KAMAT HOTELS (INDIA) LIMITED

"Asia's Pioneering Hospitality Chain of Environmentally Sensitive 5 Star Hotels & Resorts"

August 11, 2026

To,
Listing Department
Bombay Stock Exchange Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai - 400001.

Code: 526668
ISIN: INE967C01018

To,
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, C-1, Block G,
Bandra –Kurla Complex,
Bandra (E), Mumbai – 400051.

Symbol: KAMATHOTEL

Sub: Submission of Investors Presentation of Q1-FY2026-27

Dear Sir / Madam,

Pursuant to the provisions of Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulation, 2015, as amended, please find enclosed herewith, the copy of the Investor presentation with respect to Unaudited Standalone & Consolidated Financial Results of the Company for the First Quarter ended June 30, 2026, for your reference.

Kindly take the above on record.

Thanking you,

Yours faithfully,
For Kamat Hotels (India) Limited

NIKHIL SINGH
Digitally signed by NIKHIL SINGH
Date: 2026.08.11 20:23:25 +05'30'

Nikhil Singh
Company Secretary & Compliance Officer

Encl a/a.

KAMAT HOTELS (INDIA) LIMITED

EARNINGS PRESENTATION

Q1 - FY27

SNAPSHOT

7+
Decades
of Presence in India

24
Properties
1,950+ Keys
9 States / U.T.
5 Brands

7
New Properties
620+ Keys in pipeline
5 States
1 Brand

ARR at group level
INR 5,678
Occupancy
66%

Brand Loyalty
(**61%** of our sales come from repeat customers.)

Significant Improvement
Turned around Robust Capital Structure

3rd
Generation Entrepreneur

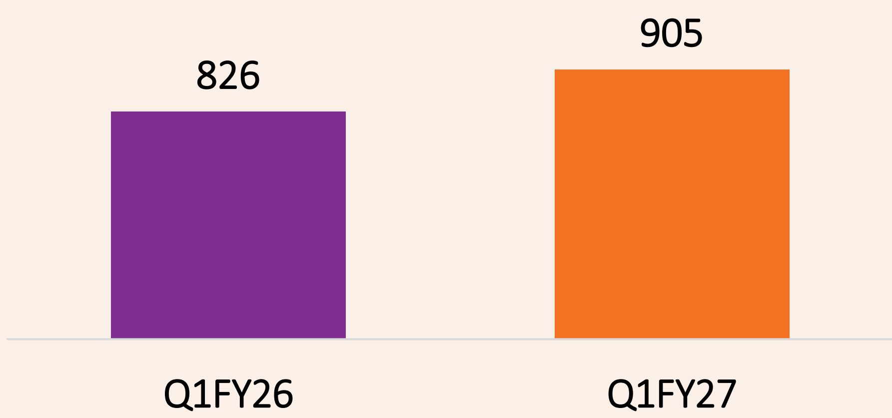
Debt
substantially reduced since FY24

Q1-FY27 FINANCIAL OVERVIEW

Q1-FY27 CONSOLIDATED PERFORMANCE

All Figures are in (INR Mn)

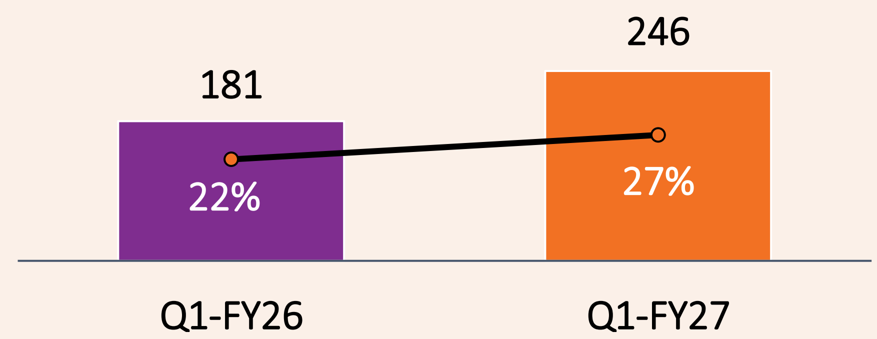
Revenue *



Growth:

- Y-o-Y: 10%

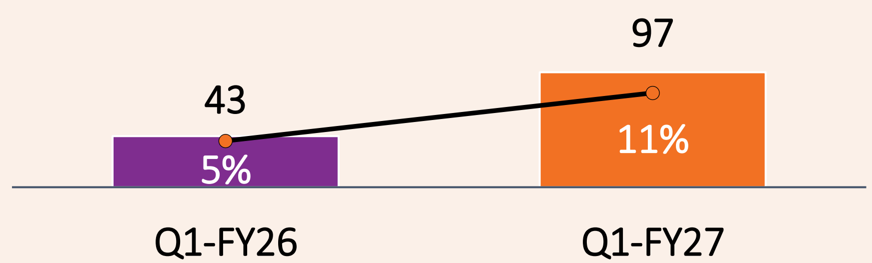
EBITDA ** & EBITDA Margins (%)



Growth:

- Y-o-Y: 36%

PAT



Growth:

- Y-o-Y: 126%

*,** Note: On a same-store basis, excluding the impact of the closure of IRA Mumbai (effective April 1, 2026) and the addition of four new hotels namely Orchid Panchagani and Rishikesh, IRA by Orchid in Hyderabad and Bhavnagar during Q1FY27 , revenue grew by 17% and EBITDA grew by 21%.

