,  
Behind Ankur Bus Stop, Naranpura, Ahmedabad - 380013.

## 27. DETAILS OF INVESTOR SERVICE CENTRE

In case of any query, the Eligible Shareholders may contact the Registrar to the Buyback, appointed as the Investor Service Centre for the purposes of the Buyback, on any day except Saturdays, Sundays and public holidays between 10:00 a.m. and 5:30 p.m. at the following address:



MUFG Intime India Private Limited  
(Formerly Link Intime India Private Limited)  
Address: C-101, Embassy 247, 1<sup>st</sup> Floor,  
L B S Marg, Vikhroli (West),  
Mumbai 400 083, Maharashtra, India  
Tel: +91 810 811 4949  
Email: sarlapformancefiber.buyback2026@in.mpms.mufg.com  
Investor Grievance E-mail: sarlapformancefiber.buyback2026@in.mpms.mufg.com  
Website: www.in.mpms.mufg.com  
Contact person: Ms. Shanti Gopalkrishnan  
SEBI Registration Number: INR000004058  
Corporate Identity Number: U67190MH1999PTC118368

## 28. DETAILS OF THE MANAGER TO THE BUYBACK



Monarch Network Capital Limited  
Address: Laxmi Tower, G Block,  
4th Floor, B Wing, Bandra Kurla Complex, Bandra (E),  
Mumbai-400 051,  
Maharashtra, India  
Tel.: +91-22-66476400  
Contact Person: Saahil Kinkhabwala / Aayushi Poddar  
Email: ecm@mncgroup.com  
Website: www.mncgroup.com  
Investor grievance email: mbd@mncgroup.com  
SEBI Registration Number: INM000011013  
Corporate Identity Number: L64990GJ1993PLC120014

## 29. DECLARATION BY THE DIRECTORS

As per Regulation 24(i)(a) of the SEBI Buyback Regulations, the Board of Directors accepts full responsibility for the information contained in this Letter of Offer and confirms that such document contains true, factual and material information and does not contain any misleading information. This Letter of Offer is issued under the authority of the Board and in terms of the resolution passed on May 11, 2026:

### For and on behalf of the Board of Directors of the Company

Sd/-

Mr. Krishna Madhusudan  
Jhunjhunwala, Managing Director,  
DIN: 00097175

Sd/-

Kanav Krishna Jhunjhunwala,  
Whole-Time Director  
DIN: 09507192

Sd/-

Mustafa Manasawala  
Company Secretary & Compliance  
Officer  
A76344

Date: May 19, 2026

Place: Mumbai

**TENDER FORM**  
**FORM OF ACCEPTANCE-CUM-ACKNOWLEDGEMENT**  
**(FOR ELIGIBLE SHAREHOLDERS HOLDING EQUITY SHARES IN DEMATERIALIZED FORM)**

**Bid Number:**  
**Date:**

BUYBACK OPENS ON		THURSDAY, MAY 21, 2026	
BUYBACK CLOSSES ON		WEDNESDAY, MAY 27, 2026	
<b>For Registrar use</b>			
<b>Inward No.</b>	<b>Date</b>	<b>Stamp</b>	
<b>Status (please tick appropriate box)</b>			
<input type="checkbox"/> Individual	<input type="checkbox"/> FII/FPI	<input type="checkbox"/>	<input type="checkbox"/> Insurance Co
<input type="checkbox"/> Foreign Co.	<input type="checkbox"/> NRI/OCB	<input type="checkbox"/>	<input type="checkbox"/> FVCI
<input type="checkbox"/> Body Corporate	<input type="checkbox"/> Bank/FI	<input type="checkbox"/>	<input type="checkbox"/> Pension/PF
<input type="checkbox"/> VCF	<input type="checkbox"/> Partnership/LLP	<input type="checkbox"/>	<input type="checkbox"/> Mutual Fund
<input type="checkbox"/> Others (Specify)		<input type="checkbox"/>	
<b>India Tax Residency Status: Please tick appropriate box</b>			
<input type="checkbox"/> Resident in India	<input type="checkbox"/> Non-Resident in India	<input type="checkbox"/>	Resident of <i>(Shareholder to fill country of residence)</i>
<b>Route of Investment (For NR Shareholders only)</b>			
<input type="checkbox"/>	<input type="checkbox"/> Portfolio Investment Scheme	<input type="checkbox"/>	<input type="checkbox"/> Foreign Investment Scheme

