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WINDSOR MACHINES LIMITED
Registered Office: Floor No. 3 & 4, Corporate House No. 6, Block B, Magnet Corporate Park, Off. S G Highway, Thaltej, Ahmedabad, Gujarat, India, 380054

May 09, 2026

To,

BSE Limited.

Phiroze Jeejeebhoy Towers,
Dalal Street, Fort,
Mumbai - 400 001

National Stock Exchange of India Limited.

Exchange Plaza, Plot No. C/ 1, G Block,
Bandra- Kurla Complex, Bandra (E),
Mumbai - 400 051

Scrip Code: 522029

Trading Symbol: WINDMACHIN

Subject: Investor Presentation on the Financial Results of the Company for quarter and year ended March 31, 2026

Reference: Regulation 30 and other applicable provision, if any, of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ["SEBI Listing Regulations, 2015"].

Dear Sir/Madam,

With reference to the captioned subject and pursuant to Regulation 30 and other applicable provision, if any, of SEBI Listing Regulations, 2015, please find enclosed the Investor Presentation on the Financial Results of the Company for quarter and year ended March 31, 2026.

Kindly take the above information on your record.

For **Windsor Machines Limited**

Rohit Sojitra

Company Secretary and Compliance Officer

Encl: a/a



Q4 & FY26 Investor Presentation

May 2026





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Management Insights

Q4FY26 has been a transformative quarter for Windsor Machines Limited. Despite the operational complexities associated with shifting our manufacturing base to the new integrated facility in Rajkot and loss of productivity, we delivered robust top-line growth with **Revenue up 52.8% YoY to ₹184.6 Cr**. While EBITDA margins saw a temporary impact due to one-time transitional costs, our underlying business fundamentals remain resilient.

Under the leadership of the new promoter group, Windsor is entering a new phase of strategic growth. The acquisitions of **Global CNC Pvt. Ltd.** and **Unitech Workholding Systems Pvt. Ltd.**, together with the **₹725 Cr capital infusion**, have significantly enhanced our technological capabilities and financial strength. Along with the consolidation of operations into our state-of-the-art Rajkot facility completed, our manufacturing capacity has increased to 3,600 machines annually, representing a multi-fold increase over the earlier capacity.

”

 Vision

"To be a global leader in providing innovative mother machining solutions, driving sustainable growth through technological excellence and customer-centricity."

 Mission

"To deliver world-class machinery and services that empower our customers to succeed, while fostering a culture of innovation, integrity, and continuous improvement."

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Windsor at a Glance

Established

1963

60+ Years Legacy

Reach

65+

Countries Presence

Installed Base

35k+

Machines Globally

Capacity

3,600

Machines p.a.

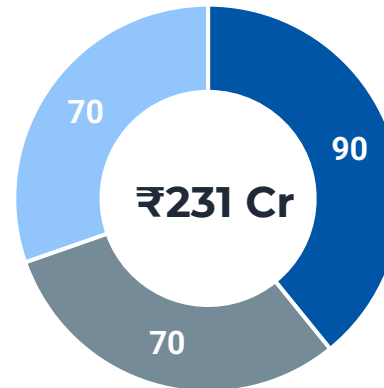
Expandable up to 8,400

Comprehensive Solution Provider

End-to-end manufacturing capabilities from finished machinery to machine tools across three major divisions.

CNC **Injection Moulding** **Extrusion**

Order Book
as on 31st Mar 2026



● CNC ● Injection Moulding ● Extrusion

Manufacturing Facility

Integrated Facility at Rajkot (Chibhada)

36+ Acres Land Area **11L+** Sq. Ft. Built Area

Strategic Transformation

Sep-24

Plutus Investments and Holding Pvt. Ltd. acquired controlling stake, marking a significant change of control and strategic direction.

Key Industries Served

- Aerospace
- Defence
- Automotive
- Packaging
- Agriculture
- Engineering
- Construction
- Consumer Goods
- Medical
- Telecom



Starting of a Multi-decadal Growth Journey



Sep 2024

Change of Control

Plutus Investments and Holding Pvt. Ltd. acquired controlling stake (53.9%) in Sep' 24.



Dec 2024 / Feb 2025

Closure of Subsidiaries

Wintal Machines SRL filed for Judicial Liquidation in Dec-24. Sold Rcube Energy Storage Systems in Feb-25.



Jan 2025

Fund Raise

Raised ₹725 Cr through preferential issue of equity, of which new promoters infused ₹200 Cr.



Feb 2025

Global CNC Acquisition

Entered CNC manufacturing by acquiring 100% stake in Global CNC Pvt. Ltd. for ₹343 Cr, strengthening position in manufacturing sector.



Apr 2025 – till date

Operational Consolidation

- ❑ Manufacturing shifted to integrated, state-of-the-art facility at Rajkot.
- ❑ Corporate office moved to Ahmedabad.
- ❑ **Legacy assets are being monetized for more than ₹300 Cr.**



Feb 2026

Unitech Workholding Acquisition

Completed Unitech acquisition for ₹42 Cr, strengthening tooling capabilities and market presence.



New Rajkot Plant

Multi-fold expansion in capacities

State-of-the-art Facility

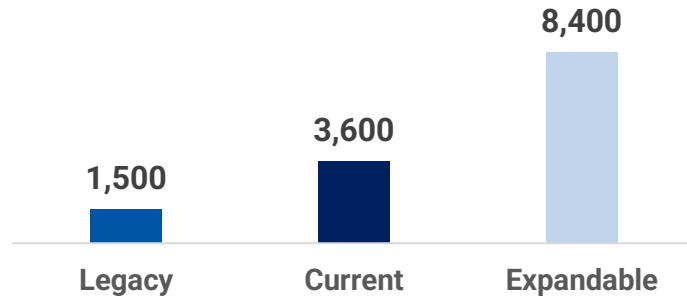
The company has consolidated operations from four legacy plants in different locations to one state-of-the-art plant in Chibhada, Rajkot to drive operational excellence.



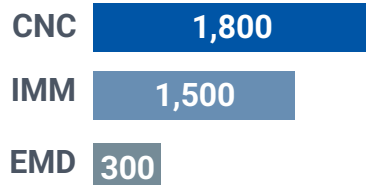
New Integrated Plant

One of the largest fully integrated single location facilities for CNC machine manufacturing, plastic injection moulding, pipe and film extrusion.

Capacity Expansion (Machines p.a.)



Current Capacity Break-up (Machines p.a.)



11 Lakh+

Square Feet
Constructed Area

36+

Acres
Total Land Area

800+

Skilled
Professionals

3,600

Machines
Capacity p.a.