KEY OPERATIONAL METRICS

ARR (INR)	Q1-FY27	Q1-FY26	Y-o-Y
Orchid	6,020	6,338	(5)%
IRA by Orchid	4,058	5,416	(25)%
Lotus	5,816	5,514	6%
Fort JadhavGADH	8,560	8,051	6%

Occupancy Rate (%)	Q1-FY27	Q1-FY26	Y-o-Y
Orchid	70%	56%	25%
IRA by Orchid	62%	74%	(16)%
Lotus	65%	59%	10%
Fort JadhavGadh	32%	30%	7%

RevPar (INR)	Q1-FY27	Q1-FY26	Y-o-Y
Orchid	4,192	3,549	18%
IRA by Orchid	2,528	4,008	(37)%
Lotus	3,806	3,253	17%
Fort JadhavGadh	2,280	2,415	(6)%

* Note: Excluding IRA by Orchid Mumbai, ARR of IRA by Orchid portfolio was INR 4,069 and RevPar was INR 2,466.
adjusting this IRA by Orchid portfolio ARR was flat on YoY basis, and RevPar has increased by 3%.

BUSINESS HIGHLIGHTS

1. Opened IRA by Orchid, Bhavnagar, a 50-key leased property, strengthening KHIL's presence in Gujarat and catering to business, leisure and pilgrimage demand.

2. Signed an agreement to manage a 63-key Orchid hotel in Dwarka, Gujarat, with the property expected to be operational by December 2026, targeting rising pilgrimage and leisure demand.

3. Occupancy for Q1-FY27 improved to 66% compared to 55% in the same quarter last year, due to strong domestic leisure travel and MICE events.

4. Profitability strengthened significantly, with EBITDA margin expanding 530 Bps YoY to 27% and PAT margin improving 559 Bps YoY to 11% in Q1 FY27, reflecting stronger margin conversion.

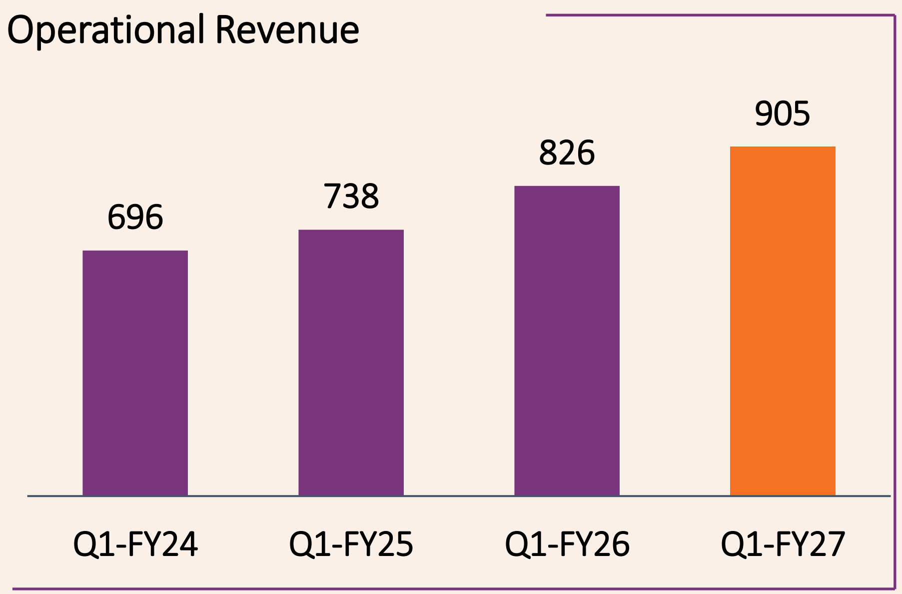
5. Average Room Rate (ARR) moderated during the quarter, primarily due to the addition of newly operational properties, which are currently in the ramp-up phase.

