

Date: 22nd May, 2026

Listing Compliance Department

BSE Limited Phiroze Jeejeebhoy Tower, Dalal Street, Mumbai - 400001 Scrip Code: 544198	The National Stock Exchange of India Ltd. Exchange Plaza, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra (E), Mumbai - 400051 Symbol: DEEDEV
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Sub: Investor Presentation for the Quarter and Year Ended on 31st March 2026

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed herewith Investor Presentation for the Quarter and Year Ended on 31st March, 2026.

The above information is also available on the website of the Company at www.deepiping.com.

This is for your information and record please.

Yours faithfully,

For **DEE Development Engineers Limited**

**RANJAN
KUMAR
SARANGI**

Digitally signed by
RANJAN KUMAR
SARANGI
Date: 2026.05.22
14:01:00 +05'30'

Ranjan Kumar Sarangi
Company Secretary and Compliance Officer

Membership No.: F8604

Address: Unit 1, Prithla - Tatarpur Road, Village Tatarpur

Dist. Palwal, Faridabad, Haryana - 121 102

DEE DEVELOPMENT ENGINEERS LIMITED

Regd. Office: Unit 1, Prithla-Tatarpur Road, Village Tatarpur, Dist. Palwal, Haryana- 121102, India

Works: Unit 1, 2 & 3, Village Tatarpur, Dist. Palwal, Haryana- 121102, India

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CIN: L74140HR1988PLC030225 **GST Registration No.** 06AACCD0207H1ZA



**DEE Development
Engineers**

**INVESTOR PRESENTATION
Q4 & FY26**



01

About DEE



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Business Overview

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Financial Overview



01

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About DEE: A Scaled, Integrated Process Piping Leader

A design-led manufacturing partner delivering end-to-end solutions for complex industrial applications

WHO WE ARE

- Founded in **1988** by **Mr. K. L. Bansal**, DEE has built a **proven track record** of **38 years** in specialized process piping solutions for Power , Oil & Gas and other sectors.
- **Market leader in India** by installed capacity, with growing global recognition
- Known for **engineering, manufacturing excellence, and customized solutions** for complex projects.

WHAT WE DO

- **Integrated solutions** across specialized process piping systems, engineered products, and allied services
- Strong exposure to **Power, Oil & Gas, Petrochemicals, Power, Fertilizers, Chemicals, and Infrastructure**
- Preferred partner to **marquee domestic and global customers**, supported by long-standing relationships and living up to the company tag line of Make every customer a repeat customer.

MANUFACTURING & SCALE

- **7 manufacturing facilities** across **India and Thailand**
- Strategically located footprint enables **scale, faster execution, and cost optimization**
- **New Anjar facility commissioned**, enhancing capacity and growth visibility

1988

Year of
incorporation

38

Years of operational
experience

7

manufacturing
facilities across India
and Thailand

5

Amongst Top
players in the world
by installed process
piping capacity

₹ Revenue

FY25	FY26
827	1,142
38% YoY	

Op. EBITDA

FY25	FY26
124	189
53% YoY	

% PAT

FY25	FY26
44	77
77% YoY	

Order Book

FY25	FY26
1,228	1,940
58% YoY	



Corporate Actions

- New CFO appointed — Mr. Brham Prakash Yadav



Strategic Move

- Green Hydrogen clean-tech partnership signed entry into new energy segment



Capacity Milestones

- Anjar facility scaled to 30,000 MTPA — commissioned ahead of schedule
- India's first Seamless Pipe Plant(backward integration) commenced commercial production

Key Orders Won

Order book grew 58% in a single year — from ₹1,228 Cr to ₹1,940 Cr.



₹170 Cr domestic power orders reinforce core fabrication strength and client confidence.



USD 40 Mn+ LOI marks breakthrough into global OEM supply chains (conversion underway).



₹173 Cr multi-geography orders diversify revenue across domestic and international markets.



₹58 Cr first seamless pipe order validates immediate demand for new Anjar capacity.



₹20 Cr international LOI (Taiwan) signals sustained global deal momentum.



~₹90 Cr windmill tower order establishes entry into renewable energy fabrication.



₹70 Cr Thailand inflows (March) highlight strong Southeast Asia traction.



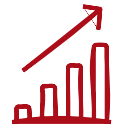
Capacity Expansion & Scalability

Port-led growth platform
Scalable global footprint
Capex cycle nearing completion



Financial Resilience

Deleveraging
Hedged commodity exposure
Stable input costs



Margin Improvement

Supply-chain efficiency-led margins
Backward integration benefits
Core segment-led margin profile



Growth Visibility & Profitability Outlook

Clear multi-year growth visibility
Operating leverage-driven upside margin
Well-diversified revenue streams



New Revenue Drivers

Power & Nuclear Sector Expansion
Hydrogen Ecosystem Optionality
Modular Skids & Ancillary Revenues



High-Barrier Market Leadership

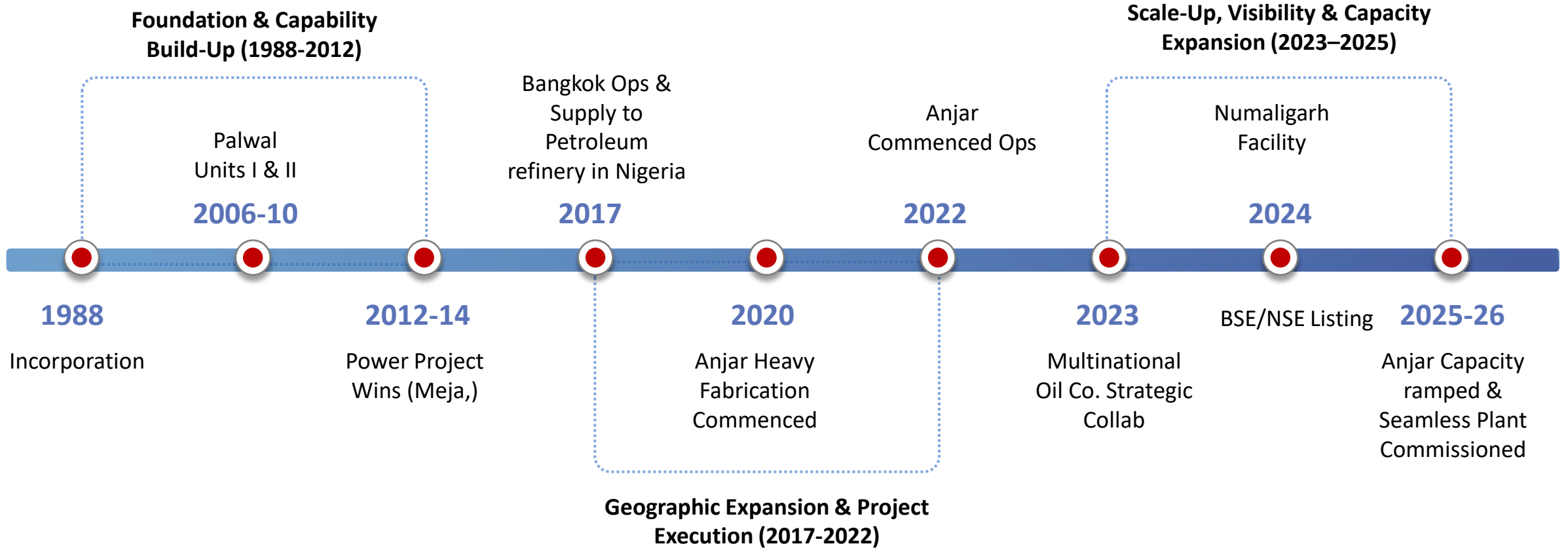
Critical process piping focus
Leadership position in India
Strong entry and qualification barriers

Unveiling the Dimensions of Investment Rationale

₹ 1,940.07 Cr
Closing Order Book
Multi-year revenue visibility

₹ 1158.22 Cr
FY26 Order Executed
Proven Execution Capability

A Multi-Decade Journey of Consistent Execution



Operating History:
38 Years

Manufacturing Footprint:
Multiple locations in India + overseas execution

Installed Capacity:
93,500 MTPA (Piping)
32,400 MTPA (Heavy Fabrication)



Krishan Lalit Bansal

Promoter, Chairman & Managing Director

- Founded the company in 1988
- Extensive experience across prefabricated piping systems and the biomass power sector
- Recipient of *Business Leader of the Year (2011)* and *Lifetime Achievement Award (2016)* from the Faridabad Industrial Association
- Also honoured with the *Business Excellence Award* by the International Study Circle and the *Rashtriya Rattan Award* by the All-India National Unity Council for contributions to the industry



Shikha Bansal

Whole-time Director

- Leads strategy, finance, HR, operations, and marketing of the group
- Oversee budgeting, forecasting, costing, profitability analysis, and management reporting for the Company
- Director since December 1, 2020
- Holds a Bachelor's and Master's degree in Commerce
- Executive Certification in Business Finance from IIM, Raipur
- Postgraduate Program in Human Resource Management & Analytics from Amity Future Academy