CNC Machines

High-precision metal cutting & shaping solutions

FY26 Revenue Share

33.1%

Division Focus: Specializing in manufacturing of high-precision CNC machines for metal cutting and shaping.

Acquisition & Amalgamation: Acquired in Feb'25. Board approved amalgamation effective Apr 1, 2025.

Operations Update: Division shifted to new integrated Rajkot facility in Q2FY26.

Flagship Products

Turning Machines
Ranges up to 2 meter

VMC & HMC
Vertical/Horizontal Machining

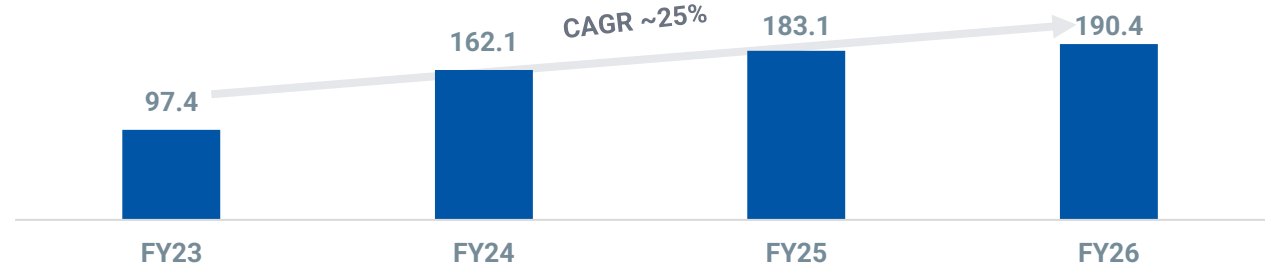
Drill Tap Centre
High-speed precision drilling

DCMC & VTL
Double Column/Vertical Turning

Key Industries Served

Aerospace, Defense, Pumps & Valves, Auto, Medical, Oil & Gas, Railway, Agriculture, General Engg.

Revenue (₹ Cr)



Quarterly Trend Analysis

Metric	Q4'25*	Q1'26	Q2'26	Q3'26	Q4'26#	FY26#
Revenue	38.1	43.7	49.5	44.5	52.6	190.4
EBIT	5.7	6.8	9.2	4.3	1.0	21.2
EBIT Margin %	15.1%	15.4%	18.6%	9.6%	1.8%	11.1%

* Revenue for Q4'25 from Feb 14, 2025 to Mar 31, 2025 | # Unitech revenue included from Feb 10, 2026.



Fully Automated CNC Machine
Compact High Output Machine



CNC Machine
High Accuracy of 0.01mm



Injection Moulding Machinery

High-performance solutions for diverse industrial applications

FY25 Revenue Share

51.6%

FY26 Revenue Share

44.0%

Division Focus: Manufacturing high-performance machinery that transforms plastic granules into discrete, complex shapes using pressure and heat. Focuses on high-tonnage, energy-efficient machines entirely Made in India.

Recent Developments: Division shifted from Chhatral to new integrated facility in Rajkot in Q2FY26.

DGTR imposed anti-dumping duty for 5 years (w.e.f. Jun'25) on Injection Moulding Machines imported from China and Taiwan. Duty ranges from 0% to 63% of CIF value, depending on producer.

Flagship Product Series



KL Series (2-Platen)

350-3200T heavy industrial machines



Sprint Series

150-800T Hydro-mechanical, energy efficient



WinFit Series

100-1600T For PVC/CPVC Pipe Fittings



Excel/Armour

75-900T Toggle-type for standard moulding

Key Industries Served

Automotive, Consumer Goods, Rigid Packaging, Construction, Medical

Annual Financial Performance

₹ Cr

Metric	FY23	FY24	FY25	FY26
Revenue	228.4	203.3	190.9	252.8
EBIT	9.1	6.4	22.6	14.9
EBIT Margin %	4.0%	3.2%	11.8%	5.9%

Quarterly Trend Analysis

₹ Cr

Metric	Q4'25	Q1'26	Q2'26	Q3'26	Q4'26
Revenue	45.6	40.9	39.9	56.4	115.6
EBIT	2.8	5.8	(4.0)	(1.3)	14.4
EBIT Margin %	6.2%	14.2%	-10.0%	-2.4%	12.5%



Excel Series Injection Moulding Machine
High Speed – High Efficiency Technology



KL Series Injection Moulding Machine
High Performance Patented Technology



Extrusion Machinery

Continuous plastic processing for pipes & films

FY25 Revenue Share

38.1%

FY26 Revenue Share

22.9%

Division Focus: Manufacturing high-output Pipe Extrusion Lines and Blown Film Extrusion Lines.

Recent Developments: Division shifted from Vatva to new integrated facility in Rajkot in Q4FY26.

Flagship Product Series



KTS Series

Parallel Twin Screw for UPVC/CPVC



Speed & Agile

High Output Single Screw Extruders



Magnate Series

7-layer Co-extrusion Blown Film lines



REX & Baron Series

3 & 5-Layer Polyolefin lines

Key Industries Served

Packaging, Infrastructure, Agriculture, & Telecommunication

Annual Financial Performance

₹ Cr

Metric	FY23	FY24	FY25	FY26
Revenue	155.5	153.3	140.9	131.8
EBIT	16.0	6.6	1.4	3.3
EBIT Margin %	10.3%	4.3%	1.0%	2.5%

Quarterly Trend Analysis *

₹ Cr

Metric	Q4'25	Q1'26	Q2'26	Q3'26	Q4'26
Revenue	37.1	28.7	47.2	34.9	21.0
EBIT	(2.2)	(3.9)	(0.5)	2.1	5.6
EBIT Margin %	-5.9%	-13.4%	-1.0%	5.9%	26.7%

* Previous quarter numbers have been restated.



Blown Film Extrusion
Advanced Multi-Layer Technology



Pipe Extrusion Line
High-Output Infrastructure Solutions



Unitech Workholding Systems

Strategic move to strengthen tooling capabilities and market presence

Unitech Workholding Systems Pvt. Ltd.