To,  
The Board of Directors,  
**SARLA PERFORMANCE FIBERS LIMITED**  
**C/o. MUGF Intime India Private Limited**  
**(Formerly Link Intime India Private Limited)**  
C-101, Embassy 247, 1st Floor, L B S Marg, Vikhroli (West),  
Mumbai 400 083, Maharashtra, India  
Tel: +91 810 811 4949

**Dear Sir/ Madam,**

**Sub: Letter of Offer dated Tuesday, May 19, 2026 in relation to the buyback of up to 40,00,000 (Forty Lakh only) Equity Shares of Sarla Performance Fibers Limited (hereinafter referred as “the Company”) at a price of ₹110 (Rupees One Hundred and Ten only) per Equity Share (“Buyback Price”) payable in cash (the “Buyback”)**

- I / We (having read and understood the Letter of Offer dated Tuesday, May 19, 2026 issued by the Company) hereby tender / offer my / our Equity Shares in response to the Buyback on the terms and conditions set out below and in the Letter of Offer.
- I / We authorize the Company to buyback the Equity Shares offered (as mentioned above) and to issue instruction(s) to the Registrar to the Buyback to extinguish the Equity Shares.
- I / We hereby affirm that the Equity Shares comprised in this Tender Offer are offered for Buyback by me / us free from all liens, equitable interest, charges and encumbrance.
- I / We declare that there are no restraints / injunctions or other order(s) / covenants of any nature which limits / restricts in any manner my / our right to tender Equity Shares for Buyback and that I / we am / are legally entitled to tender the Equity Shares for Buyback.
- I / We agree that the Company will pay the Buyback Price only after due verification of the validity of documents and that the consideration will be paid as per the secondary market mechanism.
- The Eligible Shareholders will have to ensure that they keep the DP Account active and unblocked to receive credit in case of return of Equity Shares due to rejection or due to prorated Buyback decided by the Company. Further, Eligible Shareholders will have to ensure that they keep the bank account attached with the DP account active and updated to receive credit remittance due to acceptance of Buyback of shares by the Company.
- I / We agree that the consideration for the accepted Equity Shares will be paid to the Eligible Shareholder as per the provisions of Buyback Regulations and circulars issued by SEBI.
- I / We agree to return to the Company any Buyback consideration that may be wrongfully received by me / us.
- I / We undertake to execute any further documents and give any further assurances that may be required or expedient to give effect to my / our tender / offer and agree to abide by any decision that may be taken by the Company to effect the Buyback in accordance with the Companies Act, Buyback Regulations, the extant applicable foreign exchange regulations and any other applicable laws.
- I / We acknowledge that the responsibility to discharge the tax due on any gains arising on buyback is on me/us. I / We agree to compute gains on this transaction and immediately pay applicable taxes in India and file tax return in consultation with our custodians/ authorized dealers/ tax advisors appropriately.
- I / We undertake to indemnify the Company if any tax demand is raised on the Company on account of gains arising to me / us on buyback of shares. I / We also undertake to provide the Company, the relevant details in respect of the taxability / non-taxability of the proceeds arising on buyback of shares by the Company, copy of tax return filed in India, evidence of the tax paid etc., whenever called for.
- Non-Resident Shareholders (including NRIs, OCBs, FPI, Foreign Nationals and FIIs) are requested to enclose a consent letter indicating the details of transfer i.e., number of Equity Shares to be transferred, the name of the investee company whose shares are being transferred i.e., “Sarlar Performance Fibers Limited” and the price at which the Equity Shares are being transferred i.e., “Price determined in accordance with the Buyback Regulations” duly signed by the Shareholder or his/its duly appointed agent and in the latter case, also enclose the power of attorney.
- Details of Equity Shares held and tendered / offered for Buyback:

Particulars	In Figures	In Words
Number of Equity Shares held as on Record Date (Friday, May 15, 2026)		
Number of Equity Shares Entitled for Buyback (Buyback Entitlement)		
Number of Equity Shares offered for Buyback (Including Additional Shares, if any)		

**Note:** An Eligible Shareholder may tender Equity Shares over and above his / her Buyback Entitlement. Number of Equity Shares validly tendered by any Eligible Shareholder up to the Buyback Entitlement of such Eligible Shareholder shall be accepted to the full extent. The Equity Shares tendered by any Eligible Shareholder over and above the Buyback Entitlement of such Eligible Shareholder shall be accepted in accordance with paragraph 20 (Procedure for Tendering Shares and Settlement) of the Letter of Offer. Equity Shares tendered by any Eligible Shareholder over and above the number of Equity Shares held by such Eligible Shareholder as on the Record Date shall not be considered for the purpose of Acceptance.

