



Date : June 18, 2026

To,
The Corporate Relations Department
The BSE Limited
Department of Corporate Services
Phiroze Jeejeebhoy Towers,
Dalal Street, Mumbai - 400001
Ref:- Scrip ID: - 500126

To,
The Listing Department
The National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block,
Bandra Kurla Complex, Bandra (East),
Mumbai - 400051
Ref:- Scrip Code:- PGHL

Dear Sir / Madam,

Sub: Analysts/Institutional Investors - Presentation

This has reference to the intimation dated June 4, with respect to the virtual connect with analysts/ institutional investors to be held today, Thursday, June 18, 2026, at 2:30 p.m. (IST).

Pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, enclosed herewith is the presentation for the above meeting with analysts/ institutional investors.

This is for your record.

Thanking you,

Yours faithfully,

For Procter & Gamble Health Limited

*Zeal Rupani
Company Secretary*

Procter & Gamble Health Limited

CIN: L99999MH1967PLC013726

Registered Office: Ground Floor and First Floor,

P&G Plaza, Cardinal Gracias Road, Chakala,

Andheri-E, Mumbai-400 099 | Tel: (91-22) 6866 9000

www.pghealthindia.com



Health

Investor and Analyst Presentation

18 June 2026

Disclaimer

This communication, except for the historical data, may contain forward-looking statements, including words, phrases, numbers that set forth anticipated results based on management's current plans and assumptions. Forward-looking statements are based on current expectations and assumptions, which are subject to risks and uncertainties that may cause results to differ materially from those expressed or implied in those statements. The Company cautions investors that any such forward-looking statements are not guarantees of future performance and that actual events or results may differ materially from those statements. Actual events or results may differ materially because of factors that affect international businesses and global economic conditions, as well as matters specific to the Company and the markets it serves. The Company undertakes no obligation to update these statements whether as a result of new information, future events or otherwise, except to the extent required by law.





Health

Investor and Analyst Presentation

18 June 2026

AGENDA

- **Business Results**
- **Strategy and Fiscal Updates**
- **Long term trends**
- **Landscape**



Fiscal Results 2025-26



DELIVERED A STRONG YEAR

FY 2025-26

Strong, consistent Balanced Growth

+16%
SALES

+30%
PAT



Considering that the company, effective last year, changed its Financial Year from July 1–June 30 to April 1– March 31, the last Financial Year of the Company covered a period of 9 months, from July 1, 2024, to March 31, 2025. The company performance has therefore been indexed versus the comparable 12-months period in the last year (April 1, 2024, to March 31, 2025). The performance versus a 9-month past fiscal will not be comparable.

INTEGRATED GROWTH STRATEGY

Beauty	Home	Health	Food	Financial	Media	Technology	Energy	Other	Invest	

PORTFOLIO
PERFORMANCE DRIVES
BRAND CHOICE



ORGANIZATION
EMPOWERED • AGILE
ACCOUNTABLE



SUPERIORITY
TO WIN WITH CONSUMERS

**CONSTRUCTIVE
DISRUPTION**
ACROSS OUR BUSINESS



PRODUCTIVITY
TO FUEL INVESTMENTS





PORTFOLIO
PERFORMANCE DRIVES
BRAND CHOICE



PORTFOLIO

Trusted, Quality, Highly Recommended Brands

VITAMIN B (Nerve Health)