Incorporated in 2020 | Precision Tooling Specialist

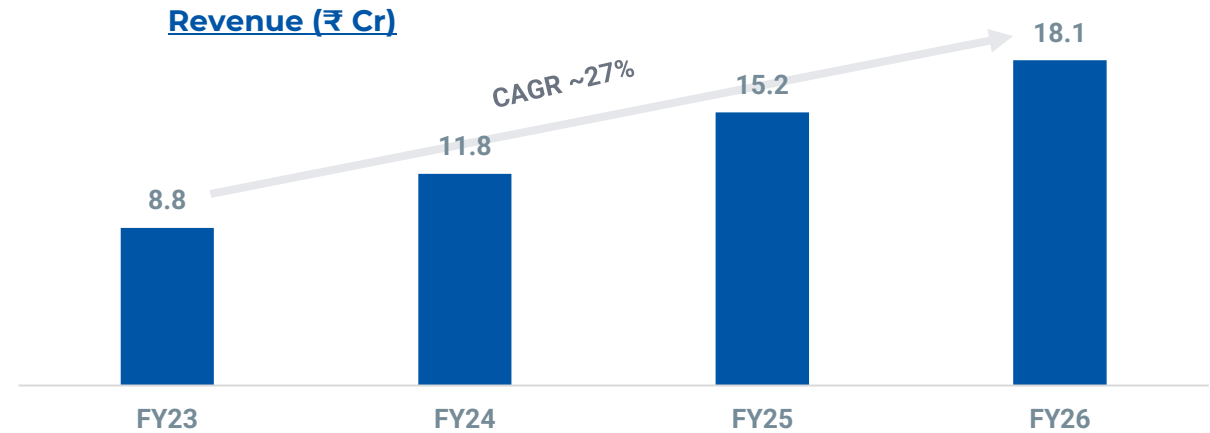
Acquired 100% stake of Unitech in Feb'26. The company manufactures precision work-holding solutions including modular clamping elements, hydraulic fixtures, and dies.

Developed 4,000+ workholding fixtures for diverse machining applications.

Hydraulic Fixtures

Modular Clamping

Dies & Tools



Strategic Rationale

Serves as a strategic enabler for the machine tool industry. The acquisition allows Windsor to provide **bundled solutions** (Machines + Fixtures & Tooling) as a complete package, creating synergies with the CNC division and increasing market share.



Workholding Fixture
Diverse Machine Applications



Clamping Solutions
Bernoulli Clamps



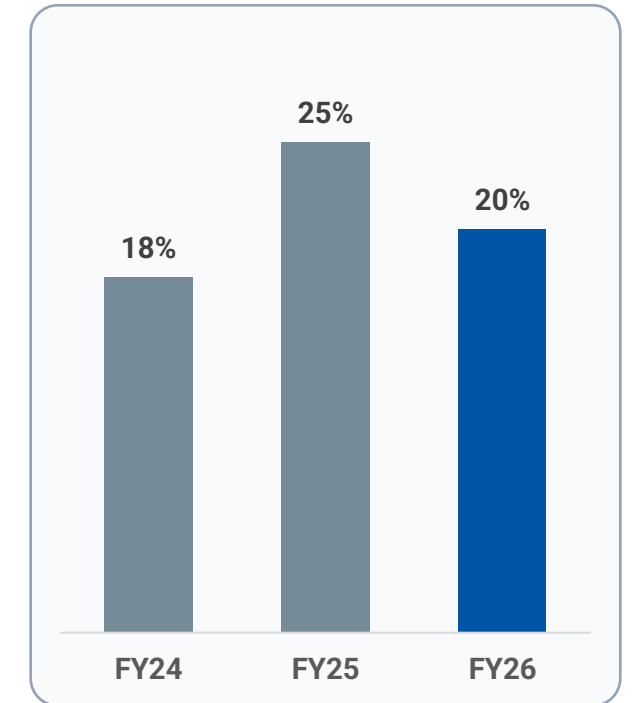
Marquee Clientele

Trusted by industry leaders across diverse sectors globally

Key Clients



Top 10 Customer Concentration



FY24 & FY25 is only for Injection Moulding & Extrusion division.



Business Model USPs

Strategic pillars driving sustainable growth and market leadership



End-to-End Capabilities

Comprehensive range of mother machineries such as CNC turning centers, VMC and SPM machines, Plastic Processing machineries covering Injection Moulding, Pipe Extrusion and Blown Film lines. Ability to serve diverse industries from Defence & Aerospace to Automotive to Infrastructure with customized solutions.



Management Capability

Backed by a well-established and reputed promoter group with a strong track record. The company is led by a seasoned management team comprising experienced industry professionals with deep domain expertise.



Large Integrated Rajkot Facility

Consolidated operations into a state-of-the-art integrated manufacturing facility in Rajkot, enabling seamless end-to-end production. The plant houses advanced capabilities across sheet metal forming, fabrication, in-house paint shop, and final assembly.



Import Substitution Focus

Manufacturing high-tonnage machines (up to 3200T) entirely in India, reducing dependency on imports. The KL 3200-ton marks a milestone as India's largest locally manufactured Injection Moulding Machine.



Strategy

Expanding capacity for existing products to cater to growing demand, while diversifying the portfolio through strategic acquisitions.



Capex

Expansion of Rajkot facility with incremental Capex.

₹310 Cr

From fund raise



Increased Capacity

Enhanced operational scale drives cost efficiencies.

3,600 machines p.a.

Capacity: 1,500 → 3,600 machines



Inventory on Shelf

Shift to agile "Make-to-Stock" model for standard units.

Ready Stock

Immediate Availability



Reduced Turnaround Time

Drastically reduced delivery timelines for customers.

15-30 Days

Down from 2-3 Months



Strategic Impact

Market Share Expansion

Capacity scale-up and improved delivery timelines expected to drive higher penetration in core markets.

Margin Improvement

Integrated manufacturing and higher capacity utilization expected to deliver structural cost efficiencies, thus higher margins.

Funded Growth

Moderate working capital expansion to support growth, fully funded through the fund raise already concluded.

Stronger Customer Value Proposition

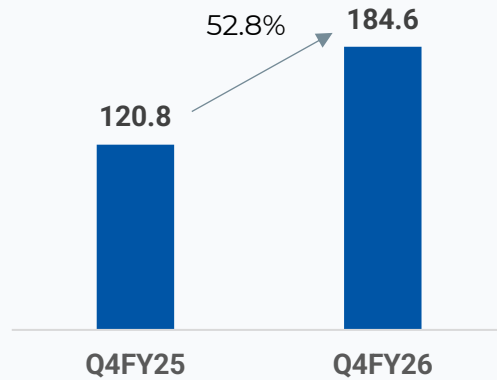
Ready stock and shorter turnaround times improve service reliability and customer retention.