- I / We agree that the Clearing Corporation will cancel the excess or unaccepted blocked shares in the demat account of the Equity Shareholder.

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**ACKNOWLEDGMENT SLIP: SARLA PERFORMANCE FIBERS LIMITED – BUYBACK OFFER**

*(To be filled by the Eligible Shareholder) (Subject to verification)*

DP ID	Client ID
Received from Mr./Ms./Mrs.	
<b>Form of Acceptance-cum-Acknowledgement, Original TRS along with:</b>	
No. of Equity Shares offered for Buyback (In Figures)	(in words)
Please quote Client ID No. & DP ID No. for all future correspondence	Stamp of Stock Broker

- Details of Account with Depository Participant (DP):

Name of the Depository (tick whichever is applicable)		NSDL	CDSL
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Name of the Depository Participant	
DP ID No.	
Client ID No. with the DP	

16. Equity Shareholders Details:

Particulars	First/Sole Holder	Joint Holder 1	Joint Holder 2	Joint Holder 3
Full Name(s) Of the Holder				
Signature(s)*				
PAN				
Address of the Sole/First Equity Shareholder				
Telephone No. of Sole/First Equity Shareholder		Email ID of Sole/First Equity Shareholder		

\*Non-individual Shareholders must affix rubber stamp and sign under valid authority. The relevant authorization should be enclosed with the application form submitted.

17. Applicable for all Non-Resident Shareholders only:

- I / We undertake to pay income taxes in India on any income arising on such Buyback accordance with prevailing income tax laws in India. I / We also undertake to indemnify the Company against any income tax liability on any income earned on such Buyback of shares by me / us. I / We undertake to return to the Company any consideration in respect of the Buyback that may be wrongfully received by me/us.
- I / We, being a Non-Resident Shareholder, agree to obtain and submit all necessary approvals, if any, and to the extent required from the concerned authorities including approvals from the Reserve Bank of India ("RBI") under Foreign Exchange Management Act, 1999, as amended ("FEMA") and the rules and regulations framed there under, for tendering Equity Shares in the Buyback, and also undertake to comply with the reporting requirements, if applicable, under the FEMA and any other rules, regulations and guidelines, in regard to remittance of funds outside India.

**INSTRUCTIONS**

**This Tender Form has to be read along with the Letter of Offer and is subject to the terms and conditions mentioned in the Letter of Offer and this Tender Form**

- This Buyback will open on Thursday, May 21, 2026 and close on Wednesday, May 27, 2026.
- Eligible Shareholders who desire to tender their Equity Shares in dematerialized form under the Buyback would have to do so through their respective Seller Member by indicating the details of Equity Shares they intend to tender under the Buyback offer. For further details, please see the procedure as specified in the section entitled "Procedure for Tendering Shares and Settlement" in paragraph 20 on page no. 36 of the Letter of Offer.
- Eligible Shareholders may submit their duly filled Tender Form to the office of Registrar to the Buyback Offer (as mentioned in paragraph 20 (Procedure for Tendering Shares and Settlement) of the Letter of Offer) only post placing the bid via the Seller Member.
- In case any registered entity that has merged with another entity and the merger has been approved and has come into effect but the process of getting the successor company as the registered Shareholder is still incomplete, then such entity along with the Tender Form should file a copy of the following documents: (i) Approval from the appropriate authority for such merger; (ii) The scheme of merger; and (iii) The requisite form filed with MCA intimating the merger.
- The Buyback shall be rejected for Shareholders in case of receipt of the completed Tender Form and other documents, but non-receipt of Shares in the special account of the Clearing Corporation or a non-receipt of valid bid in the exchange bidding system.**
- The shares in the Offer would be liable to be rejected if (i) the tenderer is not an Eligible Shareholder of the Company as on the Record Date (ii) if there is a name and PAN mismatch in the demat account of the Eligible Shareholder (iii) in the event of non-receipt of the completed Tender Form and other documents from the Eligible Shareholders who were holding shares in physical form as on the Record Date and have placed their bid in dematerialized form.
- The Eligible Shareholders will have to ensure that they keep the DP Account active and unblocked to receive credit in case of return of Equity Shares due to rejection or due to prorated Buyback as may be decided by the Company / Registrar to the Buyback, in accordance with the Buyback Regulations.
- Eligible Shareholders to whom the Offer is made are free to tender shares to the extent of their Entitlement in whole or in part or in excess of their Entitlement but not exceeding their holding as on Record Date.
- All documents sent by Eligible Shareholders will be at their own risk. Eligible Shareholders are advised to safeguard adequately their interests in this regard.
- By agreeing to participate in the Buyback, each Eligible Shareholder (including the Non-Resident Shareholder) undertakes to complete all relevant regulatory / statutory filings and compliances to be made by it under applicable law, including filing of Form FC-TRS. Further, by agreeing to participate in the Buyback, each Eligible Shareholder hereby (a) authorises the Company to take all necessary action, solely to the extent required, and if necessary, to be undertaken by the Company, for making any regulatory / statutory filings and compliances on behalf of such Shareholder; and (b) undertakes to provide the requisite assistance to the Company for making any such regulatory / statutory filings and compliances.
- Non-Resident Shareholders must obtain and submit all necessary approvals, if any and to the extent required from the concerned authorities including approvals from the RBI under FEMA and the rules and regulations framed there under, for tendering Equity Shares in the Buyback, and also undertake to comply with the reporting requirements, if applicable, under the FEMA and any other rules, regulations and guidelines, in regard to remittance of funds outside India.
- In case of non-receipt of the Letter of Offer, Eligible Shareholders holding Equity Shares may participate in the Buyback by providing their application in plain paper in writing signed by all Eligible Shareholders (in case of joint holding), stating name and address of the Eligible Shareholder(s), number of Equity Shares held as on the Record Date, Client ID number, DP Name, DP ID, beneficiary account number and number of Equity Shares tendered for the Buyback.
- Eligible Sellers have to fill up the EVENT number issued by Depository in the column for settlement details along with the market type as "Buyback", ISIN, Quantity of shares and CM BP ID of broker and execution date in the Delivery Instruction Slips (DIS) so that Equity Shares can be tendered for Buyback Offer
- For the Eligible Shareholders holding Equity Shares in dematerialised form, the Tender Form and TRS is not required to be submitted to the Company, Manager or the Registrar. After the receipt of the Equity Shares in dematerialized form by the Clearing Corporation and a valid bid in the exchange bidding system, the Buyback shall be deemed to have been accepted for the Eligible Shareholders holding Equity Shares in dematerialized form.**