Shruti Aggarwal

Whole-time Director

- Holds CFA (ICFAI, Tripura) degree
- Post Graduate Diploma in Management with a specialization in Finance
- Leads Operation, project execution and strategic purchase of DEE Piping, India
- Oversee functions of Heavy Fabrication and
- Oversee functions of Biomass Power generation division



Shilpi Barar

Independent Director

Holds a Bachelor's degree in Commerce and previously served as Head of Operations at Sita Singh & Sons Private Limited



Bhisham Kumar Gupta

Independent Director

Holds a Bachelor's degree in Engineering and previously served as Executive Director at Engineers India Limited



Ashwani Kumar Prabhakar

Independent Director

Bachelor's degree in Engineering; registered with the Institute of Cost Accountants of India; formerly Director General of Ordnance Factories and Chairman, Ordnance Factory Board, Ministry of Defense, Government of India



Krishan Lalit Bansal
*Promoter, Chairman &
Managing Director*



Brham Prakash Yadav
Chief Financial Officer



Pankaj Agarwal
Chief Operating Officer



Ranjan Kumar Sarangi
CS & Compliance Officer



Mr. B S Jangra,
*CEO - Malwa Power
Private Limited*

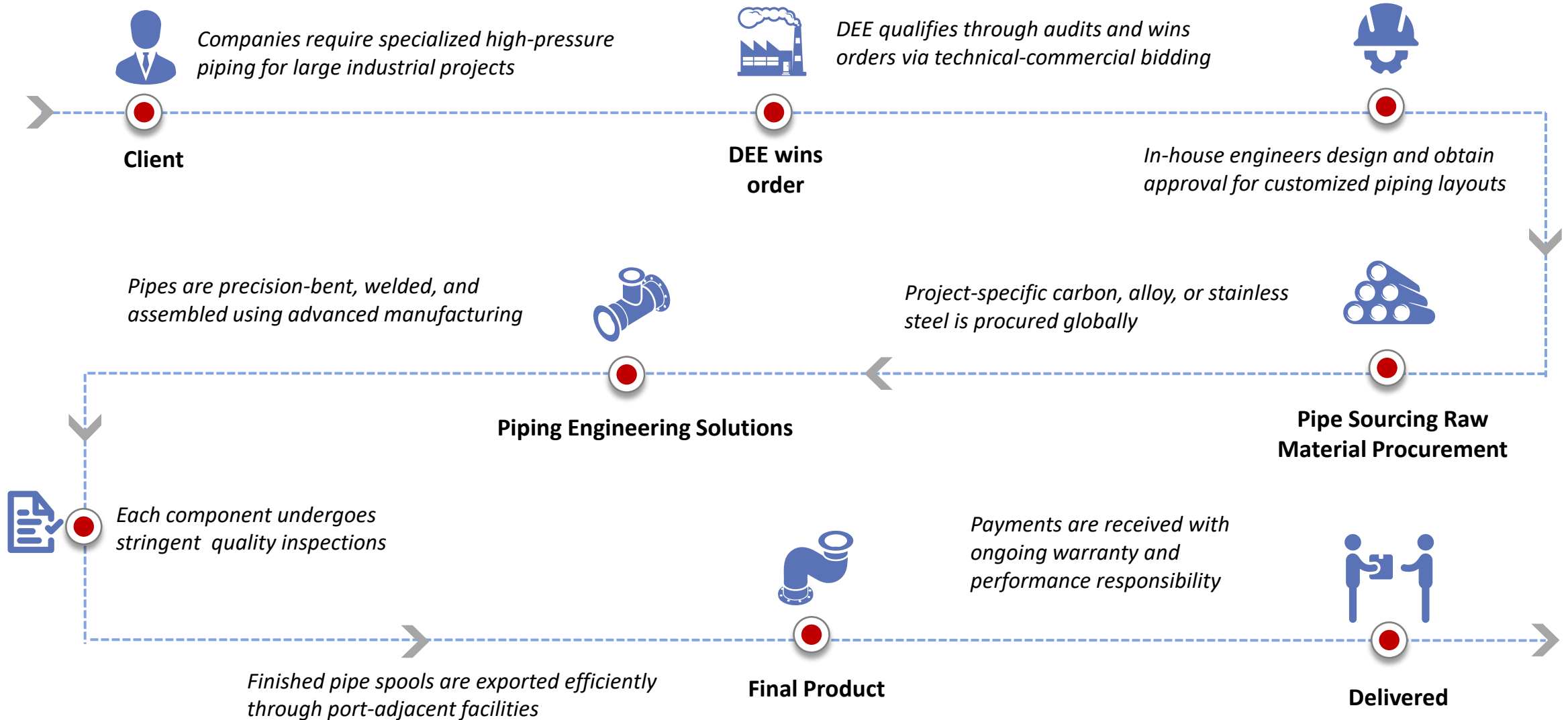


Mr. Gaurav Narang
Sr. Vice President



K . Kris
*CEO – DEE Piping Systems
(Thailand)*

Design-to-Delivery Execution Model





Krishan Lalit Bansal

Promoter, Chairman &
Managing Director

“During FY26, we delivered a strong set of operating and financial results, with healthy growth in revenue, Operating EBITDA, and PAT, driven by robust execution in our piping segment catering to the oil & gas and power sector. At a macro level, India’s capital expenditure cycle is gaining momentum, with corporates across infrastructure, energy, and industrial segments expected to significantly ramp up investment in plant and equipment supporting demand for project delivery and capacity expansion.

In our core business, the commencement of seamless pipe plant marks a key milestone in our growth trajectory strengthening our capabilities and capacity, expanding our presence in high-growth segments. As utilisation ramps up, the plant is expected to support operating leverage and margin improvement. The ramp-up of the 7,000 MTPA seamless pipe plant and the 30,000 MTPA Anjar pipe fabrication unit is expected to drive operating leverage and improve overall efficiencies. Margins in the core business are expected to benefit from a favorable shift in the power mix, leading to better cost efficiencies. We continue to maintain a robust order book of ₹ 1,940 Cr, providing strong revenue visibility and a healthy project pipeline across key segments, which underpins sustained execution momentum in the quarters ahead.

In the non-core power generation segment, the tariff revision at Malwa Power to ₹5.22 per kWh (from ₹3.50) marks a meaningful improvement in revenue visibility, along with a retrospective recovery of ~₹5.14 crore. The business is expected to generate ~₹80 Cr in FY27 from power and biomass pellets combined. Our biomass pellet facility recently became operational, which is expected to offset the current cash burn, stabilize segment profitability, and support margin improvement going forward. The Company continues to evaluate an APTEL appeal for further tariff optimization, while progressing restructuring initiatives to enhance long-term sustainability and operational efficiency. Additionally, we are delighted to announce the recent entry into a Reservation Agreement with an international EPC company to reserve 60% of our total HRSB pipe spool fabrication capacity, with a minimum annual job value of US\$ 15.27 million.

As a leading player in engineering and piping solutions, Dee Development Engineers leverages deep technical expertise, rich industry experience, and a proven track record of successfully executing complex projects across diverse geographies. With a strong footprint across energy, infrastructure, and industrial end markets, we remain confident in our ability to deliver sustainable growth and create long term value for our stakeholders in the quarters ahead. Further, improving cash flows and operating performance are expected to support gradual reduction in debt levels going forward.”

02

Business Overview





Piping Spools

Pre-assembled pipe sections delivered ready-to-install, reducing on-site work and speeding up project execution.



Heavy Fabrication

Large steel structures for emissions control and wind energy, manufactured to customer specifications.



Industrial pipe fittings

Critical connectors that join, resize, or redirect pipes, including custom bends for power and oil & gas projects.



Others

We manufacture PSA nitrogen, oxygen, and hydrogen gas plants, along with air dryers and industrial gas piping solutions.



Modular Piping (Skids and Modules)

Plug-and-play piping systems fully assembled offsite, enabling faster installation and lower project costs.



Power Generation

We operate two biomass power plants (Abohar & Muktsar) fueled by agricultural residues, primarily paddy straw and rice husk.