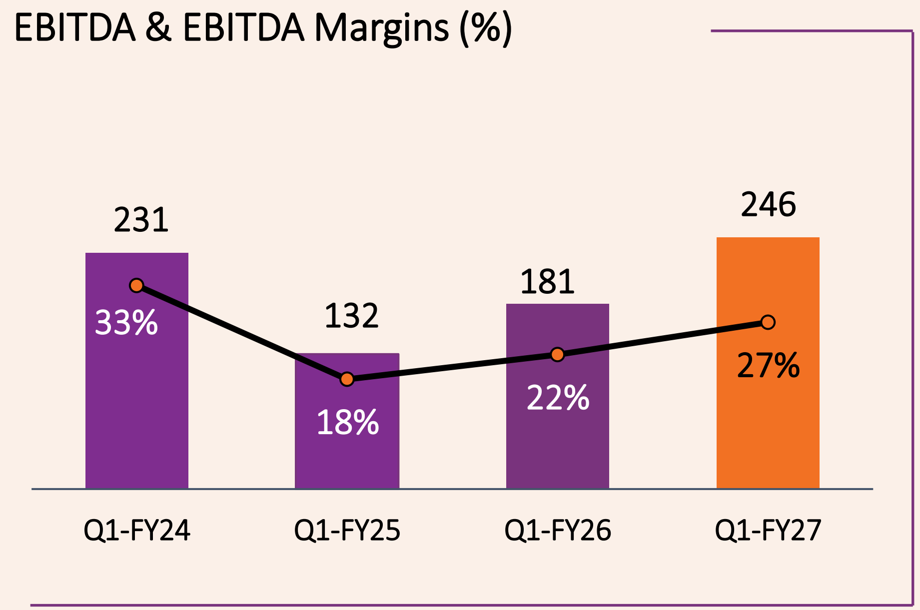
QUARTERLY CONDOLIDATED FINANCIAL PERFORMANCE

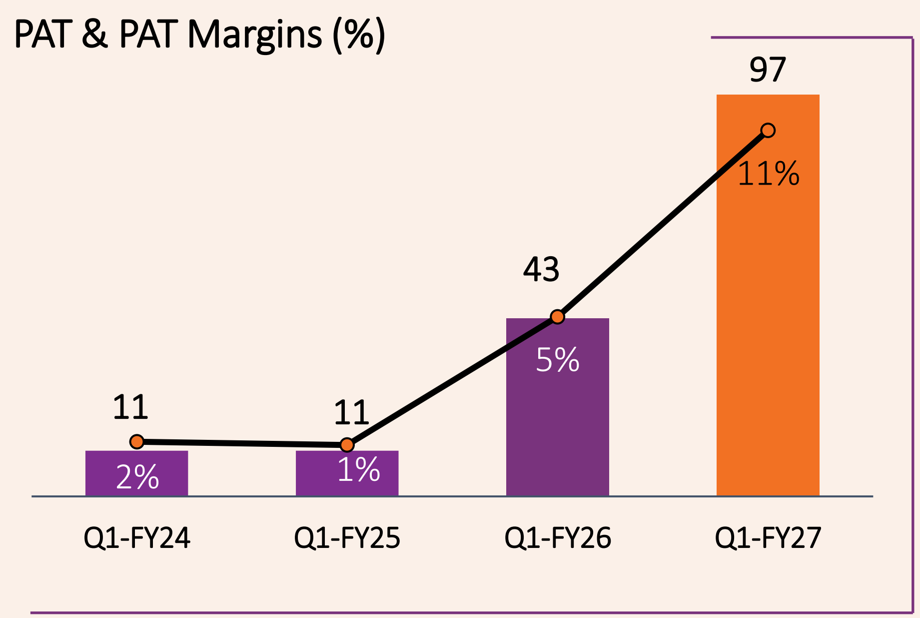
INCOME STATEMENT (INR Mn)	Q1-FY27	Q1-FY26	Y-o-Y
Operational Income	905	826	10%
Total Expenses	659	645	2%
EBITDA	**246**	**181**	**36%**
EBITDA Margins (%)	***27%***	***22%***	***530 Bps***
Depreciation	77	64	20%
Finance Cost	59	60	(2)%
Other Income	26	18	44%
Profit before share of profit /(loss) of associate	**136**	**75**	**81%**
Share of Profit /(loss) of associate	-	-	NA
Profit before exceptional items	**136**	**75**	**81%**
Exceptional items	-	4	NA
PBT	**136**	**79**	**72%**
Tax	39	36	8%
Profit After Tax	**97**	**43**	**126%**
PAT Margins (%)	***11%***	***5%***	***559 Bps***
Diluted EPS (INR)	3.19	1.42	125%

CONSOLIDATED QUARTERLY FINANCIAL PERFORMANCE

All Figures are in (INR Mn)