*All capitalised items not defined herein shall have the meaning ascribed to them in the Letter of Offer.*

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**ALL FUTURE CORRESPONDENCE IN CONNECTION WITH THIS BUYBACK, IF ANY, SHOULD BE ADDRESSED TO REGISTRAR TO THE BUYBACK AT THE FOLLOWING ADDRESS QUOTING YOUR CLIENT ID AND DP ID:**

**Investor Service Centre: Sarla Performance Fiber Limited - Buyback**

**MUFG Intime India Private Limited (Formerly Link Intime India Private Limited)**

Address: C-101, Embassy 247, 1<sup>st</sup> Floor, L B S Marg, Vikhroli (West), Mumbai 400 083, Maharashtra, India;

Tel: +91 810 811 4949; Fax: +91 22 49786060; Email: [sarlaperformancefiber.buyback2026@in.mpms.mufg.com](mailto:sarlaperformancefiber.buyback2026@in.mpms.mufg.com);

Investor Grievance E-mail: [sarlaperformancefiber.buyback2026@in.mpms.mufg.com](mailto:sarlaperformancefiber.buyback2026@in.mpms.mufg.com); Website: [www.in.mpms.mufg.com](http://www.in.mpms.mufg.com); Contact person: Ms. Shanti Gopalkrishnan;

SEBI Registration Number: INR000004058; Corporate Identity Number: U67190MH1999PTC118368

**TENDER FORM**

**FORM OF ACCEPTANCE-CUM-ACKNOWLEDGEMENT (FOR ELIGIBLE SHAREHOLDERS HOLDING EQUITY SHARES IN PHYSICAL FORM)**

Eligible Shareholders holding Equity Shares in physical form are requested to refer to paragraph 20.26 of the Letter of Offer titled 'Procedure to be followed by Eligible Shareholders holding Equity Shares in physical form', for details regarding permissibility of acceptance of Equity Shares held in physical form and for details regarding the procedure for tendering, before submitting the Tender Form and Securities Transfer Form with respect to Equity Shares held in physical form.