IRON



VITAMIN E



VITAMIN B COMPLEX



NASAL CARE



OMEGA - 3





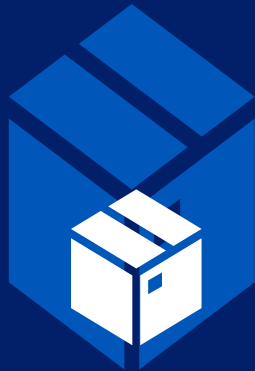
SUPERIORITY
TO WIN WITH CONSUMERS



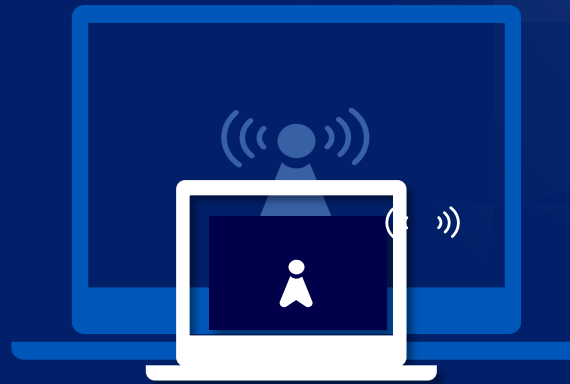
SUPERIORITY TO WIN WITH CONSUMERS



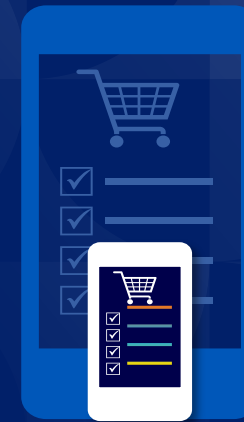
PRODUCT



PACKAGING



COMMUNICATION



RETAIL
EXECUTION



CONSUMER &
CUSTOMER
VALUE



Superior Innovations To Delight Consumers



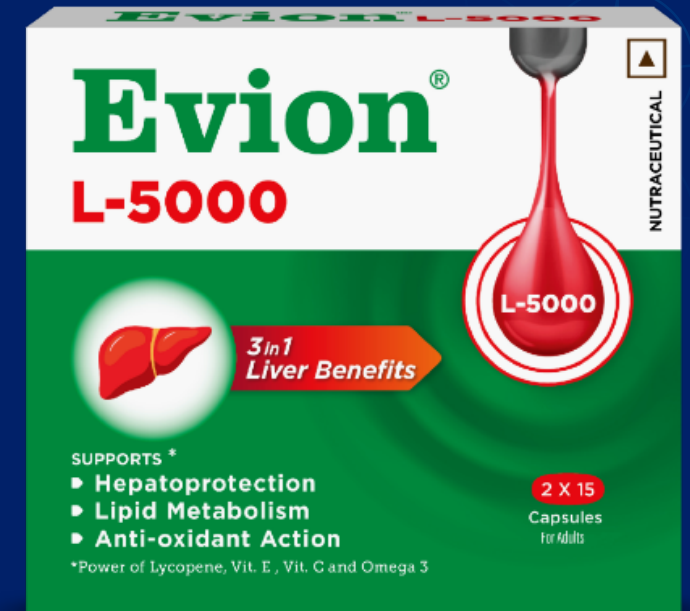
PRODUCT



Easy-To-Consume
Iron Supplement



Symptomatic Relief
from **Nerve Pain**



Superior
Fatty Liver Solution





Packaging that educates, and stands out in store

PACKAGING



BEFORE

AFTER



Livogen[®]
IRON GUMMIES

NEW

**Iron Everyday,
Thakaan & Hair Fall
Out Of Your Way!**



Livogen Iron Gummies help maintain healthy iron levels. Read product labels for usage and other details. This product is not meant to diagnose, treat, cure or prevent any disease.



NEUROBION[®]

Nerve Pain Relief Cream

ROLL AWAY
NERVE PAIN

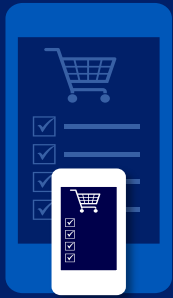
New Neurobion Cream

NERVE PAIN
METER



यह प्रोडक्ट नसों के दर्द संबंधी किसी भी विकार, जिसमें किसी बीमारी, विकार या स्थिति से संबंधित नसों के दर्द भी शामिल है, के उपचार, निवारण या रोकथाम के लिए लक्षित नहीं है। यदि नसों के दर्द के लक्षण लगातार बने रहें, तो तुरंत अपने चिकित्सक से परामर्श लें।

यदि लक्षण एक महीने से अधिक समय तक बने रहें या बिगड़ जाएं, तो कृपया अपने चिकित्सक से परामर्श लें।



RETAIL EXECUTION



Amazon's Choice

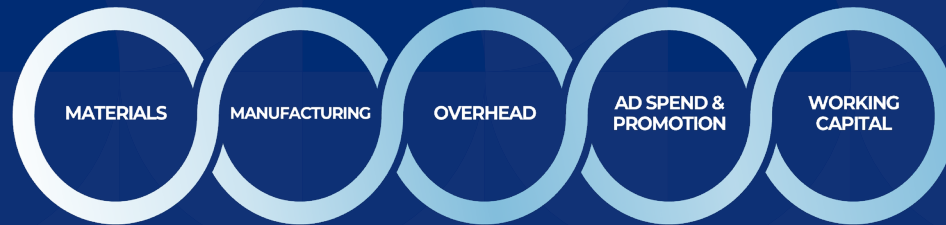


Livogen Iron Gummies for Women, Kids & Adults | Maintains Haemoglobin, Iron...