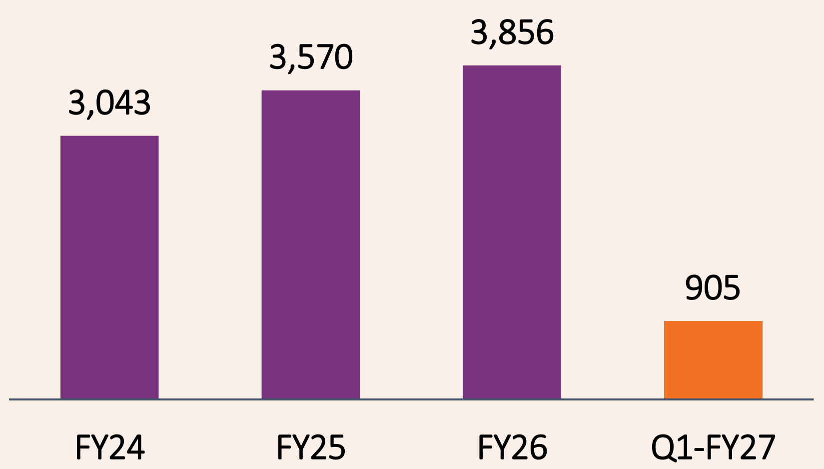


HISTORICAL CONSOLIDATED FINANCIAL HIGHLIGHTS

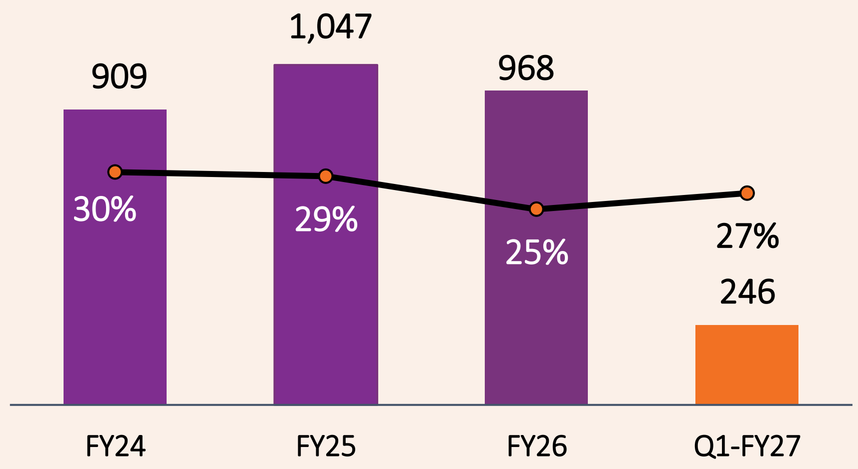
KAMAT HOTELS (INDIA) LIMITED

All Figures are in (INR Mn)

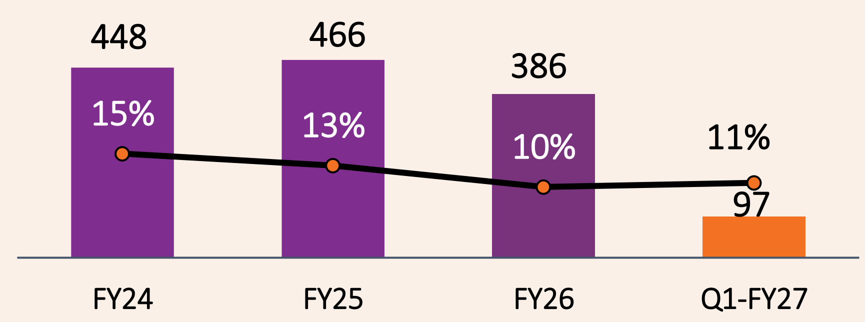
Operational Revenue



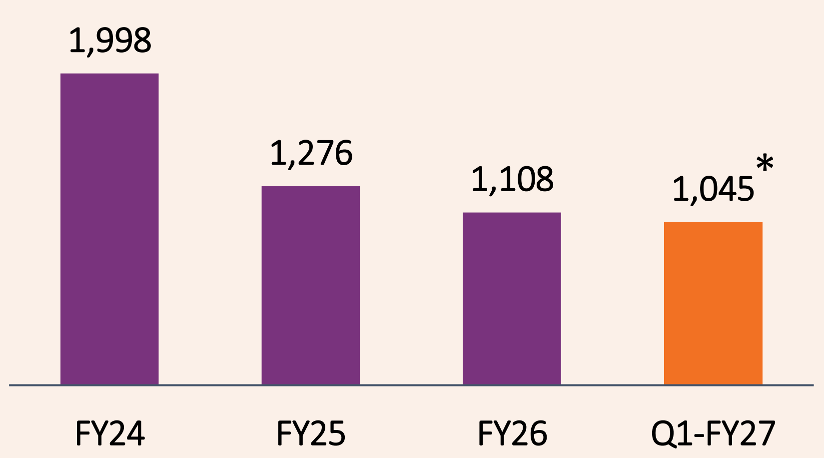
EBITDA & EBITDA Margins (%)



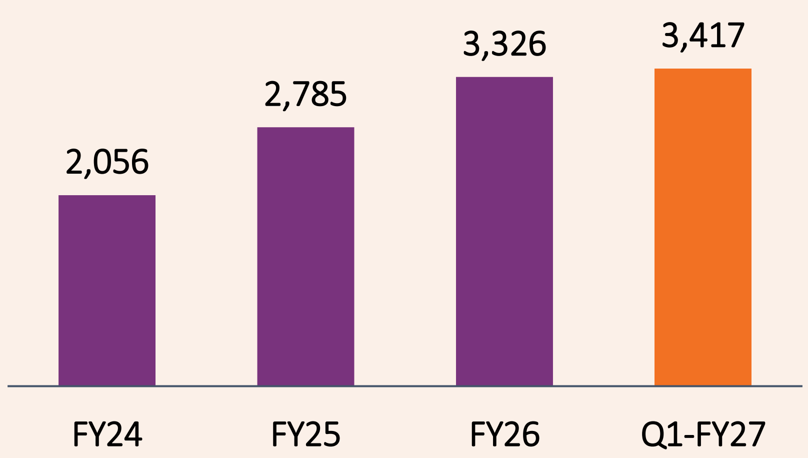
PAT & PAT Margins (%)