**Bid Number:**

**Date:**

BUYBACK OPENS ON		THURSDAY, MAY 21, 2026	
BUYBACK CLOSES ON		WEDNESDAY, MAY 27, 2026	
<b>For Registrar use</b>			
<b>Inward No.</b>	<b>Date</b>	<b>Stamp</b>	
<b>Status (please tick appropriate box)</b>			
<input type="checkbox"/> Individual	<input type="checkbox"/> FI/FPI	<input type="checkbox"/> Insurance Co	
<input type="checkbox"/> Foreign Co.	<input type="checkbox"/> NRI/OCB	<input type="checkbox"/> FVCI	
<input type="checkbox"/> Body Corporate	<input type="checkbox"/> Bank/FI	<input type="checkbox"/> Pension/PF	
<input type="checkbox"/> VCF	<input type="checkbox"/> Partnership/LLP	<input type="checkbox"/> Mutual fund	
<input type="checkbox"/> Others (Specify)			
<b>India Tax Residency Status: Please tick appropriate box</b>			
<input type="checkbox"/> Resident in India	<input type="checkbox"/> Non-Resident in India	Resident of  (Shareholder to fill country of residence)	
<b>Route of Investment (For NR Shareholders only)</b>			
<input type="checkbox"/> Portfolio Investment Scheme	<input type="checkbox"/> Foreign Investment Scheme		

To,

**The Board of Directors,**  
**SARLA PERFORMANCE FIBERS LIMITED**  
**C/o. MUFG Intime India Private Limited**  
**(Formerly Link Intime India Private Limited)**  
 C-101, Embassy 247, 1st Floor, L B S Marg, Vikhroli (West),  
 Mumbai 400 083, Maharashtra, India  
 Tel: +91 810 811 4949

**Dear Sir/ Madam,**

**Sub: Letter of Offer dated Tuesday, May 19, 2026 in relation to the buyback of up to 40,00,000 (Forty Lakh only) Equity Shares of Sarla Performance Fibers Limited (hereinafter referred as "the Company") at a price of ₹110 (Rupees One Hundred and Ten only) per Equity Share ("Buyback Price") payable in cash (the "Buyback")**

- I / We (having read and understood the Letter of Offer dated Tuesday, May 19, 2026 issued by the Company) hereby tender / offer my / our Equity Shares in response to the Buyback on the terms and conditions set out below and in the Letter of Offer.
- I / We authorize the Company to Buyback the Equity Shares offered (as mentioned above) and to issue instruction(s) to the Registrar to the Buyback to extinguish the Equity Shares.
- I / We hereby affirm that the Equity Shares comprised in this Tender Offer are offered for Buyback by me / us free from all liens, equitable interest, charges and encumbrance.
- I / We declare that there are no restraints / injunctions or other covenants of any nature which limits / restricts in any manner my/ our right to tender Equity Shares for Buyback and that I / we am / are legally entitled to tender the Equity Shares for Buyback.
- I / We agree that the consideration for the accepted Equity Shares will be paid to the Eligible Shareholder as per the provisions of Buyback Regulations and circulars issued by SEBI.
- I / We agree that the Company is not obliged to accept any Equity Shares offered for Buyback where loss of share certificates has been notified to the Company.
- I / We agree that the Company will pay the Buyback Price only after due verification of the validity of the documents and that the consideration will be paid as per secondary market mechanism to first named Eligible Shareholder.
- I / We agree to return to the Company any Buyback consideration that may be wrongfully received by me / us.
- I / We undertake to execute any further documents and give any further assurances that may be required or expedient to give effect to my / our tender / offer and agree to abide by any decision that may be taken by the Company to effect the Buyback in accordance with the Companies Act, Buyback Regulations, the extant applicable foreign exchange regulations and any other applicable laws.
- I / We acknowledge that the responsibility to discharge the tax due on any gains arising on buyback is on me/us. I / We agree to compute gains on this transaction and immediately pay applicable taxes in India and file tax return in consultation with our custodians/ authorized dealers/ tax advisors appropriately.
- I / We undertake to indemnify the Company if any tax demand is raised on the Company on account of gains arising to me / us on buyback of shares. I / We also undertake to provide the Company, the relevant details in respect of the taxability / non-taxability of the proceeds arising on buyback of shares by the Company, copy of tax return filed in India, evidence of the tax paid etc., whenever called for.
- Details of Equity Shares held and tendered / offered for Buyback:

Particulars	In Figures	In Words
Number of Equity Shares held as on Record Date (Friday, May 15, 2026)		
Number of Equity Shares Entitled for Buyback (Buyback Entitlement)		
Number of Equity Shares offered for Buyback (including Additional Shares, if any)		

**Note:** An Eligible Shareholder may tender Equity Shares over and above his / her Buyback Entitlement. Number of Equity Shares validly tendered by any Eligible Shareholder up to the Buyback Entitlement of such Eligible Shareholder shall be accepted to the full extent. The Equity Shares tendered by any Eligible Shareholder over and above the Buyback Entitlement of such Eligible Shareholder shall be accepted in accordance with paragraph 20 (Procedure for Tendering Shares and Settlement) of the Letter of Offer. Equity Shares tendered by any Eligible Shareholder over and above the number of Equity Shares held by such Eligible Shareholder as on the Record Date shall not be considered for the purpose of Acceptance.