Quarterly & 12M Snapshot Consolidated

3M

INR Cr

Revenue
361.6

↑ 26.3% YoY
↑ 26.1 % QoQ

ROCE
NA

Op.EBIDTA
65.9

↑ 3.8 % YoY
↑ 51.8% QoQ

Op.EBIDTA
Margin
18.2%

Net Profit
27.7

↓ (12.2) YoY
↑ 49.4 % QoQ

Net Profit
Margin
7.7%

12M

INR Cr

Revenue
1142.0

↑ 38 % YoY

ROCE
9.8%

Op.EBIDTA
189.3*

↑ 52.9 % YoY

Op.EBIDTA
Margin
16.6%

Net Profit
77.2

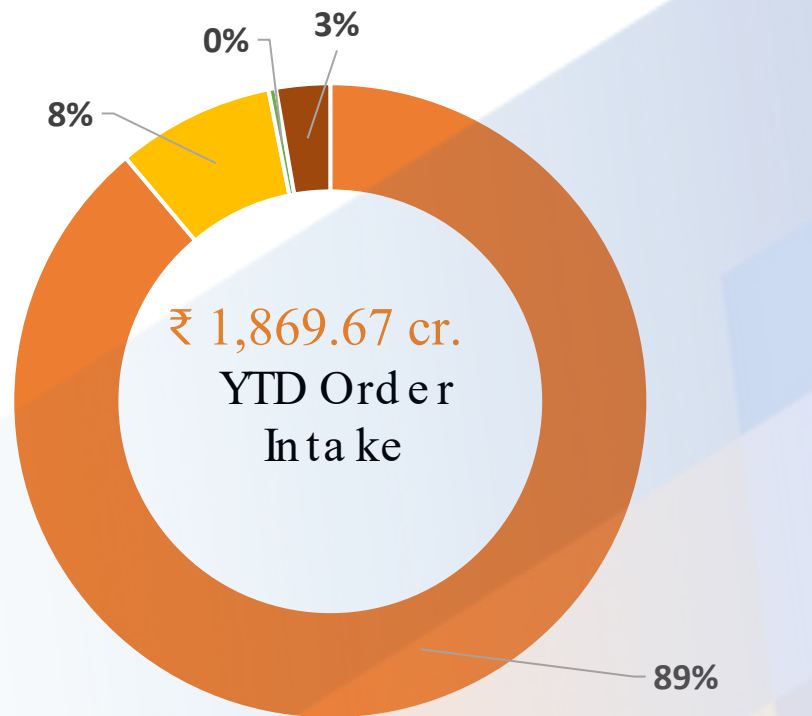
↑ 76.9 % YoY

Net Profit Margin
6.8%

Note - Consolidated Operating EBITDA of ₹189.3 crore includes Operating EBITDA loss of ₹5.8 crore in Non Core Business for FY26 and additional one time liability on account of Labour Code of ₹ 1.94 crore in FY26,also Q4FY26 Op.EBITDA includes impact of labour code

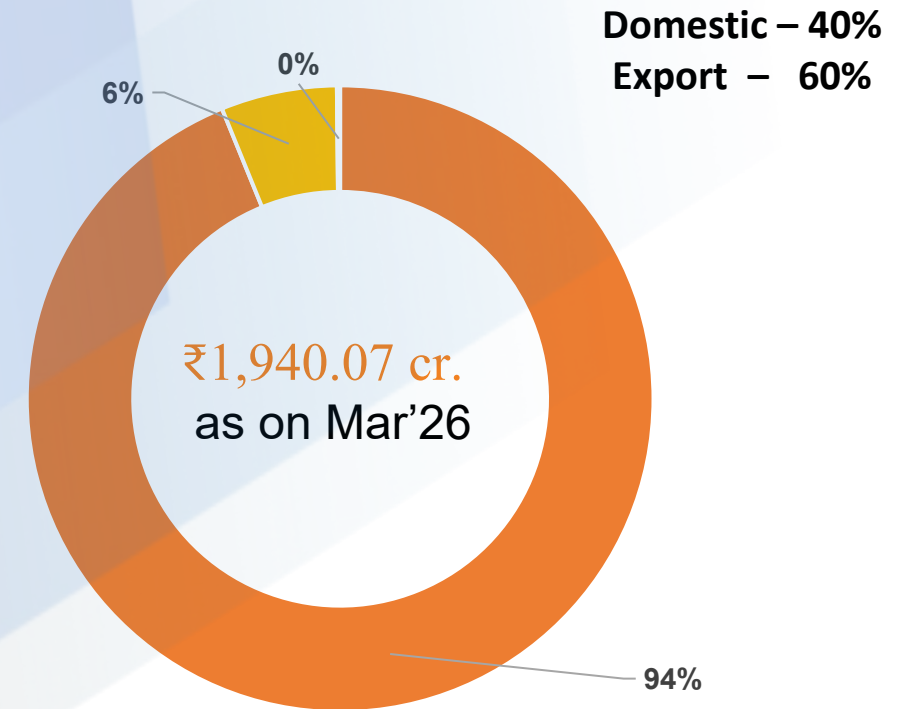
FY26 Order Inflow and Closing Orderbook

Order Inflow (in %)



■ Process Piping Solutions ■ Heavy Fabrication ■ Gas ■ Power

Closing Order book (₹in Cr)



■ Process Piping Solutions ■ Heavy Fabrication ■ Gas

Business	Q4 FY26	Q3 FY26	Q-o-Q	Q4 FY25	Y-o-Y	FY26	FY25	Y-o-Y
Core-Business	342	276	24%	266	29%	1086	745	46%
Non Core-Business	19	11	75.2%	20	(5%)	56	83	(33%)
Total Revenue	361	287	26%	286	26%	1142	827	38%

Key Highlights

Core Business:-

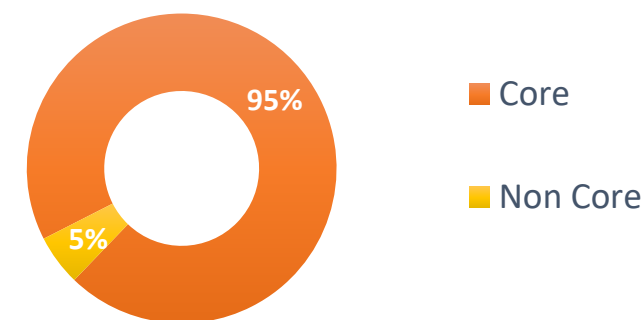
Process Piping Solutions: Recorded revenue of ₹322 crore in Q4 FY26, in comparison to ₹258 crore in Q4 FY25, reflecting a YoY growth of 25% driven by higher execution in oil & gas sector.

Heavy Fabrications: Q4 FY26 revenue stood at ₹20 crore in comparison to ₹10 crore in Q4 FY25, up 100% YoY, led by ramp-up in windmill tower execution and structural fabrication.

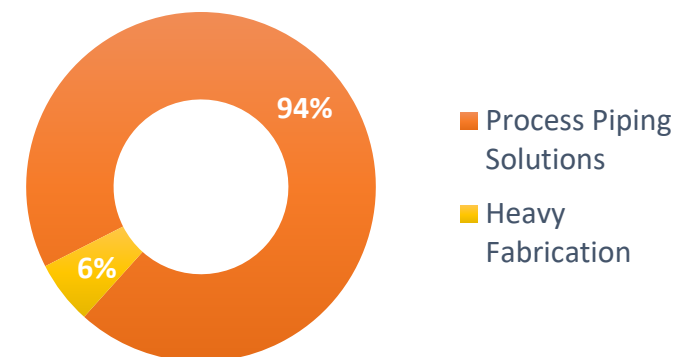
Non-Core Business :-

Power generation: Q4 FY26 revenue stood at ₹19 crore, in comparison to ₹20 crore in Q4 FY25, with -5% YoY Degrowth. Tariff for the 6 MW plant (out of total 14 MW capacity) was revised to ₹5.22/kWh (from ₹3.50), with ~₹5.14 crore retrospective recovery; further optimization appeal underway at APTEL. While tariffs impacted near-term margins, management's pivot to biomass pellets is expected to offset cash burn and drive long-term ESG-led value creation.

% Q4 FY26 Revenue from Operations Split



% Q4 FY26 Core Revenue Split

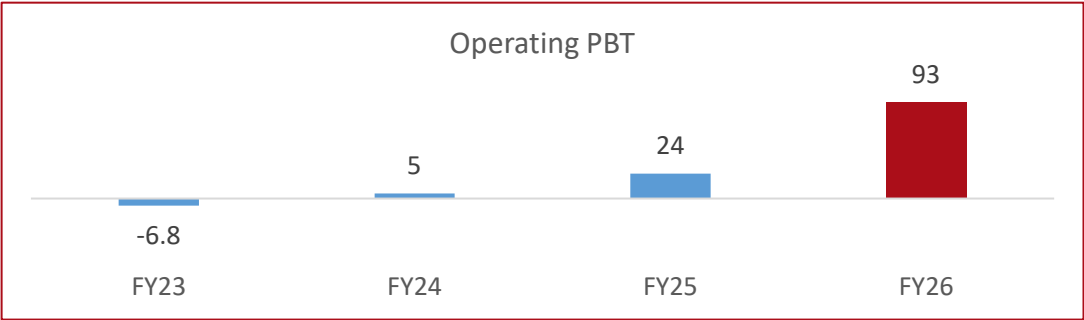
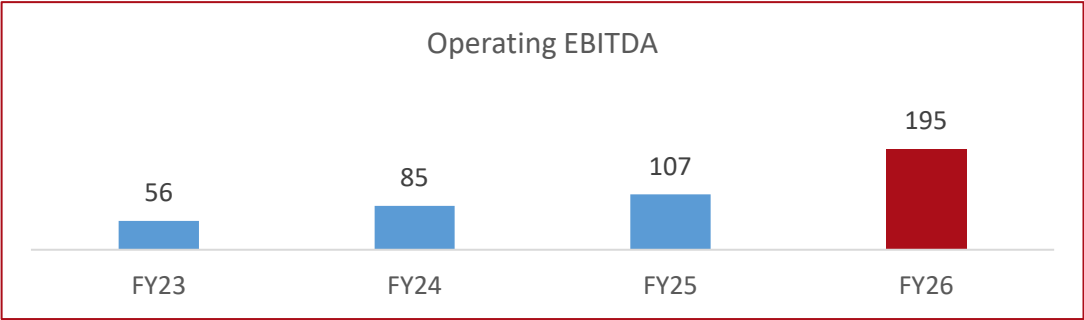
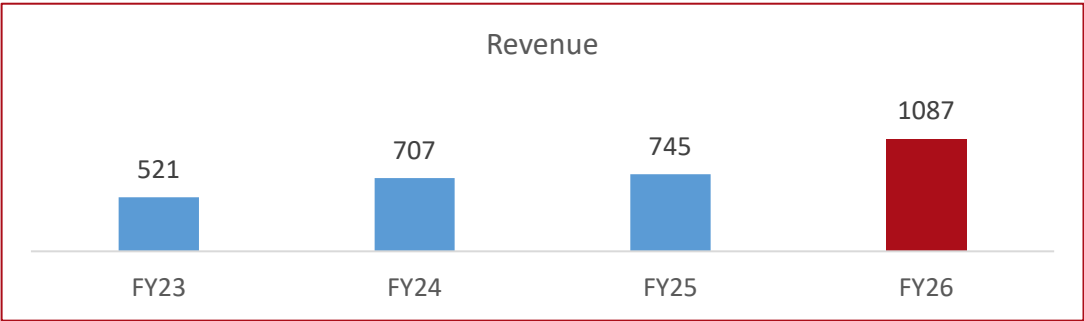