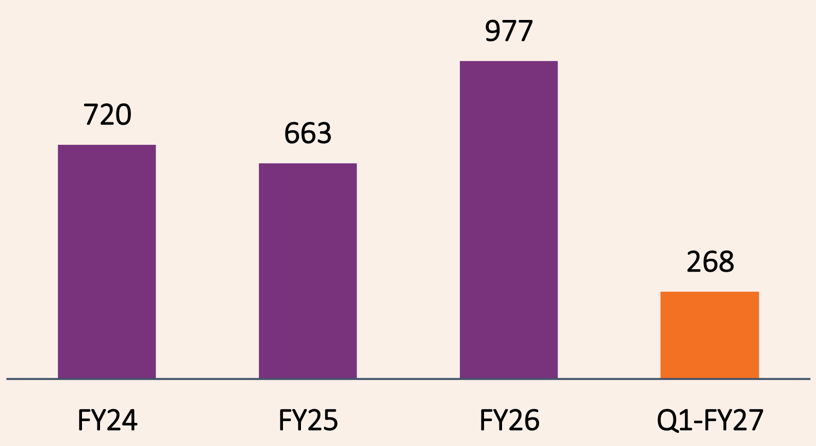
Debt



Net Worth



Cash Flow From Operations



* Note: The Company has cash & cash equivalent and fixed deposit of INR 662 Mn adjusting for these, net debt stands at INR 383 Mn.

STRATEGIC OVERVIEW

UPCOMING PROPERTIES

Region	Brand	Type	Number of Rooms	Opening Date
Gwalior	Orchid	Leased	50	November 2026
Dehradun	Orchid	Leased	96	December 2026
Dwarka	Orchid	Managed	63	December 2026
Nashik	Orchid	Managed	57	December 2026
Rishikesh	Orchid	Revenue Sharing	44	March 2027
Mandavi Kutch	Orchid	Managed	155	December 2027
Puri	Orchid	Leased	156	December 2029

OUTLOOK

- Focus on Topline growth through Optimal REVPAR and newer projects in pipeline
- Enhancing unit level operation efficiency by focusing cost optimization
- Focus on Digitization and strengthen its digital media sales and online marketing
- Further strengthen the Brand portfolio, leveraging distribution channels and expanding presence across the country with focus on high growth cities.
- Deploy Capital judiciously for growth

STRENGTHS-LED GROWTH STRATEGY

KAMAT HOTELS (INDIA) LIMITED

OUR CORE STRENGTHS

Diverse Portfolio
Where Every Stay Tells a Story
Business Hotels | Luxury Resorts
Heritage Properties

Strong F&B Brands
Culinary Experiences.
Crafted with Passion.

Orchid Brand Reach
Present in 9+ States.
Expanding Further.

Customer-Centricity
Feedback-Driven Excellence
Integrated Feedback Loop
Ensuring Exceptional Service

Cost Efficiency
Conservation-Driven Savings
Sustainable Practices
Lowering Operating Costs

GROWTH ROADMAP

Geographic Expansion
Metros | Tier-2/3 Cities |
Pilgrimage & Leisure Circuits

Asset-Light Model
Expanding Footprint.
Leases | Revenue Sharing |
Management Contracts
Targeting 30%+ EBITDA Margins

Digitalization & Revenue
Driving Growth Through Tech
Digital Media Sales | Online
Marketing | Automation

Sustainability-Led
Eco-Conscious Operations as a
Core Strength
Green Practices Across All
New Properties

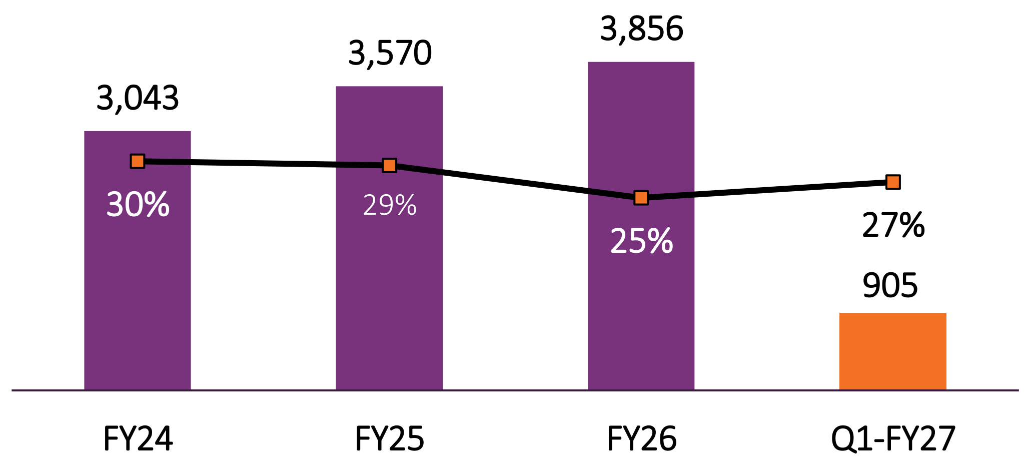
COMPANY OVERVIEW

THE ORCHID® BOUTIQUE ECOTEL RESORT FRIENDLY. ECO-FRIENDLY SHIMLA | Fort JadhavGADH A Gadh Heritage Hotel | MAHODADHI PALACE A Beach View Heritage Hotel Puri - Odisha | ira BY ORCHID HOTELS | LOTUS RESORTS By ORCHID Hotels | Toyām Relax. Rejuvenate. Revive