13. Details of Share Certificate(s) enclosed:

Total No. of Share Certificates Submitted:

Sr. No.	Folio No.	Share Certificate No.	Distinctive No(s)		No. of Shares
			From	To	
<b>Total</b>					

In case the number of folios and share certificates enclosed exceed 3 nos., Please attach a separate sheet giving details in the same format as above.

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**ACKNOWLEDGMENT SLIP: SARLA PERFORMANCE FIBERS LIMITED – BUYBACK OFFER**  
*(To be filled by the Equity Shareholder) (Subject to verification)*

<b>Folio No.</b>	
<b>Received from Mr./ Ms./Mrs.</b>	
<b>Form of Acceptance-cum-Acknowledgement, Original TRS along with:</b>	
<b>No. of Equity Shares offered for Buyback (In figures)</b>	(in words)
Please quote Folio No. for all future correspondence	
<b>Stamp of Broker</b>	



14. Details of the bank account of the sole or first Eligible Shareholder to be incorporated in the consideration warrant (to be mandatorily filled):

Name of the Bank	Branch and City	IFSC and MICR Code	Account Number (indicate type of account)

15. Details of other Documents (Please ✓ as appropriate, if applicable) enclosed:

Power of Attorney	Previous RBI approvals for acquiring the Equity Shares hereby tendered in the Buyback
Death Certificate	Succession Certificate
Self-attested copy of PAN	Corporate authorisations
TRS	Others (please specify)

16. Equity Shareholders Details:

Particulars	First/Sole Holder	Joint Holder 1	Joint Holder 2	Joint Holder 3
Full Name(s) Of the Holder				
Signature(s)*				
PAN				
Address of the Sole/First Equity Shareholder				
Telephone No. of Sole/First Equity Shareholder		Email ID of Sole/First Equity Shareholder		

\* Non-individual Shareholders must affix rubber stamp and sign. The relevant authorisation should be enclosed with the application form submitted.

17. Applicable for all Non-Resident Shareholders

- I / We undertake to pay income taxes in India on any income arising on such Buyback and taxable in accordance with prevailing income tax laws in India within 7th day of the succeeding months in which the Shares are bought back by the Company. I / We also undertake to indemnify the Company against any income tax liability on any income earned on such Buyback of shares by me / us. I / We undertake to return to the Company any consideration in respect of the Buyback that may be wrongfully received by me/us.
- I / We, being a Non-Resident Shareholder, agree to obtain and submit all necessary approvals, if any, and to the extent required from the concerned authorities including approvals from the Reserve Bank of India ("RBI") under Foreign Exchange Management Act, 1999, as amended ("FEMA") and the rules and regulations framed there under, for tendering Equity Shares in the Buyback, and also undertake to comply with the reporting requirements, if applicable, under the FEMA and any other rules, regulations and guidelines, in regard to remittance of funds outside India.

### INSTRUCTIONS

**This Tender Form has to be read along with the Letter of Offer and is subject to the terms and conditions mentioned in the Letter of Offer and this Tender Form**