Robust Core Business Performance Driving Value Creation

Core Business (₹ in Cr)

	3M	12M
Revenue ▲	342.5 29% YoY	1086.5 46% YoY
Op. EBIDTA ▲	66.4 10% YoY	195.1 82% YoY
Op. EBIDTA Margin ▲	19.4 -320 bps YoY	18.0 360 bps YoY

INR Cr



Steady Revenue Growth



Solid Profitability



Sustained High Margin



Positioned for global capex upcycle, enabling sustained volume and order inflow growth

Largest process piping capacity in India:
Piping:- 93,500 MTPA,
Heavy Fabrication:- 32,400MTPA,
supporting scale-led execution and market leadership

Diversification into heavy fabrication and sunrise sectors expands addressable market and long-term growth runway



Strong engineering depth (730+ specialists) creates high entry barriers, pricing power, and customer retention

Backward integration via seamless pipe plant (Ongoing) reduces import dependence and enhances gross margins

Healthy order book of ₹1,940 crore ensures strong revenue visibility and execution stability through FY26 and beyond



DEE is India's largest player in process piping solutions in terms of installed capacity, providing end-to-end design-led-manufacturing.



Diverse Product Portfolio



Manufactures high-pressure piping systems, piping spools, industrial pipe fittings, induction pipe bends, and pressure vessels.



Material Expertise



Specialises in handling complex metals including carbon steel, stainless steel, super duplex stainless steel, alloy steel, and high-performance materials like Inconel and Hastelloy



Sector Focus & Global Reach



Primarily serves the Oil & Gas, Power (including Nuclear), and Chemical sectors across 27+ countries, including Canada, the USA, Italy, and Japan.



Operational Excellence



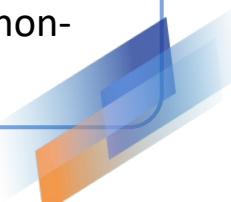
Utilises automated systems like robotic welding and high-frequency induction bending to ensure high-quality standards and cost-efficiency.






Comprehensive Services



Offers a full suite of services including pre-bid, basic, and detailed engineering; pre-fabrication services (cutting, CNC bevelling, and robotic welding); and advanced non-destructive examination (NDE) such as digital radiography.



This segment supports the renewable energy sector-wind and critical industrial infrastructure through large-scale engineering and assembly.

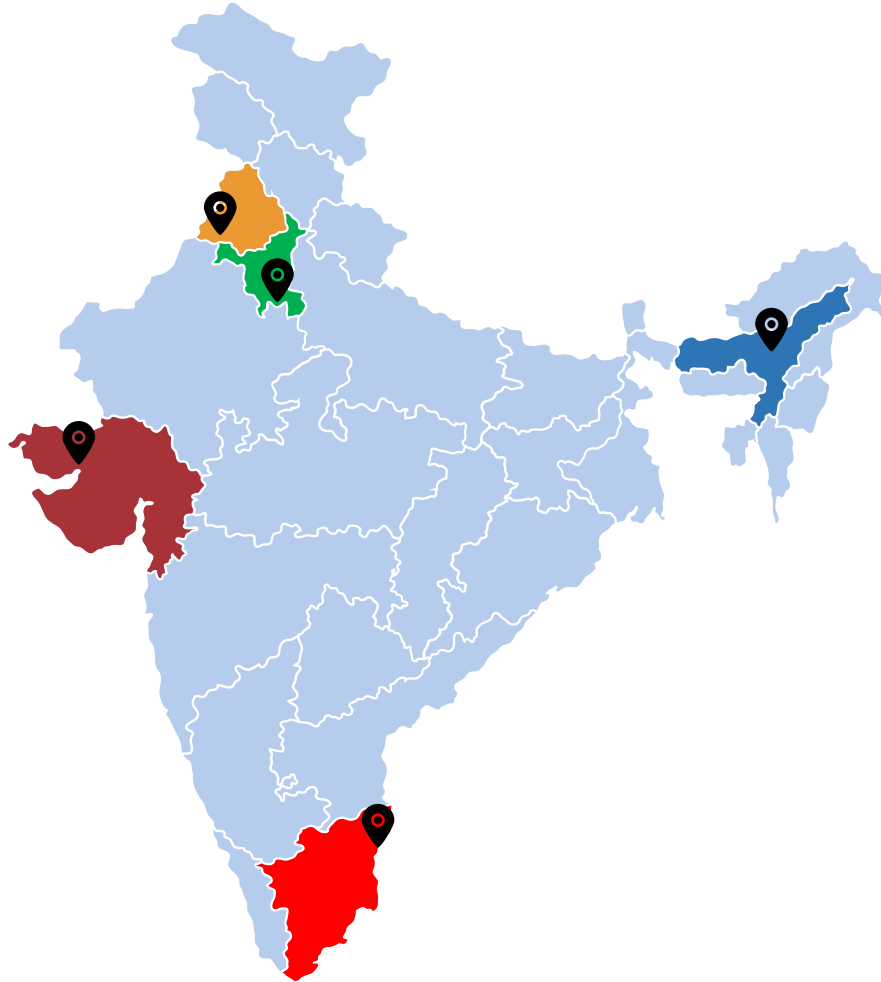
-  **Wind Turbine Towers** ➤ Manufactures custom tubular steel windmill towers delivered in sections (12 to 33 metres) with integrated working platforms and fall protection systems.
-  **Industrial Stacks** ➤ Produces chimney stacks ranging from 30 to 140 metres for exhausting flue gases in oil, gas, and process industries.
-  **Manufacturing Base** ➤ Core operations are handled by the wholly-owned subsidiary DEE Fabricom India Private Limited (DFIPL) at its dedicated facility in Anjar, Gujarat.

Strategic Expansion & Integration:

Capacity Growth: Total process piping capacity is increasing to 30,000 MTPA at the Anjar facility to meet growing domestic and export demand.

Backward Integration: Establishing a Seamless Pipe Manufacturing Plant at Anjar to produce high-wall thickness pipes, currently a 100% import-dependent item in India.

INDIA



1. Palwal, Haryana

Operates three units with a combined capacity of **36,000 MT**
Unit I focuses on high-pressure piping and induction bends – 9,000 MT
Unit II handles industrial fittings – 3,000 MT
Unit III is dedicated to piping spools and systems. - 24,000 MT

2. Anjar, Gujarat

Anjar Support & Structure Fabrication Unit – 3,000 MT
Anjar Heavy Fabrication – 32,400 MT
Anjar Pipe Fabrication Unit – 30,000 MT
Anjar Seamless Plant – 7,000 MT