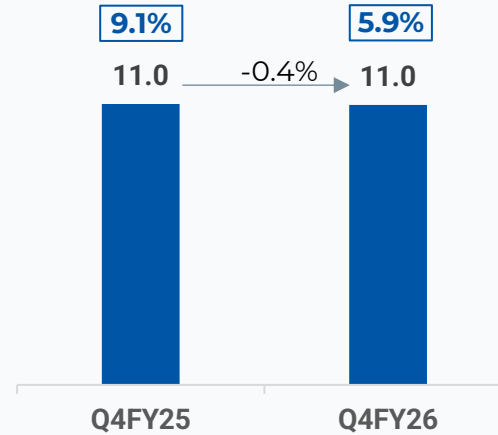
Financial Highlights

Q4FY26
(₹ Cr)

Revenue

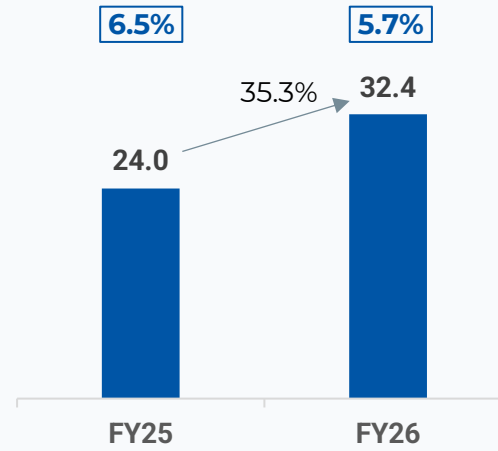
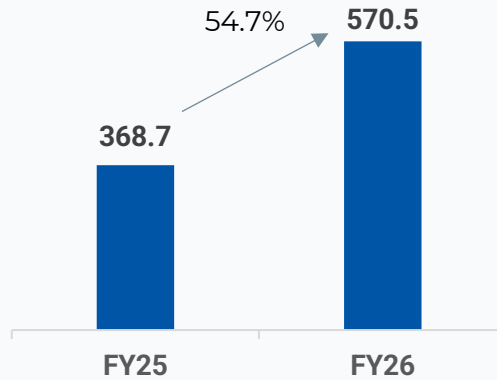


Adj. EBITDA & Margin %



- **Revenue:** CNC and IMM segment continued to witness healthy growth driven by demand from end-user industries. EMD witnessed softer demand environment.
- **Margins:** Margin softened due to temporary impact of plant relocation and change in pricing strategy. Improvement expected going forward.

FY26
(₹ Cr)



Q3'26 had one-time impact of ₹98.5 Lakhs due to change in labour laws. The impact has been adjusted for in EBITDA calculations. Also, PBT and PAT adjusted for exceptional items. Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.



Q4 & FY26 Financial Performance

Particulars (₹ Cr)	Q4FY26	Q3FY26	QoQ %	Q4FY25	YoY %	FY26	FY25	YoY %
Revenue from Operations	184.6	135.8	35.9%	120.8	52.8%	570.5	368.7	54.7%
COGS	131.0	97.5	34.3%	81.1	61.5%	402.9	238.6	68.9%
Gross Profit	53.6	38.3	40.0%	39.7	35.1%	167.6	130.2	28.7%
<i>Gross Margin %</i>	<i>29.0%</i>	<i>28.2%</i>	<i>84bps</i>	<i>32.8%</i>	<i>-381bps</i>	<i>29.4%</i>	<i>35.3%</i>	<i>-593bps</i>
SG&A	42.7	33.4	28.0%	28.7	48.7%	135.1	106.2	27.2%
Adj. EBITDA	11.0	5.0	120.9%	11.0	-0.4%	32.4	24.0	35.3%
<i>EBITDA Margin %</i>	<i>5.9%</i>	<i>3.7%</i>	<i>228bps</i>	<i>9.1%</i>	<i>-317bps</i>	<i>5.7%</i>	<i>6.5%</i>	<i>-81bps</i>
Other Income	3.0	0.0	11,421.7%	0.1	4,417.6%	3.8	1.6	142.8%
Depreciation	5.4	6.2	-12.8%	5.1	5.5%	21.0	18.0	17.1%
Finance Cost	2.2	0.7	210.6%	1.7	30.0%	5.1	8.0	-36.5%
Adj. Profit Before Tax (PBT)	6.3	(1.9)	432.2%	4.2	48.9%	10.1	(0.5)	2,316.5%
Tax	3.7	(0.1)	2,717.0%	8.6	-56.6%	4.2	23.1	-81.9%
Adj. Profit After Tax (PAT)	2.6	(1.8)	247.2%	(4.3)	159.6%	5.9	(23.6)	125.2%
<i>PAT Margin %</i>	<i>1.4%</i>	<i>-1.3%</i>	<i>269bps</i>	<i>-3.6%</i>	<i>499bps</i>	<i>1.0%</i>	<i>-6.4%</i>	<i>744bps</i>

SG&A expenses in Q4'26 include a one-time plant relocation cost of INR 2.7 Cr; total relocation cost for FY26 stood at INR 4.8 Cr.

Q3'26 had one-time impact of ₹98.5 Lakhs due to change in labour laws. The impact has been adjusted for in EBITDA calculations. Also, PBT and PAT adjusted for exceptional items.

Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.

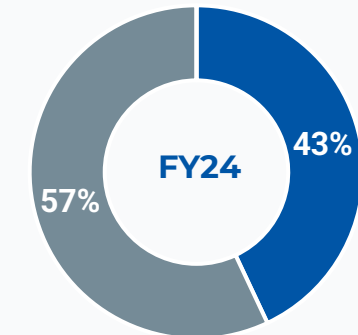
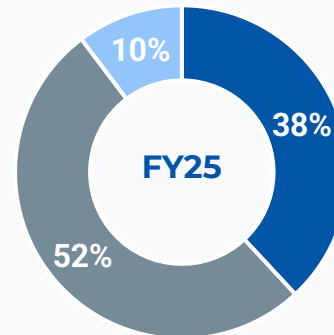
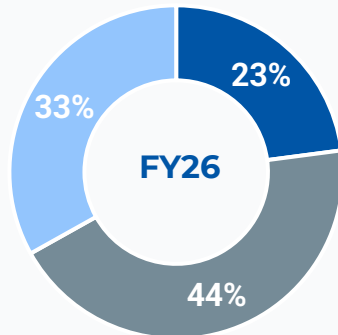
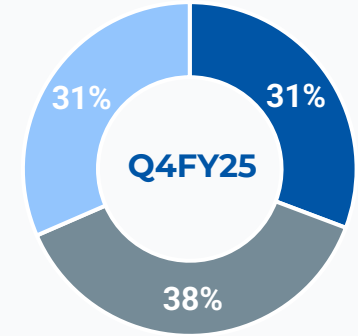
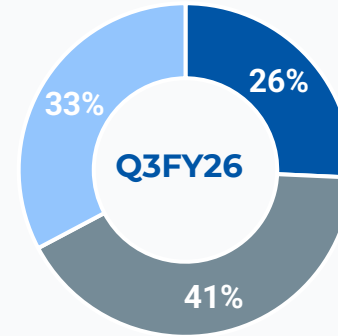
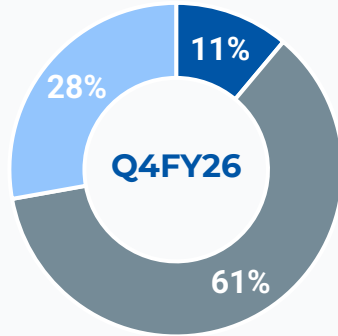