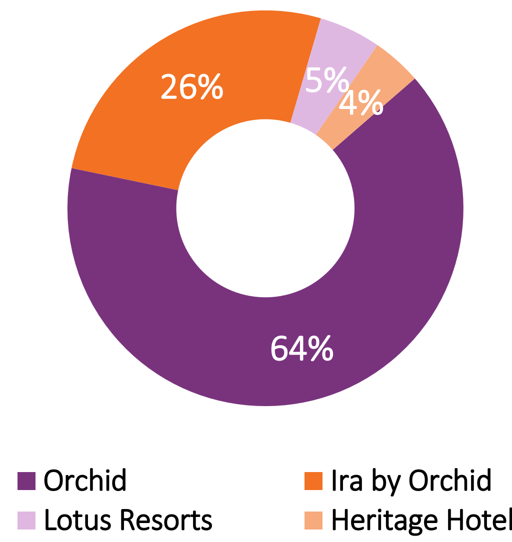
COMPANY OVERVIEW

- Kamat Hotels (India) Limited (KHIL) was incorporated on March 21, 1986, by Dr. Vithal Venketesh Kamat and currently is being successfully lead by 3rd generation hotelier Mr. Vishal Vithal Kamat
- Operates in various categories from luxury to value for money categories across India.
- Diverse brand portfolio having a premium brand like The Orchid, Fort JadhavGadh, Mahodadhi Palace, Toyam and mid-premium brands like Lotus Resorts and IRA by Orchid
- The 'Orchid' brand is Asia's 1st chain of 5-star Environment Sensitive Hotel which has won over 95 National & International awards
- KHIL continues to consistently explore the prospective properties, upgradation and renovations of existing properties with an aim to keep the property in excellent conditions, providing superior ambience and comfort to its customers
- The company primarily uses an approach of lease properties, Revenue Sharing Basis and Management Contracts to grow its presence

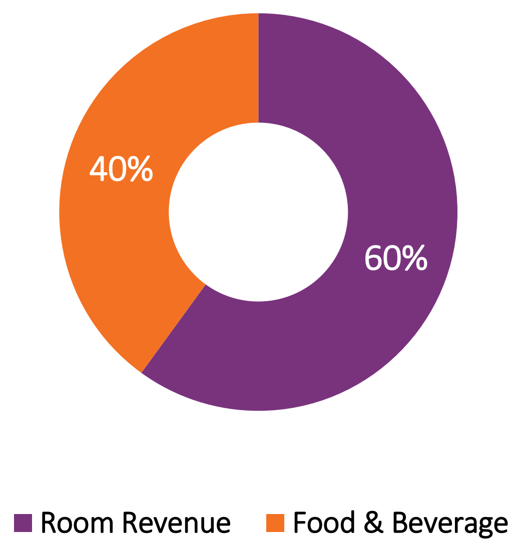
Operational Revenue (INR Mn) & EBITDA Margins (%)