4.4 ★★★★★ (368)

2K+ bought in past month





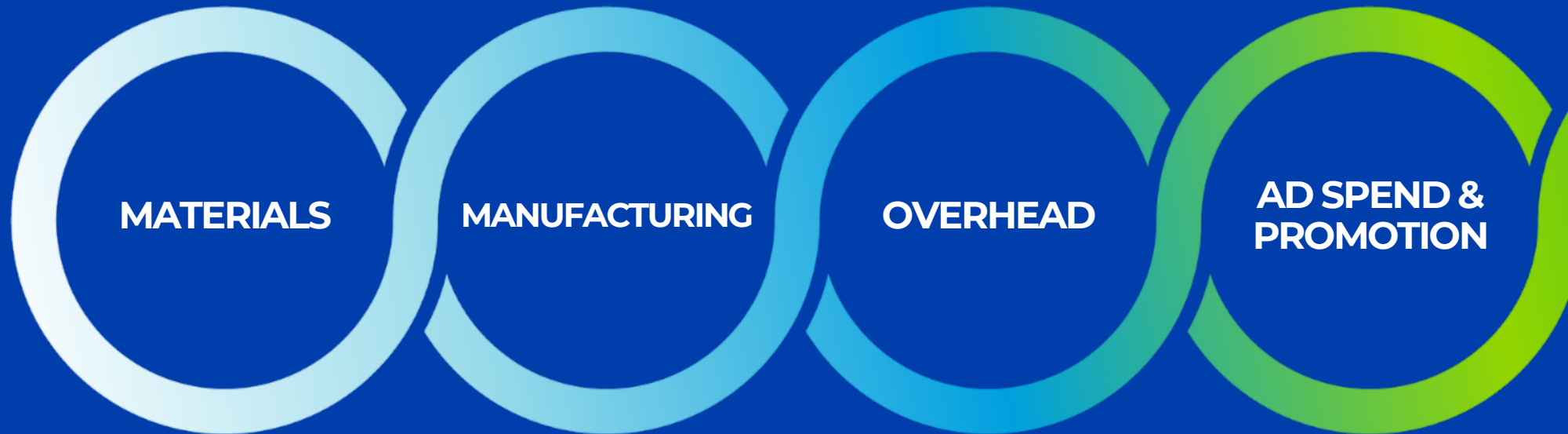
PRODUCTIVITY TO FUEL INVESTMENTS



PRODUCTIVITY INTEGRATED INTO THE STRATEGY

Delivering the same or better output measures...

with lower spending or resource investment.



LEAN
INNOVATION



BRAND
BUILDING

SUPPLY
CHAIN



DIGITIZATION
& DATA
ANALYTICS

CONSTRUCTIVE DISRUPTION

ACROSS THE BUSINESS

CONSTRUCTIVE DISRUPTION ACROSS THE BUSINESS

Health Care
Practitioners/
Health Care
Organizations /
Chemist +
**DISTRIBUTOR
PARTNERSHIPS**

Winning model enabling
last mile reach

**LEVERAGING
EMERGING
CHANNELS**

(E-pharmacies, E-com, Q-Com)