Revenue Mix Analysis

Diversified revenue streams across segments and geographies reflecting strategic shifts



By
Division

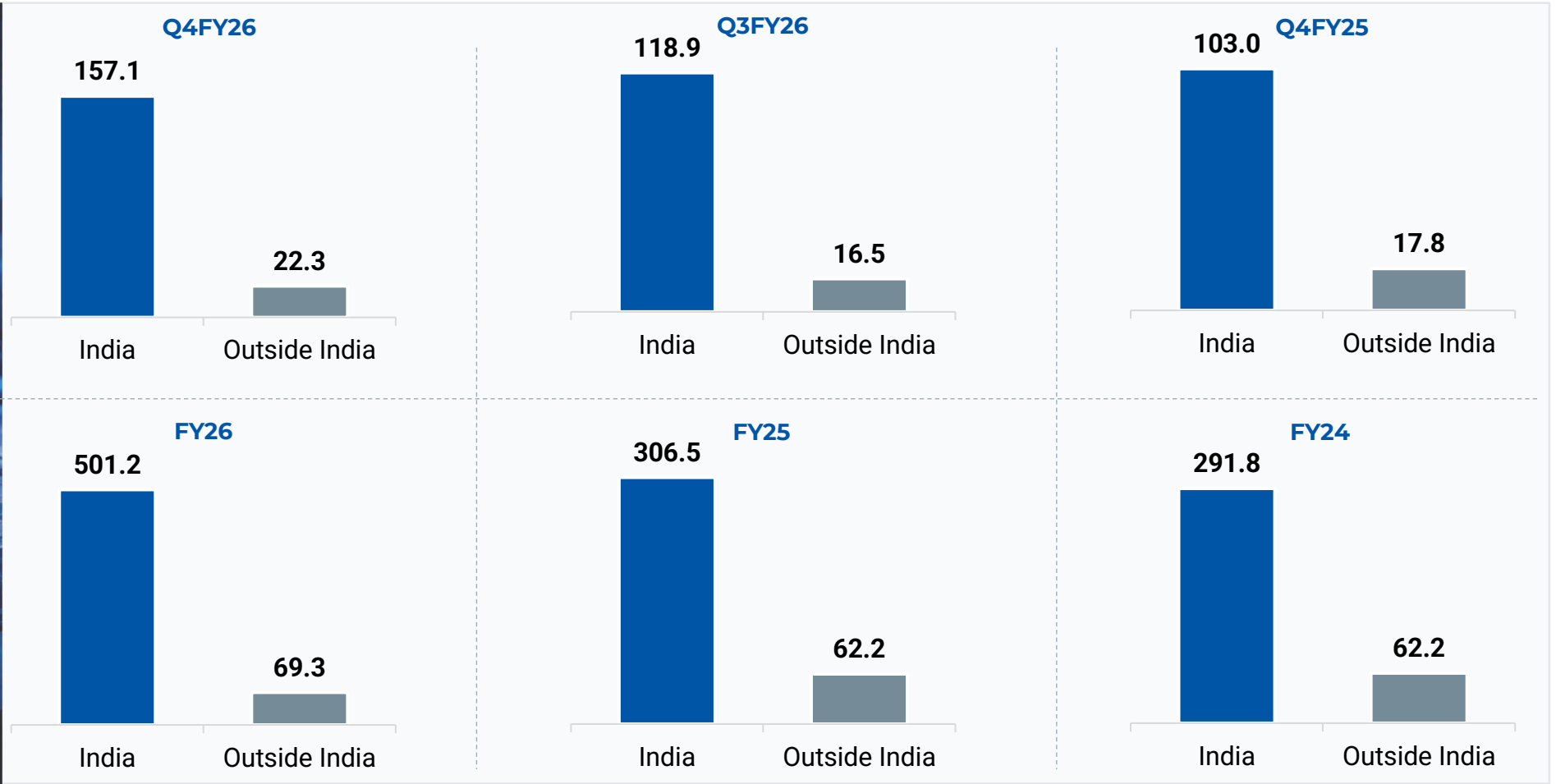


● CNC ● Injection Moulding ● Extrusion



Revenue Mix Analysis

Diversified revenue streams across segments and geographies reflecting strategic shifts





Operational Information

Geography Mix (Revenue in ₹ Cr)

Region	FY22	FY23	FY24	FY25	FY26
Total Revenue	369.2	377.4	354.0	368.7	570.5
India	262.9	278.1	291.8	306.5	501.2
Outside India	106.3	99.3	62.2	62.2	69.3
% India	71%	74%	82%	83%	88%
% Outside India	29%	26%	18%	17%	12%

Revenue Split (₹ Cr)

Category	FY22	FY23	FY24	FY25	FY26
Total Revenue	369.2	377.4	354.0	368.7	570.5
Sale of Machines & Spares	359.5	359.4	342.8	362.9	564.6
Sale of Services	5.8	13.8	8.5	3.0	2.8
Export Entitlement	1.5	1.7	1.3	1.3	1.5
Others	2.3	2.5	1.4	1.5	1.6

Machines Sold & Realization

Metrics	FY22	FY23	FY24	FY25	FY26*
No. of Machines Sold	449	404	382	323	1,190
Revenue from sale of machinery (₹ Cr)	334.5	347.0	337.2	324.8	525.1
ASP (₹ Cr/Machine)	0.74	0.86	0.88	1.01	0.44

- Key export markets include Africa, Nepal, Sri Lanka, Bangladesh and the MEA region.
- Export demand remains structurally intact, leading to stable export revenues.
- Product mix improvement with a shift towards higher-value machines, driving a steady increase in ASP over time.

*Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.



Profit & Loss Snapshot

Particulars (₹ Cr)	FY22	FY23	FY24	FY25	FY26
Revenue	369.2	377.4	354.0	368.7	570.5
<i>y/y growth %</i>	17.4%	2.2%	-6.2%	4.2%	54.7%
COGS	241.4	246.4	232.4	238.6	402.9
Gross Profit	127.7	131.1	121.5	130.2	167.6
<i>Gross Margin %</i>	34.6%	34.7%	34.3%	35.3%	29.4%
SG&A	98.4	102.1	99.3	106.2	136.1
EBITDA	29.4	29.0	22.3	24.0	31.4
<i>EBITDA Margin %</i>	8.0%	7.7%	6.3%	6.5%	5.5%
Depreciation & Amortization	14.1	13.9	15.6	18.0	21.0
Other Income	2.7	6.7	2.9	1.6	3.8
Finance Costs	10.9	10.7	15.2	8.0	5.1
Exceptional Items	-	-	-	20.4	(4.3)
Profit Before Tax (PBT)	7.1	11.0	(5.6)	19.9	4.8
Tax	4.9	6.4	2.1	23.1	4.2
PAT	2.2	4.6	(7.7)	(3.2)	0.6
<i>PAT Margin %</i>	0.6%	1.2%	-2.2%	-0.9%	0.1%

SG&A expenses in Q4'26 include a one-time plant relocation cost of INR 2.7 Cr; total relocation cost for FY26 stood at INR 4.8 Cr.

Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.



Balance Sheet Snapshot

Particulars (₹ Cr)	FY22	FY23	FY24	FY25	FY26
Equity	13.0	13.0	13.0	16.9	17.7
Reserves	271.2	267.3	253.7	403.9	475.6
Total Debt	26.5	35.9	35.5	10.0	79.8
Other Non-Current Liabilities	84.0	85.0	103.2	56.1	75.8
Trade Payables	88.8	89.3	119.0	83.2	139.3
Other Current Liabilities	81.5	80.4	57.4	93.9	88.7
Total Liabilities	576.0	581.9	593.1	688.8	883.4
Net Block	319.6	311.4	323.2	338.4	255.3
CWIP & Intangibles under development	19.2	19.2	19.2	20.9	16.1
Other Non-Current Assets	97.8	100.5	100.8	7.1	27.7
Cash & Cash Equivalents	9.8	11.3	3.0	93.8	33.9
Trade Receivables	40.2	48.3	28.4	24.6	38.2
Inventories	78.4	85.9	109.3	144.2	215.2
Other Current Assets	11.0	5.3	9.3	59.8	38.7
Total Assets	576.0	581.9	593.1	688.8	883.4



Strong In-house Technical Capabilities

CNC

CNC & VMC Optimization

Enhancing precision, speed, and multi-axis machining capabilities



DCM (Double Column) Engineering

Developing rigid structures for large and heavy-duty machining



Dual Spindle Automation

Reducing cycle time through complete machining in a single setup



Robotics Cell Integration

Enabling fully automated machine tending and smart production lines





Strong In-house Technical Capabilities

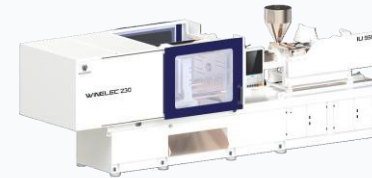
IMM

KL Series Two-Platen Machinery



- Successfully launched KL 3200-ton machine (Sep'24) – India's largest locally manufactured injection moulding machine.
- Widest tonnage range: 350-3200 tones.
- Strengthens leadership in high-tonnage segment (import substitution opportunity).

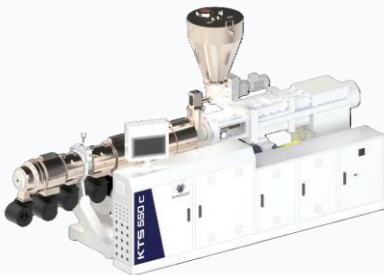
Energy Efficient Products



- Introduced an energy-efficient alternative to the hydro motor for the plasticizing screw.
- Energy savings range from 30% to 50% for the plasticizing function.
- Launched all electric injection moulding machines, Winelec 150 & 250.

EMD

CPVC Pipe Extrusion Line



- In advanced stage of execution for customer open house.
- Expands presence in pipes & infrastructure value chain

High Output Blown Film Line



- Developing India's highest capacity line (1000 kg/hr)
- ~25% higher output vs existing solutions.



Product Portfolio – CNC Machines

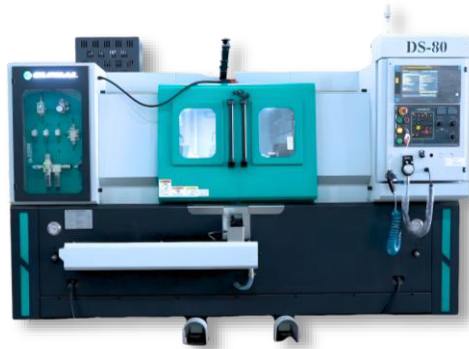


Sinewy Series CNC

CNC Turning Machine used to manufacture cylindrical and rotational parts

End-User Segment

Automotive, Aerospace and precision engineering components.



Automation Series

Advanced CNC Turning Solution equipped with 2 spindles to perform complete machining in a single setup reducing cycle time.

High-volume production industries, Automotive & Aerospace components.



VMC Series

Vertical Machining Center (VMC) used for precision milling, drilling and tapping operations to manufacture complex and high-accuracy products

Mold & Die Manufacturing, Automotive and Aerospace components.



Robotics Cell

Integrated automation setup where industrial robots are combined with CNC/VMC machines and peripheral systems to perform loading, unloading and handling.

Automotive component manufacturing and High-volume production lines.



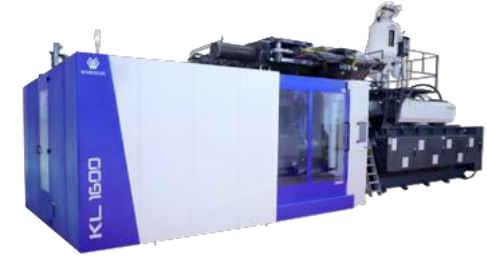
Double Column Series

DCM is a gantry-type CNC machine designed for heavy duty and large component machining ensuring high stability, precision and superior load-bearing capacity.

Mold & Die Manufacturing, Aerospace structural parts, Heavy engineering components.



Product Portfolio – Injection Moulding



KL Series

India's largest locally manufactured 2-platen machines for heavy industrial applications.

End-User Segment

Automobile, Construction, Consumer Goods, Household Furniture & Packaging



Excel Series

Application specific, toggle-type standard machines (Excel).

Agri, Automobile, Chemical Industry, Construction, Consumer goods, Electronics, Medical, Mobile phones, Packaging & Writing Instruments



Armour Series

Energy efficient hydraulics system, toggle-type standard machines.

Automobile, Consumer Goods, Household Furniture & Packaging



Sprint Series

Hydro-mechanical machines known for superior energy efficiency and speed.

Consumer Goods, Household Furniture & Packaging



WINPACK/WINX Series

High-weight HDPE fitting machines (WinX)

Agriculture, Chemicals, Medical, Mobile Phones, Packaging & Writing Instruments

Product Portfolio – Extrusion and Blown Films



Speed Series

Single Screw Extruders providing higher output for Polyolefin Pipes.