- This Buyback will open on Thursday, May 21, 2026 and close on Wednesday, May 27, 2026.
- Eligible Shareholders who wish to tender their Equity Shares in response to this Buyback Offer should submit the following documents to their Seller Member, who in turn would deliver the said documents along with the Transaction Registration Slip (TRS) to the Registrar; the documents should be sent to the Registrar only after the placement of a valid bid; non-submission of the below mentioned documents directly to the Registrar shall result in the rejection of the tendered Equity Shares: (i) The Tender Form duly signed (by all Equity Shareholders in case shares are in joint names) the same order in which they hold the shares. (ii) Original share certificates (iii) Valid share transfer form(s) (SH-4) duly filled and signed by the transferors (i.e., by all registered Shareholders in same order and as per the specimen signatures registered with the Company / Registrar) and duly witnessed at the appropriate place authorizing the transfer in favour of the Company (iv) Self-attested copy of the Permanent Account Number (PAN) Card (by all Eligible Shareholders in case shares are in joint names). (v) Any other relevant documents such as (but not limited to): Duly attested Power of Attorney if any person other than the Equity Shareholder has signed the relevant Tender Form, Notarized copy of death certificate and succession certificate or probated will, as applicable, if the original Shareholder has deceased, necessary corporate authorisations, such as board resolutions etc., in case of companies. (vi) In addition to the above, if the address of the Shareholder has undergone a change from the address registered in the Register of Members of the Company, the Shareholder would be required to submit a self-attested copy of address proof consisting of any one of the following documents: valid Aadhar Card, Voter Identity Card or Passport.
- In case any registered entity that has merged with another entity and the merger has been approved and has come into effect but the process of getting the successor company as the registered Shareholder is still incomplete, then such entity along with the Tender Form file a copy of the following documents: (i) Approval from the appropriate authority for such merger; (ii) the scheme of merger and (iii) the requisite form filed with MCA intimating the merger.
- Eligible Shareholders whom the Buyback Offer is made are free to tender Equity Shares to the extent of their Entitlement in whole or in part or in excess of their Entitlement but not exceeding the number of Shares held by them as on Record Date.
- All documents / remittances sent by or to Eligible Shareholders will be at their own risk and the Eligible Shareholders are advised to adequately safeguard their interests in this regard.
- In case of non-receipt of the Letter of Offer, Eligible Shareholders holding Equity Shares may participate in the offer by providing their application in plain paper in writing signed by all Eligible Shareholders (in case of joint holding), stating name, address, folio number, number of Equity Shares held, Equity Share certificate number, number of Equity Shares tendered for the Buyback and the distinctive numbers thereof, enclosing the original Equity Share certificate(s), copy of Eligible Shareholder's PAN card(s) and executed share transfer form in favour of the Company. Eligible Shareholders must ensure that the Tender Form, along with the TRS and requisite documents, reach the Registrar to the Buyback on or before the Buyback Closing Date, i.e., Wednesday, May 27, 2026 by 5:00 pm (IST).
- For procedure followed by Eligible Shareholders for tendering shares in the buyback offer, please refer to paragraph 20 (*Procedure for Tendering Shares and Settlement*) of the Letter of Offer.
- All documents as mentioned above shall be enclosed with the valid Tender Form otherwise the shares will be liable for rejection. The shares shall be liable for rejection on the following grounds amongst others: (a) If any other company share certificates are enclosed with the Tender Form instead of the share certificate of the Company; (b) Non-submission of Notarized copy of death certificate and succession certificate / probated / Will, as applicable in case any Eligible Shareholder has deceased; (c) If the Eligible Shareholder(s) bid the shares but the Registrar does not receive the physical share certificate; or (d) In case the signature in the Tender Form and Form SH-4 doesn't match as per the specimen signature recorded with Company / Registrar; (e) If necessary corporate authorizations under official stamp are not accompanied with Tender Form; (f) If the transmission of Equity Shares is not completed, and the Equity Shares are not in the name of the Eligible Shareholders; (g) the Form SH-4 is not witnessed
- The Equity Shares tendered in the buyback shall be rejected if (i) the Shareholder is not an Eligible Shareholder of the Company on the Record Date; or (ii) if there is a name mismatch in the share certificate of the Shareholder; or (iii) where there exists any restraint order of a Court/ any other competent authority for transfer / disposal/ sale; or (iv) or where the title to the Equity Shares is under dispute or otherwise not clear or where any other restraint subsists; or (v) the documents mentioned in the Tender Form for Eligible Shareholders holding Equity Shares in physical form are not received by the Registrar on or before the close of business hours of Wednesday, May 27, 2026 by 5:00 pm (IST).
- By agreeing to participate in the Buyback, each Eligible Shareholder (including each Non-Resident Shareholder) undertakes to complete all relevant regulatory / statutory filings and compliances to be made by it under applicable law, including filing of Form FC-TRS. Further, by agreeing to participate in the Buyback, each Eligible Shareholder hereby (a) authorises the Company to take all necessary action, solely to the extent required, and if necessary, to be undertaken by the Company, for making any regulatory / statutory filings and compliances on behalf of such Shareholder; and (b) undertakes to provide the requisite assistance to the Company for making any such regulatory / statutory filings and compliances.
- Non-Resident Shareholders must obtain and submit all necessary approvals, if any and to the extent required from the concerned authorities including approvals from the Reserve Bank of India ("RBI") under Foreign Exchange Management Act, 1999, as amended ("FEMA") and the rules and regulations framed there under, for tendering Equity Shares in the Buyback, and also undertake to comply with the reporting requirements, if applicable, under the FEMA and any other rules, regulations and guidelines, in regard to remittance of funds outside India.