Available to consumers
where they are

**EXTRA URBAN
COVERAGE
EXPANSION**

Expanding reach to **white-
space extra urban
markets**



SECTOR BUSINESS UNITS



FOCUS MARKETS / MARKET OPERATIONS

ENTERPRISE MARKETS



GBS and CORPORATE RESOURCES

ORGANIZATION
EMPOWERED • AGILE •
ACCOUNTABLE



Prioritizing **Employee Wellbeing** Delivering Superior Employee Value Equation



OUR FOCUS AREAS



SUPPORTING ACCESS TO HEALTH CARE FACILITIES AND AWARENESS IN UNDERSERVED COMMUNITIES SINCE 2019

15,00,000+

Lives impacted

Healthcare Accessibility

Improving Healthcare accessibility through mobile medical units across 11 states

Healthcare Awareness

Creating healthcare awareness for uptake of Nutrition, Hygiene & maternal care

Partners

5



DRIVING HEALTHCARE ACCESS



Mobile Health Care Units



Special Boat Clinic

25+K
VISITS

1.8+L
Free Treatments
FY26

1.1+L
Kilometers
Travelled



DRIVING HEALTHCARE AWARENESS



Yes To Poshan Initiative



Healthcare For Children

55K
Lives Impacted

27
Villages

4000+
Malnourished Children

~20K
Children Impacted

30+
CCIs Supported Each Year

LONG TERM TRENDS



SUPERIOR RESULTS OVER THE PAST 5 YEARS

+7%
CAGR
NET SALES

+13%
CAGR
PAT

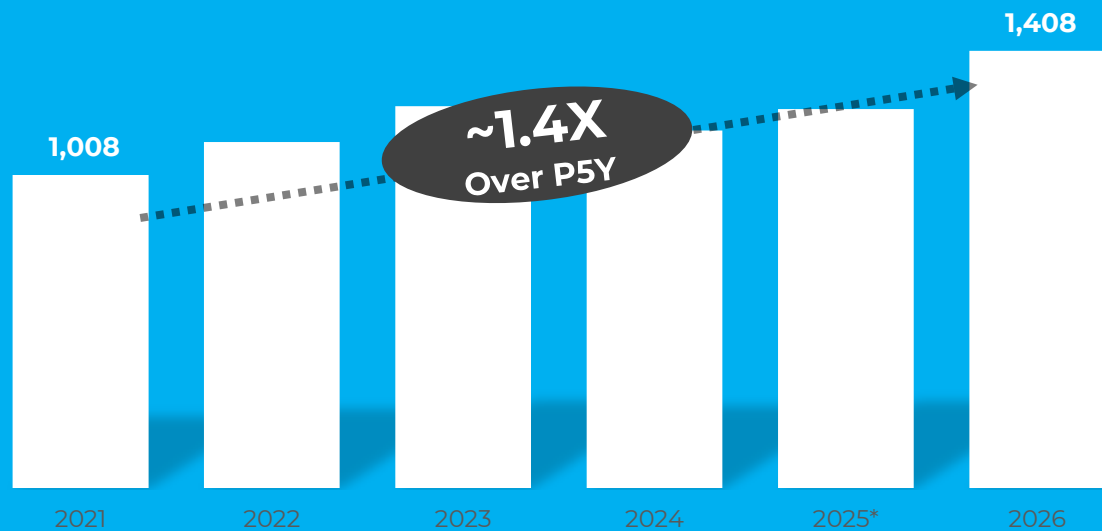
+42%
Increase in
ROE



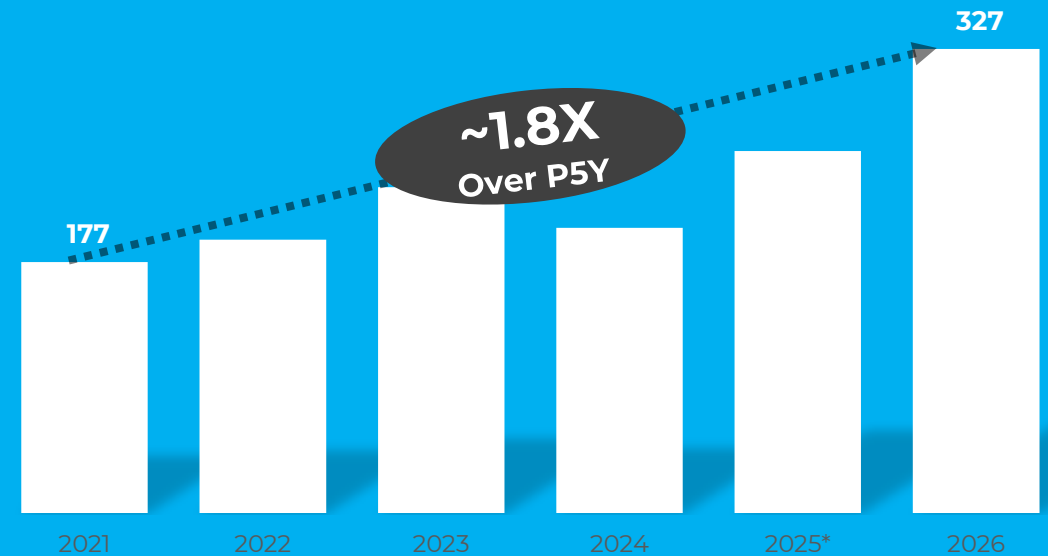
Note: 1) Basis Published results; 2) Net Sales refers to revenue from operations; 3) PAT Excluding OCI; 4) ROE = PAT/ Avg. Equity