Revenue Mix By Hotels^



Revenue Mix by Category^



^ As of FY26

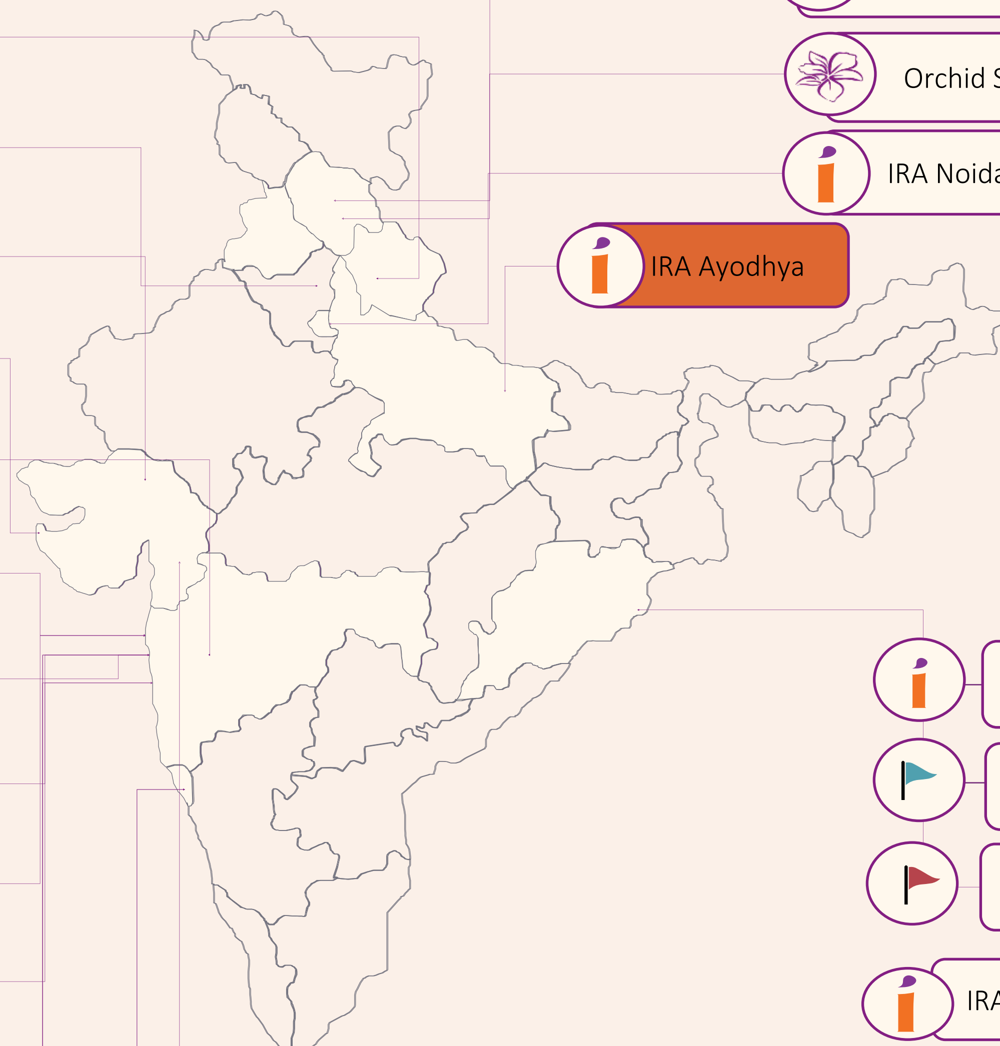
PRESENCE ACROSS INDIA

KAMAT HOTELS (INDIA) LIMITED

THE ORCHID — FIVE STAR ECOTEL HOTEL — FRIENDLY. ECO-FRIENDLY

Fort JadhavGADH A Gadh Heritage Hotel Ladh, Jhagadh, Aage Badh...

MAHODADHI PALACE A Beach View Heritage Hotel Puri - Odisha



- Orchid Rishivan
- Orchid Chandigarh
- Orchid Jamnagar
- IRA by Orchid, Dwarka
- IRA Sambhaji Nagar
- IRA Nashik
- Orchid Mumbai
- Orchid Panchgani
- Orchid Lonavala
- Orchid Pune
- Orchid Toyam Pune
- Fort Jadhavgadh Pune
- Lotus Resorts Murud
- Orchid Manali
- Orchid Shimla
- IRA Noida
- IRA Ayodhya
- Ira Bhubaneshwar
- Lotus Resorts Konark
- Mahodadhi Palace Puri
- IRA Hyderabad
- IRA by Orchid Bhavnagar
- IRA by Orchid Porvorim, Goa
- Orchid Goa

ira BY ORCHID HOTELS

LOTUS RESORTS By ORCHID Hotels

Toyām Relax. Rejuvenate. Revive

Leased Hotels
Managed Hotel
Free Hold Hotels (Own)
Revenue Share Hotels

BRAND PORTFOLIO

THE ORCHID® — BOUTIQUE ECOTEL RESORT — FRIENDLY. ECO-FRIENDLY — SHIMLA | Fort JadhavGADH — A Gadh Heritage Hotel | MAHODADHI PALACE — A Beach View Heritage Hotel — Puri - Odisha | ira BY ORCHID HOTELS | LOTUS RESORTS — By ORCHID Hotels | Toyām — Relax. Rejuvenate. Revive

STRATEGIC BRAND PORTFOLIO

The Orchid |
Asia's First Ecotel Chain
Rooted in Sustainability, Reaching for Excellence
Our Locations:
Mumbai | Pune | Chandigarh | Rishikesh | Panchgani | Shimla | Manali | Goa | Jamnagar

IRA by Orchid |
Mid Scale Premium Hotels
Next-Gen Hospitality for the Smart Traveller
Rapidly Expanding Across:
Metros | Pilgrimage Destinations | Tier-2 Cities

Toyam by Orchid |
Wellness & Lifestyle
Luxury Wellness Retreats Nurturing Body, Mind & Soul

Heritage & Leisure |
Experiential
Immersive Journeys. Timeless Destinations.
Unique Cultural Stays:
Fort JadhavGadh | Mahodadhi Palace | Lotus Eco Beach Resorts

BRAND-WISE PROPERTY PORTFOLIO

	THE ORCHID ECOTEL HOTELS & RESORTS	Fort JadhavGADH / MAHODADHI PALACE	ira BY ORCHID HOTELS	LOTUS RESORTS By ORCHID Hotels	Toyām
No. of years	27+	16+	Launched in July 2023	12+	Launched in July 2024
Market Segment	Premium	Premium	Mid-Premium	Mid-Premium	Premium
No. of Properties	10	2	9	2	1
No. of Keys	1,309	91	464	73	21
Free Hold Hotels (Own)	2	-	-	-	-
Leased Hotels	4	1	5	2	-
Revenue Share Hotels	2	1	2	-	-
Managed Hotels	2	-	2	-	1

BOARD MEMBERS

Dr. Vithal Venketesh Kamat, Executive Chairman and Managing Director

Dr. Vithal Venketesh Kamat, Chairman and the "Golden Peacock Award." Managing Director of Kamat Hotels (India) Limited, has over 38 years of experience in hospitality. He is celebrated for his work in green hotels and has received awards including the "Best CEO of Industry Award" and the "Golden Peacock Award."

Mr. Vishal Vithal Kamat, Executive Director

Mr. Vishal Vithal Kamat, Executive Director of Kamat Hotels (India) Limited, has 20+ years of hospitality experience. A science graduate with a Hotel Management specialization, he oversees operations and performance across the Company's brands, including 'The Orchid' and 'Fort JadhavGadh.'