*All capitalised items not defined herein shall have the meaning ascribed to them in the Letter of Offer.*

-----Tear along this line-----

**ALL FUTURE CORRESPONDENCE IN CONNECTION WITH THIS BUYBACK, IF ANY, SHOULD BE ADDRESSED TO REGISTRAR TO THE BUYBACK AT THIS ADDRESS:**

**Investor Service Centre: Sarla Performance Fibers Limited - Buyback offer  
MUGF Intime India Private Limited (Formerly Link Intime India Private Limited)**

Address: C-101, Embassy 247, 1<sup>st</sup> Floor, L B S Marg, Vikhroli (West), Mumbai 400 083, Maharashtra, India;  
Tel: +91 810 811 4949; Fax: +91 22 49786060; Email: [sarlaperformancefiber.buyback2026@in.mpms.mufg.com](mailto:sarlaperformancefiber.buyback2026@in.mpms.mufg.com);

Investor Grievance E-mail: [sarlaperformancefiber.buyback2026@in.mpms.mufg.com](mailto:sarlaperformancefiber.buyback2026@in.mpms.mufg.com); Website: [www.in.mpms.mufg.com](http://www.in.mpms.mufg.com); Contact person: Ms. Shanti Gopalkrishnan;  
SEBI Registration Number: INR000004058; Corporate Identity Number: U67190MH1999PTC118368

**FORM NO. SH-4 - SECURITIES TRANSFER FORM**

Pursuant to Section 56 of the Companies Act, 2013 and sub-rule (1) of Rule 11 of the Companies (Share Capital and Debentures) Rules 2014

Date of execution: \_\_\_\_\_ / \_\_\_\_\_ / \_\_\_\_\_ 2026

**FOR THE CONSIDERATION** stated below the “Transferor(s)” named do hereby transfer to the “Transferee(s)” named the securities specified below subject to the conditions on which the said securities are now held by the Transferor(s) and the Transferee(s) do hereby agree to accept and hold the said securities subject to the conditions aforesaid.

CIN: 

L	3	1	9	0	9	D	N	1	9	9	3	P	L	C	0	0	0	0	5	6
---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---

Name of the company (in full): \_\_\_\_\_ **Sarla Performance Fibers Limited**

Name of the Stock Exchange where the company is listed, (if any): \_\_\_\_\_ **BSE Limited and National Stock Exchange of India Limited**

**DESCRIPTION OF SECURITIES**

Kind/ class of securities (1)	Nominal value of each unit of security (2)	Amount called up per unit of security (3)	Amount paid up per unit of security (4)
Equity Share	₹ 1/-	₹1/-	₹1/-

No. of Securities being Transferred				Consideration received (₹)			
In Figures	In words			In words		In Figures	
Distinctive Number	From						
	To						
Corresponding Certificate Nos.							

**Transferor’s Particulars**

Registered Folio Number

<b>Name(s) in full and PAN (attach copy of pan card)</b>	<b>Seller Signature(s)</b>
1. _____	_____
2. _____	_____
3. _____	_____

I hereby confirm that the transferor has signed before me.

**Signature of the Witness** : \_\_\_\_\_

**Name of the Witness** : \_\_\_\_\_

**Address of the Witness** : \_\_\_\_\_  
 \_\_\_\_\_

**Transferee's Particulars**

Name in full (1)	Father's/Mother's/Spouse Name(2)	Address & E-mail id (3)
Sarla Performance Fibers Limited	Not Applicable	Address Survey No. 59/1/4, Amli Piparia Industrial Estate, Silvassa - 396 230 (U.T. of Dadra & Nagar Haveli)  Email: investors@sarlafibers.com

Occupation (4)	Existing Folio No., if any (5)	Signature (6)
Business		

Folio No. of Transferee \_\_\_\_\_

Specimen Signature of Transferee(s)

Value of stamp affixed: ₹ \_\_\_\_\_

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_

Enclosures:

1. Certificate of shares or debentures or other securities
2. If no certificate is issued, letter of allotment
3. Copy of PAN Card of all the Transferees (For all listed Cos.)
4. Others, specify, \_\_\_\_\_

STAMPS

<b>For Office Use Only</b>	
Checked by _____	
Signature Talled by _____	
Entered in the Register of Transfer on _____	
vide Transfer no _____	
Approval Date _____	
Power of attorney / Probate / Death Certificate / Letter of Administration Registered on _____ at _____	
No _____	

**On the reverse page of the certificate**

Name of the Transferor	Name of the Transferee	No. of shares	Date of Transfer
Signature of the Authorised Signatory			