3. Numaligarh (Assam)

Numaligarh Pipe Fabrication Unit - 6,000 MT

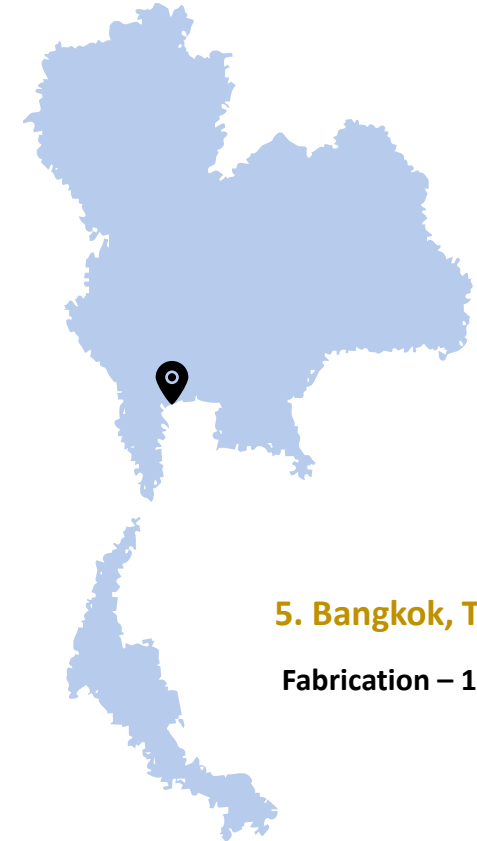
4. Chennai

Engineering Service

5. Punjab

Power Generation
Abohar Biomass – 8 MW
Muktsar Biomass – 6 MW

THAILAND



5. Bangkok, Thailand

Fabrication – 14,500 MTPA

Anjar - Seamless Pipe Plant



7,000 MTPA
Capacity



Seamless Pipe



Strategic backward integration to strengthen core manufacturing



Cost optimization through in-house production



Supply security and reduced dependency on external vendors

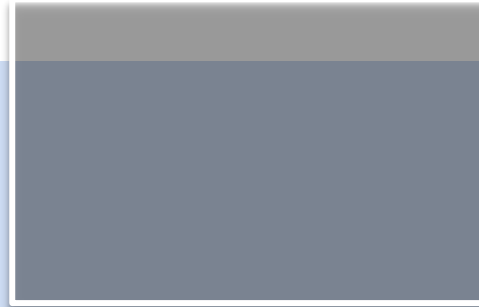


Lead time reduction enabling faster project execution



Improved control with tighter **quality** process monitoring

Anjar - Pipe Fabrication Unit



30,000 MTPA
Capacity



Pipe Fabrication

The U-shaped plant design enables efficient material handling, reducing time and costs. Advanced automation and technology minimize manual labour dependency, enhancing productivity and optimizing expenses

Strategically located near Kandla and Mundra Ports, the facility enables quick import/export turnaround, cutting inland transport costs & transit time optimizing logistics and boosting profitability.

Anjar's production capacity (excluding heavy fabrication) grew from 6,000 to 30,000 MTPA by September'25, which will enhance output and strengthening market

Dedicated to the Oil & Gas sector, it frees up the Palwal facility for the Power sector and improving its operational efficiency and resource allocation

Anjar Facility is a modern U-shaped manufacturing unit strategically located near Kandla & Mundra Port, enhancing export-import efficiency and reducing operational overheads.

DEE has strong diversified customer base across geographies



Focus on Domestic
and Developed Markets



Served 27+
countries






Served 4+
continents

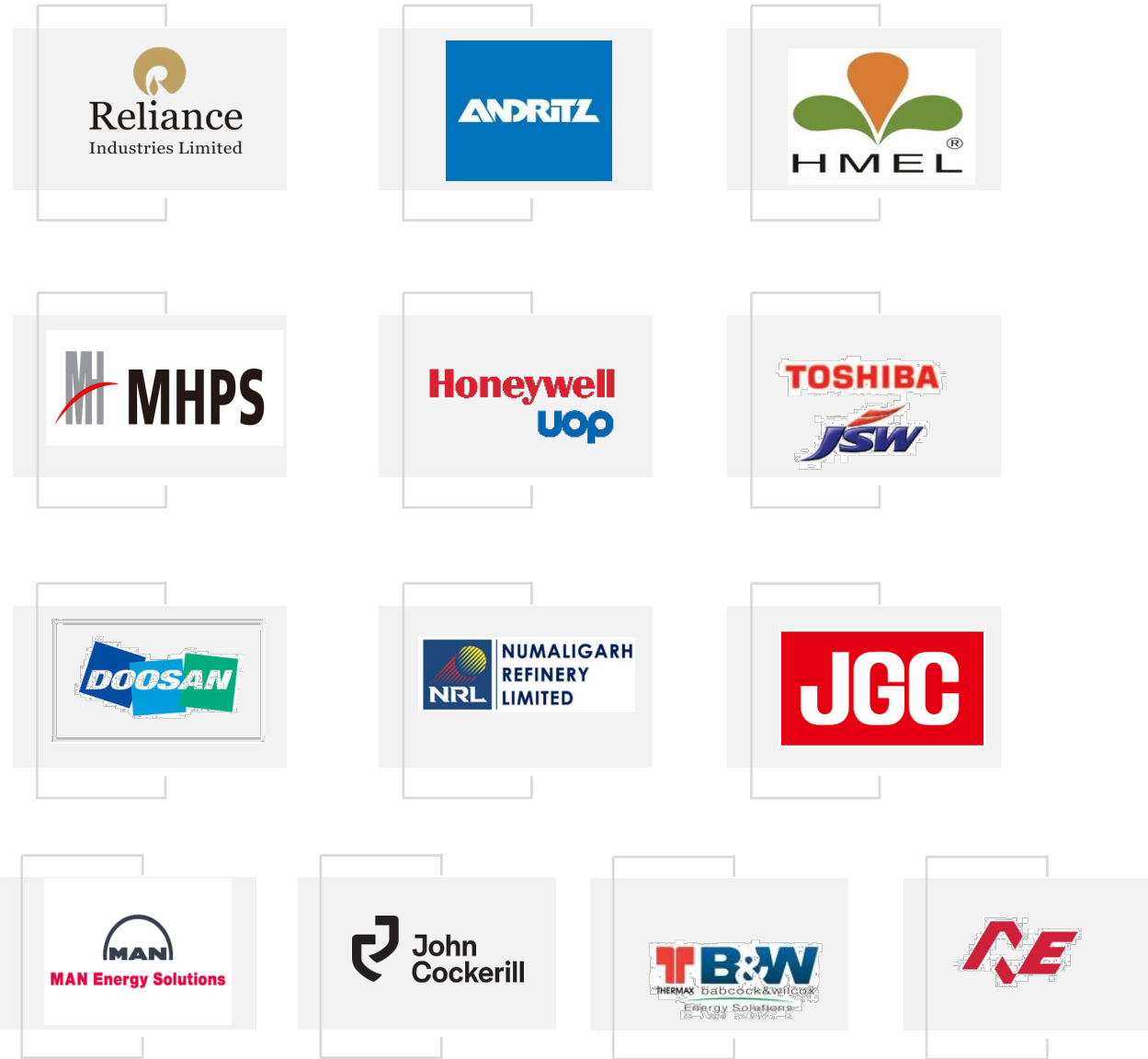


Diverse Clientele Across Critical Industries

Industries Served – Q4 & FY26

Refinery & Petrochemical	 Chillers & Cooling System	LNG
Pulp & Paper	Pharmaceuticals	 Hydrogen
Chemicals & Fertilizers	Sugar	Pipeline for Gas & Water
Thermal Power	Carbon Capture	
 Semiconductors	Oil & Gas Exploration	

Some of the Marquee Clientele





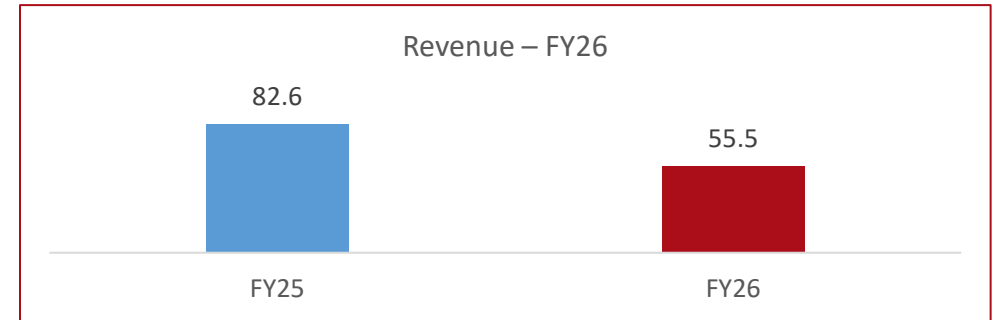
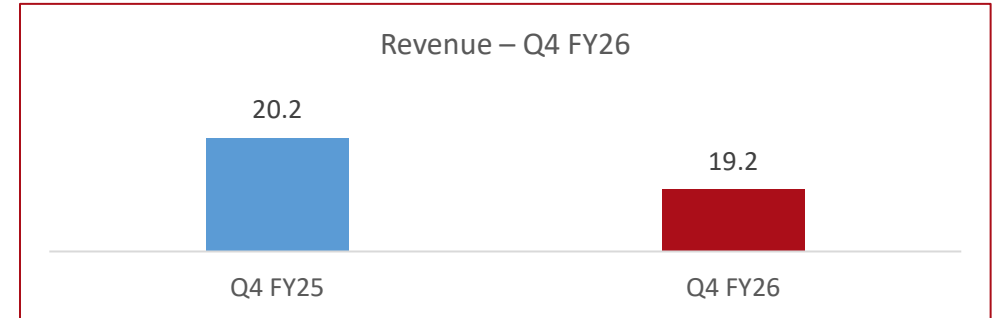
Abohar Biomass Power Plant

- Plant spans 205,681.48 sqm area with 8 MW aggregate capacity, fully contracted under 30-year PPA signed March 4, 2011 with Punjab State Power Corporation Limited (PSPCL).
- PPA commenced February 5, 2009; PSPCL authorizes grid interconnection and parallel operation with PSPCL/Punjab State Transmission Corporation Limited (PSTCL) systems.