Ms. Vidita Vithal Kamat, Non-Executive Non-Independent Director

Ms. Vidita Vithal Kamat has been inducted on the Board w.e.f. 29th September 2020. She has a B.com graduate from Mumbai University and Diploma in Craft Course. She has an experience of about 10 years in the Bakery and Confectionary industry.

Mr. Sanjeev Rajgarhia, Independent Director

Mr. Sanjeev Badriprasad Rajgarhia joined the Board on August 28, 2020. He holds a B.com from Mumbai University and various diplomas in Pharmaceutical Business Management, Shipping Management, and Intellectual Property Rights. With 37 years in the pharmaceutical active ingredient supply business,

Mr. Vilas Ramchandra Koranne, Independent Director

Mr. Koranne is B. E. (Civil) Bombay University passed in the year 1976. Worked in M.C. G. M. post of Sub Engineer, Asst. Engineer and Deputy Chief Engineer for 33 years. He was appointed as a Non-Executive Independent Director (Additional Director) on the Board of the Company w.e.f. 29th June, 2021.

BOARD MEMBERS

Mrs. Harinder Pal Kaur, Independent Director

Mrs. Harinder Pal Kaur has an M.A (Economics) from Mumbai University with over 14 years of experience in coordinating hospitality projects for environmentally sustainable design & operational practices. She is now teaching at college & university levels and practicing wholistic healing & wholistic nutrition.

Mr. Ramnath P. Sarang, Independent Director

Mr. Ramnath Sarang is B. COM Graduate (Hons) with a varied and rich professional experience. With more than 25 years of experience in the Hospitality Industry, he was appointed as a Non-Executive Independent Director (Additional Director) on the Board of the Company w.e.f. 27th May 2019.

Mr. Tej Mayur Contractor, Independent Director

Mr. Tej Mayur Contractor joined the Board on May 27, 2023. He holds a B.com from H.R. College, an MBA from S.P. Jain Institute, and various diplomas in freight forwarding. He is a trainer with several institutes and holds prominent roles including Chairman of the Advisory Body on IT at FIATA and President of the Indian Institute of Freight Forwarders. He is also involved in legal and logistics advisory at FIATA and chairs the Shipping Line Committee of the Brihanmumbai Customs Brokers Association.

Mr. Ajit Naik, Independent Director

Mr. Ajit Naik, inducted onto the Board on May 27, 2023, has 25 years of experience in financial corporations and consumer-focused organizations, plus 5 years as an entrepreneur. An MBA from the University of Pune, he has worked with ICICI Bank and Birla Sun Life Insurance. As Managing Director of M/s Entity Developers Pvt Ltd, he oversees the development of a residential tower. He also offers consulting services to SMEs and NGOs, focusing on customer-centric strategies.

Mr. Kaushal K. Biyani, Non-Executive Non-Independent Director

Mr. Kaushal K. Biyani is a B.Com graduate from Narsee Monjee College of Commerce and Economics and a Chartered Accountant, earning an impressive All India Rank of 22 (AIR-22). With over 16 years of extensive experience, he currently leads the structured credit business. Previously, he worked with well-known organisations like Ernst & Young and the Essar Group.

CORE MANAGEMENT TEAM

Mr. Milind Wadekar
CFO Kamat Group

30+ years of professional experience in Finance, Business Strategy, Treasury, Taxation, Risk Management and Investor Relations. A Charter Accountant, he previously served as Executive Vice President – Finance & Investor Relations at Ventive Hospitality and CFO at Chalet Hotels.

Mr. Nikhil Singh
Group General Manager
Company Secretary & Compliance Officer

10+ years of professional experience seasoned governance professional expertise in corporate secretarial and legal frameworks. He steers the secretarial function at Kamat Hotels (India) Limited, ensuring absolute alignment with SEBI mandates, statutory listings, and corporate disclosures. Dedicated to robust shareholder stewardship, his compliance track record includes key tenures at Fino Payments Bank, MobiKwik, and DEN Networks.

Mr. Varun Sahni
Senior Vice President
Operations

28+ years of experience in hospitality industry (operations & sales

Mr. Sanjeev Advani
Vice President of
Sales

31+ years of experience as Hospitality professional.
He was Director of Sales at Lemon Tree Hotels

Mr. Shailesh Bhagwat
Group IT Head

28+ years of experience IT and project management in the hospitality industry

DISCLAIMER

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Forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, financial condition, performance or achievements of the Company or industry results to differ materially from the results, financial condition, performance or achievements expressed or implied by such forward-looking statements, including future changes or developments in the Company's business, its competitive environment and political, economic, legal and social conditions. Further, past performance is not necessarily indicative of future results. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. The Company disclaims any obligation to update these forward-looking statements to reflect future events or developments.

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To access the Investor Kit link and/or request a meeting click here: http://valoremadvisors.com/kamat


THANK YOU
THE ORCHID
FIVE STAR ECOTEL HOTEL
FRIENDLY. ECO-FRIENDLY
Fort JadhavGADH
A Gadh Heritage Hotel
Ladh, Jhagadh, Aage Badh...
MAHODADHI PALACE
Puri - Odisha
ira
BY ORCHID HOTELS
LOTUS RESORTS
By ORCHID Hotels
Toyam
Relax. Rejuvenate. Revive