End-User Segment

Sprinkler, Irrigation, Tube Well Pipe



KTS Series

Parallel Twin Screw Extruders for RPVC and CPVC pipe.

Electric Conduit, Irrigation, Plumbing, SWR, Column Pipes, Casing Pipes, Plumbing (KTS – CPVC)



Agile Series

High Output Extruders for Polyolefin Pipes.

Sprinkler, Irrigation, Tube Well Pipe



Duke Series

3-layer Blown film lines.

Milk Pouch Packaging, Lamination Films, Shrink Films, Stretch Wrap Films, Shopping Bags



Baron Series

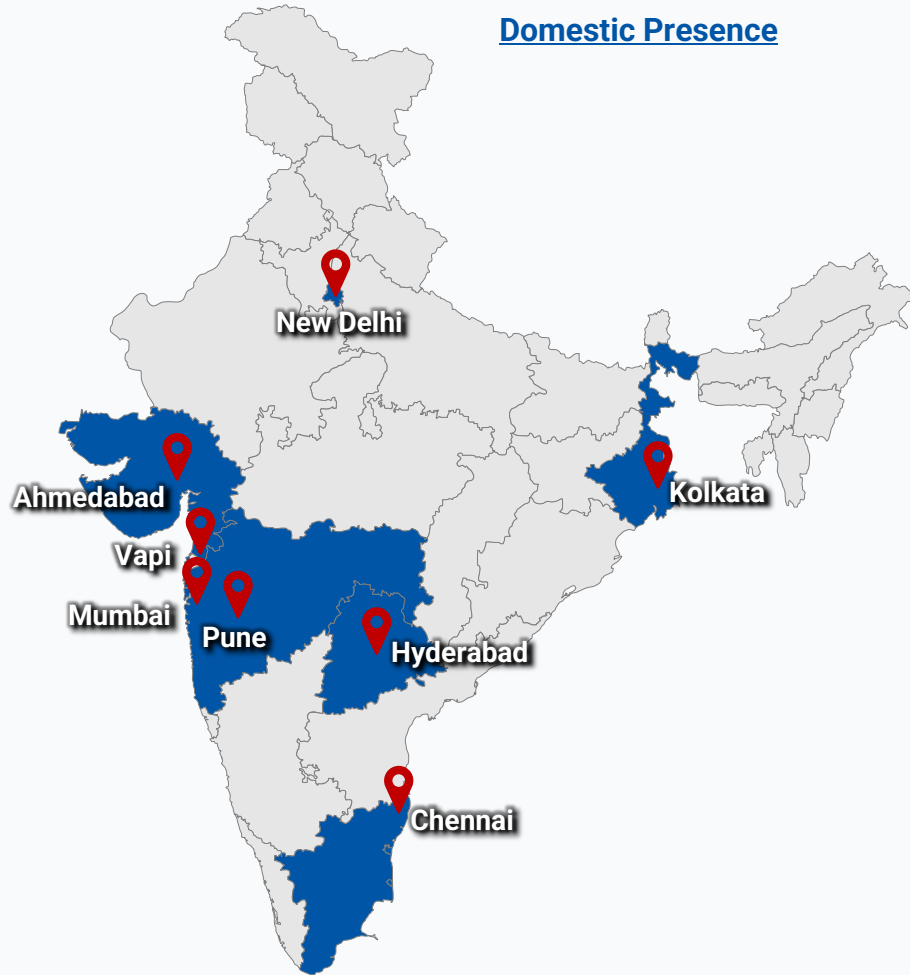
5-layer POD & Barrier blown film lines

Baron POD: Milk Pouch Packaging, Lamination Films, Shrink Films, Stretch Wrap Films, Shopping Bags
Baron: Dairy Products, Sea Food, Edible Oil Pouch Films



Sales & Distribution Network

Domestic Presence



International Presence



KEY HIGHLIGHTS



8 Regional offices across 6 States

Covering India's key industrial and manufacturing hubs.

PAN India presence via a strong dealer/distributor network.



Established international agent network

GCC

Africa

Southeast Asia

Europe



ESG

Focused on community impact alongside sustainability initiatives

Upcoming Solar Project



Project Size	Capital Outlay	Savings
1.2 MW	~ ₹3.3 Cr	~1,560 MWh p.a.

CSR Activities

Across Education | Healthcare | Elder Care | Food Security

Education for underprivileged children

Vivekananda Rock Memorial & Kendra



Healthcare – Eyecare & hospital access

Jyoti Trust



Day care & elder welfare

Shri Shraddha Mahila Mandal



Food distribution to homeless

Sitaram Seva Charitable Trust





Board of Directors & Sr. Management Team

Driving innovation and strategic growth



Vinay Bansod

Whole-Time Director & CEO

- Over three decades of experience in building strategies for new markets & applications, planning & execution, technology development and improving systems.



Hitendra Patel

Executive Director

- Founder of Global CNC with more than 2 decades of experience in engineering and expertise in developing advanced technological solutions to enhance productivity.



Dharmendra Varasada

Executive Director

- Over 2.5 decades of experience in manufacturing with expertise across Plastic Injection Moulding, Extrusion, CNC, VMC, SPM machines and fixtures.



Vivek Chopra

Non-Executive Director

- Over 15 years of experience in consulting, corporate strategy and investing. Currently serving as Executive Director – Investments at Plutus Wealth Management.



Garima Malhotra

Independent Woman Director

- Advocate by profession with over a decade of experience in civil, criminal and insolvency matters.



Manoj Antani

Independent Director

- Retired IPS officer with over 5 decades of experience in law & order, administration, civil services and management.



Subhendu Roy

Independent Director

- Serving as a Partner at a global Management Consultancy firm with 2+ decades of experience in growth strategies.



Ravi Mamodiya

Independent Director

- CA specializing in business consulting and succession planning with experience delivering tailored solutions to leading companies.



Anand Jain

Chief Financial Officer

- Qualified CA with more than 25 years of experience in securities, corporate laws and other financial operations.



Rohit Sojitra

Company Secretary

- Qualified CS with 10+ years of experience in corporate secretarial, governance, compliance, and legal matters.



Presence at Key Expos

INTERNATIONAL



PROPAC, NIGERIA



PLATEX, KAZAKHSTAN



Ru PLASTICA, RUSSIA



PPPP EXHIBITION, KSA

DOMESTIC



ENGIMACH



PLASTINDIA



MACH AUTO



PLASTFOCUS



Awards & Achievements

Windsor continues to serve and support the varied needs of a global industry across 65 countries, by harnessing its vast experience spanning over five decades. A recent takeover of KUHNE GmbH (Germany), THE MACHINES (Switzerland) and PROTOOL (Switzerland), has enabled us to expand our product portfolio and build "Technological Excellence". As a responsible corporate player in the industry, we have succeeded in its mission of creating "Happy Customers" across the globe.