Muktsar Biomass Power Plant

- Plant Spans 141,829.67 sqm area with 6 MW aggregate capacity, fully contracted under 20-year PPA signed February 19, 2004 by DEE's wholly-owned subsidiary MPPL with Punjab State Electricity Board.



Highlights

- Total 14 MW operational capacity across Abohar (8 MW) and Muktsar (6 MW) plants, fully contracted under long-term PPAs with PSPCL
- Malwa Power (Muktasar) tariff revised to ₹5.22/kWh from ₹3.50/kWh, with retrospective recovery of ~₹5.14 crore in FY26 and including annual escalation to ₹5.437/kWh in FY27; APTEL appeal ongoing for further optimization.
- FY27 revenue from power and biomass pellets estimated at ~₹80 crore, supported by ongoing restructuring initiatives.

Proactive turnaround of non-core assets, where near-term losses from tariff revisions are being addressed through swift business model recalibration

Management agility demonstrated by pivoting from power-only biomass operations to high-margin biomass pellet manufacturing with minimal incremental capex



Pellet plant initiative expected to offset current cash burn, stabilize segment profitability, and restore historical margin levels



Biomass pellet capacity recently became operational, enhancing integration and long-term growth visibility.

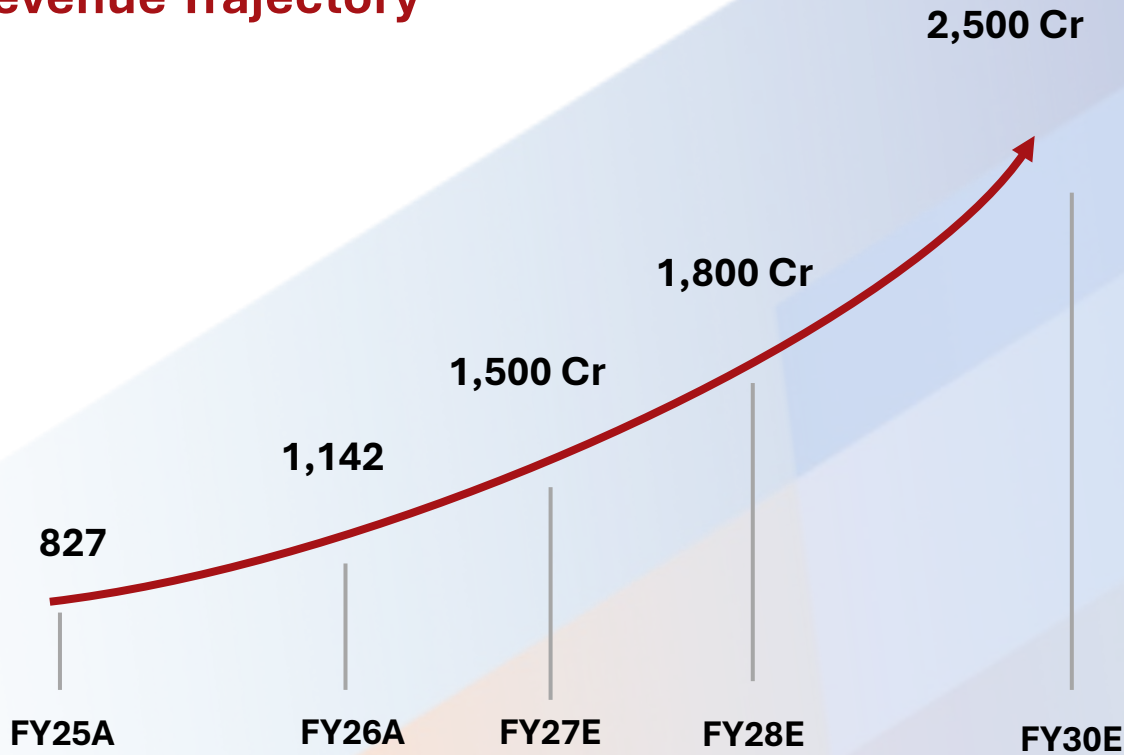


The additional pellet capacity is proposed to be housed under the InVIT, enabling efficient capital deployment

Sustainability-led biomass platform continues to deliver ESG value, with over **191,067 tons of CO₂ emissions reduced**, strengthening long-term relevance

Unlocking ₹2,500 Cr Revenue with 20% Margins by FY30

Revenue Trajectory



Revenue CAGR from FY26-30E ~22%

Order Book & Pipeline:

1,940 Cr Executable Order Book
2,000 Cr FY27 Order Visibility
40% Bid Success Rate

Op.EBITDA Guidance:



19-20% margin by FY30
Op.EBITDA CAGR FY26-30: ~26%

PAT Drivers



9-10% of revenue in FY30
PAT CAGR FY26-30: ~30%



1. KEY INDUSTRY DRIVERS Prioritized for Investors

CORE ORDER BOOK VISIBILITY



Domestic Thermal Expansion
220 GW → 300 GW
(80 GW Addition by FY32)



Domestic Refining Expansion
258 → 310 MMTPA by 2030



Export Opportunities
Strong export visibility

Medium-Term STRATEGIC OPTIONALITY



Nuclear
Up~8 GW → 100 GW by FY47

EMERGING HIGH-GROWTH SEGMENTS



Data Centers
\$0.5T+ → \$1T capex by 2026
(~ ₹ 25 Cr piping per 25MW)



Semiconductors
Multi-\$bn fabs pipeline



2. MARGIN EXPANSION LEVERS Clear Value Creation

STRUCTURAL MARGIN DRIVERS



Power sector mix shift driving margins



Operating Leverage & Backward integration (pipe mill)



Plant proximity to ports



Automation – Productivity led efficiency



Biomass Pellets

OPERATING EFFICIENCY



Asset turns <math><2x \rightarrow \sim 3.5x</math> by FY30



Planned Minimal capex
INR 15-20 Cr maintenance only



Debt reduction



3. THE INVESTOR FLYWHEEL Sustainable Value Creation



Order Visibility

Strong pipeline across core sectors



Capacity Utilization

Higher utilization of integrated facilities



Operating Leverage

Better absorption of fixed costs



Margin Expansion

Structural levers+ operating efficiency



ROCE Improvement

Efficient capital deployment



Cash Flow Generation

Supports growth & shareholder value

03

Financial Overview



Q4 & FY26 – Consolidated P&L

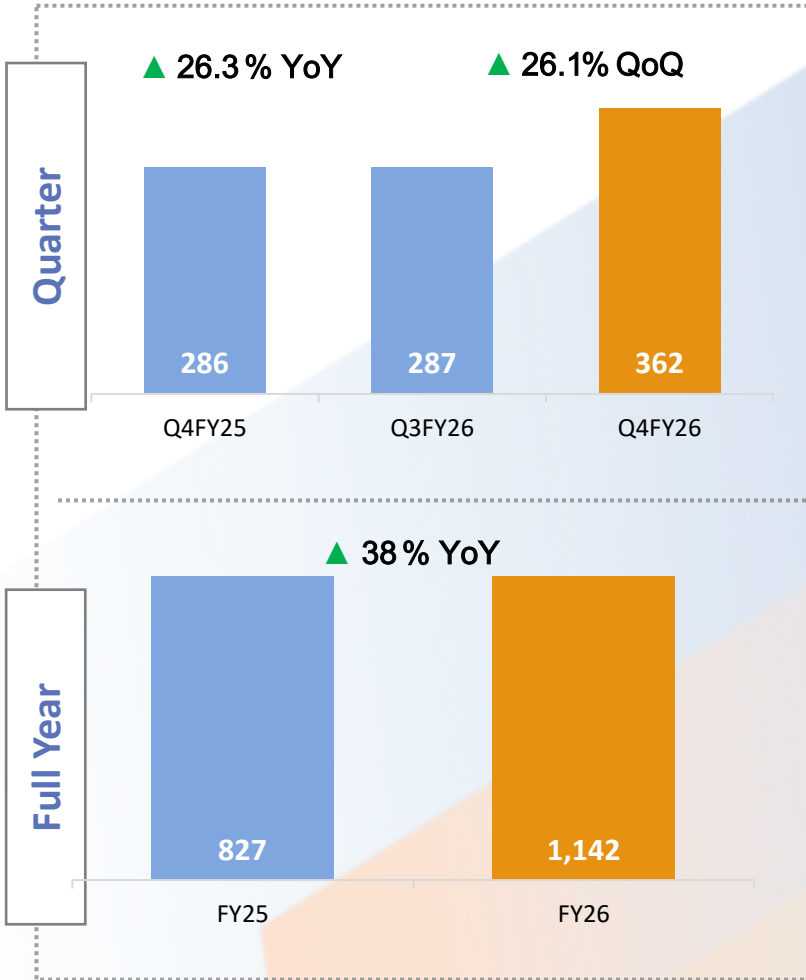
INR Cr

Particulars (₹ Cr.)	Q4 FY26	Q3 FY26	% Change QoQ	Q4 FY25	% Change YoY	FY26	FY25	% Change YoY
Revenue from Operations	361.6	286.7	26.1%	286.4	26.3%	1,142	827.4	38.0%
Op. EBITDA	65.9	43.4	51.8%	63.5	3.8%	189.3	123.8	52.9%
Op. EBITDA margin (%)	18.2	15.1	308bps	22.2	-395bps	16.6	15.0	161bps
Add: Other Income	1.7	5.6	-68.9%	2.6	-32.8%	16.6	20.9	-20.3%
Less: Interest Expenses	15.9	15.0	6%	11.8	34.5%	56.2	39.9	40.7%
Less: Depreciation & Amortisation	13.9	13.7	1%	12.0	15.8%	53.5	49.4	8.3%
PBT	37.9	20.4	86.1%	42.3	-10.4%	96.2	55.4	73.9%
Taxes	10.2	1.7	501%	10.8	-5.4%	19.1	11.8	62.8%
Profit After Tax	27.7	18.5	49.2%	31.5	-12.2%	77.2	43.6	76.9%
Profit After Tax margin (%)	7.7	6.5	118bps	11.0	-335bps	6.8	5.3	148bps
EPS (Diluted)	3.99	2.67	49.4%	4.54	-12.1%	11.14	6.6	67.5%