SUPERIOR RESULTS OVER THE PAST 5 YEARS

REVENUE FROM OPERATIONS (in INR Crs)



PAT (in INR Crs)



Note: 1) *FY 24-25 was a 9-month year due to Fiscal Year change. For comparability, considered 12-month period from Apr 24 to Mar 26. 2) Basis Published results; 3) Net Sales refers to revenue from operations; 4) PAT Excluding OCI [PAT – Profit After Tax; OCI – Other Comprehensive Income]

CREATING SUPERIOR SHAREHOLDER VALUE

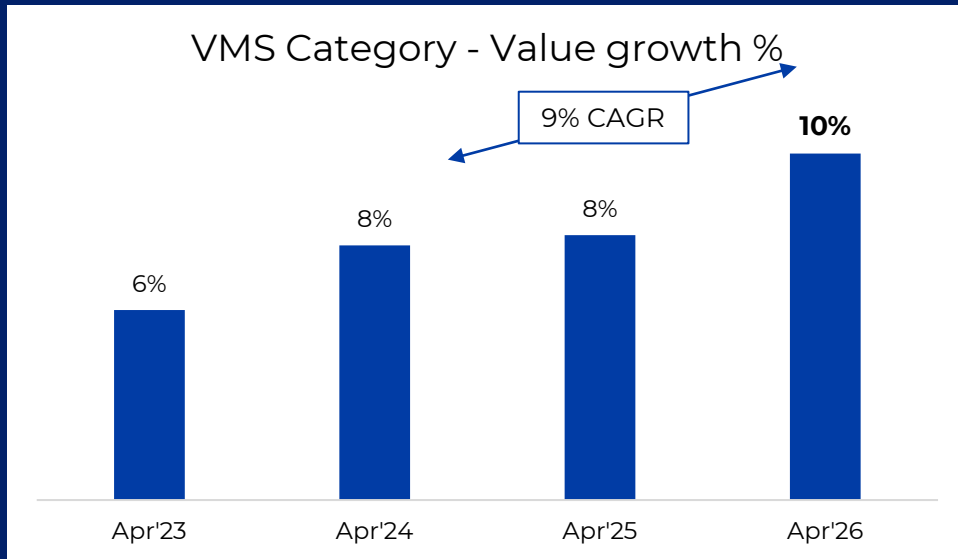


LANDSCAPE

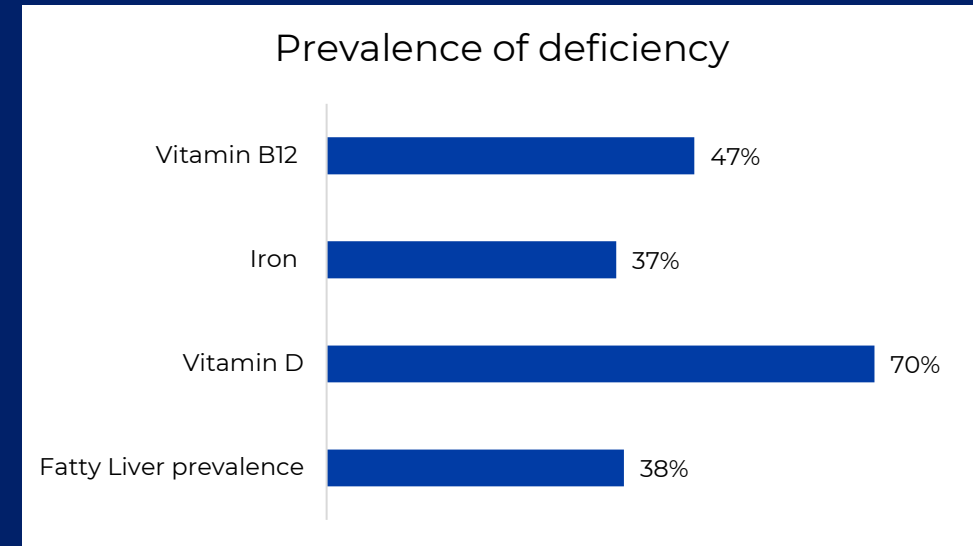


Accelerating VMS category & emerging trends in India

Steady growth of VMS Category
9% CAGR in last 3 years



Widespread Vitamin deficiency in
Indian population



Q&A