Mr. Rajan is the Executive Director & CEO of Windsor Machines Limited. He has completed his B.E. (Mech) from SVNIT, and has a rich industry experience of over 3.5 decades spanning across various industries and organizations. Mr. Rajan has been instrumental in lot of technology acquisitions and imbiling them into the organization. An astute leader who always believes in Leading from the Front.

Mr. Patel is a graduate Mechanical Engineer with 13 years of experience in the field of machine design, product development and expertise in CAD/CAM/CAE. With his core knowledge and experience of machine design, he has played a key role in the development of two platen injection moulding machine technology.



7th National Awards for Technology Innovations – KL Series



Sustainability Award for Best Green Product in 2017 by FICCI – WINELEC Machine

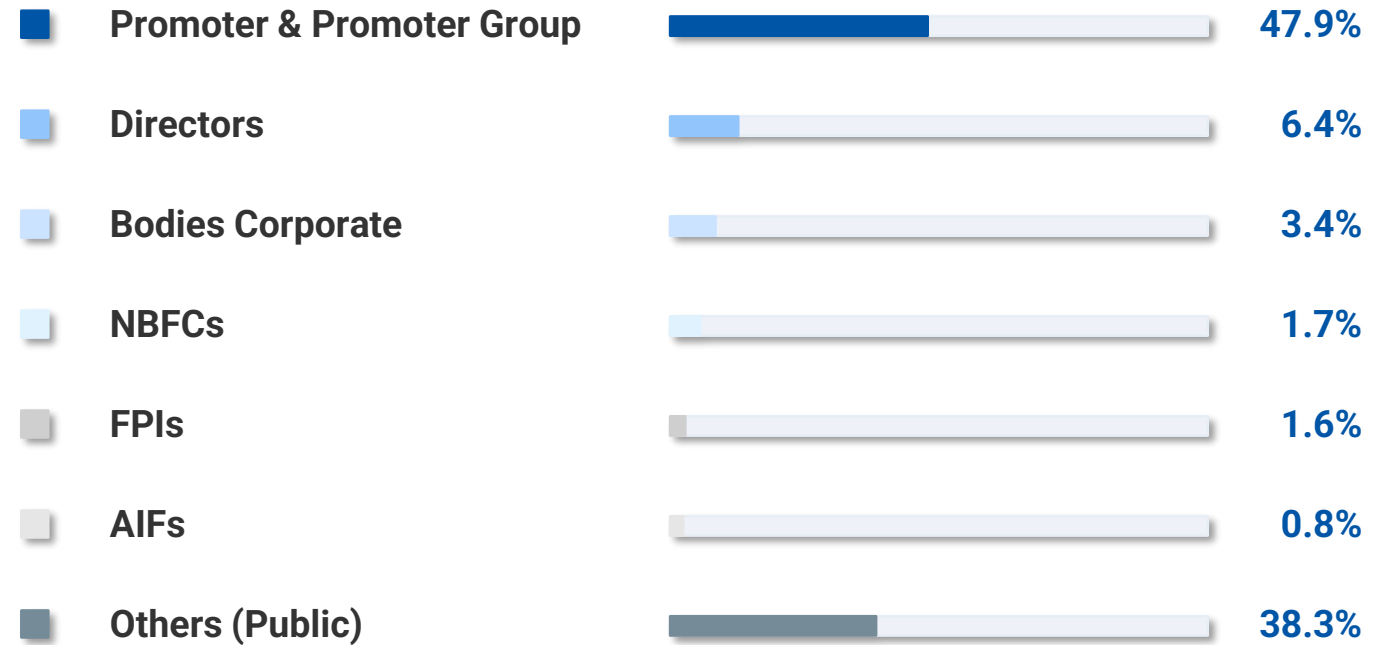
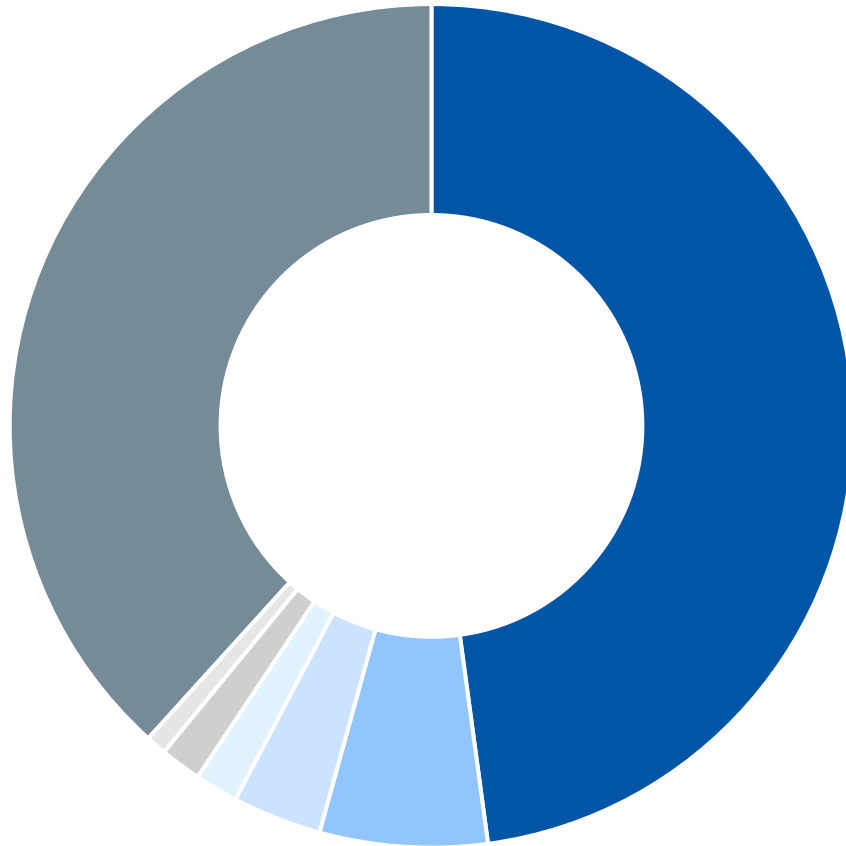


Winner of the 7th CII Design Excellence Award in Industrial Design category – KL Series



Shareholding Pattern

As on 13th April 2026



Thank You



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Ahmedabad - 380054, Gujarat, India



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Chief Financial Officer

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+91-79-30262100



Online Presence

Visit our website for more information
regarding products, financial reports,
and company updates.

www.windsormachines.com

www.globalcnc.in



Windsor Machines Limited