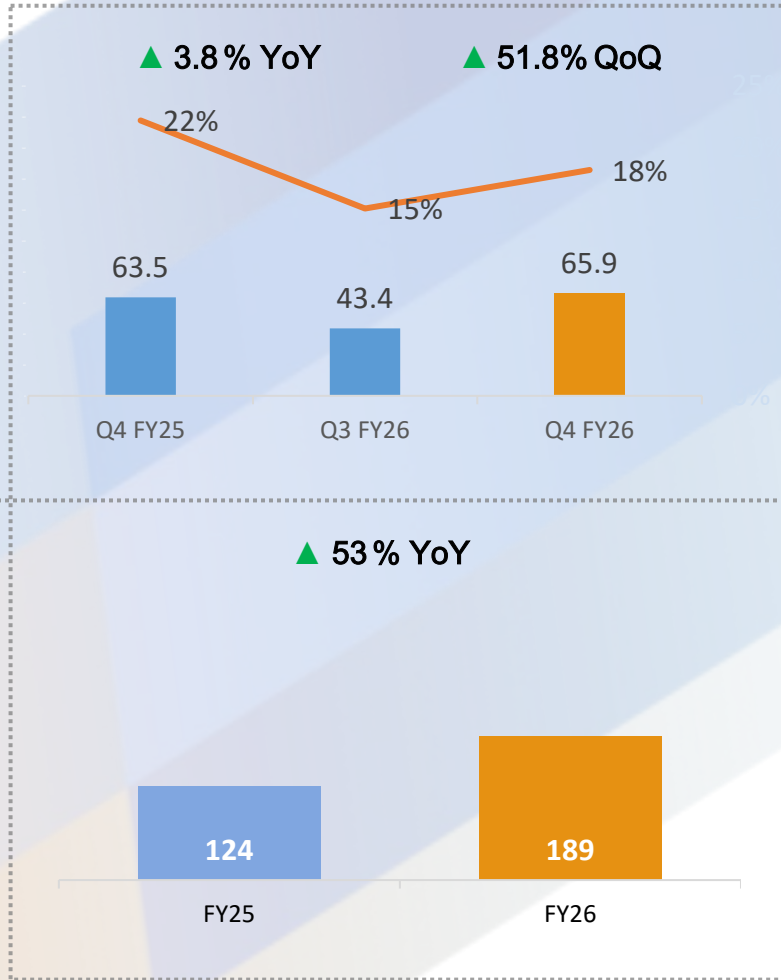
Note - Consolidated Operating EBITDA of ₹189.3 crore includes Operating EBITDA loss of ₹5.8 crore in Non Core Business for FY26 and additional one time liability on account of Labour Code of ₹ 1.94 crore in FY26, also Q4FY26 Op.EBITDA includes impact of labour code

Q4 & FY26 Key Performance Indicators

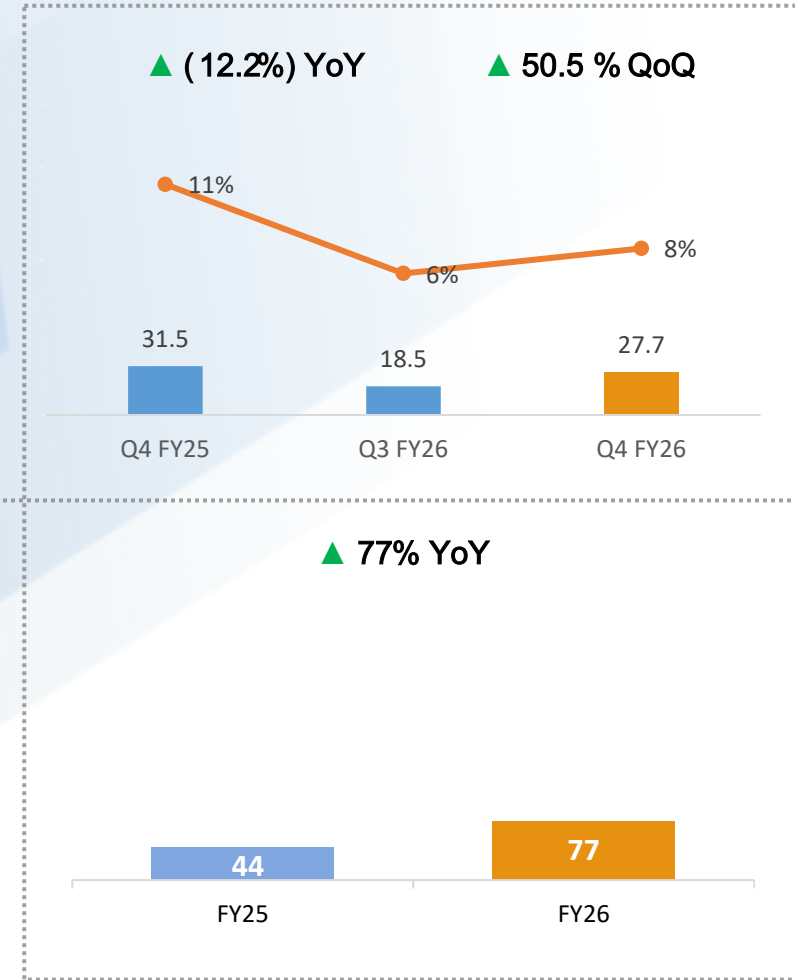
REVENUE from Operations



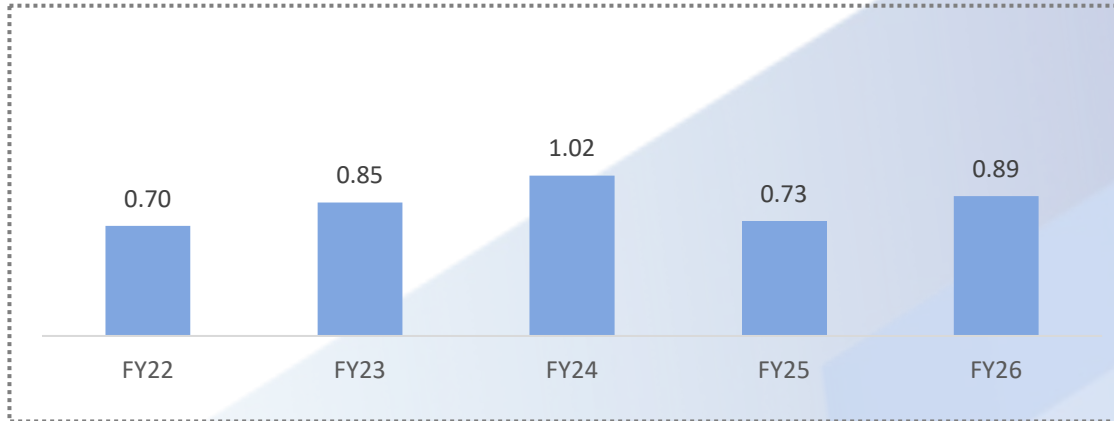
Op.EBITDA & Op.EBITDA Margins (%)



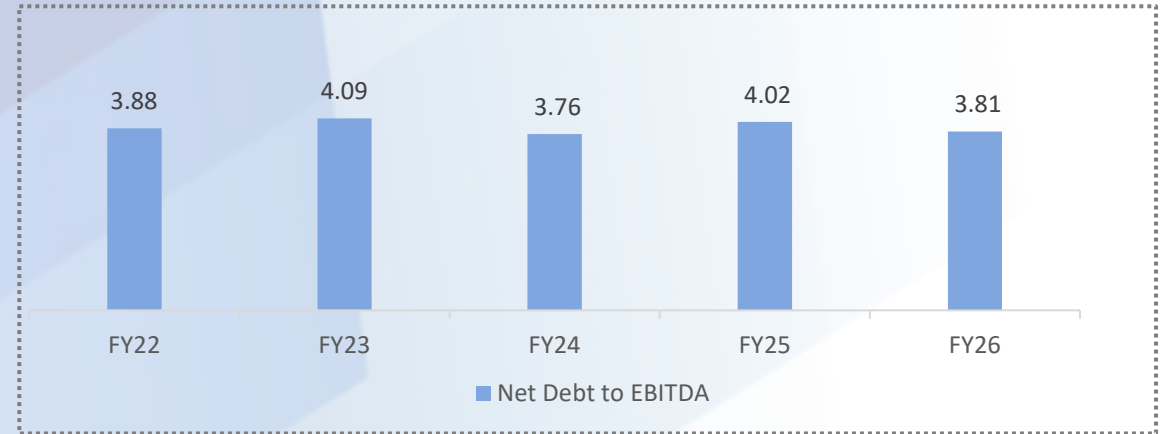
PAT & PAT Margins (%)



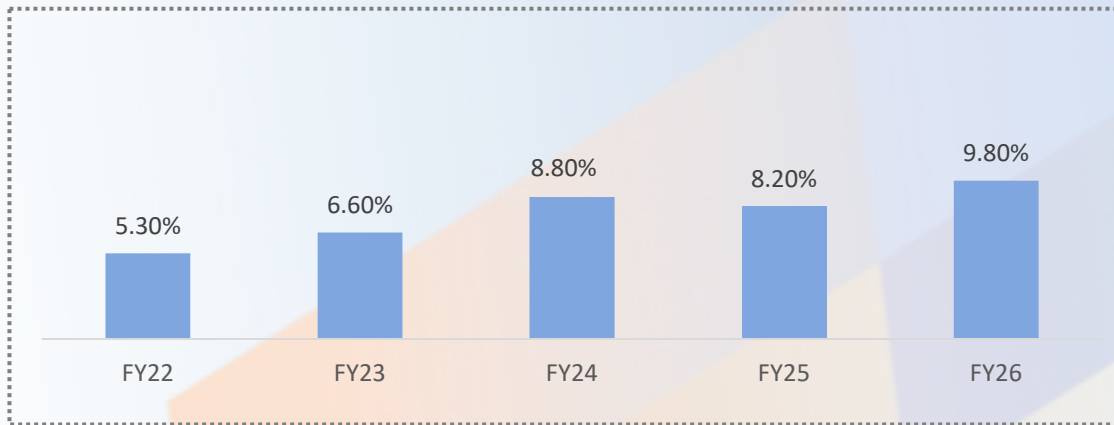
Debt to Equity (x)



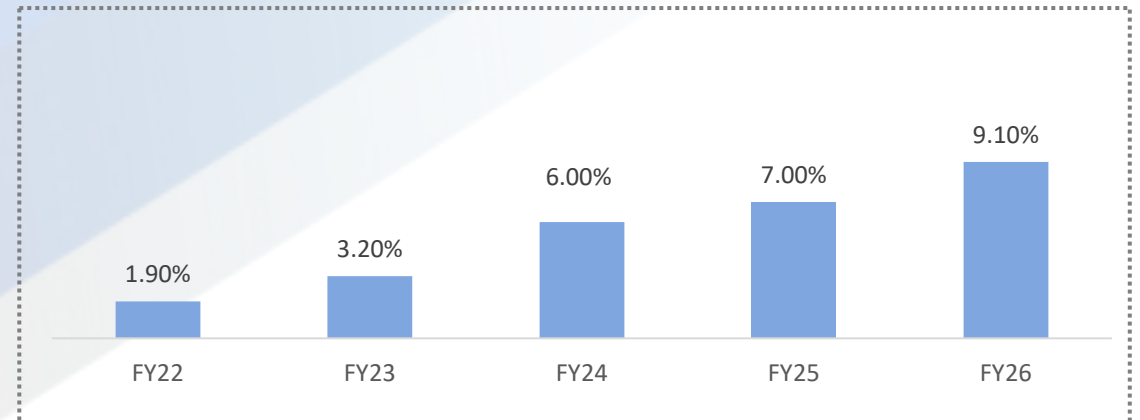
Net Debt to EBITDA(inc. other income) (x)

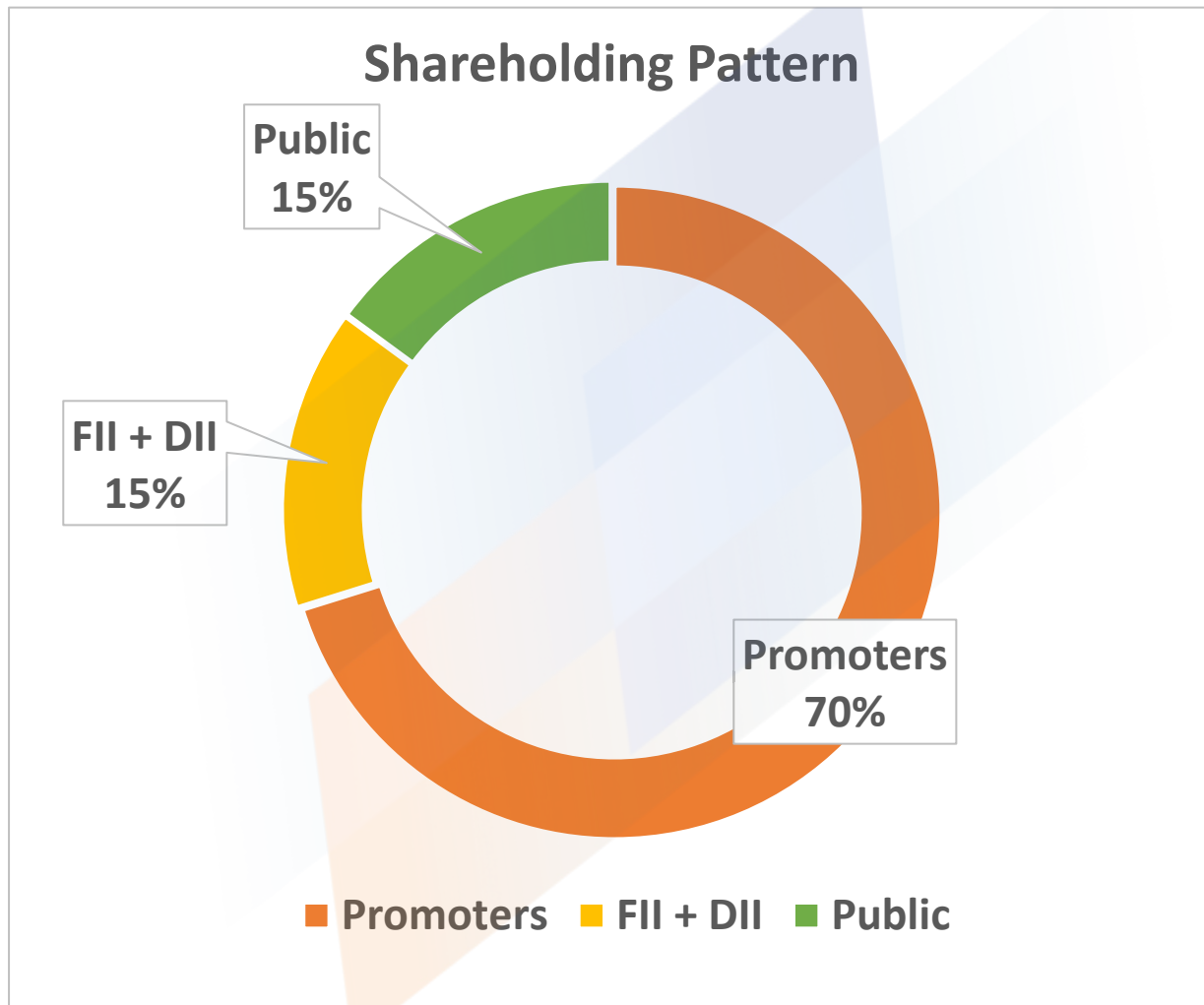


Return on Capital Employed (%)



Return on Equity (%)





Marquee Investors



Current Market Price*	INR 499
52 Week High / Low	INR 514 / 183
Market Capitalization	3,455 Cr.
No. Shares Outstanding	6.92 Cr.
NSE	DEEDEV
BSE	544198

*CMP is as on 21.05.26

SAFE HARBOR

This presentation may contain certain “forward-looking statements” within the meaning of applicable securities laws and regulations, which may include those describing the Company’s strategies, strategic direction, objectives, future projects and/or prospects, estimates etc. Investors are cautioned that “forward looking statements” are based on certain assumptions of future events over which the Company exercises no control. Therefore, there can be no guarantee as to their accuracy and readers are advised not to place any undue reliance on these forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. These statements involve a number of risks, uncertainties and other factors that could cause actual results or positions to differ materially from those that may be projected or implied by these forward-looking statements. Such risks and uncertainties include, but are not limited to; growth, competition, acquisitions, domestic and international economic conditions affecting demand, supply and price conditions in the various business's verticals in the Company’s portfolio, changes in Government regulations, laws, statutes, judicial pronouncement, tax regimes, and the ability to attract and retain high quality human resource.

Thank You

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